

A photograph of the Williamson County Courthouse in Texas. The building is a two-story structure with tan and light brown stone or brickwork. In front of the building are three tall flagpoles. The leftmost pole flies the Texas state flag. The middle pole flies the United States flag. The rightmost pole flies two flags: the Williamson County seal on top and a white flag with a red and black emblem below. The sky is clear and blue. The text 'WILLIAMSON COUNTY, TEXAS ADOPTED BUDGET FISCAL YEAR OCTOBER 1, 2013 - SEPTEMBER 30, 2014' is overlaid in white, bold, sans-serif font across the center of the image.

**WILLIAMSON COUNTY, TEXAS**  
**ADOPTED BUDGET FISCAL YEAR**  
**OCTOBER 1, 2013 - SEPTEMBER 30, 2014**

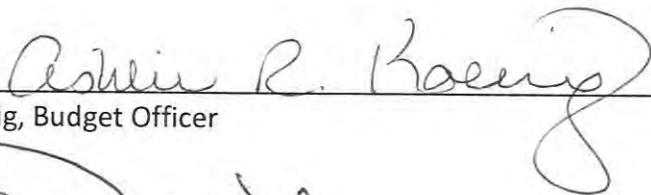


# BUDGET CERTIFICATE

Budget Year from October 1, 2013 ending September 30, 2014

**THE STATE OF TEXAS**  
**WILLIAMSON COUNTY, TEXAS**

We, Ashlie R. Koenig, Budget Officer, David U. Flores, County Auditor, and Nancy E. Rister, County Clerk of Williamson County, Texas, do hereby certify that the attached budget is a true and correct copy of the Budget of Williamson County, Texas as passed and approved by Commissioners Court on the 27th day of August, 2013, as the same appears on file in the office of the County Clerk of said County.



Ashlie R. Koenig, Budget Officer



David U. Flores, County Auditor



Nancy E. Rister, County Clerk

WILLIAMSON COUNTY  
Adopted Budget 2013– 2014  
Table of Contents

**BUDGET SUMMARIES**

Organizational Summaries

Budget Message.....14  
    Distinguished Budget Presentation Award.....18  
History of Williamson County.....19  
Texas County Outline Map.....19  
Williamson County Precinct Map.....21  
Texas County Government Overview.....22  
Organizational Goal.....23  
Miscellaneous Statistics.....24  
Ten Year Population Summary.....28  
Williamson County Organization Chart.....29  
Elected Officials of Williamson County.....30  
Appointed Officials of Williamson County.....32  
Senior Directors of Williamson County.....33  
Government Office Information by Organizational Unit.....34  
Budget Planning .....42  
Budget Calendar.....43

Countywide Plans

Strategic Plan Overview.....45  
Long Range Transportation Plan Overview.....46

Tax Rate Summaries

Summary of Tax Levies and Projected Fund Balances.....48

Property Tax Analysis for Average Homeowner.....	50
Tax Rates by Fund.....	51
Analysis of Revenue Derived by Tax Rate.....	52
Tax Distribution by Fund.....	53
Ad Valorem Tax Collection History.....	54
Ten Year Tax Rate History.....	56
Ten Year Tax Levy History.....	57

**Revenue and Expense Summaries**

Budget Summary by Fund.....	59
Departmental Budget Summary.....	62
Expenditure Summary by Function.....	70
Breakdown for Expenditure Summary by Function.....	71
Expenditure Summary by Category for the General Fund and Road and Bridge.....	73
Williamson County Active Capital Projects List.....	74
Revenue Source Overview.....	78
Top Three Revenue Sources Five Year History.....	79
Revenue Summary by Function.....	80
Ten Year General Fund Ending Balance History.....	81
Ten Year Budget History.....	82

**Personnel Summaries**

Comparative Summary of Employees by Function.....	84
Employee Summary by Function.....	85
Number of Positions by Department – Comparative Summary.....	86
Summary of New Employees.....	89
Ten Year Employee History Summary.....	95

**Public Facilities**

Williamson County Facilities.....	97
-----------------------------------	----

**Debt Service Summary**

Legal Debt Margin Information.....	101
Debt Service Maturity Schedule.....	103

**Budget Order**

Budget Order.....	105
-------------------	-----

**Fund Summaries**

Fund Summaries.....	119
---------------------	-----

**GENERAL FUND**

General Fund.....	125
Revenue Analysis.....	125
Expenditure Analysis.....	127

**ROAD & BRIDGE FUND**

Unified Road System.....	194
Revenue Analysis.....	194
Expenditure Analysis.....	196

**DEBT SERVICE – COUNTY WIDE**

Debt Service Fund.....	201
Revenue Analysis.....	201
Expenditure Analysis.....	203

**FLEET MAINTENANCE FUND**

Fleet Maintenance Fund.....	207
Revenue Analysis.....	207

Expenditure Analysis.....	208
---------------------------	-----

### **ALTERNATE DISPUTE RESOLUTION**

Alternate Dispute Resolution Fund .....	211
Revenue Analysis.....	211
Expenditure Analysis.....	212

### **COUNTY ATTORNEY – HOT CHECK**

County Attorney Hot Check Fund.....	214
Revenue Analysis.....	214
Expenditure Analysis.....	215

### **COURT REPORTER**

Court Reporter Fund.....	217
Revenue Analysis.....	217
Expenditure Analysis.....	218

### **COURTHOUSE SECURITY**

Courthouse Security Fund.....	220
Revenue Analysis.....	220
Expenditure Analysis.....	221

### **DISTRICT ATTORNEY – ASSETS/FORFEITURE**

District Attorney Assets/Forfeiture Fund.....	224
Revenue Analysis.....	224
Expenditure Analysis.....	226

## DISTRICT ATTORNEY – WELFARE FRAUD

District Attorney Welfare Fraud Fund.....	229
Revenue Analysis.....	229
Expenditure Analysis.....	230

## SHERIFF’S OFFICE DRUG ENFORCEMENT FUND

Sheriff’s Office Drug Enforcement Fund.....	232
Revenue Analysis.....	232
Expenditure Analysis.....	234

## DRUG COURT FUND

Drug Court Fund.....	237
Revenue Analysis.....	237
Expenditure Analysis.....	239

## REGIONAL ANIMAL SHELTER

Regional Animal Shelter Fund.....	241
Revenue Analysis.....	241
Expenditure Analysis.....	243

## ELECTION SERVICES

Election Services Contract Fund.....	246
Revenue Analysis.....	246
Expenditure Analysis.....	247

## ELECTION DISCRETIONARY FUND

Election Discretionary Fund.....	249
----------------------------------	-----

Revenue Analysis.....	249
Expenditure Analysis.....	251

**ELECTION CHAPTER 19 FUND**

Election Chapter 19 Fund.....	253
Revenue Analysis.....	253
Expenditure Analysis.....	254

**ELECTION HAVA – TITLE II**

Election HAVA – Title II.....	256.
Revenue Analysis.....	256.
Expenditure Analysis.....	257.

**JUSTICE COURT TECHNOLOGY**

Justice Court Technology Fund.....	259
Revenue Analysis.....	259
Expenditure Analysis.....	261

**JP SECURITY**

JP Security Fund.....	264
Revenue Analysis.....	264
Expenditure Analysis.....	266

**LAW LIBRARY**

Law Library Fund.....	268
Revenue Analysis.....	268
Expenditure Analysis.....	270

**PROBATE COURT**

Probate Court Fund.....272  
Revenue Analysis.....272  
Expenditure Analysis.....273

**RECORDS ARCHIVE  
COUNTY CLERK**

Records Archive Fund.....275  
Revenue Analysis.....275  
Expenditure Analysis.....277

**RECORDS MGMT. & PRESERVATION  
DISTRICT CLERK**

Records Management & Preservation Fund- District Clerk.....279  
Revenue Analysis.....279  
Expenditure Analysis.....281

**RECORDS MGMT. & PRESERVATION  
COUNTY CLERK**

Records Management & Preservation Fund- County Clerk.....283  
Revenue Analysis.....283  
Expenditure Analysis.....285

**RECORDS MGMT. & PRESERVATION  
COUNTY WIDE**

Records Management & Preservation Fund- County Wide .....287

Revenue Analysis.....	287
Expenditure Analysis.....	289

**DISTRICT CLERK RECORDS TECHNOLOGY FUND**

District Clerk Records Technology Fund.....	292
Revenue Analysis.....	292

**JJAEP – TIER II FUNDING**

JJAEP – Tier II Funding.....	295
Revenue Analysis.....	295
Expenditure Analysis.....	296

**JP #1 TRUANCY PROGRAM**

JP#1 Truancy Program Fund.....	299
Revenue Analysis.....	299
Expenditure Analysis.....	300

**JP #2 TRUANCY PROGRAM**

JP#2 Truancy Program Fund.....	302
Revenue Analysis.....	302
Expenditure Analysis.....	303

**JP #3 TRUANCY PROGRAM**

JP#3 Truancy Program Fund.....	305
Revenue Analysis.....	305
Expenditure Analysis.....	306

**TOBACCO**

Tobacco Fund.....	308
Revenue Analysis.....	308
Expenditure Analysis.....	310

**WILLIAMSON COUNTY BENEFITS**

Williamson County Benefits Fund.....	312
Revenue Analysis.....	312
Expenditure Analysis.....	314

**WILLIAMSON COUNTY CONSERVATION**

Williamson County Conservation Fund.....	318
Revenue Analysis.....	318
Expenditure Analysis.....	320

**AVERY RANCH FUND**

Avery Ranch Fund.....	323
Revenue Analysis.....	323
Expenditure Analysis.....	324

**WILLIAMSON COUNTY RADIO COMMUNICATIONS SYSTEM**

Williamson County Radio Communications Fund.....	326
Revenue Analysis.....	326
Expenditure Analysis.....	327

**UNCOMPENSATED CARE PROGRAM**

Uncompensated Care Program Fund.....	330
Revenue Analysis.....	330
Expenditure Analysis.....	331

## APPENDIX

### Budget Glossary

Glossary of Terms .....	333
-------------------------	-----

### Financial Policies

Financial Policy.....	340
Budget Policy.....	342
Debt Management Policy.....	346
Investment Policy.....	348

### Budget in Brief Brochure

Budget in Brief Brochure.....	367
-------------------------------	-----

### Strategic Plan

Strategic Plan .....	370
----------------------	-----

### Long Range Transportation Plan

Long Range Transportation Plan .....	435
--------------------------------------	-----

**FY 2013-2014**

**ORGANIZATIONAL SUMMARIES**

## BUDGET MESSAGE

### INTRODUCTION

For the 2013-2014 fiscal year, Williamson County has adopted a budget of \$139,289,236 for our General Fund, \$21,739,340 for the Road & Bridge Fund (R&B), \$69,000,378 for Debt Service for a total adopted budget of 230,028,954. This is a 6% increase from the total adopted budget of \$216,282,750 during the 2012-2013 fiscal year. The 2013-2014 total tax rate held steady at \$0.489029. Revenue projections totaled \$227,718,819, roughly \$11.9M more in property tax revenue, \$2.1M more in fees of office, and \$2M more in transfers compared to the previous fiscal year. The increase in transfers is due to payments from the Texas Department of Transportation under the Pass Thru Agreement that offsets debt issued to finance the building of state road projects. General fund revenue was estimated at \$137,915,007, \$19,652,059 for R&B and \$70,151,753 for Debt Service for a total of \$227,718,819. The budget was balanced using a total of \$3,461,510 from the above reserves. In addition, \$6.3M was set aside from the general fund reserve and earmarked for capital projects in conjunction with our newly adopted cash reserve reduction program.

In following the Court's adopted policy of maintaining adequate reserve levels at a minimum of 35% of our general fund budget, cash ending projected for end of FY '13 was at \$74.8M, roughly 51% of the general fund budget. R&B fund reserves projected at year end were \$12.3M, roughly 57% of the R&B fund budget. Williamson County strives to maintain a healthy fund balance in order to preserve strong financial position. This ultimately enables the County to further strengthen our current bond rating of AAA assigned by both Standard & Poors & Fitch ratings. In addition a conservative reserve fund allows the County to respond to future economic uncertainties, as well as growing service demands, stabilization of the tax rate and reduction of debt.

Primary areas having the largest impact on the 2013-2014 adopted budget include the following:

- An additional \$911K for 14 new positions
- An additional \$1.5M in technology enhancements
- Employer retirement contribution increased from 12.26% to 12.78% or \$322K
- Compensation adjustments in the amount of \$4.4M

## **ECONOMIC ENVIRONMENT / FORECAST**

Williamson County continues to experience strong economic expansion as well as population growth. The County continually addresses significant infrastructure needs, mainly roads, to meet this growth. The County's population has grown from an estimated 442,782 people to 479,989, for an increase of 8 percent over the prior year. Despite volatility in the housing market nationally, Williamson County saw only minor changes in the average property tax bill. Central Texas has managed to avoid some of the drastic price declines in the housing industry compared to surrounding regions. According to the Williamson County Appraisal District, the average home value for FY '13 is \$187,747. This is slightly above last year's value of \$180,556. Based on the average home value and adopted tax rate, the estimated individual tax bill will increase by \$35.17 per year. The property tax base has also increased slightly to \$36 billion as compared to \$34.8 billion in FY '12. Williamson County has benefited from the expansion of Dell Computer Corp., Cypress Semiconductors Co., and 3M mirrored by rapid residential growth as well. The County continues to experience growth in the retail and manufacturing sectors in addition to three new healthcare facilities, Seton Williamson, Scott & White and Cedar Park Regional Healthcare. The current unemployment rate in Williamson County is roughly 5.6%, well below the national average. Williamson County, like many central Texas counties, braced for the economic downturn. Surprisingly enough, the impact was not as hard as previously thought. What we did encounter were minor bumps and bruises; increases in mental health calls, backlogs on court dockets and individuals who preferred jail time over paying court fines and fees, all ultimately costing the county more dollars. In addition Williamson County curtailed funding previously allocated to life cycle costing, new programs, salary increases, road maintenance and new/replacement technology. The FY 14 budget will be a year of playing "catch up".

## **BUDGET PRIORITIES**

### **EMPLOYEE COMPENSATION**

While approximately \$2M was allocated in the FY '13 budget for pay increases as well as re-classifications, the Commissioners Court, again, recognized the need to remain competitive with their labor force. For FY '14 the Court set aside just over \$4.4M to fund re-classifications, merit pay and minimum pay adjustments for Williamson County employees as well as substantial pay increases for law enforcement. This was due in large part to a court approved market compensation study/results funded and completed in FY 13. Employer medical contributions remained the same as they did the previous fiscal year. The court did, however, set aside \$375K for potential budget shortfalls in the Benefits Fund should we see an increase in claims. Williamson County currently retains a Benefits' Committee to oversee and improve benefits, costs and plan design on behalf of the Court as well as the employees. The county will continue to monitor all aspects of the benefit plan in an effort to reduce costs wherever possible while maintaining and delivering high quality healthcare benefits to its employee base.

### **TECHNOLOGY**

Due to the downturn in the economy over the last few years, Williamson County chose to delay major hardware replacements and/or technology upgrades. What we unfortunately saw was a "bottleneck" effect for FY '14. Williamson County law enforcement personnel is our largest user of the Panasonic Toughbook computer, and the current computer replacement program is every four years. In an effort to delay replacements and re-direct funds in past

years, the replacement program was stretched to six years. Unfortunately we were notified during the budget process Windows XP would no longer be supported by Microsoft in April of 2014, meaning the halt of the release of service packs as well as patches. Because DPS and the FBI will not allow anyone to run an unsupported operating system for security reasons and Dell and Panasonic are no longer releasing Windows 7 drivers for older machines, the County was forced to replace some 123 Panasonic Toughbooks at the cost of just over \$5K each. In addition to computers, our replacement program on our EKG monitors used by the EMS department was also stretched to capacity. The FY 14 budget will include \$528K to replace 22 monitors. Last but not least, due to state mandated e-filing in our Clerk's offices as well as Windows 7 licensing requirements an additional \$428K was also included in the FY 14 budget.

## **CHALLENGES**

### **CAPITAL IMPROVEMENTS**

Williamson County owns and maintains 60 structures and leases 17 more. Some of these facilities are 24 hour facilities, housing our jail population as well as juveniles and treatment center patients, and require an elevated level of maintenance. Monies appropriated for the FY '14 facilities maintenance are in excess of \$400K but do not address non-routine maintenance such as facility enhancements or capital improvements. Several projects have recently been identified as "special condition" maintenance or life cycle projects to include roof and HVAC replacements, parking lots repaving and lighting upgrades. As mentioned earlier \$6.3M was set aside in conjunction with the cash reserve reduction program. Funding appropriated included not only the aforementioned facilities' enhancements but also software for the Budget Office as well as the Purchasing Department, a new radio tower in Cedar Park and monies to finish out many capital improvement projects approved in the FY 13 budget. As stated previously, Williamson County chose to delay these projects in response to a downed economy and, therefore, will be allocating a certain percentage of overall fund balance to address these concerns and needs.

### **ROADS**

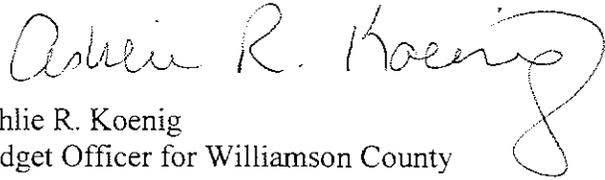
Several years ago, Williamson County hired a new Infrastructure Director who was charged with overseeing our roads as well as respective maintenance. After an intensive study it was determined that Williamson County while adding roadways at an unprecedented rate was behind the curve in maintaining them. Not only was Williamson County behind in maintaining many of our county roads but also in resurfacing projects in many of our subdivisions. In an attempt to aggressively tackle repaving and resurfacing projects, the Commissioners Court shifted a penny from the general fund tax rate over to the road and bridge fund tax rate for FY 14. In addition the road and bridge budget increased by nearly 15% or just under \$2.9M to allocate additional funding in specific line items in the road and bridge fund such as asphalt, aggregate and road construction. These appropriations will allow the Road & Bridge department not only to take on more maintenance in house but also outsource additional road repair to local vendors.

## **CONCLUSION**

In closing it is prudent that I express my gratitude to all elected officials, department heads as well as the Commissioners Court of Williamson County for their continued support. In working together to prioritize departmental needs while exercising fiscal restraint and conservatism, we may all, individually and collectively, attain and accomplish our goals.

I would also like to express my gratitude to Rebecca Clemons, Budget Analyst, whose efforts, hard work and dedication continue to make this document achievable.

Respectfully,

A handwritten signature in cursive script that reads "Ashlie R. Koenig". The signature is written in black ink and is positioned to the right of the typed name and title.

Ashlie R. Koenig  
Budget Officer for Williamson County



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**Williamson County  
Texas**

For the Fiscal Year Beginning

**October 1, 2012**

*Christopher P. Morrell*      *Jeffrey R. Egan*

President

Executive Director

## *History of Williamson County*

Along the San Gabriel River, there is ample proof that the primitive man inhabited the area as early as 4500 B.C. No Paleo Age skeletons of human beings have been found but the primitive men were few in number and burial rites may not have been practiced. Although chronological and cultural development in Williamson County is vague, fossils of now extinct mammals have frequently been found throughout the area.

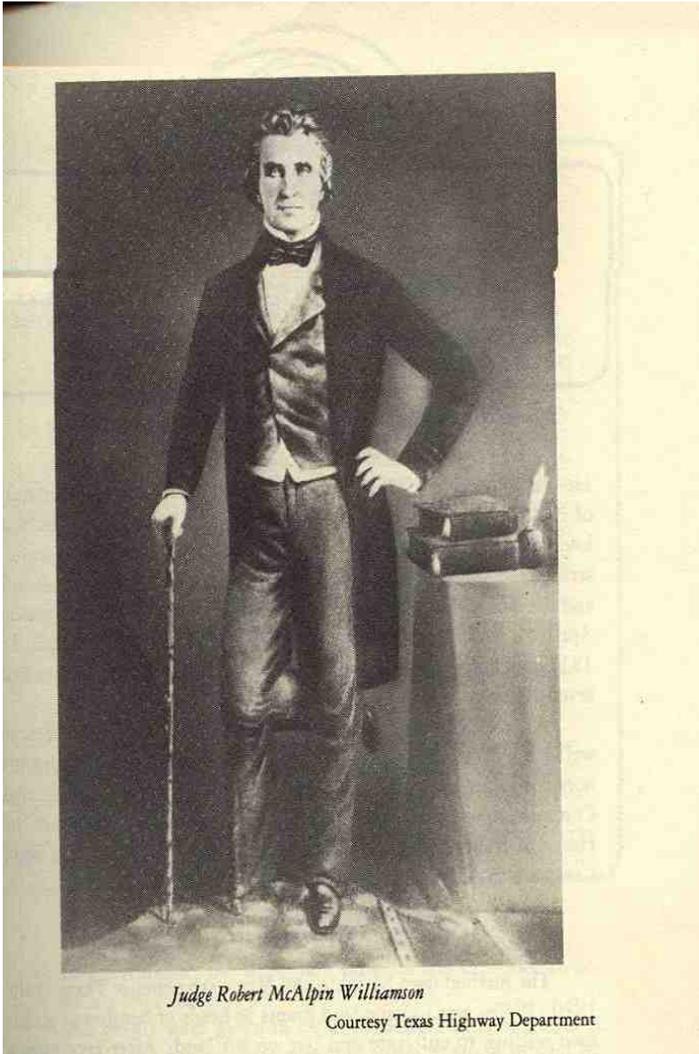
During the 1600s, the cattle business was a lucrative enterprise for the Indians, early Spaniards, Mexicans and Anglos later on. With increased business brought the encroachment of white settlers on land that was previously thought of as “free” by the Indians. Sharp attacks by the Indians on the settlers coupled with lack of communication between nations further perpetuated a sharp divide amongst the Anglo Americans and the Indians and it was ultimately disease, war, murder and starvation that led to an unbelievable reduction in the Indian population.

In the late 1600s and early 1700s, Spanish missions were established in Texas, the most well-known mission of which was called the Alamo and was founded in 1718. Spanish missions were the subject of numerous raids causing Indians and Spaniards both to flee only to return and set up camp yet again. In 1751 the missions thrived until a new captain, Don Felipe de Rabago, was assigned to take charge. Captain Rabago was accused of bad conduct causing a rapid deterioration of morale amongst the missions. The spring of 1752 was very dry and illnesses of epidemic proportions followed bringing inhabitants to their last extremes of life.

In 1820 Moses Austin negotiated for an Anglo-American colony in Texas and the next year his son, Stephen F. Austin, arrived with settlers. Immigration was prevalent during this time. During the 1830s, what became Williamson County was a part of a vast area known as the Municipality of District of Viesca, named for Augustin Viesca, governor of Coahuila and Texas. In November 1835, the name was changed to the Municipality of Milam which evolved into a busy trading post.

In the winter of 1848, a petition from the citizens of the western portion of Milam County was presented to the Honorable Legislature of the State of Texas requesting the following:





“Your Petitioners citizens of the western portion of Milam County would most respectfully ask your Honorable body, as an act of convenience and justice to themselves, to grant unto them a new County to be known as Clear Water”...

It was extremely inconvenient for the petitioners of Milam County to travel nearly 40 to 50 miles to attend the court. And so it was on this 2<sup>nd</sup> day of February, 1848, a new county was formed. The names suggested for this new establishment were “Clear Water” and “San Gabriel” county. However, double names were frowned upon in some governmental circles, and besides that, the members of the legislature had another name in mind. “Williamson County” named after Judge Robert McAlpin Williamson, a most handsome and likeable man so commonly referred to as “Three-Legged Willie”. At the age of 15, Robert Williamson was diagnosed with a serious illness referred to as “White Leg”. His right leg was crippled and shriveled. For the rest of his life, he kept it drawn back at the knee, fastening it to a wooden leg, and therefore, acquiring the nickname “Three-Legged Willie”. Shortly thereafter, a Commissioner’s Court was appointed with each Commissioner “reserving to themselves one dollar per day for each and every day they may be required to serve.”

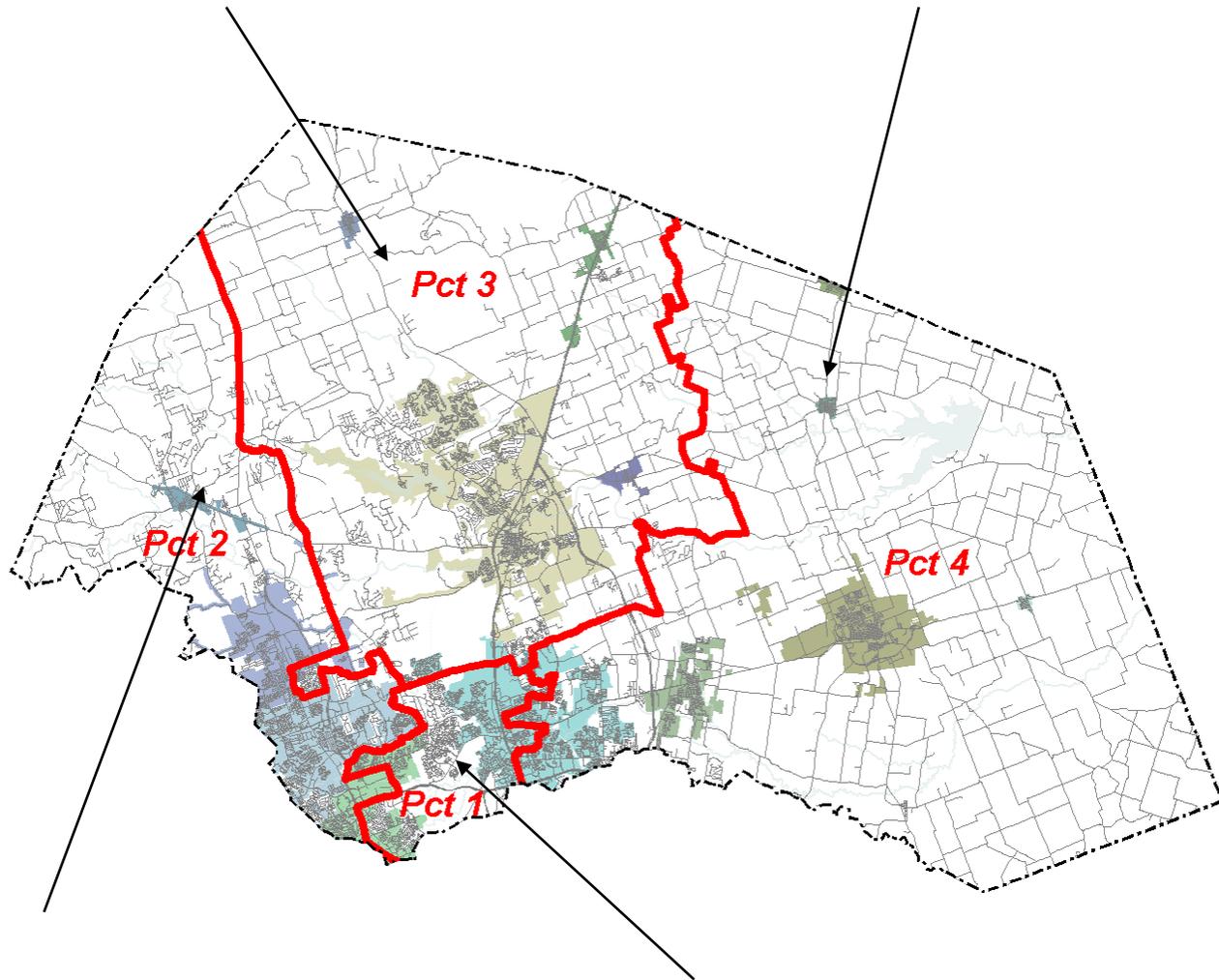
In May of 1848, the five Commissioners were looking at various sites to establish a county seat. As they rested under an old oak tree, George Washington Glasscock, Sr., a member of a land development firm which had extensive land holdings in the area, came riding along on horseback. When Mr. Glasscock ran into the Commissioners, one of which was Washington Anderson, George’s cousin, Mr. Anderson promptly spoke up and said, “George, if you will give us all the land, pointing north, between here and the San Gabriel River, we will make this the county seat and name the prospective city after you, calling it Georgetown.” And so the county seat came to be located in Georgetown, Texas in 1848 in which it has remained.

Today Williamson County has a population of more than 422,679 with a land area of 1,124.3 square miles. Williamson County experiences an average of 34 inches of rain per year and boasts of a mild climate offering more than 300 sunny days each year. The County is well-known for a low crime rate, friendly neighborly people and county taxes that are among the lowest in the state. It is home to large corporations such as Dell Computer, Motorola, IBM and Cypress Semiconductor and offers many great advantages to lure new businesses into the area. Beef and livestock are top revenue sources for agriculture and the leading crops grown are sorghum, cotton, corn and wheat. The County’s central location coupled with its proximity to Austin makes Williamson County a fantastic place live.

# Williamson County Precincts

Commissioner Valerie Covey Precinct #3

Commissioner Ron Morrison Precinct #4



Commissioner Cynthia Long Precinct #2

Commissioner Lisa Birkman Precinct #1

# TEXAS COUNTY GOVERNMENT OVERVIEW

## History of County Government

The origin of Texas county government can be found in “municipality” the local unit of government under Spanish and Mexican rule. The municipalities were large areas embracing one or more settlements and the surrounding rural territory. By 1821 there were four major Spanish settlements in Texas (San Antonio, Bahia or Goliad, Nacogdoches, and the Rio Grande Valley) and three areas of light settlement and ranching. Prior to Texas’ independence from Mexico, there were no political subdivisions at the county level. In 1835 Texas was divided into three departments (Bexar, Brazos, and Nacogdoches) and 23 municipalities. Under the new Republic established in 1836, the 23 municipalities became counties. When Texas became a state in 1845, there were 36 counties. Under the State constitution in 1845, the only major change was one that made all county offices elective positions. When Texas entered the Confederacy in 1861 and adopted a new state constitution, there were 122 counties. After reconstruction from the Civil War, the constitution of 1876 was adopted, which is still in effect and contains much detail concerning the governmental organization of Texas counties. The number of counties increased steadily until the present number of 254 counties was reached in 1931.

## Functions of County Government

Today there are 254 counties serving the needs of Texans. The counties range in size from just under 100 residents to over three million. Major responsibilities include building and maintaining roads, recreational facilities and in some cases, county airports; construction and operating jails; operating the judicial system; maintaining public records; collecting property taxes; issuing vehicle registrations and transfers; and registering voters. Counties also provide law enforcement, conduct elections, and provide health and social services to indigent county residents. County governments are also playing a vital role in local economic development.

## Williamson County Government

Williamson County, like other Texas counties, is considered to be an extension of state government. The focus of the county organization is judicial (civil and criminal justice, adult and juvenile probation), health and human services, law enforcement, and jail services. In addition, the County is responsible for the road and bridge maintenance for all unincorporated areas of the County. The County’s governing body, Commissioners Court, is made up of the County Judge who is elected at large and four Commissioners’ elected from each precinct. The County Judge is the presiding officer over the Commissioners Court. Budgetary responsibilities are a major function of the Commissioners Court. The Commissioners Court of Williamson County has budget authority over all county departments including those headed by elected officials. The responsibilities include setting the tax rate and adopting a budget. Throughout the year the court, as established in the budget policy, must approve adjustments to the budget. In addition the Commissioners Court set policies by Court Order for activities of the County. Other elected officials include the County and District Judges, Sherriff, Tax Assessor, District Attorney, Justices of the Peace, Constables, and the County and District Clerk.



## Organizational Goals

### Mission Statement

Williamson County exists to provide public services with honesty, integrity and dynamic leadership for the citizens of Williamson County.

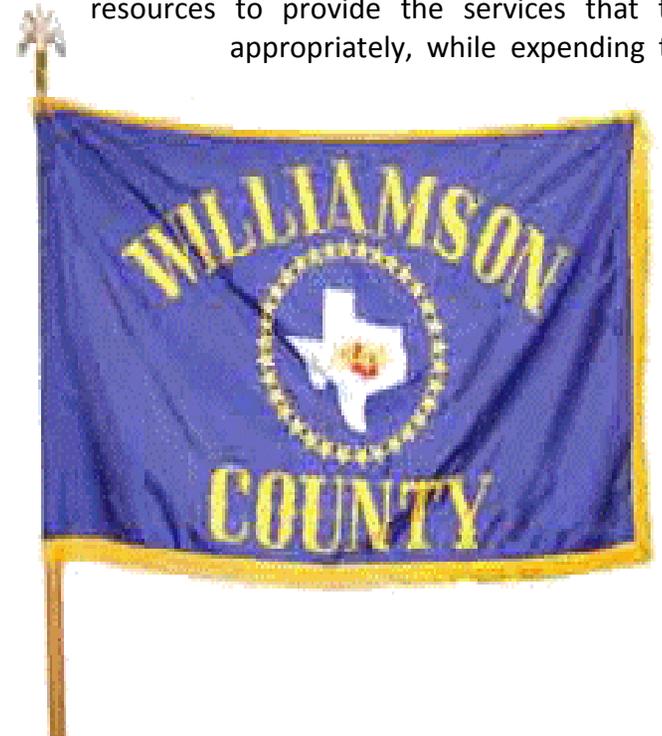
### Vision Statement

Williamson County is known for its role in providing a superior quality of life for its citizens. The cohesive county government, committed to effective governance, operates as a team to guarantee continual high quality services to its citizens. The citizens of Williamson County trust their elected officials and participate fully in the governance of the county. The rich heritage and values of the County are the basis of the strong sense of community in which makes Williamson the most desirable county to live in the state of Texas. The county staff and leadership are highly professional and committed to maintaining an integrated sustainable community. There are sufficient physical and human resources to provide the services that the citizens needs. There is maximum effort to determine citizen needs and respond to those needs appropriately, while expending the least amount of public funds in a conservative, responsible and efficient manner.

### Strategic Direction

Williamson County has developed a comprehensive strategic plan. The plan is included in full in the Appendix of this document. Williamson County will move in these broad directions:

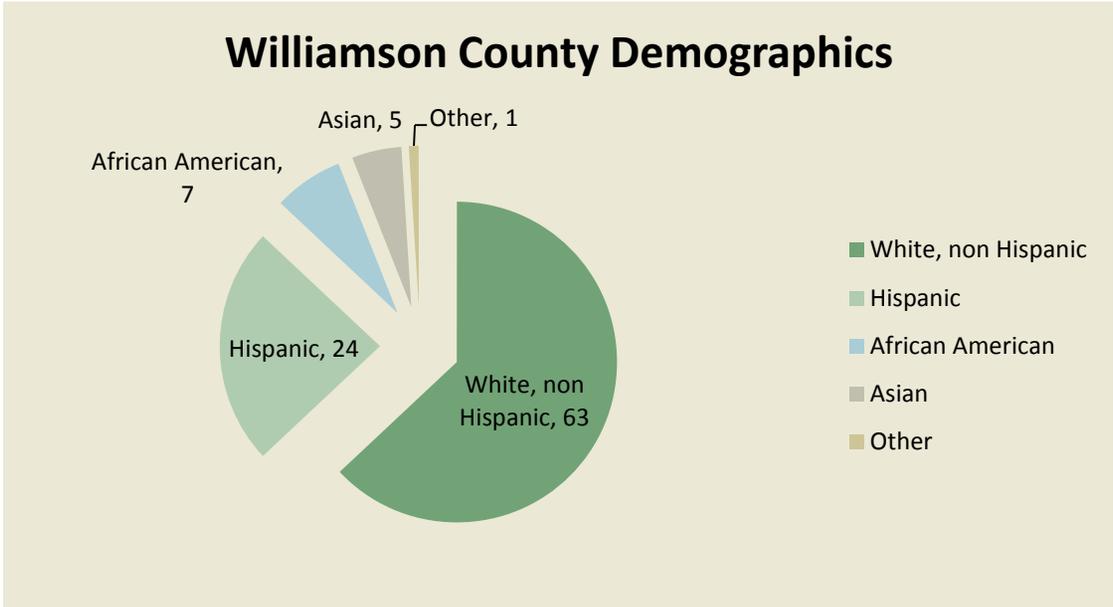
- exert its leadership at the national, state and local level
- ensure safety and justice throughout the county
- enhance the quality of life within the county
- ensure the resources needed to provide quality citizen services
- plan the county's growth in collaboration with the cities
- ensure mobility throughout the county
- diversify our revenue sources
- establish internal and external communications programs



## Miscellaneous Statistics

**Form of Government:** Political subdivision of the state of Texas, a Public corporation, with a County Judge and four Commissioners as the governing body. The Commissionssioners Court has only three powers as authorized by the Constitution of Texas other State legislature or implied therefrom.

County Elected Officials:	29
County Employees Including those on Grant Programs:	1,542
Organized School Districts in the County:	15
Incorporated Municipalities in the County:	16
Area in Square Miles:	1,136
1950 Census:	38,853
2000 Census:	249,967
2010 Census:	422,679
2012 Estimated COG:	479,989



**Economic Statistics:**

Ninety-two percent of individuals 25+ have high school diplomas, 37% of individuals 25+ have a bachelor’s degree or higher, median household income is \$68,780

**Recreation:**

Water activities, fishing, and camping at Lake Georgetown and Granger Lake, eight U.S. Corp of Engineers’ parks, Round Rock Express (AAA Minor League Baseball Team), Cedar Park Center (Texas Stars AHL Hockey Team), community athletic leagues, cycling and pedestrian trails, Southwestern University cultural and athletic events, Inner Space Caverns, museums, five county owned and maintained parks, Cedar Rock Railroad miniature train in the Southwest Regional Park, annual community events (including Georgetown Red Poppy Festival, Williamson County Sheriff Posse Rodeo, Round Rock Daffodil Days, Taylor International Barbecue Cook-off), Hill Country Flyer Steam train in Cedar Park, and other local activities

- Minerals:** Output of dolomite, limestone, sand, gravel, oil, and gas
- Vegetation:** The County is divided into two regions by the Balcones Escarpment, which runs through the center from north to south along a line from Jarell to Georgetown to Round Rock. The western half of the County is hilly brushland with an average elevation of 850 feet while the eastern half of the County is flat to gently rolling with an average elevation of 600 feet. Soils in the eastern half of the county are mostly dark loamey and clayey “blackland” soils and are extensively used for agriculture purposes and maintain some wooded vegetation along streams with mesquite, oak, pecan, and elm trees. About 30 percent of the land is prime farmland. Soils west of the Balcones fault are light to dark and loamy with limey subsoils. Vegetation is characterized by tall and mid grasses, post and live oak, mesquite, and junipers.
- Agriculture:** Principal crops are cotton, hay, corn, sorghum, and wheat. Livestock raised includes cattle, hogs, poultry, sheep, and goats.
- Business:** Varied industries (food products, apparel, high tech, automotive, retail, utilities, construction, limestone quarries, agricultural and agribusiness, and other products ), universities and educational facilities, healthcare facilities, and tourism. Primary employers include Dell, Round Rock, Leander, and Georgetown I.S.D., H.E.B., Wal-Mart, Williamson County, Sears Teleserv, St. David’s Healthcare, and Scott & White.

Students enrolled in Colleges and Universities located near or with in the County:

University

Austin Community College

Concordia Lutheran University  
Huston-Tillotson University  
Mary Hardin Baylor  
St. Edward's University  
Southwestern University  
Temple College  
University of Texas

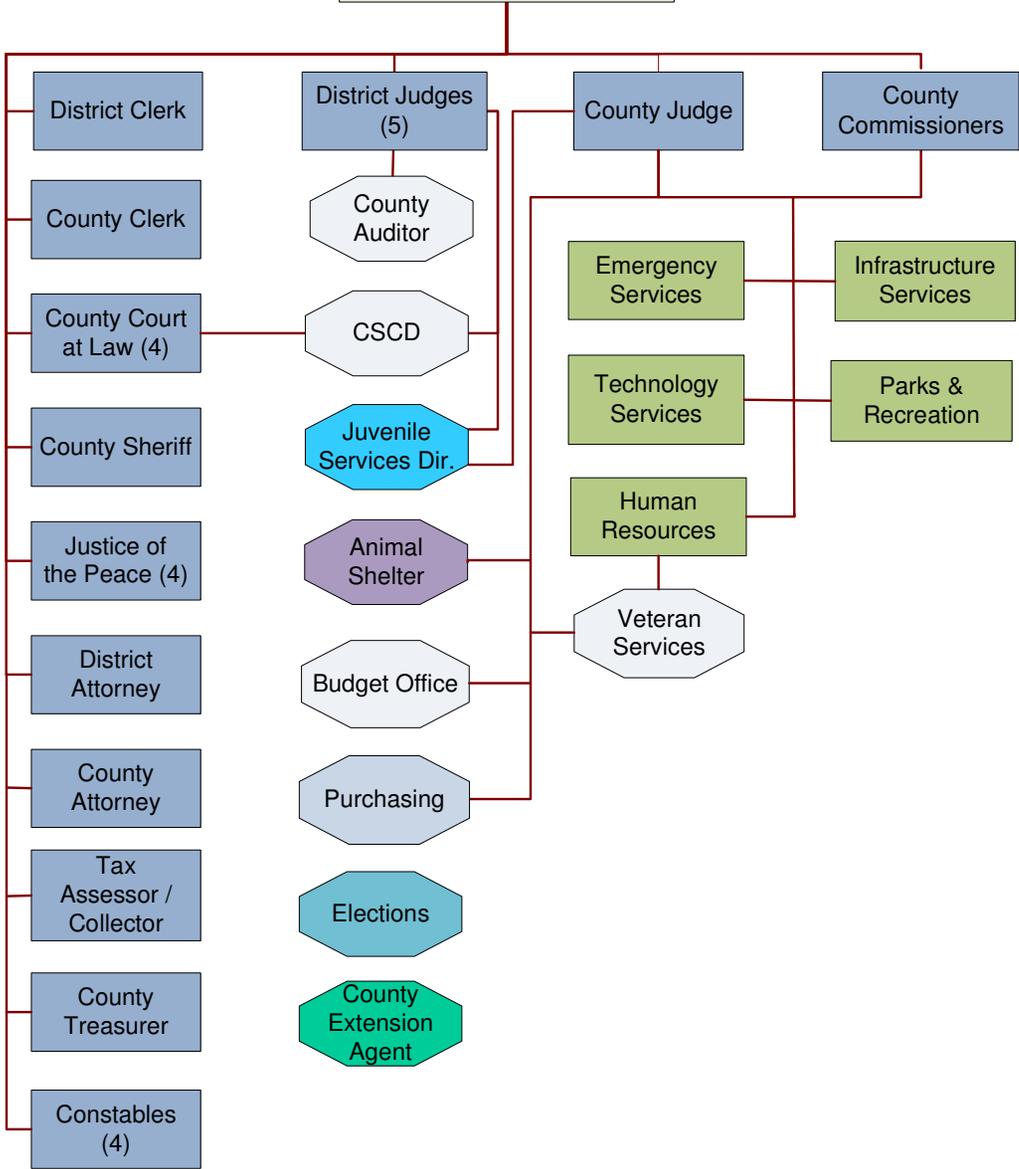
Hospital's Located within the County

Cedar Park Regional Medical Center  
Johns Community Hospital, Taylor  
Reliant Rehabilitation Hospital Central Texas, Round Rock  
St. David's Georgetown Hospital  
St. David's Round Rock Medical Center  
Scott and White University Medical Campus, Round Rock  
Seton Medical Center Williamson, Round Rock

## Williamson County, Texas Ten Year Population History



County Voters



Organizational Chart

-  Supervised by Regional Board
-  Appointed by the County Elections Commission
-  Appointed by the Texas A&M Extension Service
-  Appointed by the Juvenile Board
-  Appointed
-  Hired by Commissioner's Court
-  Elected Officials
-  Department Heads

**WILLIAMSON COUNTY ELECTED OFFICIALS  
2013-2014**

**Commissioners Court**

***Dan Gattis  
Lisa Birkman  
Cynthia Long  
Valerie Covey  
Ron Morrison***

**County Judge  
Commissioner, Precinct #1  
Commissioner, Precinct #2  
Commissioner, Precinct #3  
Commissioner, Precinct #4**

**Constables**

***Robert Chody  
Rick Coffman  
Kevin Stofle  
Marty Ruble***

**Constable, Precinct #1  
Constable, Precinct #2  
Constable, Precinct #3  
Constable, Precinct #4**

**County Attorney**

***Dee Hobbs***

**County Attorney**

**County Clerk**

***Nancy Rister***

**County Clerk**

**County Court at Law**

***Suzanne Brooks  
Tim Wright  
Doug Arnold  
John McMaster***

**Judge, County Court at Law #1  
Judge, County Court at Law #2  
Judge, County Court at Law #3  
Judge, County Court at Law #4**

**County Sheriff**

***James Wilson***

**Sheriff**

**County Treasurer**

***Vivian Wood***

**Treasurer**

**WILLIAMSON COUNTY ELECTED OFFICIALS CONTD.**

**District Attorney**

***Jana Duty***

**District Attorney**

**District Clerk**

***Lisa David***

**District Clerk**

**District Judges**

***Billy Ray Stubblefield***  
***Stacey Matthews***  
***Rick Kennon***  
***Michael Jergins***  
***Betsy Lambeth***

**Judge, 26<sup>th</sup> Judicial District**  
**Judge, 277<sup>th</sup> Judicial District**  
**Judge, 368<sup>th</sup> Judicial District**  
**Judge, 395<sup>th</sup> Judicial District**  
**Judge, 425<sup>th</sup> Judicial District**

**Justice of the Peace**

***Dain Johnson***  
***Edna Staudt***  
***Bill Gravell Jr.***  
***Judy Hobbs***

**Justice of the Peace, Precinct #1**  
**Justice of the Peace, Precinct #2**  
**Justice of the Peace, Precinct #3**  
**Justice of the Peace, Precinct #4**

**Tax Assessor/Collector**

***Deborah Hunt***

**Tax Assessor/Collector**

**WILLIAMSON COUNTY APPOINTED OFFICIALS  
2013-2014**

<b>Budget Office</b>	<b><i>Ashlie Koenig</i></b>	<b>Budget Officer</b>
<b>Community Supervisions &amp; Corrections (CSCD)</b>	<b><i>Steve Morrison</i></b>	<b>Director, CSCD</b>
<b>County Auditor</b>	<b><i>David Flores</i></b>	<b>County Auditor</b>
<b>County Extension Office</b>	<b><i>Fred Hall</i></b>	<b>County Extension Director</b>
<b>Elections</b>	<b><i>Jason Barnett</i></b>	<b>Director, Election Services</b>
<b>Juvenile Services</b>	<b><i>Scott Matthew</i></b>	<b>Director, Juvenile Services</b>
<b>Veteran's Services</b>	<b><i>Donna Harrell</i></b>	<b>Director, Veteran's Services</b>

**WILLIAMSON COUNTY SENIOR DIRECTORS  
2013 — 2014**

<b>Emergency Services</b>	<b><i>John Sneed</i></b>	<b>Sr. Director, Emergency Services</b>
<b>Human Resources</b>	<b><i>Lisa Zirkle</i></b>	<b>Sr. Director, Human Resources</b>
<b>Technology Services</b>	<b><i>Jay Schade</i></b>	<b>Sr. Director, Technology Services</b>
<b>Parks</b>	<b><i>Randy Bell</i></b>	<b>Sr. Director, Parks Department</b>
<b>Unified Road Systems</b>	<b><i>Bob Daigh</i></b>	<b>Sr. Director, Infrastructure Services</b>

## **GOVERNMENT OFFICE INFORMATION BY ORGANIZATIONAL UNIT**

The government of Williamson County, Texas is subdivided into several different offices; each with its own legally constituted duties as prescribed by the constitution and/or legislative act. The heads of some offices are elected officials; others are appointed by the Commissioners' Court or the District Judges of Williamson County as provided by law.

### **Constitutional Offices**

Williamson County is a political body. The general governing body of the County is the Commissioners' Court, which has none of the functions of a court, but has powers and duties clearly set forth and defined in the constitution and statutes. The Commissioners' Court is comprised of four commissioners, each of whom is elected by the qualified voters of one of four precincts in the County, and a County Judge, who is elected Countywide as presiding officer. Commissioners' Court was created to carry out a policy common to the whole state, whereas, it was not mainly created to advance the interest of the particular locality in which it is located. The election of the various County officials ensures, in most instances, the application of state laws and regulations, in the light of local conditions and statutes, and to establish a courthouse and jail, appoint numerous officials, fill vacancies in certain County offices, let contracts in the name of the County, build roads and bridges, administer the County's public welfare services, perform numerous duties in regard to elections, set the County tax rate, issue bonds and adopt the County budget.

### **District Courts**

There are five District Courts in Williamson County, each of which is a court of general jurisdiction and may try both civil and criminal cases. The judge of each of the respective courts is elected Countywide. The District Courts have original jurisdiction in all criminal cases of the grade of felony, all suits on behalf of the state to recover penalties, forfeitures and escheat. The District Courts preside over all cases of divorce, misdemeanors involving official misconduct, suits to recover damages, slander or defamation of character, suits for title of land and for enforcement of liens thereon, suits for the right of property levied upon by virtue of any writ of execution, sequestration, or attachment when the property levied on is valued at an amount of \$500 (exclusive of interest) and all suits concerning contested elections.

These courts and the judges thereof have power to issue writs of habeas corpus, mandamus, injunction, certiorari and all writs necessary to enforce their jurisdictions. The District Courts also have appellate jurisdiction and general supervisory control over the County Commissioners' Court. They have general original jurisdiction over all causes of action which a remedy or jurisdiction is not provided by law or the Constitution. The District Court, concurrently with County Court, has the general jurisdiction of a probate court and may do all things associated with the duties of a probate court enumerated under County Court. In addition, the District Courts share concurrent jurisdiction with the County Courts at Law when the matter in controversy exceeds \$500, but is less than \$10,000. Along with these constitutional and statutory responsibilities, the District Judges have the statutory responsibility of appointing the County Auditor and Court Reporters for each of the respective District Courts. The District Judges, along with the County Court-at-Law Judges, appoint the

Community Supervision and Corrections Department Director. The County Juvenile Board comprised of the District Judges and the County Judge appoints the Chief Juvenile Probation Officer.

### **Constables**

In general, the duties of the Constable are to perform a service or act, execute and return, as provided by law, all civil and criminal processes, writs, citations, subpoenas, summons, warrants, and precepts, directed and delivered by a lawful official, anywhere in the constable's County, or in a County contiguous to the constable's County, and in other locations as provided by law. The Constable may seize and sell real estate and personal property upon order of the court, take eviction action and attend justice court proceedings. The Constable may enforce all state laws and arrest offenders with or without warrant for felonies or misdemeanor offenses committed against the peace and dignity of the state.

### **County Attorney**

The Countywide electorate elects the County Attorney. Duties include representation of the State of Texas in all criminal proceedings under investigation or pending before the County Courts at Law and Justice Courts of the County, examination and prosecution of all cases pending before the Juvenile Courts, and representation of the State in all cases appealed to or from any of these courts. The County Attorney also processes felony and misdemeanor hot checks, obtains protective orders for victims of domestic violence, represents the Department of Protective and Regulatory Services in cases involving abuse or neglect of children or helpless adults, and obtains commitment orders for mental illness and substance abuse. The County Attorney attends Commissioners' Court as the civil lawyer for the County and provides a full range of legal services in that capacity. Also provided by the County Attorney is legal advice to all County officials and employees. Where applicable, the County Attorney oversees the representation of officials and employees who are involved in litigation.

### **County Clerk**

The Countywide electorate elects the County Clerk and the duties and fees of the office are prescribed by the legislature. The County Clerk is the clerk of the County and of Commissioners' Court and is the official recorder of County business. By legislation in Williamson County, the County Clerk functions as the clerk of the court for each of the County Courts at Law. In addition, the County Clerk acts as recorder of deeds and other instruments, records and issues death and birth certificates, issues marriage licenses, registers cattle brands, records and retains all plats, and maintains records of mental health commitments. The County Clerk serves as clerk of the Probate and Civil Court and keeps all records, books, paper, and proceedings of the probate court as well as the County Courts at Law criminal dockets. Additional responsibilities include keeping all records properly indexed, arranged and preserved.

### **District Attorney**

The legislature may create the Office of the District Attorney in any judicial district in the state and prescribe the duties of that office. Such an office in

Williamson County has been created and the District Attorney is a constitutional officer. The Countywide electorate elects the District Attorney. The duties of the office in general are to represent the State of Texas on all criminal matters before the District Courts of Williamson County. These matters include grand jury proceedings along with bond and asset forfeitures. The District Attorney also handles all appeals from any such matters that are taken to the Court of Appeals, Texas Court of Criminal Appeals, the Texas Supreme Court and the United States Supreme Court.

### **District Clerk**

The Countywide electorate elects the District Clerk. In general, the functions of this office are to serve in an administrative capacity for the District Courts, to perform judicial or quasi-judicial duties in connection therewith, to act as custodian of the court records, to receive money in the clerk's official capacity, and to perform general assessed duties as are enjoined by statute or imposed by the lawful authority of the court. The District Clerk of Williamson County also maintains the files for all criminal, civil, family, and tax cases handled by these courts.

### **Justice of the Peace Courts**

There are four Justice of the Peace Courts in Williamson County. Each Justice of the Peace is elected by the voters living within their respective precinct. Justices of the Peace have jurisdiction in all Class C misdemeanor criminal matters where such fines are established by statute. Also, the Justices of the Peace have jurisdiction in civil matters either in Small Claims Court or Justice Court where the amount in controversy is \$10,000 or less (exclusive of interest) of which exclusive original jurisdiction is not given to the County or District Courts. Appeals to the County Court shall be allowed in all cases decided in Justice Court, however, in civil cases, only when the judgment is for more than \$20 (exclusive of costs). The Small Claims Court exercise concurrent jurisdiction with the Justice Courts in all actions for recovery of money by any person, association of persons, corporations or by any attorney for such parties or other legal entity where the amount involved, exclusive of cost, does not exceed the sum of \$10,000. Small Claims courts may only recover money. All decisions of Small Claims Court and Justice Courts, provided that the amount in controversy, exclusive of costs, exceeds the sum of \$20 may, upon rendition of final judgment by the Judge of the Court, be appealed to the County Court or County Courts at Law. Other duties of the Justices of the Peace in Williamson County include death inquests, mental probable cause hearings, criminal prisoner admonishments, peace bond hearings, school truancy cases, juvenile magistrate statements, animal cruelty hearings, and other administrative duties per code.

### **Sheriff**

The qualified voters of the County elect the Sheriff to office. The duties of the Sheriff are prescribed by the legislature. The Sheriff may employ guards for the safekeeping of prisoners in the jail and, subject to regulations of Commissioners' Court, has charge and control of the courthouse. In addition, the Sheriff shall execute all processes and precepts directed by legal authority and make return thereof to the proper court. The Sheriff is the Chief Law Enforcement Officer for the County and custodian of the County jail. In addition to apprehending criminals and serving writs and other legal papers for the Civil, County, and District Courts, the Sheriff is also charged with keeping order in the courtrooms. The Sheriff also administers proactive programs aimed at crime prevention and substance abuse control such as the Drug Abuse Resistance Education (DARE) program.

### **Tax Assessor-Collector**

The Tax Assessor-Collector is elected by the Countywide electorate and performs all of the duties with respect to assessing property for the purpose of taxation and collection of taxes as may be prescribed by the legislature. The duties of the office consist of assessing and collecting County property taxes. The officer may serve in a similar capacity for any incorporated city, town, village, school districts—independent or otherwise, drainage district, and water control in the County. The Assessor-Collector of Williamson County, in addition to assessing and collecting for taxable real and personal property within the County, collects the taxes for many independent cities and districts. Other duties include collecting state and County license fees, occupation fees, beer and liquor taxes and state automobile transaction taxes.

### **County Treasurer**

The Countywide electorate elects the County Treasurer. The duties of the County Treasurer are to receive County funds and disburse them, subject to the County Auditor's countersignature. The function of this office is an essential part of internal control in financial matters in that all monies due to the County must be placed in the treasurer's custody. Monies are forwarded to the County Treasury and can be withdrawn upon the signature of the County Treasurer and countersignature of the County Auditor. Additional responsibilities of the County Treasurer include signatory authority for all payroll related payments with the countersignature of the County Auditor. Also, the County Treasurer is responsible for the reconciliation of all bank accounts upon which the Treasurer acts as signatory. The County Treasurer prepares and submits all required reports and payments to the State of Texas and serves as Treasurer to the Bail Bond Board. In addition, the County Treasurer serves as the Certified Investment Officer for the County relative to all requirements of the Public Funds Investment Act.

## **OFFICES CREATED BY LEGISLATIVE LAW**

### **County Court-at-Law**

There are four County Courts-at-Law in Williamson County, each created by the legislature. The Countywide electorate elects each of the County Court-at-Law judges. These courts have jurisdiction in all misdemeanor cases, probate, and mental illness and chemical dependency matters. The County Courts-at-Law have concurrent jurisdiction with the District Courts in family law cases, including divorces, child custody cases and in civil matters where the amount in controversy does not exceed \$100,000 (exclusive of punitive or exemplary damages, costs, and interest). The County Courts-at-Law have appellate jurisdiction in all appeals in criminal and civil cases from Justice Courts and Municipal Courts. Along with these duties, the County Court-at-Law Judges and the District Judges appoint the Community Supervision and Corrections Department Director.

### **County Auditor**

The County Auditor is appointed by the District Judges and serves as the Chief Accounting Officer of the County. The County Auditor has general oversight

of all County records and has responsible per statute for projecting revenue during the budget process. The County Auditor must sign all checks written for the County. It is the responsibility of the County Auditor's office to audit each department of the County at least once each quarter. Financial reporting is also performed by the County Auditor's office. The creation of the Comprehensive Annual Financial Report (CAFR) and the Popular Annual Financial Report (PAFR), that is submitted each year to the Government Finance Officers Association for review, is the responsibility of the County Auditor. In addition, the County Auditor oversees the payroll function for the entire County. Other responsibilities include managing fixed assets and administering and reporting all grant funds received from the state and federal government and other entities. The County Auditor also serves as the fiscal officer for the Community Services and Corrections Department and Chief Fiscal Officer for Juvenile Services.

### **Budget Officer**

In a county with a population of more than 125,000 the Commissioners Court may appoint a Budget Officer. The Budget officer is responsible for preparing a county budget for the fiscal year. In preparing or monitoring the budget, the budget officer may require the county auditor or any other district, county, or precinct officer of the county to provide any information necessary for the budget officer to properly prepare or monitor the budget. The county budget is approved by Commissioners Court.

### **Animal Shelter Director**

The mission of the animal shelter is to provide humane care to unwanted or abandoned pets, to assist the participating entities in enforcing state law and local ordinances, and to otherwise serve the citizens in a cost-effective manner. The Shelter Director is responsible for animal shelter operations and staff through development and enforcement of policy and procedures ensuring compliance with local, state and federal law. Priorities include development and maintenance of budgetary and financial goals, communication and relationships with regulatory agencies, Commissioners' Court, Shelter Board and officials from all city/county entities. The director also monitors and reports trends which may be used to facilitate planning of programs consistent with the success of overall shelter goals. The Shelter Director is hired by the County utilizing input from the Regional Animal Shelter's Board of Directors.

### **Chief Juvenile Probation Officer**

The County Juvenile Board, comprised of five District Judges and the County Judge, appoints the Chief Juvenile Probation Officer. The general duties of this office are to properly investigate, process, and handle all cases referred to them by the courts, law enforcement agencies, parents, and other agencies. The Juvenile Probation Department compiles and prepares a detailed social history on all referred offenders and recommends corrective action to the Juvenile Court. The department provides professional casework services and supervision to delinquent children who are placed on probation by the Juvenile Court. Juvenile detention and intensive residential care is also provided by and through the Juvenile Services Department. Each of these units provides care 365 days a year. Several specialized programs are operated through Juvenile Services to include Community Services and Restitution, Gang Intervention, and Juvenile Drug and Delinquency Prevention. One specialized sex offender caseload officer is also provided through Juvenile Services.

### **County Emergency Services Senior Director**

The County Judge with the advice and consent of Commissioners' Court appoints the Senior Director of Emergency Services of Williamson County. It is the

Senior Director's duty to control and direct the areas of Emergency Management, HazMat, MOT (Mobile Outreach Team), Dispatch, Wireless Communications, and EMS (Emergency Medical Services). It is the responsibility of the senior director to serve as a liaison with other municipal districts, state, County, regional, federal and other emergency management organizations. Emergency Management includes the coordination of disasters local, regional and state and the counties response in such areas. The area of HazMat is responsible for responding to Hazardous Material spills within the county and the region. MOT responds to mental health crisis calls in the county in coordination with the various law enforcement agencies within the county. Dispatch handles all 911 communications between the general public and County, City and Special District Agencies tasked with rapid response. Wireless Communications manages the radio system between the various Public Safety Agencies within the County. EMS responds to all emergency medical calls and handles transport of patients within the county.

### **County Extension Service Agent**

The Williamson County Office of the Texas Agricultural Extension Service is a unique partnership between the County Commissioners' Court and the Texas A & M University System. County Extension Agents provide outreach education to the citizens of Williamson County in the areas of Agriculture, Family and Consumer Sciences, 4-H, and Youth Development, and Horticulture. Agents utilize research-based information to conduct workshops, clinics, tours, meetings and programs, as well as preparing news releases and web-based education. The Extension Service values and promotes principles of citizen and community involvement, research-based education, lifelong learning, and volunteerism.

### **CSCD Director**

The Community Supervision and Corrections Department (also known as Adult Probation Department) Director is appointed by the District and County Court-at-Law Judges with criminal jurisdiction. The department is responsible for supervising misdemeanor and adult offenders placed on community supervision (adult probation), offenders placed under pre-trial supervision, and offenders placed in the department's 90-bed intensive inpatient substance abuse program, the Central Texas Treatment Center. The department's mission is to protect the community and rehabilitate offenders. The department operates a number of rehabilitation programs for the supervision of offenders and specialized caseloads for sex offenders, special needs offenders, offenders required to be monitored on electronic monitoring or surveillance, and offenders required to have ignition interlock devices that monitor alcohol use in their vehicles. The department receives most of its funding from state funds and offender fees. The Texas Department of Criminal Justice-Community Justice Assistance Division provides grant and operational funds, and standards oversight to the department.

### **Elections Administrator**

The Elections Administrator is the County Elections Official and is appointed by the Williamson County Elections Commission. The duties of the Elections Administrator include all voter registration activities for over 210,000 registered voters in 99 precincts and the conduct of election activities for more than 43 county, city and school governments, as well as 45 municipal and special utility districts. Duties also include the preparation and maintenance of appropriate political jurisdiction maps. The Administrator prepares elections contracts and conducts elections for federal and state elections, and for local elections when requested. Duties include the selection and coordination of poll sites, selection and training of poll workers, and preparation of ballot materials. The Elections Administrator coordinates the use of grant funds from the Help America Vote Act (HAVA) with the County Judge and the Auditor and maintains all electronic

voting equipment and peripherals. The Administrator serves as the repository for local officials' campaign and expenditure reports. The Elections Administrator provides information to the public regarding voter registration and elections and serves as a liaison to the Secretary of State regarding elections issues.

### **Human Resource Senior Director**

The Human Resource (HR) Senior Director for Williamson County is appointed by the County Benefits Committee and the Commissioners' Court. The Senior Director must ensure the County is in compliance with state and federal hiring laws, that applicants meet the qualifications of a particular job opening and that the public is notified when a job opening becomes available within the County. The HR Senior Director is responsible for the management of the Self-Funded Benefits Plan and various other medical and dental benefit plans offered by the County as well as life and long-term disability insurance, workers' compensation insurance, the wellness program and the employee assistance program. The HR Senior Director also monitors the claims disbursement made under the Self-Funded Benefits Plan and must ensure the various benefits plans are administered in compliance with federal laws and regulation. The HR Senior Director must ensure the County complies with the Drug-Free Workplace Policy, the Family and Medical Leave Act (FMLA) and the Americans with Disabilities Act (ADA).

### **Infrastructure Services Senior Director**

The County Judge with the advice and consent of the Commissioners' Court appoints the Senior Director of Infrastructure Services of Williamson County. It is the Senior Director's duty to control and direct the areas of Facilities Maintenance, Fleet Services, the County Engineer's Office and the Road and Bridge Division. It is the responsibility of the senior director to serve as a liaison with local, state, county, and federal organizations. The area of Facilities maintenance oversees all County real estate transactions and facilities construction activities. Facilities additionally ensures the quality and completion of maintenance and repair for all County-owned buildings and grounds. Fleet Services maintains Williamson County's Fleet of vehicles and equipment; makes recommendations during the Budget process of equipment replacement needs for county departments as well as assisting in defining what types of equipment should be purchased. The Road and Bridge Division of Williamson County has the responsibility for the maintenance and repair of all County roads, bridges, drainage structures and ditches pertaining to the road system in Williamson County. The County Engineer's Office is responsible for the planning, design and inspection of roadway and drainage facilities required to provide for the safe, economical and productive operation of the County's transportation system. The County Engineer's Office is additionally responsible for land development coordination activities such as plat review for the unincorporated areas within the County.

### **Parks & Recreation Senior Director**

The County Judge appoints the Parks & Recreation Senior Director with the advice and consent of the Commissioners' Court. The Senior Director is responsible for the development, operation, and maintenance of County parks, trails and preserves. The senior director also provides for safe and secure facilities and coordinates park related development and activities with cities in the County.

### **Purchasing Agent**

The Purchasing Agent is hired by the Commissioners' Court. The Purchasing Agent is responsible for carrying out the functions prescribed by law for a purchasing agent and administers the procedures prescribed by law for notice and public bidding for county purchases and contracts. The County Purchasing Agent purchases all supplies, materials and equipment required or used by the county and contracts for all repairs to purchased equipment, as needed.

### **Technology Services Senior Director**

The County Judge with the advice and consent of the Commissioners' Court appoints the Technology Services Senior Director of Williamson County. It is the senior director's duty to oversee the functions of Information Technology Services (ITS), Geographic Information Systems (GIS), 911 Addressing and Records Management (RM) for the County. ITS includes installing new systems, protecting computer-stored records, maintaining control of daily EDP functions, troubleshooting within County offices as computer-related issues arise as well as supporting County-wide telecommunications. GIS includes management of the central GIS database and interfaces as well as providing GIS, GPS, and related services to County departments and the public. 9-1-1 Addressing includes maintaining the 9-1-1 telephone database for the entire County and providing addressing services for the unincorporated areas and small cities. RM functions include warehousing and protecting records from the various County departments, monitoring and coordinating destruction schedules, and warehousing and coordinating the disposal of assets as the assets exceed their useful life. In addition, the director oversees County mail courier and switchboard functions.

### **Veterans Services**

In a county with a population of 200,000 or more the Commissioners Court shall maintain a veterans county service office. The commissioner's court appoints the veterans county service officer and the number of assistant veterans county service officers that it considers necessary. Veterans Services staff assists veterans and their families with information on programs and services that are available for individuals that have served in the armed forces. They also help them file for and receive their entitled benefits from the Department of Veterans Affairs. Programs and services available include educational benefits, vocational benefits, disability retirement, obtaining lost military records and more.

# Budget Planning

## Overview

The budget process begins in early January kicking off meetings with the Court as well as respective department heads, elected officials and appointed officials. The goals, philosophies and priorities are determined and direction is given to the budget office to proceed. February marks the month of preparing our budget center (application used to make budget requests and recommendations) i.e. making updates and/or enhancements. Beginning in March budget instructions are disbursed to all department heads specifically outlining a timeline/calendar along with the process for submitting budget requests. Also, personnel requests are due at this time. During this time pre-budget meetings are offered to all department heads/elected officials should he/she choose to discuss budget requests in depth. The budget center is typically opened in mid to late April for a period of two weeks to allow departments to enter their requests. The months of May and June are primarily set aside to work on budget recommendations. At the same time, the Court adopts the salaries for elected officials and publishes all required documentation. The budget center is opened during the middle of July to review budget recommendations. Subsequently post budget recommendation hearings take place. Budget modification voting sessions take place in mid August and adoption of the budget is finalized late August, after the public hearings. The budget is filed in the County Clerk's office no later than September 30<sup>th</sup> each year.

**See Appendix for Budget in Brief Brochure**

## Amendments

Pursuant to Local Government Code, Section 111.070 (b), the Commissioner's Court may authorize an emergency expenditure as an amendment to the original budget only in case of a grave public necessity to meet an unusual and unforeseen condition that could not have been included in the original budget through the use of reasonably diligent thought and attention. All budget amendments must be placed on the regular agenda for consideration by the Commissioner's court and any amendments creating an increase in budgetary commitment for the next fiscal year shall be specifically noted. The re-appropriation at the beginning of a fiscal year of funds committed under valid purchase orders of the County but unspent by September 30<sup>th</sup> of the prior fiscal year require a budget amendment from fund balance. These budget amendments have no net effect on spending but simply change the accounting year for expenditures.

**WILLIAMSON COUNTY, TEXAS**  
**2013 – 2014 BUDGET PLANNING CALENDAR**

---

<i>January 15</i>	<i>New Personnel Request Information Sent Out</i>
<i>February 19</i>	<i>Budget Workshop Following Court (Comm. Court, Budget &amp; Auditor)</i>
<i>March 6</i>	<i>New Personnel Requests Due</i>
<i>March 18-29</i>	<i>Pre-Budget Meetings between County Departments and Budget Office (optional)</i>
<i>April 3 &amp; 5</i>	<i>Budget Center Training / New User &amp; Refresher Course</i>
<i>April 9</i>	<i>Budget Workshop Following Court (Comm. Court, E.O.s and DHs)</i>
<i>April 8 &amp; 10</i>	<i>Budget Center Training / New User &amp; Refresher Course</i>
<i>April 16</i>	<i>Budget Instructions/Policy Disbursed</i>
<i>April 18</i>	<i>Budget Center Open for Input/Requests</i>
<i>May 2</i>	<i>Budget Center Closed for Input/Requests</i>
<i>May 7</i>	<i>Budget Workshop – Presentation from Alvin Lankford/Chief Appraiser 1:00</i>
<i>May 14</i>	<i>Pre-Recommendation Public Hearing/Departmental Presentations (Optional) 1:00 – 4:00</i>
<i>July 17</i>	<i>Budget Center Open for Viewing Recommendations</i>
<i>July 23</i>	<i>Post-Recommendation Public Hearing/Departmental Presentations (Optional) 1:00 – 4:00</i>
<i>August 19</i>	<i>Budget Modification Voting Session 8:00 am – Noon</i>
<i>August 20</i>	<i>Budget Modification Voting Session 1:00 – 5:00</i>
<i>August 27</i>	<i>Adopt 2013-2014 Budget</i>

**FY 2013-14**

**COUNTYWIDE PLANS**

## Strategic Plan Overview

A strategic plan provides guidance to an organization by establishing where they are now, where they want to be, how to get there, and if they have arrived. A strategic plan identifies the mission and vision of the organization – why they exist – and establishes values that the organization will hold to as it moves forward.

Williamson County's government is a large, complex organization with many moving parts. The Commissioners' Court steers this organization through the budget process, setting policy and demonstrating leadership in a number of other ways. The Williamson County Internal Assessment and Strategic Plan (Strategic Plan) is one such example of proactive leadership. The Strategic Plan is a comprehensive compilation of the County's goals and values, for departments and divisions who opted to participate. The process of the plan (described in greater detail in the appendix) included interviews with all elected officials and department heads, collecting their individual goals, priorities and mission. Compiled, sorted, and analyzed, the goals provide a blueprint for the long and short-term development of the County. Throughout the process certain values continued to rise to the surface, including, *fiscal conservatism, professionalism, efficiency and modernization*. These broad goals are also referenced in the Organizational Goals section listed previously in the document.

Priorities for the County include providing better public service by upgrading and utilizing information technologies and ensuring County facilities are right-sized. Other important issues included streamlining County government, supporting County employees, and customer service. The goals identified in the plan will be achieved through an application of one or a combination of the values as they are not mutually exclusive. For example, meeting financial goals can be achieved by efficient, highly-trained staff, which can be a result of the application of information technologies. This comprehensive approach was applied throughout the plan. The strategic plan is an important tool for the current leadership of Williamson County. The plan should also be tool for future County leadership. As a snap shot or baseline of where the County is now, future leadership will be able to refer to the goals established in 2010 and see if they have been achieved and, if not, why? The strategic plan is a "living" document, it is not written in stone, but meant to be constantly revisited, amended and updated; a well used tool to move the County to where it wants it to be.

**A full copy of this plan is in the Appendix of this document.**

## Long Range Transportation Plan Overview

The Williamson County Long-Range Transportation Plan focuses on what road and transit improvements should be built or improved over the next 25 years to help address expected growth in the county; it is this plan that guides future capital improvements.

The county has worked in close collaboration with its member cities to develop the plan, which analyzes current population and employment data in order to make projections about how and where the county will grow in the future. It also contemplates land-use patterns and the role of transit moving forward.

A draft of the plan was presented at public open houses in each precinct and at a county-wide open house held at the county courthouse. The purpose of these meetings was to share information about the plan with the public and to provide opportunities for citizen input. The comments received were reviewed and evaluated to determine if they related to current operational concerns or to the newly proposed group of projects.

Adjustments were made based on comments received; the resulting plan includes proposed projects and their estimated costs; however it does not define specific funding sources. The proposed 2035 Long-Range Transportation Plan would result in:

- Approximately 100 miles of new roadways; and
- Approximately 250 miles of roads receiving additional lanes.

The cost of the plan (in today's dollars) is estimated to be approximately \$2.20 billion; this cost would be shared by the county, cities within the county and the Texas Department of Transportation (TxDOT), depending on which jurisdiction a project falls. Developers could also be asked to share in the costs where appropriate.

It will serve as a blueprint for future bond programs and will provide opportunities to continue partnering with cities in making decisions about infrastructure improvements throughout the county. The plan also will help guide the relationship with developers and landowners with regard to land-planning and preservation for future projects. This was developed as a fluid document to be updated as necessary moving forward.

**A full copy of this plan is in the Appendix of this document.**

**FY 2013-2014**  
**TAX RATE SUMMARIES**

**Summary of Tax Levies and Projected Fund Balances  
Adopted Budget FY 2013 – 2014**

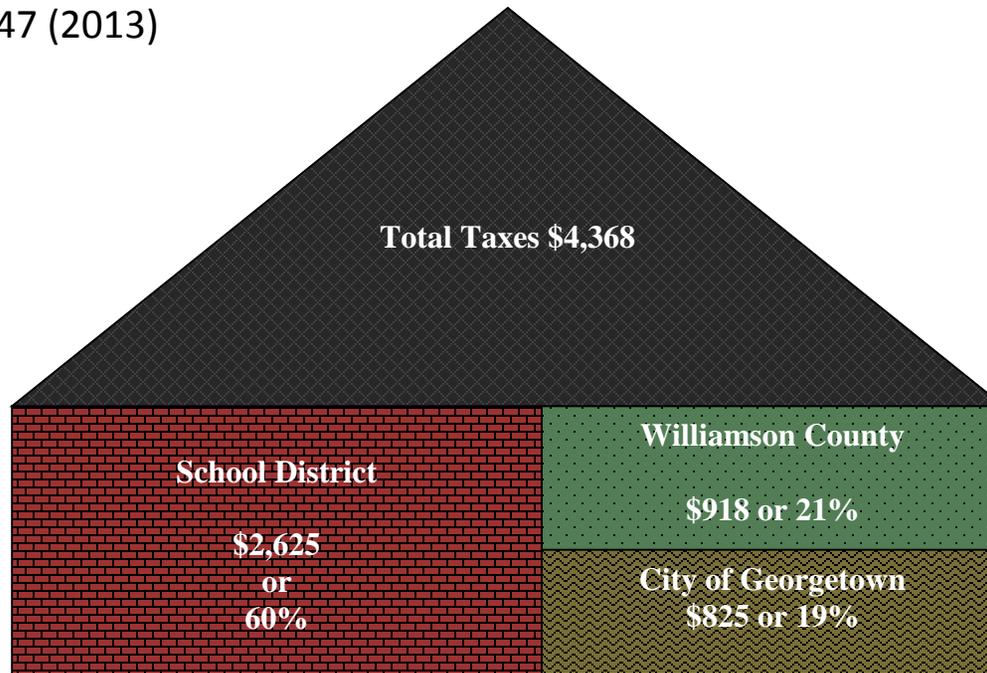
FUND	ESTIMATED BEGINNING FUND BALANCE*	TOTAL NON-TAX REVENUE	ESTIMATED EXPENDITURES	TAX LEVY AT 100% COLLECTION	FUNDING END BALANCE
GENERAL FUND	\$76,564,632	\$32,874,752	\$145,589,236	\$102,939,450	\$66,789,598
ROAD AND BRIDGE FUND	\$12,018,286	\$5,025,000	\$21,739,340	\$14,334,518	\$9,638,464
TOBACCO FUND	\$4,184,757	\$340,000	\$256,986		\$4,267,771
MEDICAID UPL PROGRAM	\$751	\$5,400,000	\$5,400,000		\$751
LAW LIBRARY FUND	\$511,209	\$186,500	\$317,400		\$380,309
COURT REPORTER SERVICE FUND	\$1,018,134	\$94,700	\$46,390		\$1,066,444
COURTHOUSE SECURITY FUND	\$259,512	\$250,100	\$240,480		\$269,132
JP SECURITY FUND	\$134,129	\$0	\$36,989		\$97,140
ALTERNATIVE DISPUTE RESOLUTION FUND	\$249,797	\$19,700	\$6,825		\$262,671
JUSTICE COURT TECHNOLOGY FUND	\$612,203	\$0	\$227,670		\$384,533
JP #1 TRUANCY PROGRAM FUND	\$9,209	\$21,000	\$10,636		\$19,573
JP #2 TRUANCY PROGRAM FUND	\$37,067	\$25,560	\$15,521		\$47,106
JP #3 TRUANCY PROGRAM FUND	\$89,386	\$58,000	\$50,167		\$97,219
ELECTION SERVICES CONTRACT FUND	\$0	\$0	\$425,983		-\$425,983
ELECTION DISCRETIONARY FUND	\$164,451	\$0	\$20,000		\$144,451
ELECTION CHAPTER 19 FUND	\$0	\$0	\$25,624		-\$25,624
ELECTION HAVA - TITLE II	\$292,009	\$0	\$200,000		\$92,009
PROBATE COURT FUND	\$39,713	\$4,000	\$2,800		\$40,913
DRUG COURT	\$82,301	\$42,600	\$35,000		\$89,901
RECORDS ARCHIVE FUND - COUNTY CLERK	\$1,470,822	\$584,000	\$553,038		\$1,501,784
RECORDS MGMT/PRSRV FUND- COUNTY CLERK	\$882,857	\$611,250	\$772,854		\$721,253
RECORDS MGMT/PRSRV FUND- DISTRICT CLERK	\$151,175	\$25,000	\$104,892		\$71,284
RECORDS MGMT/PRSRV FUND- COUNTY WIDE	\$697,198	\$127,650	\$336,213		\$488,635

DISTRICT CLERK TECHNOLOGY FUND	\$108,461	\$0	\$0		\$108,461
COUNTY ATTORNEY HOT CHECK FUND	\$28,166	\$65,000	\$65,546		\$27,620
WELFARE FRAUD FUND	\$1,339	\$0	\$0		\$1,339
DA DRUG ENFORCEMENT FUND	\$140,367	\$0	\$107,834		\$32,532
SHERIFF DRUG ENFORCEMENT FUND	\$614,085	\$0	\$592,140		\$21,946
WC RCS	\$0	\$1,234,046	\$1,237,591		-\$3,545
WILLIAMSON COUNTY CONSERVATION FUND	\$322,612	\$0	\$510,783		-\$188,171
REGIONAL ANIMAL SHELTER	\$0	\$1,258,546	\$1,262,794		-\$4,248
JJAEP - TIER II FUNDING	\$118,574	\$0	\$57,979		\$60,595
DEBT SERVICE - COUNTY WIDE	\$5,865,011	\$9,410,027	\$69,000,378	\$60,741,726	\$7,016,386
AVERY RANCH FUND	\$611,892	\$1,200,951	\$1,310,165		\$502,678
FLEET MAINTENANCE	\$447,194	\$3,926,000	\$3,922,540		\$450,654
WILLIAMSON COUNTY BENEFITS FUND	\$2,412,776	\$19,296,200	\$22,192,866		-\$483,890
<b>TOTAL ALL FUNDS</b>	<b>\$0</b>	<b>\$49,205,830</b>	<b>\$131,085,424</b>	<b>\$75,076,244</b>	<b>\$26,772,094</b>
<b>TOTAL REVENUE REQUIRED AT 100% COLLECTIONS.....</b>	<b>\$244,140,463</b>				
<b>EFFECTIVE TAX RATE FOR TAX YEAR 2013.....</b>	<b>0.481839</b>				
<b>TAX RATE APPROVED TO FUND ADOPTED BUDGET.....</b>	<b>0.489029</b>				
<b>% ABOVE EFFECTIVE TAX RATE.....</b>	<b>1.5%</b>				

\*Several funds show a negative fund balance. While on the estimated fund balance is negative on paper, the actual year end fund balance is not negative.. For example revenue is not budgeted for newly created accounts (i.e. truancy program funds) until some historical trend data can be collected. So while expenditures may be great than revenues, the revenue stream for the current fiscal year is closely monitored by the department and the auditor's office to make sure expenditures do not exceed revenues. On the discretionary accounts for Elections, we do not budget revenue for these as we do not know how many elections will be held in order to estimate collections. Once again the fund balances are closely monitored to ensure no negative balances.

## Property Tax Analysis for Average Homeowner

For the average \$187,747 (2013)



- County taxes for FY 2012-2013 on a \$1180,870, home, which was the county average, were \$884.51. based on the adopted tax rate of .489029 cents per \$100 valuation.
- Evaluations for the average home for 2013 increased by an average of 3.8%. A home valued at \$180,870, would have, on average, a current value of \$187,747.
- County taxes for FY 2013-2014 on the same house would be based on the property tax rate of .489029 cents per \$100 valuation.
- Changes in an individual taxpayer's county taxes are dependent on the specific change in property evaluation and tax rates. The above diagram is presented for comparison purposes. Taxes listed above are not all inclusive, as taxable entities vary based on the location of the home within the County.

**Tax Rates by Fund  
Adopted Budget FY13/14**

<b>FUNDS</b>	<b>TAX RATE 2007</b>	<b>TAX RATE 2008</b>	<b>TAX RATE 2009</b>	<b>TAX RATE 2010</b>	<b>TAX RATE 2010</b>	<b>TAX RATE 2011</b>	<b>TAX RATE 2012</b>	<b>TAX RATE 2013</b>
GENERAL FUND	0.283355	0.275000	0.271291	0.289900	0.289900	0.287687	0.281529	0.281529
ROAD AND BRIDGE FUND	0.032165	0.030000	0.028899	0.030000	0.030000	0.030000	0.040000	0.040000
DEBT SERVICE FUND	0.184137	0.184100	0.168134	0.170000	0.170000	0.170000	0.167500	0.167500
<b>TOTAL</b>	0.499657	0.489100	0.468324	0.489900	0.489900	0.487687	0.489029	0.489029

## Analysis of Revenue Derived by Tax Rate Adopted Budget 2013-2014

	2008 FISCAL YEAR	2009 FISCAL YEAR	2010 FISCAL YEAR	2011 FISCAL YEAR	2012 FISCAL YEAR	2012 FISCAL YEAR
<b>TOTAL TAXABLE VALUE</b>						
General and Debt Service	\$29,094,283,218	\$28,954,687,097	\$28,476,305,027	\$29,295,164,462	\$30,650,302,905	\$32,133,082,494
Tax rate per \$100 valuation	0.439425	0.459900	0.459900	0.457687	0.449029	0.449029
Estimated Tax Levy	\$127,847,554	\$133,162,606	\$130,962,527	\$134,080,159	\$137,628,749	\$144,286,859
Road and Bridge	\$28,829,120,946	\$28,710,689,733	\$28,360,406,900	\$29,105,133,807	\$30,471,806,757	\$31,949,488,089
Tax rate per \$100 valuation	0.028999	0.030000	0.030000	0.030000	0.040000	0.040000
Estimated Tax Levy	\$8,360,157	\$8,613,207	\$8,508,122	\$8,731,540	\$12,188,723	\$12,779,795
<b>TOTAL ESTIMATED TAX LEVY</b>	\$136,207,711	\$141,775,813	\$139,470,649	\$142,811,700	\$149,817,471	\$157,066,654
<b>ESTIMATED COLLECTION RATE</b>	98.0%	98.0%	98.0%	98.0%	98.0%	98.0%
<b>TOTAL COLLECTION</b>	\$133,483,557	\$138,940,297	\$136,681,236	\$139,955,466	\$146,821,122	\$153,925,321

**Tax Distribution by Fund  
Adopted Budget 2013-2014**

<b>FUNDS</b>	<b>TAX RATE</b>	<b>TOTAL GROSS TAXES</b>	<b>TOTAL NET TAXES</b>	<b>TAX DISTRIBUTION</b>
GENERAL FUND	0.281529	\$105,040,255	\$102,939,450	57.8%
ROAD AND BRIDGE FUND	0.040000	\$14,627,059	\$14,334,518	8.1%
DEBT SERVICE FUND	0.167500	\$61,981,353	\$60,741,726	34.1%
<b>TOTAL TAX RATE/TAX LEVY</b>	0.489029	\$181,648,667	\$178,015,694	100.0%

## Ad Valorem Tax Collection History

### General and Debt Service

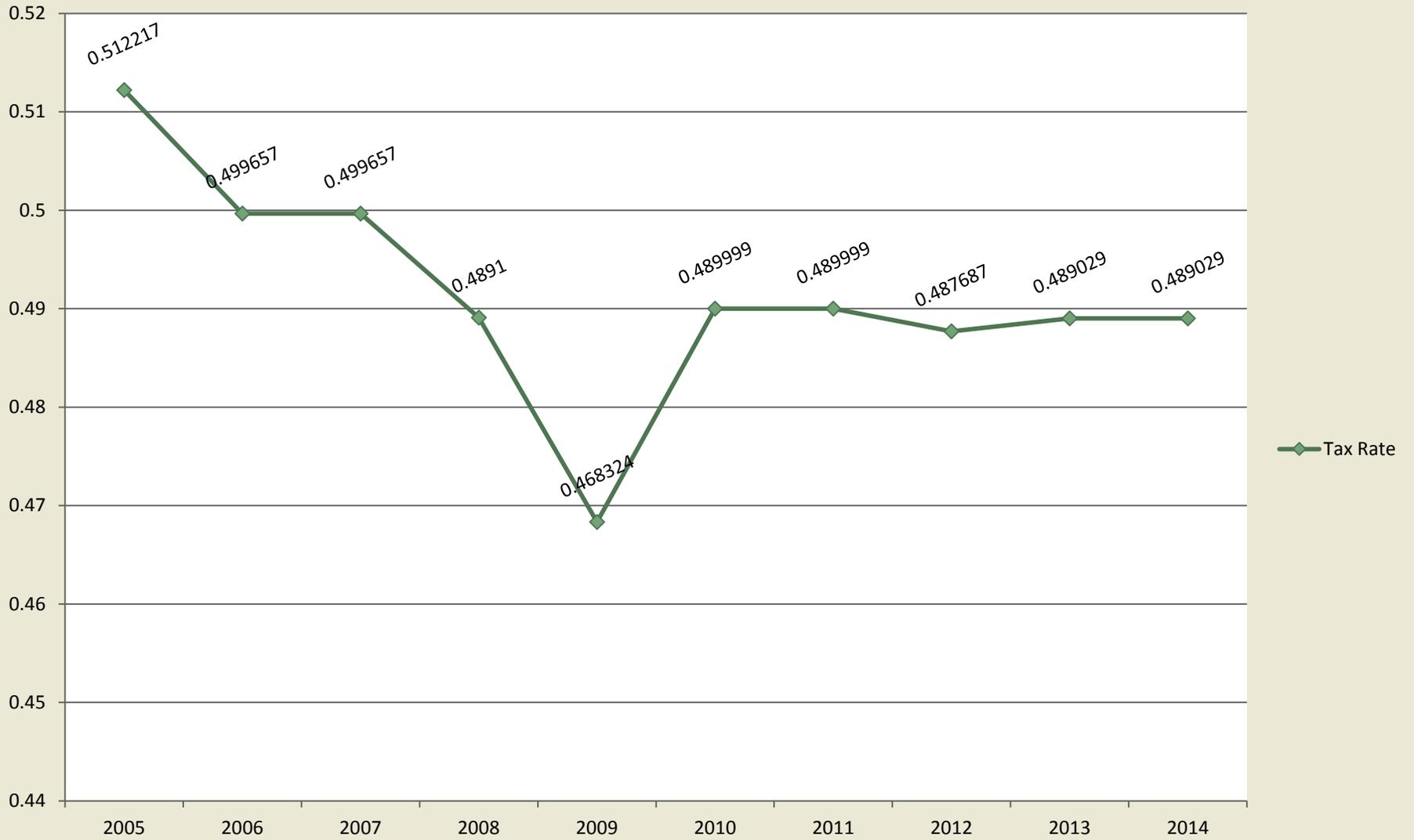
FISCAL YEAR	TOTAL TAX LEVY	ADJUSTMENTS	ADJUSTED TAX LEVY	CURRENT TAX COLLECTIONS	PERCENT OF LEVY COLLECTED	COLLECTIONS IN SUBSEQUENT YEARS	TOTAL TAX COLLECTIONS	TOTAL TAX COLLECTIONS TO TAX LEVY
2003	\$87,242,304	\$780,902	\$88,023,206	\$86,705,850	98.50%	\$819,775	\$87,525,626	99.40%
2004	\$99,112,577	\$645,611	\$99,758,187	\$98,529,088	98.80%	\$983,051	\$99,512,138	99.80%
2005	\$103,602,188	\$724,561	\$104,326,749	\$103,249,802	99.00%	\$1,114,948	\$104,364,750	100.00%
2006	\$112,397,238	\$5,015,911	\$117,413,150	\$116,525,433	99.20%	\$875,631	\$117,401,064	100.00%
2007	\$132,990,923	\$820,017	\$133,810,940	\$132,873,850	99.30%	\$787,278	\$133,661,128	99.90%
2008	\$144,683,340	(\$371,356)	\$144,311,984	\$142,889,755	99.00%	\$537,205	\$143,426,960	99.40%
2009	\$153,756,130	(\$235,931)	\$153,520,199	\$152,337,348	99.20%	\$1,025,670	\$153,363,018	99.90%
2010	\$150,606,771	\$942,725	\$151,549,496	\$150,514,853	99.30%	\$893,425	\$151,408,278	99.90%
2011	\$153,115,774	\$988,868	\$154,104,642	\$153,293,400	99.5%	\$740,925	\$154,034,325	99.9%
2012	\$156,202,982	\$267,744	\$156,470,726	\$155,736,621	99.5%	\$525,108	\$156,261,729	99.8%

### Road and Bridge

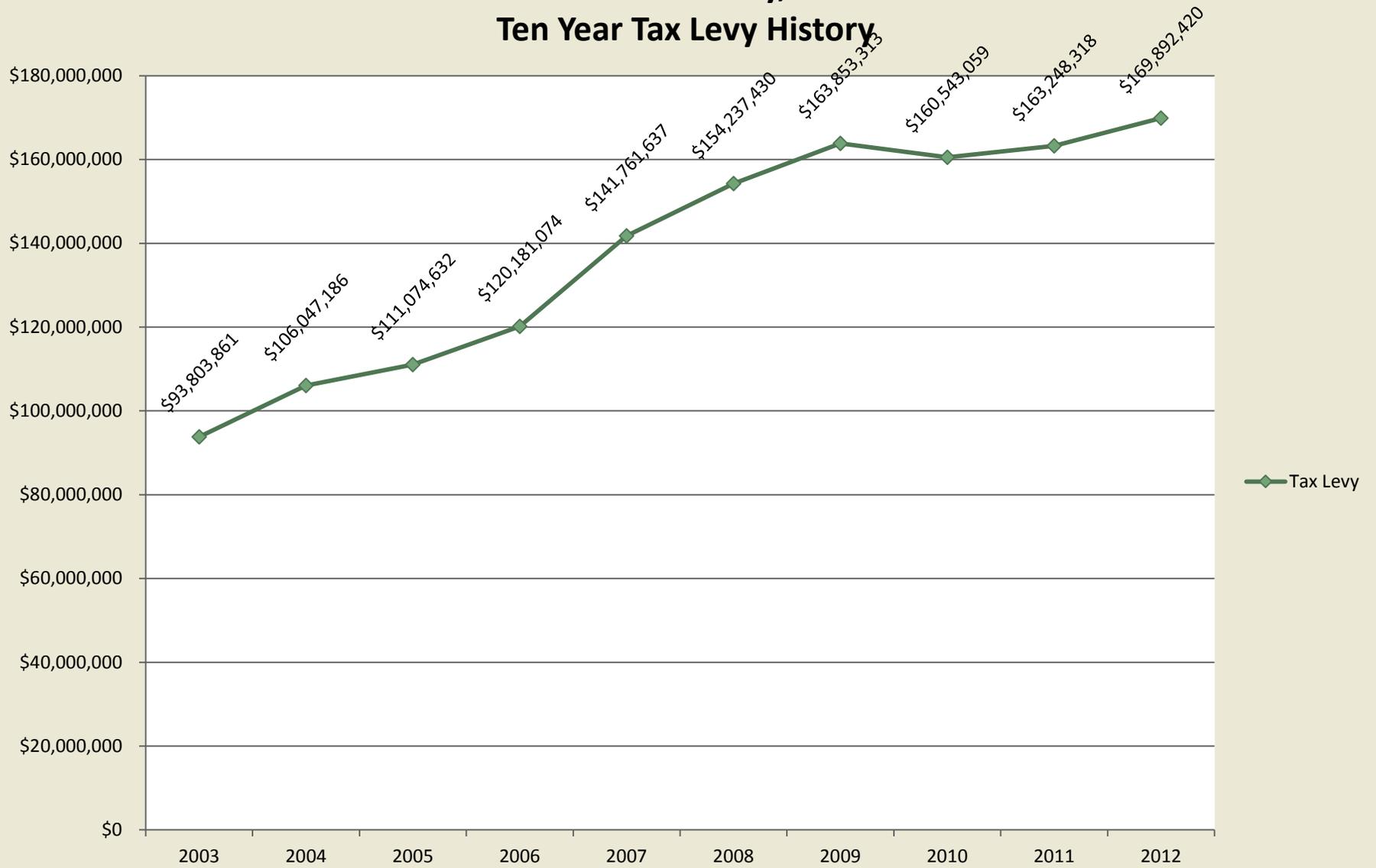
FISCAL YEAR	TOTAL TAX LEVY	ADJUSTMENTS	ADJUSTED TAX LEVY	CURRENT TAX COLLECTIONS	PERCENT OF LEVY COLLECTED	COLLECTIONS IN SUBSEQUENT YEARS	TOTAL TAX COLLECTIONS	TOTAL TAX COLLECTIONS TO TAX LEVY
2003	\$6,561,557	\$61,326	\$6,622,884	\$6,523,751	98.50%	\$42,383	\$6,566,133	99.10%
2004	\$6,934,609	\$48,487	\$6,983,096	\$6,898,263	98.80%	\$44,202	\$6,942,466	99.40%

FISCAL YEAR	TOTAL TAX LEVY	ADJUSTMENTS	ADJUSTED TAX LEVY	CURRENT TAX COLLECTIONS	PERCENT OF LEVY COLLECTED	COLLECTIONS IN SUBSEQUENT YEARS	TOTAL TAX COLLECTIONS	TOTAL TAX COLLECTIONS TO TAX LEVY
2005	\$7,472,444	\$57,786	\$7,530,230	\$7,451,851	99.00%	\$77,612	\$7,529,463	100.00%
2006	\$7,783,836	\$349,906	\$8,133,742	\$8,070,304	99.20%	\$63,051	\$8,133,354	100.00%
2007	\$8,770,714	\$59,485	\$8,830,199	\$8,766,835	99.30%	\$57,588	\$8,824,423	99.90%
2008	\$9,554,090	(\$20,890)	\$9,533,201	\$9,437,828	99.00%	\$36,272	\$9,474,100	99.40%
2009	\$10,097,183	(\$13,195)	\$10,083,988	\$10,004,660	99.20%	\$71,791	\$10,076,451	99.90%
2010	\$9,936,288	\$67,336	\$10,003,624	\$9,933,954	99.30%	\$62,501	\$9,996,455	99.90%
2011	\$10,132,544	\$70,162	\$10,202,706	\$10,147,097	99.5%	\$52,830	\$10,199,927	99.9%
2012	\$13,689,438	\$27,502	\$13,716,940	\$13,653,007	99.5%	\$37,580	\$13,690,587	99.8%

## Wiliamson County, Texas Ten Year Tax Rate History



# Williamson County, Texas Ten Year Tax Levy History



**FY 2013-2014**

**REVENUE AND EXPENSE**

**SUMMARIES**

**Williamson County, Texas  
Adopted Budget 2013 – 2014  
Budget Summary by Fund**

The County has four main funding categories; general fund, road and bridge fund, debt service, and miscellaneous funding. The County’s tax rate is broken down into three categories to supply the first three funds. The general fund is composed of most of the County office’s, including elected officials, department heads, and appointed officials, and is funded through the general fund tax rate. The road and bridge tax rate provides funding for the County’s Unified Road System and debt service has a separate tax rate to fund these expenditures. The miscellaneous funding category consists of numerous funds that different offices collect fees for based on statutory requirements. These funds are “self-funded” and pay for the expenditures budgeted from special revenue collected from previous and the current year to be exclusively used for the purpose of the specified fund.

<b>Funds</b>	<b>Budget 2008-2009</b>	<b>Budget 2009-2010</b>	<b>Budget 2010-2011</b>	<b>Budget 2011-2012</b>	<b>Budget 2012-2013</b>	<b>Budget 2013- 2014</b>	<b>Budget 2012- 2013 vs Budget 2013-2014</b>	<b>% Increase or Decrease</b>
GENERAL FUND	\$118,390,632.58	\$121,216,314.77	\$124,355,685.16	\$126,879,388.00	\$129,361,127.00	\$145,589,236.00	\$16,228,109.00	12.5%
ROAD AND BRIDGE FUND	\$20,140,061.00	\$19,428,355.00	\$22,648,755.24	\$18,485,622.43	\$18,679,473.00	\$21,739,340.00	\$3,059,867.00	16.4%
TOBACCO FUND	\$761,480.58	\$654,590.00	\$414,477.00	\$328,214.00	\$0.00	\$256,986.00	\$256,986.00	100.0%
UNCOMPENSATED CARE PROGRAM	\$600,000.00	\$1,000,000.00	\$7,000,000.00	\$5,400,000.00	\$5,400,000.00	\$5,400,000.00	\$0.00	0.0%
LAW LIBRARY FUND	\$175,000.00	\$175,000.00	\$175,000.00	\$266,100.00	\$265,600.00	\$317,400.00	\$51,800.00	19.5%
COURT REPORTER SERVICE FUND	\$55,300.00	\$60,100.00	\$57,900.00	\$40,750.00	\$42,750.00	\$46,390.00	\$3,640.00	8.5%
COURTHOUSE SECURITY FUND	\$210,107.38	\$214,728.60	\$213,675.46	\$224,301.04	\$228,205.39	\$240,479.56	\$12,274.17	5.4%
JP COURT SECURITY FUND	\$0.00	\$0.00	\$33,600.00	\$46,130.44	\$38,602.46	\$36,988.63	-\$1,613.83	N/A
ALTERNATIVE DISPUTE RESOLUTION FUND	\$4,892.00	\$6,992.00	\$6,992.00	\$7,241.25	\$6,709.67	\$6,825.48	\$115.81	1.7%
JUSTICE COURT TECHNOLOGY FUND	\$0.00	\$137,000.00	\$115,421.91	\$178,071.44	\$152,118.00	\$227,669.65	\$75,551.65	49.7%
TRUANCY PROGRAM FUND	\$0.00	\$13,911.00	\$14,031.84	\$21,347.05	\$20,140.53	\$76,323.64	\$56,183.11	279.0%

<b>Funds</b>	<b>Budget 2008-2009</b>	<b>Budget 2009-2010</b>	<b>Budget 2010-2011</b>	<b>Budget 2011-2012</b>	<b>Budget 2012-2013</b>	<b>Budget 2013- 2014</b>	<b>Budget 2012- 2013 vs Budget 2013-2014</b>	<b>% Increase or Decrease</b>
ELECTION SERVICES CONTRACT FUND	\$231,930.00	\$312,173.00	\$315,125.00	\$313,200.00	\$322,940.00	\$425,982.60	\$103,042.60	31.9%
ELECTION DISCRETIONARY FUND	\$53,500.00	\$16,500.00	\$35,200.00	\$24,000.00	\$27,500.00	\$20,000.00	-\$7,500.00	-27.3%
ELECTION CHAPTER 19 FUND	\$80,762.22	\$19,916.00	\$20,765.00	\$46,885.00	\$40,800.00	\$25,623.60	-\$15,176.40	-37.2%
ELECTION HAVA - TITLE II	\$0.00	\$80,000.00	\$25,325.00	\$137,500.00	\$145,000.00	\$200,000.00	\$55,000.00	37.9%
PROBATE COURT CONTRIBUTIONS FUND	\$900.00	\$900.00	\$3,400.00	\$2,800.00	\$2,800.00	\$2,800.00	\$0.00	0.0%
DRUG COURT FUND	\$20,000.00	\$20,000.00	\$20,000.00	\$30,000.00	\$35,000.00	\$35,000.00	\$0.00	0.0%
COUNTY CLERK RECORDS ARCHIVE FUND	\$414,042.00	\$230,914.00	\$381,198.22	\$890,387.22	\$859,270.91	\$553,037.98	-\$306,232.93	-35.6%
COUNTY CLERK RECORDS MNGMT/PRESERVATION FUND	\$654,387.97	\$615,104.88	\$619,680.14	\$605,371.21	\$650,249.25	\$772,854.42	\$122,605.17	18.9%
DISTRICT CLERK RECORDS MNGMT/PRESERVATION FUND	\$20,000.00	\$30,125.00	\$30,000.00	\$42,000.00	\$60,000.00	\$104,891.60	\$44,891.60	74.8%
COUNTY WIDE RECORDS MNGMT/PRESERVATION FUND	\$194,311.00	\$206,100.20	\$198,397.81	\$231,837.07	\$326,504.93	\$336,212.86	\$9,707.93	3.0%
COUNTY ATTORNEY HOT CHECK FUND	\$109,386.00	\$114,748.40	\$92,924.84	\$71,581.35	\$75,557.46	\$65,546.11	-\$10,011.35	-13.2%
DISTRICT ATTORNEY HOT CHECK FUND	\$4,000.00	\$3,000.00	\$1,500.00	\$2,500.00	\$1,300.00	\$0.00	-\$1,300.00	-100.0%
DISTRICT ATTORNEY DRUG ENFORCEMENT FUND	\$86,569.55	\$105,073.00	\$121,071.57	\$128,970.65	\$152,670.00	\$107,834.28	-\$44,835.72	-29.4%
SHERIFF DRUG ENFORCEMENT FUND	\$260,397.09	\$354,383.68	\$521,956.38	\$672,675.93	\$701,211.00	\$592,139.54	-\$109,071.46	-15.6%
TEXAS YOUTH COMISSION FUND	\$48,365.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	N/A
WC RCS	\$911,885.00	\$938,347.20	\$1,301,401.14	\$1,304,185.58	\$1,318,041.38	\$1,237,591.49	-\$80,449.89	-6.1%
WILLIAMSON COUNTY CONSERVATION FUND	\$288,520.00	\$285,305.20	\$282,540.70	\$315,657.85	\$587,170.80	\$510,783.41	-\$76,387.39	-13.0%
REGIONAL ANIMAL SHELTER	\$1,007,859.32	\$1,035,782.00	\$1,042,808.61	\$1,121,905.94	\$1,195,299.21	\$1,262,794.27	\$67,495.06	5.6%

<b>Funds</b>	<b>Budget 2008-2009</b>	<b>Budget 2009-2010</b>	<b>Budget 2010-2011</b>	<b>Budget 2011-2012</b>	<b>Budget 2012-2013</b>	<b>Budget 2013- 2014</b>	<b>Budget 2012- 2013 vs Budget 2013-2014</b>	<b>% Increase or Decrease</b>
JJAEP - TIER II FUNDING	\$31,186.20	\$25,000.00	\$24,000.00	\$65,200.00	\$89,773.00	\$57,979.00	-\$31,794.00	-35.4%
DEBT SERVICE- COUNTY WIDE	\$53,091,664.54	\$59,610,760.00	\$59,447,999.00	\$65,564,785.00	\$68,242,151.05	\$69,000,377.87	\$758,226.82	1.1%
AVERY RANCH FUND	\$0.00	\$0.00	\$0.00	\$0.00	\$1,314,461.00	\$1,310,165.00	-\$4,296.00	N/A
FLEET MAINTENANCE	\$3,544,874.17	\$3,131,917.60	\$3,313,769.53	\$3,721,669.51	\$3,765,607.81	\$3,922,539.75	\$156,931.94	4.2%
WILLIAMSON COUNTY BENEFITS FUND	\$16,898,046.00	\$17,816,671.00	\$18,031,911.00	\$17,320,606.03	\$20,321,702.64	\$22,192,866.30	\$1,871,163.66	9.2%
<b>GRAND TOTAL</b>	\$218,290,059.60	\$227,859,712.53	\$240,866,512.55	\$244,490,883.99	\$254,429,736.49	\$276,674,659.04	\$22,244,922.55	8.7%

**Williamson County, Texas  
Adopted Budget 2013– 2014  
Departmental Budget Summary**

DEPARTMENTAL BUDGET SUMMARY	ADOPTED BUDGET 2011-2012	ACTUAL EXPENSES 2011-2012	ADOPTED BUDGET 2012-2013	AMENDED BUDGET 2012-2013	ADOPTED BUDGET 2013-2014	ADOPTED FY2012 VS ADOPTED FY2012 % INCREASE	ACTUAL INCREASE (DECREASE)
<b>GENERAL FUND</b>							
<b>GENERAL ADMINISTRATION</b>							
Commissioner Pct. #1	\$252,945	\$240,557	\$256,363	\$256,463	\$264,062	3.00%	\$7,699
Commissioner Pct. #2	\$255,278	\$246,460	\$261,181	\$261,181	\$273,864	4.86%	\$12,683
Commissioner Pct. #3	\$269,052	\$261,961	\$271,943	\$271,943	\$284,988	4.80%	\$13,045
Commissioner Pct. #4	\$252,717	\$240,694	\$256,542	\$256,542	\$262,938	2.49%	\$6,397
County Judge	\$650,717	\$622,988	\$715,104	\$668,584	\$698,584	-2.31%	-\$16,520
Infrastructure	\$222,370	\$203,135	\$297,600	\$255,572	\$256,302	-13.88%	-\$41,298
Museum	\$200,834	\$200,834	\$200,834	\$200,834	\$200,834	0.00%	\$0
County Clerk	\$666,000	\$645,647	\$705,014	\$671,533	\$675,830	-4.14%	-\$29,184
Human Resources Department	\$635,991	\$626,800	\$865,511	\$846,365	\$826,605	-4.50%	-\$38,906
Purchasing Department	\$578,729	\$535,150	\$595,593	\$595,593	\$614,155	3.12%	\$18,562
Non-Departmental	\$4,276,753	\$3,211,145	\$4,274,752	\$11,011,966	\$11,011,992	157.61%	\$6,737,240
Information Technology	\$4,649,273	\$4,420,381	\$5,048,492	\$5,081,978	\$5,963,449	18.12%	\$914,958
Veteran Services Office	\$232,948	\$231,009	\$237,908	\$257,795	\$279,332	17.41%	\$41,424
Elections Department	\$2,028,821	\$1,933,977	\$1,513,123	\$1,518,194	\$2,026,735	33.94%	\$513,613
County Judge Department - Merit	\$0	\$0	\$55,925	\$4,093	\$82,672	47.83%	\$26,746
County Clerk Department - Merit	\$0	\$0	\$39,041	\$3,919	\$52,394	34.20%	\$13,353
Human Resources Department - Merit	\$0	\$0	\$19,121	\$16	\$29,104	52.21%	\$9,984
Infrastructures Department - Merit	\$0	\$0	\$40,458	\$2,278	\$57,490	42.10%	\$17,032

<b>TOTAL GENERAL ADMINISTRATION</b>	\$15,172,428	\$13,620,739	\$15,654,504	\$22,164,848	\$23,861,331	52.42%	\$8,206,827
<b>JUDICIAL</b>							
District Courts	\$2,131,283	\$2,045,477	\$2,194,792	\$2,573,084	\$2,267,856	3.33%	\$73,065
26th District Court	\$227,516	\$222,889	\$233,726	\$235,635	\$247,544	5.91%	\$13,818
277th District Court	\$229,660	\$226,760	\$231,277	\$231,277	\$249,166	7.74%	\$17,890
368th District Court	\$229,767	\$228,229	\$235,777	\$239,979	\$250,467	6.23%	\$14,690
395th District Court	\$223,419	\$219,184	\$231,799	\$231,799	\$248,639	7.27%	\$16,841
425th District Court	\$216,129	\$210,058	\$223,244	\$224,233	\$238,225	6.71%	\$14,981
County Courts	\$900,500	\$942,270	\$900,500	\$930,702	\$900,000	-0.06%	-\$500
County Court at Law #1	\$432,598	\$425,132	\$440,291	\$440,291	\$477,279	8.40%	\$36,988
County Court at Law #2	\$432,881	\$429,761	\$438,801	\$438,801	\$471,719	7.50%	\$32,918
County Court at Law #3	\$415,796	\$406,194	\$425,238	\$425,238	\$455,478	7.11%	\$30,240
County Court at Law #4	\$444,932	\$427,235	\$452,738	\$452,738	\$491,466	8.55%	\$38,727
County Clerk-Judicial	\$985,344	\$957,043	\$979,033	\$1,008,596	\$1,023,752	4.57%	\$44,720
District Clerk	\$1,685,714	\$1,637,909	\$1,637,254	\$1,637,254	\$1,690,644	3.26%	\$53,390
Justice of the Peace, Pct. #1	\$745,067	\$765,501	\$807,982	\$842,174	\$832,599	3.05%	\$24,617
Justice of the Peace, Pct. #2	\$766,419	\$772,674	\$798,367	\$798,367	\$834,464	4.52%	\$36,097
Justice of the Peace, Pct. #3	\$972,477	\$917,891	\$1,007,183	\$1,056,311	\$1,052,943	4.54%	\$45,759
Justice of the Peace, Pct. #4	\$872,590	\$931,225	\$920,003	\$981,266	\$959,136	4.25%	\$39,133
<b>TOTAL JUDICIAL</b>	\$11,912,092	\$11,765,431	\$12,158,005	\$12,747,745	\$12,691,378	4.39%	\$533,373
<b>LEGAL</b>							
District Attorney	\$2,688,348	\$2,648,803	\$2,762,879	\$2,785,801	\$2,976,982	7.75%	\$214,102
Personal Bond Office	\$98,536	\$99,305	\$97,690	\$100,693	\$102,565	4.99%	\$4,875
County Attorney	\$3,390,427	\$3,395,787	\$3,490,210	\$3,554,655	\$3,966,721	13.65%	\$476,511
<b>TOTAL LEGAL</b>	\$6,177,311	\$6,143,895	\$6,350,779	\$6,441,149	\$7,046,268	10.95%	\$695,489
<b>FINANCIAL ADMINISTRATION</b>							
County Auditor	\$2,040,641	\$1,972,500	\$2,112,157	\$2,112,157	\$2,205,678	4.43%	\$93,521
County Treasurer	\$503,247	\$480,797	\$502,631	\$523,250	\$547,646	8.96%	\$45,016
Tax Assessor-Collector	\$3,068,249	\$2,820,293	\$3,140,758	\$3,144,607	\$3,226,276	2.72%	\$85,518
Budget Office	\$206,474	\$202,005	\$206,530	\$214,339	\$213,751	3.50%	\$7,221

<b>TOTAL FINANCIAL ADMINISTRATION</b>	\$5,818,611	\$5,475,595	\$5,962,076	\$5,994,353	\$6,193,352	3.88%	\$231,276
<b>PUBLIC FACILITIES</b>							
Williamson County Buildings	\$5,837,378	\$5,621,754	\$5,574,212	\$5,830,150	\$5,847,659	4.91%	\$273,447
Parks Department	\$1,184,298	\$1,208,455	\$1,195,557	\$1,261,164	\$1,329,183	11.18%	\$133,627
Recycling	\$69,011	\$41,937	\$66,381	\$66,381	\$66,173	-0.31%	-\$208
<b>TOTAL PUBLIC FACILITIES</b>	\$7,090,687	\$6,872,146	\$6,836,150	\$7,157,695	\$7,243,016	5.95%	\$406,865
<b>PUBLIC SAFETY</b>							
County Jail	\$19,558,611	\$19,097,894	\$19,708,938	\$19,850,615	\$20,137,066	2.17%	\$428,129
County Sheriff	\$17,689,342	\$18,187,242	\$19,895,334	\$18,876,009	\$21,050,746	5.81%	\$1,155,412
Juvenile Services	\$9,287,598	\$8,637,189	\$9,613,223	\$9,656,281	\$10,019,883	4.23%	\$406,660
Adult Probation	\$205,225	\$181,134	\$203,275	\$205,384	\$205,665	1.18%	\$2,390
Mobile Outreach	\$576,974	\$541,483	\$568,361	\$589,403	\$685,729	20.65%	\$117,369
911 Communications	\$4,089,333	\$3,665,588	\$4,299,846	\$4,404,861	\$4,761,361	10.73%	\$461,515
Constable, Pct. #1	\$938,984	\$942,889	\$996,457	\$1,055,972	\$1,135,092	13.91%	\$138,635
Constable, Pct. #2	\$1,122,728		\$1,053,518	\$1,085,480	\$1,162,777	10.37%	\$109,259
Constable, Pct. #3	\$1,248,842	\$1,117,936	\$1,198,050	\$1,322,335	\$1,368,242	14.21%	\$170,191
Constable, Pct. #4	\$1,135,861	\$1,311,243	\$1,034,216	\$1,185,421	\$1,183,776	14.46%	\$149,560
EMS	\$13,762,534	\$14,280,168	\$14,210,857	\$14,594,089	\$15,077,812	6.10%	\$866,955
Emergency Management	\$302,761	\$295,798	\$302,198	\$309,307	\$350,538	16.00%	\$48,340
Emergency Services Department	\$1,058,804	\$816,675	\$1,339,297	\$961,077	\$825,674	-38.35%	-\$513,624
Haz Mat	\$337,142	\$328,679	\$338,523	\$379,137	\$376,504	11.22%	\$37,981
Animal Services	\$547,490	\$313,126	\$552,228	\$454,931	\$596,039	7.93%	\$43,811
DPS-ABC Georgetown	\$68,404	\$66,784	\$66,626	\$67,846	\$66,549	-0.12%	-\$77
DPS- Georgetown West-NW	\$69,375	\$68,138	\$69,375	\$70,537	\$70,892	2.19%	\$1,517
Sheriff Office Department - Merit	\$0	\$0	\$151,957	\$1,616	\$197,499	29.97%	\$45,542
Emergency Services Department - Merit	\$0	\$0	\$323,044	\$28,161	\$454,285	40.63%	\$131,241
<b>TOTAL PUBLIC SAFETY</b>	\$72,000,008	\$69,851,965	\$75,925,323	\$75,098,465	\$79,726,128	5.01%	\$3,800,805
<b>HEALTH AND WELFARE</b>							
Public Assistance	\$780,529	\$724,196	\$780,529	\$768,077	\$804,812	3.11%	\$24,283

Child Welfare	\$113,500	\$89,974	\$111,500	\$94,711	\$111,500	0.00%	\$0
Health District	\$7,520,646	\$7,428,040	\$7,562,099	\$7,571,682	\$7,624,926	0.83%	\$62,827
<b>TOTAL HEALTH AND WELFARE</b>	<b>\$8,414,675</b>	<b>\$8,242,209</b>	<b>\$8,454,128</b>	<b>\$8,434,470</b>	<b>\$8,541,238</b>	<b>1.03%</b>	<b>\$87,110</b>
<b>CONSERVATION</b>							
County Extension Office	\$293,576	\$270,108	\$292,708	\$297,751	\$286,527	-2.11%	-\$6,181
<b>TOTAL CONSERVATION</b>	<b>\$293,576</b>	<b>\$270,108</b>	<b>\$292,708</b>	<b>\$297,751</b>	<b>\$286,527</b>	<b>-2.11%</b>	<b>-\$6,181</b>
<b>TOTAL- GENERAL FUND</b>	<b>\$126,879,388</b>	<b>\$122,242,086</b>	<b>\$131,633,673</b>	<b>\$138,336,477</b>	<b>\$145,589,236</b>	<b>10.60%</b>	<b>\$13,955,563</b>
<b>ROAD AND BRIDGE FUND</b>	<b>\$18,485,622</b>	<b>\$16,555,090</b>	<b>\$18,679,473</b>	<b>\$21,141,144</b>	<b>\$21,739,340</b>	<b>16.38%</b>	<b>\$3,059,867</b>
<b>DEBT SERVICE- COUNTY WIDE</b>	<b>\$65,564,785</b>	<b>\$273,690,421</b>	<b>\$68,242,151</b>	<b>\$178,797,186</b>	<b>\$69,000,378</b>	<b>1.11%</b>	<b>\$758,227</b>
<b>TOBACCO FUND</b>	<b>\$328,214</b>	<b>\$328,214</b>	<b>\$0</b>	<b>\$234,305</b>	<b>\$256,986</b>	<b>100.00%</b>	<b>\$256,986</b>
<b>UNCOMPENSATED CARE PROGRAM</b>	<b>\$5,400,000</b>	<b>\$3,478,272</b>	<b>\$5,400,000</b>	<b>\$7,355,868</b>	<b>\$5,400,000</b>	<b>0.00%</b>	<b>\$0</b>
<b>COURTHOUSE SECURITY FUND</b>	<b>\$224,301</b>	<b>\$217,991</b>	<b>\$228,205</b>	<b>\$228,205</b>	<b>\$240,480</b>	<b>5.38%</b>	<b>\$12,274</b>
<b>COURT REPORTER SERVICE FUND</b>	<b>\$40,750</b>	<b>\$35,514</b>	<b>\$42,750</b>	<b>\$42,750</b>	<b>\$46,390</b>	<b>8.51%</b>	<b>\$3,640</b>

<b>LAW LIBRARY FUND</b>	\$266,100	\$256,395	\$265,600	\$265,600	\$317,400	19.50%	\$51,800
<b>JP SECURITY FUND</b>	\$46,130	\$17,028	\$39,142	\$58,302	\$36,989	N/A	-\$2,153
<b>ALTERNATIVE DISPUTE RESOLUTION FUND</b>	\$7,241	\$5,111	\$6,710	\$6,738	\$6,825	1.73%	\$116
<b>JUSTICE COURT TECHNOLOGY FUND</b>	\$178,071	\$76,425	\$152,118	\$235,961	\$227,670	100.00%	\$75,552
<b>JP #1 TRUANCY PROGRAM FUND</b>	\$21,347	\$14,371	\$20,141	\$13,509	\$10,636	100.00%	-\$9,505
<b>JP#2 TRUANCY PROGRAM FUND</b>	\$0	\$0	\$0	\$16,749	\$15,521	100.00%	\$15,521
<b>JP #3 TRUANCY PROGRAM FUND</b>	\$0	\$0	\$0	\$17,826	\$50,167	100.00%	\$50,167
<b>ELECTION SERVICES CONTRACT FUND</b>	\$313,200	\$347,354	\$322,940	\$368,940	\$425,983	31.91%	\$103,043
<b>ELECTION DISCRETIONARY FUND</b>	\$24,000	\$31,423	\$27,500	\$27,500	\$20,000	-27.27%	-\$7,500
<b>ELECTION CHAPTER 19 FUND</b>	\$46,885	\$25,654	\$40,800	\$98,982	\$25,624	-37.20%	-\$15,176

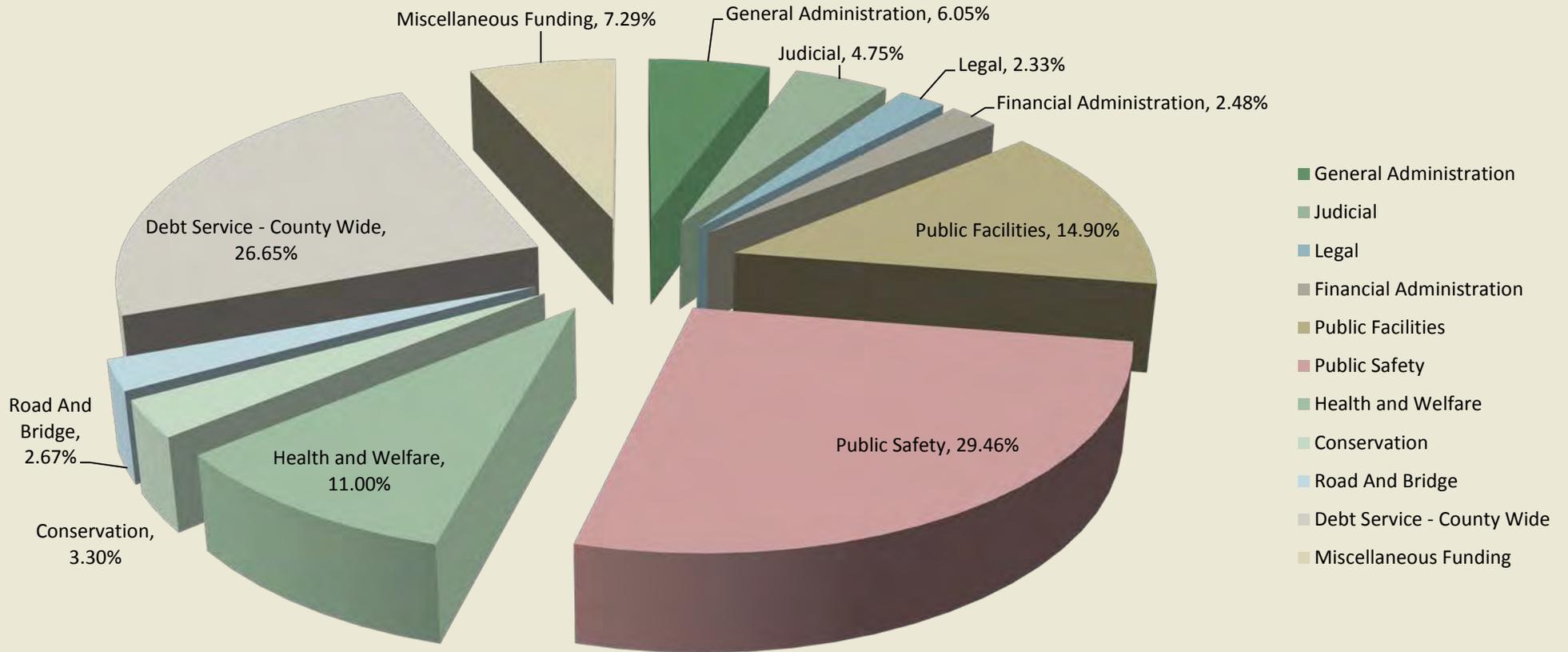
<b>ELECTION HAVA - TITLE II</b>	\$137,500	\$236,980	\$145,000	\$145,000	\$200,000	100.00%	\$55,000
<b>PROBATE COURT FUND</b>	\$2,800	\$1,719	\$2,800	\$2,800	\$2,800	0.00%	\$0
<b>DRUG COURT</b>	\$30,000	\$27,894	\$35,000	\$35,000	\$35,000	0.00%	\$0
<b>COUNTY CLERK RECORDS ARCHIVE FUND</b>	\$890,387	\$880,449	\$859,271	\$860,606	\$553,038	-35.64%	-\$306,233
<b>COUNTY CLERK RECORDS MNGMT/PRESERVATION FUND</b>	\$605,371	\$561,207	\$650,249	\$648,914	\$772,854	18.86%	\$122,605
<b>DISTRICT CLERK RECORDS MNGMT/PRESERVATION FUND</b>	\$42,000	\$6,608	\$60,000	\$113,228	\$104,892	74.82%	\$44,892
<b>COUNTY WIDE RECORDS MNGMT/PRESERVATION FUND</b>	\$231,837	\$173,203	\$326,505	\$367,961	\$336,213	2.97%	\$9,708
<b>COUNTY ATTORNEY HOT CHECK FUND</b>	\$71,581	\$69,698	\$75,557	\$75,557	\$65,546	-13.25%	-\$10,011
<b>DISTRICT ATTORNEY HOT CHECK FUND</b>	\$2,500	\$2,546	\$1,300	\$1,300	\$0	-100.00%	-\$1,300
<b>DISTRICT ATTORNEY DRUG ENFORCEMENT FUND</b>	\$128,971	\$103,507	\$152,670	\$157,851	\$107,834	-29.37%	-\$44,836

<b>SHERIFF DRUG ENFORCEMENT FUND</b>	\$672,676	\$65,264	\$701,211	\$701,211	\$592,140	-15.55%	-\$109,071
<b>WC RCS</b>	\$1,304,186	\$1,143,837	\$1,318,041	\$1,319,192	\$1,237,591	-6.10%	-\$80,450
<b>WILLIAMSON COUNTY CONSERVATION FUND</b>	\$315,658	\$1,096,321	\$587,171	\$1,942,406	\$510,783	-13.01%	-\$76,387
<b>REGIONAL ANIMAL SHELTER</b>	\$1,121,906	\$1,171,826	\$1,195,299	\$1,318,577	\$1,262,794	5.65%	\$67,495
<b>JJAEP - TIER II FUNDING</b>	\$65,200	\$176,488	\$89,773	\$115,773	\$57,979	-35.42%	-\$31,794
<b>AVERY RANCH FUND</b>	\$0	\$9,508,553	\$1,314,461	\$1,314,461	\$1,310,165	N/A	-\$4,296
<b>FLEET MAINTENANCE</b>	\$3,721,670	\$3,355,544	\$3,765,608	\$3,765,608	\$3,922,540	4.17%	\$156,932
<b>WILLIAMSON COUNTY BENEFITS FUND</b>	\$17,320,606	\$15,903,246	\$20,321,703	\$20,321,703	\$22,192,866	9.21%	\$1,871,164
<b>TOTAL- MISCELLANEOUS FUNDS</b>	\$33,561,088	\$39,318,640	\$38,147,525	\$42,178,384	\$40,345,705	5.76%	\$2,198,180
<b>TOTAL -ALL FUNDS</b>	\$178,926,098	\$178,115,816	\$188,460,671	\$201,656,005	\$276,674,659	46.81%	\$88,213,988

\* Any merit monies granted to a department head or elected official with mutiple departments are listed under the primary department (Includes County Judge, County Clerk, Sheriff, Emergency Services, Human Resources, and Infrastructure).

\* Amended Budget amounts for FY 2012 - 2013 are estimated as of November 13, 2013

## FY 2013-2014 Adopted Budget Expenditure Summary by Function \$276,674,659



**WILLIAMSON COUNTY, TEXAS**  
**FY 2013-2014 ADOPTED BUDGET**  
**Breakdown of Expenditure Summary by Function**

**General Administration**

Commissioner Pct. #1  
 Commissioner Pct. #2  
 Commissioner Pct. #3  
 Commissioner Pct. #4  
 County Judge  
 Museum  
 County Clerk  
 Human Resources Department  
 Purchasing Department  
 Non-Departmental  
 Information Technology  
 Veterans Service Office  
 Elections Department  
 Infrastructure

**Financial Administration**

County Auditor  
 County Treasurer  
 Tax Assessor-Collector  
 Budget Office

**Legal**

District Attorney  
 Personal Bond Office  
 County Attorney

**Miscellaneous Funding**

Tobacco Fund  
 Uncompensated Care Program  
 Courthouse Security Fund  
 Court Reporter Service Fund  
 Law Library Fund  
 Alternative Dispute Resolution Fund  
 Justice Court Technology Fund  
 JP Truancy Program Funds  
 Election Services Contract Fund  
 Election Discretionary Fund  
 Election Chapter 19 Fund  
 Election HAVA Title II  
 Probate Court Fund  
 Drug Court  
 County Clerk Records Archive Fund  
 County Clerk Records Mngmt/Preservation Fund  
 District Clerk Records Mngmt/Preservation Fund  
 County Wide Records Mngmt/Preservation Fund  
 County Attorney Hot Check Fund  
 District Attorney Hot Check Fund  
 District Attorney Drug Enforcement Fund  
 Sheriff Drug Enforcement Fund  
 WC RCS  
 Williamson County Conservation Fund  
 Regional Animal Shelter  
 Avery Ranch Fund

JJAEP – Tier II Funding  
 Fleet Maintenance  
 Williamson County Benefits Fund  
 Indirect Projects/Grants Fund  
 JP Security Fund

**Public Safety**

County Jail  
 County Sheriff  
 Juvenile Services  
 Adult Probation  
 Mobile Outreach  
 911 Communications  
 Constable, Pct. #1  
 Constable, Pct. #2  
 Constable, Pct. #3  
 Constable, Pct. #4  
 EMS  
 Emergency Management  
 Emergency Services Department  
 Haz Mat  
 Animal Services  
 DPS-ABC Georgetown  
 DPS- Georgetown West-NW

**Conservation**

County Extension Office

**Judicial**

District Courts  
26th District Court  
277th District Court  
368th District Court  
395th District Court  
425th District Court  
County Courts  
County Court at Law #1  
County Court at Law #2  
County Court at Law #3  
County Court at Law #4  
County Clerk-Judicial  
District Clerk  
Justice of the Peace, Pct. #1  
Justice of the Peace, Pct. #2  
Justice of the Peace, Pct. #3  
Justice of the Peace, Pct. #4

**Health and Welfare**

Public Assistance  
Child Welfare  
Health District

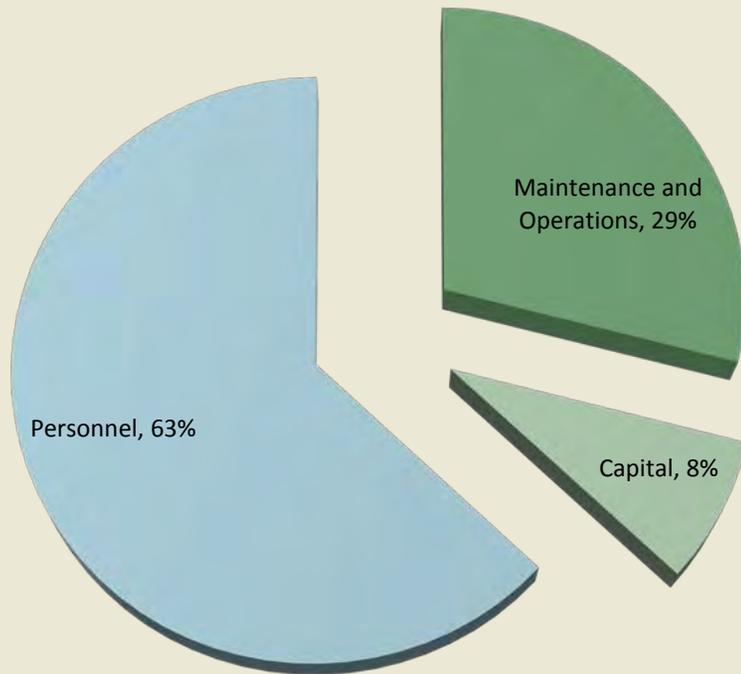
**Public Facilities**

Williamson County Buildings  
Parks Department  
Recycling

**Road And Bridge**

**Debt Service - County Wide**

**FY 2013-2014 Adopted Budget  
Expenditure Summary by Category for  
the General Fund and Road and Bridge  
\$167,328,576**



An expense is considered to be a capital expenditure when the asset is a newly purchased capital asset or an investment that improves the useful life of an existing capital asset. Williamson County has what is considered “routine” and “non-routine” capital expenditures. Capital expenditures considered “routine” such as vehicles or equipment, typically having less than a seven year life span, are funded in the annually approved budget. This FY13/14 adopted budget had 8% budgeted for routine capital expenditures, or \$13,280,639. Since these are routine costs they will be about flat from year to year with the budget.

Capital expenditures having a life span greater than seven years such as new facilities, major software purchases, etc, are typically paid for out by debt issuances such as bonds or certificates of obligation. This nonrecurring capital expenditures affect the current or future operating budget minimally. There may be minor associated costs with maintenance and upkeep, but the majority of the expenditure impact is not felt by the annual County budget due to the manner in which they are originally purchased.

## Williamson County Active Capital Projects List October 2013

Project Name	PCT	Bond Issuance	Revenue	Budget	Actual Cost	Commitment Amount	Total Cost	Available Balance	% Complete	Purpose
FM 620 Interim Improvements	1	2006 Road	\$18,947,571	\$18,947,571	\$11,352,147	\$328,042	\$11,680,189	\$7,267,382	29	RM 620 is approximately 2 miles in length plans to widen to a four lane roadway with 12 foot travel lanes each direction, 14 foot shoulders with curb and gutter and a raised center median. Construction has been delayed due to right of way purchases utility relocation.
Pearson Ranch Road	1	2006 Road	\$471,826	\$471,826	\$128,227	\$195,795	\$324,022	\$147,803		Williamson County is partnering with Round Rock ISD and the developer to build Pearson Ranch Road from Avery Ranch Blvd. to RM 620.
Pearson Ranch Road Interchange	1	2006 Road	\$2,350,000	\$2,350,000	\$589,681	\$196,469	\$786,151	\$1,563,849		Design of an underpass for Pearson Ranch Road at SH 45.
Forest North Drainage Study	1	2006 Road	\$200,000	\$200,000	\$78,596	\$0	\$78,596	\$121,404		The Forest North area of Williamson County, near RR 620 and 183 has been plagued with drainage issues for many years. During tropical storm Hermine, many residents experienced flooding in their yards, garages and homes. Our Road and Bridge crews have been out in the area cleaning the drainage ditches and we have repaired the damage to the Lake Creek Channel that was caused by the storm. However, we need to have a major study done in the area to get suggestions for long term solutions.
COUNTY ROAD 179	2	2001/2006 Road	\$2,030,871	\$2,030,871	\$1,550,841	\$0	\$1,550,841	\$480,030	21	Design of the reconstruction of the existing two-lane rural roadway to CR 175
San Gabriel Parkway Phase II	2	2006 Road	\$1,850,000	\$1,850,000	\$1,416,578	\$0	\$1,416,578	\$433,422	29	Extension of San Gabriel Parkway from 183A to CR270. Project will match Phase 1 to provide two lane road.
LAKELINE BLVD EXT	2	2006 Road	\$5,971,485	\$5,971,485	\$1,169,527	\$401	\$1,169,929	\$4,801,556	2	Extending from current Lakeline Boulevard to widen and improve roadway connection to 183.
CR 185/NEW HOPE ROAD	2	2001/2006 Road	\$4,000,000	\$4,000,000	\$3,628,927	\$0	\$3,628,927	\$371,073	25	City of Cedar Park interlocal for road improvements on safety and mobility. Currently under construction.

HERO WAY	2	2006 Road	\$5,300,000	\$5,300,000	\$4,612,212	\$0	\$4,612,212	\$687,788	33	US 183 to CR 269 Four-Lane Roadway in City of Leander.
SH 29 Left Turn Lane	2	2006 Road	\$3,525,000	\$3,525,000	\$3,515,000	\$0	\$3,515,000	\$10,000	33	4,000'
LIBERTY HILL PARK	2	2006 GO Parks	\$200,000	\$200,000	\$149,017	\$0	\$149,017	\$50,983	4	Small Cities Park Contribution
Seward Junction Loop	2	2006 Road	\$1,700,000	\$1,700,000	\$648,507	\$234,730	\$883,237	\$816,763		Construct a four lane divided roadway forming a loop around the intersection of US 183 and SH 29.
US 183/RM 1869	2	2006 Road	\$800,000	\$800,000	\$101,868	\$88,314	\$190,182	\$609,818		Intersection improvements including left turn lanes.
Lakeline BLVD/US 183	2	2006 Road	\$700,000	\$700,000	\$33,872	\$49,686	\$83,558	\$616,442		Improvements on Lakeline Blvd. to improve traffic flow and operation of the intersection.
CR 258 Phase II	2	2006 Road	\$624,266	\$624,266	\$421,958	\$1,024	\$422,982	\$201,284		Reconstructing of existing two lane roadway to a two lane roadway with eight LF shoulders.
Lakeline BLVD Extension Phase III	2	2006 Road	\$2,120,515	\$2,120,515	\$7,304	\$0	\$7,304	\$2,113,211		Construct four lane roadway, with a median, curb and gutter.
SH 195 ROW	3	2001/2006 Road	\$35,504,562	\$35,504,562	\$30,182,160	\$57,403	\$30,239,563	\$5,264,999	83	To improve due to high accidents on road with high traffic path to Fort Hood. Currently acquiring right of way and utility relocation. TXDOT to perform construction once complete.
IH 35 FRONTAGE ROAD	3	2006 Road	\$11,255,238	\$11,255,238	\$3,429,697	\$1,374,215	\$4,803,913	\$6,451,325	32	Improve traffic flow and safer conditions on ramps and frontage roads. An AFA with TXDOT has been approved.
Ronald Reagan Ph IV	3	2001/2006 Road	\$18,168,843	\$18,168,843	\$15,169,803	\$73,016	\$15,242,819	\$2,926,024	84	Ronald Reagan Blvd North from SH 195 to CR 237. Two lanes of an ultimate four-lane divided rural roadway.
Ronald Reagan Blvd Ph III	3	2001/2006 Road	\$10,861,020	\$10,861,020	\$10,112,734	\$3,467	\$10,116,200	\$744,820	27	Ronald Reagan Blvd North From RM 2338 to SH 195. Four Lane divided rural roadway.
Williams Drive (FM 2338)	3	2006 Road	\$20,979,803	\$20,979,803	\$19,838,555	\$350,997	\$20,189,552	\$790,251	76	Widening roadway to alleviate traffic flow due many large neighborhood developments past DB Woods. One in particular Sun City has increased traffic flow and road needs to be improved for safety.
FLORENCE PARK	3	2006 GO Parks	\$200,000	\$200,000	\$92,134	\$0	\$92,134	\$107,866	5	Small Cities Park Contribution
CR 111 Extension	3	2006 Road	\$450,000	\$450,000	\$88,523	\$17,236	\$105,760	\$344,240		Obtain Route and Alignment Studies, Preliminary Engineering Reports, Schematics, and Design.
CR 110 Improvements	3	2006 Road	\$1,700,000	\$1,700,000	\$448,062	\$661,143	\$1,109,205	\$590,795		Construct four lane divided arterial roadway.
CR 110 North Phase III	3	2006 Road	\$1,200,000	\$1,200,000	\$0	\$0	\$0	\$1,200,000		Construct four lane divided arterial roadway.

Berry Springs Dam	3	2006 GO Parks	\$338,599	\$338,599	\$128,485	\$2,250	\$130,735	\$207,864		Design and repair Berry Springs Dam due to flood damage.
CR 170	4	2001/2006 Road	\$2,854,827	\$2,854,827	\$1,238,255	\$3,551	\$1,241,806	\$1,613,021	6	South of SH 45 to North of Pflugerville Parkway. Widen existing two-lane to four lane divided roadway.
CR 138 Extension	4	2006 Road	\$3,349,482	\$3,349,482	\$3,202,603	\$0	\$3,202,603	\$146,879	30	From SH 130 to CR 137. Widen from two lane roadway to two lane road with shoulders.
US 79 2nd Street Phase II	4	2006 Road	\$10,419,100	\$10,419,100	\$10,043,972	\$201	\$10,044,173	\$374,927	27	From US 79 Loop to Main Street (SH 95). Upgrade roadway to 4 lane urban section with curb, gutter and storm sewer system to improve drainage and minimize flooding. Interlocal agreement with City of Taylor to take over maintenance of roadway up final completion.
CHANDLER ROAD 3A	4	2006 Road	\$9,945,688	\$9,945,688	\$9,723,941	\$2,202	\$9,726,143	\$219,545	27	To improve roadway from 2 lane roadway to 4 lane divided roadway with turn lane.
THRALL PARK	4	2006 GO Parks	\$75,000	\$75,000	\$74,079	\$0	\$74,079	\$921	45	Small Cities Park Contribution
CR 108	4	2006 Road	\$4,600,000	\$4,600,000	\$2,735,727	\$21,991	\$2,757,717	\$1,842,283		Construct the lanes of an ultimate five lane roadway.
Chandler Road Expansion	4	2006 Road	\$854,032	\$854,032	\$405,691	\$160,538	\$566,229	\$287,803		Widening of existing two lane roadway to 4 lane divided roadway.
CR 110 US 79 To Limmer Loop	4	2006 Road	\$500,000	\$500,000	\$232,603	\$0	\$232,603	\$267,397		Construct four lane divided arterial roadway.
CR 110 Limmer Loop To CR 107	4	2006 Road	\$500,000	\$500,000	\$158,488	\$0	\$158,488	\$341,512		Construct four lane divided arterial roadway.
SOUTHEAST INNER LOOP	CC	2006 Road	\$1,742,007	\$1,742,007	\$1,742,007	\$0	\$1,742,007	\$0	29	Road widening to accommodate and improve traffic flow for alternative route to bypass SH 29 through Georgetown business district.
Safety and Mobility	CC	2006 Road	\$4,772,935	\$4,772,935	\$4,495,759	\$0	\$4,495,759	\$277,177	29	Various traffic studies on county roads not labeled a specific project.
CENT DISPATCH/EMERGENCY CENTER	CC	2006 CO	\$18,895,000	\$18,895,000	\$17,106,358	\$394,316	\$17,500,674	\$1,394,326	12	Emergency Operating Center Building to construct a weather proof building to house EMS and some Sherriff Office Staff. Building will be used a central location when disaster stricks. For emergency operations only.
Public Safety Technology	CC	2006 CO	\$4,549,044	\$4,549,044	\$4,354,774	\$2,859	\$4,357,633	\$191,412	59	Technology upgrade to Emergency Staff operations in EMS and Sherriffs Office centrally located in EOC (Emergency Operating Center) to improve response time to emergency and disaster situations.

Radio Towers	CC	2008 TAN	\$5,700,000	\$5,700,000	\$5,575,179	\$0	\$5,575,179	\$124,821	89	Upgrade Radio Towers
SH 29 Safety Improvements	CC	2006 Road	\$8,678,775	\$8,678,775	\$5,515,429	\$656	\$5,516,085	\$3,162,690		SH 29 is the major east-west corridor in central Williamson County and this project is intended to develop alternative to preserve that corridor for future transportation needs.
IH 35 Study RM 1431 & SH 45	CC	2006 Road	\$352,500	\$352,500	\$4,792	\$12,552	\$17,344	\$335,157		Conduct an operational study focusing on vehicular and freight traffic studies to enhance connectivity to IH35, identify congestion mitigation recommendations, and prepare preliminary exhibits and cost estimates.
FM 1660 CR 134 TO CR 101	CC	Pass Through	\$2,720,682	\$2,720,682	\$2,611,896	\$0	\$2,611,896	\$108,787		Safety Improvements. Upon completion of roadway, TXDOT will reimburse semiannually \$0.10 each vehicle-mile traveled on roadway not to exceed \$151,942,000.01
US 79 EAST HUTTO TO CR 402	CC	Pass Through	\$26,830,616	\$26,830,616	\$24,150,784	\$0	\$24,150,784	\$2,679,832	66	Safety Improvements. Upon completion of roadway, TXDOT will reimburse semiannually \$0.10 each vehicle-mile traveled on roadway not to exceed \$151,942,000.00
US 183 SAN GABRIEL TO SH 29	CC	Pass Through	\$64,244,143	\$64,244,143	\$63,740,110	\$65,364	\$63,805,474	\$438,669	91	Safety Improvements. Upon completion of roadway, TXDOT will reimburse semiannually \$0.10 each vehicle-mile traveled on roadway not to exceed \$151,942,000.00
			\$323,033,431	\$323,033,431	\$266,006,860	\$4,298,418	\$270,305,278	\$52,728,153		

\*The Capital Projects list is unbudgeted in the FY13/14 budget. It is funded through pass through monies and bonds issued. We do not appropriate capital expenditures as it is an ongoing process and almost all projects cross periods. The available balance listed shows the amount estimated to still be spent during the course of the project. Capital projects are prioritized in different ways depending on the project type. We have a long range transportation plan to prioritize the roads. Parks are prioritized by Commissioner Courts direction. For example, an architect or consultant is hired to develop a plan for Blackland Heritage. The plan is approved by Commissioner's Court and each phase will be implemented upon direction of the court and funds permitting. We do not have one set of a capital improvement plan. Any plans are approved by Commissioner's Court initially and if/when priorities are re-arranged then it goes back to Commissioner's Court for approval.

## Revenue Source Overview

Pursuant to Texas statutes, the Williamson County Auditor estimates and certifies all revenues used in establishing the annual budget. The Auditor's Office uses trend analysis as the primary method, modified by any significant legislative or economic changes, to estimate revenues. The following are the Top 3 sources of Revenue for the major operating funds for Williamson County, comprising over 91.5% of all revenue collected by the county:

### **Ad Valorem Taxes (80.1%)\***

Ad Valorem Taxes for FY 2014 total \$182,325,667. Since there is no County sales tax, Real Estate taxes is the main source of revenue for Williamson County. Williamson County uses the Williamson Central Appraisal District's Certified Role to estimate taxes. The revenue from the "amount under protest" is estimated at 85% of the total amount, to account for those cases whose increases are successfully appealed. Overall, a collection rate of 100% is applied based upon previous year's collections, and modified by the current economic environment. Property values in Williamson County increased by 5.4% over the prior year due to new improvements that are primarily a result of new commercial property construction. The court adopted the same tax rate as FY 2013 .489029.

### **Charges for Services (5.6%)\***

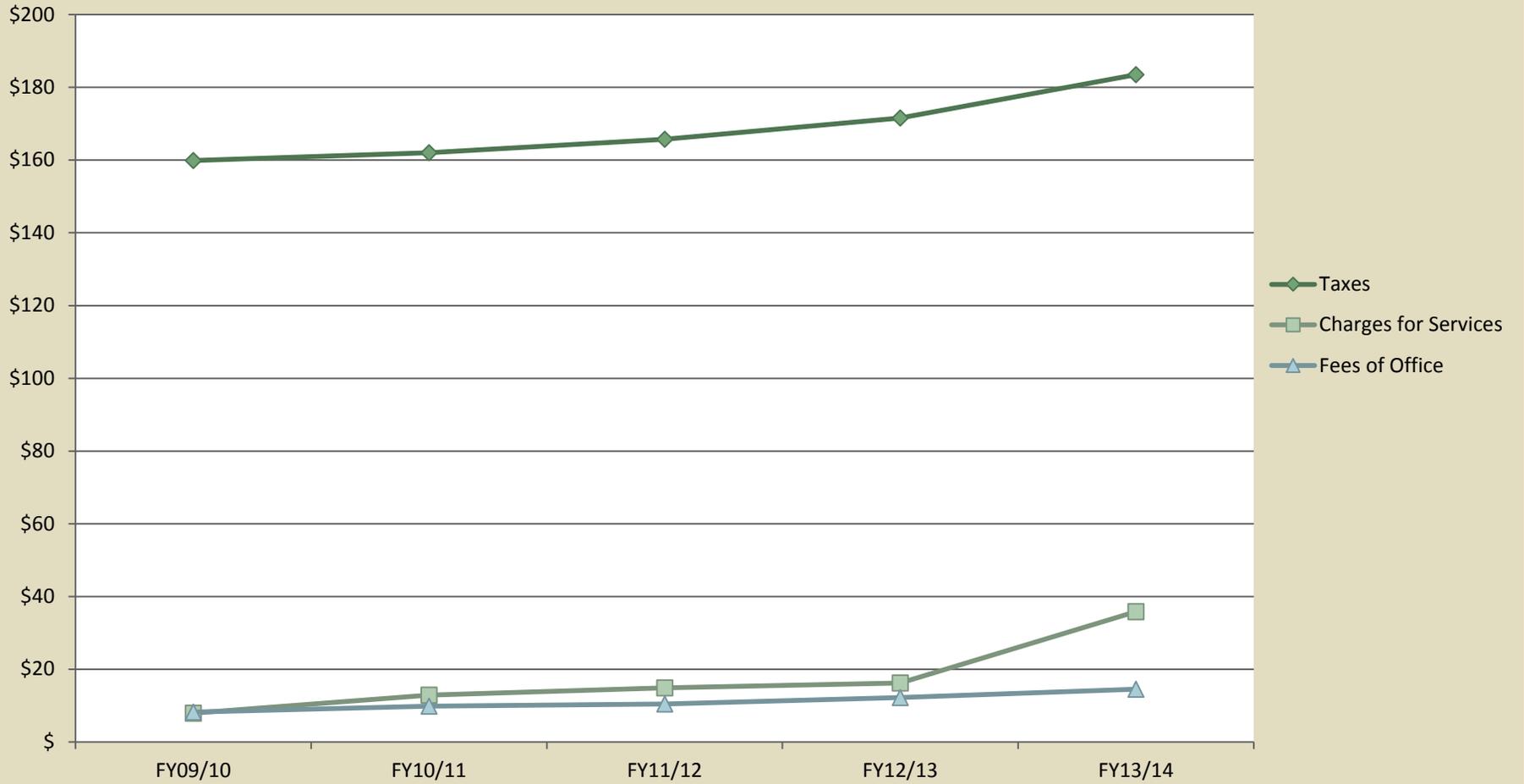
Fees for services include items such as EMS, Parks, Voluntary Law Enforcement Services and Landfill fees. Service revenue estimates are generally based upon historical trend using the last two fiscal years. Prior fiscal year budgets have assumed a growth factor on these services but due to the economy FY 2014 assumed limited growth. Changes in fees for service are taken into account if contemplated as well. The usual result is Actual Revenues slightly above the Approved Budget due to population trends and service demand growth. As Williamson County's population increases from 422,679 (2010 Census) to 456,232 (estimate) in 2012, demand for services, and therefore revenues from those services, increases as well. FY 2014 service fee revenues are expected to increase by \$ 60 Thousand. This is primarily attributed to increased EMS calls expected to keep up with population growth.

### **Fees of Office (5.5%)\***

Fees of office are established either by legislative code or the Commissioners Court. They are collected primarily by elected officials and are related to the collection of citations, taxes, etc. These revenue estimates are generally based upon historical trend using the last two fiscal years and if there are any changes in fees. Prior fiscal year budgets have assumed a growth factor on these fees but due to the economy FY 2014 assumed limited growth. The usual result is Actual Revenues slightly above the Approved Budget due to population trends and service demand growth.

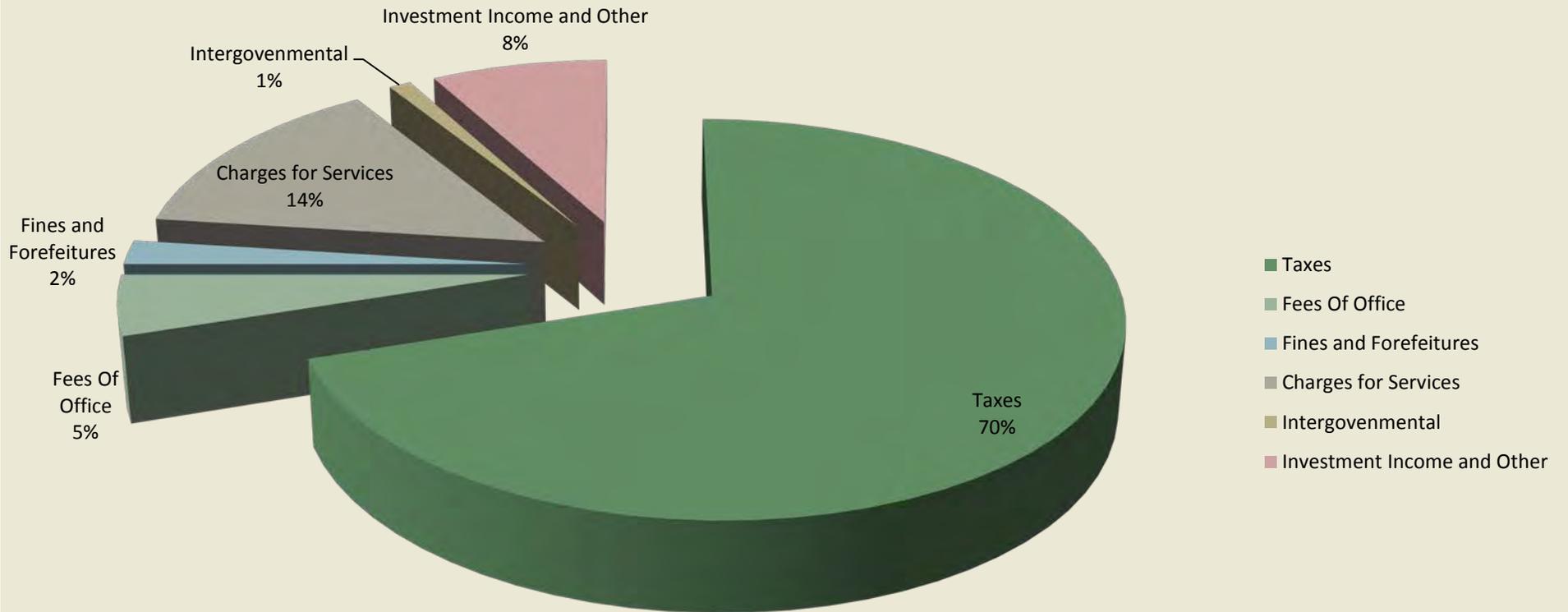
\* Based on total revenue for the General, Road & Bridge and Debt Service Funds. All other funds are comprised primarily of fees of office and are limited to restricted uses of those funds.

## Top Three Revenue Sources Five Year History

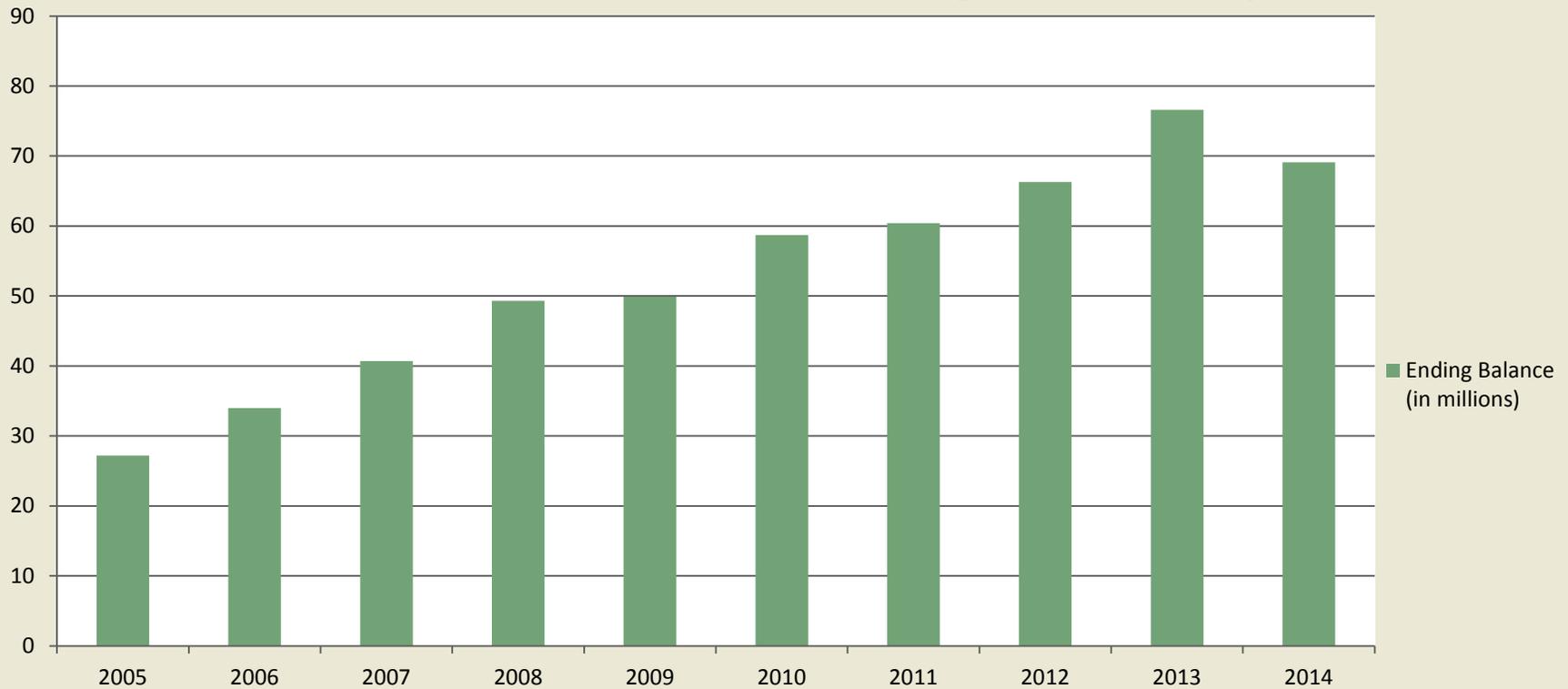


In Millions

**FY 2013-2014 Adopted Budget Revenue Summary By Function**  
**Includes General, Road and Bridge, Debt Service, and Special Revenue Funds**  
**\$262,489,622**



## Williamson County, Texas Ten Year General Fund Ending Balance History



Williamson County recognizes the financial importance of maintaining an appropriate level of Unassigned Fund Balance. A Fund balance is an excess of the entity's revenues over expenditures and encumbrances over a specific period of time. A formalized Fund Balance Policy demonstrates to the taxpayer fiscal prudence and the ability to meet its obligations in a timely manner. Williamson County will maintain reservations of Fund Balance, in accordance with Governmental Accounting and Financial Standards Board Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. This Policy shall only apply to the County's governmental funds. Fund Balance shall be composed of non-spendable, restricted, committed, assigned and unassigned amounts. The policy is listed in full in the budget order included in this document. For FY13/14 the Commissioner's Court has set aside \$6.3 million dollars for capital expenditures as a part of a spend down plan for the general fund balance.

# Williamson County, Texas Ten Year Budget (Includes General Fund, Road and Bridge, and Debt Service)



**FY 2013-2014**

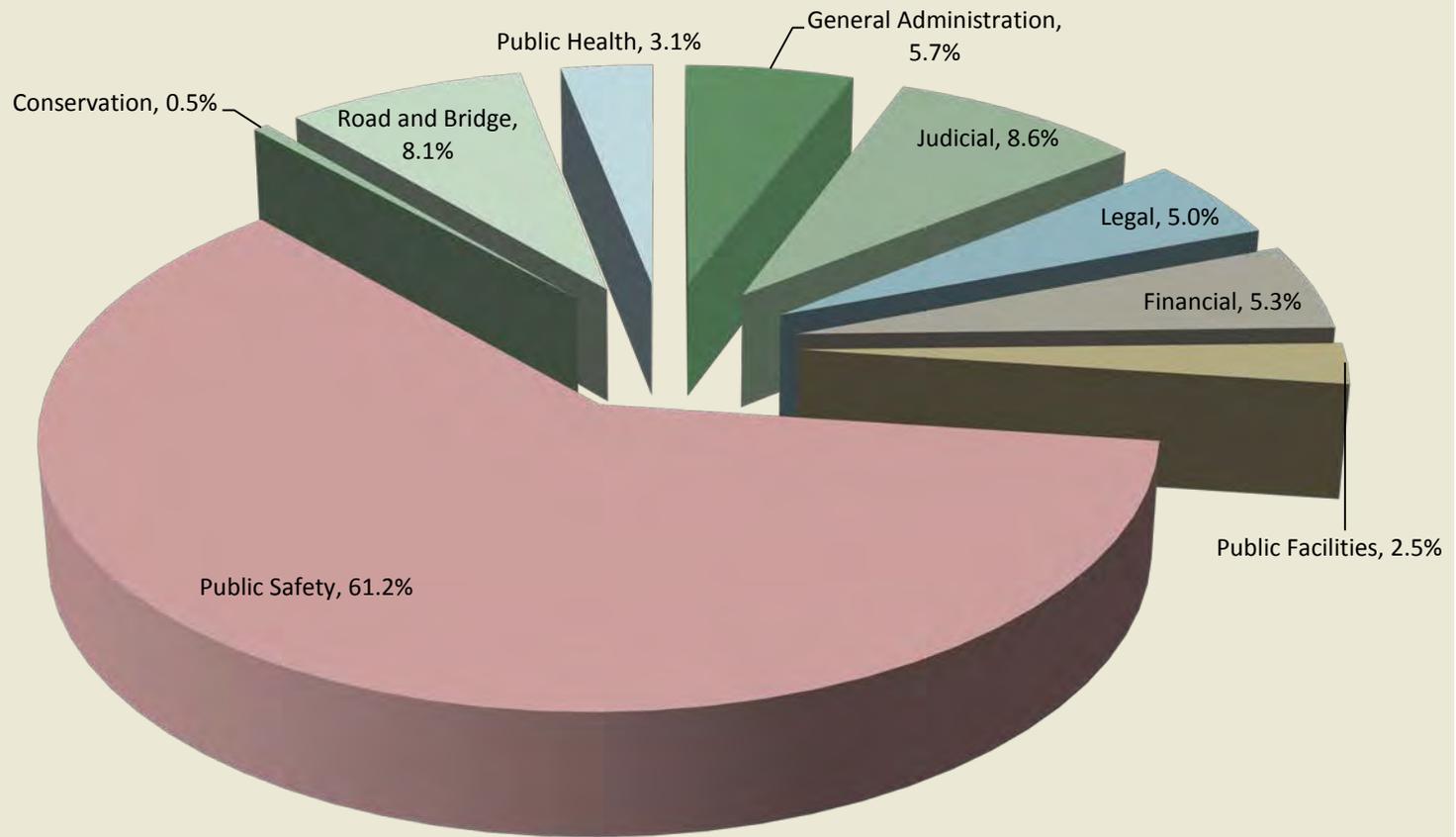
**PERSONNEL SUMMARIES**

## Comparative Summary of Employees by Function

<b>Function</b>	<b>FY06/07</b>	<b>FY07/08</b>	<b>FY08/09</b>	<b>FY09/10</b>	<b>FY10/11</b>	<b>FY11/12</b>	<b>FY12/13</b>	<b>FY13/14</b>
General Administration	71	78	78	77	81	84	86	88
Judicial	122	128	129	132	132	132	132	132
Legal	68	70	72	73	72	73	73	77
Financial	68	72	76	79	79	79	79	81
Public Facilities	35	37	38	37	37	37	37	38
Public Safety	859	887	919	922	923	931	939	946
Conservation	7	8	8	8	9	7	7	7
Road and Bridge	125	126	127	125	125	125	125	125
Other Funds	44	44	47	46	46	46	46	48
<b>Grand Total of Employees</b>	1399	1450	1494	1499	1504	1514	1524	1542

\* All years are based on the fiscal year starting October 1st through September 30th of the year started

**FY 2013-2014 Adopted Budget  
Employee Summary by Function  
Full Time Employees 1,542**



## Number of Positions by Department Comparative Summary

Department	FY06/07	FY07/08	FY08/09	FY09/10	FY10/11	FY11/12	FY12/13	Adopted FY13/14
<b><u>County Budgeted Positions</u></b>								
Commissioner's Court	6	6	0	0	0	0	0	0
Commissioner, Precinct #1	3	3	3	3	3	3	3	3
Commissioner, Precinct #2	3	3	3	3	3	3	3	3
Commissioner, Precinct #3	3	3	3	3	3	3	3	3
Commissioner, Precinct #4	3	3	3	3	3	3	3	3
County Judge	5	5	6	4	6	6	6	6
County Clerk	10	10	10	10	10	10	10	10
Human Resources	6	6	5	5	5	5	6	6
Purchasing	5	7	7	7	7	7	7	7
Non Departmental	0	0	0	0	0	0	0	0
Veterans Services	2	3	4	4	4	4	4	4
Elections	7	8	10	10	10	11	11	11
Infrastructure	0	0	0	1	1	1	1	1
Information Technology	18	21	24	24	26	28	29	31
<b>Total General Administration</b>	<b>71</b>	<b>78</b>	<b>78</b>	<b>77</b>	<b>81</b>	<b>84</b>	<b>86</b>	<b>88</b>
District Courts	4	4	4	4	4	4	4	4
26th District Court	3	3	3	3	3	3	3	3
277th District Court	3	3	3	3	3	3	3	3
368th District Court	3	3	3	3	3	3	3	3
395th District Court	3	3	3	3	3	3	3	3
425th District Court	3	3	3	3	3	3	3	3
County Court at Law #1	4	4	4	4	4	4	4	4
County Court at Law #2	4	4	4	4	4	4	4	4
County Court at Law #3	4	4	4	4	4	4	4	4
County Court at Law #4	4	4	4	4	4	4	4	4

County Clerk - Judicial	18	18	19	19	19	19	19	19
District Clerk	25	25	25	27	27	27	27	27
All County Courts	0	1	1	1	1	1	1	1
Justice of the Peace, Pct. #1	9	10	10	10	10	10	10	10
Justice of the Peace, Pct. #2	10	11	11	11	11	11	11	11
Justice of the Peace, Pct. #3	14	15	15	15	15	15	15	15
Justice of the Peace, Pct. #4	10	11	11	12	12	12	12	12
PR Bond Office	1	2	2	2	2	2	2	2
<b>Total Judicial</b>	<b>122</b>	<b>128</b>	<b>129</b>	<b>132</b>	<b>132</b>	<b>132</b>	<b>132</b>	<b>132</b>
District Attorney	26	26	27	28	28	29	29	30
County Attorney	42	44	45	45	44	44	44	47
<b>Total Legal</b>	<b>68</b>	<b>70</b>	<b>72</b>	<b>73</b>	<b>72</b>	<b>73</b>	<b>73</b>	<b>77</b>
Budget Office	0	0	0	2	2	2	2	2
County Auditor	24	24	25	26	26	26	26	26
County Treasurer	5	5	5	5	5	5	5	5
Tax Assessor-Collector	39	43	46	46	46	46	46	48
<b>Total Financial</b>	<b>68</b>	<b>72</b>	<b>76</b>	<b>79</b>	<b>79</b>	<b>79</b>	<b>79</b>	<b>81</b>
Parks Department	10	11	12	12	12	12	12	12
Williamson County Buildings	24	25	25	25	25	25	25	26
Recycling Center	1	1	1	0	0	0	0	0
<b>Total Public Facilities/Buildings</b>	<b>35</b>	<b>37</b>	<b>38</b>	<b>37</b>	<b>37</b>	<b>37</b>	<b>37</b>	<b>38</b>
County Jail	300	305	307	307	307	307	307	307
County Sheriff	192	197	204	204	204	204	204	207
Constable, Pct. #1	7	7	8	10	10	12	12	12
Constable, Pct. #2	11	12	12	12	12	12	12	12
Constable, Pct. #3	16	17	17	17	17	15	15	15
Constable, Pct. #4	11	11	12	12	12	12	12	12
DPS Northwest	1	1	1	1	1	1	1	1
DPS and ABC Georgetown	3	3	3	2	2	1	1	1

Juvenile Services	143	145	149	151	151	152	152	152
EOC	48	52	55	55	55	59	62	62
Animal Services	7	14	15	15	15	15	16	16
911 Addressing	2	2	2	2	2	2	2	2
Emergency Services Department	0	0	5	3	3	3	3	3
Haz-Mat	0	1	2	2	2	2	2	2
Emergency Management	0	0	1	2	2	2	2	2
Mobile Outreach	4	6	7	8	8	9	9	10
EMS	114	114	119	119	120	123	127	130
<b>Total Public Safety</b>	<b>859</b>	<b>887</b>	<b>919</b>	<b>922</b>	<b>923</b>	<b>931</b>	<b>939</b>	<b>946</b>
Extension Service	7	8	8	8	9	7	7	7
<b>Total Conservation</b>	<b>7</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>9</b>	<b>7</b>	<b>7</b>	<b>7</b>
Unified Road System	125	126	127	125	125	125	125	125
<b>TOTAL ROAD AND BRIDGE</b>	<b>125</b>	<b>126</b>	<b>127</b>	<b>125</b>	<b>125</b>	<b>125</b>	<b>125</b>	<b>125</b>
WCRCs	0	0	1	1	1	1	1	2
Courthouse Security	5	5	3	3	3	3	3	3
Records Archive- County Clerk	7	5	5	5	5	5	5	5
Records Management- County Clerk	8	9	10	10	10	10	10	10
County Wide Records Management	1	1	1	1	1	1	1	1
County Attorney Hot Check	3	3	2	2	2	1	1	1
TYC	1	1	1	0	0	0	0	0
Fleet	15	15	17	17	17	17	17	17
Conservation	0	0	1	1	1	1	1	1
Benefits	3	4	5	5	5	6	6	7
HUD Grant	1	1	1	1	1	1	1	1
<b>Total Other Funds</b>	<b>44</b>	<b>44</b>	<b>47</b>	<b>46</b>	<b>46</b>	<b>46</b>	<b>46</b>	<b>48</b>
<b>Total County Budgeted Positions</b>	<b>1399</b>	<b>1450</b>	<b>1494</b>	<b>1499</b>	<b>1504</b>	<b>1514</b>	<b>1524</b>	<b>1542</b>

\* All years are based on the fiscal year starting October 1st through September 30th of the year started

## Summary of New Employees

GENERAL FUND									
	Position	Salary	Grade	FICA/Ret	Ins	Total	Ext Total	Recommended by Budget Office	Approved by Court
COMUNICATIONS									
1	Information Specialist	50,451.35	B28	10,307.21	8,400.00	69,158.56		N	N
2	Telecommunicator I	32,314.82	B19	6,601.92	8,400.00	47,316.74		N	N
3	Telecommunicator I	32,314.82	B19	6,601.92	8,400.00	47,316.74		N	N
4	Telecommunicator I	32,314.82	B19	6,601.92	8,400.00	47,316.74		N	N
5	Telecommunicator I	32,314.82	B19	6,601.92	8,400.00	47,316.74		N	N
6	Telecommunicator III	39,374.41	B23	8,044.19	8,400.00	55,818.60		N	N
7	Telecommunicator III	39,374.41	B23	8,044.19	8,400.00	55,818.60		N	N
8	Telecommunicator III	39,374.41	B23	8,044.19	8,400.00	55,818.60		N	N
9	Telecommunicator III	39,374.41	B23	8,044.19	8,400.00	55,818.60	481,699.92	N	N
EMERGENCY SERVICES									
10	Analyst I	45,666.05	B26	9,329.57	8,400.00	63,395.62	63,395.62	N	N
COUNTY JUDGE									
11	Attorney	86,871.92	B39	17,747.93	8,400.00	113,019.85		N	N
12	Community Relations Specialist	41,353.66	B24	8,448.55	8,400.00	58,202.21	171,222.07	N	N
EMERGENCY MANAGEMENT									
13	Deputy Emergency Management Coordinator	55,709.29	B30	11,381.41	8,400.00	75,490.70		N	N
14	Emergency Management Analyst	55,709.29	B30	11,381.41	8,400.00	75,490.70		N	N
15	Emergency Management Technician	32,314.82	B19	6,601.92	8,400.00	47,316.74	198,298.13	N	N
TREASURER									
16	Deputy Treasurer	43,450.87	B25	8,877.01	8,400.00	60,727.88	60,727.88	N	N

	CONSTABLE, PCT. #4								
17	Deputy Constable	44,877.46	L1.4	9,168.47	8,400.00	62,445.93	62,445.93	N	N
	CONSTABLE, PCT. #1								
18	Deputy Constable	44,877.46	L1.4	9,168.47	8,400.00	62,445.93	62,445.93	N	N
	MOBILE OUTREACH TEAM								
19	Mental Health Specialist	39,374.41	B23	8,044.19	8,400.00	55,818.60		N	N
20	Mental Health Specialist	39,374.41	B23	8,044.19	8,400.00	55,818.60		N	N
21	Mental Health Specialist	39,374.41	B23	8,044.19	8,400.00	55,818.60	167,455.81	Y	Y
	EMS								
22	Field Operations Float Paramedic	33,939.39	B20	6,933.82	8,400.00	49,273.21		Y	Y
23	Field Operations Float Paramedic	33,939.39	B20	6,933.82	8,400.00	49,273.21		Y	Y
24	Field Operations Float Paramedic	33,939.39	B20	6,933.82	8,400.00	49,273.21		Y	Y
25	IT Hardware Support Specialist	39,374.41	B23	8,044.19	8,400.00	55,818.60	203,638.22	N	N
	INFORMATION TECHNOLOGY								
26	System Support Specialist I	39,374.41	B23	8,044.19	8,400.00	55,818.60		N	N
27	System Support Specialist III	47,999.72	B27	9,806.34	8,400.00	66,206.06		Y	Y
28	Applications Admin - Public Safety	47,999.72	B27	9,806.34	8,400.00	66,206.06	188,230.73	Y	Y
	JUSTICE OF THE PEACE, PCT. #4								
29	Ct Clk 2 Criminal Toll Way	27,854.65	B16	5,690.70	8,400.00	41,945.35		N	N
30	Ct Clk 2 Data Entry	27,854.65	B16	5,690.70	8,400.00	41,945.35		N	N
31	Ct Clk 2 Warrants	27,854.65	B16	5,690.70	8,400.00	41,945.35		N	N
32	Ct Clk 2 Collections	27,854.65	B16	5,690.70	8,400.00	41,945.35		N	N
33	Ct Clk 2 Civil	27,854.65	B16	5,690.70	8,400.00	41,945.35		N	N
34	Ct Clk 2 Phones	27,854.65	B16	5,690.70	8,400.00	41,945.35	251,672.13	N	N

	JUSTICE OF THE PEACE, PCT. #2								
35	Court Clerk 3	29,272.32	B17	5,980.33	8,400.00	43,652.65		N	N
36	Court Administrator 2	43,450.87	B25	8,877.01	8,400.00	60,727.88		N	N
37	Court Administrator 2	43,450.87	B25	8,877.01	8,400.00	60,727.88	165,108.42	N	N
	JUSTICE OF THE PEACE, PCT. #3								
38	Court Clerk II	27,854.65	B16	5,690.70	8,400.00	41,945.35		N	N
39	Court Clerk II	27,854.65	B16	5,690.70	8,400.00	41,945.35		N	N
40	Court Clerk II	27,854.65	B16	5,690.70	8,400.00	41,945.35	125,836.06	N	N
	JUSTICE OF THE PEACE, PCT. #1								
41	Court Clerk 1	26,525.38	B15	5,419.14	8,400.00	40,344.52	40,344.52	N	N
	HAZ MAT								
42	County Fire Marshall	67,879.04	B34	13,867.69	8,400.00	90,146.73	90,146.73	N	N
	FACILITIES								
43	Building HVAC Supervisor	50,451.35	B28	10,307.21	8,400.00	69,158.56	69,158.56	Y	Y
	COUNTY ATTORNEY								
44	Records Assistant	30,749.36	B18	6,282.09	8,400.00	45,431.45		Y	Y
45	Criminal Prosecutor	50,451.35	B28	10,307.21	8,400.00	69,158.56		Y	Y
46	Criminal Prosecutor	50,451.35	B28	10,307.21	8,400.00	69,158.56		N	Y
47	Criminal Prosecutor	50,451.35	B28	10,307.21	8,400.00	69,158.56		N	N
48	Civil Attorney III	67,879.04	B34	13,867.69	8,400.00	90,146.73		Y	N
49	Civil Attorney III	67,879.04	B34	13,867.69	8,400.00	90,146.73	433,200.59	N	N
	DISTRICT ATTORNEY								
50	Discovery Clerk	27,854.65	B16	5,690.70	8,400.00	41,945.35		Y	Y
51	Investigator II	48,903.75	L2-4	9,991.04	8,400.00	67,294.79	109,240.14	N	N

	VETERAN SERVICES								
52	Assistant Service Officer	37,454.54	B22	7,651.96	8,400.00	53,506.50	53,506.50	N	N
	PARKS								
53	Irrigation Technician	27,854.65	B16	5,690.70	8,400.00	41,945.35		N	N
54	Inspector/CSR Supervisor (Show Barn)	30,749.36	B18	6,282.09	8,400.00	45,431.45	87,376.81	N	N
	SHERIFF'S OFFICE								
55	Lieutenant of Communications and Emergency Mgmt	60,547.50	L4.06	12,369.85	8,400.00	81,317.35		Y	Y
56	Patrol Deputy	41,979.60	L1.01	8,576.43	8,400.00	58,956.03		N	N
57	Patrol Deputy	41,979.60	L1.01	8,576.43	8,400.00	58,956.03		N	N
58	CIT Deputy	41,979.60	L1.01	8,576.43	8,400.00	58,956.03		N	N
59	CIT Deputy	41,979.60	L1.01	8,576.43	8,400.00	58,956.03		N	N
60	Sergeant CAD	52,785.00	L3.04	10,783.98	8,400.00	71,968.98		Y	Y
61	Terminal Agency Coordinator	39,374.41	B23	8,044.19	8,400.00	55,818.60		Y	Y
62	Evidence Tech CID	37,454.54	B22	7,651.96	8,400.00	53,506.50	498,435.56	N	N
							Total	Recommended	Approved
	OTHER FUNDS								
	HUMAN RESOURCES 885 Fund								
1	Benefits Analyst	53,021.20	B29	10,832.23	8,400.00	72,253.43	72,253.43	Y	Y
	WIRELESS COMMUNICATIONS								
2	Logistics Analyst	32,314.82	B18	6,601.92	8,400.00	47,316.74	47,316.74	Y	Y
	DSRIP FUNDED POSITIONS								
	MOBILE OUTREACH TEAM								
1	COEHP Data Analyst DSRIP/Medicaid 1115	53,021.20	B29	10,832.23	8,400.00	72,253.43		Y	Y

2	COEHP CIT Deputy DSRIP/Medicaid 115	43,450.87	B25	8,877.01	8,400.00	60,727.88		Y	Y
3	COEHP Case Manager DSRIP/Medicaid 115	39,374.41	B23	8,044.19	8,400.00	55,818.60	188,799.92	Y	Y
	EMS								
4	Field Operations Peak Demand Paramedic	33,939.39	B20	6,933.82	8,400	49,273.21		Y	Y
5	Field Operations Peak Demand Paramedic	33,939.39	B20	6,933.82	8,400	49,273.21		Y	Y
6	Field Operations Peak Demand Paramedic	33,939.39	B20	6,933.82	8,400	49,273.21		Y	Y
7	Field Operations Peak Demand Paramedic	33,939.39	B20	6,933.82	8,400	49,273.21		Y	Y
8	Field Operations Peak Demand Paramedic	33,939.39	B20	6,933.82	8,400	49,273.21		Y	Y
9	Field Operations Peak Demand Paramedic	33,939.39	B20	6,933.82	8,400	49,273.21		Y	Y
10	Field Operations Peak Demand Paramedic	33,939.39	B20	6,933.82	8,400	49,273.21		Y	Y
11	Field Operations Peak Demand Paramedic	33,939.39	B20	6,933.82	8,400	49,273.21		Y	Y
12	Field Operations Peak Demand Paramedic	33,939.39	B20	6,933.82	8,400	49,273.21		Y	Y
13	Field Operations Peak Demand Paramedic	33,939.39	B20	6,933.82	8,400	49,273.21		Y	Y
14	Captain - Quality Assurance/Quality Assurance	61,498.73	B32	12,564.19	8,400.00	82,462.92		Y	Y
15	Captain - High Utilization Management	61,498.73	B32	12,564.19	8,400.00	82,462.92		Y	Y
16	Captain - Clinical Practice	61,498.73	B32	12,564.19	8,400.00	82,462.92	856,667.32	Y	Y

Full-Time Positions Requested	80	Full-time Positions Recommended	35*
Part-Time to Full-Time Positions Requested	0	Part-Time to Full-Time Positions Recommended	0
Part-Time Positions Requested	0	Part-time Position Recommended	0
Total Positions Requested	80	Total Positions Recommended	35*

Full-time Positions Adopted	35*
Part-Time to Full-Time Positions Adopted	0
Part-time Position Adopted	0
Total Positions Adopted	35*

\*This number includes 17 positions funded through the DSRIP (Delivery System Reform Incentive Payment) program. This program was enacted in order to encourage Counties to endorse programs that would show a cost savings to the state. Once these savings are shown, the County is reimbursed funding for these positions. The County added a total of 18 positions funded by the County.

## Williamson County, Texas Ten Year Employee History



**FY 2013-2014**

**PUBLIC FACILITIES**

## Williamson County Public Facilities FY13/14

#	FACILITY NAME	ADDRESS	CITY
1000	Courthouse	710 S Main St	Georgetown
1001	Historical Society (Farmer's Bank Bldg)	716 Austin Ave	Georgetown
1002	Georgetown Health Dept	102 W 3rd St	Georgetown
1003	Taylor Health Dept	115 W 6th St	Taylor
1005	Round Rock Annex Bldg A	211 Commerce Cove	Round Rock
1006	Round Rock Annex Bldg B	211 Commerce Cove	Round Rock
1007	DPS Driver's License	516 Pine St	Georgetown
1008	Sheriff Administration/Jail	508 S Rock St	Georgetown
1009	Criminal Justice Center	405 MLK	Georgetown
1010	Liberty Hill Annex	3407 RR 1869	Liberty Hill
1011	Lott Building	107 S Holly	Georgetown
1012	Health Dept Education	300 S Main St	Georgetown
1013	Health Dept Environmental	303 S Main St	Georgetown
1015	EMS Station Medic 42	1427 S Main St	Taylor
1017	ABC/Game Warden	517 Pine St	Georgetown
1018	Sheriff Trustee Shop	508 Holly Bldg 2	Georgetown
1019	EMS Headquarters	305 MLK	Georgetown
1020	EMS Administration/911 Addressing	303 MLK	Georgetown
1022	Old Jail Bldg-Health Dept Administration	312 S Main St	Georgetown
1023	EMS Station Medic 21 (in fire station)	1311 Highland Dr	Cedar Park
1024	Drug/Alcohol Abuse Council (Red House)	311 S Main St	Georgetown
1026	Central Maintenance Facility	3151 SE Inner Loop	Georgetown
1029	Wireless Radio Shop/EMS Warehouse	508 Holly Bldg 1	Georgetown

1031	800 MHz Radio Tower	2910 SE Inner Loop	Georgetown
1032	Cedar Park Annex	350 Discovery Blvd	Cedar Park
1033	Taylor Annex	412 Vance St	Taylor
1034	EMS Station Medic 41	2604 Northlawn	Taylor
1037	EMS Station Medic 23	209 W Willis/200 Bagdad Rd	Leander
1039	Radio Tower - Cedar Park	1900 Cougar Country Drive	Cedar Park
1040	Radio Tower - Liberty Hill	5251 County Road 200	Liberty Hill
1041	Radio Tower - Thrall	7800 County Road 424	Thrall
1042	Granger CTTC Facility	601 N Alligator Road	Granger
1043	Inner Loop Annex	301 SE Inner Loop	Georgetown
1044	Sheriff's Office Eastside	2501 Mallard Lane	Taylor
1045	Juvenile Justice Center	1821 SE Inner Loop	Georgetown
1046	Parking Garage CJC/Jail	305 W 4th Street	Georgetown
1047	East Side Special Events Center	210 Carlos Parker Blvd	Taylor
1048	JP Pct 4 - Judy Hobbs	211 W 6th	Taylor
1049	Showbarn	425 E Morrow	Georgetown
1050	Sheriff Gun Range	3901 County Rd 130	Hutto
1051	Tax Office (Old Development Svcs Bldg)	904 S Main	Georgetown
1053	Medic 51 - Sam Bass Fire Dept	16248 Great Oaks Drive	Round Rock
1054	EMS Training	321 W 8th Street	Georgetown
1055	SO Narcotics	323 W 8th Street	Georgetown
1056	Blue Storage Warehouse	401 W 8th Street	Georgetown
1057	Brown Storage Warehouse	402 W 7th Street	Georgetown
1058	Skinner Buildings (horseshoe buildings)	308 & 310 W 7th Street	Georgetown
		3010 Williams Drive, Suite	
1059	Commissioner Pct 3 (leased)	153	Georgetown
1060	Hutto Recycling Center	600 Landfill Road	Hutto
1061	Commissioner Pct 1 (leased)	400 W Main, Suite 216	Round Rock
1062	Hutto Annex	350 Exchange Blvd	Hutto
1063	Facilities Services Center	3101 SE Inner Loop	Georgetown

1064	Children's Advocacy Center	1811 SE Inner Loop	Georgetown
1066	Jester Round Rock Annex	1781 & 1800 E Old Settlers Rd	Round Rock
1067	EMS Medic #12	3800 CR 123	Round Rock
1068	Blackland Heritage County Park	12000 E Hwy 29	Georgetown
1069	Landfill	600 Landfill Road	Hutto
1070	Hwy. 29 House	9769 State Hwy. 29 W	Georgetown
no #	WC Regional Animal Shelter	1855 SE Inner Loop	Georgetown

**FY 2013-2014**

**DEBT SERVICE SUMMARY**

## Legal Debt Margin Information Last Ten Fiscal Years\*

	2013	2012	2011	2010	2009	2008	2007	2006	2005	2004
<b>Total taxable value</b>	\$35,056,675,852	\$33,914,849,153	\$33,187,263,963	\$33,650,423,197	\$33,046,077,772	\$29,331,601,004	\$25,208,667,389	\$22,394,863,843	\$20,842,969,564	\$18,973,239,162
<b>Assessed real value of property</b>	\$32,341,033,447	\$31,397,904,707	\$30,780,381,086	\$31,116,170,220	\$30,395,457,645	\$26,940,158,584	\$23,084,213,265	\$20,375,701,358	\$18,868,898,434	\$17,021,637,047
<b>Debt limit rate</b>	25%	25%	25%	25%	25%	25%	25%	25%	25%	25%
<b>Debt limit</b>	\$8,085,258,362	\$7,849,476,177	\$7,695,095,272	\$7,779,042,555	\$7,598,864,411	\$6,735,039,646	\$5,771,053,316	\$5,093,925,340	\$4,717,224,609	\$4,255,409,262
<b>Debt applicable to limit:</b>										
<b>General obligation bonds</b>	\$792,704,004	\$808,994,333	\$833,418,950	\$781,182,154	\$769,488,415	\$693,722,136	\$703,842,813	\$553,825,000	\$442,930,000	\$450,670,000
<b>Less: amount set aside for repayment of general obligation debt</b>	5865001.07*	\$907,467,400	\$17,709,285	\$21,876,358	\$24,244,442	\$12,143,357	\$8,652,890	\$6,166,044	\$4,888,930	\$4,255,339
<b>Total net debt applicable to limit</b>	\$786,839,003	\$799,919,659	\$815,709,665	\$759,305,796	\$745,243,973	\$681,578,779	\$695,189,923	\$547,658,956	\$438,041,070	\$446,414,661
<b>Legal debt margin</b>	\$7,298,419,359	\$7,049,556,518	\$6,879,385,607	\$7,019,736,759	\$6,853,620,438	\$6,053,460,867	\$5,075,863,393	\$4,546,266,384	\$4,279,183,539	\$3,808,994,601
<b>Total net debt applicable to the limit as a percentage of debt limit</b>	9.73%	10.19%	10.60%	9.76%	9.81%	10.12%	12.05%	10.75%	9.29%	10.49%

\*estimated values as of November 13, 2013

\*Includes last ten fiscal years unaudited

### Notes:

Texas Constitution Art. 3 Section 52(B)

Under Legislature provision, any county, any political subdivision of a county, any number of adjoining counties, or any political subdivision of the state, or any defined district now or hereafter to be described and defined within the State of Texas, and which may or may not include towns, villages, or municipal corporations, upon a vote of two-thirds majority of the resident property taxpayers voting thereon who are qualified electors of such district or territory to be affected thereby, in addition to all other debts, any issue bonds or otherwise lend its credit in any amount not to exceed one-fourth of

the assessed valuation of the real property of such a district or territory, except that the total bonded indebtedness of any city or town shall never exceed the limits proposed by other provisions of this Constitution, and levy and collect taxes to pay the interest thereon and provide a sinking fund for the redemption thereof. Williamson County is far below the legal limit. The County has a substantial capital program that it began undertaking in 2000. The Commissioners Court along with the County Auditor and its Financial Advisor continually weigh tax base growth with a current self-imposed debt rate limitation of 17 cents when looking at debt issuance.

**Williamson County**  
**Debt Service Maturity Schedule**

<u>Debt Service Fund</u>			
<b>Fiscal Years</b>	<b>Principal</b>	<b>Interest</b>	<b>Total</b>
FY 2014	\$35,640,000.00	\$33,287,002.87	\$68,927,002.87
FY 2015	\$35,950,000.00	\$31,648,331.54	\$67,598,331.54
FY 2016	\$38,185,000.00	\$30,022,539.04	\$68,207,539.04
FY 2017	\$39,585,000.00	\$28,398,264.04	\$67,983,264.04
FY 2018	\$42,250,000.00	\$26,724,139.04	\$68,974,139.04
FY 2019	\$44,190,000.00	\$24,804,282.78	\$68,994,282.78
FY 2020	\$44,653,941.18	\$30,207,171.22	\$74,861,112.40
FY 2021	\$41,035,063.20	\$24,132,862.27	\$65,167,925.47
FY 2022	\$43,745,000.00	\$19,460,524.27	\$63,205,524.27
FY 2023	\$45,450,000.00	\$17,441,780.27	\$62,891,780.27
FY 2024	\$47,550,000.00	\$15,352,432.27	\$62,902,432.27
FY 2025	\$49,760,000.00	\$13,167,688.52	\$62,927,688.52
FY 2026	\$52,090,000.00	\$10,861,668.77	\$62,951,668.77
FY 2027	\$38,630,000.00	\$8,798,345.77	\$47,428,345.77
FY 2028	\$30,645,000.00	\$7,311,699.90	\$37,956,699.90
FY 2029	\$31,925,000.00	\$6,064,107.78	\$37,989,107.78
FY 2030	\$27,505,000.00	\$4,845,984.40	\$32,350,984.40
FY 2031	\$25,325,000.00	\$3,719,093.77	\$29,044,093.77
FY 2032	\$25,665,000.00	\$2,604,368.77	\$28,269,368.77
FY 2033	\$14,415,000.00	\$1,686,281.27	\$16,101,281.27
FY 2034	\$13,805,000.00	\$993,337.51	\$14,798,337.51
FY 2035	\$7,715,000.00	\$465,906.25	\$8,180,906.25
FY 2036	\$5,610,000.00	\$140,250.00	\$5,750,250.00
<b>Total</b>	<b>\$781,324,004.38</b>	<b>\$342,138,062.32</b>	<b>\$1,123,462,066.70</b>

**FY 2013-2014**

**BUDGET ORDER**

**STATE OF TEXAS  
COUNTY OF WILLIAMSON  
AN ORDER ADOPTING THE 2013/2014 COUNTY BUDGET**

WHEREAS, the Williamson County Commissioner's Court is authorized and required to adopt an annual budget for all Williamson County officials and their departments after due consideration;

WHEREAS, the Williamson County Commissioner's Court did invite and encourage public participation from county officers, precinct officers, department heads, and the general public, as to the various needs of the citizens of Williamson County for the fiscal year 2013/2014;

WHEREAS, the Williamson County Commissioner's Court, after a full discussion of the needs, did make changes in the proposed budget filed by the County Judge in accordance with law; NOW

THEREFORE, BE IT ORDERED BY THE WILLIAMSON COUNTY COMMISSIONER'S COURT that the proposed budget filed by the County Judge and amended by the Commissioner's Court be adopted with the following provisions:

**POLICIES RELATED TO COMPENSATION AND BENEFITS**

**I. SALARIES**

1. Salaries for County and Precinct Officials are set as follows:

a)	Judge of the County Court	109,923.12 per year
b)	Judge of the County Court at Law #1	157,000.00per year
c)	Judge of the County Court at Law #2	157,000.00 per year
d)	Judge of the County Court at Law #3	157,000.00 per year
e)	Judge of the County Court at Law #4	157,000.00 per year
f)	County Attorney	138,141.95 per year
g)	County Sheriff	111,050.16 per year
h)	County Clerk	90,178.19 per year
i)	County Tax Assessor/Collector	93,775.68 per year
j)	District Clerk	90,178.19 per year
k)	County Treasurer	87,606.23 per year
l)	Each County Commissioner	89,508.00 per year
m)	Each Justice of the Peace	78,916.12 per year
n)	Each Constable	75,374.02 per year

2. The number of employee positions established and authorized for each official and/or department, and the maximum allowable salary for each position is reflected in the annual approved county budget filed with the County Clerk

**II. HOLIDAYS**

The established holiday schedule for paid holidays for the 2013/2014 budget year is as follows:

Veterans Day	Monday	November 11, 2013
Thanksgiving Holiday	Thursday Friday	November 28, 2013 November 29, 2013
Christmas Holiday	Tuesday Wednesday Thursday	December 24, 2013 December 25, 2013 December 26, 2013
New Year's Holiday	Wednesday	January 1, 2014
Martin Luther King Day	Monday	January 20, 2014
President's Day	Monday	February 17, 2014
Good Friday	Friday	April 18, 2014
Memorial Day	Monday	May 26, 2014
Independence Holiday	Friday	July 4, 2014
Labor Day	Monday	September 1, 2014

See Addendum: The Williamson County Employee Policy Manual (as updated September 14, 2010. Contains the policies for employee usage of paid holiday time as well as other policies affecting payroll related matters.

**III. SUPPLEMENTAL PAY**

1. A maximum of 18 approved positions within the Law Enforcement Bureau of the Williamson County Sheriff's office will be designated as Field Training Officers. To receive Field Training Officer incentive pay, a Deputy must be TCLEOSE certified as a Field Training Officer and be assigned by the Sheriff as one

of the approved 18 officers. The Officers also must follow the Field Training Officer's Standard Operating Procedures in place with the Williamson County Sheriff's Office.

2. A maximum of 12 approved positions within the Corrections Bureau of the Williamson County Sheriff's Office will be designated as Corrections Training Officers. The officers must have appropriate certification and follow established operating procedures.

3. A maximum of 6 positions in the 911 Communications division may receive up to \$100.00 per month incentive pay as a designated Field Training Officer. This will be paid for a maximum of 8 months. To receive FTO pay the employee must be TCLEOSE certified as a Telecommunications Training Officer or must be certified as a Communications Training Officer by the Association of Public Safety Communications Officials. The FTO may only receive incentive pay when assigned new personnel during a training period. The trainer will be selected based on the position and duties of the newly hired personnel according to the type of training required such as Law Enforcement, Fire, Call Taker and EMS. The selection of the FTO will be on a rotation basis according to the training criteria required.

4. A maximum of 20 positions within the Emergency Medical Services Division of may be designated as Field Training Officers. A maximum of \$100.00 per month may be paid as FTO incentive pay per employee. The employee must be certified or licensed by the Texas Department of State Health Services as a Paramedic (with no state sanctions or disciplinary restrictions) in order to receive the incentive pay. Also required: a) a completed course of instruction at the Paramedic level (National Registry preferred) b) a Williamson County EMS FTO training course c) valid Texas Driver License d) thorough knowledge of current principles and practices of emergency care at the basic and advanced levels e) responsible for the training and development of new Williamson County Emergency Medical Services personnel, First Responder Advanced Providers, senior paramedic students and instructor duties as assigned at EMS educational shift tracks.

5. A maximum of 4 positions within the MOT may be designated as Field Training Officers during the period of time that the position is participating in training. A maximum of \$100.00 per month may be paid as FTO incentive pay per position so long as the \$100.00 is continuing to be reimbursed by The Texas A&M University System Health Science Center on behalf of the College of Medicine in accordance with their agreement with Williamson County.

6. An Assistant District Attorney may receive supplemental pay for on call duties. The duties require the employee to carry a cell phone for a week at a time on a rotating basis. The week runs from Friday at 5:00 PM through the weekend until the following Friday at 5:00 PM. The assigned on call prosecutor will receive calls for charging advice and warrant assistance and may need to contact the assigned judge for review and approval of any warrant. The amount of the supplement will be \$200.00 per week per employee. The funding for this supplemental pay will be as follows: \$75.00 from the General Fund and \$125.00 from the District Attorney's Asset Forfeiture Fund.

7. An employee in the Facilities Maintenance department may receive up to \$50.00 per week for On Call duty work. The employee must be able to respond to an event within 1 hour of being notified while on call. A total of two employees may be requested to be on call each week. The week for on

call duty will be from Wednesday to Wednesday. Only non-exempt staff will be selected for additional on call duty pay on a rotating basis. If the employee does not follow the departmental procedures provided in the Maintenance SOP then the employee will not receive additional pay.

8. “An employee in the Technology Services department may receive a supplement of up to \$100 per week for On-Call duty work. The employee must be able to respond to an event within 30 minutes of being notified while on call. The duties require the employee to carry a cell phone while on call. The assigned on-call employee will receive calls from public safety personnel (i.e. Sheriff’s Office, 911 Communications, EMS, city police, etc.) when they have critical technology issues that cannot wait until the next business day. The week for on-call duty will be from 5:00 pm Thursday to 5:00 pm Thursday. The on-call employee must follow the departmental procedures for On-Call duty in order to receive the supplemental pay.”

#### **IV. FINANCIAL POLICIES**

1. **Fund Balance Policy:** Williamson County recognizes the financial importance of maintaining an appropriate level of Unassigned Fund Balance. A formalized Fund Balance Policy demonstrates to the taxpayer fiscal prudence and the ability to meet its obligations in a timely manner. Independent financial analysts rate the county’s financial stability. The county’s credit strength and strong management control reported by these analysts is, in part, a result of this Fund Balance Policy.

Williamson County will maintain reservations of Fund Balance, in accordance with Governmental Accounting and Financial Standards Board Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. This Policy shall only apply to the County’s governmental funds. Fund Balance shall be composed of non-spendable, restricted, committed, assigned and unassigned amounts.

2. **General Fund:** Unassigned Fund Balance represents the difference between assets and liabilities that is available for appropriation. Commissioners Court has assigned \$1.6 million dollars of fund balance for the purpose of funding Law Enforcement and Corrections salaries should the amount budgeted not be sufficient to fund the total amount of approved FTE’s in these departments. A budget amendment will be placed on the consent agenda during the fiscal year should the departments exceed the budgeted total which was calculated at 96% of total in Law Enforcement and 95% of total in Corrections.

Williamson County will maintain an appropriate level of Unassigned Fund Balance in the General Fund to protect against a reduction of services due to temporary revenue shortfalls or unexpected one-time expenditures. It also helps to ensure stable tax rates. The level of Unassigned Fund Balance for the General Fund shall not be less than 35% of total General Fund budgeted expenditures. The goal of each year’s budget process will be to adopt a budget that maintains compliance with the General Fund Unassigned Fund Balance Policy. If it is determined there is a surplus (an amount exceeding the target limit), the funds may be designated or appropriated for the following, including but not limited to:

- Tax rate stabilization.
- Only one-time, non-recurring expenditures, such as capital improvement needs.
- Address any shortfall in related funds, i.e. Road and Bridge Fund.
- Reduction of debt; to include capital leases.

If it is determined there is a deficit (an amount below the lower limit), the County must develop a plan to rebuild the Unassigned Fund Balance to 35%.

3. **Tobacco Fund:** The initial distribution of Williamson County's share of the settlement established the fund in 1999. Revenues to the fund consist of interest income and the annual distribution by the state of the state trust earnings. To ensure continuation of the fund, the Williamson County Commissioner's Court has designated the portion of fund balance representing the amount of the original settlement (\$2.5M). Designation means that this amount, or "principal" balance, cannot be expended. In addition to the original settlement amount, each year, 20% of the revenues from both interest income and the annual distribution from the state will be added to the designated fund balance in order to allow the fund to grow over time. Only 80% of revenues earned from interest and the earnings distributed annually by the state will be budgeted and expended. When determining the next year's budget, the amount available to expend will be calculated using actual revenue and interest revenue amounts from May 1<sup>st</sup> of the previous year to April 30<sup>th</sup> of the current year. Any unspent funds at the end of the fiscal year will be available to budget in the next year. If Tobacco Fund expenditures are budgeted to offset expenditures in other funds, the actual program cost to the other Funds will be determined prior to transferring in any dollars from the Tobacco Fund. This available balance will be tracked annually by the County Auditor's office.

### **Use and Distribution of Specific Special Revenue Funds**

4. **Child Safety Fund:** Child Safety fees collected by justice, county and district courts in accordance with the Texas Education Code are accumulated in the Child Safety Fund. These funds are to be distributed to Williamson County school districts based on the number of students who reside in Williamson County for the purposes of providing school crossing guard services. This distribution will occur annually at the close of each fiscal year.
5. **School Fund:** Williamson County maintains a working interest ownership in two natural gas producing properties located on what was formerly county-owned property. The mineral rights that have been retained are designated to be distributed to school districts within the county based on the number of students who reside in the county. This distribution will occur annually at the close of each fiscal year and will coincide with the distribution of the Child Safety Fund proceeds.
6. **Uncompensated Care Fund:** The Uncompensated Care Fund was established as a result of the Williamson County Indigent Care Affiliation Agreements entered into between Williamson County, Seton Hospital-Williamson County and St. David's Round Rock Medical Center. The County has now also entered Indigent Care Affiliation Agreements with Cedar Park Regional Medical Center and Scott & White Hospital – Round Rock. As part of the collaboration established between the hospitals and the County, the County has chosen to use a portion of its annual ad valorem tax revenues to fund Medicaid services provided to Williamson County residents by these hospitals. Revenues to this fund will be spent to pay for Medicaid services provided by St. David's Round Rock Medical Center, Seton Hospital-Williamson County, Cedar Park Regional Medical Center and Scott & White Hospital – Round Rock, either through direct Medicaid payments to the hospitals or by funding Medicaid supplemental payments to the hospitals through intergovernmental transfers of funding to the State, for purposes of the private hospital Medicaid 1115 Waiver program authorized by Section 355.8201 of the Texas Administrative Code, Title 1.
7. **Employee Fund**

The Employee fund is proceeds collected from Williamson County's vending machine contract. Use of these funds must be **pre-approved** by the County Judge.

These funds may be used for the following purposes:

- a) To offset the cost of the County Christmas Party
- b) Flowers for the death of an employee only
- c) An award or plaque upon retirement for employee recognition
- d) Employee recognition expenditures as approved by the County Judge.  
(Purchasing guidelines must be adhered to)
  - i. The employee must be vested
  - ii. \$40.00 allowed for employees with up to 15 years of service
  - iii. \$80.00 allowed for employees with over 15 years of service
- e) Employee of the Year Awards

No reimbursement of sales tax will be allowed.

The amount allowed for use may never exceed the actual balance in the fund.

8. **Self-Insured Health Plan Fund Policy:** Unassigned Fund Balance represents the difference between assets and liabilities that is available for appropriation. Williamson County will maintain an appropriate level of Unassigned Fund Balance in the Benefits Fund to protect against an inability to pay for claims and administration associated with the self- insured health plan due to temporary revenue shortfalls. It also helps to ensure stable employer and employee contribution rates.

The Self-Funded Health Plan Fund currently has a "goal of reaching and maintaining 25% of projected claims". The goal of each year's budget process will be to endeavor to adopt a budget that maintains compliance with the Benefits Fund Unassigned Fund Balance Policy.

If it is determined there is a surplus (an amount exceeding the target limit), the funds may be designated or appropriated for contribution rate stabilization.

If it is determined there is a deficit (an amount below the lower limit), the County may develop a plan to rebuild the Unassigned Fund Balance to 25% of projected claims.

9. **Southwest Road District Fund:** This district was originally created to build roads in this area of the County. The district has paid off all debt and has been dissolved. The remaining funds including ongoing interest earnings are hereby committed for Road Construction, improvements and/or maintenance.

## V. PURCHASING – GENERAL PROCEDURES

1. Effective January 1, 2009, all P.O.'s must be submitted electronically.

The following definitions apply to the Purchasing section of this order.

The purpose of this section is to facilitate the judicious expenditure of county dollars. This policy will provide consistent procedures for the acquisition of materials, supplies, and services required by Williamson County. The responsibility to adhere to these guidelines rests with the employee, supervisor or department head who certifies conformance to them. Any questions related to conformance should be directed to the Purchasing Department prior to making a purchase.

2. The guidelines outlined in the Williamson County Purchasing Manual are expected to be followed for all purchases. The most current version of the purchasing manual is maintained on the county's website at [www.wilco.org/procurement](http://www.wilco.org/procurement). Guidelines related to purchase orders can be found in the County's purchasing manual. All purchases for materials and supplies require a purchase order **prior to** placing the order. Approval for payment of invoices that do not have a purchase order must be obtained from the County Judge for his waiver of the requisition requirement. Requests for a purchase order **after** the order is placed will not be processed. Guidelines for emergency purchases and purchases that do not require a purchase order prior to placing an order may be found in the purchasing manual or you can contact the purchasing department if you have any questions.

3. **PROCUREMENT CARDS: Every procurement card issued is linked under one account by the P-Card vendor. A delay in getting the proper documentation from one cardholder could result in the suspension of card privileges for the entire County.**

- a) The procurement card memo statement and all receipts must be submitted to Accounts Payable within 10 days of receipt of statement.
- b) All receipts must be detailed to show items purchased.
- c) Cardholders are responsible to resolve discrepancies with the P-Card vendor
- d) Cardholder is responsible for reimbursing the County for sales tax charged
- e) Cardholder is responsible to verify budget funds are available before purchase is made
  
- f) Backup documentation is required for travel/training charges. Only airfare charges for county employees may be charged to a procurement card. Charges for non-employees are strictly prohibited.
- g) If a receipt is lost then a signed affidavit attesting to the items purchased must be received in lieu of the receipt.

**Suspension of card privileges may be recommended for any cardholder who repeatedly does not follow proper procedures regarding documentation and timeliness for their P-card purchases.**

## VI. ACCOUNTS PAYABLE - GENERAL PROCEDURES

1. The following definitions apply to the Accounts Payable section of this order.

- a) Authorized travel -any travel by a county official or employee for the purpose of official county business.
- b) Day travel -travel **outside** the county that does not include an overnight stay.
- c) Overnight travel -travel **outside** the county that **exceeds** a 50-mile radius and does include an overnight stay.
- d) Emergency -the occurrence of an unforeseen circumstance, which may result in harm to the public good.
- e) Official county business -business that relates directly to a person's work function and directly benefits the county.
- f) Training reimbursement -shall include all expenses relating to training including travel to the destination, meals, lodging and training aids. (workshops, seminars, conferences)
- g) Travel reimbursement -shall include all expenses relating to travel including travel to the destination, meals and lodging. (Delivering documents, transporting a prisoner, attending county business meetings.)

2. The purpose of the Accounts Payable procedures is to promote the prudent exercise of judgment when spending county dollars. This policy will provide accountability and consistent Accounts Payable procedures in the issuance of checks for Williamson County obligations. The responsibility to observe these guidelines rests with the employee, supervisor or department head who certifies conformance to these guidelines by approving the expenditure.

- a) Any bill or invoice must be submitted to the County Auditor for payment within fourteen (14) days of receipt by the Department all expense reimbursements must be submitted to the County Auditor for payment within sixty (60) days of the expenditure.
- b) Checks for payment of county obligations will be issued not later than 30 days after the date the invoice is received in the Accounts Payable department, pursuant to Texas Govt. Code Sec. 2251.021.
- c) Checks will be issued every Tuesday. When an issuance date falls on a holiday, checks will be issued on either the first working day before or after the holiday.
- d) The cutoff day for receiving invoices for each check run will be Wednesday. The Accounts Payable department will endeavor to process invoices that are received from Thursday to the following Wednesday approximately 13-20 days after the invoice is received in our department.
- e) Any invoice or expense reimbursement requiring additional review or signatures may cause delays in processing.
- f) Manual checks will be issued in emergency situations only.
- g) Purchase orders are required for ALL purchases of materials and supplies, pursuant with the Texas Local Government Code, Chapter 113, Section 901 and the County Purchasing Manual. The Auditor's office will not process payment for an invoice without the required purchase order. Any expense incurred without the required Purchase Order must be submitted to the County Judge for his waiver of the Requisition requirement prior to submitting the expense to Accounts Payable for payment.
- h) Discrepancies between invoices & purchase orders should be brought to the attention of the Purchasing department before submitting to Accounts Payable.
- i) A copy of the PO should be submitted with the invoice to properly release encumbered funds.
- j) Invoices shall be submitted as a signed original or electronically. Do not submit both ways to avoid duplication of payment. Please include all relevant back up documents and signatures with the electronic copy.
- k) All authorizations and account coding should be made on the invoice.
- l) Approval signatures and account coding should not be made on the remittance portion of the invoice. If necessary, attach an additional sheet with approval authorization.

- m) Some suppliers require payment at the time an order is placed. Please complete a purchase requisition and send the relevant backup documentation to the Purchasing department, who will then forward the request to Accounts Payable.
  - n) If a PO is not required, (Consult Purchasing Guide) please submit a check requisition request with appropriate documentation directly to Accounts Payable. Please note, in either circumstance there is a 13-20 day processing time from the date Accounts Payable receives the request.
  - o) Any questions or extenuating circumstances should be directed to the Accounts Payable department.
  - p) A request for reimbursement for an on-line expense (e.g., e-tickets or hotel deposit) a printout of the on-line/e-mail receipt should be attached to your expense report.
  - q) Cell phone use will be reimbursed/paid according to the county cell phone policy attached hereto as Addendum A.
  - r) Any mailings sent by a county department or official using county funds must be in furtherance of legitimate county business and must comply with all state ethics rules and other laws and regulations.
- 
- s) All county meetings should be held in county facilities whenever feasible and such facilities are available. If county meeting space is not available, other publicly owned facilities, such as those owned by cities and school districts, should be utilized as the rental of these facilities is often at little or no cost.
  - t) Transfer of funds out of the following line items will not be allowed:
    - i) Salaries
    - ii) Fringe Benefits
    - iii) Training
    - v) Gasoline
    - vi) Cell Phones
  - u) Transfer of funds into the above line items may be allowed, except that funds will not be transferred into a salary line item to cover an avoidable overtime obligation that was, in the judgment of the Commissioner's Court, unnecessary.
  - v) The County Budget Officer has the authority to approve a Line Item Transfer from Merit Pay to Salaries in compliance with the Compensation Policy.

**VII. COUNTY VEHICLES**

1. The use of county equipment or vehicles for personal use is prohibited by law, but because of the need for specific officials and specific employees to respond to emergencies at night or on weekends, the following officials and employees (with the concurrence of their department head) are required to take a

county vehicle to their home at night within Williamson County, even though this involves the use of a county vehicle for travel to and from their residence each day:

- a) The Sheriff and paid law enforcement as follows: Sheriff's Patrol Deputies, Sheriff's Detectives, on call Crime Scene Technician, on call Animal Control Officers, Sergeants, Lieutenants, Captains and Chiefs.
- b) One Chief and three Captains in the Corrections Division of the Sheriff's Office.
- c) Each Constable and Deputy Constables
- d) Investigators in the District Attorney and County Attorneys offices.
- e) Two on call maintenance employees designated by the Maintenance Director and approved by the Commissioner's Court
- f) The EMS Director, EMS Deputy Director, Tenured Field Command, and Commander of Clinical Practices.
- g) The Hazardous Materials Chief and Assistant Haz-Mat Chief
- h) The Director of Road and Bridge, (7) Unified Road Foremen, Unified Road East & West Side Supervisor(s), (4) Unified Road County Inspectors
- i) The Director of 911 Communications and Deputy Director who may take home the vehicle when on duty in absence of the Director of 911 Communications.
- j) The MOT Director and all on call MOT counselors
- k) The Manager of Emergency Management and the Assistant Manager of Emergency Management

*The following list has been grandfathered in by the previous court, will not be expanded and shall show significant decreases in each budget year until phased out.*

**Sheriff's Office**

S. Zion  
S. Shanks  
D. Garrett  
J. Hicks  
J. Lafosse  
J. Foster

**Constable Office Pct. 2**

S. Holt

*County vehicles assigned to departments or individuals that are not take home vehicles, shall be returned and parked at the end of each work day at the facility where the primary office is located.*

*It is expressly forbidden under this order for any county vehicle to be used for personal use at any time.*

2. A County Fleet Committee will review fleet policies and purchases and make recommendations for budgeting purposes. This committee will consist of one Commissioner's Court member, the Fleet Director, Sr. Director of Human Resources, Sr. Director of Infrastructure, Purchasing Agent, and the Budget Officer.

3. All accidents involving County vehicles and equipment will be reported to the HR Assistant in the Human Resources Department on a timely basis, but never more than three days after an accident. The HR Assistant will provide a report to Commissioner's Court on a monthly basis of the status of the entire county fleet. This report will consist of, but not be limited to, a listing of vehicles involved in accidents and vehicles that need to be taken out of service for any reason. It will include information in regards to the disposal of any county vehicles.

#### VIII. COMMISSIONER'S COURT

This order designates the Commissioner's Court will meet on Tuesdays each month.

WHEREUPON MOTION MADE AND SECONDED, the ORDER ADOPTING THE 2013/2014 WILLIAMSON COUNTY BUDGET was passed on a vote of 5 for and 0 against on the 24th day of September, 2013.

This ORDER being adopted, the County Judge is authorized to sign the ORDER and the County Clerk is instructed to record the ORDER and the Budget in the official minutes of the Commissioner's Court.

Attest:

  
\_\_\_\_\_  
Dan A. Gattis, County Judge

  
\_\_\_\_\_  
Nancy E. Rister, County Clerk

**The Following Addendums are included fully in the Budget Order as approved by the court:**

**Employee Policy Manual  
Cell Phone Policy**

## **Williamson County Cell Phone Policy**

### **Policy**

Williamson County will no longer purchase cell phones or provide cell phone service for individual use except for those required for security reasons. For the majority of County employees, a stipend policy has been implemented and is laid out below.

### **Procedures for the Stipend Policy**

I. Each department head or elected official will identify who they require to maintain a cell phone account in order to conduct official county business. Only regular full time employees and department heads will be allowed a stipend. The funds for cell phone stipends must be submitted and approved as part of each department's annual budget process.

II. Seven levels of cell phone stipends will be established:

\$20.00 Per Month – (\$10.00 per pmt)

\$30.00 Per Month - (\$15.00 per pmt)

\$40.00 Per Month – (\$20.00 per pmt)

\$50.00 Per Month – (\$25.00 per pmt)

\$60.00 Per Month – (\$30.00 per pmt)

\$70.00 Per Month – (\$35.00 per pmt)

\$80.00 Per Month – (\$40.00 per pmt)

III. Stipends will be paid semi-monthly for each approved employee or department head (will not be included on the third paycheck that is received twice each year) The cell phone stipend shall be removed by the department whenever an employee is on Administrative Leave with pay.

IV. Employees who are currently assigned a County owned cell phone will be allowed to keep the phone if approved for a stipend and may use the phone to obtain individual phone service. Any current county owned cell phone must be returned to the Auditor's Office if the employee terminates, changes positions, elects to obtain a different phone or is denied a County stipend. Any employee allowed to keep a currently issued County owned cell phone will keep the phone in good working condition. Replacement cost and/or maintenance will be the employee's responsibility.

V. All current County maintained cell phone accounts will be terminated as soon as possible when the current contract ends. No additional termination fees will be approved for payment unless approved by the County Judge.

VI. The cell phone stipend is considered supplemental income subject to IRS taxes and reporting requirements and will be processed through Payroll and will be included in the employee's gross income. Retirement contributions will also be deducted and matched in accordance with TCDRS.

VII. Expenditures over the allowed stipend will not be reimbursed.

VIII. An approved cell phone stipend will not follow an employee if the employee changes positions.

IX. Each department head or elected official is responsible for verifying and monitoring their employees receiving a cell phone stipend has obtained the required service. Disciplinary action up to and including termination may result in an employee who receives a stipend and does not provide their department head or elected official with the proper documentation of cell phone service. Each department will maintain a list of cell phone numbers for those individuals with stipends for audit purposes.

X. To minimize the risk of incurring unpaid time worked, Offices and Departments should carefully monitor phone and e-mail access outside of scheduled time worked for non-exempt employees. Failure to comply with this policy may result in termination.

**FY 2013-2014**

**FUND SUMMARIES**

## Williamson County Fund Summaries

GENERAL FUND	<i>Chief operating fund of the County. It accounts for all financial resources of the County except those required to be accounted for in another fund.</i>
ROAD & BRIDGE GENERAL FUND	<i>Fund established for the revenue derived from ad valorem taxes, vehicle registration fees and rebates from the State of Texas. Expenditures are for the maintenance and construction of County roads and bridges.</i>
DEBT SERVICE/COUNTY-WIDE	<i>Used to account for the accumulation of resources for, and payment of, general long-term debt principal, interest and related costs.</i>
FLEET MAINTENANCE	<i>Used to account for the maintenance and repair of County motor vehicles and related costs.</i>
ALTERNATE DISPUTE RESOLUTION FUND	<i>Designated funding to aid in a week long mass mediation session held annually to clear open cases and finalize documentation in question. The monies are spent on advertisement and preparation necessary to acquire attention and attendance</i>
CO ATTY HOT CHECK FUND	<i>Used to account for monies received from fees collected on the payment of hot checks. Expenditures are made for the improvement of the operation of the County Attorney's office.</i>
COURT REPORTER SERVICE FUND	<i>The clerk of each court having an official court reporter shall collect a court reporter service fee as a court cost in each civil case filed with the clerk to maintain a court reporter who is available for assignment in the court</i>
COURTHOUSE SECURITY FUND	<i>Used to collect court costs of defendants convicted of felony and misdemeanor offenses. Clerks collect the costs and pay them to the County Treasurer where it is designated for security purposes such as metal detectors, identification cards and surveillance cameras</i>
DISTRICT ATTORNEY ASSETS-FORFEITURE FUND	<i>Used to account for monies received from Federal and State court cases dealing with illegal drug violations. Money is distributed to entities involved in the resolution of the drug case and used for education or equipment needed to enhance law enforcement activities.</i>

DISTRICT ATTORNEY HOT CHECK FUND	<i>Used to account for monies received from fees collected on the payment of hot checks. Expenditures are made for the improvement of the operation of the District Attorney's office.</i>
SHERIFF DRUG ENFORCEMENT FUND	<i>Used to account for monies received from Federal and State court cases dealing with illegal drug violations. Money is distributed to entities involved in the resolution of the drug case and used for education or equipment needed to enhance law enforcement activities.</i>
DRUG COURT FUND	<i>Counties with a population of 200K or more are mandated to create a drug court program. This fund collects the courts costs of a conviction for certain intoxication and drug related offenses. The fund retains 50% of the total fee to be used to exclusively to develop and maintain drug court programs. A service fee of 10% is revenue deposited into the General Fund. The remaining 40% of the fee is sent to the state.</i>
ANIMAL SHELTER FUND	<i>Formed to address the growing needs of the County for animal services, a county-wide shared facility was created for the County and participating entities.</i>
ELECTION SERVICES CONTRACT FUND	<i>Used to support and contain costs generated from an election. Contracts between political parties and other entities are handled through the court and paid by the contracting party for administering election services</i>
ELECTIONS DISCRETIONARY FUND	<i>Accounts for the administrative fees collected from other entities in which the County has provided election services. Funds are used at the discretion of the Elections Administrator for election expenditures</i>
ELECTION CHAPTER 19 FUND	<i>The state allocates funding based on the number of new, cancelled and updated voter registrations processed in the preceding calendar year. These funds are only to be used for any activities designed to enhance the voter registration process</i>
ELECTION HAVA TITLE II	<i>This fund was created to account for the rental fees collected from the use of voter equipment purchased with funds from the HAVA grant. The use of these fee revenues includes but is not limited to the maintenance, license fees and upgrades for the voting equipment as well as new equipment, training, storage and other costs associated with the operation and maintenance of the voting systems.</i>

JUSTICE COURT TECHNOLOGY FUND	<i>This fund accounts for money charged to a defendant convicted of a misdemeanor in a justice court. It is designated for the purpose of financing the purchase of technological enhancements for a justice court</i>
JUSTICE OF THE PEACE SECURITY FUND	<i>This fund is used to collect court costs of defendants convicted of misdemeanor offenses. The clerks collect the costs and deposit them with the County Treasurer where it is designated for security purposes, such as metal detectors, identification cards, and surveillance cameras for justice courts not housed in the County courthouse.</i>
JUSTICE OF THE PEACE TRUANCY FUNDS	<i>This fund is used for the collection of a \$5 court cost fee allowed by the State of Texas and ordered by the Williamson County Commissioner's Court to finance the salary and benefits of a juvenile case manager helping to administer the Truancy Program for Williamson County in each precinct. The program has been established through cooperation with local governments, school districts, and agencies to assist with local truancy cases.</i>
LAW LIBRARY FUND	<i>Monies collected through civil cases filed in the County or district court are accounted for through this fund. Collections are to be used to support the management and expenditures necessary to maintain law libraries throughout the County</i>
PROBATE COURT FUND	<i>Accounts for fees from all probate court cases filed and used for training for County Courts at Law personnel.</i>
RECORDS ARCHIVE FUND (COUNTY CLERK)	<i>Established specifically to support the preservation and restoration services performed by the County Clerk in connection with maintaining archived records. These monies assist the County Clerks with maintaining public documents filed before January 1, 1990.</i>
RECORDS MANAGEMENT & PRESERVATION (DISTRICT CLERK)	<i>This fund is compiled of fees for records management and preservation services performed by the District Clerk. All records are documented, filed and must be paid for at the time the document is filed. This fee may be used for specific records preservation and automation projects.</i>
RECORDS MANAGEMENT & PRESERVATION (COUNTY CLERK)	<i>Compiled of the fees for records management and preservation services performed by the County Clerk. All records are documented, filed and must be paid for at the time the document is filed. This fee may be used for specific records preservation and automation projects.</i>

RECORDS MANAGEMENT & PRESERVATION (COUNTY WIDE)	<i>Used to account for monies collected from fees charged by the County and District Clerk. These funds are used Countywide for records management to include the disposal of and training.</i>
RECORDS TECHNOLOGY (DISTRICT CLERK)	<i>This fund is compiled of fees for the preservation and restoration services. The fee is used in connection with maintaining a records archive.</i>
JJAEP - TIER II FUNDING	<i>The Texas Juvenile Probation Commission provides funding for summer school attended by at-risk youth. Funding is based on attendance and the daily rate is set by the state. Claims are filed by the County's Juvenile Services department.</i>
TOBACCO FUND	<i>Monies received by the County from the state as a pro rata distribution from the lump sum payment made by tobacco companies. Monies are to be spent on health-related issues.</i>
WILLIAMSON COUNTY BENEFITS FUND.	<i>Used to account for the accumulation and allocation of costs associated with medical and dental benefits.</i>
WILLIAMSON CO CONSERVATION FUND	<i>This fund was formed by the Williamson County Commissioner's Court in December 2002 as a proactive approach to providing for conservation of the recovery of endangered species in the Williamson County area.</i>
AVERY RANCH FUND	<i>This fund is used to account for the issuance of unlimited tax bonds for the purpose of reimbursing the developer for the construction costs of developing roads within the District. Also, the receipts of assessed taxes are accounted for in this fund to pay bonds issues by the District</i>
CWICS	<i>Used to account for money collected from governmental entities utilizing the countywide radio communications system.</i>

<p>UNCOMPENSATED CARE PROGRAM</p>	<p><i>This fund was established as a result of the Williamson County Indigent Care Affiliation Agreement entered into between WC, St. David's Georgetown Hospital and Round Rock Medical Center in June 2008. As part of the collaboration established between the hospitals and the County, the County has chosen to use a portion of its annual ad valorem tax revenue to fund Medicaid services provided to County residents by these hospitals. Revenue to this fund will be spent to pay for Medicaid services provided by all parties collaborating, either through direct Medicaid payments to the hospitals or by funding Medicaid supplemental payments to the hospitals through intergovernmental transfers of funding to the state, for purposes of the private hospital Medicaid upper payment limit program authorized by Section 355.8063(t)(4) of the Tx Administrative Code, Title 1.</i></p>
-----------------------------------	---

All County accounts are organized on the basis of funds (account group). Using these accounts the revenue and expenditures are approved before the beginning of each fiscal year by a budget adopted by Commissioner's Court. The County's budget for funds is maintained on a modified accrual basis accounting. Revenues are recorded when available and measurable and expenditures being recorded when the goods or services are received and the liabilities are incurred.

**FY 2013-2014**

**GENERAL FUND**

**Adopted Budget  
Williamson County, Texas  
General Fund**

**Fund Analysis**

	<b>Actual 2011-2012</b>	<b>Amended Budget 2012-2013</b>	<b>Estimated 2012-2013</b>	<b>Adopted Budget 2013-2014</b>
<b>Beginning Balance</b>	\$69,780,007	\$73,795,661	\$73,795,661	\$75,786,877
<b>Revenues</b>	\$128,298,096	\$128,913,133	\$130,887,386	\$138,081,226
<b>Transfers In</b>	\$158,152	\$0	\$0	\$0
<b>Total Funds Available</b>	\$198,236,256	\$202,708,795	\$204,683,048	\$213,868,103
<b>Expenditures</b>	\$117,146,907	\$124,569,163	\$119,295,158	\$133,130,236
<b>Transfers Out</b>	\$6,193,300	\$13,752,079	\$9,601,012	\$12,459,000
<b>Nonspendable Fund Balance</b>	\$1,100,387	\$0	\$0	\$0
<b>Ending Unassigned Balance</b>	\$73,795,661	\$64,387,553	\$75,786,877	\$68,278,867

**Revenue Analysis**

<b>Current Ad Valorem Taxes</b>	\$96,446,925	\$96,984,681	\$97,854,833	\$103,840,255
<b>Delinquent Ad Valorem Taxes</b>	\$1,307,417	\$1,305,000	\$977,958	\$1,200,000
<b>Other Taxes</b>	\$622,850	\$625,000	\$560,020	\$677,000
<b>Fees Of Office</b>	\$10,301,748	\$10,499,900	\$11,427,367	\$12,461,700

<b>Fines and Forfeitures</b>	\$3,874,539	\$3,884,000	\$4,093,573	\$4,362,750
<b>Charges for Services</b>	\$12,396,957	\$12,651,460	\$13,377,293	\$12,808,582
<b>Intergovernmental</b>	\$2,333,422	\$2,078,797	\$1,738,852	\$1,874,939
<b>Investment income/other</b>	\$1,014,238	\$884,295	\$857,490	\$856,000
<b>Transfers In</b>	\$158,152	\$0	\$0	\$0
<b>Total Revenues</b>	<u>\$128,456,248</u>	<u>\$128,913,133</u>	<u>\$130,887,386</u>	<u>\$138,081,226</u>

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

<b>Expenditure Analysis</b>
---------------------------------

	<b>Line Item</b>	<b>Description</b>	<b>Actual Expenses 2011-2012</b>	<b>Amended Budget 2012-2013</b>	<b>Estimated Expenses 2012-2013</b>	<b>Adopted Budget 2013-2014</b>
<b>GENERAL FUND</b>						
<b>COMMISSIONER PCT. #1</b>	001100	FULL TIME SALARIES	\$172,760	\$179,567	\$179,567	\$180,377
	001107	TEMP LABOR - SEASONAL HELP	\$746	\$2,135	\$648	\$2,000
	001109	CELL PHONE STIPEND	\$1,205	\$1,200	\$1,195	\$1,200
	001110	OVERTIME	\$56	\$0	\$0	\$0
	001125	LONGEVITY PAY	\$0	\$0	\$0	\$2,496
	001130	MERIT, RETENTION, AND RECRUITING	\$0	\$0	\$0	\$3,715
	002010	FICA	\$12,511	\$14,000	\$13,014	\$14,519
	002020	RETIREMENT	\$20,681	\$22,041	\$22,041	\$23,755
	002030	INSURANCE	\$25,200	\$25,200	\$25,200	\$25,200
	002050	WORKER'S COMP	\$227	\$320	\$316	\$321
	003005	OFFICE FURNITURE <5K	\$0	\$0	\$0	\$0
	003010	COMPUTER EQUIPMENT <5K	\$2,499	\$2,400	\$2,112	\$2,600
	003011	COMPUTER SOFTWARE <5K	\$0	\$700	\$281	\$500
	003100	OFFICE SUPPLIES	\$724	\$1,300	\$557	\$1,000
	003670	USE OF DONATIONS	\$123	\$0	\$0	\$0
	003901	PUBLICATIONS/BOOKS/PERIODICALS	\$74	\$250	\$58	\$100
	004100	PROFESSIONAL SERVICES	\$0	\$0	\$0	\$0
	004210	INTERNET/EMAIL SVS	\$559	\$550	\$437	\$0
	004211	TELEPHONE SERVICES	\$32	\$100	\$40	\$80
	004212	POSTAGE	\$30	\$800	\$32	\$700
	004231	TRAVEL	\$29	\$800	\$470	\$500
	004232	TRAINING, CONF, SEMINARS	\$379	\$1,200	\$1,173	\$1,200
	004350	PRINTED MATERIALS AND BINDING	\$0	\$500	\$62	\$400
	004410	BOND PREMIUMS	\$0	\$178	\$178	\$200
	004544	REPAIRS TO OFFICE EQUIPMENT	\$0	\$0	\$0	\$0

004610	RENT	\$0	\$0	\$0	\$0
004621	COPIER RENTAL AND SUPPLIES	\$2,673	\$3,000	\$2,453	\$2,900
004999	MISCELLANEOUS	\$49	\$223	\$176	\$300
	TOTAL	\$240,557	\$256,463	\$250,010	\$264,062

**COMMISSIONER PCT. #2**

001100	FULL TIME SALARIES	\$175,717	\$184,329	\$172,666	\$189,116
001107	TEMP LABOR - SEASONAL HELP	\$0	\$0	\$0	\$0
001109	CELL PHONE STIPEND	\$964	\$960	\$956	\$1,680
001125	LONGEVITY PAY	\$0	\$0	\$0	\$1,248
001130	MERIT, RETENTION, AND RECRUITING	\$0	\$661	\$0	\$4,545
002010	FICA	\$12,653	\$14,226	\$12,570	\$15,039
002020	RETIREMENT	\$21,002	\$22,663	\$21,163	\$24,869
002030	INSURANCE	\$25,200	\$25,200	\$25,200	\$25,200
002050	WORKER'S COMP	\$191	\$317	\$313	\$318
003005	OFFICE FURNITURE <5K	\$0	\$0	\$0	\$0
003010	COMPUTER EQUIPMENT <5K	\$1,195	\$2,400	\$1,369	\$2,200
003100	OFFICE SUPPLIES	\$130	\$300	\$178	\$300
003115	COMPUTER SUPPLIES	\$0	\$0	\$0	\$0
003120	PRINTER SUPPLIES	\$245	\$325	\$242	\$325
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$195	\$189	\$189	\$200
004100	PROFESSIONAL SERVICES	\$252	\$0	\$0	\$0
004211	TELEPHONE SERVICES	\$74	\$200	\$70	\$175
004212	POSTAGE	\$71	\$100	\$0	\$100
004231	TRAVEL	\$4,743	\$6,300	\$5,295	\$5,500
004232	TRAINING, CONF, SEMINARS	\$2,930	\$1,500	\$1,432	\$1,500
004350	PRINTED MATERIALS AND BINDING	\$143	\$250	\$151	\$200
004410	BOND PREMIUMS	\$0	\$150	\$0	\$150
004621	COPIER RENTAL AND SUPPLIES	\$725	\$1,055	\$857	\$900
004999	MISCELLANEOUS	\$30	\$56	\$46	\$300
	TOTAL	\$246,460	\$261,181	\$242,696	\$273,864

**COMMISSIONER PCT. #3**

001100	FULL TIME SALARIES	\$171,512	\$172,983	\$167,570	\$177,409
001109	CELL PHONE STIPEND	\$723	\$720	\$687	\$720

001125	LONGEVITY PAY	\$0	\$0	\$0	\$624
001130	MERIT, RETENTION, AND RECRUITING	\$0	\$2,069	\$0	\$5,423
002010	FICA	\$12,460	\$13,447	\$11,884	\$14,090
002020	RETIREMENT	\$20,455	\$21,418	\$20,510	\$23,298
002030	INSURANCE	\$25,200	\$25,200	\$25,200	\$25,200
002050	WORKER'S COMP	\$203	\$310	\$306	\$310
003005	OFFICE FURNITURE <5K	\$0	\$0	\$0	\$175
003006	OFFICE EQUIPMENT <5K	\$0	\$93	\$93	\$0
003010	COMPUTER EQUIPMENT <5K	\$1,944	\$303	\$303	\$0
003100	OFFICE SUPPLIES	\$170	\$329	\$329	\$500
003120	PRINTER SUPPLIES	\$619	\$256	\$256	\$475
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$0	\$0	\$0	\$75
004100	PROFESSIONAL SERVICES	\$0	\$0	\$0	\$0
004210	INTERNET/EMAIL SERVICES	\$1,779	\$1,321	\$1,300	\$1,440
004211	TELEPHONE SERVICES	\$1,730	\$1,842	\$1,699	\$1,750
004212	POSTAGE	\$0	\$9	\$9	\$0
004231	TRAVEL	\$2,483	\$3,200	\$3,144	\$3,100
004232	TRAINING, CONF, SEMINARS	\$1,345	\$3,115	\$3,115	\$4,999
004350	PRINTED MATERIALS AND BINDING	\$97	\$0	\$0	\$100
004410	BOND PREMIUMS	\$0	\$178	\$178	\$0
004610	RENT	\$21,148	\$25,000	\$20,994	\$25,000
004999	MISCELLANEOUS	\$93	\$150	\$150	\$300
	TOTAL	\$261,961	\$271,943	\$257,726	\$284,988

**COMMISSIONER PCT. #4**

001100	FULL TIME SALARIES	\$171,280	\$178,026	\$178,026	\$180,110
001107	TEMP LABOR - SEASONAL HELP	\$0	\$0	\$0	\$0
001125	LONGEVITY PAY	\$0	\$0	\$0	\$1,872
001130	MERIT, RETENTION, AND RECRUITING	\$0	\$0	\$0	\$3,599
002010	FICA	\$12,259	\$13,475	\$13,131	\$14,197
002020	RETIREMENT	\$20,342	\$21,706	\$21,706	\$23,476
002030	INSURANCE	\$25,200	\$25,200	\$25,200	\$25,200
002050	WORKER'S COMP	\$203	\$310	\$306	\$310
003005	OFFICE FURNITURE <5K	\$0	\$2,000	\$0	\$500

003006	OFFICE EQUIPMENT <5K	\$0	\$0	\$0	\$0
003010	COMPUTER EQUIPMENT <5K	\$1,195	\$2,200	\$1,218	\$0
003011	COMPUTER SOFTWARE <5K	\$0	\$350	\$70	\$350
003100	OFFICE SUPPLIES	\$699	\$800	\$301	\$800
003120	PRINTER SUPPLIES	\$133	\$0	\$0	\$0
003900	MEMBERSHIP DUES	\$30	\$150	\$30	\$150
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$92	\$150	\$100	\$225
004100	PROFESSIONAL SERVICES	\$0	\$0	\$0	\$0
004210	INTERNET/EMAIL SERVICES	\$530	\$550	\$445	\$500
004211	TELEPHONE SERVICES	\$37	\$100	\$30	\$75
004212	POSTAGE	\$62	\$75	\$46	\$75
004231	TRAVEL	\$4,875	\$5,300	\$4,808	\$5,300
004232	TRAINING, CONF, SEMINARS	\$1,719	\$2,500	\$1,824	\$2,300
004350	PRINTED MATERIALS AND BINDING	\$0	\$250	\$235	\$350
004410	BOND PREMIUMS	\$0	\$0	\$0	\$150
004544	REPAIRS TO OFFICE EQUIPMENT	\$0	\$0	\$0	\$0
004621	COPIER RENTAL AND SUPPLIES	\$1,827	\$3,100	\$1,661	\$3,100
004999	MISCELLANEOUS	\$211	\$300	\$78	\$300
	TOTAL	\$240,694	\$256,542	\$249,215	\$262,938

**INFRASTRUCTURE**

001100	FULL TIME SALARIES	\$155,616	\$195,073	\$173,136	\$194,355
001109	CELL PHONE STIPEND	\$993	\$990	\$986	\$990
001125	LONGEVITY PAY	\$0	\$0	\$0	\$492
002010	FICA	\$10,355	\$14,999	\$11,971	\$14,982
002020	RETIREMENT	\$18,595	\$23,890	\$21,215	\$24,773
002030	INSURANCE	\$14,700	\$14,700	\$14,700	\$14,700
002050	WORKER'S COMP	\$193	\$295	\$291	\$295
003301	GASOLINE	\$0	\$500	\$198	\$400
003601	EMPLOYEE RECOGNITION PROGRAM	\$4	\$0	\$0	\$0
004210	INTERNET/EMAIL SERVICES	\$495	\$475	\$456	\$475
004231	TRAVEL	\$1,838	\$1,711	\$229	\$1,000
004232	TRAINING, CONF, SEMINARS	\$302	\$850	\$720	\$1,500
004350	PRINTED MATERIALS AND BINDING	\$44	\$100	\$0	\$100

004414	VEHICLE INSURANCE	\$0	\$289	\$289	\$240
004541	VEHICLE REPAIRS & MAINT	\$0	\$1,700	\$1,626	\$1,700
004999	MISCELLANEOUS	\$0	\$0	\$0	\$300
	TOTAL	\$203,135	\$255,572	\$225,816	\$256,302

**OUTREACH DEPARTMENT**

001100	FULL TIME SALARIES	\$327,695	\$349,359	\$340,029	\$386,861
001107	TEMP LABOR - SEASONAL HELP	\$0	\$0	\$0	\$0
001113	FTO	\$1,326	\$4,800	\$323	\$4,800
001125	LONGEVITY PAY	\$0	\$0	\$0	\$2,712
002010	FICA	\$23,391	\$27,093	\$24,207	\$30,170
002020	RETIREMENT	\$39,044	\$43,155	\$41,465	\$49,888
002030	INSURANCE	\$62,428	\$67,200	\$62,756	\$75,600
002050	WORKER'S COMP	\$347	\$530	\$523	\$530
003005	OFFICE FURNITURE <5K	\$140	\$1,360	\$1,285	\$700
003010	COMPUTER EQUIPMENT <5K	\$4,035	\$205	\$205	\$20,788
003011	COMPUTER SOFTWARE <5K	\$349	\$1,371	\$1,361	\$349
003100	OFFICE SUPPLIES	\$1,692	\$1,668	\$1,369	\$1,700
003101	EDUC AIDS/MATLS	\$0	\$0	\$0	\$0
003301	GASOLINE	\$11,519	\$12,017	\$12,017	\$13,000
003311	UNIFORMS	\$2,888	\$2,500	\$1,631	\$3,008
003900	MEMBERSHIP DUES	\$301	\$449	\$276	\$528
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$191	\$279	\$266	\$200
004101	COLLECTION FEES	\$0	\$0	\$0	\$0
004209	CELLULAR PHONE/PAGER	\$3,524	\$4,115	\$4,110	\$5,088
004210	INTERNET/EMAIL SERVICES	\$7,765	\$8,735	\$8,236	\$10,102
004211	TELEPHONE SERVICES	\$180	\$200	\$149	\$200
004212	POSTAGE	\$150	\$125	\$124	\$100
004231	TRAVEL	\$344	\$200	\$27	\$200
004232	TRAINING, CONF, SEMINARS	\$4,309	\$5,250	\$4,484	\$5,500
004350	PRINTED MATERIALS AND BINDING	\$544	\$584	\$583	\$612
004414	VEHICLE INSURANCE	\$738	\$1,745	\$829	\$994
004415	VEHICLE INS. DEDUCTIBLE	\$0	\$1,000	\$0	\$0
004500	MAINTENANCE CONTRACTS	\$0	\$0	\$0	\$360

004505	SOFTWARE MAINTENANCE	\$6,231	\$8,179	\$5,563	\$720
004541	VEHICLE REPAIRS AND MAINT.	\$8,890	\$11,702	\$11,351	\$10,000
004543	REPAIRS TO EQUIPMENT	\$0	\$480	\$480	\$0
004621	COPIER RENTAL & SUPPLIES	\$0	\$665	\$498	\$1,994
004850	RCS RADIO FEES	\$2,520	\$4,043	\$3,696	\$5,083
004908	OUTREACH - FLEX FUNDING	\$29,199	\$30,000	\$29,339	\$30,000
004999	MISCELLANEOUS	\$441	\$396	\$386	\$500
005700	VEHICLES >5K	\$1,302	\$0	\$0	\$23,442
	TOTAL	\$541,483	\$589,403	\$557,567	\$685,729

**COUNTY JUDGE**

001100	FULL TIME SALARIES	\$410,251	\$431,533	\$425,896	\$454,517
001101	PART TIME SALARIES 20-30 HRS/WKS	\$43,212	\$49,732	\$40,474	\$52,006
001107	TEMP LABOR - SEASONAL HELP	\$0	\$2,274	\$1,455	\$0
001109	CELL PHONE STIPEND	\$964	\$960	\$956	\$1,920
001110	OVERTIME	\$0	\$0	\$0	\$0
001125	LONGEVITY PAY	\$0	\$0	\$0	\$5,184
001930	JUVENILE BOARD SUPPLEMENT	\$4,800	\$4,800	\$4,800	\$4,800
002010	FICA	\$34,348	\$37,432	\$35,559	\$39,660
002020	RETIREMENT	\$54,568	\$59,624	\$57,574	\$65,557
002030	INSURANCE	\$50,400	\$50,400	\$50,400	\$50,400
002050	WORKER'S COMP	\$385	\$587	\$580	\$588
003005	OFFICE FURNITURE <5K	\$0	\$260	\$258	\$0
003006	OFFICE EQUIPMENT <5K	\$1,380	\$1,200	\$840	\$1,500
003010	COMPUTER EQUIPMENT <5K	\$2,549	\$1,266	\$1,195	\$0
003100	OFFICE SUPPLIES	\$666	\$1,869	\$1,289	\$1,800
003115	COMPUTER SUPPLIES	\$0	\$141	\$0	\$0
003120	PRINTER SUPPLIES	\$0	\$0	\$0	\$1,300
003900	MEMBERSHIP DUES	\$1,285	\$1,425	\$1,150	\$1,425
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$810	\$844	\$570	\$844
004100	PROFESSIONAL SERVICES	\$1,668	\$2,232	\$1,981	\$2,232
004210	INTERNET/EMAIL SERVICES	\$0	\$30	\$0	\$0
004211	TELEPHONE SERVICES	\$73	\$150	\$110	\$150
004212	POSTAGE	\$84	\$523	\$520	\$700

004231	TRAVEL	\$627	\$1,050	\$1,050	\$1,200
004232	TRAINING, CONF, SEMINARS	\$2,767	\$5,000	\$2,973	\$5,000
004310	ADVERTISING AND LEGAL NOTICES	\$3,252	\$4,500	\$3,410	\$4,300
004350	PRINTED MATERIALS AND BINDING	\$1,677	\$3,500	\$2,575	\$3,000
004410	BOND PREMIUMS	\$242	\$200	\$121	\$200
004412	ERRORS & OMISSIONS INS.	\$0	\$34	\$34	\$0
004544	REPAIRS TO OFFICE EQUIPMENT	\$0	\$0	\$0	\$0
004621	COPIER RENTAL AND SUPPLIES	\$6,981	\$7,000	\$6,417	\$0
004999	MISCELLANEOUS	\$0	\$17	\$0	\$300
	TOTAL	\$622,988	\$668,584	\$642,187	\$698,584

**HUMAN RESOURCES**

001100	FULL TIME SALARIES	\$347,581	\$507,932	\$463,428	\$522,562
001101	PART TIME SALARIES 20-30 HRS/WKS	\$45,985	\$5,235	\$5,235	\$0
001107	TEMP LABOR - SEASONAL HELP	\$0	\$11,292	\$11,292	\$0
001109	CELL PHONE STIPEND	\$949	\$2,036	\$2,036	\$2,880
001110	OVERTIME	\$276	\$869	\$869	\$0
001125	LONGEVITY PAY	\$0	\$0	\$0	\$2,496
002010	FICA	\$29,202	\$40,334	\$35,851	\$40,387
002020	RETIREMENT	\$46,983	\$64,245	\$57,447	\$66,784
002030	INSURANCE	\$58,800	\$84,000	\$84,000	\$84,000
002050	WORKER'S COMP	\$392	\$598	\$590	\$598
002080	RANDOM DRUG TESTING	\$140	\$200	\$175	\$3,170
003005	OFFICE FURNITURE <5K	\$1,238	\$0	\$0	\$0
003006	OFFICE EQUIPMENT <5K	\$90	\$4,693	\$4,693	\$0
003010	COMPUTER EQUIPMENT <5K	\$5,107	\$0	\$0	\$9,100
003011	COMPUTER SOFTWARE <5K	\$1,579	\$357	\$0	\$800
003100	OFFICE SUPPLIES	\$2,564	\$2,495	\$2,322	\$1,895
003101	EDUC AIDS/MATERIALS	\$127	\$300	\$0	\$0
003398	VIDEO TAPES/CD/DVD	\$0	\$200	\$0	\$0
003601	EMPLOYEE RECOGNITION PROGRAM	\$3,071	\$7,500	\$40	\$2,000
003800	HEPATITIS B PROGRAM - EMPLOYEES	\$405	\$1,400	\$0	\$1,300
003801	TB SKIN TESTING PROGRAM	\$975	\$2,500	\$620	\$2,000
003803	RABIES PRE - EXPOSURE VACCINATIONS	\$0	\$3,000	\$1,524	\$3,000

003900	MEMBERSHIP DUES	\$1,075	\$2,020	\$1,300	\$2,020
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$11,877	\$20,900	\$16,851	\$17,405
004100	PROFESSIONAL SERVICES	\$19,495	\$24,000	\$1,022	\$2,250
004209	CELLULAR PHONE/PAGER	\$0	\$0	\$0	\$0
004210	INTERNET/EMAIL SVS	\$418	\$445	\$195	\$0
004211	TELEPHONE SERVICES	\$140	\$355	\$344	\$300
004212	POSTAGE	\$120	\$345	\$311	\$250
004216	POSTAGE METER RENTAL/SUPPLIES	\$1,354	\$1,359	\$1,359	\$1,302
004231	TRAVEL	\$440	\$2,550	\$2,191	\$700
004232	TRAINING, CONF, SEMINARS	\$13,044	\$17,174	\$13,047	\$13,000
004310	ADVERTISING AND LEGAL NOTICES	\$6,251	\$3,900	\$2,497	\$1,000
004350	PRINTED MATERIALS AND BINDING	\$111	\$355	\$285	\$400
004500	MAINTENANCE CONTRACTS	\$0	\$0	\$0	\$0
004544	REPAIRS TO OFFICE EQUIPMENT	\$0	\$0	\$0	\$0
004621	COPIER RENTAL AND SUPPLIES	\$4,668	\$5,180	\$4,668	\$5,410
004705	PRE - EMPLOYMENT SCREENING	\$344	\$327	\$327	\$20,595
004718	PRE - EMPLOYMENT PHYSICAL	\$20,831	\$28,225	\$28,225	\$19,000
004993	SAFETY PROGRAM	\$662	\$43	\$0	\$0
004999	MISCELLANEOUS	\$507	\$0	\$0	\$0
	TOTAL	\$626,800	\$846,365	\$742,745	\$826,605

**COUNTY CLERK**

001100	FULL TIME SALARIES	\$432,897	\$446,364	\$446,364	\$442,801
001125	LONGEVITY PAY	\$0	\$0	\$0	\$9,360
002010	FICA	\$31,493	\$33,642	\$32,708	\$34,590
002020	RETIREMENT	\$51,476	\$54,358	\$54,022	\$57,198
002030	INSURANCE	\$84,000	\$84,000	\$84,000	\$84,000
002050	WORKER'S COMP	\$496	\$757	\$747	\$757
003005	OFFICE FURINITURE <5K	\$1,470	\$0	\$0	\$0
003006	OFFICE EQUIPMENT <5K	\$0	\$0	\$0	\$0
003100	OFFICE SUPPLIES	\$7,080	\$8,133	\$7,970	\$8,550
003900	MEMBERSHIP DUES	\$935	\$560	\$410	\$725
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$0	\$0	\$0	\$0
004210	INTERNET/EMAIL SERVICES	\$3,007	\$3,900	\$3,238	\$0

004211	TELEPHONE SERVICES	\$123	\$120	\$95	\$120
004212	POSTAGE	\$9,016	\$12,000	\$11,838	\$7,000
004216	POSTAGE METER RENTAL/SUPPLIES	\$1,860	\$1,860	\$1,860	\$1,860
004231	TRAVEL	\$308	\$209	\$199	\$209
004232	TRAINING, CONF, SEMINARS	\$3,374	\$4,954	\$4,954	\$4,760
004320	REMOTE BIRTH CERT. PRINTING	\$0	\$212	\$0	\$3,900
004350	PRINTED MATERIALS AND BINDING	\$3,946	\$5,000	\$4,720	\$5,000
004410	BOND PREMIUMS	\$1,374	\$1,500	\$1,499	\$1,500
004412	ERRORS AND OMISSIONS INS.	\$3,232	\$3,101	\$3,101	\$3,500
004500	MAINTENANCE CONTRACTS	\$0	\$0	\$0	\$0
004621	COPIER RENTAL AND SUPPLIES	\$9,560	\$10,862	\$10,151	\$10,000
	TOTAL	\$645,647	\$671,533	\$667,877	\$675,830

**COUNTY CLERK - JUDICIAL**

001100	FULL TIME SALARIES	\$636,676	\$671,875	\$646,127	\$668,600
001125	LONGEVITY PAY	\$0	\$0	\$0	\$8,424
002010	FICA	\$45,236	\$51,398	\$46,449	\$51,792
002020	RETIREMENT	\$75,781	\$81,868	\$78,770	\$85,644
002030	INSURANCE	\$159,600	\$159,600	\$159,600	\$159,600
002050	WORKER'S COMP	\$743	\$1,133	\$1,119	\$1,133
003006	OFFICE EQUIPMENT <5K	\$0	\$0	\$0	\$0
003100	OFFICE SUPPLIES	\$8,238	\$6,489	\$6,434	\$9,000
003900	MEMBERSHIP DUES	\$225	\$0	\$0	\$0
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$0	\$0	\$0	\$0
004210	INTERNET/EMAIL SERVICES	\$0	\$0	\$0	\$0
004211	TELEPHONE SERVICES	\$177	\$263	\$263	\$150
004212	POSTAGE	\$6,090	\$7,969	\$7,531	\$8,760
004216	POSTAGE METER RENTAL/SUPPLIES	\$1,860	\$2,000	\$1,860	\$1,860
004231	TRAVEL	\$92	\$175	\$0	\$150
004232	TRAINING, CONF, SEMINARS	\$3,793	\$3,350	\$2,995	\$4,160
004350	PRINTED MATERIALS AND BINDING	\$11,413	\$14,990	\$14,990	\$17,000
004410	BOND PREMIUMS	\$1,337	\$1,462	\$1,462	\$1,530
004412	ERRORS AND OMISSIONS INS.	\$2,155	\$2,339	\$2,339	\$2,600
004621	COPIER RENTAL AND SUPPLIES	\$3,626	\$3,685	\$3,347	\$3,350

	TOTAL	\$957,043	\$1,008,596	\$973,285	\$1,023,752	
<b>VETERANS SERVICES</b>	001100	FULL TIME SALARIES	\$155,249	\$172,822	\$166,701	\$171,051
	001101	P/T SALARIES 20-30 HRS/WK	\$0	\$101	\$101	\$16,607
	001109	CELL PHONE STIPEND	\$964	\$960	\$956	\$960
	001125	LONGEVITY PAY	\$0	\$0	\$0	\$2,424
	002010	FICA	\$11,493	\$13,303	\$12,280	\$14,614
	002020	RETIREMENT	\$18,552	\$21,188	\$20,452	\$24,167
	002030	INSURANCE	\$33,600	\$33,600	\$33,600	\$33,600
	002050	WORKER'S COMP	\$178	\$271	\$268	\$272
	003005	OFFICE FURNITURE <5K	\$0	\$0	\$0	\$168
	003006	OFFICE EQUIPMENT <5K	\$0	\$0	\$0	\$0
	003010	COMPUTER EQUIPMENT <5K	\$299	\$3,550	\$3,171	\$3,800
	003011	COMPUTER SOFTWARE <5K	\$0	\$0	\$0	\$0
	003100	OFFICE SUPPLIES	\$1,868	\$2,300	\$1,870	\$2,300
	003900	MEMBERSHIP DUES	\$60	\$150	\$60	\$130
	003901	PUBLICATIONS/BOOKS/PERIODICALS	\$132	\$0	\$0	\$226
	004210	INTERNET/EMAIL SVS	\$283	\$500	\$456	\$0
	004211	TELEPHONE SERVICES	\$594	\$500	\$454	\$500
	004212	POSTAGE	\$1,033	\$1,450	\$1,163	\$1,300
	004231	TRAVEL	\$2,271	\$2,400	\$1,607	\$2,400
	004232	TRAINING, CONF, SEMINARS	\$1,926	\$1,900	\$1,058	\$2,013
	004350	PRINTED MATERIALS AND BINDING	\$70	\$200	\$70	\$200
	004414	VEHICLE INSURANCE	\$0	\$0	\$0	\$0
	004505	SOFTWARE MAINTENANCE	\$499	\$500	\$0	\$500
	004541	VEHICLE REPAIRS AND MAINT.	\$0	\$0	\$0	\$0
	004621	COPIER RENTAL AND SUPPLIES	\$1,938	\$1,893	\$1,893	\$1,800
	004999	MISCELLANEOUS	\$0	\$207	\$20	\$300
	TOTAL	\$231,009	\$257,795	\$246,180	\$279,332	
<b>NON - DEPARTMENTAL</b>	000777	TRANSFER TO CAPITAL PROJECTS	\$0	\$7,328,668	\$3,867,170	\$6,300,000
	000882	TRANSFER TO FLEET	\$0	\$0	\$0	\$0
	000885	TRANSFER TO BENEFITS	\$0	\$0	\$0	\$375,000

001943	INCENTIVE PAY	\$0	\$0	\$0	\$0
002010	FICA	\$0	\$0	\$0	\$0
002020	RETIREMENT	\$0	\$0	\$0	\$0
002050	WORKER'S COMP	\$0	\$0	\$0	\$0
002060	UNEMPLOYMENT INSURANCE	\$128,676	\$129,629	\$129,629	\$130,000
002070	GROUP INS./RETIREEES	\$455,263	\$504,700	\$504,700	\$529,200
003006	OFFICE EQUIPMENT < \$5K	\$0	\$3,288	\$3,288	\$0
003312	JUSTICE BENEFITS (VERTEX)	\$24,386	\$21,128	\$21,128	\$25,000
003900	MEMBERSHIP DUES	\$36,357	\$32,906	\$32,906	\$62,000
004100	PROFESSIONAL SERVICES	\$487,187	\$1,002,461	\$1,002,461	\$660,000
004181	INDEPENDENT AUDIT	\$66,500	\$67,750	\$67,750	\$70,450
004310	ADVERTISING AND LEGAL NOTICES	\$2,508	\$1,414	\$1,414	\$3,500
004410	BOND PREMIUMS	\$0	\$0	\$0	\$0
004413	PERSONAL LIABILITY INS	\$0	\$16,200	\$16,200	\$194,318
004419	PROPERTY INSURANCE	\$182,641	\$204,538	\$204,538	\$220,000
004510	FACILITY MAINT. AND REPAIR	\$0	\$0	\$0	\$0
004520	AUCTION MAKE READY	\$17,329	\$29,015	\$29,015	\$22,000
004604	PAYMENTS TO TIF/TIRZ	\$77,016	\$70,563	\$70,563	\$76,000
004710	BAIL BOND BOARD EXPENSES	\$0	\$0	\$0	\$1,000
004711	TAX APPRAISAL DISTRICT	\$1,318,937	\$1,320,594	\$1,320,594	\$1,339,210
004912	CAPITAL AREA PLANNING COUNCIL	\$20,816	\$20,816	\$20,816	\$21,000
004913	NACO	\$3,881	\$3,881	\$3,881	\$4,463
004917	CLEAN AIR PROGRAM	\$20,000	\$20,000	\$20,000	\$20,000
004965	CONTRACT TRAPPER	\$28,800	\$31,500	\$31,500	\$32,400
004987	DISASTER RELIEF	\$0	\$0	\$0	\$0
004989	LONG RANGE PLANNING	\$0	\$0	\$0	\$0
004998	CONTINGENCIES	\$2,750	\$29,925	\$29,925	\$694,023
004999	MISCELLANEOUS	\$24,748	\$80,245	\$80,245	\$132,428
005000	CAPITAL OUTLAY >5K	\$127,862	\$0	\$0	\$100,000
006301	MOTOROLA RADIO LEASE PRINC	\$177,621	\$91,148	\$91,148	\$0
006401	MOTOROLA RADIO LEASE INT	\$7,866	\$1,595	\$1,595	\$0
	TOTAL	\$3,211,145	\$11,011,966	\$7,550,469	\$11,011,992

**COUNTY COURTS AT LAW**

001100	FULL TIME SALARIES	\$0	\$19,084	\$19,084	\$0
001125	LONGEVITY PAY	\$0	\$0	\$0	\$0
002010	FICA	\$0	\$0	\$0	\$0
002020	RETIREMENT	\$0	\$0	\$0	\$0
002030	INSURANCE	\$0	\$0	\$0	\$0
002050	WORKER'S COMP	\$0	\$0	\$0	\$0
003100	OFFICE SUPPLIES	\$0	\$0	\$0	\$0
004002	JURORS, GRAND JURORS, JURY COM.	\$18,394	\$0	\$0	\$19,000
004100	PROFESSIONAL SERVICES	\$10,225	\$5,115	\$5,115	\$7,000
004125	TRANSCRIPTS	\$3,543	\$551	\$551	\$5,000
004130	COURT APPOINTED ATTORNEYS	\$0	\$0	\$0	\$0
004131	FAMILY CASES - COURT APPT ATTY MISDEMEANOR CASES - COURT APPT	\$223,533	\$136,089	\$136,089	\$200,000
004134	ATTY	\$606,666	\$703,207	\$703,207	\$611,000
004136	OTHER/MH CASES - COURT APPT ATTY	\$19,594	\$20,177	\$20,177	\$17,000
004141	INTERPRETORS	\$60,054	\$46,258	\$46,258	\$40,000
004211	TELEPHONE SERVICE	\$0	\$0	\$0	\$0
004212	POSTAGE	\$0	\$0	\$0	\$0
004232	TRAINING, CONF, SEMINARS	\$0	\$0	\$0	\$0
004933	FOOD FOR JURORS	\$261	\$221	\$221	\$500
004999	MISCELLANEOUS	\$0	\$0	\$0	\$500
	TOTAL	\$942,270	\$930,702	\$930,702	\$900,000

**COUNTY COURT AT LAW #1**

001100	FULL TIME SALARIES	\$316,682	\$327,170	\$327,170	\$340,342
001107	TEMP LABOR - SEASONAL HELP	\$0	\$469	\$0	\$500
001125	LONGEVITY PAY	\$0	\$0	\$0	\$3,456
001130	MERIT, RETENTION, AND RECRUITING	\$0	\$25	\$0	\$7,351
002010	FICA	\$21,066	\$22,221	\$22,221	\$26,901
002020	RETIREMENT	\$37,625	\$39,893	\$39,893	\$44,421
002030	INSURANCE	\$33,600	\$33,600	\$33,600	\$33,600
002050	WORKER'S COMP	\$365	\$557	\$550	\$558
003005	OFFICE FURNITURE <5K	\$638	\$0	\$0	\$0
003010	COMPUTER EQUIPMENT <5K	\$1,148	\$1,200	\$1,122	\$5,000

003100	OFFICE SUPPLIES	\$1,048	\$1,100	\$977	\$1,100
003900	MEMBERSHIP DUES	\$340	\$400	\$340	\$400
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$0	\$97	\$97	\$0
004010	VISITING JUDGES	\$7,715	\$8,000	\$4,179	\$8,000
004211	TELEPHONE SERVICE	\$37	\$75	\$45	\$75
004212	POSTAGE	\$288	\$350	\$350	\$325
004232	TRAINING, CONF, SEMINARS	\$717	\$1,500	\$1,217	\$1,200
004350	PRINTED MATERIALS AND BINDING	\$188	\$103	\$0	\$200
004410	BOND PREMIUMS	\$50	\$50	\$50	\$50
004411	JUDICIAL LIABILITY INSURANCE	\$1,500	\$1,500	\$1,500	\$1,500
004544	REPAIRS TO OFFICE EQUIPMENT	\$0	\$0	\$0	\$0
004621	COPIER RENTAL AND SUPPLIES	\$1,988	\$1,981	\$1,981	\$2,000
004932	TRIAL EXPENSES	\$0	\$0	\$0	\$0
004999	MISCELLANEOUS	\$139	\$0	\$0	\$300
	TOTAL	\$425,132	\$440,291	\$435,292	\$477,279

**COUNTY COURT AT LAW #2**

001100	FULL TIME SALARIES	\$318,016	\$327,714	\$327,714	\$338,852
001125	LONGEVITY PAY	\$0	\$0	\$0	\$4,992
001130	MERIT, RETENTION, AND RECRUITING	\$0	\$0	\$0	\$7,274
002010	FICA	\$21,799	\$22,742	\$22,742	\$26,860
002020	RETIREMENT	\$37,795	\$39,958	\$39,958	\$44,416
002030	INSURANCE	\$33,600	\$33,600	\$33,600	\$33,600
002050	WORKER'S COMP	\$376	\$573	\$466	\$574
003005	OFFICE FURNITURE <5K	\$234	\$0	\$0	\$0
003006	OFFICE EQUIPMENT <5K	\$0	\$0	\$0	\$0
003010	COMPUTER EQUIPMENT <5K	\$2,391	\$171	\$171	\$1,300
003100	OFFICE SUPPLIES	\$849	\$900	\$873	\$1,000
003900	MEMBERSHIP DUES	\$0	\$139	\$35	\$175
004010	VISITING JUDGES	\$11,731	\$8,307	\$8,307	\$8,000
004211	TELEPHONE SERVICE	\$26	\$100	\$47	\$75
004212	POSTAGE	\$90	\$459	\$363	\$500
004232	TRAINING, CONF, SEMINARS	\$177	\$1,000	\$0	\$1,000
004410	BOND PREMIUMS	\$0	\$150	\$0	\$100

004411	JUDICIAL LIABILITY INSURANCE	\$1,500	\$1,500	\$1,500	\$1,500
004544	REPAIRS TO OFFICE EQUIPMENT	\$0	\$0	\$0	\$0
004621	COPIER RENTAL AND SUPPLIES	\$1,105	\$1,300	\$1,065	\$1,200
004932	TRIAL EXPENSES	\$0	\$0	\$0	\$0
004999	MISCELLANEOUS	\$71	\$187	\$159	\$300
	TOTAL	\$429,761	\$438,801	\$437,001	\$471,719

**COUNTY COURT AT LAW #3**

001100	FULL TIME SALARIES	\$303,871	\$308,130	\$306,109	\$326,130
001107	TEMP LABOR - SEASONAL HELP	\$0	\$0	\$0	\$0
001110	OVERTIME	\$0	\$0	\$0	\$0
001125	LONGEVITY PAY	\$0	\$0	\$0	\$0
001130	MERIT, RETENTION, AND RECRUITING	\$0	\$3,045	\$0	\$9,747
002010	FICA	\$20,987	\$23,805	\$21,483	\$25,695
002020	RETIREMENT	\$36,094	\$37,917	\$37,432	\$42,489
002030	INSURANCE	\$33,600	\$33,600	\$33,600	\$33,600
002050	WORKER'S COMP	\$372	\$567	\$560	\$567
003005	OFFICE FURNITURE <5K	\$0	\$400	\$0	\$400
003006	OFFICE EQUIPMENT <5K	\$0	\$0	\$0	\$0
003010	COMPUTER EQUIPMENT <5K	\$0	\$2,200	\$2,026	\$1,300
003100	OFFICE SUPPLIES	\$722	\$1,000	\$900	\$1,000
003900	MEMBERSHIP DUES	\$560	\$500	\$485	\$500
004010	VISITING JUDGES	\$4,697	\$8,000	\$2,772	\$8,000
004211	TELEPHONE SERVICE	\$78	\$125	\$78	\$125
004212	POSTAGE	\$252	\$275	\$127	\$275
004232	TRAINING, CONF, SEMINARS	\$1,395	\$2,000	\$694	\$2,000
004350	PRINTED MATERIALS AND BINDING	\$77	\$225	\$51	\$225
004410	BOND PREMIUMS	\$0	\$150	\$0	\$125
004411	JUDICIAL LIABILITY INSURANCE	\$1,500	\$1,500	\$1,500	\$1,500
004544	REPAIRS TO OFFICE EQUIPMENT	\$984	\$0	\$0	\$0
004621	COPIER RENTAL AND SUPPLIES	\$1,006	\$1,500	\$1,285	\$1,500
004932	TRIAL EXPENSES	\$0	\$0	\$0	\$0
004933	FOOD FOR JURORS	\$0	\$0	\$0	\$0
004999	MISCELLANEOUS	\$0	\$300	\$87	\$300

	TOTAL	\$406,194	\$425,238	\$409,188	\$455,478
<b>COUNTY COURT AT LAW #4</b>	001100 FULL TIME SALARIES	\$320,217	\$337,362	\$334,057	\$357,430
	001107 TEMP LABOR - SEASONAL HELP	\$7,854	\$0	\$0	\$0
	001125 LONGEVITY PAY	\$0	\$0	\$0	\$1,248
	001130 MERIT, RETENTION, AND RECRUITING	\$0	\$0	\$0	\$7,817
	002010 FICA	\$22,609	\$25,808	\$23,343	\$28,037
	002020 RETIREMENT	\$38,025	\$41,107	\$40,733	\$46,361
	002030 INSURANCE	\$33,600	\$33,600	\$33,600	\$33,600
	002050 WORKER'S COMP	\$384	\$586	\$579	\$587
	003010 COMPUTER EQUIPMENT <5K	\$0	\$0	\$0	\$2,300
	003100 OFFICE SUPPLIES	\$302	\$425	\$369	\$400
	003900 MEMBERSHIP DUES	\$515	\$600	\$420	\$600
	004010 VISITING JUDGES	\$2,103	\$8,000	\$1,464	\$8,000
	004211 TELEPHONE SERVICE	\$37	\$51	\$51	\$50
	004212 POSTAGE	\$151	\$225	\$63	\$225
	004232 TRAINING, CONF, SEMINARS	\$96	\$1,500	\$1,435	\$1,500
	004350 PRINTED MATERIALS AND BINDING	\$80	\$100	\$32	\$60
	004410 BOND PREMIUMS	\$0	\$100	\$0	\$100
	004411 JUDICIAL LIABILITY INSURANCE	\$0	\$1,500	\$0	\$1,500
	004544 REPAIRS TO OFFICE EQUIPMENT	\$0	\$0	\$0	\$0
	004621 COPIER RENTAL AND SUPPLIES	\$1,262	\$1,500	\$1,132	\$1,500
	004932 TRIAL EXPENSES	\$0	\$0	\$0	\$0
	004999 MISCELLANEOUS	\$0	\$274	\$0	\$150
	TOTAL	\$427,235	\$452,738	\$437,277	\$491,466
<b>DISTRICT COURTS</b>	001100 FULL TIME SALARIES	\$159,654	\$168,620	\$168,620	\$354,953
	001102 PART TIME SALARIES < 20 HRS/WKS	\$0	\$0	\$0	\$0
	001103 PART TIME SALARIES 30 - 40 HRS/WK	\$20,374	\$25,006	\$25,006	\$0
	001106 JAIL MAGISTRATES	\$98,335	\$112,508	\$112,508	\$0
	001107 TEMP LABOR - SEASONAL HELP	\$0	\$0	\$0	\$2,700
	001125 LONGEVITY PAY	\$0	\$0	\$0	\$3,312
	001130 MERIT, RETENTION, AND RECRUITING	\$0	\$0	\$0	\$16,823

001911	COURT ADMINISTRATOR SUPPLEMENT	\$2,961	\$5,500	\$3,000	\$5,500
002010	FICA	\$20,640	\$23,152	\$22,593	\$29,322
002020	RETIREMENT	\$33,103	\$36,877	\$36,597	\$48,144
002030	INSURANCE	\$50,400	\$58,800	\$58,800	\$67,200
002050	WORKER'S COMP	\$358	\$546	\$540	\$547
003005	OFFICE FURNITURE <5K	\$0	\$400	\$400	\$700
003006	OFFICE EQUIPMENT <5K	\$0	\$0	\$0	\$0
003010	COMPUTER EQUIPMENT <5K	\$1,195	\$4,500	\$0	\$3,300
003100	OFFICE SUPPLIES	\$1,032	\$1,500	\$688	\$900
003120	PRINTER SUPPLIES	\$237	\$300	\$0	\$300
003900	MEMBERSHIP DUES	\$0	\$100	\$0	\$0
004002	JURORS, GRAND JURORS, JURY COM.	\$101,888	\$107,945	\$78,722	\$115,000
004010	VISITING JUDGES	\$0	\$0	\$0	\$0
004100	PROFESSIONAL SERVICES	\$81,292	\$98,000	\$91,995	\$80,000
004125	TRANSCRIPTS	\$62,370	\$50,000	\$37,069	\$50,000
004130	COURT APPOINTED ATTORNEYS	\$0	\$0	\$0	\$0
004131	FAMILY CASES - COURT APPT ATTY	\$291,055	\$264,078	\$217,050	\$305,000
004132	CRIMINAL CASES - COURT APPT ATTY	\$870,428	\$922,000	\$849,865	\$940,000
004133	JUVENILE CASES - COURT APPT ATTY	\$167,500	\$195,000	\$188,932	\$170,000
004136	OTHER/MH CASES - COURT APPT ATTY	\$0	\$2,000	\$0	\$2,000
004141	INTERPRETORS	\$32,473	\$28,262	\$17,711	\$33,000
004211	TELEPHONE SERVICE	\$4	\$25	\$10	\$25
004212	POSTAGE	\$1,394	\$1,400	\$906	\$1,400
004231	TRAVEL	\$0	\$0	\$0	\$0
004232	TRAINING, CONF, SEMINARS	\$0	\$750	\$0	\$0
004350	PRINTED MATERIALS AND BINDING	\$1,830	\$2,050	\$1,830	\$1,830
004544	REPAIRS TO OFFICE EQUIPMENT	\$0	\$0	\$0	\$0
004621	COPIER RENTAL AND SUPPLIES	\$6,038	\$6,000	\$5,765	\$6,000
004931	3RD ADM JUD DIST ASSESSMENT	\$28,400	\$28,400	\$28,400	\$28,400
004933	FOOD FOR JURORS	\$640	\$1,200	\$817	\$1,200
004934	LODGING FOR JURORS	\$0	\$600	\$0	\$0
004998	CONTINGENCIES	\$11,874	\$427,414	\$426,394	\$0
004999	MISCELLANEOUS	\$0	\$150	\$78	\$300

	TOTAL	\$2,045,477	\$2,573,084	\$2,374,294	\$2,267,856
<b>26TH DISTRICT COURT</b>	001100 FULL TIME SALARIES	\$148,046	\$154,504	\$154,504	\$152,604
	001110 OVERTIME	\$0	\$0	\$0	\$0
	001125 LONGEVITY PAY	\$0	\$0	\$0	\$4,992
	001130 MERIT, RETENTION, AND RECRUITING	\$0	\$0	\$0	\$2,434
	001925 SUPPLEMENTAL SALARY	\$10,200	\$10,200	\$10,200	\$13,200
	001930 JUVENILE BOARD SUPPLEMNT	\$4,800	\$4,800	\$4,800	\$4,800
	002010 FICA	\$12,071	\$12,934	\$12,575	\$13,619
	002020 RETIREMENT	\$19,376	\$20,677	\$20,677	\$22,521
	002030 INSURANCE	\$25,200	\$25,200	\$25,200	\$25,200
	002050 WORKER'S COMP	\$186	\$284	\$280	\$284
	003005 OFFICE FURNITURE <5K	\$250	\$250	\$0	\$0
	003006 OFFICE EQUIPMENT <5K	\$0	\$0	\$0	\$0
	003010 COMPUTER EQUIPMENT <5K	\$0	\$0	\$0	\$2,779
	003100 OFFICE SUPPLIES	\$571	\$550	\$351	\$550
	003120 PRINTER SUPPLIES	\$300	\$300	\$102	\$300
	003900 MEMBERSHIP DUES	\$265	\$450	\$290	\$320
	004010 VISITING JUDGES	\$725	\$3,309	\$2,976	\$1,400
	004211 TELEPHONE SERVICE	\$117	\$140	\$74	\$140
	004212 POSTAGE	\$245	\$450	\$434	\$400
	004231 TRAVEL	\$0	\$0	\$0	\$0
	004232 TRAINING, CONF, SEMINARS	\$250	\$1,500	\$390	\$1,400
	004350 PRINTED MATERIALS AND BINDING	\$288	\$87	\$25	\$300
	004544 REPAIRS TO OFFICE EQUIPMENT	\$0	\$0	\$0	\$0
	004999 MISCELLANEOUS	\$0	\$0	\$0	\$300
	TOTAL	\$222,889	\$235,635	\$232,878	\$247,544
<b>277TH DISTRICT COURT</b>	001100 FULL TIME SALARIES	\$148,234	\$151,615	\$151,615	\$154,873
	001125 LONGEVITY PAY	\$0	\$0	\$0	\$3,744
	001130 MERIT, RETENTION, AND RECRUITING	\$0	\$0	\$0	\$2,375
	001925 SUPPLEMENTAL SALARY	\$10,200	\$10,200	\$10,200	\$13,200
	001930 JUVENILE BOARD SUPPLEMNT	\$4,800	\$4,800	\$4,800	\$4,800

002010	FICA	\$12,001	\$12,370	\$12,370	\$13,693
002020	RETIREMENT	\$19,380	\$20,311	\$20,311	\$22,642
002030	INSURANCE	\$25,200	\$25,200	\$25,200	\$25,200
002050	WORKER'S COMP	\$183	\$279	\$275	\$279
003005	OFFICE FURNITURE <5K	\$0	\$0	\$0	\$0
003010	COMPUTER EQUIPMENT <5K	\$0	\$0	\$0	\$2,600
003100	OFFICE SUPPLIES	\$328	\$362	\$144	\$450
003900	MEMBERSHIP DUES	\$360	\$435	\$360	\$435
004010	VISITING JUDGES	\$5,327	\$800	\$430	\$1,400
004211	TELEPHONE SERVICE	\$62	\$75	\$52	\$75
004212	POSTAGE	\$512	\$730	\$730	\$800
004232	TRAINING, CONF, SEMINARS	\$0	\$3,500	\$0	\$2,000
004350	PRINTED MATERIALS AND BINDING	\$172	\$200	\$169	\$200
00410	BOND PREMIUIMS	\$0	\$100	\$0	\$100
004544	REPAIRS TO OFFICE EQUIPMENT	\$0	\$0	\$0	\$0
004999	MISCELLANEOUS	\$0	\$300	\$0	\$300
	TOTAL	\$226,760	\$231,277	\$226,656	\$249,166

**368TH DISTRICT COURT**

001100	FULL TIME SALARIES	\$150,611	\$158,601	\$158,601	\$155,700
001125	LONGEVITY PAY	\$0	\$0	\$0	\$4,992
001130	MERIT, RETENTION, AND RECRUITING	\$0	\$0	\$0	\$2,558
001925	SUPPLEMENTAL SALARY	\$10,200	\$10,200	\$10,200	\$13,200
001930	JUVENILE BOARD SUPPLEMNT	\$4,800	\$4,800	\$4,800	\$4,800
002010	FICA	\$12,342	\$13,123	\$12,976	\$13,865
002020	RETIREMENT	\$20,022	\$21,541	\$21,541	\$22,928
002030	INSURANCE	\$25,200	\$25,200	\$25,200	\$25,200
002050	WORKER'S COMP	\$196	\$299	\$295	\$299
003005	OFFICE FURNITURE <5K	\$250	\$250	\$0	\$0
003006	OFFICE EQUIPMENT <5K	\$0	\$0	\$0	\$0
003010	COMPUTER EQUIPMENT <5K	\$1,032	\$0	\$0	\$2,600
003100	OFFICE SUPPLIES	\$507	\$750	\$114	\$700
003900	MEMBERSHIP DUES	\$265	\$440	\$290	\$400
004010	VISITING JUDGES	\$1,875	\$2,500	\$2,010	\$1,000

004211	TELEPHONE SERVICE	\$49	\$75	\$21	\$75
004212	POSTAGE	\$489	\$600	\$0	\$600
004232	TRAINING, CONF, SEMINARS	\$0	\$1,000	\$827	\$1,000
004350	PRINTED MATERIALS AND BINDING	\$0	\$300	\$125	\$250
004999	MISCELLANEOUS	\$391	\$300	\$32	\$300
	TOTAL	\$228,229	\$239,979	\$237,030	\$250,467

**395TH DISTRICT COURT**

001100	FULL TIME SALARIES	\$146,269	\$153,026	\$153,026	\$151,129
001125	LONGEVITY PAY	\$0	\$0	\$0	\$4,992
001130	MERIT, RETENTION, AND RECRUITING	\$0	\$0	\$0	\$2,375
001925	SUPPLEMENTAL SALARY	\$10,200	\$10,200	\$10,200	\$13,200
001930	JUVENILE BOARD SUPPLEMNT	\$4,800	\$4,800	\$4,800	\$4,800
002010	FICA	\$11,589	\$12,821	\$12,205	\$13,502
002020	RETIREMENT	\$19,167	\$20,500	\$20,500	\$22,326
002030	INSURANCE	\$25,200	\$25,200	\$25,200	\$25,200
002050	WORKER'S COMP	\$190	\$290	\$286	\$290
003005	OFFICE FURNITURE <5K	\$0	\$0	\$0	\$0
003010	COMPUTER EQUIPMENT <5K	\$0	\$1,000	\$238	\$6,500
003100	OFFICE SUPPLIES	\$281	\$500	\$146	\$500
003900	MEMBERSHIP DUES	\$300	\$450	\$300	\$300
004010	VISITING JUDGES	\$599	\$486	\$398	\$1,000
004211	TELEPHONE SERVICE	\$0	\$25	\$0	\$25
004212	POSTAGE	\$180	\$150	\$24	\$150
004232	TRAINING, CONF, SEMINARS	\$0	\$1,500	\$1,300	\$1,500
004350	PRINTED MATERIALS AND BINDING	\$409	\$500	\$376	\$500
00410	BOND PREMIUIMS	\$0	\$100	\$0	\$100
004544	REPAIRS TO OFFICE EQUIPMENT	\$0	\$0	\$0	\$0
004999	MISCELLANEOUS	\$0	\$250	\$0	\$250
	TOTAL	\$219,184	\$231,799	\$229,000	\$248,639

**DISTRICT ATTORNEY**

001100	FULL TIME SALARIES	\$1,758,128	\$1,824,196	\$1,768,654	\$1,871,316
001101	PART TIME SALARIES 20 - 30 HRS/WK	\$15,360	\$16,692	\$16,692	\$14,976
001107	TEMP LABOR - SEASONAL HELP	\$0	\$6,500	\$4,476	\$0

001109	CELL PHONE STIPEND	\$0	\$3,240	\$3,240	\$4,800
001112	ON-CALL SUPPLEMENT	\$0	\$200	\$200	\$0
001114	CERTIFICATIONS	\$5,276	\$5,403	\$5,109	\$5,400
001125	LONGEVITY PAY	\$0	\$0	\$0	\$21,168
001130	MERIT, RETENTION, AND RECRUITING	\$0	\$31,998	\$0	\$95,596
001925	SUPPLEMENTAL SALARY	\$15,000	\$15,000	\$14,827	\$18,000
001940	DA JUD APPORTIONEMNT SUPP	\$18,000	\$12,276	\$12,276	\$18,000
001941	DA ON CALL SUPPLEMENT	\$10,400	\$0	\$0	\$0
002010	FICA	\$134,424	\$146,445	\$136,030	\$156,768
002020	RETIREMENT	\$219,726	\$233,261	\$225,350	\$259,231
002030	INSURANCE	\$226,800	\$235,200	\$226,800	\$243,600
002050	WORKER'S COMP	\$4,841	\$2,648	\$2,556	\$2,648
003004	AMMUNITION	\$2,592	\$2,900	\$2,722	\$2,900
003005	OFFICE FURNITURE <5K	\$3,022	\$2,581	\$1,466	\$4,925
003006	OFFICE EQUIPMENT <5K	\$11,985	\$7,227	\$6,787	\$3,900
003010	COMPUTER EQUIPMENT <5K	\$1,883	\$11,460	\$9,671	\$38,803
003011	COMPUTER SOFTWARE <5K	\$5,590	\$5,225	\$2,792	\$0
003100	OFFICE SUPPLIES	\$15,164	\$12,800	\$8,831	\$12,800
003301	GASOLINE	\$6,645	\$8,700	\$8,472	\$8,200
003321	FILM, FILM PROCESSING	\$0	\$0	\$0	\$0
003398	VIDEO TAPES/CD/DVD	\$870	\$650	\$528	\$2,000
003900	MEMBERSHIP DUES	\$5,784	\$7,670	\$5,932	\$3,012
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$3,142	\$6,515	\$6,515	\$5,000
004125	TRANSCRIPTS	\$15,032	\$7,228	\$6,265	\$10,000
004203	SA MEDICAL EXAMS	\$28,868	\$35,701	\$35,701	\$29,000
004209	CELLULAR PHONE/PAGER	\$2,040	\$1,968	\$1,701	\$1,100
004210	INTERNET/EMAIL SVS	\$2,380	\$3,630	\$2,857	\$2,730
004211	TELEPHONE SERVICE	\$922	\$1,300	\$856	\$1,200
004212	POSTAGE	\$4,012	\$4,000	\$1,015	\$3,500
004216	POSTAGE METER RENTAL/SUPPLIES	\$840	\$917	\$664	\$917
004231	TRAVEL	\$6	\$500	\$5	\$200
004232	TRAINING, CONF, SEMINARS	\$38,030	\$26,478	\$26,478	\$22,000
004236	EXTRADITION EXPENSES	\$20,217	\$22,681	\$22,681	\$22,500

004350	PRINTED MATERIALS AND BINDING	\$3,564	\$3,911	\$3,246	\$4,000
004410	BOND PREMIUMS	\$50	\$250	\$228	\$200
004414	VEHICLE INSURANCE	\$462	\$921	\$711	\$961
004415	VEHICLE INS. DEDUCTIBLE	\$1,000	\$0	\$0	\$0
004541	VEHICLE REPAIRS AND MAINT.	\$3,737	\$4,208	\$3,448	\$4,200
004544	REPAIRS TO OFFICE EQUIPMENT	\$55	\$500	\$55	\$500
004620	FURNITURE/EQUIP. RENTAL	\$446	\$1,000	\$681	\$0
004621	COPIER RENTAL AND SUPPLIES	\$3,484	\$4,000	\$3,425	\$3,900
004623	EQUIPMENT LEASE	\$17,668	\$21,800	\$14,366	\$17,668
004705	PRE-EMPLOYMENT SCREENING	\$35	\$0	\$0	\$0
004850	RCS RADIO FEES	\$1,890	\$2,079	\$2,079	\$2,287
004932	TRIAL EXPENSES	\$39,032	\$16,443	\$8,815	\$28,000
004999	MISCELLANEOUS	\$403	\$500	\$169	\$500
005700	VEHICLES	\$0	\$23,000	\$23,000	\$24,575
005758	LAW BOOKS >5K	\$0	\$4,000	\$0	\$4,000
	TOTAL	\$2,648,803	\$2,785,801	\$2,628,370	\$2,976,982

**425TH DISTRICT COURT**

001100	FULL TIME SALARIES	\$128,099	\$134,733	\$127,082	\$148,272
001102	P/T SALARIES < 20HRS/WKS	\$2,755	\$3,538	\$3,538	\$0
001107	TEMP LABOR - SEASONAL HELP	\$7,524	\$5,505	\$3,767	\$0
001110	OVERTIME	\$76	\$41	\$41	\$0
001125	LONGEVITY PAY	\$0	\$0	\$0	\$0
001130	MERIT, RETENTION, AND RECRUITING	\$0	\$2,174	\$0	\$4,348
001925	SUPPLEMENTAL SALARY	\$10,200	\$10,200	\$10,200	\$13,200
001930	JUVENILE BOARD SUPPLEMNT	\$4,800	\$4,800	\$4,800	\$4,800
002010	FICA	\$11,601	\$12,316	\$11,208	\$13,053
002020	RETIREMENT	\$17,329	\$19,617	\$17,694	\$21,583
002030	INSURANCE	\$25,200	\$25,200	\$25,200	\$25,200
002050	WORKER'S COMP	\$177	\$270	\$266	\$270
003005	OFFICE FURNITURE <5K	\$0	\$0	\$0	\$550
003006	OFFICE EQUIPMENT <5K	\$0	\$0	\$0	\$0
003010	COMPUTER EQUIPMENT <5K	\$0	\$501	\$0	\$2,600
003100	OFFICE SUPPLIES	\$0	\$750	\$533	\$700

003120	PRINTER SUPPLIES	\$0	\$250	\$136	\$250
003900	MEMBERSHIP DUES	\$0	\$535	\$535	\$500
004010	VISITING JUDGES	\$1,759	\$400	\$154	\$0
004211	TELEPHONE SERVICE	\$29	\$50	\$15	\$50
004212	POSTAGE	\$0	\$355	\$92	\$400
004232	TRAINING, CONF, SEMINARS	\$510	\$2,712	\$2,712	\$2,000
004350	PRINTED MATERIALS AND BINDING	\$0	\$200	\$0	\$150
004544	REPAIRS TO OFFICE EQUIPMENT	\$0	\$0	\$0	\$0
004999	MISCELLANEOUS	\$0	\$86	\$0	\$300
	TOTAL	\$210,058	\$224,233	\$207,974	\$238,225

**DISTRICT CLERK**

001100	FULL TIME SALARIES	\$983,172	\$1,033,883	\$1,032,550	\$1,016,906
001102	PART TIME SALARIES < 20 HRS/WKS	\$19,241	\$22,266	\$21,744	\$22,267
001107	TEMP LABOR - SEASONAL HELP	\$4,213	\$0	\$0	\$0
001125	LONGEVITY PAY	\$0	\$0	\$0	\$21,792
001130	MERIT, RETENTION, AND RECRUITING	\$0	\$1,464	\$0	\$39,423
002010	FICA	\$73,288	\$80,908	\$76,382	\$84,179
002020	RETIREMENT	\$119,252	\$128,873	\$128,545	\$139,199
002030	INSURANCE	\$226,800	\$226,800	\$226,800	\$226,800
002050	WORKER'S COMP	\$1,197	\$1,826	\$1,803	\$1,827
003001	SMALL EQUIPMENT AND TOOLS <5K	\$0	\$0	\$0	\$0
003005	OFFICE FURNITURE <5K	\$0	\$2,206	\$1,830	\$7,200
003006	OFFICE EQUIPMENT <5K	\$553	\$0	\$0	\$500
003010	COMPUTER EQUIPMENT <5K	\$22,166	\$18,807	\$12,443	\$15,257
003011	COMPUTER SOFTWARE <5K	\$0	\$990	\$0	\$0
003100	OFFICE SUPPLIES	\$11,381	\$13,250	\$11,729	\$13,250
003601	EMPLOYEE RECOGNITION PROGRAM	\$0	\$100	\$0	\$125
003900	MEMBERSHIP DUES	\$285	\$395	\$325	\$500
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$37	\$89	\$89	\$100
004211	TELEPHONE SERVICE	\$363	\$425	\$324	\$400
004212	POSTAGE	\$53,023	\$53,000	\$53,000	\$50,000
004216	POSTAGE METER RENTAL/SUPPLIES	\$3,970	\$4,200	\$4,082	\$4,500
004231	TRAVEL	\$1,087	\$900	\$289	\$120

004232	TRAINING, CONF, SEMINARS	\$10,408	\$12,980	\$11,536	\$13,700
004350	PRINTED MATERIALS AND BINDING	\$14,289	\$17,000	\$9,145	\$17,000
004410	BOND PREMIUIMS	\$1,002	\$1,175	\$1,002	\$1,148
004412	ERRORS AND OMMISSIONS INS.	\$3,944	\$4,200	\$3,944	\$4,100
004500	MAINTENANCE CONTRACTS	\$1,681	\$1,681	\$1,681	\$0
004544	REPAIRS TO OFFICE EQUIPMENT	\$300	\$0	\$0	\$500
004621	COPIER RENTAL AND SUPPLIES	\$7,552	\$9,500	\$7,276	\$9,500
004999	MISCELLANEOUS	\$375	\$335	\$210	\$350
005741	COMPUTER SOFTWARE >5K	\$78,330	\$0	\$0	\$0
	TOTAL	\$1,637,909	\$1,637,254	\$1,606,728	\$1,690,644

**JUSTICE OF THE PEACE PCT. #1**

001100	FULL TIME SALARIES	\$371,263	\$399,898	\$397,057	\$403,762
001101	PART TIME SALARIES 20 - 30 HRS/WK	\$12,480	\$14,500	\$12,528	\$14,500
001107	TEMP LABOR - SEASONAL HELP	\$6,190	\$0	\$0	\$0
001125	LONGEVITY PAY	\$0	\$0	\$0	\$9,192
001130	MERIT, RETENTION, AND RECRUITING	\$0	\$3,968	\$0	\$17,519
002010	FICA	\$28,523	\$31,707	\$29,917	\$34,041
002020	RETIREMENT	\$45,607	\$49,948	\$49,948	\$56,289
002030	INSURANCE	\$84,000	\$84,000	\$84,000	\$84,000
002050	WORKER'S COMP	\$477	\$718	\$718	\$727
003006	OFFICE EQUIPMENT <5K	\$0	\$0	\$0	\$695
003010	COMPUTER EQUIPMENT <5K	\$4,761	\$1,779	\$1,779	\$4,405
003011	COMPUTER SOFTWARE <5K	\$0	\$0	\$0	\$1,000
003100	OFFICE SUPPLIES	\$5,972	\$4,356	\$4,356	\$6,500
003900	MEMBERSHIP DUES	\$755	\$675	\$675	\$710
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$4,102	\$3,773	\$3,773	\$4,400
004002	JURORS, GRAND JURORS, JURY COM.	\$1,450	\$1,220	\$1,220	\$1,200
004100	PROFESSIONAL SERVICES	\$2,126	\$1,728	\$1,728	\$3,500
004141	INTERPRETORS	\$213	\$215	\$215	\$300
004190	AUTOPSIES, MED INQUESTS	\$162,600	\$200,200	\$200,200	\$150,000
004192	TRANSPORTATION/AUTOPSIES	\$12,050	\$15,975	\$15,975	\$12,000
004209	CELLULAR PHONE/PAGER	\$1,391	\$819	\$819	\$1,400
004210	INTERNET/EMAIL SERVICES	\$3,742	\$3,626	\$3,626	\$3,684

004211	TELEPHONE SERVICE	\$132	\$166	\$166	\$125
004212	POSTAGE	\$4,707	\$7,460	\$7,460	\$6,500
004213	POSTAGE METER RENTAL AND SUPPLIES	\$1,081	\$1,144	\$1,144	\$1,200
004231	TRAVEL	\$80	\$62	\$62	\$100
004232	TRAINING, CONF, SEMINARS	\$4,320	\$7,347	\$7,347	\$7,200
004310	ADVERTISING AND LEGAL NOTICES	\$0	\$0	\$0	\$0
004350	PRINTED MATERIALS AND BINDING	\$836	\$953	\$953	\$1,700
004410	BOND PREMIUIMS	\$355	\$0	\$0	\$450
004430	UTILITIES	\$3,308	\$3,095	\$3,095	\$2,000
004500	MAINTENANCE CONTRACTS	\$0	\$0	\$0	\$0
004544	REPAIRS TO OFFICE EQUIPMENT	\$129	\$0	\$0	\$0
004621	COPIER RENTAL AND SUPPLIES	\$2,854	\$2,841	\$2,841	\$3,000
004999	MISCELLANEOUS	\$0	\$0	\$0	\$500
	TOTAL	\$765,501	\$842,174	\$831,604	\$832,599

**JUSTICE OF THE PEACE PCT. #2**

001100	FULL TIME SALARIES	\$396,978	\$420,338	\$413,203	\$421,065
001101	PART TIME SALARIES 20 - 30 HRS A WK	\$18,625	\$20,148	\$18,056	\$27,721
001107	TEMP LABOR - SEASONAL HELP	\$2,364	\$7,574	\$7,537	\$0
001110	OVERTIME	\$51	\$0	\$0	\$0
001125	LONGEVITY PAY	\$0	\$0	\$0	\$2,424
001130	MERIT, RETENTION, AND RECRUITING	\$0	\$2,052	\$0	\$17,965
002010	FICA	\$28,795	\$34,433	\$30,135	\$35,892
002020	RETIREMENT	\$49,381	\$54,847	\$52,628	\$59,351
002030	INSURANCE	\$92,400	\$92,400	\$92,400	\$92,400
002050	WORKER'S COMP	\$495	\$755	\$745	\$755
003005	OFFICE FURNITURE <5K	\$2,342	\$1,490	\$1,416	\$10,027
003006	OFFICE EQUIPMENT <5K	\$0	\$1,302	\$1,298	\$815
003100	OFFICE SUPPLIES	\$9,359	\$7,544	\$6,226	\$9,500
003601	EMPLOYEE RECOGNITION PROGRAM	\$205	\$215	\$215	\$200
003900	MEMBERSHIP DUES	\$110	\$170	\$160	\$170
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$850	\$900	\$699	\$900
004002	JURORS, GRAND JURORS, JURY COM.	\$2,580	\$2,700	\$2,180	\$2,600
004141	INTERPRETORS	\$405	\$1,000	\$650	\$800

004190	AUTOPSIES, MED INQUESTS	\$132,600	\$112,295	\$111,800	\$113,100
004192	TRANSPORTATION/AUTOPSIES	\$10,045	\$9,980	\$9,980	\$9,000
004209	CELLULAR PHONE/PAGER	\$278	\$300	\$260	\$250
004211	TELEPHONE SERVICE	\$295	\$305	\$305	\$325
004212	POSTAGE	\$9,013	\$9,046	\$9,046	\$10,000
004216	POSTAGE METER/RENTAL SUPPLIES	\$1,768	\$1,883	\$1,667	\$2,000
004231	TRAVEL	\$987	\$1,406	\$1,406	\$1,500
004232	TRAINING, CONF, SEMINARS	\$5,224	\$6,618	\$6,468	\$6,900
004350	PRINTED MATERIALS AND BINDING	\$2,291	\$2,402	\$2,402	\$2,300
004410	BOND PREMIUIMS	\$50	\$350	\$311	\$350
004500	MAINTENANCE CONTRACTS	\$0	\$0	\$0	\$0
004544	REPAIRS TO OFFICE EQUIPMENT	\$0	\$0	\$0	\$0
004621	COPIER RENTAL AND SUPPLIES	\$5,053	\$5,100	\$4,994	\$5,400
004850	RCS RADIO FEES	\$0	\$231	\$231	\$255
004999	MISCELLANEOUS	\$132	\$584	\$529	\$500
	TOTAL	\$772,674	\$798,367	\$776,946	\$834,464

**JUSTICE OF THE PEACE PCT. #3**

001100	FULL TIME SALARIES	\$533,288	\$587,595	\$574,691	\$589,409
001125	LONGEVITY PAY	\$0	\$0	\$0	\$15,240
001130	MERIT, RETENTION, AND RECRUITING	\$0	\$0	\$0	\$23,541
002010	FICA	\$37,379	\$40,640	\$40,248	\$48,056
002020	RETIREMENT	\$63,433	\$73,014	\$70,129	\$79,466
002030	INSURANCE	\$126,000	\$126,000	\$126,000	\$126,000
002050	WORKER'S COMP	\$681	\$1,039	\$1,026	\$1,040
003005	OFFICE FURNITURE <5K	\$1,764	\$1,280	\$1,280	\$2,446
003006	OFFICE EQUIPMENT <5K	\$0	\$0	\$0	\$1,455
003100	OFFICE SUPPLIES	\$3,534	\$5,479	\$5,077	\$7,000
003900	MEMBERSHIP DUES	\$930	\$1,200	\$1,035	\$1,200
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$935	\$1,400	\$558	\$1,200
004002	JURORS, GRAND JURORS, JURY COM.	\$4,340	\$8,120	\$8,120	\$4,000
004130	COURT APPOINTED ATTORNEYS	\$0	\$0	\$0	\$0
004141	INTERPRETORS	\$1,568	\$3,400	\$1,816	\$3,000
004190	AUTOPSIES, MED INQUESTS	\$100,300	\$148,200	\$148,200	\$100,000

004192	TRANSPORTATION/AUTOPSIES	\$5,110	\$11,300	\$11,230	\$7,000
004210	INTERNET/EMAIL SVS	\$1,270	\$939	\$939	\$0
004211	TELEPHONE SERVICE	\$419	\$411	\$411	\$400
004212	POSTAGE	\$11,500	\$9,850	\$7,300	\$11,000
004216	POSTAGE METER/RENTAL SUPPLIES	\$4,259	\$4,650	\$4,225	\$4,550
004231	TRAVEL	\$0	\$1,075	\$1,048	\$700
004232	TRAINING, CONF, SEMINARS	\$5,312	\$11,600	\$11,448	\$7,800
004350	PRINTED MATERIALS AND BINDING	\$5,605	\$7,746	\$7,036	\$7,580
004410	BOND PREMIUIMS	\$0	\$225	\$214	\$150
004500	MAINTENANCE CONTRACTS	\$1,382	\$1,824	\$827	\$1,210
004544	REPAIRS TO OFFICE EQUIPMENT	\$125	\$250	\$188	\$0
004621	COPIER RENTAL AND SUPPLIES	\$8,758	\$8,170	\$7,411	\$9,000
004933	FOOD FOR JURORS	\$0	\$500	\$0	\$0
004999	MISCELLANEOUS	\$0	\$404	\$404	\$500
	TOTAL	\$917,891	\$1,056,311	\$1,030,860	\$1,052,943

**JUSTICE OF THE PEACE PCT. #4**

001100	FULL TIME SALARIES	\$424,884	\$465,556	\$465,556	\$482,251
001107	TEMP LABOR - SEASONAL HELP	\$17,725	\$9,829	\$9,829	\$0
001110	OVERTIME	\$0	\$0	\$0	\$0
001125	LONGEVITY PAY	\$0	\$0	\$0	\$8,112
001130	MERIT, RETENTION, AND RECRUITING	\$0	\$0	\$0	\$15,875
002010	FICA	\$31,930	\$34,637	\$34,637	\$38,727
002020	RETIREMENT	\$50,488	\$56,827	\$56,827	\$64,039
002030	INSURANCE	\$100,800	\$100,800	\$100,800	\$100,800
002050	WORKER'S COMP	\$549	\$828	\$828	\$839
003005	OFFICE FURNITURE <5K	\$947	\$682	\$682	\$1,175
003006	OFFICE EQUIPMENT <5K	\$9,862	\$5,700	\$5,700	\$6,397
003010	COMPUTER EQUIPMENT <5K	\$4,097	\$4,650	\$4,650	\$7,455
003100	OFFICE SUPPLIES	\$16,496	\$16,343	\$16,343	\$16,500
003120	PRINTER SUPPLIES	\$4,461	\$4,489	\$4,489	\$4,500
003601	EMPLOYEE RECOGNITION PROGRAM	\$0	\$0	\$0	\$200
003900	MEMBERSHIP DUES	\$1,080	\$1,265	\$1,265	\$1,265
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$5,724	\$4,647	\$4,647	\$4,600

004002	JURORS, GRAND JURORS, JURY COM.	\$1,450	\$690	\$690	\$3,000
004100	PROFESSIONAL SERVICES	\$45	\$0	\$0	\$900
004141	INTERPRETORS	\$154	\$45	\$45	\$450
004190	AUTOPSIES, MED INQUESTS	\$202,323	\$224,500	\$224,500	\$154,000
004192	TRANSPORTATION/AUTOPSIES	\$14,685	\$15,475	\$15,475	\$11,000
004209	CELLULAR PHONE/PAGER	\$0	\$0	\$0	\$0
004210	INTERNET/EMAIL SVS	\$2,052	\$2,103	\$2,103	\$2,340
004211	TELEPHONE SERVICE	\$420	\$364	\$364	\$500
004212	POSTAGE	\$9,779	\$9,985	\$9,985	\$10,000
004231	TRAVEL	\$1,014	\$1,594	\$1,594	\$1,300
004232	TRAINING, CONF, SEMINARS	\$11,939	\$10,605	\$10,605	\$11,100
004350	PRINTED MATERIALS AND BINDING	\$4,367	\$3,780	\$3,780	\$3,800
004410	BOND PREMIUIMS	\$153	\$611	\$611	\$650
004500	MAINTENANCE CONTRACTS	\$1,062	\$1,167	\$1,167	\$1,361
004505	SOFTWARE MAINTENANCE	\$8,000	\$0	\$0	\$0
004544	REPAIRS TO OFFICE EQUIPMENT	\$0	\$0	\$0	\$0
004621	COPIER RENTAL AND SUPPLIES	\$4,700	\$4,096	\$4,096	\$5,500
004999	MISCELLANEOUS	\$39	\$0	\$0	\$500
	TOTAL	\$931,225	\$981,266	\$981,266	\$959,136

**COUNTY ATTORNEY**

000406	TRANSFER TO CO ATTY HOT CHECK FUN	\$0	\$0	\$0	\$0
001100	FULL TIME SALARIES	\$2,375,588	\$2,460,795	\$2,403,042	\$2,615,175
001103	PART TIME SALARIES 30 - 40 HRS/WKS	\$0	\$0	\$0	\$0
00107	TEMP LABOR - SEASONAL HELP	\$0	\$8,500	\$6,720	\$0
001109	CELL PHONE STIPENDS	\$2,169	\$3,120	\$1,431	\$3,120
001114	CERTIFICATIONS	\$5,400	\$5,400	\$5,006	\$5,040
001125	LONGEVITY PAY	\$0	\$0	\$0	\$31,512
001130	MERIT, RETENTION, AND RECRUITING	\$0	\$208	\$0	\$87,001
002010	FICA	\$174,365	\$189,569	\$177,966	\$209,752
002020	RETIREMENT	\$285,887	\$301,946	\$296,832	\$346,844
002030	INSURANCE	\$369,180	\$369,600	\$369,180	\$394,800
002050	WORKER'S COMP	\$8,839	\$5,368	\$5,200	\$5,368
002080	RANDOM DRUG TESTING	\$0	\$0	\$0	\$0

003002	VEHICLE EQUIPMENT < 5K	\$0	\$428	\$428	\$0
003004	AMMUNITION	\$304	\$425	\$411	\$681
003005	OFFICE FURNITURE <5K	\$5,328	\$3,503	\$2,652	\$7,645
003006	OFFICE EQUIPMENT <5K	\$24,741	\$15,997	\$13,372	\$6,235
003010	COMPUTER EQUIPMENT <5K	\$7,429	\$24,971	\$24,817	\$41,300
003011	COMPUTER SOFTWARE <5K	\$0	\$0	\$0	\$1,875
003100	OFFICE SUPPLIES	\$11,410	\$11,949	\$9,146	\$13,000
003301	GASOLINE	\$9,549	\$11,064	\$8,435	\$11,064
003311	UNIFORMS	\$0	\$1,645	\$1,624	\$0
003312	JUSTICE BENEFITS (VERTEX)	\$16,693	\$16,000	\$13,159	\$16,500
003398	VIDEO TAPES/CD/DVD	\$1,993	\$2,000	\$1,921	\$2,000
003670	USE OF DONATIONS	\$0	\$600	\$596	\$0
003900	MEMBERSHIP DUES	\$5,552	\$6,077	\$6,002	\$8,435
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$6,252	\$4,000	\$3,421	\$5,000
004141	INTERPRETORS	\$0	\$249	\$225	\$0
004209	CELLULAR PHONE/PAGER	\$763	\$689	\$626	\$756
004210	INTERNET/EMAIL SVS	\$2,214	\$4,578	\$1,197	\$12,900
004211	TELEPHONE SERVICE	\$1,031	\$1,200	\$948	\$1,100
004212	POSTAGE	\$13,800	\$18,000	\$17,105	\$20,000
004216	POSTAGE METER RENTALS/SUPPLIES	\$1,669	\$2,000	\$1,539	\$1,900
	STATE LAW ENFORCE. TRAINING				
004229	MONIES	\$0	\$1,278	\$0	\$0
004231	TRAVEL	\$923	\$1,112	\$1,112	\$1,200
004232	TRAINING, CONF, SEMINARS	\$27,311	\$29,029	\$18,984	\$38,000
004350	PRINTED MATERIALS AND BINDING	\$1,165	\$5,873	\$3,717	\$6,000
004410	BOND PREMIUMS	\$0	\$400	\$228	\$400
004414	VEHICLE INSURANCE	\$462	\$593	\$593	\$677
004415	VEHICLE INS. DEDUCTIBLE	\$0	\$0	\$0	\$0
004510	FACILITY MAINT & REPAIR	\$0	\$2,900	\$921	\$0
004541	VEHICLE REPAIRS AND MAINT.	\$4,271	\$6,697	\$6,131	\$8,000
004544	REPAIRS TO OFFICE EQUIPMENT	\$0	\$0	\$0	\$0
004621	COPIER RENTAL AND SUPPLIES	\$14,057	\$16,000	\$13,863	\$16,000
004705	PRE-EMPLOYMENT SCREENING	\$0	\$501	\$501	\$0

004850	RCS RADIO FEES	\$1,680	\$2,310	\$2,310	\$2,542
004902	CO ATTY LEGAL SUPP	\$0	\$0	\$0	\$0
004932	TRIAL EXPENSES	\$15,704	\$17,809	\$12,868	\$17,000
004999	MISCELLANEOUS	\$61	\$275	\$275	\$500
005700	VEHICLES <5K	\$0	\$0	\$0	\$27,400
	TOTAL	\$3,395,787	\$3,554,655	\$3,434,504	\$3,966,721

**PERSONAL BOND OFFICE**

001100	FULL TIME SALARIES	\$67,379	\$66,405	\$63,243	\$65,290
001125	LONGEVITY PAY	\$0	\$0	\$0	\$1,176
002010	FICA	\$4,989	\$5,080	\$4,658	\$5,084
002020	RETIREMENT	\$8,007	\$8,091	\$7,716	\$8,408
002030	INSURANCE	\$16,800	\$16,800	\$16,800	\$16,800
002050	WORKER'S COMP	\$77	\$117	\$116	\$118
003005	OFFICE FURNITURE <5K	\$0	\$0	\$0	\$0
003006	OFFICE EQUIPMENT <5K	\$0	\$650	\$517	\$690
003010	COMPUTER EQUIPMENT <5K	\$0	\$0	\$0	\$1,200
003100	OFFICE SUPPLIES	\$818	\$950	\$608	\$950
004232	TRAINING, CONF, SEMINARS	\$0	\$500	\$385	\$750
004350	PRINTED MATERIALS AND BINDING	\$1,236	\$1,800	\$921	\$1,800
004544	REPAIRS TO OFFICE EQUIPMENT	\$0	\$0	\$0	\$0
004999	MISCELLANEOUS	\$0	\$300	\$0	\$300
	TOTAL	\$99,305	\$100,693	\$94,964	\$102,565

**BUDGET OFFICE**

001100	FULL TIME SALARIES	\$151,070	\$158,384	\$147,347	\$156,512
001125	LONGEVITY PAY	\$0	\$0	\$0	\$1,872
002010	FICA	\$10,981	\$12,117	\$11,008	\$12,116
002020	RETIREMENT	\$17,970	\$19,299	\$17,958	\$20,036
002030	INSURANCE	\$16,800	\$16,800	\$16,800	\$16,800
002050	WORKER'S COMP	\$157	\$240	\$237	\$240
003005	OFFICE FURNITURE <5K	\$0	\$0	\$0	\$250
003010	COMPUTER EQUIPMENT <5K	\$2,006	\$1,923	\$1,923	\$0
003100	OFFICE SUPPLIES	\$278	\$182	\$182	\$250
003120	PRINTER SUPPLIES	\$0	\$0	\$0	\$0

003901	PUBLICATIONS/BOOKS/PERIODICALS	\$0	\$0	\$0	\$0
004210	INTERNET/EMAIL SVS	\$456	\$475	\$456	\$475
004211	TELEPHONE SERVICE	\$0	\$0	\$0	\$0
004212	POSTAGE	\$48	\$50	\$0	\$50
004231	TRAVEL	\$97	\$200	\$103	\$200
004232	TRAINING, CONF, SEMINARS	\$0	\$1,795	\$1,795	\$2,000
004310	ADVERTISING AND LEGAL NOTICES	\$909	\$1,500	\$465	\$1,400
004350	PRINTED MATERIALS AND BINDING	\$683	\$525	\$395	\$700
004999	MISCELLANEOUS	\$550	\$850	\$550	\$850
	TOTAL	\$202,005	\$214,339	\$199,217	\$213,751

**ELECTIONS**

001100	FULL TIME SALARIES	\$463,177	\$491,826	\$489,062	\$486,210
001101	PART TIME SALARIES 20 - 30 HRS/WK	\$40,369	\$61,043	\$49,070	\$64,000
001102	PART TIME SALARIES <20 HRS/WKS	\$18,186	\$24,500	\$22,089	\$30,000
001103	PART TIME SALARIES 30- 40 HRS/WK	\$0	\$0	\$0	\$0
001107	TEMP LABOR - SEASONAL	\$226	\$2,500	\$51	\$5,000
001109	CELL PHONE STIPEND	\$2,812	\$1,920	\$1,908	\$2,520
001110	OVERTIME	\$472	\$1,000	\$0	\$1,000
001125	LONGEVITY PAY	\$0	\$0	\$0	\$9,144
001130	MERIT, RETENTION, AND RECRUITING	\$0	\$1	\$0	\$19,854
001150	ELECTION JUDGES/CLERKS	\$243,659	\$253,000	\$124,364	\$329,500
002010	FICA	\$54,423	\$63,938	\$49,068	\$72,463
002020	RETIREMENT	\$64,502	\$69,917	\$68,661	\$77,510
002030	INSURANCE	\$92,400	\$92,400	\$92,400	\$92,400
002050	WORKER'S COMP	\$866	\$1,321	\$1,304	\$1,321
003005	OFFICE FURNITURE <5K	\$0	\$14,715	\$12,215	\$33,919
003006	OFFICE EQUIPMENT <5K	\$462	\$0	\$0	\$0
003010	COMPUTER EQUIPMENT <5K	\$535,841	\$4,400	\$4,265	\$148,500
003011	COMPUTER SOFTWARE <5K	\$56,187	\$0	\$0	\$74,689
003301	GASOLINE	\$1,311	\$2,000	\$1,233	\$1,800
003900	MEMBERSHIP DUES	\$1,060	\$1,500	\$1,500	\$1,500
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$400	\$400	\$261	\$400
004100	PROFESSIONAL SERVICES	\$14,799	\$20,190	\$15,637	\$23,100

004209	CELLULAR PHONE/PAGER	\$459	\$0	\$0	\$0
004210	INTERNET/EMAIL SVS	\$427	\$16,224	\$2,734	\$16,224
004211	TELEPHONE SERVICE	\$1,181	\$1,300	\$1,190	\$1,300
004212	POSTAGE	\$71,736	\$53,000	\$51,332	\$75,000
004216	POSTAGE METER RENTALS/SUPPLIES	\$3,782	\$5,500	\$3,941	\$5,500
004231	TRAVEL	\$4,235	\$4,174	\$4,174	\$4,000
004232	TRAINING, CONF, SEMINARS	\$16,876	\$16,500	\$16,490	\$17,200
004251	ELECTION SUPPLIES	\$71,022	\$65,000	\$52,212	\$80,000
004310	ADVERTISING AND LEGAL NOTICES	\$3,651	\$5,500	\$2,430	\$10,000
004350	PRINTED MATERIALS AND BINDING	\$1,361	\$5,000	\$3,530	\$5,000
004410	BOND PREMIUMS	\$0	\$120	\$120	\$0
004414	VEHICLE INSURANCE	\$461	\$500	\$398	\$430
004415	VEHICLE INS. DEDUCTIBLE	\$0	\$1,000	\$0	\$0
004506	COMPUTER PRGM/MAINT.	\$160,000	\$225,000	\$189,106	\$325,000
004541	VEHICLE REPAIRS AND MAINT.	\$404	\$2,850	\$183	\$1,000
004544	REPAIRS TO OFFICE EQUIPMENT	\$275	\$250	\$0	\$250
004610	RENT	\$2,417	\$3,000	\$715	\$3,000
004620	FURNITURE/EQUIP. RENTAL	\$272	\$1,000	\$671	\$2,000
004621	COPIER RENTAL AND SUPPLIES	\$4,215	\$5,400	\$5,310	\$5,500
004705	PRE-EMPLOYMENT SCREENING	\$0	\$35	\$35	\$0
004999	MISCELLANEOUS	\$53	\$271	\$0	\$500
	TOTAL	\$1,933,977	\$1,518,194	\$1,267,657	\$2,026,735

**PURCHASING**

001100	FULL TIME SALARIES	\$363,489	\$384,628	\$384,628	\$385,423
001101	PART TIME SALARIES 20 - 30 HRS/WKS	\$5,245	\$13,188	\$13,050	\$16,162
001109	CELL PHONE STIPEND	\$2,169	\$2,880	\$2,151	\$2,880
001125	LONGEVITY PAY	\$0	\$0	\$0	\$4,368
001130	MERIT, RETENTION, AND RECRUITING	\$0	\$3,705	\$0	\$15,746
002010	FICA	\$27,185	\$30,690	\$28,840	\$32,481
002020	RETIREMENT	\$44,116	\$49,248	\$48,752	\$53,709
002030	INSURANCE	\$58,800	\$58,800	\$58,800	\$58,800
002050	WORKER'S COMP	\$465	\$709	\$700	\$709
003005	OFFICE FURNITURE <5K	\$1,441	\$1,564	\$1,564	\$1,620

003006	OFFICE EQUIPMENT <5K	\$0	\$0	\$0	\$2,599
003010	COMPUTER EQUIPMENT <5K	\$2,391	\$10,662	\$9,792	\$1,219
003011	COMPUTER SOFTWARE <5K	\$400	\$719	\$0	\$0
003100	OFFICE SUPPLIES	\$2,485	\$1,500	\$1,399	\$2,000
003101	EDUC AIDS/MATLS	\$0	\$0	\$0	\$0
003120	PRINTER SUPPLIES	\$611	\$300	\$169	\$300
003900	MEMBERSHIP DUES	\$2,960	\$3,682	\$2,816	\$4,565
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$685	\$600	\$0	\$300
004211	TELEPHONE SERVICE	\$147	\$300	\$237	\$200
004212	POSTAGE	\$99	\$350	\$190	\$200
004231	TRAVEL	\$69	\$500	\$65	\$500
004232	TRAINING, CONF, SEMINARS	\$12,955	\$19,058	\$19,058	\$18,175
004310	ADVERTISING AND LEGAL NOTICES	\$5,248	\$6,800	\$4,580	\$6,800
004350	PRINTED MATERIALS AND BINDING	\$72	\$700	\$298	\$375
004410	BOND PREMIUIMS	\$50	\$100	\$50	\$50
004544	REPAIRS TO OFFICE EQUIPMENT	\$0	\$0	\$0	\$0
004621	COPIER RENTAL AND SUPPLIES	\$4,070	\$4,475	\$3,198	\$4,475
004999	MISCELLANEOUS	\$0	\$436	\$0	\$500
	TOTAL	\$535,150	\$595,593	\$580,337	\$614,155

**COUNTY AUDITOR**

001100	FULL TIME SALARIES	\$1,383,010	\$1,464,676	\$1,439,077	\$1,458,870
001109	CELL PHONE STIPEND	\$2,892	\$2,880	\$2,868	\$3,840
001125	LONGEVITY PAY	\$0	\$0	\$0	\$19,008
001130	MERIT, RETENTION, AND RECRUITING	\$0	\$10,150	\$0	\$62,770
002010	FICA	\$101,077	\$113,044	\$105,723	\$118,153
002020	RETIREMENT	\$164,741	\$180,059	\$175,900	\$195,378
002030	INSURANCE	\$218,400	\$218,400	\$218,400	\$218,400
002050	WORKER'S COMP	\$1,597	\$2,437	\$2,406	\$2,437
003005	OFFICE FURNITURE <5K	\$0	\$0	\$0	\$300
003006	OFFICE EQUIPMENT <5K	\$594	\$497	\$497	\$225
003010	COMPUTER EQUIPMENT <5K	\$11,185	\$11,432	\$11,374	\$13,900
003011	COMPUTER SOFTWARE <5K	\$230	\$1,051	\$1,050	\$300
003100	OFFICE SUPPLIES	\$5,356	\$7,445	\$5,153	\$7,500

003900	MEMBERSHIP DUES	\$4,047	\$5,305	\$4,319	\$5,276
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$1,668	\$1,600	\$445	\$1,600
004100	PROFESSIONAL SERVICES	\$5,300	\$14,000	\$4,083	\$14,000
004211	TELEPHONE SERVICE	\$150	\$300	\$226	\$250
004212	POSTAGE	\$1,263	\$1,744	\$1,744	\$1,500
004231	TRAVEL	\$4,557	\$4,750	\$4,346	\$6,500
004232	TRAINING, CONF, SEMINARS	\$46,222	\$51,106	\$50,107	\$51,106
004310	ADVERTISING AND LEGAL NOTICES	\$619	\$556	\$556	\$625
004350	PRINTED MATERIALS AND BINDING	\$7,306	\$8,000	\$7,288	\$10,000
004410	BOND PREMIUIMS	\$50	\$50	\$50	\$200
004505	SOFTWARE MAINTENANCE	\$7,033	\$7,375	\$7,330	\$8,040
004544	REPAIRS TO OFFICE EQUIPMENT	\$0	\$3,800	\$3,731	\$0
004621	COPIER RENTAL AND SUPPLIES	\$3,724	\$0	\$0	\$3,800
004705	PRE-EMPLOYMENT SCREENING	\$35	\$0	\$0	\$0
004999	MISCELLANEOUS	\$1,443	\$1,500	\$1,429	\$1,700
005741	COMPUTER SOFTWARE >5K	\$0	\$0	\$0	\$0
	TOTAL	\$1,972,500	\$2,112,157	\$2,048,105	\$2,205,678

**COUNTY TREASURER**

001100	FULL TIME SALARIES	\$236,223	\$246,109	\$246,109	\$244,399
001107	TEMP LABOR - SEASONAL HELP	\$0	\$0	\$0	\$0
001125	LONGEVITY PAY	\$0	\$0	\$0	\$5,232
001130	MERIT, RETENTION, AND RECRUITING	\$0	\$0	\$0	\$6,272
002010	FICA	\$16,999	\$18,663	\$17,673	\$19,577
002020	RETIREMENT	\$28,102	\$30,051	\$30,051	\$32,372
002030	INSURANCE	\$42,000	\$42,000	\$42,000	\$42,000
002050	WORKER'S COMP	\$279	\$426	\$421	\$426
003005	OFFICE FURNITURE <5K	\$2,743	\$1,825	\$1,749	\$0
003006	OFFICE EQUIPMENT <5K	\$1,764	\$1,100	\$741	\$1,100
003010	COMPUTER EQUIPMENT <5K	\$3,306	\$2,500	\$2,056	\$2,500
003100	OFFICE SUPPLIES	\$2,231	\$2,500	\$2,406	\$2,500
003900	MEMBERSHIP DUES	\$550	\$625	\$625	\$625
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$105	\$100	\$49	\$100
004210	INTERNET/EMAIL SVS	\$456	\$500	\$456	\$500

004211	TELEPHONE SERVICE	\$45	\$100	\$52	\$100
004212	POSTAGE	\$7,620	\$8,500	\$6,558	\$6,500
004219	BANK CHARGES	\$57,893	\$58,000	\$52,309	\$72,000
004231	TRAVEL	\$241	\$500	\$327	\$500
004232	TRAINING, CONF, SEMINARS	\$9,218	\$9,500	\$6,512	\$9,500
004300	COURIER SERVICE	\$54,462	\$82,619	\$69,145	\$82,620
004350	PRINTED MATERIALS AND BINDING	\$6,026	\$5,500	\$4,229	\$6,000
004410	BOND PREMIUIMS	\$400	\$600	\$502	\$600
004500	MAINTENANCE CONTRACTS	\$1,774	\$2,032	\$1,947	\$2,024
004621	COPIER RENTAL AND SUPPLIES	\$3,359	\$4,500	\$3,757	\$4,800
004999	MISCELLANEOUS	\$0	\$0	\$0	\$400
005741	COMPUTER SOFTWARE >5K	\$5,000	\$5,000	\$0	\$5,000
	TOTAL	\$480,797	\$523,250	\$489,674	\$547,646

**COUNTY TAX ASSESSOR COLLECTOR**

001100	FULL TIME SALARIES	\$1,645,524	\$1,822,180	\$1,777,910	\$1,819,470
001101	PART TIME SALARIES 20 - 30 HRS/WKS	\$87,482	\$98,804	\$93,782	\$101,629
001102	PART TIME SALARIES <20 HRS/WKS	\$11,351	\$0	\$0	\$13,926
001103	PART TIME SALARIES 30 - 40 HRS/WK	\$44,736	\$83,035	\$69,611	\$21,244
001107	TEMP LABOR - SEASONAL	\$23,600	\$7,553	\$6,415	\$7,000
001109	CELL PHONE STIPEND	\$578	\$600	\$598	\$600
001110	OVERTIME	\$103	\$77	\$77	\$0
001125	LONGEVITY PAY	\$0	\$0	\$0	\$37,560
001130	MERIT, RETENTION, AND RECRUITING	\$0	\$3	\$0	\$75,537
002010	FICA	\$128,609	\$153,938	\$139,762	\$158,888
002020	RETIREMENT	\$212,814	\$240,986	\$236,884	\$261,851
002030	INSURANCE	\$411,600	\$411,600	\$411,600	\$411,600
002050	WORKER'S COMP	\$2,062	\$3,145	\$3,106	\$3,146
003005	OFFICE FURNITURE <5K	\$2,586	\$2,912	\$2,112	\$960
003006	OFFICE EQUIPMENT <5K	\$2,700	\$2,836	\$2,522	\$1,350
003010	COMPUTER EQUIPMENT <5K	\$8,097	\$4,818	\$4,818	\$10,945
003011	COMPUTER SOFTWARE <5K	\$1,185	\$1,877	\$1,877	\$5,115
003100	OFFICE SUPPLIES	\$9,936	\$11,500	\$10,223	\$11,500
003120	PRINTER SUPPLIES	\$4,279	\$12,000	\$4,922	\$10,000

003601	EMPLOYEE RECOGNITION PROGRAM	\$268	\$200	\$0	\$200
003900	MEMBERSHIP DUES	\$2,640	\$2,765	\$2,355	\$2,260
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$2,070	\$1,307	\$1,015	\$1,337
004209	CELLULAR PHONE/PAGER	\$381	\$500	\$360	\$500
004210	INTERNET/EMAIL SVS	\$691	\$710	\$643	\$710
004211	TELEPHONE SERVICE	\$963	\$1,000	\$989	\$1,000
004212	POSTAGE	\$110,968	\$125,000	\$109,699	\$120,000
004213	POSTAGE METER RENTAL/SUPPLIES	\$4,341	\$4,874	\$4,676	\$5,512
004231	TRAVEL	\$4,306	\$5,000	\$4,095	\$5,000
004232	TRAINING, CONF, SEMINARS	\$31,291	\$38,850	\$33,032	\$40,800
004310	ADVERTISING & LEGAL NOTICES	\$2,799	\$2,100	\$1,478	\$2,800
004350	PRINTED MATERIALS AND BINDING	\$22,459	\$28,241	\$20,933	\$31,030
004410	BOND PREMIUIMS	\$1,903	\$2,003	\$1,981	\$2,020
004500	MAINTENANCE CONTRACTS	\$14,489	\$14,489	\$14,214	\$13,304
004505	SOFTWARE MAINTENANCE	\$8,548	\$10,165	\$8,684	\$11,074
004541	REPAIRS TO OFFICE EQUIPMENT	\$90	\$500	\$0	\$500
004621	COPIER RENTAL AND SUPPLIES	\$14,846	\$17,922	\$15,575	\$15,709
004623	EQUIPMENT LEASE	\$0	\$12,900	\$4,800	\$10,100
004999	MISCELLANEOUS	\$0	\$250	\$49	\$500
005740	COMPUTER EQUIPMENT >5K	\$0	\$17,969	\$17,946	\$0
005741	COMPUTER SOFTWARE >5K	\$0	\$0	\$0	\$9,600
	TOTAL	\$2,820,293	\$3,144,607	\$3,008,742	\$3,226,276

**INFORMATION TECHNOLOGY**

001100	FULL TIME SALARIES	\$1,572,733	\$1,738,849	\$1,709,610	\$1,820,247
001101	PART TIME SALARIES 20 - 30 HRS/WKS	\$0	\$0	\$0	\$0
001107	TEMP LABOR - SEASONAL HELP	\$7,275	\$13,000	\$5,928	\$10,000
001109	CELL PHONE STIPEND	\$13,255	\$14,880	\$13,431	\$14,880
001110	OVERTIME	\$0	\$1,500	\$1,167	\$0
001112	ON-CALL SUPPLEMENT	\$400	\$5,200	\$5,040	\$5,200
001125	LONGEVITY PAY	\$0	\$0	\$0	\$25,224
001130	MERIT, RETENTION, AND RECRUITING	\$0	\$697	\$0	\$68,446
001925	SUPPLEMENTAL SALARY	\$12,000	\$12,000	\$12,000	\$12,000
002010	FICA	\$116,300	\$136,939	\$127,225	\$149,634

002020	RETIREMENT	\$189,908	\$216,537	\$212,219	\$246,168
002030	INSURANCE	\$215,460	\$240,660	\$223,860	\$257,460
002050	WORKER'S COMP	\$3,426	\$2,536	\$2,471	\$2,536
003001	SMALL EQUIPMENT AND TOOLS <5K	\$309	\$500	\$358	\$400
003005	OFFICE FURNITURE <5K	\$900	\$500	\$0	\$1,000
003010	COMPUTER EQUIPMENT <5K	\$44,834	\$73,681	\$64,273	\$65,600
003011	COMPUTER SOFTWARE <5K	\$29,310	\$55,734	\$42,342	\$177,404
003012	COMMUNICATIONS EQUIP. <5K	\$8,930	\$13,151	\$13,079	\$5,000
003100	OFFICE SUPPLIES	\$876	\$1,400	\$1,136	\$1,200
003101	EDUC AIDS/MATLS	\$0	\$0	\$0	\$0
003105	PAPER SUPPLIES	\$467	\$1,500	\$66	\$1,000
003115	COMPUTER SUPPLIES	\$12,670	\$17,000	\$12,387	\$15,000
003120	PRINTER SUPPLIES	\$461	\$1,500	\$1,160	\$1,300
003301	GASOLINE	\$12,098	\$12,000	\$11,516	\$12,000
003311	UNIFORMS	\$0	\$275	\$234	\$0
003601	EMPLOYEE RECOGNITION PROGRAM	\$105	\$144	\$0	\$170
003900	MEMBERSHIP DUES	\$774	\$750	\$544	\$750
004100	PROFESSIONAL SERVICES	\$159,699	\$165,500	\$84,041	\$219,000
004209	CELLULAR PHONE/PAGER	\$0	\$0	\$0	\$0
004210	INTERNET/EMAIL SVS	\$82,407	\$75,602	\$67,739	\$94,250
004211	TELEPHONE SERVICE	\$223,436	\$257,079	\$257,079	\$250,000
004212	POSTAGE	\$50	\$0	\$0	\$50
004214	MODEM LINE EXPENSE	\$31,090	\$29,160	\$29,160	\$31,500
004231	TRAVEL	\$309	\$500	\$399	\$500
004232	TRAINING, CONF, SEMINARS	\$37,551	\$60,000	\$52,650	\$58,000
004414	VEHICLE INSURANCE	\$1,425	\$1,700	\$1,347	\$1,048
004415	VEHICLE INS. DEDUCTIBLE	\$0	\$0	\$0	\$0
004500	MAINTENANCE CONTRACTS	\$125,327	\$185,811	\$185,802	\$152,300
004505	SOFTWARE MAINTENANCE	\$1,361,279	\$1,412,650	\$1,381,975	\$1,459,225
004510	FACILITY MAINT. AND REPAIR	\$0	\$0	\$0	\$0
004541	VEHICLE REPAIRS AND MAINT.	\$5,804	\$12,258	\$12,029	\$8,758
004544	REPAIRS TO OFFICE EQUIPMENT	\$8,500	\$10,000	\$6,558	\$10,000
004621	COPIER RENTAL AND SUPPLIES	\$6,569	\$7,000	\$6,872	\$7,000

004969	FREIGHT	\$130	\$400	\$340	\$300
004999	MISCELLANEOUS	\$0	\$535	\$535	\$500
005700	VEHICLES >5K	\$0	\$0	\$0	\$100,000
005740	COMPUTER EQUIPMENT >5K	\$36,909	\$223,355	\$223,352	\$165,000
005741	COMPUTER SOFTWARE >5K	\$91,892	\$79,446	\$60,490	\$506,400
005742	COMMUNICATIONS EQUIP. >5K	\$5,515	\$50	\$50	\$7,000
	TOTAL	\$4,420,381	\$5,081,978	\$4,830,462	\$5,963,449

**FACILITIES**

001100	FULL TIME SALARIES	\$1,000,402	\$1,056,538	\$1,020,236	\$1,086,003
001109	CELL PHONE STIPEND	\$5,182	\$5,160	\$4,809	\$6,360
001110	OVERTIME	\$5,989	\$6,500	\$5,260	\$6,300
001112	ON - CALL SUPPLEMENT	\$5,200	\$9,360	\$8,851	\$9,360
001125	LONGEVITY PAY	\$0	\$0	\$0	\$19,224
001925	SUPPLEMENTAL SALARY	\$0	\$0	\$0	\$0
002010	FICA	\$73,631	\$82,434	\$75,314	\$86,235
002020	RETIREMENT	\$120,806	\$131,301	\$126,637	\$142,597
002030	INSURANCE	\$210,000	\$210,000	\$210,000	\$218,400
002050	WORKER'S COMP	\$16,449	\$6,090	\$5,777	\$6,329
002080	RANDOM DRUG TESTING	\$455	\$500	\$315	\$0
003001	SMALL EQUIPMENT AND TOOLS <5K	\$8,708	\$7,812	\$7,812	\$7,260
003002	VEHICLE EQUIPMENT <5K	\$2,505	\$6,945	\$6,945	\$4,050
003003	RADIO EQUIPMENT <5K	\$2,899	\$2,880	\$2,390	\$3,329
003005	OFFICE FURNITURE <5K	\$2,063	\$0	\$0	\$1,000
003006	OFFICE EQUIPMENT <5K	\$0	\$919	\$919	\$0
003010	COMPUTER EQUIPMENT <5K	\$5,508	\$5,487	\$5,487	\$11,900
003011	COMPUTER SOFTWARE <5K	\$4,786	\$7,210	\$7,210	\$0
003100	OFFICE SUPPLIES	\$2,498	\$2,806	\$2,806	\$2,700
003105	PAPER SUPPLIES	\$47,689	\$49,306	\$21,227	\$25,000
003301	GASOLINE	\$42,810	\$44,000	\$42,351	\$46,000
003311	UNIFORMS	\$2,844	\$2,900	\$2,571	\$3,440
003318	JANITORIAL SUPPLIES	\$84,482	\$85,000	\$70,465	\$85,000
003319	EXTERMINATION	\$32,116	\$32,000	\$31,985	\$33,000
003601	EMPLOYEE RECOGNITION PROGRAM	\$88	\$0	\$0	\$0

003900	MEMBERSHIP DUES	\$343	\$260	\$134	\$710
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$186	\$525	\$42	\$400
003905	BOTTLED WATER	\$0	\$0	\$0	\$0
004100	PROFESSIONAL SERVICES	\$10,486	\$14,095	\$14,095	\$1,500
004209	CELLULAR PHONE/PAGER	\$235	\$300	\$300	\$300
004210	INTERNET EMAIL/SVS	\$1,986	\$1,920	\$1,914	\$2,400
004211	TELEPHONE SERVICE	\$460	\$550	\$524	\$550
004212	POSTAGE	\$215	\$150	\$101	\$150
004231	TRAVEL	\$604	\$900	\$0	\$500
004232	TRAINING, CONF, SEMINARS	\$21,328	\$8,000	\$3,388	\$8,000
004414	VEHICLE INSURANCE	\$2,878	\$3,500	\$2,931	\$2,551
004415	VEHICLE INS. DEDUCTIBLE	\$1,000	\$0	\$0	\$0
004430	UTILITIES	\$2,063,826	\$2,200,000	\$1,969,162	\$2,200,000
004500	MAINTENANCE CONTRACTS	\$176,539	\$220,000	\$194,258	\$215,526
004505	SOFTWARE MAINTENANCE	\$0	\$2,069	\$2,069	\$5,130
004509	FACILITY ENHANCEMENTS	\$30,902	\$293,815	\$292,049	\$120,750
004510	FACILITY MAINT. AND REPAIR	\$728,577	\$611,307	\$528,780	\$493,000
004512	KITCHEN MAINT. AND REPAIRS	\$35,142	\$35,000	\$24,906	\$35,000
004541	VEHICLE REPAIRS AND MAINT.	\$11,947	\$15,515	\$15,515	\$14,805
004621	COPIER RENTAL AND SUPPLIES	\$1,577	\$3,208	\$2,508	\$3,200
004705	PRE - EMPLOYMENT SCREENING	\$70	\$70	\$70	\$0
004810	LAWN SERVICE	\$145,097	\$198,200	\$192,689	\$200,650
004962	JANITORIAL CONTRACT SVS	\$353,659	\$402,644	\$372,351	\$420,000
004990	SOLID WASTE MGMT/RECYCLING	\$10,815	\$15,500	\$10,916	\$15,000
004999	MISCELLANEOUS	\$1,414	\$1,734	\$842	\$2,000
005003	EQUIPMENT > \$5K	\$0	\$20,841	\$20,841	\$0
005300	IMPROVEMENTS >5K	\$305,365	\$24,900	\$23,843	\$199,000
005700	VEHICLES >5K	\$39,997	\$0	\$0	\$103,050
	TOTAL	\$5,621,754	\$5,830,150	\$5,333,592	\$5,847,659
<b>PARKS</b>					
001100	FULL TIME SALARIES	\$391,290	\$474,737	\$474,342	\$456,358
001101	PART TIME SALARIES 20 - 30 HRS/WKS	\$2,479	\$3,955	\$2,764	\$36,381
001102	PART TIME SALARIES <20 HRS/WKS	\$616	\$5,041	\$5,041	\$29,442

001107	TEMP LABOR - SEASONAL HELP	\$45,558	\$32,836	\$32,181	\$4,938
001109	CELL PHONE STIPEND	\$6,614	\$6,840	\$6,797	\$7,920
001110	OVERTIME	\$217	\$0	\$0	\$0
001125	LONGEVITY PAY	\$0	\$0	\$0	\$4,872
001130	MERIT, RETENTION, AND RECRUITING	\$0	\$5	\$0	\$18,362
002010	FICA	\$31,057	\$39,855	\$37,622	\$42,708
002020	RETIREMENT	\$47,695	\$59,647	\$59,635	\$69,996
002030	INSURANCE	\$92,488	\$96,810	\$96,810	\$92,400
002050	WORKER'S COMP	\$6,228	\$2,764	\$2,645	\$2,764
003001	SMALL EQUIPMENT AND TOOLS <5K	\$8,333	\$2,500	\$1,893	\$7,220
003005	OFFICE FURNITURE <5K	\$0	\$0	\$0	\$0
003010	COMPUTER EQUIPMENT <5K	\$0	\$2,700	\$2,457	\$2,650
003100	OFFICE SUPPLIES	\$1,119	\$1,050	\$994	\$1,300
003115	COMPUTER SUPPLIES	\$210	\$0	\$0	\$175
003120	PRINTER SUPPLIES	\$285	\$300	\$290	\$600
003301	GASOLINE	\$17,784	\$17,240	\$17,240	\$17,850
003305	CLOTHING	\$2,085	\$1,810	\$1,783	\$1,837
003311	UNIFORMS	\$2,450	\$2,042	\$1,953	\$2,450
003318	JANITORIAL SUPPLIES	\$5,984	\$8,239	\$7,860	\$6,600
003541	CONTRACT MOWING	\$99,900	\$134,000	\$134,000	\$134,000
003554	CHEMICALS, ROADSIDE SPRAYING	\$12,680	\$19,326	\$18,662	\$17,000
003670	USE OF DONATIONS	\$7,881	\$13,914	\$6,222	\$0
003900	MEMBERSHIP DUES	\$2,346	\$3,515	\$3,178	\$3,750
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$0	\$0	\$0	\$0
004100	PROFESSIONAL SERVICES	\$63,781	\$39,804	\$34,461	\$31,248
004111	PARKS SPECIAL EVENTS	\$3,273	\$2,020	\$2,020	\$2,000
004209	CELLULAR PHONE/PAGER	\$0	\$0	\$0	\$0
004210	INTERNET/EMAIL SVS	\$1,292	\$2,160	\$1,560	\$2,040
004211	TELEPHONE SERVICE	\$3,484	\$3,670	\$3,482	\$3,670
004212	POSTAGE	\$165	\$100	\$18	\$200
004231	TRAVEL	\$4,189	\$2,935	\$2,627	\$5,900
004232	TRAINING, CONF, SEMINARS	\$4,044	\$4,950	\$3,862	\$5,150
004310	ADVERTISING AND LEGAL NOTICES	\$0	\$0	\$0	\$0

004350	PRINTED MATERIALS AND BINDING	\$2,341	\$76	\$76	\$79
004410	BOND PREMIUIMS	\$233	\$233	\$233	\$250
004414	VEHICLE INSURANCE	\$285	\$1,077	\$779	\$975
004415	VEHICLE INS. DEDUCTIBLE	\$0	\$0	\$0	\$0
004430	UTILITIES	\$183,983	\$176,043	\$167,901	\$170,000
004500	MAINTENANCE CONTRACTS	\$1,054	\$1,124	\$1,116	\$1,916
004505	SOFTWARE MAINTENANCE	\$1,725	\$1,725	\$1,725	\$1,890
004510	FACILTY MAINT. AND REPAIR	\$17,476	\$25,005	\$23,378	\$32,210
004541	VEHICLE REPAIRS AND MAINT.	\$21,672	\$28,512	\$25,305	\$28,740
004542	GROUNDNS MAINTENANCE	\$23,145	\$23,985	\$23,985	\$33,000
004543	REPAIRS TO EQUIPMENT	\$1,444	\$900	\$857	\$1,050
004620	FURNITURE/EQUIPMENT RENTAL	\$66	\$37	\$37	\$500
004621	COPIER RENTAL AND SUPPLIES	\$725	\$796	\$796	\$792
004964	SHOWBARN MAINTENANCE	\$12,260	\$10,217	\$10,217	\$0
004999	MISCELLANEOUS	\$101	\$216	\$16	\$500
005003	EQUIPMENT >5K	\$10,329	\$6,451	\$6,451	\$5,500
005300	IMPROVEMENTS >5K	\$0	\$0	\$0	\$40,000
005700	VEHICLES >5K	\$0	\$0	\$0	\$0
005711	HEAVY EQUIPMENT > 5K	\$66,089	\$0	\$0	\$0
	TOTAL	\$1,208,455	\$1,261,164	\$1,225,267	\$1,329,183

**EMS**

000999	TRSF TO GRANTS FUND	\$0	\$0	\$0	\$0
001100	FULL TIME SALARIES	\$5,440,605	\$5,750,824	\$5,750,824	\$5,512,626
001101	PART TIME SALARIES 20 - 30 HRS/WKS	\$21,569	\$23,471	\$23,471	\$0
001102	PART TIME SALARIES <20 HRS/WKS	\$2,809	\$2,731	\$2,731	\$5,810
001103	PART TIME SALARIES 30 - 40 HRS/WK	\$28,035	\$16,785	\$16,785	\$0
001107	TEMP LABOR - SEASONAL HELP	\$3,046	\$0	\$0	\$0
001109	CELL PHONE STIPEND	\$11,493	\$11,978	\$11,978	\$18,000
001110	OVERTIME	\$2,616,047	\$2,836,056	\$2,836,056	\$2,605,823
001113	FTO	\$20,827	\$20,906	\$20,906	\$24,000
001125	LONGEVITY PAY	\$0	\$0	\$0	\$129,216
002010	FICA	\$595,194	\$635,209	\$635,209	\$634,604
002020	RETIREMENT	\$969,946	\$1,056,210	\$1,056,210	\$1,049,378

002030	INSURANCE	\$1,033,200	\$1,066,800	\$1,066,800	\$1,092,000
002050	WORKER'S COMP	\$118,348	\$64,121	\$64,121	\$66,370
002080	RANDOM DRUG TESTING	\$1,015	\$1,330	\$1,330	\$0
003001	SMALL EQUIPMENT AND TOOLS <5K	\$11,288	\$20,095	\$20,095	\$23,225
003003	RADIO EQUIPMENT <5K	\$2,802	\$10,473	\$10,473	\$17,500
003005	OFFICE FURNITURE <5K	\$17,275	\$5,612	\$5,612	\$7,250
003006	OFFICE EQUIPMENT <5K	\$841	\$626	\$626	\$3,000
003009	LINENS/TOILETRIES	\$0	\$45	\$45	\$200
003010	COMPUTER EQUIPMENT <5K	\$79,520	\$31,142	\$31,142	\$43,100
003011	COMPUTER SOFTWARE <5K	\$458	\$5,717	\$5,717	\$6,000
003100	OFFICE SUPPLIES	\$8,136	\$8,034	\$8,034	\$8,500
003101	EDUC AIDS/MATLS	\$5,188	-\$305	-\$305	\$5,500
003102	SAFETY SUPPLIES	\$828	\$1,480	\$1,480	\$1,000
003107	MEDICAL EQUIPMENT <5K	\$31,352	\$30,206	\$30,206	\$20,510
003110	OTHER SUPPLIES	\$565	\$275	\$275	\$700
003115	COMPUTER SUPPLIES	\$0	\$0	\$0	\$0
003200	MEDICAL SUPPLIES	\$369,673	\$368,285	\$368,285	\$396,390
003301	GASOLINE	\$320,422	\$301,384	\$301,384	\$375,000
003307	PHARMACEUTICALS	\$47,830	\$58,295	\$58,295	\$74,100
003311	UNIFORMS	\$75,975	\$70,977	\$70,977	\$76,000
003318	JANITORIAL SUPPLIES	\$3,621	\$2,521	\$2,521	\$3,000
003321	FILM, FILM PROCESSING	\$107	\$64	\$64	\$100
003601	EMPLOYEE RECOGNITION PROGRAM	\$600	\$723	\$723	\$800
003670	USE OF DONATIONS	\$2,859	\$232	\$232	\$0
003900	MEMBERSHIP DUES	\$695	\$1,025	\$1,025	\$1,720
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$4,910	\$959	\$959	\$4,500
004100	PROFESSIONAL SERVICES	\$189,050	\$190,535	\$190,535	\$192,000
004101	COLLECTION FEES	\$548,633	\$584,107	\$584,107	\$565,000
004209	CELLULAR PHONE/PAGER	\$18,242	\$20,085	\$20,085	\$27,000
004210	INTERNET/EMAIL SVS	\$64,614	\$90,180	\$86,542	\$66,723
004211	TELEPHONE SERVICE	\$17,870	\$18,739	\$18,739	\$23,000
004212	POSTAGE	\$563	\$698	\$698	\$900
004219	BANK CHARGES	\$0	\$0	\$0	\$3,600

004231	TRAVEL	\$3,834	\$4,190	\$4,190	\$4,000
004232	TRAINING, CONF, SEMINARS	\$42,633	\$55,615	\$50,136	\$60,000
004234	TRAINING SUPPLIES	\$2,275	\$3,796	\$3,796	\$4,000
004350	PRINTED MATERIALS AND BINDING	\$700	\$2,746	\$2,746	\$2,500
004410	BOND PREMIUIMS	\$18,297	\$18,097	\$18,097	\$19,500
004414	VEHICLE INSURANCE	\$16,429	\$11,830	\$11,830	\$14,190
004415	VEHICLE INS. DEDUCTIBLE	\$2,949	\$2,050	\$2,050	\$0
004500	MAINTENANCE CONTRACTS	\$27,509	\$31,858	\$31,858	\$46,747
004510	FACILTY MAINT. AND REPAIR	\$17,745	\$4,989	\$4,989	\$15,000
004540	STATE INSPECTION OF AMBULANCE	\$5,010	\$0	\$0	\$6,500
004541	VEHICLE REPAIRS AND MAINT.	\$185,315	\$196,230	\$196,230	\$215,000
004543	REPAIRS TO EQUIPMENT	\$8,159	\$8,110	\$8,110	\$8,000
004544	REPAIRS TO OFFICE EQUIPMENT	\$0	\$0	\$0	\$0
004548	RADIO REPAIRS AND MAINT.	\$542	\$0	\$0	\$1,000
004610	RENT	\$39,342	\$39,642	\$39,642	\$40,076
004621	COPIER RENTAL AND SUPPLIES	\$6,541	\$5,955	\$5,955	\$7,000
004705	PRE - EMPLOYMENT SCREENING	\$875	\$145	\$145	\$0
004800	LAUNDRY, LINEN SVS	\$0	\$0	\$0	\$100
004850	RCS RADIO FEES	\$28,560	\$32,918	\$32,918	\$34,049
004999	MISCELLANEOUS	\$4,249	\$1,782	\$1,782	\$2,000
005000	CAPITAL OUTLAY >5K	\$109,980	\$12,952	\$12,952	\$578,000
005002	CONSTRUCTION COSTS	\$0	\$0	\$0	\$0
005700	VEHICLES >5K	\$1,073,172	\$852,557	\$852,557	\$936,004
	TOTAL	\$14,280,168	\$14,594,089	\$14,584,973	\$15,077,812

**EMERGENCY MANAGEMENT**

001100	FULL TIME SALARIES	\$167,893	\$147,729	\$147,058	\$211,638
001109	CELL PHONE STIPEND	\$1,928	\$1,920	\$1,912	\$2,880
001125	LONGEVITY PAY	\$0	\$0	\$0	\$1,248
002010	FICA	\$12,636	\$11,428	\$11,054	\$16,506
002020	RETIREMENT	\$20,168	\$18,153	\$18,153	\$27,295
002030	INSURANCE	\$25,200	\$25,200	\$25,200	\$25,200
002050	WORKER'S COMP	\$2,178	\$1,215	\$1,173	\$1,215
003001	SMALL EQUIPMENT AND TOOLS <5K	\$2,387	\$650	\$603	\$886

003002	VEHICLE EQUIPMENT <5K	\$2,407	\$1,100	\$698	\$1,748
003003	RADIO EQUIPMENT <5K	\$0	\$0	\$0	\$0
003005	OFFICE FURNITURE <5K	\$0	\$0	\$0	\$0
003006	OFFICE EQUIPMENT <5K	\$493	\$3,126	\$3,126	\$0
003010	COMPUTER EQUIPMENT <5K	\$0	\$2,911	\$2,911	\$4,500
003011	COMPUTER SOFTWARE <5K	\$0	\$349	\$349	\$845
003100	OFFICE SUPPLIES	\$1,089	\$3,140	\$2,519	\$2,750
003102	SAFETY SUPPLIES	\$593	\$0	\$0	\$0
003301	GASOLINE	\$4,175	\$3,654	\$3,654	\$6,800
003311	UNIFORMS	\$4,215	\$846	\$507	\$3,050
003318	JANITORIAL SUPPLIES	\$0	\$0	\$0	\$0
003900	MEMBERSHIP DUES	\$340	\$560	\$560	\$840
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$0	\$0	\$0	\$500
003905	BOTTLED WATER	\$204	\$6	\$6	\$200
004100	PROFESSIONAL SERVICES	\$0	\$1,500	\$1,500	\$1,500
004209	CELLULAR PHONE/PAGER	\$3,057	\$1,330	\$1,004	\$1,176
004210	INTERNET/EMAIL SVS	\$10,543	\$9,500	\$9,377	\$10,640
004211	TELEPHONE SERVICE	\$0	\$200	\$127	\$400
004212	POSTAGE	\$142	\$200	\$127	\$200
004231	TRAVEL	\$84	\$0	\$0	\$200
004232	TRAINING, CONF, SEMINARS	\$3,901	\$3,856	\$3,856	\$4,500
004234	TRAINING SUPPLIES	\$0	\$1,045	\$1,045	\$0
004310	ADVERTISING AND LEGAL NOTICES	\$0	\$0	\$0	\$100
004350	PRINTED MATERIALS & BINDING	\$0	\$0	\$0	\$200
004414	VEHICLE INSURANCE	\$461	\$4,398	\$4,398	\$4,300
004415	VEHICLE INS. DEDUCTIBLE	\$0	\$0	\$0	\$0
004505	SOFTWARE MAINTENANCE	\$23,367	\$5,175	\$5,175	\$7,700
004506	COMPUTER PRGM/MAINT.	\$0	\$0	\$0	\$0
004510	FACILITY MAINT. AND REPAIR	\$0	\$0	\$0	\$0
004541	VEHICLE REPAIRS AND MAINT.	\$4,229	\$3,701	\$3,677	\$5,500
004544	REPAIR TO OFFICE EQUIPMENT	\$0	\$350	\$0	\$0
004621	COPIER RENTAL AND SUPPLIES	\$2,847	\$3,415	\$3,261	\$3,765
004850	RCS RADIO FEES	\$1,260	\$1,404	\$1,386	\$1,756

004999	MISCELLANEOUS	\$0	\$0	\$0	\$500
005003	EQUIPMENT >5K	\$0	\$11,056	\$11,056	\$0
005700	VEHICLES >5K	\$0	\$40,191	\$40,162	\$0
	TOTAL	\$295,798	\$309,307	\$305,633	\$350,538

**HAZ - MAT**

001100	FULL TIME SALARIES	\$150,779	\$157,234	\$157,234	\$156,241
001109	CELL PHONE STIPEND	\$1,928	\$1,920	\$1,912	\$1,920
001125	LONGEVITY PAY	\$0	\$0	\$0	\$1,224
002010	FICA	\$11,215	\$11,444	\$11,444	\$12,193
002020	RETIREMENT	\$18,135	\$19,406	\$19,406	\$20,162
002030	INSURANCE	\$16,800	\$16,800	\$16,800	\$16,800
002050	WORKER'S COMP	\$2,421	\$1,350	\$1,304	\$1,350
002080	RANDOM DRUG TESTING	\$0	\$0	\$0	\$0
003001	SMALL EQUIPMENT AND TOOLS <5K	\$1,557	\$1,500	\$505	\$1,500
003002	VEHICLE EQUIPMENT	\$4,344	\$0	\$0	\$0
003005	OFFICE FURNITURE <5K	\$0	\$0	\$0	\$0
003010	COMPUTER EQUIPMENT <5K	\$0	\$2,000	\$1,989	\$20,500
003011	COMPUTER SOFTWARE <5K	\$0	\$3,125	\$2,999	\$5,250
003100	OFFICE SUPPLIES	\$1,271	\$2,000	\$940	\$1,800
003101	EDUC AIDS/MATLS	\$1,087	\$3,750	\$2,068	\$1,000
003110	OTHER SUPPLIES	\$49,474	\$49,000	\$48,204	\$33,250
003301	GASOLINE	\$9,397	\$10,805	\$10,805	\$12,000
003311	UNIFORMS	\$2,153	\$1,309	\$1,309	\$1,800
003601	EMPLOYEE RECOGNITION	\$0	\$200	\$0	\$200
003670	USE OF DONATIONS	\$452	\$0	\$0	\$0
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$0	\$0	\$0	\$2,000
003905	BOTTLED WATER	\$74	\$250	\$100	\$250
004209	CELLULAR PHONE/PAGER	\$314	\$312	\$156	\$144
004210	INTERNET/EMAIL SVS	\$1,606	\$1,872	\$1,672	\$1,860
004211	TELEPHONE SERVICE	\$11	\$30	\$9	\$30
004228	HAZ-MAT TRAINING PROGRAM	\$0	\$32,800	\$28,742	\$33,600
004231	TRAVEL	\$0	\$0	\$0	\$0
004232	TRAINING, CONF, SEMINARS	\$13,396	\$16,300	\$16,221	\$12,300

	004410	BOND PREMIUIMS	\$0	\$0	\$0	\$0
	004412	ERRORS AND OMMISSIONS INS.	\$2,686	\$2,800	\$2,687	\$2,900
	004414	VEHICLE INSURANCE	\$370	\$1,313	\$1,007	\$1,265
	004415	VEHICLE INS. DEDUCTIBLE	\$0	\$0	\$0	\$0
	004500	MAINTENANCE CONTRACTS	\$4,750	\$0	\$0	\$4,750
	004510	FACILITY MAINT. AND REPAIR	\$0	\$0	\$0	\$0
	004541	VEHICLE REPAIRS AND MAINT.	\$8,206	\$11,157	\$7,122	\$10,000
	004543	REPAIRS TO EQUIPMENT	\$5,328	\$7,500	\$6,918	\$8,000
	004610	RENT	\$1,728	\$1,728	\$1,728	\$1,800
	004705	PRE - EMPLOYMENT SCREENING	\$10,969	\$11,500	\$11,400	\$0
	004850	RCS RADIO FEES	\$8,190	\$9,240	\$9,009	\$9,915
	004999	MISCELLANEOUS	\$36	\$492	\$8	\$500
	005700	VEHICLES >5K	\$0	\$0	\$0	\$0
		TOTAL	\$328,679	\$379,137	\$363,698	\$376,504
<b>ANIMAL SERVICES</b>	000545	TRANSFER TO ANIMAL SHELTER	\$313,126	\$454,931	\$333,842	\$596,039
		TOTAL	\$313,126	\$454,931	\$333,842	\$596,039
<b>CONSTABLE PCT. #1</b>	001100	FULL TIME SALARIES	\$548,351	\$585,269	\$561,314	\$645,995
	001107	TEMP LABOR - SEASONAL HELP	\$2,078	\$2,200	\$1,531	\$2,200
	001109	CELL PHONE STIPENDS	\$7,508	\$7,320	\$7,292	\$7,680
	001110	OVERTIME	\$0	\$1,000	\$67	\$0
	001114	CERTIFICATIONS	\$6,460	\$7,260	\$6,549	\$9,000
	001117	VOLUNTARY DUTY PAY	\$20,593	\$36,110	\$36,110	\$0
	001118	EXTRA DUTY PAY	\$26,115	\$10,395	\$10,395	\$0
	001125	LONGEVITY PAY	\$0	\$0	\$0	\$2,376
	001130	MERIT, RETENTION, AND RECRUITING	\$0	\$0	\$0	\$3,823
	002010	FICA	\$43,725	\$49,691	\$44,967	\$51,338
	002020	RETIREMENT	\$69,937	\$74,400	\$71,139	\$84,612
	002030	INSURANCE	\$100,800	\$100,800	\$100,800	\$100,800
	002050	WORKER'S COMP	\$7,542	\$6,634	\$4,166	\$5,516
	002080	RANDOM DRUG TESTING	\$35	\$0	\$0	\$0
	003002	VEHICLE EQUIPMENT <5K	\$4,376	\$2,700	\$1,622	\$4,751

003003	RADIO EQUIPMENT <5K	\$0	\$0	\$0	\$460
003004	AMMUNITION	\$1,689	\$1,700	\$1,359	\$2,000
003005	OFFICE FURNITURE	\$399	\$500	\$0	\$438
003006	OFFICE EQUIPMENT <5K	\$500	\$800	\$800	\$0
003008	LAW ENFORCEMENT EQUIP <5K	\$4,707	\$4,334	\$2,823	\$5,883
003010	COMPUTER EQUIPMENT <5K	\$1,132	\$2,200	\$2,200	\$4,060
003011	COMPTER SOFTWARE <5K	\$349	\$0	\$0	\$2,300
003100	OFFICE SUPPLIES	\$2,949	\$3,000	\$2,256	\$4,800
003301	GASOLINE	\$31,125	\$39,400	\$31,846	\$40,000
003311	UNIFORMS	\$10,156	\$8,302	\$7,300	\$9,550
003900	MEMBERSHIP DUES	\$200	\$0	\$0	\$200
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$0	\$171	\$0	\$800
004209	CELLULAR PHONE/PAGER	\$0	\$0	\$0	\$0
004210	INTERNET/EMAIL SVS	\$6,315	\$9,365	\$9,365	\$9,516
004211	TELEPHONE SERVICE	\$119	\$200	\$176	\$200
004212	POSTAGE	\$1,260	\$1,815	\$1,815	\$2,000
004229	STATE LAW ENFORC TRAINING MONIES	\$356	\$5,942	\$1,345	\$0
004232	TRAINING, CONF, SEMINARS	\$12,627	\$12,935	\$12,935	\$13,600
004310	ADVERTISING AND LEGAL NOTICES	\$0	\$150	\$0	\$0
004350	PRINTED MATERIALS AND BINDING	\$1,080	\$2,157	\$1,881	\$2,500
004410	BOND PREMIUIMS	\$690	\$700	\$578	\$700
004414	VEHICLE INSURANCE	\$1,989	\$2,000	\$1,858	\$4,162
004415	VEHICLE INS. DEDUCTIBLE	\$0	\$0	\$0	\$0
004541	VEHICLE REPAIRS AND MAINT.	\$16,897	\$21,512	\$21,521	\$18,000
004544	REPAIRS TO OFFICE EQUIPMENT	\$33	\$0	\$0	\$0
004548	RADIO REPAIRS AND MAINT.	\$0	\$100	\$0	\$100
004621	COPIER RENTALS AND SUPPLIES	\$1,626	\$1,640	\$1,626	\$1,640
004705	PRE - EMPLOYMENT SCREENING	\$35	\$200	\$40	\$0
004850	RCS RADIO FEES	\$4,410	\$5,082	\$5,082	\$5,592
004999	MISCELLANEOUS	\$0	\$500	\$476	\$500
005700	VEHICLES >5K	\$0	\$47,488	\$42,845	\$88,000
005740	COMPUTER EQUIPMENT >5K	\$4,724	\$0	\$0	\$0
	TOTAL	\$942,889	\$1,055,972	\$996,077	\$1,135,092

**CONSTABLE PCT. #2**

001100	FULL TIME SALARIES	\$620,589	\$644,069	\$622,192	\$707,135
001103	PART TIME SALARIES 30 - 40HRS/WK	\$0	\$0	\$0	\$0
001107	TEMP LABOR - SEASONAL HELP	\$0	\$0	\$0	\$0
001109	CELL PHONE STIPENDS	\$5,518	\$6,480	\$5,462	\$8,640
001110	OVERTIME	\$39	\$1,000	\$301	\$300
001113	FTO	\$0	\$0	\$0	\$0
001114	CERTIFICATIONS	\$7,816	\$7,920	\$7,906	\$7,200
001117	VOLUNTARY DUTY PAY	\$19,305	\$10,280	\$10,280	\$0
001118	EXTRA DUTY PAY	\$9,963	\$15,211	\$15,211	\$0
001125	LONGEVITY PAY	\$0	\$0	\$0	\$3,312
001130	MERIT, RETENTION, AND RECRUITING	\$0	\$492	\$0	\$4,283
002010	FICA	\$47,838	\$52,437	\$47,907	\$55,911
002020	RETIREMENT	\$76,347	\$82,197	\$79,528	\$92,455
002030	INSURANCE	\$109,200	\$109,200	\$109,200	\$109,200
002050	WORKER'S COMP	\$9,272	\$6,586	\$5,033	\$5,958
003002	VEHICLE EQUIPMENT <5K	\$875	\$3,732	\$1,889	\$5,616
003003	RADIO EQUIPMENT <5K	\$0	\$3,243	\$0	\$1,773
003004	AMMUNITION	\$2,931	\$3,300	\$2,014	\$3,600
003005	OFFICE FURNITURE <5K	\$0	\$450	\$357	\$2,295
003006	OFFICE EQUIPMENT <5K	\$551	\$4,500	\$4,500	\$2,350
003008	LAW ENFORCEMENT EQUIP <5K	\$3,759	\$8,948	\$871	\$8,948
003010	COMPUTER EQUIPMENT <5K	\$12,097	\$5,800	\$4,433	\$2,605
003011	COMPUTER SOFTWARE <5K	\$0	\$500	\$0	\$2,003
003100	OFFICE SUPPLIES	\$3,038	\$3,000	\$1,991	\$3,000
003101	EDUC AIDS/MATLS	\$0	\$0	\$0	\$0
003301	GASOLINE	\$34,229	\$39,000	\$31,243	\$39,000
003311	UNIFORMS	\$5,806	\$10,000	\$4,489	\$10,000
003321	FILM, FILM PROCESSING	\$0	\$0	\$0	\$0
003900	MEMBERSHIP DUES	\$480	\$640	\$480	\$640
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$1,294	\$2,000	\$1,881	\$1,900
004209	CELLULAR PHONE/PAGER	\$0	\$0	\$0	\$0
004210	INTERNET/EMAIL SVS	\$7,807	\$7,900	\$7,220	\$8,400

004211	TELEPHONE SERVICE	\$208	\$250	\$201	\$250
004212	POSTAGE	\$3,200	\$2,800	\$0	\$2,800
004216	POSTAGE METER RENTAL/SUPPLIES	\$2,070	\$1,900	\$1,656	\$1,900
004229	STATE LAW ENFORC TRAINING MONIES	\$2,849	\$1,467	\$160	\$0
004232	TRAINING, CONF, SEMINARS	\$6,017	\$10,925	\$4,957	\$10,925
004310	ADVERTISING AND LEGAL NOTICES	\$0	\$0	\$0	\$0
004350	PRINTED MATERIALS AND BINDING	\$1,179	\$1,500	\$1,245	\$1,400
004410	BOND PREMIUIMS	\$500	\$1,000	\$635	\$950
004414	VEHICLE INSURANCE	\$3,477	\$3,700	\$3,258	\$4,883
004415	VEHICLE INS. DEDUCTIBLE	\$0	\$0	\$0	\$0
004541	VEHICLE REPAIRS AND MAINT.	\$11,638	\$17,060	\$17,060	\$13,000
004544	REPAIRS TO OFFICE EQUIPMENT	\$40	\$0	\$0	\$0
004548	RADIO REPAIRS AND MAINT.	\$0	\$848	\$0	\$200
004621	COPIER RENTALS AND SUPPLIES	\$1,320	\$1,400	\$1,320	\$1,400
004705	PRE - EMPLOYMENT SCREENING	\$0	\$540	\$255	\$0
004850	RCS RADIO FEES	\$5,250	\$6,006	\$5,775	\$6,608
004999	MISCELLANEOUS	\$0	\$500	\$296	\$500
005700	VEHICLES >5K	\$81,618	\$0	\$0	\$0
005740	COMPUTER EQUIPMENT >5K	\$0	\$6,700	\$0	\$31,437
	TOTAL	\$1,098,121	\$1,085,480	\$1,001,207	\$1,162,777

**CONSTABLE PCT. #3**

001100	FULL TIME SALARIES	\$609,155	\$683,388	\$665,523	\$759,298
001109	CELL PHONE STIPENDS	\$5,693	\$9,600	\$8,371	\$9,600
001110	OVERTIME	\$349	\$1,000	\$152	\$500
001114	CERTIFICATIONS	\$4,943	\$8,880	\$5,979	\$8,280
001117	VOLUNTARY DUTY PAY	\$1,393	\$105,314	\$105,314	\$0
001125	LONGEVITY PAY	\$0	\$0	\$0	\$5,232
001130	MERIT, RETENTION, AND RECRUITING	\$0	\$2	\$0	\$3,826
002010	FICA	\$45,195	\$61,826	\$57,742	\$60,185
002020	RETIREMENT	\$73,745	\$85,646	\$83,006	\$99,522
002030	INSURANCE	\$112,700	\$117,600	\$117,600	\$117,600
002050	WORKER'S COMP	\$12,521	\$12,333	\$6,830	\$9,217
003002	VEHICLE EQUIPMENT <5K	\$7,400	\$2,090	\$1,304	\$4,350

003003	RADIO EQUIPMENT <5K	\$0	\$1,145	\$1,116	\$1,636
003004	AMMUNITION	\$4,731	\$4,800	\$3,400	\$4,800
003005	OFFICE FURNITURE <5K	\$1,998	\$3,248	\$3,095	\$2,150
003006	OFFICE EQUIPMENT <5K	\$2,440	\$2,150	\$2,129	\$1,050
003008	LAW ENFORCEMENT EQUIP <5K	\$3,321	\$6,906	\$6,906	\$6,850
003010	COMPUTER EQUIPMENT <5K	\$11,463	\$8,435	\$8,255	\$0
003011	COMPUTER SOFTWARE <5K	\$0	\$0	\$0	\$1,200
003100	OFFICE SUPPLIES	\$3,096	\$5,202	\$4,974	\$5,200
003102	SAFETY SUPPLIES	\$0	\$0	\$0	\$0
003301	GASOLINE	\$55,641	\$56,567	\$56,567	\$56,000
003311	UNIFORMS	\$6,185	\$8,378	\$6,967	\$10,000
003321	FILM, FILM PROCESSING	\$0	\$0	\$0	\$0
003398	VIDEO TAPES/CD/DVD	\$197	\$75	\$0	\$200
003900	MEMBERSHIP DUES	\$390	\$1,015	\$225	\$1,015
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$813	\$825	\$803	\$825
004210	INTERNET/EMAIL SVS	\$17,217	\$21,900	\$16,243	\$19,000
004211	TELEPHONE SERVICE	\$190	\$500	\$273	\$300
004212	POSTAGE	\$1,369	\$4,700	\$4,542	\$4,700
004216	POSTAGE METER RENTAL/SUPPLIES	\$0	\$0	\$0	\$2,500
004229	STATE LAW ENFORC TRAINING MONIES	\$0	\$2,101	\$0	\$0
004232	TRAINING, CONF, SEMINARS	\$9,682	\$13,300	\$9,965	\$13,000
004310	ADVERTISING AND LEGAL NOTICES	\$0	\$0	\$0	\$0
004350	PRINTED MATERIALS AND BINDING	\$977	\$2,125	\$1,329	\$2,000
004410	BOND PREMIUIMS	\$621	\$1,100	\$764	\$1,100
004414	VEHICLE INSURANCE	\$2,931	\$3,080	\$2,404	\$6,096
004415	VEHICLE INS. DEDUCTIBLE	\$0	\$0	\$0	\$0
004541	VEHICLE REPAIRS AND MAINT.	\$25,487	\$35,018	\$32,757	\$32,747
004543	REPAIRS TO EQUIPMENT	\$495	\$500	\$249	\$0
004544	REPAIRS TO OFFICE EQUIPMENT	\$105	\$0	\$0	\$0
004548	RADIO REPAIRS AND MAINT.	\$0	\$100	\$0	\$100
004621	COPIER RENTALS AND SUPPLIES	\$1,979	\$2,602	\$1,979	\$2,800
004705	PRE - EMPLOYMENT SCREENING	\$120	\$200	\$35	\$0
004850	RCS RADIO FEES	\$5,460	\$6,720	\$6,064	\$6,862

004999	MISCELLANEOUS	\$127	\$465	\$88	\$500
005700	VEHICLES >5K	\$79,118	\$41,500	\$41,271	\$88,000
005740	COMPUTER EQUIPMENT >5K	\$8,690	\$0	\$0	\$20,000
	TOTAL	\$1,117,936	\$1,322,335	\$1,264,220	\$1,368,242

**CONSTABLE PCT. #4**

001100	FULL TIME SALARIES	\$645,756	\$630,700	\$624,654	\$685,304
001107	TEMP LABOR - SEASONAL HELP	\$0	\$0	\$0	\$0
001109	CELL PHONE STIPEND	\$8,087	\$7,680	\$7,648	\$7,680
001110	OVERTIME	\$1,406	\$1,095	\$1,095	\$500
001114	CERTIFICATIONS	\$6,767	\$6,120	\$6,120	\$6,120
001117	VOLUNTARY DUTY PAY	\$138,128	\$130,191	\$130,191	\$0
001125	LONGEVITY PAY	\$0	\$0	\$0	\$11,544
001130	MERIT, RETENTION, AND RECRUITING	\$0	\$1	\$0	\$3,907
002010	FICA	\$56,708	\$59,393	\$56,355	\$54,701
002020	RETIREMENT	\$78,648	\$78,772	\$78,772	\$90,455
002030	INSURANCE	\$105,700	\$100,800	\$100,800	\$100,800
002050	WORKER'S COMP	\$9,222	\$11,761	\$5,076	\$7,198
003002	VEHICLE EQUIPMENT <5K	\$2,404	\$4,214	\$3,020	\$4,214
003004	AMMUNITION	\$135	\$3,000	\$1,688	\$3,000
003005	OFFICE FURNITURE <5K	\$1,789	\$1,000	\$310	\$1,000
003006	OFFICE EQUIPMENT <5K	\$1,641	\$2,950	\$2,866	\$0
003008	LAW ENFORCEMENT EQUIP <5K	\$7,838	\$4,071	\$4,071	\$5,560
003010	COMPUTER EQUIPMENT <5K	\$7,226	\$6,720	\$6,303	\$21,180
003011	COMPUTER SOFTWARE <5K	\$0	\$0	\$0	\$1,400
003100	OFFICE SUPPLIES	\$1,159	\$3,000	\$742	\$4,500
003101	EDUC AIDS/MATLS	\$0	\$0	\$0	\$0
003102	SAFETY SUPPLIES	\$202	\$300	\$142	\$300
003120	PRINTER SUPPLIES	\$1,266	\$1,000	\$270	\$1,000
003301	GASOLINE	\$52,306	\$53,000	\$46,681	\$53,000
003311	UNIFORMS	\$5,219	\$6,968	\$4,747	\$7,161
003321	FILM, FILM PROCESSING	\$0	\$0	\$0	\$0
003398	VIDEO TAPES/CD/DVD	\$79	\$300	\$56	\$250
003900	MEMBERSHIP DUES	\$0	\$440	\$0	\$440

003901	PUBLICATIONS/BOOKS/PERIODICALS	\$794	\$1,500	\$442	\$900
004209	CELLULAR PHONE/PAGER	\$0	\$0	\$0	\$0
004210	INTERNET/EMAIL SVS	\$11,542	\$12,112	\$10,975	\$11,512
004211	TELEPHONE SERVICE	\$139	\$200	\$131	\$200
004212	POSTAGE	\$1,683	\$3,500	\$2,708	\$3,000
004229	STATE LAW ENFORC TRAINING MONIES	\$463	\$2,124	\$814	\$0
004231	TRAVEL	\$20	\$0	\$0	\$0
004232	TRAINING, CONF, SEMINARS	\$2,068	\$7,600	\$5,526	\$7,600
004310	ADVERTISING AND LEGAL NOTICES	\$0	\$0	\$0	\$0
004350	PRINTED MATERIALS AND BINDING	\$1,156	\$2,300	\$1,343	\$2,000
004410	BOND PREMIUIMS	\$300	\$505	\$505	\$500
004414	VEHICLE INSURANCE	\$2,270	\$3,205	\$2,853	\$5,390
004415	VEHICLE INS. DEDUCTIBLE	\$0	\$1,716	\$966	\$0
004541	VEHICLE REPAIRS AND MAINT.	\$22,133	\$25,784	\$17,166	\$25,789
004544	REPAIRS TO OFFICE EQUIPMENT	\$0	\$0	\$0	\$0
004548	RADIO REPAIRS AND MAINT.	\$145	\$400	\$0	\$300
004621	COPIER RENTALS AND SUPPLIES	\$1,271	\$3,800	\$2,468	\$3,500
004850	RCS RADIO FEES	\$5,460	\$6,815	\$6,815	\$7,371
004999	MISCELLANEOUS	\$304	\$385	\$35	\$500
005700	VEHICLES >5K	\$129,810	\$0	\$0	\$44,000
	TOTAL	\$1,311,243	\$1,185,421	\$1,134,352	\$1,183,776

**COUNTY SHERIFF**

000999	TRSF TO GRANTS FUND	\$6,317	\$0	\$0	\$0
001100	FULL TIME SALARIES	\$10,424,909	\$10,553,591	\$10,553,591	\$11,478,089
001107	TEMP LABOR - SEASONAL HELP	\$510	\$0	\$0	\$2,000
001109	CELL PHONE STIPEND	\$36,769	\$37,010	\$37,010	\$40,560
001110	OVERTIME	\$202,795	\$196,461	\$196,461	\$200,000
001113	FTO	\$20,853	\$20,092	\$20,092	\$21,600
001114	CERTIFICATIONS	\$81,734	\$91,061	\$91,061	\$95,759
001115	OT - SO PARK PATROL	\$1,083	\$696	\$696	\$6,000
001116	CIT SUPPLEMENT	\$28,771	\$27,897	\$27,897	\$33,000
001117	VOLUNTARY DUTY PAY	\$125,339	\$187,126	\$187,126	\$0
001118	EXTRA DUTY PAY	\$346,177	\$345,351	\$345,351	\$0

001125	LONGEVITY PAY	\$0	\$0	\$0	\$130,084
002010	FICA	\$812,107	\$833,496	\$833,496	\$918,543
002020	RETIREMENT	\$1,321,686	\$1,379,711	\$1,379,711	\$1,518,644
002030	INSURANCE	\$1,713,600	\$1,713,600	\$1,713,600	\$1,738,800
002050	WORKER'S COMP	\$151,581	\$82,280	\$82,280	\$103,057
002080	RANDOM DRUG TESTING	\$35	\$800	\$770	\$0
003002	VEHICLE EQUIPMENT <5K	\$6,660	\$15,536	\$14,026	\$37,905
003003	RADIO EQUIPMENT <5K	\$11,179	\$12,140	\$11,915	\$27,307
003004	AMMUNITION	\$84,150	\$85,477	\$70,108	\$98,159
003005	OFFICE FURNITURE <5K	\$11,316	\$12,123	\$9,013	\$11,305
003006	OFFICE EQUIPMENT <5K	\$2,539	\$3,505	\$2,953	\$8,488
003008	LAW ENFORCEMENT EQUIP <5K	\$36,389	\$34,414	\$31,338	\$45,870
003010	COMPUTER EQUIPMENT <5K	\$47,283	\$34,031	\$33,462	\$604,349
003011	COMPUTER SOFTWARE <5K	\$8,410	\$3,884	\$3,824	\$3,912
003100	OFFICE SUPPLIES	\$39,192	\$43,000	\$37,213	\$33,000
003301	GASOLINE	\$842,162	\$829,197	\$829,197	\$1,055,259
003311	UNIFORMS	\$59,271	\$68,000	\$62,073	\$70,878
003318	JANITORIAL SUPPLIES	\$917	\$1,000	\$846	\$1,000
003321	FILM, FILM PROCESSING	\$0	\$100	\$76	\$100
003398	VIDEO TAPES/CD/DVD	\$6,196	\$7,500	\$4,621	\$7,500
003530	INVESTIGATIVE SUPP./SVS.	\$23,728	\$30,000	\$23,576	\$27,000
003670	USE OF DONATIONS	\$0	\$0	\$0	\$0
003671	USE OF V.A. DONATIONS	\$1,001	\$818	\$218	\$0
003900	MEMBERSHIP DUES	\$3,968	\$6,000	\$3,510	\$6,000
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$7,010	\$8,527	\$8,527	\$4,275
004052	CRIME PREVENTION	\$8,980	\$9,000	\$8,911	\$11,000
004100	PROFESSIONAL SERVICES	\$2,142	\$6,100	\$4,393	\$5,200
004209	CELLULAR PHONE/PAGER	\$108	\$130	\$91	\$200
004210	INTERNET/EMAIL SVS	\$99,989	\$109,541	\$99,632	\$119,158
004211	TELEPHONE SERVICE	\$6,545	\$8,000	\$5,534	\$8,000
004212	POSTAGE	\$25,336	\$27,000	\$26,268	\$27,000
004216	POSTAGE METER RENTAL/SUPPLIES	\$7,668	\$8,500	\$7,668	\$8,000
004229	STATE LAW ENFORC TRAINING MONIES	\$7,370	\$19,796	\$7,444	\$0

004231	TRAVEL	\$3,990	\$5,000	\$850	\$5,000
004232	TRAINING, CONF, SEMINARS	\$167,828	\$176,267	\$159,037	\$152,307
004310	ADVERTISING AND LEGAL NOTICES	\$724	\$2,000	\$1,856	\$2,500
004350	PRINTED MATERIALS AND BINDING	\$12,964	\$16,000	\$11,574	\$16,000
004410	BOND PREMIUIMS	\$455	\$310	\$303	\$850
004414	VEHICLE INSURANCE	\$36,662	\$42,509	\$39,587	\$96,307
004415	VEHICLE INS. DEDUCTIBLE	\$9,000	\$5,000	\$5,000	\$0
004500	MAINTENANCE CONTRACTS	\$17,688	\$19,715	\$12,505	\$8,865
004511	FIRING RANGE MAINT. AND REPAIRS	\$39,079	\$34,616	\$29,975	\$46,000
004541	VEHICLE REPAIRS AND MAINT.	\$289,812	\$393,427	\$330,505	\$411,000
004543	REPAIRS TO EQUIPMENT	\$10,583	\$10,000	\$3,564	\$10,000
004544	REPAIRS TO OFFICE EQUIPMENT	\$417	\$500	\$328	\$500
004548	RADIO REPAIRS AND MAINT.	\$0	\$500	\$0	\$500
004621	COPIER RENTALS AND SUPPLIES	\$23,788	\$25,140	\$24,913	\$24,156
004623	EQUIPMENT LEASE	\$67,341	\$70,770	\$62,448	\$70,031
004703	MH/MR	\$74,385	\$80,000	\$71,250	\$80,000
004705	PRE - EMPLOYMENT SCREENING	\$840	\$1,000	\$870	\$0
004715	VEHICLE IMPOUNDMENT YARD	\$15,320	\$24,000	\$13,533	\$24,000
004850	RCS RADIO FEES	\$81,638	\$90,725	\$90,725	\$106,239
004968	CARE OF ANIMALS	\$4,516	\$10,000	\$6,054	\$7,000
004970	ANIMAL CONTROL SUPPLIES	\$2,361	\$2,340	\$2,272	\$2,358
004999	MISCELLANEOUS	\$1,050	\$2,893	\$1,066	\$3,000
005008	LAW ENFORCEMENT EQUIP >5K	\$18,584	\$25,000	\$25,000	\$0
005302	FIRING RANGE IMPROVEMENTS	\$5,880	\$385	\$385	\$0
005700	VEHICLES >5K	\$678,564	\$959,129	\$957,820	\$1,461,500
005740	COMPUTER EQUIPMENT >5K	\$0	\$16,294	\$16,294	\$15,632
005741	COMPUTER SOFTWARE <5K	\$0	\$10,000	\$10,000	\$0
	TOTAL	\$18,187,242	\$18,876,009	\$18,653,294	\$21,050,746

**DPS - ABC GEORGETOWN**

001100	FULL TIME SALARIES	\$36,628	\$37,458	\$37,458	\$34,959
001101	PART TIME SALARIES 20 - 30 HRS/WK	\$0	\$0	\$0	\$0
001125	LONGEVITY PAY	\$0	\$0	\$0	\$2,496

002010	FICA	\$2,717	\$2,860	\$2,757	\$2,865
002020	RETIREMENT	\$4,390	\$4,567	\$4,567	\$4,738
002030	INSURANCE	\$8,400	\$8,400	\$8,400	\$8,400
002050	WORKER'S COMP	\$102	\$155	\$153	\$155
003008	LAW ENFORCEMENT EQUIP <5K	\$576	\$345	\$0	\$0
003010	COMPUTER EQUIPMENT <5K	\$1,303	\$0	\$0	\$953
003100	OFFICE SUPPLIES	\$0	\$0	\$0	\$0
004209	CELLULAR PHONE/PAGER	\$0	\$0	\$0	\$0
004211	TELEPHONE SERVICE	\$289	\$400	\$294	\$400
004410	BOND PREMIUMS	\$0	\$0	\$0	\$0
004544	REPAIRS TO OFFICE EQUIPMENT	\$0	\$0	\$0	\$0
004623	EQUIPMENT LEASE	\$6,500	\$6,500	\$6,500	\$6,500
004850	RCS RADIO FEES	\$5,880	\$7,161	\$5,891	\$5,083
005008	LAW ENFORCEMENT EQUIP >5K	\$0	\$0	\$0	\$0
	TOTAL	\$66,784	\$67,846	\$66,020	\$66,549

**DPS - GTOWN WEST - NW**

001100	FULL TIME SALARIES	\$32,915	\$33,955	\$33,955	\$33,284
001125	LONGEVITY PAY	\$0	\$0	\$0	\$648
002010	FICA	\$2,289	\$2,540	\$2,390	\$2,596
002020	RETIREMENT	\$3,909	\$4,140	\$4,140	\$4,292
002030	INSURANCE	\$8,400	\$8,400	\$8,400	\$8,400
002050	WORKER'S COMP	\$39	\$59	\$58	\$60
003008	LAW ENFORCEMENT EQUIP <5K	\$1,527	\$1,185	\$1,019	\$1,305
003100	OFFICE SUPPLIES	\$1,105	\$900	\$758	\$900
003398	VIDEO TAPES/CD/DVD	\$552	\$69	\$35	\$400
004209	CELLULAR PHONE/PAGER	\$850	\$0	\$0	\$0
004210	INTERNET/EMAIL SVS	\$0	\$0	\$0	\$0
004211	TELEPHONE SERVICE	\$0	\$0	\$0	\$0
004231	TRAVEL	\$0	\$150	\$0	\$0
004232	TRAINING, CONF, SEMINARS	\$200	\$615	\$615	\$400
004544	REPAIRS TO OFFICE EQUIPMENT	\$0	\$0	\$0	\$0
004548	RADIO REPAIRS AND MAINT.	\$137	\$300	\$256	\$300
004621	COPIER RENTAL AND SUPPLIES	\$1,353	\$1,898	\$1,107	\$1,897

004623	EQUIPMENT LEASE	\$9,912	\$9,756	\$9,750	\$9,756
004850	RCS RADIO FEES	\$4,883	\$6,468	\$6,468	\$6,354
004999	MISCELLANEOUS	\$68	\$102	\$25	\$300
	TOTAL	\$68,138	\$70,537	\$68,976	\$70,892

**COUNTY JAIL**

001100	FULL TIME SALARIES	\$11,413,079	\$11,700,749	\$11,508,501	\$11,925,873
001109	CELL PHONE STIPEND	\$213	\$0	\$0	\$0
001110	OVERTIME	\$247,584	\$268,145	\$268,145	\$250,000
001113	FTO	\$13,598	\$14,400	\$14,188	\$14,400
001114	CERTIFICATIONS	\$30,529	\$33,839	\$31,458	\$33,839
001117	VOLUNTARY DUTY PAY	\$27,057	\$34,284	\$34,284	\$0
001125	LONGEVITY PAY	\$0	\$0	\$0	\$151,478
002010	FICA	\$850,266	\$921,934	\$863,358	\$946,732
002020	RETIREMENT	\$1,390,777	\$1,464,288	\$1,444,653	\$1,565,512
002030	INSURANCE	\$2,578,800	\$2,578,800	\$2,578,800	\$2,578,800
002050	WORKER'S COMP	\$158,757	\$93,029	\$88,308	\$92,332
002080	RANDOM DRUG TESTING	\$0	\$100	\$0	\$0
003001	SMALL EQUIPMENT AND TOOLS <5K	\$4,222	\$2,034	\$1,924	\$2,030
003002	VEHICLE EQUIPMENT <5K	\$533	\$1,800	\$361	\$0
003003	RADIO EQUIPMENT <5K	\$11,561	\$4,783	\$3,444	\$4,830
003005	OFFICE FURNITURE <5K	\$17,198	\$13,225	\$11,945	\$12,315
003006	OFFICE EQUIPMENT <5K	\$11,851	\$10,858	\$8,903	\$3,740
003008	LAW ENFORCEMENT EQUIP <5K	\$27,091	\$22,108	\$21,171	\$20,848
003009	LINENS/TOILETRIES	\$62,479	\$65,000	\$64,844	\$67,500
003010	COMPUTER EQUIPMENT <5K	\$35,462	\$34,662	\$28,984	\$24,100
003011	COMPUTER SOFTWARE <5K	\$190	\$1,080	\$832	\$500
003100	OFFICE SUPPLIES	\$33,915	\$35,000	\$34,946	\$35,000
003107	MEDICAL EQUIPMENT <5K	\$1,659	\$1,715	\$1,597	\$5,025
003111	KITCHEN SUPPLIES	\$23,995	\$24,000	\$23,835	\$24,000
003200	MEDICAL SUPPLIES	\$29,899	\$34,000	\$30,979	\$34,000
003301	GASOLINE	\$47,574	\$55,000	\$45,295	\$60,000
003305	CLOTHING	\$29,499	\$24,543	\$24,149	\$29,573
003306	FOOD SERVICE	\$551,583	\$684,376	\$551,948	\$611,750

003307	PHARMACEUTICALS	\$147,332	\$200,000	\$195,664	\$210,000
03311	UNIFORMS	\$49,743	\$52,756	\$47,228	\$50,716
003316	MEDICAL/HOSPITAL	\$503,969	\$598,754	\$311,658	\$504,000
003317	DENTAL	\$84,903	\$85,000	\$80,190	\$85,000
003318	JANITORIAL SUPPLIES	\$50,467	\$53,300	\$52,400	\$53,300
003398	VIDEO TAPES/CD/DVD	\$291	\$558	\$459	\$648
003900	MEMBERSHIP DUES	\$560	\$750	\$437	\$750
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$2,921	\$1,050	\$459	\$2,850
004000	PROJECT BETTER CHANCE	\$143,754	\$187,241	\$147,378	\$187,241
004100	PROFESSIONAL SERVICES	\$619	\$0	\$0	\$0
004116	JAIL DOCTOR	\$159,057	\$161,560	\$147,072	\$161,560
004141	INTERPRETORS	\$0	\$700	\$351	\$700
004209	CELLULAR PHONE/PAGER	\$1,476	\$1,440	\$1,440	\$1,380
004210	INTERNET/EMAIL SVS	\$1,368	\$1,368	\$1,066	\$1,368
004211	TELEPHONE SERVICE	\$2,166	\$2,440	\$2,004	\$2,300
004229	STATE LAW ENFORC TRAINING MONIES	\$4,870	\$20,939	\$6,144	\$0
004231	TRAVEL	\$17,376	\$19,000	\$16,723	\$19,000
004232	TRAINING, CONF, SEMINARS	\$26,844	\$45,000	\$31,529	\$40,000
004350	PRINTED MATERIALS AND BINDING	\$28,477	\$34,464	\$29,441	\$32,000
004410	BOND PREMIUIMS	\$407	\$1,008	\$305	\$1,018
004413	PERSONAL LIABILITY INS	\$12,117	\$13,951	\$13,951	\$15,000
004414	VEHICLE INSURANCE	\$3,159	\$3,300	\$2,224	\$2,709
004415	VEHICLE INS. DEDUCTIBLE	\$1,310	\$0	\$0	\$0
004500	MAINTENANCE CONTRACTS	\$6,500	\$7,500	\$5,300	\$5,450
004510	FACILTY MAINT. AND REPAIR	\$2,003	\$0	\$0	\$0
004541	VEHICLE REPAIRS AND MAINT.	\$12,563	\$22,807	\$18,499	\$16,000
004543	REPAIRS TO EQUIPMENT	\$20,735	\$24,500	\$4,047	\$23,000
004544	REPAIRS TO OFFICE EQUIPMENT	\$446	\$1,000	\$552	\$1,000
004548	RADIO REPAIRS AND MAINT.	\$895	\$1,500	\$1,395	\$1,500
004621	COPIER RENTALS AND SUPPLIES	\$10,229	\$10,600	\$10,229	\$11,300
004623	EQUIPMENT LEASE	\$0	\$9,000	\$0	\$0
004705	PRE - EMPLOYMENT SCREENING	\$1,435	\$2,245	\$2,245	\$0
004850	RCS RADIO FEES	\$4,200	\$5,082	\$5,082	\$6,100

004992	CSR PROGRAM	\$4,865	\$5,710	\$5,137	\$5,400
004999	MISCELLANEOUS	\$1,873	\$3,755	\$995	\$4,000
005000	CAPITAL OUTLAY >5K	\$20,104	\$148,584	\$148,058	\$120,000
005700	VEHICLES >5K	\$169,490	\$0	\$0	\$77,599
	TOTAL	\$19,097,894	\$19,850,615	\$18,976,512	\$20,137,066

**ADULT PROBATION**

003005	OFFICE FURNITURE <5K	\$990	\$1,276	\$1,276	\$2,750
003006	OFFICE EQUIPMENT <5K	\$272	\$0	\$0	\$0
003301	GASOLINE	\$1,588	\$3,000	\$1,325	\$2,500
004216	POSTAGE METER RENTAL SUPPLIES	\$0	\$0	\$0	\$0
004414	VEHICLE INSURANCE	\$358	\$2,469	\$1,415	\$1,500
004415	VEHICLE INS. DEDUCTIBLE	\$0	\$0	\$0	\$0
004541	VEHICLE REPAIRS AND MAINT.	\$454	\$650	\$89	\$650
004717	CSCD COOP AGREEMENT	\$143,101	\$164,285	\$164,284	\$164,285
004901	CSR PROGRAM EXPENDITURES	\$34,371	\$33,480	\$31,060	\$33,480
004999	MISCELLANEOUS	\$0	\$224	\$213	\$500
	TOTAL	\$181,134	\$205,384	\$199,661	\$205,665

**JUVENILE SERVICES**

000777	TRANSFER TO CAPITAL PROJECTS	\$0	\$0	\$0	\$0
000999	TRANSFER TO GRANTS FUND	\$2,142	\$0	\$0	\$0
001100	FULL TIME SALARIES	\$4,973,364	\$5,451,130	\$5,135,056	\$5,402,948
001101	PART TIME SALARIES 20 - 30 HRS/WK	\$14,052	\$14,082	\$14,082	\$14,040
001102	PART TIME SALARIES <20 HRS/WKS	\$933	\$9,958	\$8,997	\$0
001103	PART TIME SALARIES 30 - 40 HRS/WK	\$0	\$0	\$0	\$0
001107	TEMP LABOR - SEASONAL HELP	\$24,076	\$15,000	\$14,507	\$25,000
001109	CELL PHONE STIPEND	\$37,703	\$37,440	\$36,863	\$37,440
001110	OVERTIME	\$137,695	\$145,204	\$123,054	\$145,204
001114	CERTIFICATIONS	\$1,080	\$1,080	\$1,080	\$1,080
001117	VOLUNTARY DUTY PAY	\$4,154	\$13,593	\$13,593	\$0
001125	LONGEVITY PAY	\$0	\$0	\$0	\$112,728
001130	MERIT, RETENTION, AND RECRUITING	\$0	\$18,671	\$0	\$264,946
002010	FICA	\$369,077	\$436,521	\$384,235	\$459,259
002020	RETIREMENT	\$611,359	\$690,594	\$645,603	\$755,764

002030	INSURANCE	\$1,070,780	\$1,137,247	\$1,075,550	\$1,126,738
002050	WORKER'S COMP	\$40,572	\$24,098	\$22,648	\$23,775
002080	RANDOM DRUG TESTING	\$35	\$0	\$0	\$0
003003	RADIO EQUIPMENT <5K	\$6,598	\$1,911	\$1,910	\$6,147
003005	OFFICE FURNITURE <5K	\$9,508	\$5,660	\$4,827	\$10,000
003006	OFFICE EQUIPMENT <5K	\$8,533	\$6,977	\$4,612	\$8,149
003009	LINENS/TOILETRIES	\$5,183	\$6,800	\$5,856	\$8,500
003010	COMPUTER EQUIPMENT <5K	\$49,960	\$48,500	\$48,122	\$52,095
003011	COMPUTER SOFTWARE <5K	\$0	\$0	\$0	\$0
003100	OFFICE SUPPLIES	\$27,466	\$26,000	\$25,066	\$28,000
003101	EDUC AIDS/MATLS	\$1,144	\$1,000	\$871	\$1,000
003102	SAFETY SUPPLIES	\$497	\$500	\$470	\$1,000
003105	PAPER SUPPLIES	\$0	\$200	\$0	\$0
003110	OTHER SUPPLIES	\$2,859	\$4,300	\$2,940	\$3,500
003200	MEDICAL SUPPLIES	\$1,941	\$3,400	\$2,883	\$3,400
003301	GASOLINE	\$27,587	\$28,825	\$26,018	\$30,200
003305	CLOTHING	\$11,916	\$12,000	\$11,744	\$15,000
003306	FOOD SERVICE	\$288,708	\$309,889	\$296,742	\$310,000
003307	PHARMACEUTICALS	\$33,712	\$49,093	\$49,093	\$45,000
003311	UNIFORMS	\$5,611	\$6,061	\$6,028	\$6,559
003316	MEDICAL/HOSPITAL	\$7,928	\$15,315	\$6,518	\$14,000
003317	DENTAL	\$5,762	\$7,000	\$6,379	\$6,000
003318	JANITORIAL SUPPLIES	\$4,922	\$6,600	\$4,518	\$5,000
003321	FILM, FILM PROCESSING	\$165	\$200	\$112	\$200
003601	EMPLOYEE RECOGNITION PROGRAM	\$346	\$2,039	\$93	\$1,700
003670	USE OF DONATIONS	\$0	\$500	\$206	\$0
003900	MEMBERSHIP DUES	\$3,557	\$4,970	\$3,738	\$7,526
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$2,323	\$2,500	\$801	\$3,500
004100	PROFESSIONAL SERVICES	\$121,864	\$123,081	\$116,270	\$155,000
004102	RESIDENTIAL SERVICES	\$420,131	\$600,000	\$554,082	\$580,000
004103	GISD RESIDENTIAL SERVICES	\$10,500	\$65,672	\$0	\$33,326
004106	COUNSELING SERVICES	\$66,621	\$81,588	\$81,588	\$73,000
004107	CARE OF JUVENILES	\$29	\$1,000	\$0	\$800

004108	NON - RESIDENTIAL SERVICES	\$69,678	\$75,000	\$57,476	\$75,000
004181	INDEPENDENT AUDIT	\$2,750	\$3,000	\$3,000	\$3,250
004211	TELEPHONE SERVICE	\$5,661	\$7,700	\$6,366	\$7,000
004212	POSTAGE	\$4,500	\$4,500	\$2,183	\$4,500
004231	TRAVEL	\$5,026	\$6,517	\$6,263	\$4,600
004232	TRAINING, CONF, SEMINARS	\$54,958	\$50,700	\$45,634	\$52,270
004350	PRINTED MATERIALS AND BINDING	\$3,054	\$6,250	\$4,037	\$5,000
004410	BOND PREMIUIMS	\$188	\$600	\$392	\$400
004413	PERSONAL LIABILITY INS.	\$929	\$1,500	\$694	\$1,200
004414	VEHICLE INSURANCE	\$3,219	\$4,950	\$4,152	\$4,939
004415	VEHICLE INS. DEDUCTIBLE	\$0	\$0	\$0	\$0
004500	MAINTENANCE CONTRACTS	\$4,530	\$9,665	\$8,675	\$7,200
004510	FACILITY MAINT. AND REPAIR	\$12,055	\$9,950	\$2,000	\$12,000
004541	VEHICLE REPAIRS AND MAINT.	\$15,475	\$19,217	\$19,217	\$16,000
004543	REPAIRS TO EQUIPMENT	\$471	\$2,050	\$1,387	\$1,500
004621	COPIER RENTALS AND SUPPLIES	\$32,277	\$34,000	\$30,837	\$34,000
004705	PRE - EMPLOYMENT SCREENING	\$1,644	\$2,500	\$1,927	\$0
004901	CSR PROGRAM EXPENDITURES	\$176	\$1,000	\$425	\$1,000
004999	MISCELLANEOUS	\$1,705	\$983	\$254	\$3,000
005000	CAPITAL OUTLAY >5K	\$6,501	\$0	\$0	\$9,500
005700	VEHICLES >5K	\$0	\$0	\$0	\$0
	TOTAL	\$8,637,189	\$9,656,281	\$8,931,672	\$10,019,883

**911 COMMUNICATIONS**

001100	FULL TIME SALARIES	\$2,083,272	\$2,483,997	\$2,307,799	\$2,592,377
001109	CELL PHONE STIPEND	\$8,876	\$9,600	\$8,604	\$9,600
001110	OVERTIME	\$355,905	\$375,000	\$356,085	\$384,000
001113	FTO	\$4,061	\$7,200	\$1,925	\$7,200
001125	LONGEVITY PAY	\$0	\$0	\$0	\$29,880
002010	FICA	\$172,731	\$219,999	\$190,549	\$231,264
002020	RETIREMENT	\$291,312	\$350,415	\$326,161	\$382,409
002030	INSURANCE	\$495,600	\$520,800	\$520,800	\$520,800
002050	WORKER'S COMP	\$3,086	\$4,707	\$4,649	\$4,995
003001	SMALL EQUIPMENT AND TOOLS <5K	\$184	\$2,478	\$2,466	\$367

003003	RADIO EQUIPMENT <5K	\$10,127	\$18,052	\$15,245	\$6,150
003005	OFFICE FURNITURE <5K	\$529	\$600	\$460	\$1,894
003006	OFFICE EQUIPMENT <5K	\$2,054	\$3,349	\$2,662	\$416
003010	COMPUTER EQUIPMENT <5K	\$1,613	\$7,990	\$5,819	\$37,046
003011	COMPUTER SOFTWARE <5K	\$4,345	\$7,317	\$2,761	\$4,656
003100	OFFICE SUPPLIES	\$3,419	\$5,910	\$4,092	\$5,000
003101	EDUC AIDS/MATLS	\$1,996	\$2,000	\$1,291	\$2,000
003105	PAPER SUPPLIES	\$2,372	\$2,500	\$869	\$1,250
003115	COMPUTER SUPPLIES	\$127	\$400	\$35	\$250
003120	PRINTER SUPPLIES	\$4,711	\$5,000	\$2,843	\$5,000
003301	GASOLINE	\$6,625	\$7,290	\$7,290	\$7,000
003311	UNIFORMS	\$4,062	\$4,450	\$3,588	\$4,673
003318	JANITORIAL SUPPLIES	\$299	\$306	\$306	\$400
003601	EMPLOYEE RECOGNITION PROGRAM	\$737	\$750	\$319	\$750
003670	USE OF DONATIONS	\$0	\$10,000	\$7,469	\$0
003900	MEMBERSHIP DUES	\$2,575	\$3,200	\$2,760	\$3,200
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$1,062	\$1,600	\$156	\$1,250
004209	CELLULAR PHONE/PAGER	\$12,613	\$18,526	\$13,606	\$15,000
004210	INTERNET/EMAIL SVS	\$2,378	\$7,769	\$5,021	\$31,200
004211	TELEPHONE SERVICE	\$1,657	\$1,500	\$1,471	\$1,500
004212	POSTAGE	\$461	\$400	\$288	\$400
004216	POSTAGE METER RENTAL/SUPPLIES	\$0	\$240	\$0	\$1,350
004231	TRAVEL	\$4,154	\$5,000	\$88	\$4,000
004232	TRAINING, CONF, SEMINARS	\$72,878	\$101,400	\$76,979	\$110,000
004350	PRINTED MATERIALS AND BINDING	\$0	\$1,500	\$952	\$1,500
004414	VEHICLE INSURANCE	\$920	\$9,511	\$9,511	\$10,109
004415	VEHICLE INS. DEDUCTIBLE	\$0	\$0	\$0	\$0
004430	UTILITIES	\$8,209	\$19,027	\$18,343	\$16,973
004500	MAINTENANCE CONTRACTS	\$84,387	\$154,489	\$95,436	\$289,100
004541	VEHICLE REPAIRS AND MAINT.	\$4,681	\$7,085	\$7,085	\$5,100
004544	REPAIRS TO OFFICE EQUIPMENT	\$437	\$100	\$0	\$800
004548	RADIO REPAIRS AND MAINT.	\$0	\$500	\$125	\$500
004621	COPIER RENTALS AND SUPPLIES	\$2,830	\$3,100	\$2,799	\$7,907

004705	PRE - EMPLOYMENT SCREENING	\$1,060	\$1,500	\$1,220	\$0
004850	RCS RADIO FEES	\$6,773	\$18,270	\$14,264	\$21,095
004999	MISCELLANEOUS	\$452	\$34	\$0	\$1,000
005700	VEHICLES >5K	\$18	\$0	\$0	\$0
	TOTAL	\$3,665,588	\$4,404,861	\$4,024,190	\$4,761,361

**EMERGENCY SERVICES  
DEPARTMENT**

000507	TRANSFER TO RCS	\$471,715	\$568,480	\$0	\$384,000
000999	TRANSFER TO GRANTS FUND	\$0	\$0	\$0	\$0
001100	FULL TIME SALARIES	\$222,622	\$229,144	\$211,439	\$225,589
001109	CELL PHONE STIPEND	\$1,928	\$1,980	\$1,712	\$2,880
001110	OVERTIME	\$0	\$20,000	\$1,837	\$10,000
001125	LONGEVITY PAY	\$0	\$0	\$0	\$3,528
002010	FICA	\$15,270	\$19,211	\$14,505	\$18,513
002020	RETIREMENT	\$26,702	\$30,600	\$26,198	\$30,613
002030	INSURANCE	\$25,200	\$25,200	\$25,200	\$25,200
002050	WORKER'S COMP	\$285	\$434	\$429	\$435
003001	SMALL EQUIPMENT AND TOOLS	\$64	\$200	\$10	\$200
003003	RADIO EQUIPMENT <5K	\$24,119	\$20,000	\$12,415	\$18,000
003005	OFFICE FURNITURE <5K	\$4,602	\$1,500	\$998	\$0
003006	OFFICE EQUIPMENT <5K	\$0	\$1,500	\$481	\$500
003010	COMPUTER EQUIPMENT <5K	\$0	\$2,400	\$0	\$9,200
003100	OFFICE SUPPLIES	\$0	\$500	\$0	\$500
003102	SAFETY SUPPLIES	\$0	\$0	\$0	\$0
003105	PAPER SUPPLIES	\$0	\$0	\$0	\$0
003110	OTHER SUPPLIES	\$1,318	\$2,000	\$1,967	\$1,500
003115	COMPUTER SUPPLIES	\$0	\$0	\$0	\$0
003120	PRINTER SUPPLIES	\$0	\$0	\$0	\$0
003301	GASOLINE	\$506	\$750	\$677	\$5,000
003311	UNIFORMS	\$1,089	\$1,000	\$70	\$1,000
003318	JANITORIAL SUPPLIES	\$0	\$0	\$0	\$0
003601	EMPLOYEE RECOGNITION PROGRAM	\$0	\$200	\$0	\$100
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$0	\$100	\$0	\$0

004100	PROFESSIONAL SERVICES	\$0	\$0	\$0	\$55,000
004209	CELLULAR PHONE/PAGER	\$0	\$0	\$0	\$0
004210	INTERNET/EMAIL SVS	\$1,052	\$1,500	\$884	\$1,400
004211	TELEPHONE SERVICE	\$59	\$100	\$44	\$100
004212	POSTAGE	\$0	\$50	\$0	\$25
004231	TRAVEL	\$231	\$500	\$324	\$500
004232	TRAINING, CONF, SEMINARS	\$335	\$5,000	\$938	\$5,000
004350	PRINTED MATERIALS AND BINDING	\$0	\$0	\$0	\$0
004414	VEHICLE INSURANCE	\$95	\$400	\$313	\$120
004415	VEHICLE INS. DEDUCTIBLE	\$0	\$0	\$0	\$0
004541	VEHICLE REPAIRS AND MAINT.	\$494	\$2,673	\$189	\$2,000
004544	REPAIRS TO OFFICE EQUIPMENT	\$0	\$0	\$0	\$0
004548	RADIO REPAIRS AND MAINT.	\$17,994	\$24,000	\$13,752	\$23,000
004850	RCS RADIO FEES	\$998	\$1,155	\$1,155	\$1,271
004999	MISCELLANEOUS	\$0	\$500	\$426	\$500
	TOTAL	\$816,675	\$961,077	\$315,961	\$825,674

**HEALTH DISTRICT**

000346	TRANSFER TO MEDICAID UPL PROGRAM	\$5,400,000	\$5,400,000	\$5,400,000	\$5,400,000
002050	WORKER'S COMP	\$7,956	\$4,118	\$3,967	\$4,118
003010	COMPUTER EQUIPMENT <5K	\$11,415	\$20,000	\$19,359	\$20,000
003011	COMPUTER SOFTWARE <5K	\$0	\$0	\$0	\$0
003900	MEMBERSHIP DUES	\$500	\$500	\$500	\$500
004063	ADMIN. COST INDIGENT	\$0	\$0	\$0	\$0
004181	INDEPENDENT AUDIT	\$0	\$0	\$0	\$0
004210	INTERNET/EMAIL SVS	\$15,764	\$16,180	\$14,582	\$16,200
004211	TELEPHONE SERVICE	\$5,188	\$5,500	\$5,249	\$5,500
004414	VEHICLE INSURANCE	\$1,471	\$1,933	\$1,817	\$1,913
004415	VEHICLE INS. DEDUCTIBLE	\$0	\$0	\$0	\$0
004505	SOFTWARE MAINTENANCE	\$3,796	\$4,899	\$4,804	\$4,899
004704	HEALTH DISTRICT COOP AGREEMENT	\$1,960,150	\$1,660,848	\$1,660,848	\$2,140,251
004850	RCS RADIO FEES	\$1,260	\$1,386	\$1,386	\$1,525
004905	PAYMENT FOR INDIDGENTS	\$11,916	\$25,000	-\$48,248	\$20,000
004910	DSRIP	\$0	\$421,968	\$421,968	\$0

	004921	COUNTY-WIDE TX DISC CARD PGM	\$0	\$9,350	\$9,350	\$10,020
	005752	COMMUNICATION EQUIPMENT	\$8,624	\$0	\$0	\$0
		TOTAL	\$7,428,040	\$7,571,682	\$7,495,583	\$7,624,926
<b>MUSEUM</b>	004270	COUNTY MUSEUM AGREEMENT	\$200,834	\$200,834	\$200,834	\$200,834
		TOTAL	\$200,834	\$200,834	\$200,834	\$200,834
<b>PUBLIC ASSISTANCE</b>	004104	RURAL FIRE PROTECTION	\$457,096	\$501,327	\$501,327	\$537,412
	004611	RENT, WMSON - BURNET CO OPP INC	\$34,000	\$34,000	\$34,000	\$34,000
	004612	CARTS PROGRAM	\$0	\$0	\$0	\$0
	004614	SENIOR NUTRITION, WMSON - BURNET	\$30,000	\$30,000	\$30,000	\$30,000
	004703	MH/MR	\$63,000	\$63,000	\$63,000	\$63,000
	004708	CHILD ADVOCACY CENTER	\$50,000	\$50,000	\$50,000	\$50,000
	004951	PAUPER BURIALS	\$600	\$250	\$250	\$900
	004963	WEST WILCO MENTAL RETARDATION	\$22,000	\$22,000	\$22,000	\$22,000
	004967	WILLIAMSON COUNTY CRISIS CENTER	\$67,500	\$67,500	\$67,500	\$67,500
		TOTAL	\$724,196	\$768,077	\$768,077	\$804,812
<b>CHILD WELFARE</b>	002080	RANDOM DRUG TESTING	\$0	\$0	\$0	\$0
	003305	CLOTHING	\$88,775	\$93,900	\$93,900	\$106,000
	003316	MEDICAL/HOSPITAL	\$36	\$300	\$300	\$2,000
	004100	PROFESSIONAL SERVICES	\$0	\$0	\$0	\$0
	004105	FOSTER HOME CARE	\$817	\$73	\$73	\$1,000
	004106	COUNSELING SERVICES	\$80	\$0	\$0	\$1,500
	004109	SPECIAL NEEDS	\$37	\$115	\$115	\$500
	004999	MISCELLANEOUS	\$228	\$322	\$322	\$500
		TOTAL	\$89,974	\$94,711	\$94,711	\$111,500
<b>RECYCLING CENTER</b>	001102	PART TIME SALARIES < 20 HRS/WKS	\$8,258	\$10,000	\$9,304	\$10,000
	001130	MERIT, RETENTION & RECRUITING	\$0	\$0	\$0	\$400
	002010	FICA	\$632	\$765	\$712	\$796
	002020	RETIREMENT	\$980	\$1,218	\$1,134	\$1,329
	002050	WORKER'S COMP	\$425	\$198	\$190	\$199

003001	SMALL EQUIPMENT AND TOOLS <5K	\$0	\$50	\$0	\$50
003006	OFFICE EQUIPMENT <5K	\$0	\$0	\$0	\$0
003100	OFFICE SUPPLIES	\$0	\$0	\$0	\$0
003110	OTHER SUPPLIES	\$310	\$400	\$315	\$400
003301	GASOLINE	\$0	\$0	\$0	\$0
004350	PRINTED MATERIALS AND BINDING	\$0	\$0	\$0	\$0
004510	FACILITY MAINT. AND REPAIR	\$1,991	\$1,000	\$0	\$1,000
004543	REPAIRS TO EQUIPMENT	\$1,027	\$4,972	\$4,972	\$1,000
004990	SOLID WASTE MGMT/RECYCLING	\$0	\$1,000	\$0	\$1,000
004999	MISCELLANEOUS	\$28,314	\$46,778	\$45,555	\$50,000
	TOTAL	\$41,937	\$66,381	\$62,182	\$66,173

**EXTENSION SERVICE**

001100	FULL TIME SALARIES	\$161,328	\$117,727	\$94,850	\$117,236
001103	PART TIME SALARIES 30 - 40 HRS/WK	\$0	\$0	\$0	\$0
001109	CELL PHONE STIPEND	\$3,612	\$3,840	\$2,468	\$3,840
001125	LONGEVITY PAY	\$0	\$0	\$0	\$936
001926	CONTRIBUTED WAGES	\$0	\$52,080	\$41,464	\$52,080
002010	FICA	\$12,066	\$13,284	\$10,264	\$13,318
002020	RETIREMENT	\$13,766	\$14,813	\$11,691	\$15,435
002030	INSURANCE	\$33,600	\$33,600	\$33,600	\$33,600
002050	WORKER'S COMP	\$253	\$386	\$381	\$386
003005	OFFICE FURNITURE <5K	\$289	\$5,848	\$2,848	\$0
003006	OFFICE EQUIPMENT <5K	\$0	\$0	\$0	\$0
003010	COMPUTER EQUIPMENT <5K	\$2,625	\$6,209	\$6,206	\$0
003100	OFFICE SUPPLIES	\$2,909	\$3,533	\$3,071	\$3,600
003101	EDUC AIDS/MATLS	\$2,218	\$2,200	\$1,802	\$2,200
003301	GASOLINE	\$7,867	\$10,039	\$4,303	\$9,000
003900	MEMBERSHIP DUES	\$1,023	\$935	\$499	\$935
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$406	\$427	\$190	\$427
004209	CELLULAR PHONE/PAGER	\$0	\$0	\$0	\$0
004211	TELEPHONE SERVICE	\$583	\$700	\$603	\$700
004212	POSTAGE	\$366	\$500	\$291	\$475
004221	LIVESTOCK SHOW	\$4,711	\$4,600	\$3,582	\$4,600

	004231	TRAVEL	\$7,822	\$9,500	\$7,504	\$12,000
	004232	TRAINING, CONF., SEMINARS	\$6,245	\$7,000	\$5,646	\$7,000
	004350	PRINTED MATERIALS AND BINDING	\$232	\$200	\$0	\$233
	004414	VEHICLE INSURANCE	\$358	\$376	\$339	\$317
	004415	VEHICLE INS. DEDUCTIBLE	\$0	\$0	\$0	\$0
	004541	VEHICLE REPAIRS AND MAINT.	\$1,644	\$2,954	\$2,100	\$2,500
	004544	REPAIRS TO OFFICE EQUIPMENT	\$0	\$0	\$0	\$0
	004621	COPIER RENTAL AND SUPPLIES	\$6,185	\$7,000	\$5,294	\$5,709
	005700	VEHICLES >5K	\$0	\$0	\$0	\$0
		TOTAL	\$270,108	\$297,751	\$238,993	\$286,527
<b>MERIT MONIES</b>						
<b>COUNTY JUDGE DEPARTMENT</b>	001130	MERIT, RETENTION, AND RECRUITING	\$0	\$3,416	\$0	\$68,734
	002010	FICA	\$0	\$261	\$0	\$5,258
	002020	RETIREMENT	\$0	\$416	\$0	\$8,679
		TOTAL	\$0	\$4,093	\$0	\$82,672
<b>COUNTY CLERK DEPARTMENT</b>	001130	MERIT, RETENTION, AND RECRUITING	\$0	\$3,270	\$0	\$43,566
	002010	FICA	\$0	\$250	\$0	\$3,333
	002020	RETIREMENT	\$0	\$398	\$0	\$5,496
		TOTAL	\$0	\$3,919	\$0	\$52,394
<b>SHERIFF OFFICE DEPARTMENT</b>	001130	MERIT, RETENTION, AND RECRUITING	\$0	\$1,348	\$0	\$164,191
	002010	FICA	\$0	\$103	\$0	\$12,561
	002020	RETIREMENT	\$0	\$164	\$0	\$20,748
		TOTAL	\$0	\$1,616	\$0	\$197,499
<b>EMERGENCY SRVS DEPARTMENT</b>	001130	MERIT, RETENTION, AND RECRUITING	\$0	\$23,500	\$0	\$377,719
	002010	FICA	\$0	\$1,798	\$0	\$28,896
	002020	RETIREMENT	\$0	\$2,863	\$0	\$47,670
		TOTAL	\$0	\$28,161	\$0	\$454,285
<b>HUMAN RESOURCES DEPARTMENT</b>	001130	MERIT, RETENTION, AND RECRUITING	\$0	\$13	\$0	\$24,193

	002010	FICA	\$0	\$1	\$0	\$1,851
	002020	RETIREMENT	\$0	\$2	\$0	\$3,061
		TOTAL	\$0	\$16	\$0	\$29,104
<b>INFRASTRUCTURE DEPARTMENT</b>	001130	MERIT, RETENTION, AND RECRUITING	\$0	\$1,901	\$0	\$47,796
	002010	FICA	\$0	\$145	\$0	\$3,656
	002020	RETIREMENT	\$0	\$232	\$0	\$6,037
		TOTAL	\$0	\$2,278	\$0	\$57,490

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

**FY 2013-2014**

**ROAD AND BRIDGE FUND**

**Adopted Budget  
Williamson County, Texas  
Road and Bridge Fund**

**Fund Analysis**

	<b>Actual 2011-2012</b>	<b>Amended Budget 2012-2013</b>	<b>Estimated 2012-2013</b>	<b>Adopted Budget 2013-2014</b>
<b>Beginning Balance</b>	\$12,250,208	\$11,217,532	\$11,217,532	\$12,018,287
<b>Revenues</b>	\$15,522,414	\$18,614,435	\$19,066,530	\$19,652,059
<b>Transfers In</b>	\$0	\$0	\$468,593	\$0
<b>Total Funds Available</b>	\$27,772,622	\$29,831,967	\$30,752,655	\$31,670,346
<b>Expenditures</b>	\$14,395,485	\$18,715,055	\$16,967,363	\$19,285,540
<b>Capital Outlay</b>	\$747,655	\$1,367,150	\$1,298,893	\$2,188,000
<b>Transfers Out</b>	\$1,411,949	\$1,058,939	\$468,112	\$265,800
<b>Ending Balance</b>	\$11,217,532	\$8,690,823	\$12,018,287	\$9,931,006

**Revenue Analysis**

<b>Current Ad Valorem Taxes</b>	\$10,157,343	\$13,527,435	\$13,673,146	\$14,530,059
<b>Delinquent Ad Valorem Taxes</b>	\$106,361	\$107,000	\$96,062	\$101,500
<b>Intergovernmental</b>	\$160,586	\$127,000	\$121,517	\$159,000
<b>Motor Vehicle Registration</b>	\$1,275,780	\$1,150,000	\$1,078,850	\$970,000
<b>Optional County Reg Fee</b>	\$3,651,788	\$3,575,000	\$3,726,734	\$3,635,000
<b>Investment Income</b>	\$58,449	\$60,000	\$48,208	\$70,000

<b>Proceeds of sales or surplus property</b>	\$58,857	\$50,000	\$103,383	\$60,000
<b>Inspection fees</b>	\$18,214	\$15,000	\$165,403	\$125,000
<b>Plat Fees</b>	\$0	\$0	\$51,739	\$0
<b>Other</b>	\$35,035	\$3,000	\$1,488	\$1,500
<b>Transfers In</b>	\$0	\$0	\$468,593	\$0
<b>Total Revenues</b>	<u>\$15,522,414</u>	<u>\$18,614,435</u>	<u>\$19,535,123</u>	<u>\$19,652,059</u>

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

**\* The estimated ending fund balance for Road and Brdidge for FY13/14 is approximately a 17% decrease to FY12/13. This is a planned reduction in cash ending, still allotting more than the 35% balance required in the County's budget order to remain fiscally responsible. The funds are being utilized for capital expenditures.**

**Expenditure  
Analysis**

	<b>Line Item</b>	<b>Description</b>	<b>Actual Expenses 2011-2012</b>	<b>Amended Budget 2012-2013</b>	<b>Estimated Expenses 2012-2013</b>	<b>Adopted Budget 2013-2014</b>
<b>UNIFIED ROAD SYSTEM FUND</b>						
<b>UNIFIED ROAD SYSTEM</b>	000507	TRANSFER TO RADIO COMM SYS	\$0	\$0	\$0	\$0
	000777	TRANSFER TO CAPITAL PROJECTS	\$1,411,949	\$1,058,939	\$468,112	\$265,800
	001100	FULL TIME SALARIES	\$4,516,337	\$5,132,364	\$4,530,661	\$5,023,968
	001102	PART TIME SALARIES <20 HRS/WKS	\$0	\$0	\$0	\$0
	001107	TEMP LABOR - SEASONAL HELP	\$26,751	\$71,340	\$49,883	\$50,000
	001109	CELL PHONE STIPEND	\$13,303	\$14,490	\$11,029	\$14,400
	001110	OVERTIME	\$60,199	\$93,000	\$74,265	\$80,000
	001125	LONGEVITY	\$0	\$0	\$0	\$105,864
	001130	MERIT, RETENTION, AND RECRUITING	\$0	\$9,946	\$0	\$212,457
	001151	CSR SALARIES	\$62,735	\$65,000	\$63,442	\$65,000
	002010	FICA	\$337,114	\$407,832	\$343,596	\$424,704
	002020	RETIREMENT	\$552,827	\$640,906	\$570,685	\$695,964
	002030	INSURANCE	\$1,038,800	\$1,041,600	\$1,035,300	\$1,041,600
	002050	WORKER'S COMP	\$131,446	\$66,038	\$63,542	\$66,038
	002070	GROUP INS/RETIREES	\$186,136	\$242,900	\$242,900	\$218,400
	002080	RANDOM DRUG TESTING	\$3,125	\$3,000	\$2,260	\$3,900
	003001	SMALL EQUIPMENT AND TOOLS <5K	\$22,899	\$25,000	\$22,132	\$29,000
	003002	VEHICLE EQUIPMENT <5K	\$7,341	\$20,750	\$16,003	\$20,570
	003003	RADIO EQUIPMENT <5K	\$0	\$0	\$0	\$0
	003005	OFFICE FURNITURE <5K	\$1,738	\$5,000	\$906	\$1,000
	003006	OFFICE EQUIPMENT <5K	\$3,994	\$2,800	\$2,424	\$2,800
	003010	COMPUTER EQUIPMENT <5K	\$25,850	\$20,300	\$19,438	\$22,000
	003011	COMPUTER SOFTWARE <5K	\$12,888	\$10,000	\$9,716	\$3,600
	003100	OFFICE SUPPLIES	\$5,035	\$4,876	\$4,799	\$5,000
	003101	EDUC AIDS/MATLS	\$165	\$400	\$383	\$0

003102	SAFETY SUPPLIES	\$6,468	\$12,000	\$10,654	\$10,000
003109	CONCRETE SURVEY SUPP AND EQUIP	\$23,426	\$92,000	\$80,439	\$32,000
003110	OTHER SUPPLIES	\$5,220	\$7,500	\$2,066	\$0
003120	PRINTER SUPPLIES	\$4,564	\$5,500	\$4,766	\$5,500
003301	GASOLINE	\$861,056	\$926,063	\$926,063	\$900,000
003302	USED TIRE DISPOSAL	\$1,372	\$2,675	\$0	\$2,675
003311	UNIFORMS	\$26,519	\$31,000	\$21,640	\$27,000
003318	JANITORIAL SUPPLIES	\$241	\$2,624	\$2,624	\$4,500
003540	CONTRACT SEAL COATING	\$0	\$0	\$0	\$0
003542	CONTRACT STRIPING	\$78,075	\$407,000	\$324,668	\$490,000
003544	CONTRACT HAULING	\$50,135	\$78,937	\$75,015	\$105,000
003550	ASPHALT	\$3,370,023	\$4,751,292	\$4,647,422	\$4,558,559
003551	BASE AND STABILIZER	\$387,128	\$375,440	\$280,088	\$350,000
003552	CONCRETE	\$33,977	\$90,000	\$37,324	\$60,000
003553	SIGNS	\$72,785	\$140,000	\$138,422	\$100,000
003554	CHEMICALS AND ROADSIDE SPRAYING	\$54,333	\$88,000	\$87,960	\$85,000
003555	FENCING MATERIALS/LABOR	\$2,693	\$60,000	\$2,500	\$10,000
003556	AGGREGATE/ROCK MATERIALS	\$480,639	\$532,200	\$530,426	\$460,000
003558	CULVERTS AND BRIDGE LUMBER	\$103,787	\$155,000	\$117,979	\$117,000
003598	GUARDRAIL MAINT.	\$0	\$0	\$0	\$25,000
003599	ROAD CONST./MAINT.	\$33,358	\$710,510	\$570,684	\$1,734,000
003601	EMPLOYEE RECOGNITION PROGRAM	\$394	\$560	\$505	\$560
003900	MEMBERSHIP DUES	\$2,353	\$4,500	\$2,396	\$3,233
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$614	\$1,432	\$1,432	\$2,350
004100	PROFESSIONAL SERVICES	\$354,372	\$302,000	\$234,553	\$200,000
004150	SURVEYING	\$0	\$75,000	\$15,698	\$75,000
004160	LAB FEES	\$7,997	\$75,000	\$12,169	\$25,000
004210	INTERNET/EMAIL SERVICES	\$0	\$0	\$0	\$3,000
004211	TELEPHONE SERVICES	\$3,545	\$4,000	\$2,935	\$2,800
004212	POSTAGE	\$1,161	\$2,000	\$1,253	\$1,500
004231	TRAVEL	\$5,427	\$10,000	\$6,165	\$8,000
004232	TRAINING, CONF, SEMINARS	\$39,066	\$52,134	\$43,430	\$55,000
004350	PRINTED MATERIALS AND BINDING	\$1,329	\$5,000	\$2,935	\$4,000

004410	BOND PREMIUMS	\$150	\$400	\$150	\$400
004414	VEHICLE INSURANCE	\$26,628	\$27,000	\$23,481	\$30,485
004415	VEHICLE INSURANCE DEDUCTIBLE	\$0	\$11,000	\$3,467	\$1,000
004430	UTILITIES	\$22,261	\$30,000	\$22,570	\$25,000
004500	MAINTENANCE CONTRACTS	\$0	\$0	\$0	\$0
004505	SOFTWARE MAINTENANCE	\$9,303	\$11,750	\$11,663	\$12,500
004510	FACILITY MAINT. AND REPAIR	\$24,937	\$37,889	\$34,235	\$42,000
004520	AUCTION MAKE READY EXP	\$866	\$6,058	\$2,743	\$6,700
004531	MAINT. AGREEMENTS-BRUSHY CREEK	\$20,905	\$22,000	\$21,069	\$22,000
004541	VEHICLE REPAIRS AND MAINT.	\$1,111,682	\$1,428,607	\$1,428,607	\$1,395,000
004543	REPAIRS TO EQUIPMENT	\$5,304	\$10,500	\$7,339	\$5,500
004544	REPAIRS TO OFFICE EQUIPMENT	\$0	\$0	\$0	\$0
004547	FUEL SITE REPAIR	\$0	\$1,500	\$0	\$1,500
004548	RADIO REPAIRS AND MAINT.	\$960	\$1,600	\$1,189	\$1,000
004549	SIGNAL LIGHT MAINT.	\$3,247	\$23,000	\$8,117	\$3,000
004604	PYMTS TO TIF/TIRZ	\$8,031	\$10,086	\$10,086	\$11,000
004620	FURNITURE/EQUIP. RENTAL	\$15,144	\$33,000	\$10,096	\$17,000
004621	COPIER RENTAL AND SUPPLIES	\$12,144	\$18,650	\$15,127	\$16,500
004705	PRE-EMPLOYMENT SCREENING	\$640	\$1,300	\$950	\$800
004850	RCS RADIO FEES	\$31,448	\$37,538	\$37,538	\$41,682
004920	PHASE II STORM WATER MGMT PROGRAM	\$835	\$4,605	\$100	\$10,530
004991	LANDFILL	\$59,652	\$105,000	\$72,394	\$50,000
004993	SAFETY PROGRAM	\$443	\$1,800	\$0	\$1,000
004999	MISCELLANEOUS	\$20,168	\$14,863	\$8,871	\$15,000
005000	CAPITAL OUTLAY >5K	\$79,948	\$9,338	\$0	\$0
005003	EQUIPMENT >5K	\$60,563	\$54,000	\$52,950	\$33,000
005005	ROADS	\$0	\$0	\$0	\$1,250,000
005200	RIGHT OF WAY	\$50,553	\$30,000	\$4,315	\$30,000
005400	BRIDGES	\$0	\$40,000	\$9,971	\$30,000
005700	VEHICLES >5K	\$0	\$93,000	\$90,845	\$408,000
005711	HEAVY EQUIPMENT >5K	\$556,591	\$1,140,812	\$1,140,812	\$250,000
005741	COMPUTER SOFTWARE >5K	\$0	\$0	\$0	\$220,000

005751	OFFICE EQUIPMENT >5K	\$0	\$0	\$0	\$0
	TOTAL	\$16,555,090	\$21,141,144	\$18,734,368	\$21,739,340

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

**FY 2013-2014**

**DEBT SERVICE FUND**

**Adopted Budget  
Williamson County, Texas  
Debt Service Fund**

**Fund Analysis**

	<b>Actual 2011-2012</b>	<b>Amended Budget 2012-2013</b>	<b>Estimated 2012-2013</b>	<b>Adopted Budget 2013-2014</b>
<b>Beginning Balance</b>	\$17,709,285	\$9,360,961	\$9,360,961	\$5,865,011
<b>Revenues</b>	\$265,342,097	\$168,857,061	\$169,271,972	\$62,176,753
<b>Transfers In</b>	\$0	\$6,000,000	\$6,000,000	\$7,975,000
<b>Total Funds Available</b>	\$283,051,382	\$184,218,022	\$184,632,933	\$76,016,764
<b>Expenditures</b>	\$273,690,421	\$178,797,186	\$178,767,922	\$69,000,378
<b>Transfers Out</b>	\$0	\$0	\$0	\$0
<b>Ending Balance</b>	\$9,360,961	\$5,420,836	\$5,865,011	\$7,016,386

**Revenue Analysis**

<b>Current Ad Valorem Taxes</b>	\$56,964,461	\$57,702,525	\$58,222,189	\$61,781,353
<b>Delinquent Ad Valorem Taxes</b>	\$260,494	\$240,000	\$182,737	\$200,000
<b>Intergovernmental</b>	\$120,437	\$120,400	\$120,423	\$120,400
<b>Proceeds From Bond/CO Issuances</b>	\$207,922,307	\$110,719,136	\$110,719,136	\$0
<b>Investment Income and Other</b>	\$74,399	\$75,000	\$27,488	\$75,000
<b>Transfers In</b>	\$0	\$6,000,000	\$6,000,000	\$7,975,000

<b>Total Revenues</b>	\$265,342,097	\$174,857,061	\$175,271,972	\$70,151,753
-----------------------	---------------	---------------	---------------	--------------

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

**\* Debt Service Fund Balance has increases approximately 20% under a planned utilization of capitalized interest. The County entered into an agreement with the Texas Department of Transportation to build state roads under a repayment program. The county issued the debt to build the roads and will be repaid upon completion of the roads over the life of the debt. In FY 2009 the county issued bonds and received the capitalized interest. This increase represents the Debt Service Fund has started to utilize the payments from the Texas Department of Transportation to offset the past debt payments.**

<b>Expenditure Analysis</b>
---------------------------------

	Line Item	Description	Actual Expenses 2011-2012	Amended Budget 2012-2013	Estimated Expenses 2012-2013	Adopted Budget 2013-2014
<b>DEBT SERVICE FUND</b>						
<b>DEBT SERVICE</b>						
	003309	ARBITRAGE PAYMENT	\$7,170	\$17,587	\$14,145	\$18,325
	004097	DISCOUNT ON BONDS ISSUED PMT TO REFUNDING ESCROW	\$330,392	\$0	\$0	\$0
	004098	AGENT	\$206,972,445	\$110,662,302	\$110,662,302	\$0
	004099	BOND ISSUANCE COSTS	\$1,638,039	\$1,039,762	\$1,020,677	\$0
	004604	PAYMENTS TO TIF/TIRZ	\$45,510	\$49,400	\$42,664	\$46,000
	006212	SERIES 2002 - PRINCIPAL	\$4,225,000	\$0	\$0	\$0
	006213	SERIES 2002A - PRINCIPAL	\$60,000	\$0	\$0	\$0
	006215	SERIES 2004 - PRINCIPAL	\$3,805,000	\$4,025,000	\$4,025,000	\$4,255,000
	006216	SERIES 2004A - PRINCIPAL	\$4,285,000	\$4,470,000	\$4,470,000	\$4,655,000
	006217	SERIES 2005 - PRINCIPAL	\$3,195,000	\$7,800,000	\$7,800,000	\$8,205,000
	006218	SERIES 06 UNL TAX RD - PRIN	\$1,660,000	\$1,735,000	\$1,735,000	\$1,805,000
	006219	SERIES 06 CO - PRIN	\$2,935,000	\$3,080,000	\$3,080,000	\$1,820,000
	006220	SER 06 PASS THRU TOLL - PRIN	\$1,230,000	\$1,280,000	\$1,280,000	\$1,335,000
	006221	SER 06 UNL TAX REFUND - PRIN	\$625,000	\$650,000	\$650,000	\$680,000
	006222	SER 06 LIMITED TAX REFUND - PRIN	\$80,000	\$80,000	\$80,000	\$645,000
	006223	07 UNL ROAD BONDS - PRINC	\$2,045,000	\$3,940,000	\$3,940,000	\$4,590,000
	006224	07 LTD PARK BONDS - PRINC	\$415,000	\$430,000	\$430,000	\$450,000
	006225	08 LTD TAX NOTES - PRIN	\$1,420,000	\$1,470,000	\$1,470,000	\$1,520,000
	006226	09 LTD PARK BONDS - PRINC	\$330,000	\$0	\$0	\$340,000
	006227	09 PASS THRU TOLL - PRINC	\$0	\$2,515,000	\$2,515,000	\$2,595,000
	006228	10 PASS THRU TOLL - PRINC	\$0	\$0	\$0	\$955,000
	006229	10 LTD TAX REFUNDING - PRINC	\$0	\$330,000	\$330,000	\$490,000
	006230	11 UNL TAX ROAD BONDS - PRINC	\$500,000	\$745,000	\$745,000	\$0
	006231	11 LTD TAX REFUNDING - PRINC	\$620,000	\$0	\$0	\$0

006232	11 PASS THRU TOLL - PRINC	\$0	\$0	\$0	\$215,000
006234	12 LTD TAX REFUNDING - PRINC	\$0	\$840,000	\$840,000	\$200,000
	13 LTD TAXABLE REFUNDING -				
006235	PRINC	\$0	\$0	\$0	\$745,000
006236	13 PASS THRU TOLL - PRINC	\$0	\$0	\$0	\$140,000
006608	SERIES 2000 - INTEREST	\$0	\$0	\$0	\$0
006612	SERIES 2002 - INTEREST PYMTS	\$105,625	\$0	\$0	\$0
006613	SERIES 2002A - INTEREST PYMTS	\$1,320	\$0	\$0	\$0
006614	SERIES 2002B - INTEREST PYMTS	\$0	\$0	\$0	\$0
006615	SERIES 2004 - INTEREST PYMTS	\$2,037,231	\$329,044	\$329,044	\$111,694
006616	SERIES 2004A - INTEREST PYMTS	\$2,515,294	\$2,127,225	\$2,127,225	\$1,887,694
006617	SERIES 2005 - INTEREST PYMTS	\$4,253,138	\$3,978,263	\$3,978,263	\$3,578,138
006618	SERIES 2006 UNL TAX ROAD - INT	\$1,460,975	\$352,775	\$352,775	\$229,850
006619	SERIES 2006 CO - INT	\$1,214,300	\$397,925	\$397,925	\$231,900
006620	SER 2006 PASS THRU TOLL - INT	\$179,140	\$79,000	\$79,000	\$26,700
006621	SER 06 UNL TAX REFUND - INT	\$3,962,214	\$3,936,714	\$3,936,714	\$3,910,114
006622	SER 06 LIMITED TAX REFUND - INT	\$716,726	\$713,526	\$713,526	\$699,026
006623	07 UNL ROAD BONDS	\$5,310,875	\$2,090,600	\$2,090,600	\$584,550
006624	07 LTD PARK BONDS - INT	\$576,159	\$312,029	\$312,029	\$47,200
006625	08 LTD TAX NOTES - INT	\$199,899	\$152,471	\$152,471	\$103,373
006626	09 LTD PARK BONDS - INT	\$297,025	\$292,075	\$292,075	\$286,975
006627	09 PASS THRU TOLL - INT	\$4,152,294	\$4,114,569	\$4,114,569	\$4,037,919
006628	10 PASS THRU TOLL - INT	\$1,501,381	\$1,501,381	\$1,501,381	\$1,487,056
006629	10 LTD TAX REFUNDING - INT	\$476,750	\$471,800	\$471,800	\$459,500
006630	11 UNL TAX ROAD BONDS - INT	\$4,312,383	\$3,200,475	\$3,200,475	\$3,193,025
006631	11 LTD TAX REFUNDING - INT	\$1,183,640	\$1,665,550	\$1,665,550	\$1,665,550
006632	11 PASS THRU TOLL - INT	\$237,371	\$335,113	\$335,113	\$332,963
006633	12 LTD TAX REFUNDING - INT	\$2,566,925	\$6,417,313	\$6,417,313	\$6,417,313
006634	12 LTD TAXABLE REF - INT	\$0	\$454,117	\$454,117	\$688,087
0066635	13 LTD TAX REFUNDING - INT	\$0	\$708,733	\$708,733	\$2,626,625
006636	13 PASS THRU TOLL - INT	\$0	\$0	\$0	\$681,753
006900	OTHER EXPENSES/FEES	\$6,200	\$7,438	\$7,438	\$9,050
	TOTAL	\$273,690,421	\$178,797,186	\$178,767,922	\$69,000,378

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

**FY 2013-2014**

**FLEET MAINTENANCE FUND**

**Adopted Budget  
Williamson County,  
Texas  
Fleet Maintenance Fund**

**Fund Analysis**

	<b>Actual 2011-2012</b>	<b>Amended Budget 2012-2013</b>	<b>Estimated 2012-2013</b>	<b>Adopted Budget 2013-2014</b>
<b>Beginning Balance</b>	\$0	\$1,153	\$1,153	\$470,212
<b>Revenues</b>	\$3,358,779	\$4,342,592	\$3,813,156	\$3,926,000
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Funds Available</b>	\$3,358,779	\$4,343,745	\$3,814,309	\$4,396,212
<b>Expenditures</b>	\$3,357,626	\$3,765,608	\$3,344,097	\$3,922,540
<b>Transfers Out</b>	\$0	\$0	\$0	\$0
<b>Ending Balance</b>	\$1,153	\$578,137	\$470,212	\$473,672

**Revenue Analysis**

<b>Fleet Maint Fees</b>	\$3,348,329	\$4,340,484	\$3,807,126	\$3,926,000
<b>Miscellaneous Revenue</b>	\$10,450	\$2,108	\$6,030	\$0
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Revenues</b>	\$3,358,779	\$4,342,592	\$3,813,156	\$3,926,000

\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.

<b>Expenditure Analysis</b>
---------------------------------

	Line Item	Description	Actual Expenses 2011-2012	Amended Budget 2012-2013	Estimated Expenses 2012-2013	Adopted Budget 2013-2014
<b>FLEET MAINTENANCE FUND</b>						
<b>FLEET MAINTENANCE</b>						
	000000	DEPRECIATION EXPENSE	\$18,157	\$0	\$0	\$0
	001100	FULL TIME SALARIES	\$645,952	\$720,398	\$645,054	\$707,294
	001109	CELL PHONE STIPEND	\$1,161	\$1,320	\$1,315	\$2,040
	001110	OVERTIME	\$0	\$8,000	\$0	\$5,000
	001125	LONGEVITY PAY	\$0	\$0	\$0	\$15,936
		MERIT, RETENTION, AND				
	001130	RECRUITING	\$0	\$8,532	\$0	\$39,045
	002010	FICA	\$46,751	\$56,476	\$46,556	\$58,852
	002020	RETIREMENT	\$76,947	\$89,958	\$78,802	\$97,318
	002030	INSURANCE	\$142,800	\$142,800	\$142,800	\$142,800
	002050	WORKER'S COMP	\$7,439	\$2,862	\$2,720	\$2,863
	002080	RANDOM DRUG TESTING	\$320	\$500	\$370	\$500
	003001	SMALL EQUIPMENT AND TOOLS <5K	\$3,780	\$13,310	\$12,904	\$14,890
	003005	OFFICE FURNITUE <5K	\$0	\$600	\$597	\$600
	003010	COMPUTER EQUIPMENT <5K	\$2,817	\$4,230	\$3,767	\$4,200
	003011	COMPUTER SOFTWARE <5K	\$3,626	\$3,858	\$2,683	\$7,083
	003100	OFFICE SUPPLIES	\$1,147	\$1,100	\$1,091	\$1,100
	003102	SAFETY SUPPLIES	\$401	\$700	\$340	\$700
	003301	GASOLINE	\$1,534,683	\$1,819,876	\$1,525,137	\$1,840,000
	003302	USED TIRE DISPOSAL	\$1,337	\$5,650	\$3,600	\$4,375
	003303	OIL, GREASE	\$78,180	\$83,285	\$78,865	\$90,100
	003311	UNIFORMS	\$5,409	\$6,796	\$6,796	\$4,000
	003318	JANITORIAL SUPPLIES	\$0	\$0	\$0	\$7,326
	003522	BATTERIES	\$233,687	\$229,979	\$229,979	\$29,000
	003523	PARTS	\$406,029	\$453,386	\$453,386	\$471,700
	003524	SUBLETS	\$122,045	\$59,533	\$58,553	\$80,000

003525	TIRES, TUBES	\$0	\$0	\$0	\$202,460
003601	EMPLOYEE RECOGNITION	\$60	\$101	\$101	\$101
004211	TELEPHONE SERVICES	\$379	\$420	\$393	\$420
004212	POSTAGE	\$20	\$200	\$117	\$200
004232	TRAINING, CONF, SEMINARS	\$1,831	\$5,000	\$3,114	\$5,000
004414	VEHICLE INSURANCE	\$0	\$0	\$0	\$700
004415	VEHICLE INS. DEDUCTIBLE	\$0	\$0	\$0	\$1,000
004416	OTHER LIABILITY INSURANCE	\$818	\$1,124	\$1,124	\$1,200
004500	MAINTENANCE CONTRACTS	\$4,006	\$4,637	\$4,152	\$17,186
004510	FACILITY MAINT. AND REPAIR	\$3,083	\$10,942	\$10,260	\$30,000
004513	CAR WASH MAINT. AND REPAIR	\$0	\$0	\$0	\$5,000
004541	VEHICLE REPAIRS & MAINT.	\$0	\$0	\$0	\$4,400
004543	REPAIRS TO EQUIPMENT	\$11,401	\$1,198	\$1,108	\$1,198
004547	FUEL SITE REPAIR	\$0	\$27,668	\$27,585	\$16,183
004621	COPIER RENTAL AND SUPPLIES	\$840	\$968	\$700	\$1,200
004705	PRE-EMPLOYMENT SCREENING	\$200	\$70	\$0	\$70
004999	MISCELLANEOUS	\$240	\$130	\$130	\$500
005003	EQUIPMENT >5K	\$0	\$0	\$0	\$9,000
005741	COMPUTER SOFTWARE >5K	\$0	\$0	\$0	\$0
	TOTAL	\$3,355,544	\$3,765,608	\$3,344,097	\$3,922,540

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

**FY 2013-2014**

**ALTERNATIVE DISPUTE  
RESOLUTION FUND**

**Adopted Budget  
Williamson County, Texas  
Alternative Dispute Resolution  
Fund**

**Fund Analysis**

	<b>Actual 2011-2012</b>	<b>Amended Budget 2012-2013</b>	<b>Estimated 2012-2013</b>	<b>Adopted Budget 2013-2014</b>
<b>Beginning Balance</b>	\$222,906	\$237,454	\$237,454	\$249,797
<b>Revenues</b>	\$19,659	\$19,700	\$19,080	\$19,700
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Funds Available</b>	\$242,565	\$257,154	\$256,534	\$269,497
<b>Expenditures</b>	\$5,111	\$6,738	\$6,738	\$6,825
<b>Transfers Out</b>	\$0	\$0	\$0	\$0
<b>Ending Balance</b>	\$237,454	\$250,416	\$249,797	\$262,671

**Revenue Analysis**

<b>Alternative Dispute Resolution Fees</b>	\$19,445	\$19,500	\$18,872	\$19,500
<b>Interest, Investments</b>	\$214	\$200	\$208	\$200
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Revenues</b>	\$19,659	\$19,700	\$19,080	\$19,700

\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.

<b>Expenditure Analysis</b>
---------------------------------

	<b>Line Item</b>	<b>Description</b>	<b>Actual Expenses 2011-2012</b>	<b>Amended Budget 2012-2013</b>	<b>Estimated Expenses 2012-2013</b>	<b>Adopted Budget 2013-2014</b>
<b>ALTERNATIVE DISPUTE RESOLUTION FUND</b>						
<b>ALTERNATIVE DISPUTE RESOLUTION</b>	001107	TEMP LABOR - SEASONAL HELP MERIT, RETENTION, AND	\$1,982	\$1,588	\$1,588	\$2,400
	001130	RECRUITING	\$0	\$0	\$0	\$96
	002010	FICA	\$152	\$121	\$121	\$191
	002020	RETIREMENT	\$0	\$0	\$0	\$12
	002050	WORKER'S COMP	\$17	\$25	\$25	\$26
	004212	POSTAGE	\$2,093	\$2,548	\$2,548	\$2,300
	004350	PRINTED MATERIALS AND BINDING	\$867	\$985	\$985	\$1,800
	004999	MISCELLANEOUS		\$1,470	\$1,470	
		TOTAL	\$5,111	\$6,738	\$6,738	\$6,825

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

**FY 2013-2014**

**COUNTY ATTORNEY  
HOT CHECK FUND**

**Adopted Budget  
Williamson County,  
Texas  
C.A. Hot Check Fund**

**Fund Analysis**

	<b>Actual 2011-2012</b>	<b>Amended Budget 2012-2013</b>	<b>Estimated 2012-2013</b>	<b>Adopted Budget 2013-2014</b>
<b>Beginning Balance</b>	\$3,328	\$20,083	\$20,083	\$28,166
<b>Revenues</b>	\$86,452	\$96,000	\$70,853	\$65,000
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Funds Available</b>	\$89,781	\$116,083	\$90,936	\$93,166
<b>Expenditures</b>	\$69,698	\$75,557	\$62,769	\$65,546
<b>Transfers Out</b>	\$0	\$0	\$0	\$0
<b>Ending Balance</b>	\$20,083	\$40,526	\$28,166	\$27,620

**Revenue Analysis**

<b>Hot Check Fees</b>	\$86,452	\$96,000	\$70,853	\$65,000
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Revenues</b>	\$86,452	\$96,000	\$70,853	\$65,000

\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.

<b>Expenditure Analysis</b>
---------------------------------

	Line Item	Description	Actual Expenses 2011-2012	Amended Budget 2012-2013	Estimated Expenses 2012-2013	Adopted Budget 2013-2014
<b>COUNTY ATTORNEY HOT CHECK FUND</b>						
<b>COUNTY ATTORNEY HOT CHECK</b>	001100	FULL TIME SALARIES	\$50,532	\$51,083	\$44,817	\$42,500
	001130	MERIT, RETENTION, AND RECRUITING	\$0	\$2,461	\$0	\$4,161
	002010	FICA	\$3,819	\$4,096	\$3,305	\$3,570
	002020	RETIREMENT	\$6,001	\$6,525	\$5,276	\$5,903
	002030	INSURANCE	\$8,400	\$8,400	\$8,400	\$8,400
	002050	WORKER'S COMP	\$58	\$13	\$11	\$13
	004621	COPIER RENTAL AND SUPPLIES	\$0	\$1,980	\$0	\$0
	004999	MISCELLANEOUS	\$888	\$1,000	\$961	\$1,000
		TOTAL	\$69,698	\$75,557	\$62,769	\$65,546

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

**FY 2013-2014**

**COURT REPORTER FUND**

**Adopted Budget  
Williamson County,  
Texas  
Court Reporter Fund**

**Fund Analysis**

	<b>Actual 2011-2012</b>	<b>Amended Budget 2012-2013</b>	<b>Estimated 2012-2013</b>	<b>Adopted Budget 2013-2014</b>
<b>Beginning Balance</b>	\$898,565	\$961,050	\$961,050	\$1,018,134
<b>Revenues</b>	\$97,999	\$97,800	\$95,005	\$94,700
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Funds Available</b>	\$996,564	\$1,058,850	\$1,056,055	\$1,112,834
<b>Expenditures</b>	\$35,514	\$42,750	\$37,921	\$46,390
<b>Transfers Out</b>	\$0	\$0	\$0	\$0
<b>Ending Balance</b>	\$961,050	\$1,016,100	\$1,018,134	\$1,066,444

**Revenue Analysis**

<b>Court Reporter Fees</b>	\$97,219	\$97,000	\$94,354	\$94,000
<b>Interest, Investments</b>	\$780	\$800	\$651	\$700
<b>Transfers In</b>	\$0	\$0		\$0
<b>Total Revenues</b>	\$97,999	\$97,800	\$95,005	\$94,700

\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.

<b>Expenditure Analysis</b>
---------------------------------

	Line Item	Description	Actual Expenses 2011-2012	Amended Budget 2012-2013	Estimated Expenses 2012-2013	Adopted Budget 2013-2014
<b>COURT REPORTER SERVICE FUND</b>						
<b>COURT REPORTER SERVICE</b>	003005	OFFICE FURNITURE <5K	\$0	\$880	\$0	\$3,000
	003006	OFFICE EQUIPMENT <5K	\$0	\$0	\$0	\$0
	003900	MEMBERSHIP DUES	\$845	\$1,000	\$630	\$1,890
	004135	VISITING COURT REPORTERS TRAINING, CONF.,	\$29,185	\$36,345	\$36,345	\$33,000
	004232	SEMINARS	\$2,875	\$3,000	\$373	\$4,500
	004235	COURT REPORTER EXPENSE	\$2,609	\$1,525	\$573	\$4,000
		TOTAL	\$35,514	\$42,750	\$37,921	\$46,390

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

**FY 2013-2014**

**COURTHOUSE SECURITY FUND**

**Adopted Budget  
Williamson County,  
Texas  
Courthouse Security  
Fund**

**Fund Analysis**

	<b>Actual 2011-2012</b>	<b>Amended Budget 2012-2013</b>	<b>Estimated 2012-2013</b>	<b>Adopted Budget 2013-2014</b>
<b>Beginning Balance</b>	\$216,852	\$230,108	\$230,108	\$259,512
<b>Revenues</b>	\$231,247	\$225,100	\$253,791	\$250,100
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Funds Available</b>	\$448,098	\$455,208	\$483,899	\$509,612
<b>Expenditures</b>	\$217,991	\$228,205	\$224,386	\$240,480
<b>Transfers Out</b>	\$0	\$0	\$0	\$0
<b>Ending Balance</b>	\$230,108	\$227,002	\$259,512	\$269,133

**Revenue Analysis**

<b>Courthouse Security Fee</b>	\$231,158	\$225,000	\$253,717	\$250,000
<b>Interest, Investments</b>	\$88	\$100	\$74	\$100
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Revenues</b>	\$231,247	\$225,100	\$253,791	\$250,100

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

<b>Expenditure Analysis</b>
---------------------------------

	Line Item	Description	Actual Expenses 2011-2012	Amended Budget 2012-2013	Estimated Expenses 2012-2013	Adopted Budget 2013-2014
<b>COURTHOUSE SECURITY FUND</b>						
<b>COURTHOUSE SECURITY</b>	001100	FULL TIME SALARIES	\$155,313.77	\$160,808.17	\$160,808.17	\$167,837.08
	001110	OVERTIME	\$12.34	\$149.21	\$149.21	\$0.00
	001114	CERTIFICATIONS	\$1,384.50	\$1,439.88	\$1,439.88	\$2,160.08
	001125	LONGEVITY PAY	\$0.00	\$0.00	\$0.00	\$1,464.00
	002010	FICA	\$11,022.79	\$11,452.53	\$11,279.49	\$13,116.77
	002020	RETIREMENT	\$18,615.52	\$19,801.09	\$19,801.09	\$21,689.83
	002030	INSURANCE	\$25,200.00	\$25,200.00	\$25,200.00	\$25,200.00
	002050	WORKER'S COMP	\$2,463.48	\$1,373.51	\$1,326.64	\$1,374.00
	003003	RADIO EQUIPMENT <5K	\$519.90	\$728.00	\$635.39	\$0.00
	003005	OFFICE FURNITURE <5K	\$0.00	\$1,165.00	\$937.63	\$300.00
	003006	OFFICE EQUIPMENT <5K	\$0.00	\$375.00	\$315.00	\$0.00
	003008	LAW ENFORCEMENT EQUIPMENT <5K	\$988.67	\$1,919.00	\$1,536.09	\$1,252.00
	003010	COMPUTER EQUIPMENT <5K	\$0.00	\$0.00	\$0.00	\$0.00
	003100	OFFICE SUPPLIES	\$381.32	\$500.00	\$161.44	\$500.00
	003311	UNIFORMS	\$1,167.20	\$1,262.00	\$368.28	\$2,197.80
	003398	VIDEO TAPES/CD/DVD	\$17.26	\$12.00	\$0.00	\$18.00
	003901	PUBLICATIONS/BOOKS/PERIODICALS	\$86.40	\$0.00	\$0.00	\$0.00
	004232	TRAINING, CONF, SEMINARS	\$483.00	\$1,000.00	\$129.00	\$1,000.00
	004350	PRINTED MATERIALS AND BINDING	\$34.50	\$120.00	\$0.00	\$470.00
	004543	REPAIRS TO EQUIPMENT	\$0.00	\$0.00	\$0.00	\$1,000.00
	004544	REPAIRS TO OFFICE EQUIPMENT	\$0.00	\$300.00	\$0.00	\$300.00
	004548	RADIO REPAIRS AND MAINT.	\$0.00	\$300.00	\$0.00	\$300.00
	004999	MISCELLANEOUS	\$300.00	\$300.00	\$298.95	\$300.00
		TOTAL	\$217,990.65	\$228,205.39	\$224,386.26	\$240,479.56

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

**FY 2013-2014**

**DISTRICT ATTORNEY  
ASSETS/FORFEITURE FUND**

**Adopted Budget  
Williamson County, Texas  
D.A. Assets/Forefeiture Fund**

**Fund Analysis**

	<b>Actual 2011-2012</b>	<b>Amended Budget 2012-2013</b>	<b>Estimated 2012-2013</b>	<b>Adopted Budget 2013-2014</b>
<b>Beginning Balance</b>	\$269,239	\$171,569	\$171,569	\$140,367
<b>Revenues</b>	\$5,837	\$0	\$69,733	\$0
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Funds Available</b>	\$275,076	\$171,569	\$241,303	\$140,367
<b>Expenditures</b>	\$103,507	\$157,851	\$100,936	\$107,834
<b>Transfers Out</b>	\$0	\$0	\$0	\$0
<b>Ending Balance</b>	\$171,569	\$13,718	\$140,367	\$32,532

**Revenue Analysis**

<b>Forefeiture and Seizures Fund</b>	\$4,959	\$0	\$62,039	\$0
<b>Interest, Investments</b>	\$139	\$0	\$1,245	\$0
<b>Miscellaneous Revenue</b>	\$738	\$0	\$6,449	\$0
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Revenues</b>	\$5,837	\$0	\$69,733	\$0

**\*Revenue not budgeted.**

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

<b>Expenditure Analysis</b>
---------------------------------

	Line Item	Description	Actual Expenses 2011-2012	Amended Budget 2012-2013	Estimated Expenses 2012-2013	Adopted Budget 2013-2014
<b>DISTRICT ATTORNEY ASSETS/FOREITURE FUND</b>						
<b>DISTRICT ATTORNEY ASSETS/FOREITURE</b>						
	000100	TRANSFER TO GENERAL FUND	\$7,738.25	\$0.00	\$0.00	\$0.00
	001100	FULL TIME SALARIES	\$0.00	\$1,412.19	\$1,412.19	\$0.00
	001107	TEMP LABOR - SEASONAL HELP MERIT, RETENTION, AND	\$7,042.45	\$4,106.64	\$0.00	\$6,500.00
	001130	RECRUITING	\$0	\$0	\$0	\$260
	001933	CIVIL SUPPORT SUPPLEMENT	\$0.00	\$0.00	\$0.00	\$0.00
	001935	DA TRAINING SUPPLEMENT	\$10,500.00	\$2,520.00	\$2,520.00	\$0.00
	001941	DA ON CALL SUPPLEMENT	\$0.00	\$10,800.00	\$9,400.00	\$10,400.00
	001944	SPEC PROJECT SUPPORT	\$0.00	\$1,920.00	\$1,920.00	\$0.00
	001945	SPEC PROJECT ADMINISTRATOR	\$6,000.00	\$37,380.00	\$17,380.79	\$26,610.50
	001946	DA JAIL CALL MONITORING	\$3,000.00	\$0.00	\$0.00	\$0.00
	001947	DA COURT ASSISTANT SUPPORT	\$6,120.00	\$0.00	\$0.00	\$0.00
	001948	DA INTAKE ASSISTANT	\$1,120.00	\$480.00	\$480.00	\$0.00
	002010	FICA	\$2,562.94	\$4,668.04	\$2,609.65	\$3,348.89
	002020	RETIREMENT	\$3,142.65	\$6,683.13	\$4,145.65	\$4,714.89
	002030	INSURANCE	\$0.00	\$700.00	\$700.00	\$0.00
	003005	OFFICE FURNITURE < \$5000	\$0.00	\$3,512.91	\$3,512.91	\$0.00
	003006	OFFICE EQUIPMENT <5K	\$4,768.79	\$0.00	\$0.00	\$0.00
	003010	COMPUTER EQUIPMENT <5K	\$0.00	\$3,987.09	\$2,849.97	\$4,000.00
	003901	PUBLICATIONS/BOOKS/PERIODICALS	\$0.00	\$2,000.00	\$1,243.55	\$4,000.00
	004200	INVESTIGATION/TRIAL EXPENSES	\$155.00	\$1,000.00	\$0.00	\$1,000.00
	004232	TRAINING, CONF, SEMINARS	\$25,640.73	\$24,900.00	\$15,462.64	\$25,000.00
	004350	PRINTED MATERIALS AND BINDING	\$3,407.50	\$697.07	\$0.00	\$2,000.00
	004708	CHILD ADVOCACY CENTER	\$10,000.00	\$11,000.00	\$11,000.00	\$0.00

004721	TDCAF (TX DIST/CO ATTY FUND)	\$10,000.00	\$10,000.00	\$10,000.00	\$0.00
004967	WILLIAMSON CTY CRISIS CTR	\$0.00	\$10,000.00	\$10,000.00	\$0.00
004999	MISCELLANEOUS	\$2,308.26	\$5,083.79	\$5,083.79	\$5,000.00
005700	VEHICLES > \$5000	\$0.00	\$1,214.75	\$1,214.75	\$0.00
005740	COMPUTER EQUIPMENT >5K	\$0.00	\$13,785.25	\$0.00	\$15,000.00
	TOTAL	\$103,506.57	\$157,850.86	\$100,935.89	\$107,834.28

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

**FY 2013-2014**

**DISTRICT ATTORNEY WELFARE FRAUD FUND**

**Adopted Budget  
Williamson County,  
Texas  
D.A. Welfare Fraud Fund**

**Fund Analysis**

	<b>Actual 2011-2012</b>	<b>Amended Budget 2012-2013</b>	<b>Estimated 2012-2013</b>	<b>Adopted Budget 2013-2014</b>
<b>Beginning Balance</b>	\$3,718	\$1,451	\$1,451	\$1,339
<b>Revenues</b>	\$280	\$0	\$280	\$0
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Funds Available</b>	\$3,998	\$1,451	\$1,731	\$1,339
<b>Expenditures</b>	\$2,546	\$1,300	\$393	\$0
<b>Transfers Out</b>	\$0	\$0	\$0	\$0
<b>Ending Balance</b>	\$1,451	\$151	\$1,339	\$1,339

**Revenue Analysis**

<b>Miscellaneous Revenue</b>	\$280	\$0	\$280	\$0
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Revenues</b>	\$280	\$0	\$280	\$0

\*Revenue not budgeted.

\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.

<b>Expenditure Analysis</b>
---------------------------------

	<b>Line Item</b>	<b>Description</b>	<b>Actual Expenses 2011-2012</b>	<b>Amended Budget 2012-2013</b>	<b>Estimated Expenses 2012-2013</b>	<b>Adopted Budget 2013-2014</b>
<b>DISTRICT ATTORNEY WELFARE FRAUD FUND</b>						
<b>DISTRICT ATTORNEY WELFARE FRAUD</b>						
	004231	TRAVEL	\$0.00	\$300.00	\$0.00	\$0.00
	004999	MISCELLANEOUS	\$2,546.41	\$1,000.00	\$392.80	\$0.00
		TOTAL	\$2,546.41	\$1,300.00	\$392.80	\$0.00

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

**FY 2013-2014**

**SHERIFF'S OFFICE  
DRUG ENFORCEMENT FUND**

**Adopted Budget  
Williamson County, Texas  
Sheriff Drug Enforcement fund**

**Fund Analysis**

	<b>Actual 2011-2012</b>	<b>Amended Budget 2012-2013</b>	<b>Estimated 2012-2013</b>	<b>Adopted Budget 2013-2014</b>
<b>Beginning Balance</b>	\$680,147	\$711,083	\$711,083	\$614,085
<b>Revenues</b>	\$96,199	\$0	\$96,416	\$0
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Funds Available</b>	\$776,347	\$711,083	\$807,499	\$614,085
<b>Expenditures</b>	\$65,264	\$701,211	\$193,414	\$592,140
<b>Transfers Out</b>	\$0	\$0	\$0	\$0
<b>Ending Balance</b>	\$711,083	\$9,872	\$614,085	\$21,946

**Revenue Analysis**

<b>Seizures/Confis Justice</b>	\$90,533	\$0	\$37,435	\$0
<b>Seizures/Confis Treasury</b>	\$0	\$0	\$11,100	\$0
<b>Seizures/Confis St/Local</b>	\$5,264	\$0	\$47,544	\$0
<b>Interest, Investments</b>	\$402	\$0	\$336	\$0
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Revenues</b>	\$96,199	\$0	\$96,416	\$0

\*Revenue not budgeted.

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

<b>Expenditure Analysis</b>
---------------------------------

	Line Item	Description	Actual Expenses 2011-2012	Amended Budget 2012-2013	Estimated Expenses 2012-2013	Adopted Budget 2013-2014
<b>SHERIFF'S OFFICE DRUG ENFORCEMENT FUND</b>						
<b>DRUG SEIZURE - JUSTICE</b>						
	003002	VEHICLE EQUIPMENT < 5K	\$0	\$5,200	\$0	\$5,200
	003003	RADIO EQUIPMENT < 5K	\$0	\$1,000	\$0	\$1,000
	003004	AMMUNITION	\$0	\$6,000	\$0	\$6,000
		LAW ENFORCEMENT EQUIPMENT <				
	003008	5K	\$8,075	\$10,000	\$9,214	\$10,000
	003010	COMPUTER EQUIPMENT <5K	\$0	\$0	\$0	\$0
	003104	K 9 DIVISION	\$4,904	\$55,000	\$46,164	\$55,000
	003530	INVESTIGATIVE SUPP./SVS.	\$1,676	\$19,001	\$479	\$19,001
	004209	CELLULAR PHONE/PAGER	\$6,070	\$6,000	\$5,795	\$6,000
	004232	TRAINING, CONF., SEMINARS	\$5,000	\$0	\$0	\$0
	004541	VEHICLE REPAIRS AND MAINT.	\$0	\$5,000	\$0	\$5,000
	004999	MISCELLANEOUS	\$0	\$23,000	\$0	\$5,000
		LAW ENFORCEMENT EQUIPMENT >				
	005008	5K	\$17,150	\$86,438	\$0	\$87,000
	005302	FIRING RANGE IMPROVEMENTS	\$0	\$20,000	\$0	\$20,000
	005700	VEHICLES > 5K	\$0	\$116,500	\$2,667	\$100,054
	005740	COMPUTER EQUIPMENT >5K	\$0	\$8,000	\$7,865	\$8,000
		TOTAL	\$42,875	\$361,139	\$72,184	\$327,255
<b>DRUG SEIZURE - TREASURY</b>						
		LAW ENFORCEMENT EQUIPMENT <				
	003008	5K	\$0	\$8,776	\$0	\$14,999
	003104	K 9 DIVISION	\$0	\$6,000	\$0	\$6,000
	003311	UNIFORMS	\$0	\$5,000	\$0	\$5,000
	003530	INVESTIGATIVE SUPP./SVS.	\$0	\$15,000	\$0	\$15,000
	004231	TRAVEL	\$0	\$3,000	\$0	\$3,000
	004232	TRAINING, CONF., SEMINARS	\$0	\$2,000	\$0	\$2,000

004999	MISCELLANEOUS	\$0	\$10,000	\$0	\$8,467
	LAW ENFORCEMENT EQUIPMENT >				
005008	5K	\$0	\$58,243	\$0	\$10,000
	TOTAL	\$0	\$108,019	\$0	\$64,465

**DRUG SEIZURE - STATE AND LOCAL**

003002	VEHICLE EQUIPMENT < 5K	\$0	\$2,500	\$2,100	\$2,500
003004	AMMUNITION	\$0	\$1,500	\$0	\$1,500
003006	OFFICE EQUIPMENT <5K	\$0	\$0	\$0	\$0
	LAW ENFORCEMENT EQUIPMENT <				
003008	5K	\$4,150	\$13,000	\$8,392	\$15,000
003010	COMPUTER EQUIPMENT <5K	\$0	\$0	\$0	\$0
003011	COMPUTER SOFTWARE <5K	\$12,500	\$0	\$0	\$0
003301	GASOLINE	\$0	\$25,000	\$9,290	\$10,000
003311	UNIFORMS	\$0	\$0	\$0	\$0
003530	INVESTIGATIVE SUPP./SVS.	\$700	\$2,000	\$0	\$2,000
004210	INTERNET/EMAIL SVS	\$0	\$1,000	\$0	\$1,000
004231	TRAVEL	\$1,145	\$0	\$0	\$0
004232	TRAINING, CONF., SEMINARS	\$0	\$15,000	\$11,299	\$13,000
004234	TRAINING SUPPLIES	\$0	\$2,000	\$732	\$0
004500	MAINTENANCE CONTRACTS	\$0	\$0	\$0	\$0
004511	FIRING RANGE MAINT. AND REPAIRS	\$0	\$25,000	\$0	\$10,000
004541	VEHICLE REPAIRS AND MAINT.	\$0	\$10,000	\$0	\$10,000
004999	MISCELLANEOUS	\$0	\$8,829	\$0	\$8,829
	LAW ENFORCEMENT EQUIPMENT >				
005008	5K	\$0	\$59,000	\$0	\$25,000
005302	FIRING RANGE IMPROVEMENTS	\$0	\$92,500	\$65,533	\$50,000
005700	VEHICLES > 5K	\$3,895	\$24,500	\$23,886	\$51,590
	TOTAL	\$22,389	\$281,829	\$121,230	\$200,419

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

**FY 2013-2014**

**DRUG COURT FUND**

**Adopted Budget  
Williamson County, Texas  
Drug Court Fund**

**Fund Analysis**

	<b>Actual 2011-2012</b>	<b>Amended Budget 2012-2013</b>	<b>Estimated 2012-2013</b>	<b>Adopted Budget 2013-2014</b>
<b>Beginning Balance</b>	\$52,726	\$66,418	\$66,418	\$82,301
<b>Revenues</b>	\$41,586	\$42,600	\$41,933	\$42,600
<b>Transfers In</b>	\$0	\$0	\$0	\$0
	\$94,312	\$109,018	\$108,351	\$124,901
<b>Expenditures</b>	\$27,894	\$35,000	\$26,050	\$35,000
<b>Transfers Out</b>	\$0	\$0	\$0	\$0
<b>Ending Balance</b>	\$66,418	\$74,018	\$82,301	\$89,901

**Revenue Analysis**

<b>Drug Ct Program, County Clerk</b>	\$37,615	\$38,500	\$37,487	\$38,500
<b>Drug Ct Program, District Clerk</b>	\$3,972	\$4,100	\$4,445	\$4,100
<b>Other</b>	\$0	\$0	\$0	\$0
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Revenues</b>	\$41,586	\$42,600	\$41,933	\$42,600

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

<b>Expenditure Analysis</b>
---------------------------------

			Actual	Amended	Estimated	Adopted
	Line	Description	Expenses	Budget	Expenses	Budget
	Item		2011-2012	2012-2013	2012-2013	2013-2014
<b>DRUG COURT FUND</b>						
		LAW ENFORCEMENT EQUIP				
<b>DRUG COURT</b>	003008	<5K	\$0	\$0	\$0	\$0
	004053	DRUG EDUCATION	\$27,894	\$35,000	\$26,050	\$35,000
		TOTAL	\$27,894	\$35,000	\$26,050	\$35,000

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

**FY 2013-2014**

**REGIONAL ANIMAL  
SHELTER FUND**

**Adopted Budget  
Williamson County, Texas  
Regional Animal Shelter**

**Fund Analysis**

	<b>Actual 2011-2012</b>	<b>Amended Budget 2012-2013</b>	<b>Estimated 2012-2013</b>	<b>Adopted Budget 2013-2014</b>
<b>Beginning Balance</b>	\$90,365	(\$7,593)	(\$7,593)	(\$7,682)
<b>Revenues</b>	\$760,742	\$647,222	\$891,547	\$758,912
<b>Transfers In</b>	\$313,126	\$552,228	\$380,184	\$499,634
<b>Total Funds Available</b>	\$1,164,233	\$1,191,857	\$1,264,138	\$1,250,864
<b>Expenditures</b>	\$1,171,826	\$1,298,781	\$1,256,820	\$1,262,794
<b>Transfers Out</b>	\$0	\$19,797	\$15,000	\$0
<b>Ending Balance</b>	(\$7,593)	(\$126,720)	(\$7,682)	(\$11,930)

**Revenue Analysis**

<b>Animal Shelter Adoption Fees</b>	\$123,785	\$126,000	\$101,629	\$105,000
<b>Animal Shelter License Fees</b>	\$26,252	\$30,000	\$23,062	\$30,000
<b>Animal Shelter Trainings</b>	\$0	\$0	\$0	\$0
<b>Animal Shelter Owner Surrender</b>	\$31,117	\$21,000	\$33,363	\$35,000
<b>Animal Shelter Quarantine</b>	\$12,080	\$11,000	\$14,560	\$15,000
<b>Animal Shelter Owner Requested</b>	\$1,060	\$300	\$2,920	\$3,000

<b>Animal Shelter Fundraisers</b>	\$0	\$0	\$0	\$0
<b>Animal Shelter Boarding Fees</b>	\$8,675	\$10,000	\$7,675	\$10,000
<b>Animal Shelter Donations</b>	\$95,667	\$0	\$106,808	\$0
<b>Intergovernmental</b>	\$456,394	\$447,222	\$593,805	\$558,912
<b>Other</b>	\$5,712	\$1,700	\$7,726	\$2,000
<b>Transfers In</b>	\$313,126	\$552,228	\$380,184	\$499,634
<b>Total Revenues</b>	<u>\$1,073,868</u>	<u>\$1,199,450</u>	<u>\$1,271,731</u>	<u>\$1,258,546</u>

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

**\*The FY13/14 cash ending for the animal shelter is estimated to decrease by 55%. The budget should remain flat. Revenue streams and fundraising efforts will be closely monitored throughout the year to make sure expenditures do not exceed revenues. The fund is funded by several entities so at times the account may appear to be showing a deficit while the County is waiting on these reimbursements.**

<b>Expenditure Analysis</b>
---------------------------------

	Line Item	Description	Actual Expenses 2011-2012	Amended Budget 2012-2013	Estimated Expenses 2012-2013	Adopted Budget 2013-2014
<b>REGIONAL ANIMAL SHELTER FUND</b>						
<b>ANIMAL SERVICES</b>						
	000777	TRANSFER TO CAPITAL PROJECTS	\$0	\$19,797	\$15,000	\$0
	001100	FULL TIME SALARIES	\$477,956	\$530,034	\$530,034	\$512,997
	001101	PART TIME SALARIES 20 - 30 HRS/WK	\$47,658	\$80,383	\$80,383	\$104,163
	001102	PART TIME SALARIES < 20 HRS/WK	\$20,415	\$0	\$0	\$0
	001109	CELL PHONE STIPEND	\$0	\$1,080	\$750	\$1,440
	001110	OVERTIME	\$22	\$0	\$0	\$0
	001125	LONGEVITY PAY	\$0	\$0	\$0	\$4,368
	001130	MERIT, RETENTION, AND RECRUITING	\$0	\$6,142	\$0	\$26,830
	002010	FICA	\$39,625	\$44,155	\$44,155	\$49,710
	002020	RETIREMENT	\$64,883	\$74,540	\$74,540	\$82,199
	002030	INSURANCE	\$126,000	\$130,200	\$130,200	\$130,200
	002050	WORKER'S COMP	\$4,403	\$1,719	\$1,636	\$1,719
	003001	SMALL EQUIPMENT AND TOOLS <5K	\$0	\$145	\$145	\$2,222
	003006	OFFICE EQUIPMENT <5K	\$0	\$0	\$0	\$856
	003010	COMPUTER EQUIPMENT <5K	\$0	\$3,900	\$3,880	\$5,205
	003011	COMPUTER SOFTWARE <5K	\$0	\$0	\$0	\$1,087
	003100	OFFICE SUPPLIES	\$6,889	\$8,000	\$7,855	\$8,000
	003200	MEDICAL SUPPLIES	\$23,126	\$23,745	\$23,745	\$24,000
	003301	GASOLINE	\$1,240	\$1,000	\$968	\$1,000
	003311	UNIFORMS	\$0	\$530	\$482	\$500
	003318	JANITORIAL SUPPLIES	\$15,858	\$16,679	\$16,679	\$20,000
	003319	EXTERMINATION	\$1,210	\$1,298	\$1,020	\$1,210
	003510	PURCHASES FOR RESALE	\$507	\$2,000	\$1,491	\$0
	003670	USE OF DONATIONS	\$73,628	\$101,482	\$75,276	\$0

003900	MEMBERSHIP DUES	\$210	\$369	\$210	\$210
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$98	\$110	\$20	\$100
004100	PROFESSIONAL SERVICES	\$60,990	\$54,359	\$54,359	\$56,000
004209	CELLULAR PHONE AND PAGER	\$0	\$0	\$0	\$0
004211	TELEPHONE SERVICE	\$2,464	\$2,457	\$2,457	\$2,400
004212	POSTAGE	\$492	\$700	\$395	\$600
004231	TRAVEL	\$138	\$200	\$20	\$200
004232	TRAINING, CONF., SEMINARS	\$3,514	\$2,848	\$2,029	\$4,000
004300	COURIER SERVICES	\$1,797	\$2,672	\$2,672	\$3,096
004350	PRINTED MATERIALS AND BINDING	\$888	\$525	\$230	\$1,000
004410	BOND PREMIUMS	\$210	\$210	\$210	\$210
004414	VEHICLE INSURANCE	\$181	\$200	\$171	\$120
004415	VEHICLE INS. DEDUCTIBLE	\$461	\$1,000	\$0	\$1,000
004419	PROPERTY INSURANCE	\$4,585	\$4,828	\$4,828	\$4,830
004430	UTILITIES	\$64,056	\$60,600	\$59,437	\$64,000
004500	MAINTENANCE CONTRACTS	\$775	\$980	\$775	\$800
004505	SOFTWARE MAINTENANCE	\$0	\$0	\$0	\$0
004510	FACILITY MAINT. AND REPAIR	\$4,749	\$5,690	\$4,165	\$11,500
004541	VEHICLE REPAIRS AND MAINT.	\$942	\$300	\$80	\$300
004544	REPAIRS TO OFFICE EQUIPMENT	\$1,188	\$250	\$0	\$250
004621	COPIER RENTAL AND SUPPLIES	\$1,957	\$2,100	\$2,059	\$2,100
004810	LAWN SERVICE	\$6,171	\$7,971	\$7,757	\$9,536
004962	JANITORIAL CONTRACT SVS	\$4,701	\$4,986	\$4,986	\$4,986
004968	CARE OF ANIMALS	\$57,348	\$62,500	\$62,446	\$60,000
004975	ANIMAL MEDICAL CARE	\$47,947	\$53,795	\$52,472	\$55,000
004976	ANIMAL DISPOSAL	\$2,027	\$1,239	\$1,033	\$2,100
004998	CONTINGENCIES	\$517	\$79	\$0	\$0
004999	MISCELLANEOUS	\$0	\$782	\$773	\$750
	TOTAL	\$1,171,826	\$1,318,577	\$1,271,820	\$1,262,794

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

**FY 2013-2014**

**ELECTION SERVICES FUND**

**Adopted Budget  
Williamson County, Texas  
Election Services Fund**

**Fund Analysis**

	<b>Actual 2011-2012</b>	<b>Amended Budget 2012-2013</b>	<b>Estimated 2012-2013</b>	<b>Adopted Budget 2013-2014</b>
<b>Beginning Balance</b>	\$0	(\$49,758)	(\$49,758)	\$0
<b>Revenues</b>	\$297,596	\$0	\$713,312	\$0
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Funds Available</b>	\$297,596	(\$49,758)	\$663,555	\$0
<b>Expenditures</b>	\$245,180	\$368,940	\$347,749	\$425,983
<b>Transfers Out</b>	\$102,174	\$0	\$315,806	\$0
<b>Ending Balance</b>	(\$49,758)	(\$418,698)	\$0	(\$425,982)

**Revenue Analysis**

<b>Election Contract Svcs Fees</b>	\$207,706	\$0	\$559,419	\$0
<b>Election Equipment Rental</b>	\$89,890	\$0	\$153,893	\$0
<b>Miscellaneous</b>	\$120	\$0	\$0	\$0
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Revenues</b>	\$297,716	\$0	\$713,312	\$0

\*Revenue not budgeted.

\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.

<b>Expenditure Analysis</b>
---------------------------------

	Line Item	Description	Actual Expenses 2011-2012	Amended Budget 2012-2013	Estimated Expenses 2012-2013	Adopted Budget 2013-2014
<b>ELECTION SERVICES CONTRACT FUND</b>						
<b>ELECTION SERVICES CONTRACT</b>	000376	TRANSFER TO ELEC DISCRETIONARY FUND	\$12,284	\$0	\$0	\$0
	000378	TRANSFER TO HAVA - TITLE II	\$89,890	\$0	\$0	\$0
	001102	PART TIME SALARIES < 20 HRS/WKS	\$0	\$6,500	\$651	\$0
	001107	TEMP LABOR - SEASONAL HELP	\$0	\$2,000	\$0	\$5,000
	001110	OVERTIME	\$0	\$0	\$0	\$2,000
	001130	MERIT, RETENTION, AND RECRUITING	\$0	\$0	\$0	\$200
	001150	ELECTION JUDGES/CLERKS	\$175,456	\$243,000	\$242,369	\$300,000
	002010	FICA	\$11,668	\$15,301	\$14,802	\$23,501
	002020	RETIREMENT	\$6,679	\$5,339	\$4,237	\$281
	004100	PROFESSIONAL SERVICES	\$19,663	\$26,000	\$24,405	\$45,000
	004209	CELLULAR PHONE/PAGER	\$0	\$0	\$0	\$0
	004210	INTERNET/EMAIL SVS	\$668	\$2,000	\$1,170	\$2,000
	004211	TELEPHONE SERVICE	\$0	\$500	-\$12	\$500
	004212	POSTAGE	\$0	\$17,300	\$17,000	\$300
	004231	TRAVEL	\$4,182	\$4,600	\$4,483	\$4,200
	004251	ELECTION SUPPLIES	\$17,786	\$29,400	\$26,304	\$25,000
	004310	ADVERTISING AND LEGAL NOTICES	\$2,914	\$7,000	\$5,974	\$7,000
	004350	PRINTED MATERIALS AND BINDING	\$0	\$2,000	\$0	\$2,000
	004506	COMPUTER PRGM/MAINT.	\$5,365	\$4,000	\$3,123	\$5,000
	004610	RENT	\$673	\$1,900	\$1,255	\$2,000
	004620	FURNITURE/EQUIP. RENTAL	\$124	\$2,100	\$1,989	\$2,000
		TOTAL	\$347,354	\$368,940	\$347,749	\$425,983

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

**FY 2013-2014**

**ELECTION DISCRETIONARY FUND**

**Adopted Budget  
Williamson County, Texas  
Election Discretionary  
Fund**

**Fund Analysis**

	<b>Actual 2011-2012</b>	<b>Amended Budget 2012-2013</b>	<b>Estimated 2012-2013</b>	<b>Adopted Budget 2013-2014</b>
<b>Beginning Balance</b>	\$47,737	\$28,598	\$28,598	\$164,451
<b>Revenues</b>	\$0	\$0	\$0	\$0
<b>Transfers In</b>	\$12,284	\$0	\$161,193	\$0
<b>Total Funds Available</b>	\$60,020	\$28,598	\$189,791	\$164,451
<b>Expenditures</b>	\$31,423	\$27,500	\$25,340	\$20,000
<b>Transfers Out</b>	\$0	\$0	\$0	\$0
<b>Ending Balance</b>	\$28,598	\$1,098	\$164,451	\$144,451

**Revenue Analysis**

<b>Miscellaneous</b>	\$0	\$0	\$0	\$0
<b>Transfers In</b>	\$12,284	\$0	\$161,193	\$0
<b>Total Revenues</b>	\$12,284	\$0	\$161,193	\$0

\*Revenue not budgeted.

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

<b>Expenditure Analysis</b>
---------------------------------

	Line Item	Description	Actual Expenses 2011-2012	Amended Budget 2012-2013	Estimated Expenses 2012-2013	Adopted Budget 2013-2014
<b>ELECTION DISCRETIONARY FUND</b>						
<b>ELECTION DISCRETIONARY</b>						
	001109	CELL PHONE STIPEND	\$0	\$680	\$680	\$0
	002010	FICA	\$0	\$52	\$52	\$0
	002020	RETIREMENT	\$0	\$83	\$83	\$0
	003005	OFFICE FURNITURE <5K	\$0	\$829	\$519	\$0
	003011	COMPUTER SOFTWARE <5K	\$263	\$0	\$0	\$0
	003900	MEMBERSHIP DUES	\$0	\$0	\$0	\$0
	003901	PUBLICATIONS/BOOKS/PERIODICALS	\$137	\$0	\$0	\$0
	004209	CELLULAR PHONE/PAGER	\$0	\$0	\$0	\$0
	004231	TRAVEL	\$3,321	\$500	\$104	\$0
	004232	TRAINING, CONF., SEMINARS	\$27,702	\$13,000	\$12,126	\$20,000
	004251	ELECTION SUPPLIES	\$0	\$224	\$224	\$0
	005751	OFFICE EQUIPMENT > \$5000.	\$0	\$12,131	\$11,551	\$0
	004620	FURNITURE/EQUIP. RENTAL	\$0	\$0	\$0	\$0
	004999	MISCELLANEOUS	\$0	\$0	\$0	\$0
	005700	VEHICLES >5K	\$0	\$0	\$0	\$0
		TOTAL	\$31,423	\$27,500	\$25,340	\$20,000

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

**FY 2013-2014**

**ELECTION CHAPTER 19 FUND**

**Adopted Budget  
Williamson County,  
Texas  
Election Chapter 19 Fund**

**Fund Analysis**

	<b>Actual 2011-2012</b>	<b>Amended Budget 2012-2013</b>	<b>Estimated 2012-2013</b>	<b>Adopted Budget 2013-2014</b>
<b>Beginning Balance</b>	\$0	(\$2,834)	(\$2,834)	(\$15,043)
<b>Revenues</b>	\$22,820	\$0	\$14,894	\$0
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Funds Available</b>	\$22,820	(\$2,834)	\$12,060	(\$15,043)
<b>Expenditures</b>	\$25,654	\$98,982	\$27,103	\$25,624
<b>Transfers Out</b>	\$0	\$0	\$0	\$0
<b>Ending Balance</b>	(\$2,834)	(\$101,816)	(\$15,043)	(\$40,667)

**Revenue Analysis**

<b>Payments from State</b>	\$22,820	\$0	\$14,894	\$0
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Revenues</b>	\$22,820	\$0	\$14,894	\$0

\*Revenue not budgeted.

\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.

<b>Expenditure Analysis</b>
---------------------------------

	Line Item	Description	Actual Expenses 2011-2012	Amended Budget 2012-2013	Estimated Expenses 2012-2013	Adopted Budget 2013-2014
<b>ELECTION CHAPTER 19 FUND</b>						
<b>ELECTION CHAPTER 19</b>						
	001107	TEMP LABOR - SEASONAL HELP MERIT, RETENTION, AND	\$2,628	\$22,270	\$11,163	\$5,000
	001130	RECRUITING	\$0	\$0	\$0	\$200
	001150	ELECTION JUDGES/CLERKS	\$0	\$0	\$0	\$0
	002010	FICA	\$201	\$1,830	\$854	\$398
	002020	RETIREMENT	\$5	\$200	\$43	\$25
	003010	COMPUTER EQUIPMENT <5K	\$0	\$3,500	\$0	\$20,000
	003011	COMPUTER SOFTWARE <5K	\$7,500	\$0	\$0	\$0
	004100	PROFESSIONAL SERVICES	\$3,000	\$3,500	\$3,500	\$0
	004212	POSTAGE	\$5,553	\$7,000	\$6,000	\$0
	004232	TRAINING, CONF., SEMINARS	\$1,415	\$1,500	\$1,415	\$0
	005741	COMPUTER SOFTWARE > \$5000	\$0	\$55,054	\$0	\$0
	004251	ELECTION SUPPLIES	\$5,352	\$4,128	\$4,128	\$0
	005740	COMPUTER EQUIPMENT >5K	\$0	\$0	\$0	\$0
		TOTAL	\$25,654	\$98,982	\$27,103	\$25,624

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

**FY 2013-2014**

**ELECTION HAVA – TITLE II FUND**

**Adopted Budget  
Williamson County, Texas  
Election HAVA - Title II**

**Fund Analysis**

	<b>Actual 2011-2012</b>	<b>Amended Budget 2012-2013</b>	<b>Estimated 2012-2013</b>	<b>Adopted Budget 2013-2014</b>
<b>Beginning Balance</b>	\$295,886	\$148,796	\$148,796	\$292,010
<b>Revenues</b>	\$89,890	\$0	\$153,893	\$0
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Funds Available</b>	\$385,776	\$148,796	\$302,689	\$292,010
<b>Expenditures</b>	\$236,980	\$145,000	\$10,680	\$200,000
<b>Transfers Out</b>	\$0	\$0	\$0	\$0
<b>Ending Balance</b>	\$148,796	\$3,796	\$292,010	\$92,010

**Revenue Analysis**

<b>Transfers In</b>	\$89,890	\$0	\$153,893	\$0
<b>Payments from State</b>	\$0	\$0	\$0	\$0
<b>Total Revenues</b>	\$89,890	\$0	\$153,893	\$0

\*Revenue not budgeted.

\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.

<b>Expenditure Analysis</b>
---------------------------------

	Line Item	Description	Actual Expenses 2011-2012	Amended Budget 2012-2013	Estimated Expenses 2012-2013	Adopted Budget 2013-2014
<b>ELECTION HAVA - TITLE II FUND</b>						
<b>ELECTION HAVA - TITLE II</b>	003010	COMPUTER EQUIPMENT <5K	\$170,480	\$110,000	\$0	\$200,000
	004100	PROFESSIONAL SERVICES	\$1,033	\$0	\$0	\$0
	004251	ELECTION SUPPLIES	\$6,205	\$5,000	\$952	\$0
	004350	PRINTED MATERIALS AND BINDING	\$0	\$0	\$0	\$0
	004500	MAINTENANCE CONTRACTS	\$270	\$0	\$0	\$0
	004506	COMPUTER PRGM/MAINT.	\$1,313	\$25,000	\$6,240	\$0
	004509	FACILITY ENHANCEMENTS	\$18,546	\$0	\$0	\$0
	004543	REPAIRS TO EQUIPMENT	\$623	\$5,000	\$3,488	\$0
	005003	EQUIPMENT >5K	\$38,510	\$0	\$0	\$0
		TOTAL	\$236,980	\$145,000	\$10,680	\$200,000

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

**FY 2013-2014**

**JUSTICE COURT  
TECHNOLOGY FUND**

**Adopted Budget  
Williamson County,  
Texas  
J.P. Technology Fund**

**Fund Analysis**

	<b>Actual 2011-2012</b>	<b>Amended Budget 2012-2013</b>	<b>Estimated 2012-2013</b>	<b>Adopted Budget 2013-2014</b>
<b>Beginning Balance</b>	\$586,249	\$606,619	\$606,619	\$612,203
<b>Revenues</b>	\$96,795	\$0	\$110,487	\$0
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Funds Available</b>	\$683,044	\$606,619	\$717,106	\$612,203
<b>Expenditures</b>	\$76,425	\$235,961	\$104,904	\$227,670
<b>Transfers Out</b>	\$0	\$0	\$0	\$0
<b>Ending Balance</b>	\$606,619	\$370,658	\$612,203	\$384,533

**Revenue Analysis**

<b>J.P. #1 Technology Fees</b>	\$8,607	\$0	\$17,439	\$0
<b>J.P. #2 Technology Fees</b>	\$24,235	\$0	\$23,793	\$0
<b>J.P. #3 Technology Fees</b>	\$48,471	\$0	\$51,461	\$0
<b>J.P. #4 Technology Fees</b>	\$14,869	\$0	\$17,238	\$0
<b>Interest, Investments</b>	\$613	\$0	\$556	\$0
<b>Transfers In</b>	\$0	\$0	\$0	\$0

<b>Total Revenues</b>	\$96,795	\$0	\$110,487	\$0
-----------------------	----------	-----	-----------	-----

**\*Revenue not budgeted.**

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

<b>Expenditure Analysis</b>
---------------------------------

	Line Item	Description	Actual Expenses 2011-2012	Amended Budget 2012-2013	Estimated Expenses 2012-2013	Adopted Budget 2013-2014
<b>JUSTICE COURT TECNOLOGY FUND</b>						
<b>J.P. PRECINCT 1</b>						
	003006	OFFICE EQUIPMENT <5K	\$0	\$56	\$56	\$0
	003010	COMPUTER EQUIPMENT <5K	\$15,628	\$783	\$783	\$12,171
	003011	COMPUTER SOFTWARE <5K	\$0	\$0	\$0	\$0
	003900	MEMBERSHIP DUES		\$391	\$0	
	003100	OFFICE SUPPLIES	\$792	\$1,081	\$1,081	\$7,860
	003901	PUBLICATIONS/BOOKS/PERIODICALS	\$36	\$500	\$41	\$500
	004108	NON - RESIDENTIAL SERVICES	\$140	\$10,000	\$0	\$0
	004209	CELLULAR PHONE/PAGER	\$0	\$0	\$0	\$0
	004210	INTERNET/EMAIL SVS	\$0	\$800	\$477	\$0
	004232	TRAINING, CONF., SEMINARS	\$2,900	\$2,400	\$0	\$1,800
	004505	SOFTWARE MAINTENANCE	\$840	\$0	\$0	\$0
		TOTAL	\$20,336	\$16,011	\$2,438	\$22,331
<b>J.P. PRECINCT 2</b>						
	003006	OFFICE EQUIPMENT <5K	\$0	\$605	\$545	\$0
	003010	COMPUTER EQUIPMENT <5K	\$18,212	\$1,543	\$1,542	\$8,600
	003011	COMPUTER SOFTWARE <5K	\$0	\$0	\$0	\$0
	003100	OFFICE SUPPLIES	\$1,626	\$4,574	\$4,574	\$5,000
	004232	TRAINING, CONF., SEMINARS	\$3,005	\$2,108	\$1,996	\$0
		TOTAL	\$22,844	\$8,829	\$8,657	\$13,600
<b>J.P. PRECINCT 3</b>						
	003006	OFFICE EQUIPMENT <5K	\$438	\$10,500	\$9,844	\$5,705
	003010	COMPUTER EQUIPMENT <5K	\$20,886	\$57,403	\$56,324	\$53,014
	003012	COMMUNICATIONS EQUIP. <5K	\$0	\$9,692	\$0	\$0
	003100	OFFICE SUPPLIES	\$7,037	\$10,910	\$8,684	\$10,000
	004210	INTERNET/EMAIL SVS	\$0	\$5,160	\$531	\$10,620
	004232	TRAINING, CONF., SEMINARS	\$4,648	\$16,655	\$1,216	\$11,700

004500	MAINTENANCE CONTRACTS	\$237	\$1,711	\$1,659	\$1,700	
004544	REPAIRS TO OFFICE EQUIPMENT		\$90	\$90		
	TOTAL	\$33,245	\$112,121	\$78,348	\$92,739	
J.P. PRECINCT 4	003006	OFFICE EQUIPMENT <5K	\$0	\$27,320	\$0	\$29,500
	003010	COMPUTER EQUIPMENT <5K	\$0	\$10,000	\$790	\$7,500
	003011	COMPUTER SOFTWARE <5K	\$0	\$15,000	\$0	\$15,000
	004232	TRAINING, CONF., SEMINARS	\$0	\$1,680	\$0	
	004505	SOFTWARE MAINTENANCE	\$0	\$25,000	\$8,000	\$20,000
	005740	COMPUTER EQUIPMENT >5K	\$0	\$20,000	\$6,672	\$27,000
		TOTAL	\$0	\$99,000	\$15,462	\$99,000

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

**FY 2013-2014**

**JP  
SECURITY FUND**

**Adopted Budget  
Williamson County,  
Texas  
J.P. Security Fund**

**Fund Analysis**

	<b>Actual 2011-2012</b>	<b>Amended Budget 2012-2013</b>	<b>Estimated 2012-2013</b>	<b>Adopted Budget 2013-2014</b>
<b>Beginning Balance</b>	\$122,132	\$128,995	\$128,995	\$134,129
<b>Revenues</b>	\$23,891	\$0	\$27,300	\$0
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Funds Available</b>	\$146,023	\$128,995	\$156,295	\$134,129
<b>Expenditures</b>	\$17,028	\$58,302	\$22,166	\$36,989
<b>Transfers Out</b>	\$0	\$0	\$0	\$0
<b>Ending Balance</b>	\$128,995	\$70,692	\$134,129	\$97,140

**Revenue Analysis**

<b>J.P. #1 Security Fees</b>	\$2,143	\$0	\$4,348	\$0
<b>J.P. #2 Security Fees</b>	\$6,034	\$0	\$5,940	\$0
<b>J.P. #3 Security Fees</b>	\$12,050	\$0	\$12,747	\$0
<b>J.P. #4 Security Fees</b>	\$3,665	\$0	\$4,264	\$0
<b>Interest, Investments</b>	\$0	\$0	\$0	\$0
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Revenues</b>	\$23,891	\$0	\$27,300	\$0

\*Revenue not budgeted.

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

<b>Expenditure Analysis</b>
---------------------------------

	Line Item	Description	Actual Expenses 2011-2012	Amended Budget 2012-2013	Estimated Expenses 2012- 2013	Adopted Budget 2013-2014
<b>JP SECURITY FUND</b>						
		SMALL EQUIPMENT AND TOOLS <				
<b>J.P. PRECINCT 1</b>	003001	5K	\$0	\$0	\$0	\$0
	003012	COMMUNICATIONS EQUIP. <5K	\$0	\$0	\$0	\$0
	005003	EQUIPMENT >5K	\$0	\$0	\$0	\$0
		TOTAL	\$0	\$0	\$0	\$0
<b>J.P. PRECINCT 2</b>	003006	OFFICE EQUIPMENT <5K	\$5,894	\$0	\$0	\$0
		TOTAL	\$5,894	\$0	\$0	\$0
<b>J.P. PRECINCT 3</b>	003006	OFFICE EQUIPMENT <5K	\$10,129	\$26,776	\$20,703	\$5,782
	003100	OFFICE SUPPLIES		\$500	\$132	
	004232	TRAINING, CONF., SEMINARS	\$0	\$2,400	\$0	\$2,500
	004500	MAINTENANCE CONTRACTS	\$1,005	\$2,245	\$900	\$2,345
		TOTAL	\$11,134	\$31,921	\$21,735	\$10,627
<b>J.P. PRECINCT 4</b>	003006	OFFICE EQUIPMENT <5K	\$0	\$26,181	\$231	\$25,681
	004510	FACILITY MAINT. AND REPAIR	\$0	\$0	\$0	\$681
	004543	REPAIRS TO EQUIPMENT		\$200	\$200	
		TOTAL	\$0	\$26,381	\$431	\$26,362

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

**FY 2013-2014**

**LAW LIBRARY FUND**

**Adopted Budget  
Williamson County,  
Texas  
Law Library Fund**

**Fund Analysis**

	<b>Actual 2011-2012</b>	<b>Amended Budget 2012-2013</b>	<b>Estimated 2012-2013</b>	<b>Adopted Budget 2013-2014</b>
<b>Beginning Balance</b>	\$592,064	\$566,959	\$566,959	\$511,209
<b>Revenues</b>	\$231,290	\$194,725	\$189,679	\$186,500
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Funds Available</b>	\$823,354	\$761,684	\$756,638	\$697,709
<b>Expenditures</b>	\$256,395	\$265,600	\$245,429	\$317,400
<b>Transfers Out</b>	\$0	\$0	\$0	\$0
<b>Ending Balance</b>	\$566,959	\$496,084	\$511,209	\$380,309

**Revenue Analysis**

<b>Library Fees, Co. Clerk</b>	\$80,364	\$82,000	\$78,403	\$76,000
<b>Library Fees, Dist. Clerk</b>	\$114,114	\$112,000	\$110,317	\$110,000
<b>Interest, Investments</b>	\$649	\$725	\$524	\$500
<b>Other</b>	\$36,164	\$0	\$436	\$0
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Revenues</b>	\$231,290	\$194,725	\$189,679	\$186,500

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

**\*The budgeted expenditures for FY13/14 increased for a one time expenditure for Library Computer Kiosks for the bar association. This results in an estimated decrease to the fund balance of approximately 25% estimated for FY13/14 from the previous year.**

<b>Expenditure Analysis</b>
---------------------------------

	Line Item	Description	Actual Expenses 2011-2012	Amended Budget 2012-2013	Estimated Expenses 2012-2013	Adopted Budget 2013-2014
<b>LAW LIBRARY FUND</b>						
<b>LAW LIBRARY</b>	003005	OFFICE FURNITURE <5K	\$0	\$0	\$0	\$0
	003011	COMPUTER SOFTWARE <5K	\$0	\$0	\$0	\$1,800
	003030	LAW BOOKS <5K	\$0	\$250,000	\$229,862	\$250,000
	004100	PROFESSIONAL SERVICES	\$14,600	\$14,600	\$14,600	\$14,600
	004210	INTERNET/EMAIL SVS	\$0	\$0	\$0	\$0
	004510	FACILITY MAINT. AND REPAIR	\$0	\$0	\$0	\$50,000
	004621	COPIER RENTAL AND SUPPLIES	\$880	\$1,000	\$968	\$1,000
	005758	LAW BOOKS >5K	\$240,916	\$0	\$0	\$0
		TOTAL	\$256,395	\$265,600	\$245,429	\$317,400

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

**FY 2013-2014**

**PROBATE COURT FUND**

**Adopted Budget  
Williamson County, Texas  
Probate Court Fund**

**Fund Analysis**

	<b>Actual 2011-2012</b>	<b>Amended Budget 2012-2013</b>	<b>Estimated 2012-2013</b>	<b>Adopted Budget 2013-2014</b>
<b>Beginning Balance</b>	\$35,516	\$37,952	\$37,952	\$39,713
<b>Revenues</b>	\$4,155	\$4,000	\$4,115	\$4,000
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Funds Available</b>	\$39,671	\$41,952	\$42,067	\$43,713
<b>Expenditures</b>	\$1,719	\$2,353	\$2,353	\$2,800
<b>Transfers Out</b>	\$0	\$0	\$0	\$0
<b>Ending Balance</b>	\$37,952	\$39,598	\$39,713	\$40,913

**Revenue Analysis**

<b>Probate Court Fees</b>	\$4,155	\$4,000	\$4,115	\$4,000
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Revenues</b>	\$4,155	\$4,000	\$4,115	\$4,000

\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.

<b>Expenditure Analysis</b>
---------------------------------

	Line Item	Description	Actual Expenses 2011-2012	Amended Budget 2012-2013	Estimated Expenses 2012-2013	Adopted Budget 2013-2014
<b>PROBATE COURT FUND</b>						
<b>PROBATE COURT</b>	004232	TRAINING, CONF., SEMINARS	\$1,719	\$2,800	\$2,353	\$2,800
		TOTAL	\$1,719	\$2,800	\$2,353	\$2,800

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

**FY 2013-2014**

**COUNTY CLERK RECORDS  
ARCHIVE FUND**

**Adopted Budget  
Williamson County, Texas  
County Clerk Records Archive  
Fund**

**Fund Analysis**

	<b>Actual 2011-2012</b>	<b>Amended Budget 2012-2013</b>	<b>Estimated 2012-2013</b>	<b>Adopted Budget 2013-2014</b>
<b>Beginning Balance</b>	\$1,939,475	\$1,574,310	\$1,574,310	\$1,470,822
<b>Revenues</b>	\$515,284	\$476,500	\$601,962	\$584,000
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Funds Available</b>	\$2,454,759	\$2,050,810	\$2,176,271	\$2,054,822
<b>Expenditures</b>	\$880,449	\$860,606	\$705,449	\$553,038
<b>Transfers Out</b>	\$0	\$0	\$0	\$0
<b>Ending Balance</b>	\$1,574,310	\$1,190,204	\$1,470,822	\$1,501,784

**Revenue Analysis**

<b>Records Archive Fees</b>	\$510,265	\$475,000	\$595,330	\$579,000
<b>Interest, Investments</b>	\$5,019	\$1,500	\$6,632	\$5,000
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Revenues</b>	\$515,284	\$476,500	\$601,962	\$584,000

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

**\*\*During the FY 11/12 budget process and additional 500K was budgeted on the expenditures side for imaging and microfilming. This trend continues and for FY12/13 an additional 612K was budgetd for this purpose. This will account for the 25% estimated decrease in fund balance.**

<b>Expenditure Analysis</b>
---------------------------------

	Line Item	Description	Actual Expenses 2011-2012	Amended Budget 2012-2013	Estimated Expenses 2012-2013	Adopted Budget 2013-2014
<b>RECORDS ARCHIVE FUND - COUNTY CLERK</b>						
<b>RECORDS ARCHIVE - COUNTY CLERK</b>						
	001100	FULL TIME SALARIES	\$159,964	\$171,514	\$149,839	\$166,634
	001125	LONGEVITY	\$0	\$0	\$0	\$1,248
	001130	MERIT, RETENTION, AND RECRUITING	\$0	\$646	\$0	\$7,298
	002010	FICA	\$11,603	\$13,171	\$11,050	\$13,401
	002020	RETIREMENT	\$19,031	\$20,978	\$18,261	\$22,160
	002030	INSURANCE	\$42,000	\$42,000	\$42,000	\$42,000
	002050	WORKER'S COMP	\$195	\$297	\$293	\$297
	004550	IMAGING AND MICROFILMING	\$647,657	\$612,000	\$484,005	\$300,000
		TOTAL	\$880,449	\$860,606	\$705,449	\$553,038

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

**FY 2013-2014**

**DISTRICT CLERK RECORDS MANAGEMENT  
AND PRESERVATION FUND**

**Adopted Budget  
Williamson County, Texas  
District Clerk Records  
Management  
and Preservation Fund**

**Fund Analysis**

	<b>Actual 2011-2012</b>	<b>Amended Budget 2012-2013</b>	<b>Estimated 2012-2013</b>	<b>Adopted Budget 2013-2014</b>
<b>Beginning Balance</b>	\$164,029	\$184,499	\$184,499	\$151,175
<b>Revenues</b>	\$27,077	\$26,500	\$26,087	\$25,000
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Funds Available</b>	\$191,107	\$210,999	\$210,587	\$176,175
<b>Expenditures</b>	\$6,608	\$113,228	\$59,411	\$104,892
<b>Transfers Out</b>	\$0	\$0	\$0	\$0
<b>Ending Balance</b>	\$184,499	\$97,771	\$151,175	\$71,284

**Revenue Analysis**

<b>Records Management Fees</b>	\$27,077	\$26,500	\$26,087	\$25,000
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Revenues</b>	\$27,077	\$26,500	\$26,087	\$25,000

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

**\*During the FY12/13 budget process additional monies were budgeted on the expenditures side for imaging and microfilming. This funding was not fully utilized so it was budgeted again for FY13/14. This will account for the 53% estimated decrease in fund balance.**

<b>Expenditure Analysis</b>
---------------------------------

Line Item	Description	Actual Expenses 2011-2012	Amended Budget 2012-2013	Estimated Expenses 2012-2013	Adopted Budget 2013-2014
RECORDS MGMT/PRSRV FUND - DISTRICT CLERK					
RECORDS MGMT/PRSRV - DISTRICT CLERK					
001107	TEMP LABOR- SEASONAL HELP	\$6,138	\$4,180	\$3,751	\$6,800
002010	FICA	\$470	\$320	\$287	\$542
002020	RETIREMENT	\$0	\$0	\$0	\$34
003006	OFFICE EQUIPMENT <5K	\$0	\$1,200	\$1,200	\$0
004100	PROFESSIONAL SERVICES	\$0	\$0	\$0	\$0
004500	MAINTENANCE CONTRACTS	\$0	\$0	\$0	\$1,765
004550	IMAGING AND MICROFILMING	\$0	\$107,528	\$54,173	\$95,750
	TOTAL	\$6,608	\$113,228	\$59,411	\$104,892

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

**FY 2013-2014**

**COUNTY CLERK RECORDS MANAGEMENT  
AND PRESERVATION FUND**

**Adopted Budget  
Williamson County, Texas  
County Clerk Records  
Management  
and Preservation Fund**

**Fund Analysis**

	<b>Actual 2011-2012</b>	<b>Amended Budget 2012-2013</b>	<b>Estimated 2012-2013</b>	<b>Adopted Budget 2013-2014</b>
<b>Beginning Balance</b>	\$839,336	\$822,708	\$822,708	\$882,857
<b>Revenues</b>	\$544,578	\$515,900	\$668,208	\$611,250
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Funds Available</b>	\$1,383,915	\$1,338,608	\$1,490,916	\$1,494,107
<b>Expenditures</b>	\$561,207	\$648,914	\$608,059	\$772,854
<b>Transfers Out</b>	\$0	\$0	\$0	\$0
<b>Ending Balance</b>	\$822,708	\$689,694	\$882,857	\$721,253

**Revenue Analysis**

<b>Records Management Fees</b>	\$532,953	\$505,000	\$656,830	\$600,000
<b>Vital Statistics Fee</b>	\$10,724	\$10,000	\$10,640	\$10,500
<b>Interest, Investments</b>	\$902	\$900	\$738	\$750
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Revenues</b>	\$544,578	\$515,900	\$668,208	\$611,250

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

**\*Costs have steadily increased for personnel, contract work, and imaging and microfilming over the past few fiscal years for the County Clerks Records Management and Preservation Fund. This has resulted in an estimated decrease of the fund balance of 18%.**

<b>Expenditure Analysis</b>
---------------------------------

Line Item	Description	Actual Expenses 2011-2012	Amended Budget 2012-2013	Estimated Expenses 2012-2013	Adopted Budget 2013-2014
<b>RECORDS MGMT/PRSRV FUND</b>					
<b>- COUNTY CLERK</b>					
<b>RECORDS MGMT/PRSRV</b>					
<b>- COUNTY CLERK</b>					
001100	FULL TIME SALARIES	\$320,734	\$345,183	\$326,175	\$340,681
001102	PART TIME SALARIES < 20 HRS/WKS	\$5,446	\$0	\$0	\$0
	PART TIME SALARIES 30-40				
001103	HRS/WKS	\$0	\$1,300	\$0	\$1,300
001125	LONGEVITY	\$0	\$0	\$0	\$7,488
	MERIT, RETENTION, AND				
001130	RECRUITING	\$0	\$40	\$0	\$13,393
002010	FICA	\$23,599	\$26,509	\$23,439	\$27,759
002020	RETIREMENT	\$38,799	\$42,224	\$39,760	\$45,902
002030	INSURANCE	\$84,000	\$84,000	\$84,000	\$84,000
002050	WORKER'S COMP	\$407	\$622	\$614	\$622
003010	COMPUTER EQUIPMENT <5K	\$7,543	\$18,734	\$18,708	\$29,888
003011	COMPUTER SOFTWARE <5K	\$0	\$0	\$0	\$8,038
004100	PROFESSIONAL SERVICES	\$0	\$13,734	\$12,500	\$130,000
004500	MAINTENANCE CONTRACTS	\$75,749	\$83,100	\$79,905	\$83,084
004544	REPAIRS TO OFFICE EQUIPMENT	\$88	\$669	\$84	\$700
004550	IMAGING AND MICROFILMING	\$4,844	\$20,000	\$10,074	\$0
005740	COMPUTER EQUIPMENT >5K	\$0	\$5,000	\$5,000	\$0
005741	COMPUTER SOFTWARE >5K	\$0	\$7,800	\$7,800	\$0
	TOTAL	\$561,207	\$648,914	\$608,059	\$772,854

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

**FY 2013-2014**

**COUNTY WIDE RECORDS MANAGEMENT  
AND PRESERVATION FUND**

**Adopted Budget  
Williamson County, Texas  
County Wide Records  
Management  
and Preservation Fund**

**Fund Analysis**

	<b>Actual 2011-2012</b>	<b>Amended Budget 2012-2013</b>	<b>Estimated 2012-2013</b>	<b>Adopted Budget 2013-2014</b>
<b>Beginning Balance</b>	\$867,841	\$831,439	\$831,439	\$697,198
<b>Revenues</b>	\$136,801	\$134,450	\$124,186	\$127,650
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Funds Available</b>	\$1,004,642	\$965,889	\$955,624	\$824,848
<b>Expenditures</b>	\$173,203	\$367,961	\$258,426	\$336,213
<b>Transfers Out</b>	\$0	\$0	\$0	\$0
<b>Ending Balance</b>	\$831,439	\$597,928	\$697,198	\$488,635

**Revenue Analysis**

<b>Records Mgmt Fees</b>	\$135,865	\$133,500	\$123,571	\$127,000
<b>Interest, Investments</b>	\$936	\$950	\$615	\$650
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Revenues</b>	\$136,801	\$134,450	\$124,186	\$127,650

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

**\*For FY13/14 costs have increased for professional services and imaging. Revenue has also decreased during FY12/13. This has resulted in an estimated decrease of the fund balance of 30%.**

<b>Expenditure Analysis</b>
---------------------------------

	Line Item	Description	Actual Expenses 2011-2012	Amended Budget 2012-2013	Estimated Expenses 2012-2013	Adopted Budget 2013-2014
<b>RECORDS MGMT/PRSRV FUND</b>						
<b>- COUNTYWIDE</b>						
<b>RECORDS MGMT/PRSRV</b>						
<b>- COUNTYWIDE</b>						
	001100	FULL TIME SALARIES	\$35,635	\$37,518	\$37,518	\$37,436
	001107	TEMP LABOR - SEASONAL HELP	\$0	\$28,009	\$8,423	\$30,600
	001109	CELL PHONE STIPEND	\$362	\$360	\$359	\$360
	001125	LONGEVITY		\$0	\$0	\$96
		MERIT, RETENTION, AND				
	001130	RECRUITING	\$0	\$0	\$0	\$2,721
	002010	FICA	\$2,226	\$5,041	\$3,097	\$5,448
	002020	RETIREMENT	\$4,275	\$4,618	\$4,618	\$5,137
	002030	INSURANCE	\$8,400	\$8,400	\$8,400	\$8,400
	002050	WORKER'S COMP	\$42	\$238	\$237	\$239
	003001	SMALL EQUIPMENT AND TOOLS <5K	\$1,215	\$2,700	\$2,022	\$1,200
	003006	OFFICE EQUIPMENT <5K	\$9,280	\$29,100	\$19,888	\$75,305
	003010	COMPUTER EQUIPMENT <5K	\$0	\$0	\$0	\$1,200
	003100	OFFICE SUPPLIES	\$2,547	\$4,514	\$4,514	\$4,500
	003301	GASOLINE	\$890	\$1,000	\$971	\$1,000
	003311	UNIFORMS	\$0	\$0	\$0	\$0
	004100	PROFESSIONAL SERVICES	\$17,924	\$30,937	\$6,900	\$47,700
	004209	CELLULAR PHONE/PAGER	\$0	\$0	\$0	\$0
	004231	TRAVEL	\$0	\$0	\$0	\$0
	004232	TRAINING, CONF., SEMINARS	\$50	\$3,000	\$2,832	\$3,000
	004414	VEHICLE INSURANCE	\$358	\$400	\$171	\$120
	004415	VEHICLE INS. DEDUCTIBLE	\$0	\$0	\$0	\$0
	004500	MAINTENANCE CONTRACTS	\$300	\$700	\$400	\$700

004505	SOFTWARE MAINTENANCE	\$4,608	\$27,500	\$27,183	\$0
004510	FACILITY MAINT,. AND REPAIR	\$0	\$0	\$0	\$3,000
004541	VEHICLE REPAIRS AND MAINT.	\$523	\$750	\$677	\$750
004543	REPAIRS TO EQUIPMENT	\$744	\$1,000	\$821	\$1,500
004550	IMAGING AND MICROFILMING	\$82,685	\$180,289	\$128,353	\$90,000
004621	COPIER RENTAL AND SUPPLIES	\$1,140	\$1,400	\$1,045	\$1,300
004705	PRE - EMPLOYMENT SCREENING	\$0	\$0	\$0	\$0
004999	MISCELLANEOUS	\$0	\$487	\$0	\$500
005740	COMPUTER EQUIPMENT >5K	\$0	\$0	\$0	\$14,000
	TOTAL	\$173,203	\$367,961	\$258,426	\$336,213

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

**FY 2013-2014**

**DISTRICT CLERK RECORDS  
TECHNOLOGY FUND**

**Adopted Budget  
Williamson County, Texas  
District Clerk Records  
Technology Fund**

**Fund Analysis**

	<b>Actual 2011-2012</b>	<b>Amended Budget 2012-2013</b>	<b>Estimated 2012-2013</b>	<b>Adopted Budget 2013-2014</b>
<b>Beginning Balance</b>	\$49,627	\$79,722	\$79,722	\$108,461
<b>Revenues</b>	\$30,095	\$0	\$28,739	\$0
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Funds Available</b>	\$79,722	\$79,722	\$108,461	\$108,461
<b>Expenditures</b>	\$0	\$0	\$0	\$0
<b>Transfers Out</b>	\$0	\$0	\$0	\$0
<b>Ending Balance</b>	\$79,722	\$79,722	\$108,461	\$108,461

**Revenue Analysis**

<b>Records Archive Fee</b>	\$30,095	\$0	\$28,739	\$0
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Revenues</b>	\$30,095	\$0	\$28,739	\$0

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

**\*Expenses are not yet being budgeted until a revenue history for several years can be reviewed. Also, the District Clerk would like to have a substantial fund balance before expending any funds.**

**FY 2013-2014**

**JJAEP – TIER II FUNDING**

**Adopted Budget  
Williamson County,  
Texas  
JJAEP- Tier II Funding**

**Fund Analysis**

	<b>Actual 2011-2012</b>	<b>Amended Budget 2012-2013</b>	<b>Estimated 2012-2013</b>	<b>Adopted Budget 2013-2014</b>
<b>Beginning Balance</b>	\$298,692	\$151,700	\$151,700	\$118,574
<b>Revenues</b>	\$29,496	\$0	\$46,289	\$0
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Funds Available</b>	\$328,188	\$151,700	\$197,989	\$118,574
<b>Expenditures</b>	\$176,488	\$115,773	\$79,415	\$57,979
<b>Transfers Out</b>	\$0	\$0	\$0	\$0
<b>Ending Balance</b>	\$151,700	\$35,927	\$118,574	\$60,595

**Revenue Analysis**

<b>Payments from State</b>	\$28,356	\$0	\$46,289	\$0
<b>Miscellaneous Revenue</b>	\$1,140	\$0	\$0	\$0
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Revenues</b>	\$29,496	\$0	\$46,289	\$0

\*Revenues not budgeted.

\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.

<b>Expenditure Analysis</b>
---------------------------------

	<b>Line Item</b>	<b>Description</b>	<b>Actual Expenses 2011-2012</b>	<b>Amended Budget 2012-2013</b>	<b>Estimated Expenses 2012-2013</b>	<b>Adopted Budget 2013-2014</b>
<b>JJAEP- TIER II FUNDING</b>						
<b>JJAEP- TIER II FUNDING</b>	003303	RADIO EQUIPMENT <5K	\$0	\$5,000	\$4,531	\$0
	003005	OFFICE FURNITURE <5K	\$18,353	\$4,794	\$1,796	\$0
	003006	OFFICE EQUIPMENT >5K	\$0	\$10,000	\$3,973	\$0
	003009	LINENS/TOILETRIES	\$4,126	\$8,000	\$0	\$6,000
	003010	COMPUTER EQUIPMENT	\$23,707	\$6,000	\$5,414	\$0
	003100	OFFICE SUPPLIES	\$0	\$4,000	\$3,323	\$0
	003101	EDUC AIDS/MATLS	\$4,401	\$5,000	\$3,500	\$0
	003102	SAFETY SUPPLIES	\$99	\$0	\$0	\$0
	003110	OTHER SUPPLIES	\$4,590	\$4,000	\$90	\$0
	003305	CLOTHING	\$29,338	\$25,000	\$16,977	\$20,000
	003318	JANITORIAL SUPPLIES	\$1,739	\$1,000	\$393	\$0
	004100	PROFESSIONAL SERVICES	\$66,979	\$26,979	\$26,979	\$26,979
	04106	COUNSELING SERVICES	\$0	\$10,000	\$7,460	\$0
	004232	TRAINING, CONF., SEMINARS PRINTED MATERIALS AND	\$1,769	\$0	\$0	\$0
	004350	BINDING	\$0	\$0	\$0	\$0
	004500	MAINTENANCE CONTRACTS	\$0	\$0	\$0	\$0
	004510	FACILITY MAINT. & REPAIR	\$16,425	\$0	\$0	\$0
	004610	RENT	\$0	\$0	\$0	\$0
	004903	GO PROGRAM EXPENDITURES	\$3,127	\$3,000	\$2,908	\$3,000
	004904	K9 FOR KIDS PROGRAM	\$403	\$3,000	\$2,069	\$2,000
	004999	MISCELLANEOUS	\$1,434	\$0	\$0	\$0
	005000	CAPITAL OUTLAY >5K	\$0	\$0	\$0	\$0
		<b>TOTAL</b>	<b>\$176,488</b>	<b>\$115,773</b>	<b>\$79,415</b>	<b>\$57,979</b>

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

**FY 2013-2014**

**Jp #1 TRUANCY PROGRAM FUND**

**Adopted Budget  
Williamson County, Texas  
JP #1 Truancy Program  
Fund**

**Fund Analysis**

	<b>Actual 2011-2012</b>	<b>Amended Budget 2012-2013</b>	<b>Estimated 2012-2013</b>	<b>Adopted Budget 2013-2014</b>
<b>Beginning Balance</b>	\$4,295	(\$267)	(\$267)	\$9,209
<b>Revenues</b>	\$9,809	\$9,800	\$21,393	\$21,000
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Funds Available</b>	\$14,104	\$9,533	\$21,126	\$30,209
<b>Expenditures</b>	\$14,371	\$13,509	\$11,916	\$10,636
<b>Transfers Out</b>	\$0	\$0	\$0	\$0
<b>Ending Balance</b>	(\$267)	(\$3,976)	\$9,209	\$19,573

**Revenue Analysis**

<b>Payments from State</b>	\$0	\$0	\$0	\$0
<b>Miscellaneous Revenue</b>	\$9,809	\$9,800	\$21,393	\$21,000
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Revenues</b>	\$9,809	\$9,800	\$21,393	\$21,000

\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.

\*Revenues for FY12/13 are estimated to come in at twice the anticipated amount budgeted for FY12/13 due to truancy cases greatly increasing over FY12/13. For FY13/14 revenues were estimated to be about flat with FY12/13 but expenditures were also kept in line with FY12/13. This will result in the fund balance doubling.

<b>Expenditure Analysis</b>
---------------------------------

	Line Item	Description	Actual Expenses 2011-2012	Amended Budget 2012- 2013	Estimated Expenses 2012- 2013	Adopted Budget 2013-2014
<b>JP #1 TRUANCY PROGRAM FUND</b>						
<b>JP #1 TRUANCY PROGRAM FUND</b>	001102	PART TIME SALARIES < 20 HRW/WKS	\$0	\$11,274	\$9,946	\$8,500
	001110	OVERTIME	\$0	\$0	\$0	\$0
	001130	MERIT, RETENTION, AND RECRUITING	\$0	\$0	\$0	\$340
	002010	FICA	\$0	\$862	\$761	\$677
	002020	RETIREMENT	\$0	\$1,373	\$1,210	\$1,119
	002050	WORKER'S COMP	\$0	\$0	\$0	\$0
	003100	OFFICE SUPPLIES	\$0	\$0	\$0	\$0
	004231	TRAVEL	\$0	\$0	\$0	\$0
	004232	TRAINING, CONF., SEMINARS	\$0	\$0	\$0	\$0
		TOTAL	\$0	\$13,509	\$11,916	\$10,636

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

**FY 2013-2014**

**Jp #2 TRUANCY PROGRAM FUND**

**Adopted Budget  
Williamson County, Texas  
JP #2 Truancy Program  
Fund**

**Fund Analysis**

	<b>Actual 2011-2012</b>	<b>Amended Budget 2012-2013</b>	<b>Estimated 2012-2013</b>	<b>Adopted Budget 2013-2014</b>
<b>Beginning Balance</b>	\$0	\$12,023	\$12,023	\$37,067
<b>Revenues</b>	\$12,023	\$21,600	\$25,684	\$25,560
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Funds Available</b>	\$12,023	\$33,623	\$37,707	\$62,627
<b>Expenditures</b>	\$0	\$16,749	\$640	\$15,521
<b>Transfers Out</b>	\$0	\$0	\$0	\$0
<b>Ending Balance</b>	\$12,023	\$16,874	\$37,067	\$47,106

**Revenue Analysis**

<b>Payments from State</b>	\$0	\$0	\$0	\$0
<b>Miscellaneous Revenue</b>	\$12,023	\$21,600	\$25,684	\$25,560
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Revenues</b>	\$12,023	\$21,600	\$25,684	\$25,560

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

**\*This is new fund and the fund has had an increase in revenues collected for FY12/13 as the fund has now been established for a full fiscal year. The budgeted expenditures have been kept flat with FY12/13 so this account will continue to grow a steady cash ending. The estimated increase for FY13/14 is 27%.**

<b>Expenditure Analysis</b>
---------------------------------

			Actual Expenses 2011-2012	Amended Budget 2012- 2013	Estimated Expenses 2012- 2013	Adopted Budget 2013- 2014
Line Item	Description					
<b>JP #2 TRUANCY PROGRAM FUND</b>						
<b>JP #2 TRUANCY PROGRAM FUND</b>	001102	PART TIME SALARIES < 20 HRW/WKS	\$12,026	\$12,300	\$0	\$12,900
	001110	OVERTIME	\$0	\$0	\$0	\$0
		MERIT, RETENTION, AND				
	001130	RECRUITING	\$0	\$0	\$0	\$516
	002010	FICA	\$920	\$941	\$0	\$39
	002020	RETIREMENT	\$1,425	\$1,508	\$0	\$65
	002050	WORKER'S COMP	\$0	\$0	\$0	\$0
	003100	OFFICE SUPPLIES	\$0	\$286	\$286	\$500
	004231	TRAVEL	\$0	\$714	\$354	\$500
	004232	TRAINING, CONF., SEMINARS	\$0	\$1,000	\$0	\$1,000
		TOTAL	\$14,371	\$16,749	\$640	\$15,521

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

**FY 2013-2014**

**Jp #3 TRUANCY PROGRAM FUND**

**Adopted Budget  
Williamson County, Texas  
JP #3 Truancy Program  
Fund**

**Fund Analysis**

	<b>Actual 2011-2012</b>	<b>Amended Budget 2012-2013</b>	<b>Estimated 2012-2013</b>	<b>Adopted Budget 2013-2014</b>
<b>Beginning Balance</b>	\$0	\$41,749	\$41,749	\$89,386
<b>Revenues</b>	\$43,542	\$45,000	\$58,469	\$58,000
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Funds Available</b>	\$43,542	\$86,749	\$100,217	\$147,386
<b>Expenditures</b>	\$1,793	\$17,826	\$10,832	\$50,167
<b>Transfers Out</b>	\$0	\$0	\$0	\$0
<b>Ending Balance</b>	\$41,749	\$68,923	\$89,386	\$97,219

**Revenue Analysis**

<b>Payments from State</b>	\$0	\$0	\$0	\$0
<b>Miscellaneous Revenue</b>	\$43,542	\$45,000	\$58,469	\$58,000
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Revenues</b>	\$43,542	\$45,000	\$58,469	\$58,000

\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.

<b>Expenditure Analysis</b>
---------------------------------

	Line Item	Description	Actual Expenses 2011-2012	Amended Budget 2012-2013	Estimated Expenses 2012-2013	Adopted Budget 2013-2014
<b>JP #3 TRUANCY PROGRAM FUND</b>						
<b>JP #3 TRUANCY PROGRAM FUND</b>	001101	P/T SALARIES 20-30 HRS/WK		\$8,105	\$3,014	
	001102	PART TIME SALARIES < 20 HRW/WKS	\$0	\$5,936	\$5,936	\$35,700
	001110	OVERTIME	\$0	\$0	\$0	\$0
	001130	MERIT, RETENTION, AND RECRUITING	\$0	\$0	\$0	\$1,428
	002010	FICA	\$0	\$1,074	\$685	\$2,841
	002020	RETIREMENT	\$0	\$1,712	\$1,092	\$4,698
	002050	WORKER'S COMP	\$0	\$0	\$0	\$0
	003100	OFFICE SUPPLIES	\$0	\$500	\$87	\$1,500
	004231	TRAVEL	\$0	\$250	\$19	\$1,500
	004232	TRAINING, CONF., SEMINARS	\$0	\$250	\$0	\$2,500
		TOTAL	\$0	\$17,826	\$10,832	\$50,167

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

**FY 2013-2014**

**TOBACCO FUND**

**Adopted Budget  
Williamson County, Texas  
Tobacco Fund**

**Fund Analysis**

	<b>Actual 2011-2012</b>	<b>Amended Budget 2012-2013</b>	<b>Estimated 2012-2013</b>	<b>Adopted Budget 2013-2014</b>
<b>Beginning Balance</b>	\$3,997,230	\$3,930,483	\$3,930,483	\$4,184,757
<b>Revenues</b>	\$261,467	\$280,000	\$330,679	\$340,000
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Funds Available</b>	\$4,258,697	\$4,210,483	\$4,261,162	\$4,524,757
<b>Expenditures</b>	\$177,800	\$234,305	\$76,405	\$256,986
<b>Transfers Out</b>	\$150,414	\$0	\$0	\$0
<b>Ending Balance</b>	\$3,930,483	\$3,976,178	\$4,184,757	\$4,267,771

**Revenue Analysis**

<b>Payments from State</b>	\$244,615	\$245,000	\$310,092	\$310,000
<b>Payments from Others</b>	\$0	\$0	\$0	\$0
<b>Investment Income</b>	\$16,852	\$35,000	\$20,587	\$30,000
<b>Other</b>	\$0	\$0	\$0	\$0
<b>Miscellaneous Revenue</b>	\$0	\$0	\$0	\$0
<b>Transfers In</b>	\$0	\$0	\$0	\$0

<b>Total Revenues</b>	\$261,467	\$280,000	\$330,679	\$340,000
-----------------------	-----------	-----------	-----------	-----------

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

<b>Expenditure Analysis</b>
---------------------------------

	<b>Line Item</b>	<b>Description</b>	<b>Actual Expenses 2011-2012</b>	<b>Amended Budget 2012-2013</b>	<b>Estimated Expenses 2012-2013</b>	<b>Adopted Budget 2013-2014</b>
<b>TOBACCO FUND</b>						
<b>TOBACCO FUND</b>	000100	TRANSFER TO GENERAL FUND	\$150,414	\$0	\$0	\$0
	004506	COMPUTER PRGM/MAINT. HEALTH DISTRICT COOP	\$15,000	\$15,000	\$15,000	\$15,000
	004704	AGREEMENT	\$0	\$0	\$0	\$0
	004907	MEDICAL PYMTS - UNINSURED	\$61,405	\$61,405	\$61,405	\$61,405
	004910	DSRIP	\$157,900	\$157,900	\$0	\$157,900
		TOTAL	\$226,819	\$234,305	\$76,405	\$76,405

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

**FY 2013-2014**

**WILLIAMSON COUNTY  
BENEFITS FUND**

**Adopted Budget  
Williamson County, Texas  
Benefits Fund**

**Fund Analysis**

	<b>Actual 2011-2012</b>	<b>Amended Budget 2012-2013</b>	<b>Estimated 2012-2013</b>	<b>Adopted Budget 2013-2014</b>
<b>Beginning Balance</b>	\$0	\$1,958,692	\$1,958,692	\$2,412,777
<b>Revenues</b>	\$17,871,938	\$18,460,800	\$17,876,484	\$18,921,200
<b>Transfers In</b>	\$0	\$0	\$0	\$375,000
<b>Total Funds Available</b>	\$17,871,938	\$20,419,492	\$19,835,176	\$21,708,977
<b>Expenditures</b>	\$15,913,246	\$20,321,703	\$17,422,399	\$22,192,866
<b>Transfers Out</b>	\$0	\$0	\$0	\$0
<b>Ending Balance</b>	\$1,958,692	\$97,789	\$2,412,777	(\$483,889)

**Revenue Analysis**

<b>Interest, Bank Deposits</b>	\$154	\$200	\$309	\$300
<b>Interest, Investments</b>	\$2,134	\$1,900	\$3,074	\$3,600
<b>Net Inc/Dec FMV, Investments</b>	\$0	\$0	\$0	\$0
<b>Employer Contributions Employer</b>	\$13,553,531	\$14,237,600	\$13,666,100	\$14,582,000
<b>Deductions/Medical</b>	\$2,110,544	\$2,028,800	\$1,934,332	\$2,028,800
<b>Employer Deductions/Dental</b>	\$1,017,601	\$1,006,700	\$968,540	\$1,006,700

<b>Employer Deductions/Vision</b>	\$302,868	\$298,100	\$284,619	\$298,100
<b>Cobra/Retiree Dep Prem</b>	\$882,117	\$887,500	\$1,018,496	\$1,001,700
<b>Miscellaneous Revenue</b>	\$2,990	\$0	\$1,014	\$0
<b>Transfers In</b>	\$0	\$0	\$0	\$375,000
<b>Total Revenues</b>	<u>\$17,871,938</u>	<u>\$18,460,800</u>	<u>\$17,876,484</u>	<u>\$19,296,200</u>

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

**\*For FY13/14 expenditures are estimated to come increase. This is largely attributed to an estimated increase in medical and prescription drug costs. A slight increase in revenue for FY13/14 does not offset the anticipated expenditure increase based on trend and current conditions. This accounts for the estimated decrease in the fund balance for the Williamson County Benefits Fund.**

<b>Expenditure Analysis</b>
---------------------------------

	<b>Line Item</b>	<b>Description</b>	<b>Actual Expenses 2011-2012</b>	<b>Amended Budget 2012-2013</b>	<b>Estimated Expenses 2012-2013</b>	<b>Adopted Budget 2013-2014</b>
<b>WILLIAMSON COUNTY BENEFITS FUND</b>						
<b>WILLIAMSON COUNTY SELF FUNDING INS.</b>						
	004038	RETIREE HEALTH CLAIMS, VISION	\$12,733	\$19,095	\$18,914	\$16,600
	004039	RETIREE HEALTH CLAIMS, DENTAL	\$36,171	\$40,680	\$37,794	\$40,000
	004040	RETIREE HEALTH CLAIMS, MEDICAL	\$881,896	\$815,800	\$751,772	\$815,825
	004041	RETIREE HEALTH CLAIMS, PRESCRIPTION	\$293,469	\$316,300	\$287,783	\$316,302
	004048	HEALTH CLAIMS PAID, VISION	\$293,611	\$290,905	\$287,828	\$303,055
	004049	HEALTH CLAIMS PAID, DENTAL	\$921,221	\$1,001,720	\$990,062	\$915,021
	004050	HEALTH CLAIMS PAID, MEDICAL	\$9,004,007	\$12,600,100	\$10,747,187	\$14,157,432
	004051	PRESCRIPTION DRUG CLAIMS PD.	\$2,346,774	\$3,100,021	\$2,290,291	\$3,427,012
	004054	ADMIN COST, HEALTH INS.	\$575,049	\$529,670	\$509,767	\$596,008
	004056	ADMIN COST, DENTAL	\$44,872	\$53,291	\$53,291	\$0
	004057	STOP LOSS INSURANCE	\$716,118	\$716,850	\$709,054	\$741,409
	004058	GROUP LIFE PREMIUMS	\$28,822	\$26,989	\$26,989	\$26,000
	004061	NETWORK ACCESS FEES/MEDICAL	\$82,911	\$128,000	\$101,102	\$127,957
	004064	ADMIN. COST, VISION	\$16,812	\$0	\$0	\$0
	004996	WELLNESS PROGRAM	\$213,847	\$241,579	\$241,501	\$191,500
	004998	CONTINGENCIES	\$0	\$0	\$0	\$12,000
		TOTAL	\$15,468,314	\$19,881,000	\$17,053,333	\$21,686,121
<b>WILLIAMSON COUNTY BENEFITS PROGRAM</b>						
	001100	FULL TIME SALARIES	\$175,771	\$116,315	\$104,310	\$174,512
	001101	P/T SALARIES 20-30 HRS/WK	\$1,908	\$17,321	\$17,321	\$0
	001107	TEMP LABOR - SEASONAL HELP	\$8,631	\$11,420	\$10,822	\$0
	001109	CELL PHONE STIPEND	\$1,624	\$1,000	\$636	\$960
	001110	OVERTIME	\$0	\$44	\$44	\$0

001130	MERIT, RETENTION, AND RECRUITING	\$0	\$4,860	\$0	\$11,466
002010	FICA	\$13,062	\$11,548	\$9,858	\$14,300
002020	RETIREMENT	\$21,342	\$18,395	\$14,878	\$23,648
002030	INSURANCE	\$33,600	\$16,800	\$16,800	\$25,200
002050	WORKER'S COMP	\$264	\$500	\$397	\$500
002080	RANDOM DRUG TESTING	\$4,220	\$140	\$35	\$175
003005	OFFICE FURNITURE <5K	\$0	\$898	\$898	\$0
003006	OFFICE EQUIPMENT <5K	\$0	\$0	\$0	\$1,000
003010	COMPUTER EQUIPMENT <5K	\$0	\$6,690	\$6,690	\$2,500
003011	COMPUTER SOFTWARE <5K	\$0	\$0	\$0	\$840
003100	OFFICE SUPPLIES	\$1,472	\$2,125	\$1,486	\$1,925
003398	VIDEO TAPES/CD/DVD	\$0	\$0	\$0	\$100
003600	EMPLOYEE ASSIST. PGRM	\$57,864	\$62,900	\$53,754	\$68,170
003900	MEMBERSHIP DUES	\$1,672	\$1,900	\$1,560	\$2,720
004059	ADMIN. COST, FLEX PLAN ADMIN. COST, COBRA	\$21,665	\$27,400	\$27,290	\$20,039
004060	ADMINISTRATION	\$4,556	\$13,000	\$3,319	\$20,350
004100	PROFESSIONAL SERVICES	\$74,358	\$74,000	\$56,510	\$80,964
004181	INDEPENDENT AUDIT	\$0	\$17,500	\$17,500	\$16,500
004210	INTERNET/EMAIL SVS	\$0	\$0	\$0	\$0
004211	TELEPHONE SERVICE	\$88	\$100	\$87	\$200
004212	POSTAGE	\$709	\$4,736	\$4,736	\$4,000
004231	TRAVEL	\$814	\$5,249	\$1,895	\$5,300
004232	TRAINING, CONF., SEMINARS	\$12,850	\$13,800	\$11,119	\$23,518
004350	PRINTED MATERIALS AND BINDING	\$4,096	\$7,803	\$2,861	\$2,500
004413	PERSONAL LIABILITY INS.	\$0	\$0	\$0	\$0
004544	REPAIRS TO OFFICE EQUIPMENT	\$0	\$0	\$0	\$200
004621	COPIER RENTAL AND SUPPLIES	\$4,200	\$4,200	\$4,200	\$4,659
004705	PRE - EMPLOYMENT SCREENING	\$0	\$60	\$60	\$0
004998	CONTINGENCIES	\$0	\$0	\$0	\$0
004999	MISCELLANEOUS	\$166	\$0	\$0	\$500
	TOTAL	\$444,932	\$440,703	\$369,066	\$506,746

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

**FY 2013-2014**

**WILLIAMSON COUNTY  
CONSERVATION FUND**

**Adopted Budget  
Williamson County, Texas  
Conservation Fund**

**Fund Analysis**

	<b>Actual 2011-2012</b>	<b>Amended Budget 2012-2013</b>	<b>Estimated 2012-2013</b>	<b>Adopted Budget 2013-2014</b>
<b>Beginning Balance</b>	\$1,549,280	\$1,876,845	\$1,876,845	\$322,612
<b>Revenues</b>	\$1,423,886	\$0	\$209,809	\$0
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Funds Available</b>	\$2,973,166	\$1,876,845	\$2,086,654	\$322,612
<b>Expenditures</b>	\$1,096,321	\$1,942,406	\$1,764,042	\$510,783
<b>Transfers Out</b>	\$0	\$0	\$0	\$0
<b>Ending Balance</b>	\$1,876,845	(\$65,562)	\$322,612	(\$188,171)

**Revenue Analysis**

<b>Interest, Investments</b>	\$1,560	\$0	\$1,285	\$0
<b>Mitigation Credits</b>	\$1,421,573	\$0	\$207,858	\$0
<b>Other</b>	\$753	\$0	\$666	\$0
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Revenues</b>	\$1,423,886	\$0	\$209,809	\$0

\*Revenue not budgeted.

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

<b>Expenditure Analysis</b>
---------------------------------

	Line Item	Description	Actual Expenses 2011-2012	Amended Budget 2012-2013	Estimated Expenses 2012-2013	Adopted Budget 2013-2014
<b>WILLIAMSON COUNTY CONSERVATION FUND</b>						
<b>WILLIAMSON COUNTY CONSERVATION DEPT.</b>						
	000999	TRANSFER TO GRANTS FUND	\$0	\$0	\$0	\$0
	001100	FULL TIME SALARIES	\$49,354	\$52,385	\$52,385	\$51,672
	001109	CELL PHONE STIPEND	\$923	\$960	\$956	\$960
	001130	MERIT, RETENTION, AND RECRUITING	\$0	\$0	\$0	\$2,131
	002010	FICA	\$3,580	\$3,822	\$3,822	\$4,189
	002020	RETIREMENT	\$5,973	\$6,505	\$6,505	\$6,928
	002030	INSURANCE	\$8,400	\$8,400	\$8,400	\$8,400
	002050	WORKER'S COMP	\$58	\$88	\$87	\$89
	003005	OFFICE FURNITURE < 5K	\$517	\$201	\$0	\$1,000
	003010	COMPUTER EQUIPMENT <5K	\$100	\$1,000	\$227	\$0
	003100	OFFICE SUPPLIES	\$2,230	\$1,984	\$1,984	\$1,364
	003553	SIGNS	\$735	\$1,000	\$40	\$1,000
	003555	FENCING MATERIALS/LABOR	\$120	\$3,724	\$3,724	\$25,000
	003900	MEMBERSHIP DUES	\$385	\$385	\$385	\$500
	004100	PROFESSIONAL SERVICES	\$316,241	\$126,235	\$119,449	\$200,000
	004212	POSTAGE	\$88	\$208	\$208	\$150
	004231	TRAVEL	\$191	\$1,500	\$941	\$1,500
	004232	TRAINING, CONF., SEMINARS	\$580	\$2,125	\$1,478	\$2,500
	004350	PRINTED MATERIALS AND BINDING	\$117	\$2,000	\$1,089	\$1,500
	004542	GROUNDS MAINTENANCE	\$234	\$0	\$0	\$50,000
	004621	COPIER RENTALS AND SUPPLIES	\$0	\$0	\$0	\$1,400
	004722	HCP RESEARCH ACTIVITIES	\$28,134	\$160,167	\$160,167	\$50,000
	004723	HCP SPECIAL STUDIES	\$300,932	\$554,323	\$387,754	\$100,000
	004999	MISCELLANEOUS	\$556	\$24,081	\$23,128	\$500
	005004	LAND ACQUISITION	\$376,875	\$991,315	\$991,314	\$0

TOTAL	\$1,096,321	\$1,942,406	\$1,764,042	\$510,783
-------	-------------	-------------	-------------	-----------

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

**FY 2013-2014**

**AVERY RANCH FUND**

**Adopted Budget  
Williamson County, Texas  
Avery Ranch Fund**

**Fund Analysis**

	<b>Actual 2011-2012</b>	<b>Amended Budget 2012-2013</b>	<b>Estimated 2012-2013</b>	<b>Adopted Budget 2013-2014</b>
<b>Beginning Balance</b>	\$847,791	\$768,510	\$768,510	\$661,892
<b>Revenues</b>	\$9,429,271	\$1,178,776	\$1,200,166	\$1,200,951
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Funds Available</b>	\$10,277,063	\$1,947,286	\$1,968,676	\$1,862,843
<b>Expenditures</b>	\$9,508,553	\$1,314,461	\$1,306,784	\$1,310,165
<b>Transfers Out</b>	\$0	\$0	\$0	\$0
<b>Ending Balance</b>	\$768,510	\$632,825	\$661,892	\$552,678

**Revenue Analysis**

<b>Current Ad Valorem Taxes</b>	\$1,269,882	\$1,177,276	\$1,196,841	\$1,197,651
<b>Delinquent Ad Valorem Taxes</b>	\$18,491	\$0	\$2,133	\$2,000
<b>Proceeds From Bond/CO</b>				
<b>Issuances</b>	\$8,140,059	\$0	\$0	\$0
<b>Investment Income and Other</b>	\$839	\$1,500	\$1,193	\$1,300
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Revenues</b>	\$9,429,271	\$1,178,776	\$1,200,166	\$1,200,951

\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.

\*The construction of the road and reimbursing the developer was completed many years ago. At this point the property tax collections are used to pay off the bond debt and the associated expenditures. The goal is to over time lower the tax rate so that the collections equals what is needed to pay off the debt. The intent is to have a 0.00 balance after the final bond payment is made.

<b>Expenditure Analysis</b>
---------------------------------

			<b>Actual Expenses 2011-2012</b>	<b>Amended Budget 2012-2013</b>	<b>Estimated Expenses 2012-2013</b>	<b>Adopted Budget 2013-2014</b>
<b>Line Item</b>	<b>Description</b>					
<b>AVERY RANCH FUND</b>						
<b>AVERY RANCH FUND</b>	004098	PYMT TO REFUNDING ESCROW AGENT	\$7,830,594	\$0	\$0	\$0
	004099	BOND ISSUANCE COSTS	\$303,544	\$0	\$0	\$0
	004100	PROFESSIONAL SERVICES	\$6,000	\$10,500	\$7,564	\$10,500
	004711	TAX APPRAISAL DISTRICT	\$10,301	\$12,000	\$9,310	\$11,500
	006710	02 UNL TAX - AVERY - PRIN	\$305,000	\$325,000	\$325,000	\$0
	006711	03 UNL TAX - AVERY - PRIN	\$220,000	\$230,000	\$230,000	\$240,000
	006712	05 UNL TAX - AVERY - PRIN	\$205,000	\$210,000	\$210,000	\$220,000
	006713	07 UNL REFUND - AVERY PRIN	\$25,000	\$30,000	\$30,000	\$30,000
	006714	12 UNL REFUND - AVERY PRIN	\$80,000	\$40,000	\$40,000	\$380,000
	006720	02 UNL TAX - AVERY - INT	\$50,671	\$16,378	\$16,378	\$0
	006721	03 UNL TAX - AVERY - INT	\$103,272	\$31,463	\$31,463	\$21,975
	006722	05 UNL TAX - AVERY - INT	\$125,396	\$17,200	\$17,200	\$8,800
	006723	07 UNL REFUND - AVERY INT	\$141,085	\$140,110	\$140,110	\$138,940
	006724	12 UNL REFUND - AVERY INT	\$99,700	\$247,650	\$247,650	\$246,850
	006900	OTHER EXPENSES/FEES	\$2,990	\$3,800	\$1,750	\$1,600
		TOTAL	\$9,508,553	\$1,314,101	\$1,306,424	\$1,310,165

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

**FY 2013-2014**

**WILLIAMSON COUNTY RADIO  
COMMUNICATIONS FUND**

**Adopted Budget  
Williamson County, Texas  
WC Radio Communications  
System**

**Fund Analysis**

	<b>Actual 2011-2012</b>	<b>Amended Budget 2012-2013</b>	<b>Estimated 2012-2013</b>	<b>Adopted Budget 2013-2014</b>
<b>Beginning Balance</b>	(\$630)	(\$1,365)	(\$1,365)	(\$931)
<b>Revenues</b>	\$671,387	\$749,260	\$760,387	\$850,046
<b>Transfers In</b>	\$471,715	\$568,480	\$343,088	\$384,000
<b>Total Funds Available</b>	\$1,142,472	\$1,316,375	\$1,102,110	\$1,233,115
<b>Expenditures</b>	\$1,143,837	\$1,319,192	\$1,103,041	\$1,237,591
<b>Transfers Out</b>	\$0	\$0	\$0	\$0
<b>Ending Balance</b>	(\$1,365)	(\$2,817)	(\$931)	(\$4,477)

**Revenue Analysis**

<b>Intergovernmental</b>	\$665,887	\$743,260	\$754,222	\$843,866
<b>Other</b>	\$5,500	\$6,000	\$6,165	\$6,180
<b>Transfers In</b>	\$471,715	\$568,480	\$343,088	\$384,000
<b>Total Revenues</b>	\$1,143,102	\$1,317,740	\$1,103,475	\$1,234,046

\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.

\* The ending fund balance for FY13/14 will decrease by 400%. This is a relatively small number dollarwise since the account remains relatively flat.

<b>Expenditure Analysis</b>
---------------------------------

	Line Item	Description	Actual Expenses 2011-2012	Amended Budget 2012-2013	Estimated Expenses 2012-2013	Adopted Budget 2013-2014
<b>WILLIAMSON COUNTY RADIO COMMUNICATIONS SYSTEM FUND</b>						
<b>WILLIAMSON COUNTY RADIO COMMUNICATIONS SYSTEM</b>						
	001100	FULL TIME SALARIES	\$63,002	\$66,332	\$66,332	\$98,502
	001109	CELL PHONE STIPEND	\$964	\$960	\$956	\$960
		MERIT, RETENTION, AND				
	001130	RECRUITING	\$0	\$0	\$0	\$3,940
	002010	FICA	\$4,517	\$4,968	\$4,771	\$7,910
	002020	RETIREMENT	\$7,614	\$8,205	\$8,205	\$13,080
	002030	INSURANCE	\$8,400	\$8,400	\$8,400	\$16,800
	002050	WORKER'S COMP	\$51	\$78	\$77	\$80
	003001	SMALL EQUIPMENT AND TOOLS <5K	\$1,856	\$3,000	\$0	\$3,000
	003003	RADIO EQUIPMENT <5K	\$2,004	\$5,000	\$922	\$5,000
	003006	OFFICE EQUIPMENT <5K	\$0	\$500	\$0	\$510
	003010	COMPUTER EQUIPMENT <5k	\$0	\$2,100	\$2,076	\$2,100
	003011	COMPUTER SOFTWARE <5K	\$0	\$1,200	\$0	\$1,200
		COMMUNICATIONS EQUIPMENT				
	003012	<5K	\$0	\$8,160	\$0	\$8,323
	003100	OFFICE SUPPLIES	\$0	\$1,240	\$665	\$1,265
	003102	SAFETY SUPPLIES	\$0	\$200	\$0	\$200
	003102	OTHER SUPPLIES	\$0	\$3,000	\$0	\$3,000
	003120	PRINTER SUPPLIES	\$461	\$0	\$6	\$0
	003301	GASOLINE	\$1,400	\$4,000	\$934	\$4,080
	003900	MEMBERSHIP DUES	\$85	\$600	\$85	\$600
	004100	PROFESSIONAL SERVICES	\$139,633	\$155,000	\$151,033	\$155,000
	004212	POSTAGE	\$0	\$500	\$258	\$500

004231	TRAVEL	\$0	\$0	\$0	\$750
004414	VEHICLE INSURANCE	\$461	\$471	\$398	\$300
004419	PROPERTY INSURANCE	\$2,075	\$5,792	\$2,329	\$5,879
004430	UTILITIES	\$44,471	\$71,280	\$44,992	\$50,000
004500	MAINTENANCE CONTRACTS	\$626,700	\$645,925	\$645,925	\$580,899
004510	FACILITY MAINT. AND REPAIR	\$15,101	\$11,730	\$10,820	\$11,965
004541	VEHICLE REPAIRS AND MAINT.	\$322	\$1,870	\$29	\$1,907
004543	REPAIRS TO EQUIPMENT	\$26,632	\$70,000	\$22,422	\$70,000
004545	800 MHZ TOWER MAINT.	\$148,686	\$150,000	\$75,636	\$100,000
004610	RENT	\$49,111	\$48,181	\$47,835	\$49,341
004999	MISCELLANEOUS	\$288	\$500	\$0	\$500
005730	RADIO EQUIPMENT >5K	\$0	\$40,000	\$7,937	\$40,000
	TOTAL	\$1,143,837	\$1,319,192	\$1,103,041	\$1,237,591

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

**FY 2013-2014**

**UNCOMPENSATED CARE PROGRAM**

**Adopted Budget  
Williamson County, Texas  
Uncompensated Care Program**

**Fund Analysis**

	<b>Actual 2011-2012</b>	<b>Amended Budget 2012-2013</b>	<b>Estimated 2012-2013</b>	<b>Adopted Budget 2013-2014</b>
<b>Beginning Balance</b>	\$31,534	\$1,954,314	\$1,954,314	\$751
<b>Revenues</b>	\$1,051	\$0	\$2,304	\$0
<b>Transfers In</b>	\$5,400,000	\$5,400,000	\$5,400,000	\$5,400,000
<b>Total Funds Available</b>	\$5,432,586	\$7,354,314	\$7,356,618	\$5,400,751
<b>Expenditures</b>	\$3,478,272	\$7,355,868	\$7,355,868	\$5,400,000
<b>Transfers Out</b>	\$0	\$0	\$0	\$0
<b>Ending Balance</b>	\$1,954,314	(\$1,554)	\$751	\$751

**Revenue Analysis**

<b>Interest, Investments</b>	\$1,051	\$0	\$2,304	\$0
<b>Transfers In</b>	\$5,400,000	\$5,400,000	\$5,400,000	\$5,400,000
<b>Total Revenues</b>	\$5,401,051	\$5,400,000	\$5,402,304	\$5,400,000

\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.

<b>Expenditure Analysis</b>
---------------------------------

	<b>Line Item</b>	<b>Description</b>	<b>Actual Expenses 2011-2012</b>	<b>Amended Budget 2012-2013</b>	<b>Estimated Expenses 2012-2013</b>	<b>Adopted Budget 2013-2014</b>
<b>UNCOMPENSATED CARE PROGRAM</b>						
<b>UNCOMPENSATED CARE PROGRAM</b>	004909	UPL PROGRAM	\$3,478,272	\$7,355,868	\$7,355,868	\$5,400,000
		TOTAL	\$3,478,272	\$7,355,868	\$7,355,868	\$5,400,000

**\*The Amended Budget and Estimated Expenditures for FY12/13 are estimated as of Nov. 13, 2013. These totals may change until the books are closed Dec. 31, 2013.**

**FY 2013-2014**

**BUDGET GLOSSARY**

## Glossary of Terms

**Account:** Financial reporting unit for budget, management or accounting purposes.

**Accounting System:** The total set of records and procedures, which are used to record, classify, and report information on the financial status and operations of an entity.

**Accrual:** The recognition of a transaction at the time it occurs as opposed to when the cash is spent or received.

**Accrual basis:** The basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

**Activity:** A specific unit of work or service.

**Actual:** The actual amount spent on expenditures, as it relates to a fund, department, and/or expenditure category. These amounts have been adjusted and include audit adjustments.

**Ad Valorem Taxes:** Commonly referred to as property taxes, are levied on both real and personal property according to the property's valuation and the tax rate.

**Appropriation:** An authorization made by Commissioner's Court, which allows officials to incur obligations and make expenditures of governmental resources. An appropriation is typically granted for periods of one year and specified for fixed amounts.

**Approved:** The adopted budget for a fund, department, and/or expenditure category for the upcoming fiscal year.

**Arbitrage:** The simultaneous buying and selling of the same negotiable financial instruments or commodities in different markets in order to make an immediate profit without risk.

**Assessed Valuation:** An estimated value placed upon real and personal property by the appraisal district as the basis for levying property taxes.

**Assets:** Property owned by the County, which has monetary value.

**Audit:** A systematic examination of resource utilization. The audit is a test of management's internal accounting controls and is intended to verify financial positions and the legality of transactions; to identify improvements in accounting systems and accuracy and consistency of transactions; and to certify the stewardship of officials responsible for government funds.

**Authorized Positions:** All positions authorized by Commissioners Court for each office and department. This includes both full time and part time positions.

**Balanced Budget:** A balanced budget is when there is neither a budget deficit or a budget surplus, when revenues equal expenditures. The County operates on a balanced budget.

**Base Budget:** Ongoing expense for personnel and maintenance and operations required to maintain service levels previously authorized by Commissioners Court.

**Bond:** Bonds are used as long-term debt instruments to pay for capital expenditures. A bond is a written promise to pay a specified sum of money (principal) at a specific future date (maturity date), as well as periodic interest paid at a specific percentage of the principal (interest rate).

**Bond Rating:** The credit worthiness of a government as evaluated by independent agencies.

**Bond Refinancing:** The payoff and reissuance of bonds to obtain better interest rates and bond conditions.

**Bonded Debt:** The portion of indebtedness represented by the outstanding (unpaid) bonds.

**Bonds Issued:** Bonds sold by the County.

**Budget:** A financial plan for a specified time period containing an estimate of proposed expenditures for a fiscal year and an estimate of proposed revenues. The term is also used to identify the officially approved expenditure levels under which the County and its offices and departments operate.

**Budget Calendar:** The schedule of key or target dates, which the county follows in the preparation and adoption of the budget.

**Budget Document:** The instrument used by the Budget Office to present a comprehensive financial program to the Commissioners Court and the citizens.

**Budget Message:** A general discussion of the proposed budget as presented in writing by the Budget Officer.

**Capital:** The expenditure group used to fund capital outlay purchases such as furniture, computers, vehicles, and kitchen and laundry equipment. Purchases made from the capital expenditures group become fixed capital assets for the County.

**Capital Assets (Fixed Assets):** Assets of significant value, which have a useful life of more than one year.

**Capital Improvements (Expenditures):** Expenditures for the construction, purchase, or renovation of City facilities or property. A capital expenditure is defined as having a useful life of 7+ years.

**Capital Outlay:** Expenditures for the acquisition of fixed assets that have a useful economic lifetime of more than one year. Includes the cost of land, buildings, permanent improvements, machinery, large tools, furniture, and equipment.

**Capital Project:** Major construction, acquisition, or renovation activities which add value to a government's physical assets or significantly increase their useful life. Also called capital improvements.

**Commodities:** Items of expenditure, which, after use, are consumed or show a material change in their physical condition. Commodities are generally of limited value and are characterized by rapid depreciation (i.e. office supplies, fuel, etc...).

**Contingency:** A budgetary reserve set aside for emergencies or unforeseen expenditures.

**Current Taxes:** Taxes that are levied and due within one year.

**Debt Service:** The obligation to pay the principal and interest of all bonds and other debt instruments according to a pre-determined payment schedule.

**Debt Service Fund:** A fund established to account for funds needed to make principal and interest payments on outstanding bonds when due.

**Debt Service Requirements:** The amount of funding required to pay interest and principal for a specified period on an outstanding debt.

**Delinquent Taxes:** Property taxes remaining unpaid after the due date. Delinquent taxes incur penalties and interest at rates specified by law.

**Department:** a major administrative division of the County, which indicates overall management responsibility for the operation of a group of related functions.

**Depreciation:** Expiration in the service life of capital assets attributable to wear and tear, deterioration, physical elements, inadequacy, or obsolescence. Depreciation is also the portion of the cost of a capital asset, which is charged as an expense during a particular accounting period.

**Effective Tax Rate:** The tax rate that will generate the same amount of tax revenue on the same tax base in the next fiscal year as in the current fiscal year.

**Encumbrances:** Obligations in the form of purchase orders, contracts, or salary commitments that are reserved in specified appropriations. Encumbrances cease to exist when paid or when an actual liability is established.

**Estimated Revenue:** The amount of projected revenue to be collected during the fiscal year.

**Expenditures:** The payment of cash on the transfer of property or services for the purpose of acquiring an asset, service, or settling a loss.

**Fiscal Year:** The time periods designated by the County signifying the beginning and ending periods for recording financial transactions. Williamson County has designated October 1 to September 30 as its fiscal year.

**Full time Equivalent (FTE):** A calculation of a position in which a position is calculated by the proportion of hours worked compared to a full-time employee. Ex. A part-time employee is a .25 FTE because the position is budgeted to work  $\frac{1}{4}$  the number of hours as a full-time employee.

**Fund:** An independent fiscal and accounting entity with a self-balancing set of accounts, identifiable revenue sources, and expenditures. Funds are segregated for the purpose of completing specific activities or attaining certain objectives.

**Fund Balance:** An excess of an entity's revenues over expenditures and encumbrances over a specific period of time. The cash remaining from the prior year, which is available for appropriation and expenditure in the current year.

**General Fund:** The largest fund within the County, the General Fund accounts for most of the financial resources of the government, which may be used for any lawful purpose. General fund revenues include property taxes, charges of services, fines and forfeits, intra/intergovernmental revenue, and other miscellaneous types of revenue. The General Fund includes most of the basic operating services, such as Sherriff's Office, Jail, Judicial System, Information Technology, Constable and Justices of the Peace.

**General Obligation Bond:** General Obligation Bonds must be authorized by public referenda. Bonds become General Obligation Bonds when the County pledges its full faith and credit to the repayment of the issued bonds.

**Interest and Sinking Rate (I&S):** The amount of principal and interest that will be paid to service the unit's debts in the next year from property tax revenue, including payments of lawfully incurred contractual obligations providing security for the payment of the principal of and interest on bonds and other evidences of indebtedness issued on behalf of the unit by another political subdivision.

**Intergovernmental Grant:** A contribution of assets by one governmental unit to another. In most cases the grants are made to local governments from the State and /or Federal Governments. Intergovernmental grants are usually made for specified purposes.

**Investment:** Securities and real estate purchased and held for the production of income in the form of interest, dividends, rentals, or base payments received.

**JJAEP:** acronym for for Juvenile Justice Alternative Education Program

**Liability:** Debt or other legal obligations arising out of transactions in the past, which must be liquidated, renewed, or refunded at some future date. A liability does not include encumbrances.

**Long Term Debt:** Debt with maturity more than 2 years after the date of issuance.

**Maintenance and Operations (M&O):** The expenditure group that includes all payments for commodities and low value assets. Examples of line items in this group include office supplies, small tools, software, and uniforms.

**Maturities:** The date on which the principal or stated values of investments of debt obligations mature and may be reclaimed.

**Mission Statement:** Describes the fundamental purposes of the organization. It concentrates on the present. It defines the customer, the critical processes, and informs you of the desired level of performance.

**Modified Accrual Basis Accounting:** Method under which revenues are recognized in the period they become available and measurable, and expenditures are recognized in the period the associated liability is incurred. Williamson County utilizes this basis of budgeting for all funds and it is the basis of accounting utilized in the audited financial statements.

**Operating Budget:** Plans of current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing activities of the County are controlled.

**Other Revenue Funds:** Accounts for the proceeds of specific revenue sources that are legally restricted to expenditures for a specified purpose.

**Performance Measures:** Specific quantitative measures of work performed within an activity or program (i.e. total number of investigations conducted by the Sheriff's department). Types of performance measures include inputs, outputs, and outcomes.

**Personnel:** The expenditure group that includes all personnel related costs such as salaries, social security and Medicare, retirement, group health insurance, group life insurance, and disability premiums.

**Principal:** The face value of a bond, payable on stated dates of maturity.

**Reserve:** An account used to indicate that part of a fund's assets are reserved for a specific purpose.

**Resources:** Total dollars available for appropriations including estimated revenues, fund transfers, and beginning fund balances.

**Revenue:** The funds collected by a government.

**Revenue Estimate:** A formal estimate of how much revenue will be earned from a specific revenue source for some future period.

**Rollback Tax Rate:** The effective M&O portion of the tax rate X 1.08%, plus the I&S rate. The sum of the two will be the rollback rate. If the County proposed a rate higher than the rollback tax rate, then the citizens may petition for an election on the tax increase.

**Shortfall:** The excess of expenditures over revenues during a single accounting period.

**Taxes:** Compulsory charges levied by a government to finance services performed for the common benefit.

**Tax Levy:** The total amount to be raised by general property taxes for operating debt services purposes.

**Tax Rate:** The amount of tax levied for each \$100 of assessed valuation.

**Tax Roll:** The official list showing the amount of taxes levied against each taxpayer or property.

**Transfers:** A transfer moves funds from one account to another in order to cover expenses for the recipient fund.

**Yield:** The rate earned on an investment based on the price paid for the investment.

**FY 2013-2014**  
**FINANCIAL POLICIES**

## Financial Policy

**Overview:** The Williamson County Commissioners' Court ensures financial stability within the County government by adopting proactive, responsible policies that allow the County to respond to growth and infrastructure needs while maintaining a high standard of County-provided services. This Financial Policy is intended as a guide for the members of Commissioners' Court in evaluating the impact of policies and funding decisions on future County services.

This policy reflects the Court's commitment to sound financial management principles and the Court's willingness to make difficult decisions to ensure the County's long-term operational and financial success.

### Goal:

The goal of the County is fiscal responsibility, decisions that consider near and long-term impacts, and sound and prudent financial operations. This is done while focusing on a commitment to honesty, reliability and accountability in all financial decisions.

### Strategies:

1. Sustain ample cash balance reserve in order to maintain a favorable County bond rating, lower debt issuance costs and promote a solid fiscal position that can respond well to economic fluctuations.
2. Continue proactive bond market strategies in order to issue voter-approved debt at the lowest possible cost.
3. Manage fiscally responsible, balanced budgets which will help the County continue to provide high quality services while minimizing the financial impact on citizens and preventing higher costs to taxpayers in future years. A balanced budget is when there is neither a budget deficit or a budget surplus, when revenues equal expenditures.
4. Manage County growth responsibly while maintaining citizen satisfaction and supporting County government activities.
5. Continue a proactive approach to addressing infrastructure expansion and maintenance by taking advantage of opportunities during periods of growth.
6. Invest in appropriate technology that leverages analysis and reporting capabilities, maximizing investment yields, increasing efficiencies and decreasing personnel costs.
7. Employ effective risk management techniques and respond effectively to changing economic conditions.
8. Assure financial transparency and accountability through regular internal audits and annual, independent audits.
9. Continue to support GFOA standards and achieve excellence in the Comprehensive Annual Financial Report and the Popular Annual Financial Report.

**Summary:** The County has demonstrated consistency in its planning and execution of the above strategies and is poised to handle all economic events. The County has and will continue to follow conservative values and limit exposure to unnecessary risk. The Williamson County Commissioners' Court recognizes the need to effectively manage short and long-term financial matters. It will continue to act with speed in identifying early opportunities to reprioritize projects and investments and adjust strategies where necessary. The Williamson County Commissioners' Court recognizes:

- Cash flow is key to strategic flexibility
- Early action is necessary to preserve capital
- A periodic examination and possible restructure of operations will maximize resources
- A focus on core activities is essential
- Regular monitoring of financial and operational key performance measurements enhances efficiency and effectiveness

# **WILLIAMSON COUNTY**

## **BUDGET POLICY**

*The stewardship of public funds is one of the greatest responsibilities the Commissioner's Court is tasked with. Therefore, the establishment and maintenance of budget policy is critical to ensure County officials protect public interests and promote citizens' confidence in County government...*

### **I. General Policies**

1. Williamson County will operate on a fiscal year which begins on October 1<sup>st</sup> and ends on September 30<sup>th</sup>.
2. Williamson County will continuously identify areas within the County for evaluation in order to improve efficiency and manage costs.
3. Cost/Benefit studies will be conducted, where appropriate and applicable, on non-recurring and recurring expenditures as well as capital projects.
4. Approved annual budgets, with amendments as approved by the Commissioner's Court, are the management control device utilized by the County. Annual appropriated budgets are adopted for the General, Road and Bridge and Debt Services Funds and lapse at fiscal year end.
5. Each department should make every effort to manage expenditures in a fiscally prudent manner. All programs should be monitored on a regular basis to ensure viability, necessity and efficiency.
6. Proposed expenditure recommendations shall include the following:
  - a. General Fund operating and maintenance expenditures
  - b. Road and Bridge Fund operating and maintenance expenditures
  - c. Debt Service Fund expenditures
  - d. Any additional information as request by the Court

7. Technology requests should increase the efficiency of County government by improving the delivery of service, reducing duplication of data, increasing the accuracy of data, consolidating data entry efforts, reduce the necessity to add staff in future years or be required because of a new statutory requirement.
8. In order to maintain efficient and cost effective services to the citizens of Williamson County, all budget requests are recommended to be prepared from the modified zero-based budgeting process justifying the proposed expenditures as well as utilizing the most current information and trend analysis.
9. Williamson County seeks to advance economic development within the County. The Court will continuously support efforts to advance economic prosperity of the County when it finds that such efforts are in the best interest of the County and its citizens.
10. The Court at all times will attempt to maintain or lower the present tax rate.

## **II. Revenue and Transfer Policies**

1. Williamson County will establish user charges and fees as permitted by law at a level related to the cost of providing that service to include direct and indirect costs.
2. When necessary, Williamson County will permit increases or decreases in user charges and fees. These charges and fees should be monitored and re-evaluated annually by each department head and/or elected official.
3. The County shall continuously seek public and private grants as well as other outside funding sources.
4. Williamson County allows a department head, appointed/elected official or his/her designee to request line item transfers throughout the fiscal year. Pursuant to Local Government Code Section 111.070, the Commissioner's Court may spend County funds only in strict compliance with the budget. The Commissioner's Court by order may amend the budget to transfer an amount budgeted for one item to another budgeted item without authorizing an emergency expenditure.

## **III. Reserve Policies**

1. Williamson County will maintain adequate levels of fund balance to mitigate current and future risks, maintain an exceptional bond rating, and for long-term planning.

2. It is imperative that all department heads as well as elected officials continuously review expenditures to ensure fiscal responsibility.

#### **IV. Budget Amendment Policies**

1. Pursuant to Local Government Code, Section 111.070 (b), the Commissioner's Court may authorize an emergency expenditure as an amendment to the original budget only in case of a grave public necessity to meet an unusual and unforeseen condition that could not have been included in the original budget through the use of reasonably diligent thought and attention.
2. All budget amendments must be placed on the regular agenda for consideration by the Commissioner's court and any amendments creating an increase in budgetary commitment for the next fiscal year shall be specifically noted.
3. The re-appropriation at the beginning of a fiscal year of funds committed under valid purchase orders of the County but unspent by September 30<sup>th</sup> of the prior fiscal year require a budget amendment from fund balance. These budget amendments have no net effect on spending but simply change the accounting year for expenditures.

#### **V. Capital Improvement Policies**

1. Capital improvement projects include major equipment, software purchases as well as construction and remodeling requiring extensive funding.
2. Each department is encouraged to update their capital projects plan for the next five years so the Budget Officer may consolidate these into a five-year Capital Improvement Plan. Departments in a common functional area (i.e. the Courts of Law Enforcement) should cooperate in planning for capital projects affecting the entire function area. Budgeting and allocation of funds for capital projects will be made on the basis of long term planning.
3. Capital improvement projects may be paid from current revenues or bonds. Bonds or other forms of debt will normally be used for capital projects when appropriate.

#### **VI. Personnel Policies**

1. It is the priority of the Court to provide adequate and qualified staffing for offices and departments while ensuring efficiency. Requests for staff should be made only for new programs and/or upon demonstrated increases in service requirements that cannot be met with improved technology or changes in procedures.

2. Positions will only be recommended and approved when a verifiable need is demonstrated. Complete documentation to include any applicable and verifiable statistics, metrics, compliance requirements, job description, etc. should be provided at the time of the request.
3. The Court encourages and supports allocating funding to ensure the County's work force is properly trained. It is recommended that all department heads as well as elected officials additionally support reasonable continuing education requests.
4. The Court strives to ensure, where possible and practical, that employee compensation will be competitive with other similarly situated counties and/or local municipalities

## **VII. Fleet Policies**

1. Vehicle replacement funding will be allocated to each department when necessary. Vehicle replacement recommendations will include the following criteria:
  - a. Miles
  - b. Maintenance
  - c. Type of Vehicle Requested
  - d. Fuel Efficiency

# Debt Management Policy

## Goal

To provide a debt management policy which recognizes the capital improvement needs of a growing County balanced by the taxpayer's ability to pay. The County will, at all times, manage its debt and financial position in order to maintain the highest credit ratings possible.

## Purpose

The basic purpose of this policy is to provide a conceptual framework for the issuance and management of debt.

## Factors Important to the Issuance of Debt

- Legal constraints on debt capacity and various financing alternatives.
- The urgency of the proposed capital improvement.
- Cost of delayed construction.
- Willingness and financial ability of the taxpayers to pay for the capital improvements.
- Proper balance between internal (pay as you go basis) and external (debt) financing based on prevailing interest rates, cash on hand and other market considerations.
- Reimbursement Resolutions should be utilized in order to limit the number of issues sold and frequency of sales in a 12 – 18 month period, minimizing costs. However, use of Reimbursement Resolutions should be based on General Fund balance goals and policy objectives.
- The financial condition of the County.
- The types, availability and stability of revenues to be pledged for repayment of the debt.
- Type of debt to be issued.
- The nature and asset life of the projects to be financed.

## Debt Management Policies

1. Capital improvements may be financed by debt to be repaid from available revenue sources pledgeable for same.
2. Cash surpluses, to the extent available and eligible for the purpose, should be used to finance scheduled capital improvements as outlined in the fund balance policy.

3. The County may issue debt for the purposes of constructing or acquiring capital improvements and for making major renovations to existing capital improvements.
4. All capital improvements financed through the issuance of debt will be financed for the lesser of useful life of the improvements or 30 years.
5. Operating expenses will not be incurred from dollars being paid by a debt issuance.
6. The County will not construct or acquire a public facility without including the operation and maintenance costs of the facility in the annual budget.
7. The County will ensure that an adequate system of internal control exists so as to provide reasonable assurance of compliance with appropriate laws, rules, regulations, and covenants associated with outstanding debt.
8. Revenue sources will only be pledged for debt when legally available. In situations where those revenues have previously been used for operation and maintenance expenses (general operating expenditures), they will only be pledged for debt when other sufficient revenue sources are available to replace those sources to meet operation and maintenance expenses (general operating expenditures).
9. The County will market its debt through the use of competitive bid whenever feasible, cost effective and advantageous to do so. However, it is recognized that, in some situations, certain debt issues or market conditions dictate marketing the debt via negotiated sale.
10. The County will continually monitor its outstanding debt in relation to existing conditions in the debt market and will payoff or refund any outstanding debt when sufficient cost savings can be realized.
11. Credit enhancements will be used only where the anticipated present value savings of reduced interest expense exceeds the cost of the credit enhancement.
12. The County will attempt to issue debt that carries a fixed interest rate. However, certain circumstances may warrant the issuances of variable rate debt. In those instances, the County should attempt to stabilize the debt service payments through the use of an appropriate stabilization arrangement.
13. The debt rate will not exceed 25% of the total tax rate.
14. The County Auditor's office shall establish a system of record keeping and reporting to meet the arbitrage rebate compliance requirements of the federal tax code. This process may be outsourced as needed. Additionally, general financial reporting and certification requirements embodied in bond covenants shall be monitored to ensure compliance with all debt covenants.
15. The Investment Committee will oversee the investments related to debt management.

### **Policy Review**

This policy should be jointly reviewed by the Commissioners Court and the County Auditor's Office every three years, notwithstanding the fact that more frequent reviews may be performed as deemed necessary.

# WILLIAMSON COUNTY INVESTMENT POLICY

December 15, 2009

## **I. INVESTMENT AUTHORITY**

In accordance with Section 116.112(a) of the Local Government Code and/or Title X, Chapter 2256, Section 2256.005 (f) and (g), the Williamson County Treasurer, under the direction of the Williamson County Commissioners' Court (the "Court"), may invest the County funds that are not immediately required to pay obligations of Williamson County (the "County"). The Treasurer shall act as the Investment Officer of the County. The Commissioners' Court may designate one or more county officers or employees as Investment Officers to assist the Treasurer in investment related duties.

Not less than annually, the Court shall adopt a written resolution stating that it has reviewed the Investment Policy and that the written instrument so adopted shall record any amendments made to the Investment Policy.

This Investment Policy and Strategy applies to all County funds including General Revenue, Road and Bridge, Tobacco, Construction, Reserve funds, Debt Service funds and fund of the County Benefits Program. Additional non-county funds are listed in Section IX of this policy.

## **II. SCOPE**

This Investment Policy and Strategy applies to all County funds including General Revenue, Road and Bridge, Tobacco, Construction, Reserve funds, Debt Service funds and funds of the County Benefits Program. Additional non-county funds are listed in Section IX of this policy.

## **III. INVESTMENT OBJECTIVES**

### **111.1 General Statement**

Funds of the County will be invested in compliance with federal and state laws, this investment policy and written administrative procedures. The County will invest according to investment strategies for each group of funds as they are adopted by the Court's resolution.

### **111.2 Safety and Maintenance of Liquidity**

The County is concerned about the return of its principal; therefore, safety of principal is a primary objective in any investment transaction. The County's investment portfolio must be structured in conformance with an asset/liability management plan that provides for liquidity necessary to pay obligations as they become due.

### **111.3 Diversification**

It will be the policy of the County to diversify its portfolio to eliminate the risk of loss resulting from a concentration of assets in a specific maturity (save and except zero duration funds), a specific issuer or a specific class of investments. Investments of the County shall always be selected to provide stability of income and reasonable liquidity.

### **111.4 Yield**

The yield objective of the County is to earn the maximum return on its investments within policy guidelines imposed by safety and liquidity objectives, investment strategies for each group of funds as well as state and federal law governing investment of public funds. Investment performance will be measured by weighted average yield to maturity at cost.

### **111.5 Maturity**

Portfolio maturities will be structured to meet the obligations of the County first and then to achieve the highest rate of return of interest. When the County has funds not required to meet current-year obligations, maturity restraints will be imposed upon the investment strategy for each group of funds. The maximum allowable stated maturity of any individual investment owned by the County is three (3) years.

### **111.6 Quality and Capability of Investment Management**

It is the County's policy to provide training as required by the Public Funds Investment Act. Periodic training in investments policy and procedures for the County Investment Officer and members of the Investment Advisory Committee will be provided through courses and seminars offered by professional organizations and associations in order to ensure the quality and capability of county investment decisions. The County Investment Officer will be required to attend at least ten (10) hours of investment training each year provided through an independent source approved by the County Commissioners' Court or the Investment Advisory Committee. Investment Advisory Committee members shall also be required to attend at least ten hours of investment training within every two (2) calendar years. Certification of training for the Investment Officer and the Investment Advisory Committee members will be presented for acceptance and entry into the official minutes of the Court.

### **111.7 Competitive Bidding**

In order to achieve a fair market price in all its investment transactions, the County requires a competitive bidding process for all individual security purchases and sales except for transactions in money market mutual funds, local government investment pools and depository “sweep” products.

At least three bids or offers must be solicited for all other transactions involving individual securities. The County’s Investment Advisor is also required to solicit at least three bids or offers when transacting trades on the County’s behalf. In situations where the exact security being offered is not offered by other dealers, offers on the closest comparable investment may be used to establish a fair market price for the security.

### **111.8 Investment Advisors**

The County may designate, with approval from the Court, a professional investment advisory firm, registered with the Securities and Exchange Commission under the 1940 Investment Advisors Act, as well as the State Securities Board to assist the County in the management of its funds. This Investment Advisor shall act solely in an advisory and administrative capacity within the guidelines of this policy. The County’s relationship with the advisor shall be governed by a formal management contract between the two parties.

## **IV. INVESTMENT OBJECTIVES**

The overall investment objectives of the County shall be to:

- ✓ Match the suitability of investments to financial requirements;
- ✓ Achieve safety of principal;
- ✓ Maintain required liquidity;
- ✓ Diversify the portfolio by investment type, issuer and maturity sector; and
- ✓ Seek the highest possible yield within policy and cash flow constraints.

## **V. INVESTMENT RESPONSIBILITY AND CONTROL**

### **V.1 Investment Advisory Committee**

The Investment Advisory Committee reviews investment policies and procedures, investment strategies, and investment performances. Members of the Committee include the County Judge, a County Commissioner, the Tax Assessor/Collector, and the County Auditor. The County Investment Officer will serve as an ex-officio member of the committee. Members should have demonstrated knowledge and expertise in the area of finance, investments, or cash management. The Chair of the Committee will be elected by the Committee and the meetings will be quarterly or more frequently if needed.

## **V.2 Liability of Investment Officer**

The County Investment Officer is not responsible for any loss of County funds through the failure or negligence of the depository. This policy does not release the Investment Officer, or any other person for a loss resulting from any act of official misconduct, or negligence, or for any misappropriation of such funds. The designated Investment Officers shall perform their duties in accordance with the adopted Investment Policy and internal procedures. Investment Officers acting in good faith and in accordance with these policies and procedures shall be relieved of personal liability.

## **V.3 Audit**

The Court will review the Investment Policy and Strategies annually and, at a minimum, will have an annual compliance audit of management controls on investments and adherence to established investment policies. The independent auditor will report the results of the audit to the Court after completion of the audit.

## **V.4 Standard of Care**

Investments shall be made with judgment and care, under prevailing circumstances, that a person of prudence, discretion, and intelligence would exercise in the management of the person's own affairs, not for speculation, but for investment, considering the probable safety of capital and the probable income to be derived. Investment of funds shall be governed by the following investment objectives, in order of priority: preservation and safety of principal; liquidity; and yield.

In determining whether the investment officer has exercised prudence with respect to an investment decision, the determination shall be made taking into consideration:

- ✓ the investment of all funds, or funds under the County's control, over which the Investment Officer had responsibility rather than a consideration as to the prudence of a single investment; and
- ✓ whether the investment decision was consistent with the written investment policy of the County.

## **V.5 Investment Institution Defined**

The County Investment Officer shall invest County funds with any or all of the institutions or groups consistent with federal and state regulations and approved by the Court.

#### **V.6 Qualifications for Approval of Broker/Dealer**

A written copy of the investment policy shall be presented to any person offering to engage in an investment transaction with the County. The qualified representative of the business organization seeking to sell an authorized investment shall execute a written instrument, provided by the County that the business organizations has:

- ✓ received and thoroughly reviewed the investment policy of the County; and
- ✓ acknowledged that the organization has implemented reasonable procedures and controls in an effort to preclude imprudent investment activities arising out of investment transactions conducted between the County and the organization.

The investment officer may not buy any securities from a person who has not delivered to the County the instrument signed by the qualified representative.

Along with the signed affidavit the business organization shall supply the County with the following:

- ✓ Completed Broker/Dealer questionnaire.
- ✓ Completed Anti-Collusion Agreement.
- ✓ Financial statements (to be provided annually).
- ✓ Delivery instructions.
- ✓ Financial Institutions Regulatory Authority (FINRA) Certification Proof.
- ✓ Texas State Securities Commission Registration Proof.

On an annual basis, the Investment Advisory Committee shall review, revise and adopt a list of qualified brokers authorized to engage in investment transactions with the County.

If the County chooses to utilize the services of an Investment Advisor, the advisor shall be responsible for performing due diligence on the dealers with which it conducts investment transactions, shall present to the Investment Advisory Committee a list of approved broker dealers from which it obtains competitive offers and shall sign the required affidavit on behalf of these approved broker dealers.

#### **V.7 Standards of Operation**

The County Investment Officer shall develop and maintain written administrative procedures for the operation of the investment program set by the Commissioners' Court of the County. The County Investment Officer shall determine the amount of cash available for payments by the County, invest the funds not required in the performance of that duty, and shall exercise good judgment and discretion to effectuate the policies herein set forth. The County Investment Officer shall be authorized to delegate to an employee(s) the authority to place orders for such investments and to perform all acts required to acquire, pay for, hold, sell, exchange, tender or collect investments. Such designated employee(s) must have achieved the same certifications and training hours as the County Investment Officer.

#### **V.8 Delivery vs. Payment**

It will be the policy of the County that all investment securities shall be purchased using "Delivery vs. Payment" (DVP) method through the Federal Reserve System. By doing so, the County funds are not released until the County has received through the Federal Reserve wire, the securities purchased.

#### **V.9 Standard of Ethics**

The designated Investment Officers shall act as custodians of the public trust avoiding any transaction, which might involve a conflict of interest, the appearance of a conflict of interest, or any activity, which might otherwise discourage public confidence. Investment Officers shall refrain from personal business activity that might conflict with proper execution of the investment program or might impair their ability to make impartial investment decisions. Additionally, all Investment Officers shall file with Williamson County and the Texas Ethics Commission, a statement disclosing any personal business relationship with any organization seeking to sell investments to the County; or, any relationship within the second degree of affinity or consanguinity to an individual seeking to sell investments to the County. For purposes of this subsection, an Investment Officer has a personal business relationship with a business organization if:

- ✓ the Investment Officer owns 10 percent or more of the voting stock or shares of the business organization or owns \$5,000 or more of the fair market value of the business organization;
- ✓ funds received by the Investment Officer from the business organization exceed 10 percent of the Investment Officer's gross income for the previous year; or
- ✓ the Investment Officer has acquired from the business organization during the previous year investments with a book value of \$2,500 or more for the personal account of the Investment Officer.

#### **V.10 Downgrade Provision for Investment Ratings**

An Investment that requires a minimum rating does not qualify as an authorized investment during the period the investment does not have the minimum rating. The County shall take all prudent measures that are consistent with its Investment Policy to liquidate an investment that does not have the minimum rating.

## **VI. INVESTMENT REPORTING**

### **VI.1 Portfolio Market Valuation**

All securities held in the County investment portfolio shall be priced at the current market value on a quarterly basis and reported as part of the Quarterly Investment Report. Regular mark-to-market pricing will ensure awareness of portfolio value and price volatility by County officials. Market values should be obtained from a reputable and independent source including but not limited to Bloomberg, the Wall Street Journal and Interactive Data Corporation (I DC).

### **VI.2 Quarterly Investment Report**

Not less than quarterly, the investment officer shall prepare and submit to the County Investment Advisory Committee a written report of investment transactions for all funds for the preceding reporting period within a reasonable time after the end of the period. The report must:

1. describe in detail the investment position of the County on the date of the report;
2. be signed by the investment officer of the County;
3. contain a summary statement of each pooled fund group that states:
  - ✓ beginning market value for the reporting period;
  - ✓ additions and changes to the market value during the period; and
  - ✓ ending market value for the period;
4. state the book value and market value of each separately invested asset at the beginning and the end of the reporting period by the type of asset and fund type invested;
5. state the maturity date of each separately invested asset that has a maturity date;

6. state the account or fund or pooled group fund in the County for which each individual investment was required; and
7. state compliance of the investment portfolio of the County as it relates to:
  - ✓ strategy expressed in the County’s investment policy; and
  - ✓ relevant provisions of the chapter.

The independent auditor shall review reports annually with findings presented to the Court.

### **VI.3 Notification of Investment Changes**

It shall be the duty of the Investment Officer of the County to notify the Court of any significant changes in current investment methods and procedures prior to their implementation, regardless of whether they are authorized by this policy or not.

## **VII. INVESTMENT COLLATERAL AND SAFEKEEPING**

### **VII.1 Collateralization Policy**

Consistent with the requirement of State law, the County requires that all bank deposits to be federally insured or collateralized with authorized securities. Financial institutions serving as county depositories are required to sign a Depository Agreement with the County and the County’s safekeeping agent. The safekeeping portion of the Agreement will define the County’s rights to collateral in the event of default, bankruptcy, or closing and will establish a perfected security interest in compliance with federal and state regulations. In addition, repurchase agreements must be fully collateralized during the term of the agreement.

### **VII.2 Allowable Collateral**

Securities eligible as collateral are defined by the Public Funds Collateral Act, as amended, and include all securities permitted under the Public Funds Investment Act. Collateral adequacy shall be verified against monthly safekeeping reports. More frequent verification may be required during periods of high market volatility.

*Certificates of Deposit*

The market value of the principal portion of collateral pledged for certificates of deposit must at all times be *equal to or greater than* the par value of the certificate of deposit plus accrued interest, less the applicable level of FDIC insurance.

#### *Repurchase Agreements*

A repurchase agreement's collateral level must be maintained at or above 102% of the agreement's outstanding balance plus accrued interest.

### **VII.3 Correcting Collateral Deficiencies**

#### *Certificates of Deposit*

If the collateral pledged for a CD falls below the par value of the deposit, plus accrued interest less FDIC insurance, the Bank issuing the CD will be notified by the Investment Officers and will be required to pledge additional securities no later than the end of the next succeeding business day.

#### *Repurchase Agreements*

If the value of the securities underlying a repurchase agreement falls below the margin maintenance levels specified above, the Investment Officers will request additional securities. If the repurchase agreement is scheduled to maturity within five business days and the amount is deemed to be immaterial, then the request is not necessary.

### **VII.4 Collateral Substitution**

Collateralized certificates of deposit and repurchase agreements often require substitution of collateral. Any broker, dealer or financial institution requesting substitution must contact the Investment Officers for approval and settlement. The substituted security's value will be calculated and substitution approved if its value is equal to or greater than the required security level. Substitution is permitted, but should be limited, if possible to minimize potential administrative problems and transfer expense.

### **VII.5 Safekeeping**

All purchased securities shall be held in safekeeping in a County account at a third party financial institution, or with the Federal Reserve Bank.

All certificates of deposit, insured by the FDIC, purchased outside the County Depository Bank shall be held in safekeeping by the County.

All pledged securities by the County Depository Bank shall be held in safekeeping with the Federal Reserve Bank.

## VIII. INVESTMENT TYPES

### VIII.1 Authorized Investments

The County Investment Officers shall use any or all of the following authorized investment instruments consistent with Title X, Chapter 2256 of the Texas Government Code:

1. Obligations of the United States or its agencies and instrumentalities, including letters of credit;
2. Direct obligations of this state or its agencies and instrumentalities;
3. No-load money market mutual funds if the mutual fund:
  - ✓ is regulated by the SEC;
  - ✓ has a dollar-weighted average stated maturity of 90 days or less;
  - ✓ includes in its investment objectives the maintenance of a stable \$1.00 net asset value per each share;
  - ✓ is limited as to the amount invested per the requirements set forth in Chapter 2256, Government Code Section 2256.014; and
  - ✓ has supplied the County with a prospectus and other information required by the Securities Exchange Act of 1934 or the Investment Company Act of 1940;
4. Other obligations, the principal and interest of which are unconditionally guaranteed or insured by, or backed by the full faith and credit of, this state or the United States or their respective agencies or instrumentalities;
5. Obligations of states, agencies, counties, cities, and other political subdivisions of any state rated as to investment quality by a nationally recognized investment firm not less than A or its equivalent;
6. Certificates of deposit, if issued by a state or national bank located in this state and:
  - ✓ guaranteed or insured by the Federal Deposit Insurance Corporation or its successor; and
  - ✓ secured in any other manner and amount provided by law for deposits of the County;
7. A fully collateralized repurchase agreement, if it:

- ✓ has a defined termination date;
- ✓ is secured by obligations described by Section 2256.009 (a)(1) of the Public Funds Investment Act; and
- ✓ requires the securities being purchased by the County to be pledged to the County, held in the county's name, and deposited at the time the investment is made with the County or with a third party selected and approved by the County; and
- ✓ is placed through a primary government securities dealer, approved by the County, or a financial institution doing business in this state; and
- ✓ is supported by a Master Repurchase Agreement executed by both parties.

8. Commercial paper is an authorized investment, if the commercial paper:

- ✓ has a stated maturity of 270 days or fewer from the date of its issuance; and
- ✓ is rated not less than A-1 or P-1 or an equivalent rating by at least;
  1. two nationally recognized credit rating agencies; or
  2. one nationally recognized credit rating agency and is fully secured by an irrevocable letter of credit issued by a bank organized and existing under the laws of the United States or any state.

9. Eligible investment pools, as defined in the Public Funds Investment Act. Each pool requires a written resolution from the Court authorizing investment in the particular pool. The investment pool shall invest the funds it receives from entities in authorized investments permitted by the Public Funds Investment Act. The County by contract may delegate to an investment pool the authority to hold legal title as custodian of investments purchased with its local funds.

## VIII.2 Prohibited Investments

The following securities are not eligible investments for Williamson County:

- ✓ Obligations whose payment represents the coupon payments on the outstanding principal balance of the underlying mortgage-backed security collateral and pays no principal.
- ✓ Obligations whose payment represents the principal payments on the outstanding principal balance of the underlying mortgage-backed security collateral and pays no interest.
- ✓ Collateralized mortgage obligations (CMO's) that have a stated maturity date of greater than 10 years.

- ✓ CMO's having a coupon rate determined by an index that adjusts opposite to changes in a market index ("Inverse Floater")

## **IX. NON-COUNTY FUNDS**

The following funds are designated as non-county because they are under the authority of a Williamson County official who chooses to invest the funds within the guidelines designated by the statutes of the State of Texas. These funds may not be considered funds that belong to the County but could be considered a liability for the County. All funds will be invested in compliance with the Public Funds Investment Act and the County's Investment Policy. An exception may be made when required by state law.

### **IX.1 Tax Assessor/Collector**

County funds are invested to enhance investment return for the County before the County receipts the funds. State of Texas funds in the custody of the Tax Assessor/Collector may be invested before remitting to the state or to the entity for whom the Tax Assessor/Collector is contracted to collect taxes.

### **IX.2 County Clerk Registry Funds**

County Clerk Registry Funds are received by court order from Commissioners' Court, County Court-at-Law, or County Courts. These funds must be deposited in the County depository and then invested according to the court orders. A court order is required from the County Courts and the County Courts-at-Law prior to disbursement of the funds.

### **IX.3 District Attorney Forfeiture funds**

District Attorney Forfeiture Funds are designated by a court of law and placed under the authority of the District Attorney. These funds must be deposited in the County depository and then may be invested until a District Court order is issued to release the funds.

### **IX.4 District Clerk Registry Funds**

District Clerk Registry Funds are received by court order from the District Courts. These funds must be deposited in the County depository and then invested according to the court orders. A court order is required from the District Courts prior to the disbursement of the funds.

## **IX.5 County Treasurer’s Adult Probation Funds**

Funds designated as the “County Treasurer’s Adult Probation” funds may be invested by the County Investment Officer upon an inter-governmental agreement with the Commissioners’ Court and the Williamson County Community Supervision and Corrections Department. All funds invested will adhere to the policies and procedures as set forth in the County’s investment policy.

## **IX.6 Williamson County/Cities Health District Funds**

The County Investment Officer upon an inter-governmental agreement approved by the Commissioners’ Court may invest Williamson County/Cities Health District Funds. All funds invested will adhere to the policies and procedures as set forth in the County’s investment policy.

## **IX.7 Williamson County Benefits Funds**

The County Investment Officer upon an inter-governmental agreement approved by the Commissioners’ Court may invest Williamson County Benefit Funds. All funds invested will adhere to the policies and procedures as set forth in the County’s investment policy.

# **X. INVESTMENT FUND STRATEGIES**

## **PREFACE**

It is the policy of Williamson County that, giving due regard to the safety and risk of investment, all available funds shall be invested in conformance with State and Federal Regulations, applicable Bond Resolution requirements, adopted Investment Policy and adopted Investment Strategy.

In accordance with the Public Funds Investment Act, the Counties investment strategies shall address the following priorities (in order of importance):

- ✓ Understanding the suitability of the investment to the financial requirements of the County,
- ✓ Preservation and safety of principal,
- ✓ Liquidity,
- ✓ Marketability of the investment prior to maturity,
- ✓ Diversification of the investment portfolio, and
- ✓ Yield.

Effective investment strategy development coordinates the primary objectives of the County’s Investment Policy and cash management procedures to enhance interest earnings and reduce investment risk. Active cash management will increase the available “investment period” and subsequently

interest earnings. Maturity selections shall be based on cash flow and market conditions to take advantage of various interest rate cycles. The County's portfolio shall be designed and managed in a manner responsive to the public trust and consistent with the Investment Policy.

Each major fund type has varying cash flow requirements and liquidity needs. Therefore specific strategies shall be implemented considering the fund's unique requirements. The County's funds shall be analyzed and invested according to the following major fund types:

- Operating Funds
- Construction and Capital Improvement Funds
- Debt Service Funds
- Enterprise Funds
- Internal Service Funds

## **XI. STRATEGIES**

In order to minimize risk of loss due to interest rate fluctuations, investment maturities will not exceed the anticipated cash flow requirements of the funds. Investment guidelines by fund-type are as follows:

### **A. Operating Funds**

**Suitability** — Any investment eligible in the Investment Policy is suitable for the Operating Funds.

**Safety of Principal**- All Operating Funds shall be invested in high quality securities with no perceived default risk. Market price fluctuations will occur, but by managing the portfolio's weighted average maturity to less than 365 days and restricting the maximum allowable maturity to three years, the price volatility of the overall portfolio will be minimized.

**Marketability** — Securities with active and efficient secondary markets are necessary in the event of an unanticipated cash requirement. Historical market "spreads" between the bid and offer prices of a particular security- type of less than a quarter of a percentage point shall define an efficient secondary market.

**Liquidity** — The Operating Fund requires the greatest short-term liquidity of any of the fund types. Short-term investment pools and money market mutual funds shall provide daily liquidity and may be utilized as a competitive yield alternative to fixed maturity investments.

Diversification — Investment maturities shall be staggered throughout the budget cycle to provide cash flow based on the anticipated operating needs of the County. Market cycle risk will be reduced by diversifying the appropriate maturity structure out along the maturity curve.

Yield — Attaining a competitive market yield for comparable security-types and portfolio restrictions is the desired objective. The 6-month Constant Maturity Treasury (CMT) bill shall be the minimum yield objective.

**B. Construction and Capital Improvement Funds**

Suitability — Any investment eligible in the Investment Policy is suitable for Construction and Capital Improvement (CC&I) Funds.

Safety of Principal — All CC&I Funds shall be invested in high quality securities with no perceived default risk. Market price fluctuations will occur, but by managing the Construction and Capital Improvement Fund's portfolio not to exceed the anticipated expenditure schedule, the market risk of the overall portfolio will be minimized.

Marketability — Securities with active and efficient secondary markets are necessary in the event of an unanticipated cash requirement. Historical market "spreads" between the bid and offer prices of a particular security- type of less than a quarter of a percentage point shall define an efficient secondary market.

Liquidity — County funds used for construction and capital improvement programs have reasonably predictable draw down schedules. Therefore investment maturities shall generally follow the anticipated cash flow requirements. Investment pools and money market mutual funds shall provide readily available funds generally equal to at least one month's anticipated cash flow needs, or a competitive yield alternative for short term fixed maturity investments. A singular repurchase agreement may be utilized if disbursements are allowed in the amount necessary to satisfy any expenditure request, this investment structure is commonly referred to as a flexible repurchase agreement.

Diversification — Market conditions and the arbitrage regulations influence the attractiveness of staggering the maturity of fixed rate investments for bond proceeds and other construction and capital improvement funds. With bond proceeds, if investment rates exceed the applicable arbitrage yield, the County is best served by locking in most investments. If the arbitrage yield can not be exceeded, then concurrent market conditions will determine the attractiveness of diversifying maturities or investing in shorter and larger lumps. At no time shall the anticipated expenditure schedule be exceeded in an attempt to bolster yield with any County funds.

Yield — Achieving a positive spread to the applicable arbitrage yield is the desired objective for bond proceeds. Non-bond proceeds construction and capital project funds will seek to exceed the 6-month Constant Maturity Treasury average.

**C. Debt Service Funds**

Suitability — Any investment eligible in the Investment Policy is suitable for the Debt Service Fund.

Safety of Principal — All Debt Service Funds shall be invested in high quality securities with no perceived default risk. Market price fluctuations will occur, but by managing the Debt Service Fund’s portfolio not to exceed the debt service payment schedule, the market risk of the overall portfolio will be minimized.

Marketability — Securities with active and efficient secondary markets are not necessary as the event of an unanticipated cash requirement is not probable.

Liquidity — Debt service funds have predictable payment schedules. Therefore investment maturities shall not exceed the anticipated cash flow requirements. Investment pools and money market mutual funds shall provided a competitive yield alternative for short term fixed maturity investments. A singular repurchase agreement may be utilized if disbursements are allowed in the amount necessary to satisfy any debt service payment; this investment structure is commonly referred to as a flexible repurchase agreement.

Diversification — Market conditions influence the attractiveness of fully extending maturity to the next “un-funded” payment date. Generally, if investment rates are trending down, the County is best served by locking in most investments. If interest rates are flat or trending up, then concurrent market conditions will determine the attractiveness of extending maturity or investing in shorter alternatives. At no time shall the debt service schedule be exceeded in an attempt to bolster yield.

Yield — Attaining a competitive market yield for comparable security types and portfolio restrictions is the desired objective. The 6-month Constant Maturity Treasury (CMT) bill shall be the minimum yield objective.

**D. Enterprise Funds**

Suitability — Any investment eligible in the Investment Policy is suitable for the Enterprise Funds.

Safety of Principal — All Enterprise Funds shall be invested in high quality securities with no perceived default risk. Market price fluctuations will occur, but by managing the weighted average days to maturity for the Enterprise Fund portfolio to less than 365 days and restricting the maximum allowable maturity to two years, the price volatility of the overall portfolio will be minimized.

Marketability — Securities with active and efficient secondary markets are necessary in the event of an unanticipated cash requirement. Historical market “spreads” between the bid and offer prices of a particular security- type of less than a quarter of a percentage point shall define an efficient secondary market.

Liquidity — The Enterprise Fund requires short-term liquidity. Constant dollar investment pools and money market mutual funds shall provide daily liquidity and may be utilized as a competitive yield alternative to fixed maturity investments.

Diversification — Investment maturities shall be staggered throughout the budget cycle to provide cash flow based on the anticipated operating needs of the County. Market cycle risk will be reduced by diversifying the appropriate maturity structure out along the maturity curve.

Yield — Attaining a competitive market yield for comparable security-types and portfolio restrictions is the desired objective. The minimum yield objective shall be the 91-day Treasury bill average.

**E. Internal Service**

Suitability — Any investment eligible in the Investment Policy is suitable for the Internal Service Funds.

Safety of Principal — All funds shall be invested in high quality securities with no perceived default risk. Market price fluctuations will occur, but by managing the weighted average days to maturity for the Internal Service Fund portfolio to less than 365 days and restricting the maximum allowable maturity to two years, the price volatility of the overall portfolio will be minimized.

Marketability — Securities with active and efficient secondary markets are necessary in the event of an unanticipated cash requirement. Historical market “spreads” between the bid and offer prices of a particular security- type of less than a quarter of a percentage point shall define an efficient secondary market.

Liquidity — The Internal Service Fund requires short-term liquidity. Constant Dollar investment pools and money market mutual funds shall provide daily liquidity and may be utilized as a competitive yield alternative to fixed maturity investments.

Diversification — Investment maturities shall be staggered throughout the budget cycle to provide cash flow based on the anticipated operating needs of the County. Market cycle risk will be reduced by diversifying the appropriate maturity structure out through two years.

Yield — Attaining a competitive market yield for comparable security-types and portfolio restrictions is the desired objective. The average 9 day Treasury bill yield shall be the minimum yield objective.

**FY 2013-2014**

**Budget in Brief Brochure**

Williamson County  
Demographics

County Elected Officials:	29
County Employees Including Grant Funded:	1,542
Organized School Districts in the County:	17
Incorporated Municipalities in the County:	16
Area in square miles:	1,136

Year	Population
1950 Census	38,853
2000 Census	249,967
2010 Census	422,679
2012 COG Estimate	479,989

Williamson County Population Growth over the Last Ten Years:



Williamson County  
Budget Office  
710 Main Street Suite 101  
Georgetown, Texas 78626  
Fax 512.943.1662

Ashlie Koenig, Budget Officer  
Phone 512.943.1551  
Email: akenig@wilco.org

*Budget in Brief*



*Fiscal Year 2013-2014*

**Williamson County Commissioners Court**

**County Judge Dan Gattis**

**Commissioners**  
**Pct 1 Lisa Birkman**  
**Pct 2 Cynthia Long**  
**Pct 3 Valerie Covey**  
**Pct 4 Ron Morrison**

Highlights of the  
FY 2013 - 2014 Budget

**Budget Overview**

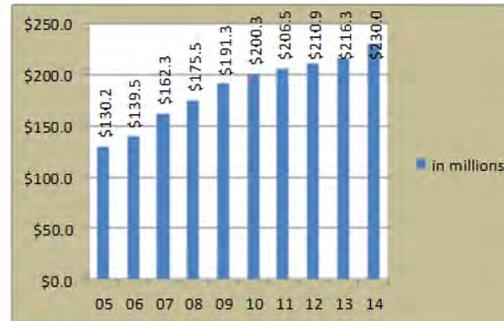
For the 2013-2014 fiscal year, Williamson County has adopted a budget of \$139,289,236 for our General Fund, \$21,739,340 for the Road & Bridge Fund (R&B), and \$69,000,378 for Debt Service. This is a 6% increase from the total adopted budget of \$216,282,750 during the 2012-2013 fiscal year.

The 2013-2014 total tax rate adopted is \$0.489029 and is the same as the adopted tax rate for FY12/13.

Revenue projections totaled \$227,718,819 roughly \$17.3M more than projected for the previous year. General fund revenue was estimated at \$137,915,007, \$19,652,059 for R&B and \$70,151,753 for Debt Service. The budget was balanced using a total of \$3,168,912 from the cash ending reserves as part of a planned cash reserve spend down program. An additional \$6.3M is earmarked from general fund cash reserves to be spent on capital projects.

The general fund budget cash ending projected for end of FY '13 was at \$73.9M and R&B fund reserves are projected at \$11.1M.

**Williamson County Budget over the Past Ten Years (Includes General Fund, Road and Bridge & Debt Service)**



**Budget Concerns**

Primary areas having the largest impact on the 2013-2014 adopted budget include the following:

- An additional \$840K for fourteen new positions in the general fund
- Employer retirement contribution increased from 12.26% to 12.78% or \$56.6K
- Salary/Merit increase of 5% for Justice of the Peace, and Constables 4% for civilians and other elected officials, \$123K to bring 210 civilian positions up to market minimum, and \$1.767M for law enforcement
- An additional \$1.53M for technology expenses



**Budget Process**

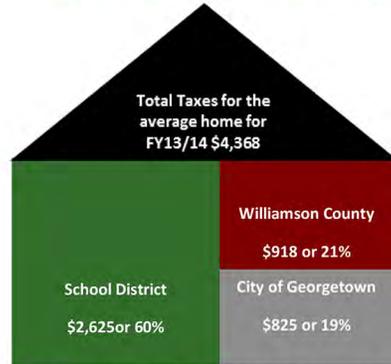
The budget process begins in January kicking off meetings with the Court, department heads, and elected officials. The goals, philosophies, and priorities are determined and direction is given to the budget office to proceed. February marks the month of preparing our budget center (application used to make budget requests and recommendations) and by March budget instructions and a timeline are disbursed to departments. During this time pre-budget meetings are offered to department heads/elected officials should he/she choose to discuss budget requests. The budget center is opened in mid April to allow departments to enter their requests. The months of May and June are set aside by the Budget Office to work on budget recommendations. The budget center is opened during the middle of July for all elected officials and department heads to review budget recommendations. Subsequently post budget recommendation hearings take place at the end of July and elected official's salaries are adopted. Budget Modification Voting Sessions take place in mid August and adoption of the budget is finalized late August. The adopted budget is filed in the County Clerk's office by September 30<sup>th</sup> each year.

## Williamson County Government Overview

### Williamson County Government

Williamson County, like other Texas counties, is considered to be an extension of state government. The focus of the County organization is judicial (civil and criminal justice, adult and juvenile probation), health and human services, law enforcement, and jail services. In addition, the County is responsible for the road and bridge maintenance for all unincorporated areas of the County. The County's governing body, Commissioners Court, is made up of the County Judge, who is elected at large, and four Commissioners elected from each precinct. Budgetary responsibilities are a major function of the Commissioners Court. The Commissioners Court of Williamson County has budget authority over all County departments including those headed by elected officials. The responsibilities include setting the tax rate, adopting a budget, and approving adjustments to the budget. Other elected officials include the County and District Judges, Sheriff, Tax Assessor, District Attorney, Justices of the Peace, Constables, and the County and District Clerk.

## Property Tax Analysis



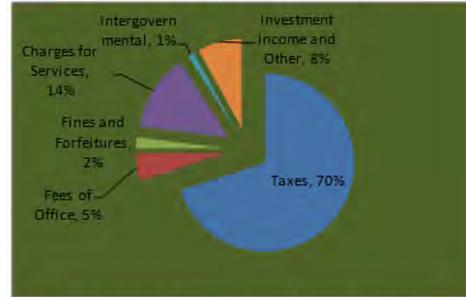
- County taxes for 2012 on a \$180,870 home, the average home value, were \$884.51 based on the adopted tax rate of .489029 cents per \$100 valuation.
- Evaluations for the average home for 2013 increased by an average of 3.8%. A home valued at \$180,870 in 2012 would have, on average, a current 2013 value of \$187,747.
- County taxes for FY 2013-2014 on the same house would be based on the property tax rate of .489029 cents per \$100 valuation.
- Changes in an individual taxpayer's county taxes are dependent on the specific change in property evaluation and tax rates. The above diagram is presented for comparison purposes. Taxes listed above are not all inclusive, as taxable entities vary based on the location of the home within the County.

### Williamson County Property Tax Rates over the Last Ten Years

Fiscal Year	Rate per \$100 valuation
2005	.512217
2006	.499657
2007	.499657
2008	.489100
2009	.468324
2010	.489999
2011	.489999
2012	.487687
2013	.489029
2014	.489029

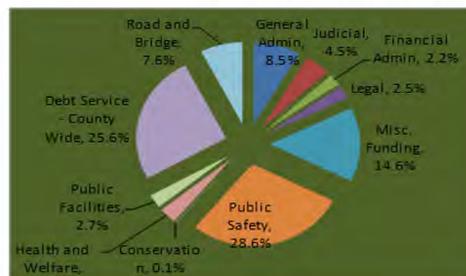
## Revenue Analysis

### Williamson County Adopted FY13/14 Budgeted Revenue Summary by Function \$262,489,622



## Expenditure Analysis

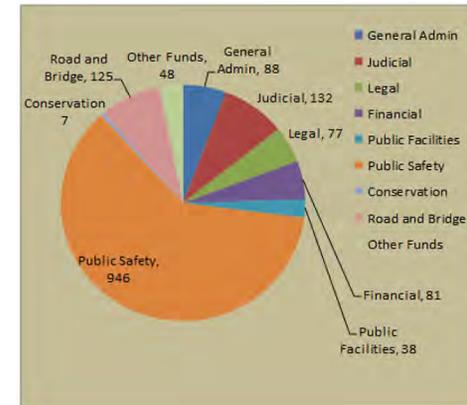
Function	FY11-12 Adopted Budget	FY12-13 Adopted Budget	FY13-14 Adopted Budget *charted below
General Admin	\$15,172,428	\$15,499,959	\$22,903,561
Judicial	\$11,912,092	\$12,158,005	\$12,261,991
Financial Admin	\$5,818,611	\$5,962,076	\$6,008,728
Legal	\$6,177,311	\$6,350,779	\$6,771,230
Misc. Funding	\$33,561,088	\$38,147,525	\$39,522,576
Public Safety	\$72,000,008	\$75,450,321	\$77,121,541
Conservation	\$293,576	\$292,708	\$286,217
Health and Welfare	\$8,414,675	\$8,454,128	\$8,490,603
Public Facilities	\$7,090,687	\$6,836,150	\$7,221,001
Debt Service - County Wide	\$65,564,785	\$68,242,151	\$69,000,378
Road and Bridge	\$18,485,622	\$18,679,473	\$20,406,340
<b>Totals</b>	<b>\$244,490,883</b>	<b>\$256,073,275</b>	<b>\$269,994,166</b>



## Williamson County Personnel Information

### Williamson County Current Employees by Function

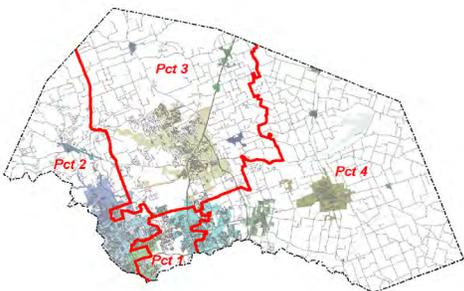
Total Number of Employees: 1,542



### Williamson County Employees Last Ten Fiscal Years

Year	# of employees
05	1,205
06	1,283
07	1,399
08	1,450
09	1,494
10	1,499
11	1,504
12	1,514
13	1,524
14	1,542

### Williamson County Precinct Map



**FY 2013-2014**

**Strategic Plan**

## Strategic Plan Overview

A strategic plan provides guidance to an organization by establishing where they are now, where they want to be, how to get there, and if they have arrived. A strategic plan identifies the mission and vision of the organization – why they exist – and establishes values that the organization will hold to as it moves forward.

Williamson County's government is a large, complex organization with many moving parts. The Commissioners' Court steers this organization through the budget process, setting policy and demonstrating leadership in a number of other ways. The Williamson County Internal Assessment and Strategic Plan (Strategic Plan) is one such example of proactive leadership.

The Strategic Plan is a comprehensive compilation of the County's goals and values. The process of the plan (described in greater detail below) included interviews with all elected officials and department heads, collecting their individual goals, priorities and mission. Compiled, sorted, and analyzed, the goals provide a blueprint for the long and short-term development of the County.

Throughout the process certain values continued to rise to the surface, including, *fiscal conservatism, professionalism, efficiency and modernization*. Priorities for the County include providing better public service by upgrading and utilizing information technologies and ensuring County facilities are right-sized. Other important issues included streamlining County government, supporting County employees, and customer service.

The goals identified in the plan will be achieved through an application of one or a combination of the values as they are not mutually exclusive. For example, meeting financial goals can be achieved by efficient, highly-trained staff, which can be a result of the application of information technologies. This comprehensive approach was applied throughout the plan.

The strategic plan is an important tool for the current leadership of Williamson County. The plan should also be tool for future County leadership. As a snap shot or baseline of where the County is now, future leadership will be able to refer to the goals established in 2010 and see if they have been achieved and, if not, why? The strategic plan is a "living" document, it is not written in stone, but meant to be constantly revisited, amended and updated; a well used tool to move the County to where it wants it to be.

## Plan Process

The planning process began in early summer of 2009. Staff from the Lower Colorado River Authority met with the Commissioners Court and County staff to begin discussing the idea of developing a strategic plan and the process involved. Once the decision was made to move forward, LCRA staff began working with the County.

## INTERVIEWS

The first step in the plan was interviewing elected and appointed officials from across the County. Nearly every elected official ranging from Justices of the Peace, Constables, Commissioners, etc. were interviewed. These interviews were an effort to understand the needs of each of these officials to carry out their duties. Because of the disparate nature of County government and the range of services it provides, this was a critical step to understand the overall picture.

Appendix A contains the interview questions as well as the notes from the interview process. An overarching theme from the interviews was the desire to increase efficiency at all levels of County government. County officials understand the limited resources and are committed to maintaining taxes as low as possible. They see many opportunities for serving the growing needs of the County through new technology, software, and other tools that will allow for more service, more efficiently.

Many elected officials and department heads currently work under a strategic plan developed from their departments. These individual departments will be incorporated into this overall strategic plan. The goals and objectives identified in this plan are based on these interviews and reflect the concerns and opportunities identified by the elected and appointed County leadership.

## COMMISSIONERS REVIEW

Once the interviews were completed, LCRA staff consolidated the raw notes into the following categories:

- Technology
- Planning
- Human Resources
- Policy and Development

These categories covered the range of issues identified in the interview process. Objectives were identified within these topics based on common issues identified by officials. Each County Commissioner took one or more of the topics for more specific review and discussion. Based on this review and discussion a final list of objectives was identified for the plan.

## Plan Adoption and Implementation

Once the final list of objectives was identified, LCRA staff created the Implementation Guide for the plan that lays out the detailed actions required to make the plan a success. The Implementation Guide provides a clear process for achieving the goals of the County. Commissioners Court is responsible for using the plan in its budgeting process and to encourage other elected officials to do so as well. Because the plan includes input from across County leadership it provides a clear direction that should be supported across the board. The plan will allow Williamson County to continue providing the best services to and facilities for its citizens while maintaining the fiscal conservatism the residents of the County value.

## Implementation Guide

### 1. Technology

*Vision: To provide superior and low-cost County services through the use of information technology systems.*

From every level of Williamson County government the call to modernize internal and external services was echoed. Modernization typically meant integrating and/or upgrading information technology systems into departmental processes to increase staff efficiency, provide greater user (citizen) access to records or documents, speed payment of fines, eliminate redundant data entry and develop a consistent platform for sharing data and documents between departments. Concerns regarding upgrading or purchasing new technologies include proprietary issues, potential expansion, and a sound business case for the expense of the technology and training.

#### **Goal 1.1: Incorporate a County-wide program to continually implement and upgrade public safety technology.**

A public safety technology program is comprehensive approach to updating and upgrading many of the county's public safety functions to state-of-the-art information technologies, thereby increasing efficiency and function. This project includes a Computer Aided Dispatch, law enforcement records management, and others public safety services. Once Phase I is implemented, the County should continue to upgrade and update all public safety technology.

**Goal 1.2: Ensure that all Information Technology and software is consistent and compatible between County departments.**

Any large organization deals with software incompatibility and upgrades and licensing issues. The need to monitor, inventory, and plan the County’s systems to ensure that platforms across the organization are compatible is a constant effort. For the County, one priority is to ensure that all relevant offices have and use Odyssey.

**Goal 1.3: Upgrade and develop internet services to provide better access to county functions for citizens.**

This is an ambitious goal that covers multiple functions of the county. For law enforcement it means enabling citizens to pay fines, submit documents, sign-up for jury duty, access information and records regarding tickets and other infractions all online. It means a reduction in the amount of data entry required of the courts and clerks and streamlining record management.

Technology

**Goal 1.1: Incorporate a County-wide program to continually implement and upgrade public safety technology.**

Objective		Action		Priority	FY Start	FY Completion	Person/Committee Responsible	Financing Method
1.11	Increase the efficiency, speed and security of service by public safety departments	1.11.1	Phase I develop: Computer Aided Dispatch, Automatic Vehicle Location, Records Management, and Civil Process.	M	2010	2012	PSTP Committee/ITS	County/C.O.
		1.11.2	Concurrent with Phase 1, construct Emergency Services Operations Center for 911 and other departments.	M	2010	2012	PSTP Committee/ITS/Infras tructure	
		1.11.3	Phase II: Evaluate and upgrade components of next phase.	M	2011	2013	PSTP Committee/ITS	

**Goal 1.2: Ensure that all Information Technology and software is consistent and compatible between County departments.**

Objective		Action		Priority	FY Start	FY Completion	Person/Committee Responsible	Financing Method
<b>1.21</b>	All Civil and Criminal Courts utilize the same case management software: <b>Odyssey</b> .	<b>1.21.1</b>	Work with J.P. #1-3 to determine issues and needs re: implementation of Odyssey software.	N	2010	2011	Courts/ITS/JP #1-3	County
		<b>1.21.2</b>	Convert J.P. 4 to Odyssey	N	2011	2012	Courts/ ITS/JP#4	
<b>1.22</b>	All courts and Co. departments will scan and digitize documents for records management.	<b>1.22.1</b>	Identify which courts and departments are not scanning and digitizing their documents.	N	2011	2013	Courts/ITS	County
		<b>1.22.2</b>	Ensure all courts and departments have the soft- and hardware to digitize documents at the point of entry (see internet access to public).	N	2011	2013	Courts/ITS	
		<b>1.22.3</b>	Implement Electronic Filing	N	2011	2013	Courts/ITS/Clerks	
<b>1.23</b>	Implement a case management system for Juvenile Services.	<b>1.23.1</b>	Identify, select, and implement a case management system for Juvenile Services	D	2012	2014	Juvenile Services/ITS	County

**Goal 1.2: Ensure that all Information Technology and software is consistent and compatible between County departments (continued).**

Objective		Action		Priority	FY Start	FY Completion	Person/Committee Responsible	Financing Method
<b>1.24</b>	Utilize software to increase efficiency and transparency of County's financial actions.	<b>1.24.1</b>	Utilize accounting software to post County accounts payable -on the World Wide Web.	N	2012	2014	Treasurer	County
		<b>1.24.2</b>	Upgrade accounting system to newer version	M	2012	2013	ITS	
<b>1.25</b>	Implement Electronic Payment	<b>1.25.1</b>	Work with IT and banks to implement program.	M	2010	2011	County Treasurer/ County Auditor & ITS	County

**Goal 1.3: Upgrade and develop internet services to provide better access to county functions for citizens.**

Objective		Action		Priority	FY Start	FY Completion	Person/Committee Responsible	Financing Method
<b>1.31</b>	Implement system for citizens to pay fines and fees online in all precincts	<b>1.31.1</b>	Currently, most J.P.s provide this service. Identify J.P.s not doing so and reasons why.	D	2010	2012	Court/ITS/J.P.s	County
		<b>1.31.2</b>	Address issues and work with J.P.s for ubiquitous use of system	D	2010	2013	Court/ITS	
<b>1.32</b>	Upgrade and develop system to enable citizens to sign up for jury duty on-line.	<b>1.32.1</b>	District Clerk to purchase new software package and implement on-line jury portal.	D	2010	2011	District Clerk	County/2011 Budget
<b>1.33</b>	Utilize improved technology to better community with County residents.	<b>1.33.1</b>	Use video streaming to enhance communications	D	2011	On-Going	County Information Officer	County

Notes: M=Mandatory; N=Necessary; and, D=Desirable. "n/a" stands for "not available"; "NC" means "No Cost".; and County refers to the County General Fund

## 2. Planning

*Vision: To develop departmental strategic and work plans to guide departments and work groups in helping to meet the overall goals and objectives of Williamson County.*

As Williamson County continues to grow and develop, proactive planning is important to ensure that departments and works groups are working towards similar goals and objectives. The planning process can help County leaders in preparing for the implementation of infrastructure, parks, economic development, medical facilities, and other services. Therefore, County departments working in conjunction with one another will, in general, help leaders maintain and/or improve the overall quality of life in Williamson County.

The County has adopted Master Transportation and Parks plans. In addition, the Emergency Management Services (EMS) and Purchasing departments have also developed strategic plans. These documents are examples of departmental strategic plans which are living documents, utilized to guide the long term growth of the county and ensure that County goals are obtained. Each plan should ideally feed into the overall goals and objects of the County. This type of planning and preparedness will support the County's efforts in transparency and efficiency.

### **Goal 2.1: Develop and institute strategic and work plans in County departments and work groups.**

Developing strategic and works plans will ensure that all County departments are striving to meet goals and objects in conjunction with the overall mission of the County. In this effort, each department should work to develop an annual work plan outlining the projects that coincide with overarching goals of Williamson County.

### **Goal 2.2: Create a short- and long-range Facilities Plan to provide detailed guidance for the development and expansion of the County's facilities.**

The Facilities Plan will provide a detailed road map to help guide a current and future county leadership plan, acquire and build facilities to meet the needs of its citizens which include facilities that are 1) accessible and convenient to the general public; 2) safe and efficient for the employees of the county; 3) sustainable, energy efficient; with low O&M costs and 4) as necessary and feasible enhance customer service by aligning departments in each precinct close to one another.

### **Goal 2.3: Implement and update strategic plans adopted by the County.**

The strategic planning process is ongoing and continual. Each department should update any work or strategic plans to ensure that goals are obtainable and in conjunction with overarching County goals. Any plans adopted or accepted by the County should be reviewed and updated to ensure that the work plan falls within the scope of current objectives of Williamson County leaders.

PLANNING IMPLEMENTATION GUIDE

**Goal 2.1: Develop and institute strategic and work plans in County departments and work groups.**

Objective		Action	Priority	FY Start	FY Completion	Person/Committee Responsible	Financing Method
2.11	Encourage groups to complete a departmental strategic or work plan.	2.11.1	Conduct needs assessment for each department	D	2011	2011	n/a
		2.11.2	Identify departments with the need for a strategic plan.	D	2011	2011	
		2.11.3	Facilitate a planning work session to outline departmental goals and objectives.	D	2011	2012	
2.12	Ensure that plans are consistent with County-wide efforts	2.12.1	Provide departments with County-wide goals and objectives annually.	D	2011	On-Going	
		2.12.2	Update strategic and work plans on an annual basis.	D	2011	On-Going	

**Goal 2.2: Create a short- and long-range Facilities Plan to provide detailed guidance for the development and expansion of the County's facilities.**

Objective		Action	Priority	FY Start	FY Completion	Person/Committee Responsible	Financing Method
2.21	Facilities Plan: County requires clear, written plan for	2.21.1	Update/fact check existing GIS inventory of facilities	D	2011	2011	n/a
		2.21.2	Update/fact check existing GIS inventory of County land holdings.	D	2011	2011	

developing facilities	<b>2.21.3</b>	Conduct needs assessment for each department	D	2011	2012	Senior Director of Infrastructure
	<b>2.21.4</b>	Determine best combination of departments, which should logically be housed together.	D	2011	2012	Senior Director of Infrastructure
	<b>2.21.5</b>	Develop short- and long-range detailed plan for facilities	D	2011	2012	Senior Director of Infrastructure
	<b>2.21.6</b>	Update on an annual basis.	D	2012	On-going	Senior Director of Infrastructure

**Goal 2.3: Implement and update strategic plans adopted by the County.**

Objective		Solution/Action		Priority	Start	Completion	Person/Committee Responsible	Financing Method
<b>2.31</b>	Plan, build, maintain and operate a road network with a high LOS.	<b>2.3.1</b>	Implement Thoroughfare Plan	N	In-progress	Long-term	Court/Staff	Infrastructure/ Bonds/ COs
<b>2.32</b>	Plan, build, maintain and operate a parks system with a high LOS.	<b>2.32.1</b>	Implement Parks Plan	N	In-progress	Long-term	Court/Staff	P&R/ Bonds CO
<b>2.33</b>	Develop a Disaster Recovery Plan to guide the resumption of county activities in case of emergency.	<b>2.33.1</b>	Business Resumption and Recovery Plan	N	2011	2013	Court/ Staff/ Consultant	County

Notes:

M=Mandatory; N=Necessary; and, D=Desirable.

“n/a” stands for “not available”; “NC” means “No Cost”.; and County refers to the County General Fund

### 3. Human Resources

*Vision: Williamson County provides for cost-effective, efficient, and timely services through a knowledgeable, well-trained, professional staff.*

Williamson County employees are the face of the county government. The services they provide to the public translate directly to how the public views county government. The category, Human Resources, incorporates all activities related to the recruitment, hiring, duties, policies, safety, and organization.

There are three primary concerns derived from the interviews 1) Do employee job descriptions correctly match their current duties and, if so, are they being paid a fair or market rate for those duties? 2) Are staffing levels adequate to address population growth and other changes? And, 3) Does the organizational structure of County departments provide for the most efficient, cost effective deployment of labor?

**Goal 3.1: Provide exceptional services to the public by retaining well-trained, committed employees.**

The County HR Department is currently working on an internal assessment of job descriptions and salary compensation. This project will be complete to guide the 2012 budget process.

**Goal 3.2: Develop an efficient, low-cost process for hiring and recruiting talented, skilled employees.**

Many counties and large organizations are moving towards web based hiring and recruiting. By doing so, the county reduces paper work, increases access to a broader talent pool and stream lines the hiring process.

**Goal 3.3: Ensure County departmental organization structure is cost-effective and efficient.**

Ensuring departmental organizational structure is efficient, is a priority for the Commissioners Court. Objectives include reducing the number of direct reports to the judge, ensuring departmental metrics are being met, and developing departments that specialize in specific county functions.

#### HUMAN RESOURCES

**Goal 3.1: Provide exceptional services to the public by retaining well-trained, committed employees.**

Objective	Action	Priority	FY Start	FY Completion	Person/Committee Responsible	Financing Method
-----------	--------	----------	----------	---------------	------------------------------	------------------

<b>3.11</b>	Make necessary compensation adjustments	<b>3.11.1</b>	Provide the court recommendations for compensation adjustments based on variances in the job descriptions in time for consideration in 2012 budget	N	2011	2011	Human Resources	
<b>3.12</b>	Enhance employee access to HR information online through County intranet	<b>3.12.1</b>	Upgrade/redesign the HR space on the county's intranet site to provide employees information on Total Compensation, Wellness Reports, and other information.	D	2010	2011	Human Resources	C.O. / Bond
<b>3.13</b>	Ensure all employees utilize leadership and training opportunities	<b>3.13.1</b>	Implement leadership training for all employees	D	2011	2011	Human Resources	
<b>3.14</b>	Utilize Oracle and other software to create efficiencies in HR	<b>3.14.1</b>	Utilize Oracle Compensation Workbench Module to incorporate merit awards and cost-of-living changes in compensation	D	2012	2015	Human Resources / ITS	County

**Goal 3.2: Develop an efficient, low-cost process for hiring and recruiting talented, skilled employees.**

Objective	Action	Priority	FY Start	FY Completion	Person/Committee Responsible	Financing Method
-----------	--------	----------	----------	---------------	------------------------------	------------------

<b>3.21</b>	Implement an on-line hiring application	<b>3.21.1</b>	Utilize on-line hiring tool to provide other counties with information regarding job descriptions	N	2010	on-going	Human Resources	HR Budget
<b>3.22</b>	Identify recruitment opportunities to seek talented and qualified applicants.	<b>3.22.1</b>	Identify pools of talented and qualified applicants for each job description.	N	2010	on-going	Human Resources	HR Budget
		<b>3.22.2</b>	Develop a strategy for recruiting identified talent.	N	2010	on-going	Human Resources	HR Budget

**Goal 3.3: Ensure County departmental organization structure is cost-effective and efficient.**

Objective		Action	Priority	FY Start	FY Completion	Person/Committee Responsible	Financing Method	
<b>3.31</b>	Establish internal training programs to develop needed expertise within departments.	<b>3.31.1</b>	Train staff in URS for internal GIS project and database management	D	2010	2012	URS	na
		<b>3.31.2</b>	Develop training opportunities to ensure job retention, competency, and professional development	D	2010	2012	URS	na
<b>3.32</b>	Ensure employees understand expectations and requirements of job titles.	<b>3.32.1</b>	Annually update and review policies, procedures, and employee guides/ manuals to ensure staff meets job expectations and requirements.	N	2011	On-Going		
		<b>3.32.2</b>	Based on updated policies and procedures, develop or update departmental metrics (to ensure job performance).	N	2011	2012		

3.33	As needed, adjust the County organizational chart to ensure efficient reporting and work flow.	3.33.1	Reduce the number of direct reports to the judge (as needed).	D	2012	2012	HR and Judge	na
		3.33.2	Develop departments that specialize in specific county functions.	D	2012	2012	HR and Judge	na

Notes:

M=Mandatory; N=Necessary; and, D=Desirable.

“n/a” stands for “not available”; “NC” means “No Cost”.; and County refers to the County General Fund

#### 4. Policy and Development

*Vision: Williamson County’s policies and development plans ensure the greatest amount of efficiency, transparency, and accountability within each department of the county.*

The category *Policy and Development* contains objectives that aim to meet county goals through changes to or adoption of new policy and development changes. This category captures objectives that do not easily fit in the other four categories, but do forward policy objectives for the County including: 1) Transparency; 2) Fiscal Conservatism; and 3) Customer Service.

The use of the term *transparency* refers to the ability of the public to access information held by the County. One long-term objective that would enhance transparency is posting all county payments on the World Wide Web. This would enable tax payers greater access to county information on expenditures. This is already being done on the state level and very well may be mandated for other levels of government in the near future.

**Goal 4.1: Adopt procedures to enhance customer service, transparency, and efficiency of county functions.**

An excellent customer service is a goal for the County. Many citizens interact with the County via phones so an easy-to-use, effect phone interface between the county and its citizens is an important objective. A review of how phone calls are currently handled and providing new protocol to improve this important element of customer support should be undertaken. In addition, a review of records management and retention policies should be undertaken in order to ensure that the County to maintain and access records to ensure transparency as well as to ensure all statutory requirements are met.

**Goal 4.2: Adopt policies and programs to develop the economic base of the county by developing a County Economic Development Initiative.**

A healthy, vigorous economy is a very important part in the quality of life within Williamson County. Local and regional government economic development efforts play an important role in sustaining the economy. Currently, volunteer and elected representatives from Williamson County work with the cities' professional economic development staffs on economic development efforts. In the future, Williamson County would like to create a paid position to do this work.

**Goal 4.3: Lower energy costs through conservation and alternative energy sources.**

It is important to the county to be an environmental leader; however, meeting environmental goals should also make financial sense. So programs and policies changes to enhance environmental stewardship must make a business case providing positive cost-benefit before implementation.

**Goal 4.4: Plan and expand the capacity of the court system to meet growing workload.**

Within the next 5 years the District Attorney's Office sees the need for a new District Court. This would also mean additional staff and resources. In the long-term, there will be a need for additional civil and district courts as well as staff and resources.

POLICY and DEVELOPMENT

**Goal 4.1: Adopt procedures to enhance the transparency and efficiency of county functions.**

Objective		Solution/Action		Priority	FY Start	FY Completion	Responsible	Financing Method
4.11	Ensure citizens' phone access to County departments by using the best use of technology and enhancing internal communications.	4.11.1	Form a committee to develop communications assistance.	N	2011	2012	County Judge, Departments, and IT	NC
		4.11.2	Promote the internal use of voice mail and develop voice mail protocol.	D	2011	2011	HR	NC
		4.11.3	Develop and publish specific voice mail policy in employee handbook.	D	2011	201	HR	
4.12	Review and adopt policy (where appropriate) for the	4.12.1	Form a committee to develop communications assistance.	N	2011	2012	County Judge, Departments, and IT	NC

	best use of technology to enhance internal communications.	<b>4.12.2</b>	Promote the internal use of voice mail and develop voice mail protocol.	D	2011	2011	HR	NC
		<b>4.12.3</b>	Develop and publish specific voice mail policy in employee handbook.	D	2011	201	HR	

<b>4.13</b>	Review policy requiring department heads to acquire commissioners' court approval for line item transfers.	<b>4.13.1</b>	Review policies of other Texas counties.	D	2011	2011	Judge's Office	NC
		<b>4.13.2</b>	Discuss and vote for changes in current policy at commissioner court.	D	2011	2011	Court	NC
<b>4.14</b>	Review and amend records management and retention policies.	<b>4.14.1</b>	Create a task force to provide recommendations for records management county-wide.	D	2011	2012	ITS/All Depts Heads/ Elected Officials/	NC
		<b>4.14.2</b>	Discuss and consider adopting changes.	D	2011	2012	ITS/All Depts Heads/ Elected Officials/	
<b>4.15</b>	Review and discuss policy regarding County Auditor's oversight of payroll and accounts payable.	<b>4.15.1</b>	Discuss the pros and cons of moving oversight of payroll and accounts payable from the auditor to the treasurer. Issues include additional internal audits, efficiency, and staffing.	D	2011	2012	Court/ Treasurer/ Auditor	NC
	Make the budget process easier to manage and understand as well as more effective	<b>4.15.2</b>	Write and implement policies and procedures to aid in the annual budget process.	D	2011	2011	Budget Officer	NC

**Goal 4.2: Adopt policies and programs to develop the economic base of the county by developing a County Economic Development Initiative.**

Objective		Solution/Action		Priority	Start	Completion	Person/Committee Responsible	Financing Method
4.21	Consider a county-wide Economic Development effort for Williamson County.	4.21.1	Research and identify best-practices for county-wide economic development.	N	2011	2011	County Judge and Staff	County
		4.21.2	Create a work group or committee to guide the economic development effort.	N	2011	2011	County Judge and Staff	County
4.22	Develop and institute Economic Development plan for Williamson County.	4.22.1	Identify goals, objectives, and a mission to be met through the economic development within Williamson County.	D	2011	2012	County Judge and Staff	County
		4.22.2	Hire an economic development professional to carryout the Williamson County Economic Development Plan.	D	2012	On-going	County Judge and Staff	County

**Goal 4.3: Lower energy costs through conservation and alternative energy sources.**

Objective		Solution/Action		Priority	FY Start	FY Completion	Responsible	Financing Method
4.31	Develop Energy Management program to guide energy policies	4.31.1	The county currently has a energy management program; however, there is potential for greater cost savings through a vigorous application of energy management, which would require dedicated staff to implement. Discuss and develop a business case for the hire.	D	2010	2011	Senior Director of Infrastructure	Facilities Budget

<b>4.32</b>	Implement projects to reduce energy consumption.	<b>4.32.1</b>	Review potential energy conservation options.	D	2011	on-going	Senior Director of Infrastructure	Facilities Budget
<b>4.33</b>	Promote the use of alternative fuels and conservation county fleet	<b>4.33.1</b>	Where appropriate and feasible convert county fleet to run on propane.	D	2010	on-going	Senior Director of Infrastructure	Grants/Fed/County

**Goal 4.4: Plan and expand the capacity of the court system to meet growing workload.**

Objective		Solution/Action		Priority	Start	Completion	Person/Committee Responsible	Financing Method
<b>4.41</b>	Maintain efficiency of District Court to meet growing work load	<b>4.41.1</b>	Add a new District Court	M	2010	2014	District Attorney	County

Notes:

M=Mandatory; N=Necessary; and, D=Desirable.

“n/a” stands for “not available”; “NC” means “No Cost”.; and County refers to the County General Fund

## Appendix A: Interviews

Action	Page	Priority	2010	2011	2012	2013	2014	Long-Range
<b>TECHNOLOGY</b>								
Public Safety Technology Project	7	M						
Complete RFP for PSTP	36 & 44	M						
Computer Aided Dispatch	3	M						
Develop a web interface for users of the ticket system	19	M						
Paperless ticket citation - palm pilots for police	19 & 23	M						
New emergency operation center (FACILITIES)	36	M						
Develop and implement "On-line jury system".	18							
Convert to all county departments to Odyssey	11, 13 & 16							
Implement ubiquitous scanning & imaging records management	15 & 16							
Provide for citizen payments via the internet.	5							
Implement E-filing of court documents.	32							
Juvenile case management system	36							
Improve county website by making it more interactive	37							
<b>FACILITIES</b>								
Develop a Facilities Plan	26	N						
Move the Veteran Services from Taylor to Round Rock	8							
Construct a new building for the Tax Accessory								
Construct new building for the recreation department	21							
Move the J.P. Precinct #4 into the old recreation department building.	21							
New emergency operation center	36	M						
Justice Center Expansion & Reconfiguration:	8							
Expand Jail facilities with in next 5-years	46	M						
Add office space for County Attorney's Office	11	N						
Add office space for District Attorney	16	N						
Add office space for District Clerk's Office	18	N						
Unified precinct #4 facilities	10							
Acquire additional land at Precinct #4 Rodeo Arena & expand the arena	10							
<b>HUMAN RESOURCES</b>								

Action	Page	Priority	2010	2011	2012	2013	2014	Long-Range
HR Computerized - On-line recruiting and application tool (requested FY 2010 budget)	3 & 35							
Review and adopt HR policies such as sexual harassment policy.	24							
Compensation analysis to compare salaries	35 & 24							
Restructure and reclassify personnel job descriptions	21							
<b>POLICY</b>								
Review and discuss policy mandating departmental line item transfers requiring commissioners' court approval	23							
Consolidate county's credit card use to one processing company	8							
Review and discuss records management and retention policies for all departments	27							
Treasurer's office should manage all county funds	27							
Develop and implement an Energy Management Program	32							
Develop a phone bank for the Tax Assessor - collector	29							
Initiate spay/neuter program for stray and feral cats	48							
<b>GROWTH</b>								
Hire Economic Developer	3							
Implement park and transportation plans	5							
Freeport exemption	7							
Implement Housing Plan								
Additional District Court of Law	16							
Hire a Forensic Computer Analyst	16							
Establish Mental Health Court	50							
Separate mental health facility for juveniles	50							
Handicap parking violation unit (volunteer)	40							
<b>STAFF REQUESTS:</b>								
Additional staff beyond the court: Probation & Community Supervision	15							
One new staff to cover phones - County Court at Law	15							
Additional county IT support staff - District Attorney	16							
Additional staff - District Clerk	18							
Two additional staff - Justice of the Peace	21							

Action	Page	Priority	2010	2011	2012	2013	2014	Long-Range
Full time on site deputy	23							
Hire intern to "part-time" permanent employee, eventually full-time	37							
4 additional staff members are needed now	38							
2 additional staff members in 2013-15 to keep up with growth	38							
3-5 Deputies and 1-3 support staff in the next 5 years	40							
an additional 2-3 Deputies and 2 support staff 10 years out	40							
Two staff for mobile outreach	44							
Two additional deputies - to match staffing in other precincts	40							
Additional emergency operations staff in 2-3 years	44							
2-3 additional staff to manage expansion	52							
1 Maintenance Crew, 2 – 4 Engineering staff, 2 – 4 for hauling crew in next 2 – 3 years	53							

## County Leadership



**County Judge**  
Dan Gattis

### **Office/Department Overview:**

The mission of the Williamson County Judge's office is to provide the leadership to keep the county growing and improve the efficiency and professionalism of department heads and elected officials. He is also the day-to-day administrator of Williamson County.

### **Priorities:**

1. Improve efficiency of Williamson County government (e.g. through technological improvements).
2. Improve professionalism of Williamson County government.
3. Develop a strategic plan and mission for the county.
4. Work with the cities in Williamson County to create a good environment for economic development.

### **Short-term Objectives**

#### Objective A:

Impact: The impact of all of Judge Gattis' priorities would be efficiency. It would be measurable by each department's goals and internal services.

### **Resource Needs:**

- Equipment-related needs include computer and technology improvements. Some examples include computer-aided dispatch (CAD), which would tie all dispatch, courts, law enforcement together; and Odyssey. Human Resources will be all computerized. Inventory will be tied electronically to each employee.
- An economic development position to be housed within the County Judge's Office. He wants to help cities – not get in their way. This position is a short-term need. The Judge will put it in the FY 10-11 budget, if not sooner.

### **Long Range Goals/Vision:**

There is a need to restructure or reorganize the County to increase efficiency and effectiveness. There should be fewer direct reports to the County Judge. He'd like to use training and professional development to increase the professionalism of the staff.

The Judge would like to do some benchmarking with other counties (e.g., Fort Bend, Montgomery, Harris, Dallas, and Bexar) to see what Williamson County can learn from the way those counties do things.



**Office of County Commissioner, Precinct #1**

Lisa Birkman

**Office/Department Overview:** To deliver services to the citizens of Williamson County in a cost effective, efficient way. To set the tone that Williamson County is friendly to families, businesses and provides for managed growth.

**Priorities:**

1. Manage the county’s budget and contract oversight so that an increase in the county’s tax rate is not required.
2. Maintain the current low crime rate within the county.
3. Promote economic development to create a diverse economic base so that in perception and reality Williamson County is not a bedroom community.

**Short-term Objectives**

Objective A: Develop a county-wide comprehensive plan.

Impact: A comprehensive plan provides a policy guide to the commissioners’ court that – through extensive public input – identifies and, prioritizes citizens’ goals for the county.

Objective B: Adopt a county budget that meets the needs of the citizen but keeps the tax rate steady.

Impact: Low taxes will provide an incentive for businesses and families to relocate to Williamson County as well as retain current business and residents.

Objective C: Continue to improve quality of life by improving infrastructure.

Impact: The County has developed strategic plans for the development of the transportation and parks systems to guide efficient development of these assets. In addition, the county needs to add to its own facilities to ensure there is adequate capacity for its departments to provide county services.

Objective D: Work with state on Public and Mental Health Services

Impact: By working with government agencies and non-profits the County will be able to leverage its resources to meet the growing demand for healthcare services.

Objective E: Continue to improve law enforcement and public safety services within the county.

Impact: Capital improvements for equipment to public safety departments will reduce response time and improved quality-of-service.

**Long Range Goals/Vision:**

- Modernization through computer technologies by making more county functions paperless or on the internet.
- Provide for citizen payments via the internet. By doing this the county can increase collections, reduce staff time and improve the quality of service for the county's residents.



**Office of County Commissioner, Precinct #2**  
Cynthia Long

**Office/Department Overview:**

The Commissioner’s Court is the “policy board” for the County. It also sets the budget. The Court exists to provide public services with honesty, integrity and dynamic leadership for the citizens of Williamson County.

**Priorities:**

1. Implement priority road projects in Master Transportation Plan.
2. Implement Public Safety Technology Project (PTSP) and add interfaces to major cities within 4 years.
3. Add \$1 billion (in 2 years) to the tax base through economic development, thus creating new jobs in the county.
4. Bring the Freeport Exemption to the county.

**Short-term Objectives**

Objective A: Implement road projects as noted in the Master Transportation Plan

Impact: Reduce congestion and commute time and increase safety on the County roads.

Objective B: Implement the PTSP

Impact: Reduced emergency response time, improve reporting and coordination of first responders responses across the County.

Objective C: Economic Development

Impact: Increased tax base and develop more job opportunities for County residents.

**Resource Needs:**

- Approval by voters for future bond programs
- Need to identify funds for the PTSP interfaces from county to each city
- An economic development focus in the county

**Long Range Goals/Vision:**

Improve effectiveness and efficiency through the deployment of technology.



**Office of County Commissioner, Precinct #3**  
Valerie Covey

**Office/Department Overview:**

The Commissioner’s Court is the executive board for Williamson County. It makes financial decisions, budgets, and lets contracts. In addition to these duties, Commissioner Covey addresses constituent needs, serves on the mental health committee, LANAC state oversight for Health and Human Services, provides

support for and care of Williamson County troops, and deals with habitat issues.

**Priorities:**

1. Get all Precinct 3 offices under one roof (preferably on Inner Loop).
2. Move Veteran’s Services from Taylor.
3. Restructure the county departments (have fewer at the top; group and organize better)

**Short-term Objectives**

Objective A: Co-locate Precinct 3 Building.

Impact: The impact would be measured in customer convenience. This would also get downtown land and buildings back on the tax rolls. It would help reach economies of scale (e.g., IT support, cleaning staff, etc.)

Objective B: Move Veteran’s Services from Taylor to Georgetown.

Impact: See above impact.

Objective C: Restructuring County Departments

Impact: Restructuring County Departments would create efficiencies in the application of information technologies; unify services and departments, eliminate pockets in the county’s organization. For example, the county could use just one credit card processing company rather than several different ones.

**Resource Needs:** While asset tracking is currently in the budget, it might require another allocation to complete. It will take money to build a Precinct 3 Annex (long-term goal), and the desire to work smarter and reduce or not grow staff.

**Long Range Goals/Vision:** A Precinct 3 Annex building that would house all Precinct 3 functions (on Inner Loop).



**Office of County Commissioner, Precinct #4**  
Ron Morrison

**Office/Department Overview:** Serve the citizens of Williamson County in a diverse precinct that is very urban in the western area and very rural in the east. Precinct #4 also that contains over ½ the County road miles ~ 800 miles

**Priorities:**

1. Maintain quality infrastructure – stay ahead of growth through good planning and provision of infrastructure.
2. Economic Development: One goal for economic development is opening up land for business development at the land fill. The County can facilitate this by working towards providing the needed infrastructure in that part of the county.

**Short-term Objectives**

Objective A: Restore historic farmhouse near landfill.

Impact: Remodel the farmhouse at the landfill to be a showcase and interpretive area for green building, agriculture & Williamson County history as well as house an office for Precinct #4 commissioner.

Objective B: Large pavilion and fairground in Taylor (5 years or so)

Impact: Develop additional meeting space, facilities for tourist and business space through adding approximately 30K sq feet to the rodeo arena/fairgrounds in Taylor.

**Long Range Goals/Vision:**

- Co-locate County facility in one area within each precinct (e.g. Cedar Park).
- Efficient and low emitting County fleet. Continue the program of converting county fleet vehicles from gas to propane.
- Reduce unfunded mandates from state to county governments.

**Staff Needs:** None identified at this time.

## Courts



**County Attorney**  
Jana Duty

### **Office/Department Overview:**

The mission is to provide all legal services to county government and state agencies in Williamson County. They handle all misdemeanor prosecution, traffic, juvenile (both criminal and misdemeanor), civil, child protective services representation, protective orders, hot checks, mental commitments, bond forfeiture, and

handle calls from law enforcement 24/7.

### **Priorities:**

1. Keep up with an increasing workload by identifying and implementing strategies to increase efficiencies.
2. Go paperless using Odyssey system (this will help increase efficiency). Could repurpose 1 staff to help in other areas.
3. Get laptops with docking stations (add incrementally).
4. Stay extremely professional in the courtroom and use technology during cases.

### **Short-term Objectives**

Objective A: Keep up with increasing workload.

Impact: The impact would be the increased safety of Williamson County residents. An additional impact would be that adding an additional court could be delayed.

Objective B: Going Paperless & Laptops

Impact: The impact would be that red tape would be cut and wait time would be reduced.

### **Resource Needs:**

The County Attorney's Office has had a long-standing need for additional building space for personnel (especially if another court is added). The office will also need additional staff proportionate to case load increases. They need equipment such as document scanners and laptops with docking stations.

**Long Range Goals/Vision:**

TxDOT is currently not reporting people who aren't paying tolls. When they do start reporting them, the County Attorney's Office will have to handle those cases. It is impossible to predict what the Legislature will do that could impact caseload and administrative support. They appreciate the quality of the Williamson County facilities and don't want to see that diminished.



**County Clerk**

Nancy Rister

**Office/Department Overview:** The County Clerk’s office records all legal instruments of the county. The Clerk attends all regular and special meetings of the County Commissioners Court to take minutes of those meetings. The County Clerk files criminal, civil and probate cases in the County Courts at Law and collects all judgments from these courts.

**Priorities:**

1. Convert department to “Odyssey” software to enable all county clerk departments to have modern data management technology.
2. Implement “E-filing” in the county courts.
3. Upgrade to next generation of records recording software.
4. Coordinate with State to implement electronic fingerprinting.

**Short-term Objectives:**

Objective A: Complete conversion to Odyssey.

Impact: Odyssey will create data management efficiencies (storage, processing, and office supply purchases). Without new technology and upgrades, growth will create inefficiencies and higher costs. With growth there will be more data management and document processing needed, but without new technology, processing will be slower, and backlogs could occur and processing costs will be higher.

Objective B: Replace PCs and equipment on a scheduled basis (SOP)

Impact: Insure that hardware (PCs, printers) meets capacity requirement of software and provide staff with trouble free service.

Objective C: Implement E-Filing (within 3 years)

Impact: E-Filing will build case load efficiencies (storage, processing, and office supply purchases). Without new technology and upgrades, case load growth will create inefficiencies and higher costs. With growth there will be more court cases and document processing needed, but without new technology, processing will be slower, and backlogs could occur and processing costs will be higher. E-Filing will enable restricted access.

Objective D: Continue Archiving of records projects (deed records, vital statistics, etc.).

**Long Range Goals/Vision:** Coordinate with State on the implementation of electronic fingerprinting technologies.



**County Court at Law #1**

Judge Brooks

**Office/Department Overview:** The County Court of Law One has jurisdiction over cases that involve criminal misdemeanor charges, family cases involving divorce, child custody and child support and family cases that involve removal of children from parent(s) or guardian(s) because of allegations of abuse or neglect.

**Priorities:**

1. The Court and staff work with many other departments such as District Clerk, County Clerk, County Attorney’s Office, Magistrate’s Office, Jail, Probation, Attorneys and the public. It is crucial for the court to have the appropriate equipment and staff to carry-out its responsibilities and service to the public.
2. Consider adding one (1) new staff to answer telephone calls from the public and handle administrative responsibilities so current staff can focus time on court dockets, scheduling of cases and other duties. It is very possible the new staff member could answer phone calls and perform general administrative duties for all the county courts at law.

**Short-term Objectives**

Objective A: Add staff to support department to meet growing workload.

Impact: Adequate staffing will allow for more efficient and effective processing and scheduling of criminal and family cases filed in County Courts.

Objective B: Provide software, hardware and training to enable digital scanning of documents for the court and interface between the current departments through Odyssey.

Impact: Increase productivity with the current staff.

**Long Range Goals/Vision:** A new County Court may be needed to handle rising caseloads as the Williamson County population grows as anticipated by current predictions.

**Staff:** Additional staff member for public inquiries and information, perhaps centralized for all County Courts to reduce direct calls to individual courts and handle general questions for all county courts.



**District Attorney**  
John Bradley and Jana McCown

**Office/Department Overview:**

The District Attorney's Office handles all felony criminal cases for the county (1800/year), while the County Attorney handles the misdemeanor cases.

**Priorities:**

1. Create a new District Court within 5 years (by 2012 or 2014 at the latest).
2. Consolidate juvenile prosecution into the District Attorney's Office.

**Short-term Objectives**

Objective A: The DA is concerned about Odyssey and its support over time. The office believes that it should be implemented county-wide in all offices and departments.

Impact: County-wide implementation of Odyssey will increase department to department document sharing, reduce data entry redundancy and improve records management.

Objective B: There is a big need for digitized records.

Impact: Imaging will improve efficiency.

Objective C: There is a real need for more information technology (IT) staff/support (Roughly 11 staff for 1100 county employees). The District Attorney's Office feels more pressure to add staff for IT support internally due to lack of county IT staff.

Impact: Increasing IT staff will ensure that technologies work correctly increase staff efficiency and other goals.

Objective D: There is a need for a forensic computer analyst due to the increase in high tech crimes.

Impact: A computer analyst would reduce cost and result waiting time by eliminating outsourcing services.

**Resource Needs:**

5-10 years: Within the next 5 to 10 years, the District Attorney's Office sees the need for 1 new District Court. This would create the need to add 3 new prosecutors, 1 investigator, and 1 support staff. This would help to maintain efficiency by balancing court days and office days. They need additional laptops for personnel to aid/support a digital or paperless system.

~ 10 years +: Within 10+ years, the District Attorney's Office would like to bring in juvenile prosecution and consolidate the County Attorney's and District Attorney's offices.

\*\*\* This would happen only if it is needed and if all parties agree.

**Long Range Goals/Vision:** Office space will be an issue in 10 years, but they are okay until then.



**District Clerk**  
Lisa David

**Office/Department Overview:** The District Clerk provides services such as record keeping to the District Courts as well as for the four County Courts at Law for family cases.

**Priorities:**

1. Secured storage for records and evidence.
2. Space expansion – additional office space for new staff coming in to already crowded space.
3. Implementation of the on-line jury system.

**Short-term Objectives**

Objective A: Go live with the on-line jury system.

Impact: The system will streamline process for procuring juries as well as being more customer friendly.

Objective B: Additional storage for case evidence, records, etc.

Impact: The additional storage space will allow the Clerks office to hold evidence for longer periods of time.

Objective C: Need additional office space

Impact: Room for more employees and a new court (if needed).

**Long Range Goals/Vision:** More space, better public understanding of role of District Clerk.

**Staff:** 2 staff (scanning clerks) in next 2 – 3 years



**Justice of the Peace, Precinct #1**  
Judge Dain Johnson

**Office/Department Overview:** The mission of the Justice of the Peace's office is to uphold the law.

**Priorities:**

1. Modernize public's interface with the county's ticketing system (web based).
2. Modernize officers' interface with the ticket system (hand held palm pilots that allow for data to be entered directly into database).
3. Modernize and expand public interface with the court system to provide resources such as rules, directions and education.

**Short-term Objectives**

Objective A: Develop a centralized database that can be utilized by all the courts and DPS.

Impact: The database can house all the information that must be accessed between county courts and law enforcement departments. Streamlining the input and downloading process will reduce staff time and increase the speed of processing cases.

Objective B: Develop a web – based interface for county citizen to access their cases and other information.

Impact: Providing easy access to citizen with information regarding their cases will increase collections, speed up process of cases, and improve citizens' knowledge about the court system.

Objective C: Purchase hand held palm pilots for the sheriff's department to modernize officers' interface with the ticketing system.

Impact: By providing the equipment so officers can input ticket information directly into the database will greatly increase the speed tickets are processed.

**Long Range Goals/Vision:**

- In one year tickets given on toll roads will be the responsibility of the county. This is going to greatly increase the load on the J.P.s docket. Therefore, any efficiency that can be gained through the implementation of web based technologies will help the J.P meet this demand.

- Providing a user-friendly web interface for citizens is a long range goal for the J.P.s office. The interface should easily allow people to access documents, rules, payments, and directions. This will reduce the backlog of cases in the court.
- Bring all the J.P. offices to consensus regarding what type and how to use technology to improve law enforcement in Williamson County.

**Staff:** The emphasis on modernization is not in order to eliminate staff, but to increase the effectiveness and efficiency of staff. As noted above the workload of the J.P.'s office is going to increase. Modernization may be a cost effective way of meeting the demand compared to increasing staff.



**Justice of the Peace, Precinct #2**  
Edna Staudt

**Office/Department Overview:**

The Justice of the Peace presides over criminal and civil justice courts and small claims court. Judge Staudt handles cases including criminal and civil, traffic, juvenile, drugs and alcohol, evictions, legal disputes up to \$10,000, acts as coroner and oversees unexpected deaths, truancy, weddings, and community needs (e.g.,

lock outs, death threats, warrants, etc.).

**Priorities:**

1. Acquisition of electronic equipment and software to accommodate paperless ticket citations, paperless files, and the networking of county offices.
2. Provide an informational newsletter to the community.
3. To restructure and reclassify personnel job descriptions.
4. Expansion of facilities (would like to take over the Parks and Recreation Department's space when they move out).

**Short-term Objectives**

Objective A: Above priorities.

Impact: The impact of all the above priorities would be that the cost to increase and train personnel will decrease. Trained personnel would be retained. Accuracy would be enhanced. The public will be more informed of their rights, their options, and the laws they are expected to be in compliance with, thereby decreasing the public's hostility to county offices.

**Resource Needs:** Software, scanners, computer equipment, and personnel. The need for additional personnel (currently asking for 2) has been consistent for the past 15 years; however, upon the installation of a paperless system and electronic filing, the total amount of personnel will be decreased. The expansion of the office by acquiring the space currently occupied by the Parks and Recreation Office.

**Long Range Goals/Vision:**

- The pay and workload are tough. The J.P.'s office can't keep employees for as long as they'd like because of both.
- Eventually Williamson County will need a Medical Examiner (within the next 10 years).



**Justice of the Peace, Precinct #4**  
Judge Judy Hobbs

**Office/Department Overview:** Uphold the Constitution and Serve the people of Texas with equal justice under the law.

**Priorities:**

1. Increase safety for staff by making improvements to the front waiting area.
2. Enlarged the front waiting area.
3. Assigned a deputy to the Court for security and warrant research.

**Short-term Objectives**

Objective A: Make improvements to the front waiting area of the JP's office.

Impact: Safety and health of staff is protected.

Objective B: Enlarge the front waiting area of the JP's office.

Impact: Better service to citizens, enhanced security.

Objective C: Assigned a deputy to the Court for security and warrant research

Impact: Improve security and faster warrant research will lead to catching more people with warrants.

**Long Range Goals/Vision:**

- Increase staff as needed to meet growing needs;
- Electronic ticketing for officers;
- Change the policy of budget management regarding Commissioner's oversight. Specifically, eliminate the requirement for Commissioner's Court approval for line item transfers.

**Staff:**

- One (1) full-time on site deputy;
- Additional staff to provide more efficient processing (not just in JP office, but at County Attorney).

## Public Safety



**Constable, Precinct #1**  
Robert Chody

### **Office/Department Overview:**

The mission is to serve all civil and criminal processes for the JP courts. Civil is the constable's primary area.

### **Priorities:**

1. Establish handicap parking violation unit (like the one in Travis County). This is a volunteer-based group that is provided with training and a ticket book, and charged with citing parking violators.
2. Work with the US Marshals to find and arrest federal warrants.
3. Bring staffing level up to match other Constable's offices in Williamson County.

### **Short-term Objectives**

Objective A: Handicap Parking Violation Unit

Impact: The impact would be a visible deterrence to an overlooked issue.

Objective B: Work with US Marshal's Office

Impact: Remove dangerous, high-crime people off the streets.

Objective C: Increase Staffing Level

Impact: The impact would be that the Precinct 1 Constable's Office would be able to handle the same amount of workload and provide the same level of services to Precinct 1 residents as other Williamson County precincts.

**Resource Needs:** The Precinct 1 Constable's Office has requested 2 additional deputies, and believes they are still needed.

**Long Range Goals/Vision:** Constable Chody said that the precinct boundaries will likely be changing after the updated census count since the boundaries are determined by population. He feels this will reinforce his needs to have a staffing level that matches those of the other Constables.



**Constable, Precinct #3**  
Bobby Gutierrez

**Office/Department Overview:**

Enforce the laws of the State of Texas and improve the safety and quality of life in Williamson County by:

- Serving and executing the civil and criminal process issued by all courts
- Aggressively pursuing and apprehending fugitives from justice in our region

- Providing proactive courtroom security for the justice court, and
- Protecting our environment by the proactive enforcement of environmental statutes.

**Priorities:**

1. Improve and expand warrant fine and fee collection services.
2. Increase fugitive apprehension of dangerous offenders.
3. Improve proactive enforcement of environmental crime cases.
4. Maintain our current prompt and high level civil process cases service and execution.
5. Expand our community outreach through child ID programs.

**Short-term Objectives**

Objective A: Warrant fine and fee collection

Impact: Improve collection of fine and fee amounts by 10% - 20%.

Objective B: Fugitive apprehension

Impact: Increase dangerous fugitive apprehension by 20%.

Objective C: Environmental enforcement

Impact: Increase on-site officer initiated environmental cases by 20%.

Objective D: Community outreach/Child ID programs

Impact: To ID of a minimum of 2,000 children annually.

\*\* The Precinct 3 Constable's workload is growing by about 10%. The 20% goal will take care of current growth and make a dent in future workload increases.

**Resource Needs:**

- Precinct 3 Constable would need to remain current with, and have access to new technology (software and hardware) to locate fugitives, assets, and provide collections of fines, fees, and services through the Internet.
- Would need additional staff (3-5 Deputies and 1-3 support staff in the next 5 years; and an additional 2-3 Deputies and 2 support staff 10 years out) to maintain projected growth and workload increases in all areas mentioned above.
- Purchase of 2,000 child ID kits annually.

**Long Range Goals/Vision:**



**Sheriff**

Sheriff, James Wilson  
Tony Marshall, Chief Deputy  
Robert Chapman, Asst. Chief for Law Enforcement

**Office/Department Overview:** To protect and serve the public, preserve life and property in Williamson County. And, to provide a safe environment for inmates in Williamson County jail facilities.

**Priorities:**

1. Need new training facilities. Current training facility (Lott Center) does not meet current needs and will not meet the needs of the department over the next 5-10 years.
2. Need additional office space for the department. Current office space for department is at maximum utilization-will not meet the needs of the department over the next 5-10 years.
3. Jail facility will need to be expanded within the next 5 years. Williamson County jail facility is a booking facility serving several municipal and state agency (State Hwy patrol, TPWD) jurisdictions. Facility is currently sufficient for the short-term.

**Short-term Objectives**

**Objective A:** Expand/find additional office space. Office space is currently at maximum occupancy. Different programs/departments within the Sheriff's dept can not expand as may be required.

*Impact:* Sheriff Dept is largest agency of Williamson County. As growth puts additional demands on department, additional human resources may be needed (e.g. CIT has 10 officers, case load per office is 25/month). Lack of space can impede needed hiring, create organizational inefficiencies and service gaps to respond to calls and public demands.

**Objective B:** Need new training facility(s). Current facility is outdated and inadequate for training needs [shooting range is located at different facility, not part of training facility, and dept. needs a "driving pad" to train officers how to drive and respond to emergency situations.

*Impact:* Williamson County Sheriff's Dept has a 13 week training academy for all newly hired officers. Current facility can not accommodate current training curriculum (e.g. "driving pad") and facility is in poor condition.

**Long Range Goals/Vision:** Jail facility will need to be expanded within the next 5 years. There is space at the current jail facility to accommodate expansion.



**Emergency Services**

John Sneed

**Office/Department Overview:** Manages EMS, 911, Wireless Comm (Radios), Haz Mat response, Emergency Management, Mobile Outreach (Emer. Mental Health).

**Priorities:**

1. Maintain current response time of 7 minutes (incl. 1 minute dispatch) (nat'l standard 8 minutes) for EMS (new stations added in growing areas to maintain 1 – 20,000 ratio give or take).
2. RFP out for public safety tech (incl. CAD, vehicle location, records mgmt, mobile data).
3. Emergency Ops and Dispatch Center RFP out right now.

**Short-term Objectives**

Objective A: Compensation issues (retention, morale). The county needs to conduct a comparative compensation study.

Impact: Attract and retain staff through comparable salaries

Objective B: Establish *Radio Shop* to repair and service radios

Impact: Better service for County, also revenue generator by servicing city radios.

Objective C: Internal Training for Emergency Services

Impact: More cost effective service

**Long Range Goals/Vision:** Stable funding source for Mobile Outreach Team; Fire Marshal; full time HazMat team; Decision between adding staff or continue paying overtime in dispatch

**Staff:**

- Assume addition of 1 new EMS station / year
- 2 staff short in Mobile Outreach, can't fill possibly due to salaries
- Add'l Emergency Operations staff in 2 – 3 year.



**Animal Services**  
Cheryl Schneider, Director

**Office/Department Overview:**

The Office of County Animal Services manages animal sheltering throughout Williamson County. Animal Services strives to decrease the number of animals euthanized and provide the most humane care possible to unwanted and abandoned pets through adoption, reclaim, foster home, rescue services, and public and

community awareness.

**Priorities:**

1. Decrease the euthanization rate of treatable and rehabilitable animals, and decrease the intake rate.
2. Provide free, or low cost spay/neuter services.
3. Provide veterinary services for up to 2 weeks, post adoption.
4. Increase the number of adoptions (increase # of off-site adoptions).

**Short-term Objectives**

Objective A: Operate shelter with sufficient staff and resources.

*Impact:* Increasing staff to properly care for the mental well being of the shelter animals as well as providing more avenues for off-site adoptions will decrease the euthanasia rate.

Objective B: Initiate spay/neuter program to and reduce the intake rate and need for sheltering services.

*Impact:* Reduce stray, unwanted animals

Objective C: Need Community Programs Coordinator to provide effective public awareness and education, recruit and manage the volunteer program, and plan special events and fundraisers.

*Impact:* Increase in public awareness and education, special events and fundraisers can decrease intake rate and over-all services cost; can help lessen the need for additional kennel space

Long Range Goals/Vision: [Within 3-5 years] 1) Need additional kennel space to keep up with growth in the County and resulting need for shelter services. 2) On-staff veterinarian and technical staff.



**Juvenile Services**

Charlie Skaggs, Director

Scott Matthew, Asst. Executive Director

**Office/Department Overview:** Williamson County's Juvenile Services (WCJS) overall purpose and goal is to provide the best intervention service that can help kids "get back on-track" to become productive members of society before they reach a point of chronic, adult criminal behavior.

**Priorities:**

1. Develop comprehensive mental health continuum of care.
2. Reduce "out-of-county" placement/commitment to Texas Youth Center.
3. Plan for projected juvenile population growth.
4. Develop local specialized programming to meet the needs of juveniles and families.
5. Maintain confidence in the competence of our organization by outside stakeholders.

**Short-term Objectives**

Objective A: Develop comprehensive mental health continuum of care; Establish Mental Health Court.

*Impact:* 1) Proper assessment and treatments applied, thereby directly addressing issues that may cause negative behavior and thus reduce inaccurate treatments and recidivism, 2) reduce out-of-county placements, increase family cohesion, 3) increase public safety, 4) increase public confidence, 5) increase ability to impact juvenile and adult crime, 6) keep budgeted tax dollars spent in the county.

Objective B: Expand existing facilities to accommodate projected growth in juvenile population and to address demands of increasing mental health cases.

*Impact:* Expanding existing facilities will result in: 1) Proper assessment and treatments applied, thereby directly addressing issues that may cause negative behavior and thus reduce inaccurate treatments and recidivism, 2) reduce out-of-county placements, increase family cohesion, 3) increase public safety, 4) increase public confidence, 5) increase ability to impact juvenile and adult crime, 6) keep budgeted tax dollars spent in the county.

Objective C: Recruit, develop, and retain competent, professional, "character driven staff"

*Impact:* Having proper staffing (trained, fair compensation, adequate staffing) will result in the following: 1) Proper assessment and treatments applied, thereby directly addressing issues that may cause negative behavior and thus reduce inaccurate treatments and recidivism, 2) reduce out-of-county placements, increase family cohesion, 3) increase public safety, 4) increase public confidence, 5) increase ability to impact juvenile and adult crime, 6) keep budgeted tax dollars spent in the county.

Long Range Goals/Vision:

- 1) Separate mental health facility; Mental Health Court
  - a) additional funding for pharmaceuticals/psychiatry
  - b) data collection system
  - c) address gaps in services
- 2) Expand facilities
- 3) Additional administrative staff
- 4) Grant Writer to help secure funds to meet the needs as delineated
- 5) Volunteer Program and Coordinator
- 6) Vocational component to teach skills
- 7) Transitional living program
- 8) Competitive salary and benefits, for similar size department



**Parks and Recreation**

Jim Rogers

**Office/Department Overview:** Williamson County's Parks and Recreation department works to provide outdoor recreational experiences for the citizens of Williamson County. The department focuses on large, passive parks and allowing for cities to focus on sports complexes. The department has developed a Master plan which was adopted in November, 2008.

**Priorities:**

1. Expand recreational programming and offer more outdoor focused activities (currently runs softball program).
2. Find agricultural lands / prairie to preserve and use as park / learning center.
3. Create 'wish list' to begin gathering donations.

**Short-term Objectives**

Objective A: Foster a 'Friends of the Park' type group, but needs to happen 'organically'.

Impact: A "Friends" group would be able to raise funds and awareness for parks.

Objective B: Develop additional recreational programming.

Impact: Additional programming would generate park visits and revenue.

Objective C: Wish list for donations.

Impact: Allow proved an organized and targeting approach to fundraising.

**Long Range Goals/Vision:** Develop a park focused on agricultural / prairie ecosystem; creating a Williamson County Habitat Conservation Plan; work with Fish and Wildlife Service to allow access to habitat.

**Staff Needs:** The department will require 2 – 3 additional staff in next few years to manage expansion of park system.



**Unified County Road Administrator**  
Greg Bergeron

**Office/Department Overview:** The Unified County Road Administrator provides maintenance, project management, and engineering of County road projects; subdivision management; manages storm water program; and, assist health department with floodplain mgmt. As well the County engineer works with Inspectors for subdivision projects.

**Priorities:**

1. Develop comprehensive GIS to better manage data with internal GIS staff (not rely on IT GIS staff).
2. Unified system to manage and plan projects.

**Short-term Objectives**

Objective A: Internal GIS and project mgmt system development

Impact: More effective and efficient service

Objective B: Add'l staff to meet growing demands

Impact: Better service, needed to meet growing demands

Objective C: Rapid urbanization is changing demands and expectations on the department. The URS will need to update procedures, methods, etc. to meet changes.

Impact: New training, equipment, etc. will help provide better service

**Long Range Goals/Vision:** New barns for equipment and crews, one east, one west; belly dump trucks for paving crews; move to more specialized crews.

**Staff:** 1 Maintenance Crew, 2 – 4 Engineering staff, 2 – 4 for hauling crew in next 2 – 3 years

1 Maintenance Crew in 5 years



**Veterans Services**  
Donna Harrell

**Department Overview & Mission:**

Our mission, as tasked by the Department of Veterans Affairs and the State of Texas, is to provide fair and competent representation to the veterans of Williamson County, their dependents and survivors. This department also exists to provide empathy and excellence of service to

these individuals, providing them with the necessary tools and representation to support their claim with the Department of Veterans Affairs, or any other Federal or State agency. To ensure that an attitude of support toward the veterans and their families is created in Williamson County, and ensuring comprehensive cooperation between County, State and Federal agencies.

**Priorities:**

1. Establish excellence in service to veterans, dependents and survivors through continued training, emphasis on customer service and creation of outreach programs to further the exposure of the department, to our clients, within the county.
2. To provide better accessibility of services to a wider range of veteran population by relocation of facilities to a more central location in the county.
3. Create a database system for better access to information.
4. To establish intradepartmental education and cooperation to ensure that those who are eligible for services receive services, avoiding duplication of effort between departments. This may include presentations to other County agencies and employees of the assistance provided by this department. This was already begun in late 2009 with the inclusion of the Veteran Services department in the implementation of the new property tax exclusion for those veterans with 100% disability.

**Short-term Objectives**

Objective A: Establish a peer-to-peer counseling program to serve veterans of the Iraq and Afghanistan conflicts. This program, which trains other veterans to act as peer counselors, will provide an initial point of contact for these veterans to seek advice on the availability of counseling programs and to provide an outlet and help for those not willing to take the steps to traditional counseling programs.

Impact: Funding for this program has been sought from grant programs available to cover the initial startup and training costs for the program, using the *Being In the Zone* peer counseling program developed by Dr. Wayne Gregory with the Department of Veterans Affairs. A neutral location outside a recognized counseling center is sought to diminish the stigma associated with psychological counseling. This is provided by using the veteran service offices during off-hours, in the evenings, so that employment conflicts do not interfere. This would entail participation by the department employees to provide access to the facilities, and also provide a resource for additional benefits counseling, should it be desired.

Objective B: Relocation of the County Veteran Service Office from Taylor to Georgetown to create a central location for services to clients from all areas of the county. Current location prevents access by many clients due to transportation issues. A large section of the veteran population has disability issues which make accessibility to services a key issue. A satellite office would be maintained one day per week in the Williamson County East Annex in Taylor to provide continued service to those clients in east Williamson County that have come to depend on having access to services in that area.

Impact: There would be a cost for renovation of existing space to provide secure offices, reception area conference room and secure filing room with area for expansion. The counselors deal with sensitive issues that need to have the ability to operate behind closed doors to ensure the privacy of the individual and information, in accordance with HIPPA and ADA regulations. Additional personnel would need to be hired within the next 1-2 years following relocation, due to the increase in client numbers from both the new location, but also from increased veteran population ensuing from the combat situations in Iraq and Afghanistan.

Objective C: Long range goals include the establishment of a digital data system. If this proves cost-prohibitive, an interim resolution could be a change in the filing system used for storage and retrieval of veteran claim information from the current file cabinet system to a vertical system of storage. The storage system currently in use is becoming inadequate to the needs of the burgeoning capacity. The current area of storage can only house one or two more file cabinets adequately. Clients' files must be in a secure area due to HIPPA rules and regulations relating to personal medical information.

Impact: The alternate system currently being considered would allow for a greater number of files to be housed in the area allocated for storage, with better accessibility for filing and retrieval. The initial cost of the new system and infrastructure would be offset by allowing the transfer and usage of existing lockable file cabinets by another county department, and by reduction in the amount of time spent by the administrative staff for filing and retrieval of files.

#### **Long Range Goals/Vision:**

- Establish a database system compatible with the Texas Veterans Commission and Department of Veterans Affairs Systems. This will increase accessibility to data and information without having to leave the office during phone calls, and will provide better customer service by enabling the counselors to provide quicker answers to questions from phone, email or in-person inquiries.
- Establish a system to digitize existing files. This would cut the need for file storage area and increase the speed of access for data retrieval, especially during outreach and out of office visits. A work study program temporary employee could be utilized to do the initial scanning of file documents, providing a cost savings by eliminating the need to hire an additional employee for that task. This would also enable us to transfer information between departments or with other county veteran service offices, statewide and cut postage costs by using data transfer devices instead of paper file transfers.
- Establish other satellite offices or outreach programs county-wide to increase the accessibility of the veteran service office to the veterans of the county. Currently, an outreach program is set up to provide service to Round Rock one day per month, utilizing space at the American Legion in Round Rock. This program could be expanded to other areas of the county, providing for greater coverage of service.

#### **Staff Needs 5-Years**

Currently this department maintains a staff of four: a Director, who handles all administrative duties and also serves as the County Veteran Service Officer, seeing clients and making presentations to the community; two Assistant County Veteran Service Officers and an Administrative Assistant. With the current rate of growth in the county, and the number of veterans being created by the current conflict in Iraq and Afghanistan, the current veteran population of almost 40,000 may expand by at least 50%. This will necessitate the hiring of at least two additional Counselors or Assistant County Veteran Service Officers, and possibly a second Administrative Assistant, or Receptionist.

Finance



**Auditor**  
David Flores

**Office/Department Overview:** The Williamson County Auditor sustains financial stability within the County government by providing financial reports, anticipating claims and risks, protecting County assets; monitoring County budget to ensure it tracks; countersigning expenditures with Treasurer; keeping separate account management; developing daily and quarterly audits.

**Priorities:**

- 10. Sustain reserve operational cash balance.
- 11. Financial reporting analysis.
- 12. Clean 'outside audit' reports.

**Short-term Objectives**

Objective A: Adequate cash, positive outside audit reports.

Impact: Good County bond rating, solid fiscal position.

Objective B: Stability to tax rate.

Impact: Minimize financial tax impact on citizens.

Objective C: Maintain citizen confidence.

Impact: Citizens happy and supportive of County government and spending.

**Long Range Goals/Vision:**

- High turnover due to salary constraints, need salary review.
- HR policies need to be reviewed as they have not changed with changing work environment.
- Increase coordination efforts across various elected official departments.
- Court requests for audits of Emer. Svcs. Districts and other special districts will drive increased demand for additional staff

**Staff:** 1 part time to full time requested; automation has minimized staffing needs; 2 – 3 years should be okay



**Budget Officer**  
Budget Director, Ashley Koenig

**Office/Department Overview:** The County Budget Officer is the steward of public funds and a priority of the office is to protect taxpayers. The Budget Officer sets budget recommendations for Court.

**Priorities:**

1. Draft procedures to implement budget policy adopted by Court.
2. Cut costs and improve efficiency across County.
3. Have Gov't Finance Officers Association review policy and budgets, apply for recognition / award from this group.

**Short-term Objectives**

Objective A: Build relationships and understanding across departments. One method is to conduct budget workshops.

Impact: Make budget process easier and more effective, allow for better coordination across departments of requests and projects.

Objective B: Establish procedures to implement budget policy.

Impact: Process in place and working to manage budget process more effectively.

Objective C: Submit budget to GFOA.

Impact: State recognition.

**Long Range Goals/Vision:**

- Reduce silos across County,
- Make budget process more user friendly and effective,
- Increase transparency across County,
- Succession planning is issue, lots of aging department heads,

**Staff:** None needed at this time barring additional responsibilities being added

**Other Issues:** Rising healthcare costs; personnel is 77% of budget, retention, competitive salaries, training are all issues; Space is huge issue, need facilities plan.



**County Treasurer**  
Vivian Wood, Treasurer

**Office/Department Overview:** Office is charged with collecting all revenues and funds from fee offices, and any other county office. County Treasurer’s office is the “banker” and investment arm for any and all county funds.

**Priorities:**

1. IT/Software Technology – implement IT/Software program that is consistent and compatible between each county department and the Treasurer’s office. Eliminate duplicative data entry reporting process-implement same or compatible software systems in each county department.
2. Improve communication and reporting between departments and county commissioners’ court. Eliminate duplicative data entry process-implement same or compatible software systems in each county department.
3. Continue and expand/update/improve current training programs to insure optimum productivity and service.

**Short-term Objectives (Less than 5 years)**

*Objective A:* Commence discussion between all departments to have compatible software technology for financial reporting and communication. 2) Review records management and retention policies of all departments and develop recommendations for enhancement and communication policy between departments.

*Impact:* Improved communication and reporting between departments and county commissioners’ court will result in more efficient operations internally and will enhance external communications with customers and the public. Duplicative data entry will be eliminated and errors reduced. Data management and reporting will create important efficiencies and is very important as growth in the County increases.

*Objective B:* Continue and expand/update/improve current training programs to insure optimum productivity and service. Increase “Cross-Training”.

*Impact:* Continued and improved training programs will build efficiencies in the work force to prevent service gaps and maintain a high level of productivity.

**Long Range Goals/Vision:** Implement IT/Software program that is consistent and compatible between each department/county agency.



**Tax Assessor-Collector**  
Deborah Hunt

**Office/Department Overview:**

Tax Assessor-Collector (TAC) is responsible for collecting and disbursing property taxes on all Williamson County properties. Additionally, Williamson County TAC is an agent for Texas DMV and responsible for titling and registration of all motor vehicles in the county. The TAC collects for more than 70 taxing

jurisdictions as well as the State of Texas Department of Motor Vehicle and the Comptroller.

**Priorities:**

1. Customer Service – Provide excellent customer service by having adequate staff, prompt actions, and accurate information, using understandable language, while striving to meet the customer’s needs.
2. Internal and External Communications – Communicate clearly with staff and encourage two-way communications between staff and management/administration. To communicate clearly with the customers (Williamson County residents) in a manner and language they understand and stimulate customer feedback for assessment and improvement. Utilize a communications strategy and policy.
3. Utilize High Technology as tool to efficiently manage TAC functions – Upgrade present communications, ITS, and security systems to provide a level of technology to support an efficient operation.
4. Training and Hiring – Recruit and maintain qualified employees, implement a training program for new employees as well as cross training of existing employees, continue employee evaluations, maintain job descriptions and competitive salaries.
5. Facilities – Upgrade and maintain offices that accommodate the needs of our customers and provide comfortable efficient facilities for staff.

**Short-term Objectives**

**Objective A:** 1) Provide customer service workshops, 2) maintain all procedure manuals, 3) hire additional bilingual staff, cross-train for motor vehicle/pop tax personnel with assistance from TxDMV and TDLR 4) Implement electronic queuing system to expedite customer wait time.

*Impact:* Enable the department to provide the highest level of customer service internally and externally. Provide for a well trained and up-to-date staff with a professional and dedicated attitude.

**Objective B:** 1) Provide Office Communications workshop, 2) individual communication seminar, 3) Performance Review and corrective action, 4) more frequent communication with management, 5) forms assistance for property tax and motor vehicle customers, 6) review strategic plan annually.

*Impact:* Enable the department to provide the highest level of customer service internally and externally. Provide for a well trained and up-to-date staff with a professional and dedicated attitude. Eliminate inefficiencies and facilitate timely collections.

**Objective C:** 1) Expand the phone bank for customer inquiries, 2) training for equipment users, 3) emergency fire and evacuation drills, 4) maintain TAC website for public use, 5) daily and monthly email reports to the different taxing units, 6) Provide adequate security systems, 7) export property tax disbursements/deposits to QuickBooks to reflect daily disbursements.

*Impact:* Enable the department to provide the highest level of customer service internally and externally. Provide for a well trained and up-to-date staff with a professional and dedicated attitude. Utilize technology to eliminate inefficiencies and facilitate timely collections and reporting.

**Objective D:** 1) Establish and maintain competitive salaries for staff, 2) train qualified temp and part-time pool employees, 3) continue staff development days, 4) Continue to encourage exit interview for departing employees, 5) cross-train Georgetown staff.

*Impact:* Provide for a well trained and up-to-date staff with a professional and dedicated attitude. Enable the department to provide the highest level of customer service internally and externally. Eliminate inefficiencies and facilitate timely collections.

**Objective E:** 1) Remodel/expand/Relocate offices in Round Rock , Cedar Park and Georgetown, 2) Provide parking availability at Round Rock office, 3) Provide adequate security systems at all offices, 4) maintain adequate staffing levels.

*Impact:* Provide necessary office space and staffing so the Department can provide efficient collection/payment access and service and to meet the continuously growing demands on the department due to growth in Williamson County. Enable the department to provide the highest level of customer service internally and externally.

### **Long Range Goals/Vision:**

- 1) Institute Flex-time for employees.
- 2) Expand the phone bank for customer inquiries to cover all offices.
- 3) Complete new office in Round Rock; renovate office space in Cedar Park and renovate office space in Georgetown.
- 4) Provide day care facilities at a low cost for county employees in each Precinct.

## Internal



### Facilities Maintenance

Joe Latteo

### Office/Department Overview:

Maintain and service county facilities in a professional manner with quality and integrity, and to oversee and manage county construction projects to ensure the tax payers receive the best value for their investment.

Facilities oversees 63 buildings (1,600,000 ft. <sup>2</sup> with 30 staff), service contracts (e.g., HVAC, janitorial,

landscaping, etc.), oversees maintenance on the jail, county construction projects, oversees 4 24 hour facilities (e.g., animal shelter, jail, juvenile detention, and drug treatment).

### Priorities:

1. Improve in energy efficiency to reduce utility costs to the tax payer.
2. Keep quality of service in the face of growth.
3. Keep costs low.
4. Upgrade and improve technology to create efficiencies.
5. Implement *Inventory Control* technology program.

### Short-term Objectives

Objective A: Meet the above priorities.

Impact: The impacts of the above priorities would be to keep services at a high standard while reducing energy consumption through cost-effective changes.

### Resource Needs:

- Money and people: Need to keep the number of employees consistent with percentage of properties maintained in order to retain a high quality of service both internally and externally.
- The Commissioner's Court's continued support with funding and having enough people to do the job.

### Long Range Goals/Vision:

Facilities is looking at the following:

- an energy management program to be more efficient and reduce costs to the tax payers.
- solar heating of the showers at the juvenile center (will save \$6000/month in gas usage).



**Fleet Services**  
Mike Fox

**Office/Department Overview:** Provide service to County vehicles (750 vehicles from cars to 18 wheelers) and trucking services (hauling goods and material).

**Priorities:**

1. Automated fueling stations at more spots across County (with 10,000 gallon tanks to reduce costs and ease deliveries).
2. Expand shop (current location has space to do so) because current shop is inadequate (3 – 5 years).
3. Increase Fleet budget to provide training for staff to ensure they are up-to-date on technologies and attain a high skill level.

**Short-term Objectives**

Objective A: Install new automated system to track fueling, etc.

Impact: Better control of County fuel dispensing, more accurate recording

Objective B: Reduce overall vehicle inventory through consolidation of ‘low use’ vehicles into pool for common use in departments with limited driving needs

Impact: Reduce overall costs of maintenance and number of vehicles

Objective C: Brushless Car wash (Judge’s wish list)

Impact: Keep County vehicles clean

**Long Range Goals/Vision:** Fleet Services will need a new shop with additional wider bays to better handle vehicles, continued ‘greening’ of fleet (15 hybrids in service currently)



**Human Resources**

Lisa Zirkle

**Office/Department Overview:** The Williamson County Human Resources Department manages personnel for the County as well oversees the hiring process and some screening.

**Priorities:**

1. On line recruiting and application tool requested in FY 2010 budget.
2. Compensation Analysis to compare salaries and ensure competitiveness.
3. Leadership Development and training program will kick off Phase II Supervisory Training within the next 60 days. Phase III Employee Training is still scheduled for FY 2011.

**Short-term Objectives**

Objective A: On line recruiting and application tool

Impact: More efficient and cost effective hiring process

Objective B: Compensation Analysis

Impact: Ensure County salaries are competitive, reduce turnover, and make Williamson County a more attractive employer

Objective C: Leadership development and training program.

Impact: Succession planning, advancement opportunities for internal staff

**Long Range Goals/Vision:**

The Human Resources department will continue to seek service options that incorporate technology and streamline processes thus reducing the need for additional staff to address the growth in services provided by Williamson County. This will allow us to provide greater service while still maintaining staff full time equivalents (FTE's) at the current levels. However, we do have a temporary part-time staff assignment for FY 2010 and would like to continue to have a .50 part-time staff assignment that is no longer temporary.

Staff: 2 training positions (1 in next 2 years) 1 Compensation Specialist; 1 Employee Relations



**Information Technology**  
Jay Schade

**Office/Department Overview:** Technology Systems (TS), formally Information Technology Services serves the County IT needs including hardware, software, website and GIS. Three new departments recently were added to the TS department: Records Mgmt, Mail, and Switchboard.

**Priorities:**

1. Public safety – new dispatch, mobile data, and records management system for 911 Communications, Sheriff’s Dept & EMS that will track improve public safety.
2. Complete the implementation of the Courts System.
3. Implementing a Juvenile Case Management system that is in development and will be adopted by the State.
4. Construct an Emergency Services Operations Center.

**Short-term Objectives**

Objective A: Consolidate the County’s Phone System.

Impact: This effort will help coordinate dispersed offices with operations in Taylor, Round Rock, Cedar Park and Georgetown.

Objective B: Complete the *Fiber Loop*.

Impact: This will provide more reliable network communications for the County network in general and the public safety operations specifically.

Objective C: Ensure the County has sufficient storage capacity as well as increase departments’ ability to scan and store documents and video.

Impact: Increase and improve records management to reduce the dependence on paper.

**Long Range Goals/Vision:**

- Space for IT, current location full, no opportunity to add staff due to lack of space;
- Continued improvement of coordination with other department heads and elected officials



**Public Affairs Manager**  
Connie Watson

**Office/Department Overview:** Provide County information to media and citizens.

**Priorities:**

1. Better utilization of social media.
2. Better use of videos and visuals to communicate.

**Short-term Objectives**

Objective A: Make part time intern into part time permanent employee, eventually full time.

Impact: Ability to focus on web and social media.

Objective B: More interactive website with more access.

Impact: Citizens can watch meetings, search for agenda items, etc. Better transparency and accessibility for citizens.

Objective C: Better internal communication and recognition of employees.

Impact: Get info to employees quicker and with less rumors and false info.

**Long Range Goals/Vision:**

- County leadership program, formalize,
- County Days with local schools,
- Develop more outreach and communication with citizens, and
- Think differently and creatively adapting to new mediums.
- Web casting commissioners court meetings.



**Purchasing**  
Bob Space

**Office/Department Overview:**

To procure the goods and services required by Williamson County following state regulations and policies established to assure the use of wise and prudent business priorities. To be an effective force in encouraging change: efficiency, customer service, and thought processes for achieving higher levels of serving

tax payer needs.

**Priorities:**

1. Continue to provide a trained and courteous staff that are creative and instrumental in helping and supporting others in the pursuit of efficiency, effectiveness, and service in their work.
2. Continue striving to reach higher levels of effective communications and to be an example for others in this pursuit.
3. Work toward improving on the standardization of processes /functions that are currently grouped in various areas of the County.
4. Revolutionize how public procurement is done through the implementation of a “Responsible Purchasing” strategy:

“Responsible purchasing” strategy seeks to procure products and services based on the concept of lowering costs, improving quality, minimizing the environmental footprint, and improving the economic bottom line of the entity.

The strategy supports sustainable practices that:

- Encourage departments to consider the “Total Cost of Ownership” prior to purchase;
- Assure consideration for “Trade-In” values vs. “Residual” values (given to surplus items);
- Reduce waste by increasing product efficiency and effectiveness;
- Procure products that minimize environmental impacts;
- Provide a strategic plan for purchasing items that enable the entity to achieve reductions in resource consumption (ie. Buying items that promote paperless environments) strengthen and support strong local recycling markets reduce materials that are land filled; and,
- Provide a mechanism for measuring and reporting on the fiscal benefits received by the entity.

There are model programs that can be used as a source for implementing a responsible purchasing strategy. These programs are usually multi- year programs. Generally, the purchasing staff that are assigned the responsibility of focusing their work on the program goals will communicate the entities expectations to users, and monitor and report on program progress.

The recommendation for proceeding would be for the County to formally approve implementing a responsible purchasing program. The approval should include a multiyear plan for implementation. If the plan is approved, the program would begin in Budget Year 2013.

Responsibility would be placed in the Purchasing Department.

Costs involved would be staff time to research, train users, monitor, and report on the progress based on the strategic plan outlined.

### **Short-term Objectives**

#### **Objective A: Maximizing effectiveness and productivity of staff**

Impact: Approximately 25% of the County's General Fund dollars will pass thru the Purchasing Department as the county's departments spend the money appropriated to them by the Commissioner's Court. As this occurs, the purchasing department will be providing assurance that the spending is legal and provides the best value to the taxpayers. Additional dollars will be spent from various funds such as Capital Projects, Grants, and these too will pass thru the purchasing department. Based on historical data, additional staff will be required to support the anticipated growth in the spending thru these various funds.

#### **Objective B: Effective communications.**

Impact: The ultimate impact would be improved services to citizens and county departments. It will additionally enable the department to continue to provide efficiency in our work.

#### **Objective C: Reduction of Overlapping**

Impact: Reduction of overlap or clustering that occurs on work assignments and responsibilities. Impact would be a cost savings to the county, as well as a more streamlined or efficient approach to doing business. Standardizing or grouping like functions together within the County structure, economies of scale could be achieved. For example, insurance and risk management could be centralized under one person (e.g. a risk

assessment coordinator) rather than spread across multiple areas. Currently, Human Resources handles vehicle insurance, Purchasing handles property insurance, etc.

**Long Range Goals/Vision:**

- Continue to maximize efficiency in public procurement by encouraging creativity, efficient use of current technologies, and promoting the use of wise and prudent business practices.
- Promote awareness of Green Purchasing possibilities among our user departments.
- Development of a Williamson County Area Purchasing Cooperative that will maximize potential to reduce costs of products and services.

Continue to maintain a high level of excellence in public purchasing as recognized by the National Institute of Governmental Purchasing (NIGP) and the National Purchasing Institute (NPI).

**Editor's note on Strategic Plan:** This finalized plan can be found in full at the link listed below. The Strategic plan has been edited for this document by removing some items that were already listed elsewhere in the budget document. The currently adopted plan is in place from 2010-2014. The plan will continue to be reworked and updated every four years with the goal of having all County offices participate.

- <http://www.wilco.org/Portals/0/Williamson%20County%20Strategic%20Plan%202010-2014.pdf>

**FY 2013-2014**

**Long Range Transportation Plan**



October 13, 2009

## OVERVIEW

The Williamson County Long-Range Transportation Plan focuses on what road and transit improvements should be built or improved over the next 25 years to help address expected growth in the county; it is this plan that guides future capital improvements.

The county has worked in close collaboration with its member cities to develop the plan, which analyzes current population and employment data in order to make projections about how and where the county will grow in the future. It also contemplates land-use patterns and the role of transit moving forward.

A draft of the plan was presented at public open houses in each precinct and at a county-wide open house held at the county courthouse. The purpose of these meetings was to share information about the plan with the public and to provide opportunities for citizen input. The comments received were reviewed and evaluated to determine if they related to current operational concerns or to the newly proposed group of projects.

Adjustments were made based on comments received; the resulting plan includes proposed projects and their estimated costs; however it does not define specific funding sources. The proposed 2035 Long-Range Transportation Plan would result in:

- Approximately 100 miles of new roadways; and
- Approximately 250 miles of roads receiving additional lanes.

The cost of the plan (in today's dollars) is estimated to be approximately \$2.20 billion; this cost would be shared by the county, cities within the county and the Texas Department of Transportation (TxDOT), depending on which jurisdiction a project falls. Developers could also be asked to share in the costs where appropriate.

It will serve as a blueprint for future bond programs and will provide opportunities to continue partnering with cities in making decisions about infrastructure improvements throughout the county. The plan also will help guide the relationship with developers and landowners with regard to land-

planning and preservation for future projects. This was developed as a fluid document to be updated as necessary moving forward.



Public meetings were held in each of the four precincts.



Opportunities were provided for public input.



A county-wide open house was held at the Courthouse.

## BACKGROUND

Williamson County adopted its first Long-Range Transportation Plan in 1999 to identify transportation needs for the anticipated population growth that would occur by 2025. This plan identified roadway projects as short-range improvements (by 2010) and long-range improvements (by 2025). The transit component of the plan was based on the transit network identified for Williamson County in the Capital Area Metropolitan Planning Organization's (CAMPO) 2020 Metropolitan Transportation Plan (MTP).

In late 2007, Williamson County decided to update the transportation plan to identify improvements that would be considered in CAMPO's 2035 MTP. The update of the Williamson County Long-Range Plan used the travel-demand model from CAMPO's 2030 MTP as the foundation for the study. Modifications to the CAMPO 2030 model were limited to:

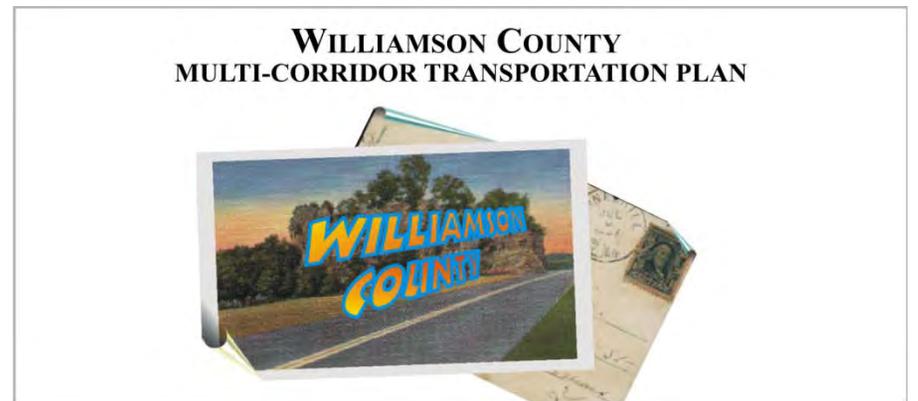
- Update base-year demographics to 2008 and develop forecasts for 2015 and 2035;
- Update base-year roadway network with roads open to traffic in 2008;
- Identify committed improvements that will be open to traffic by 2015; and
- Update the transit component with the new rail system proposed by Round Rock.

The overall modeling methodology was taken directly from the CAMPO 2030 model, which includes the traditional four-step process of trip generation, trip distribution, mode choice and trip assignment. This consistency of methodology assures the acceptance of model results.

The proposed future roadway network was determined through an iterative process of determining roadways needing additional capacity based on travel demands and collaboration with the jurisdictions that would finance and build the projects. This group of projects was then presented for public comment at four precinct-based open houses and one county-wide open house.



Williamson County Courthouse



1999 Transportation Plan Executive Summary



The CAMPO service area includes Williamson, Travis and Hays counties.

## DEMOGRAPHIC DATA

An essential component to the travel-demand modeling effort is forecasting population and employment for the various planning horizons. The study included a review of historical information for Williamson County, as well as collaboration with the cities within the county regarding development patterns, platted developments, previous demographic forecasts and regional economic trends.

In addition to estimates of the base year 2008, forecasts were developed for 2015, 2025 and 2035. Due to the economic conditions prevalent in the fall of 2008, the projected population for Williamson County is slightly below the county's population control total adopted by CAMPO's Transportation Policy Board in April 2007.

Population and employment data was developed for each of the 45 census tracts in Williamson County. This information was then distributed to the Traffic Analysis Zones (TAZ) using the disaggregation

ratios in the approved CAMPO model subject to reasonableness checks of population and employment density.

The model has 304 TAZs in Williamson County. The population and employment estimates were input into the standard CAMPO model trip-generation step to allocate person trips per TAZ.

The Williamson County Population and Employment Comparison Table below summarizes the comparison of population and employment forecasts between the last CAMPO plan for 2030 and the Williamson County information developed for this project.

The timing of the demographic work for this project was after the impacts of the national recession were being felt in Central Texas. The forecasted values for population are very close for 2015, but are less than CAMPO's population control total for 2035.

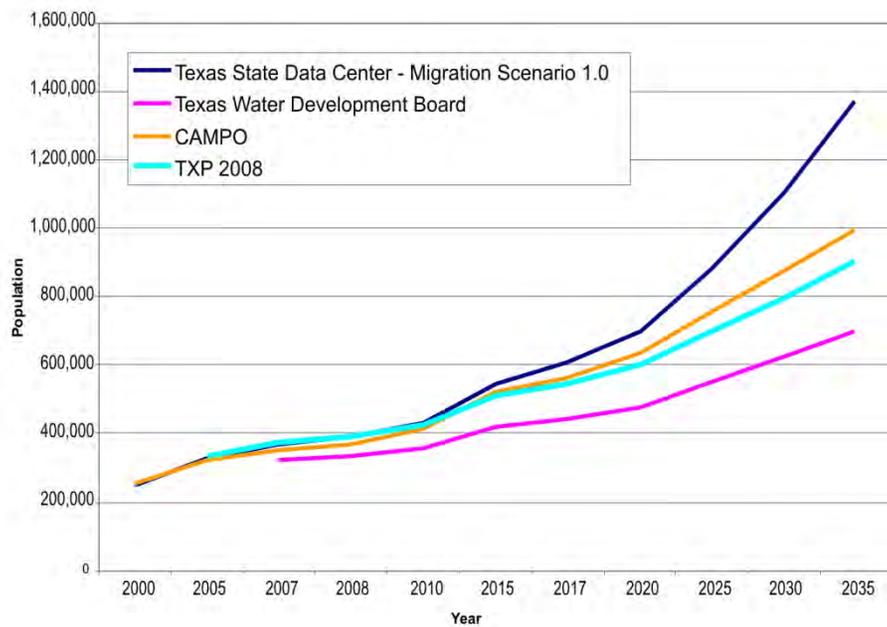
Williamson County Population and Employment Comparison				
Williamson County	Population		Employment	
	CAMPO Forecast*	Adjusted Forecast	CAMPO Forecast*	Adjusted Forecast
2008	364,298	389,777	121,427	120,789
2015	511,534	513,603	173,692	147,882
2035	1,039,958	914,269	402,839	263,876

\* Interpolated for 2008 and 2015 based on CAMPO 2007-2017 estimated compounded annual growth rate.  
Extrapolated for 2035 based on CAMPO 2017-2030 estimated compounded annual growth rate.



Eastbound US 79 at Red Bud Lane

## Williamson County Population Projections

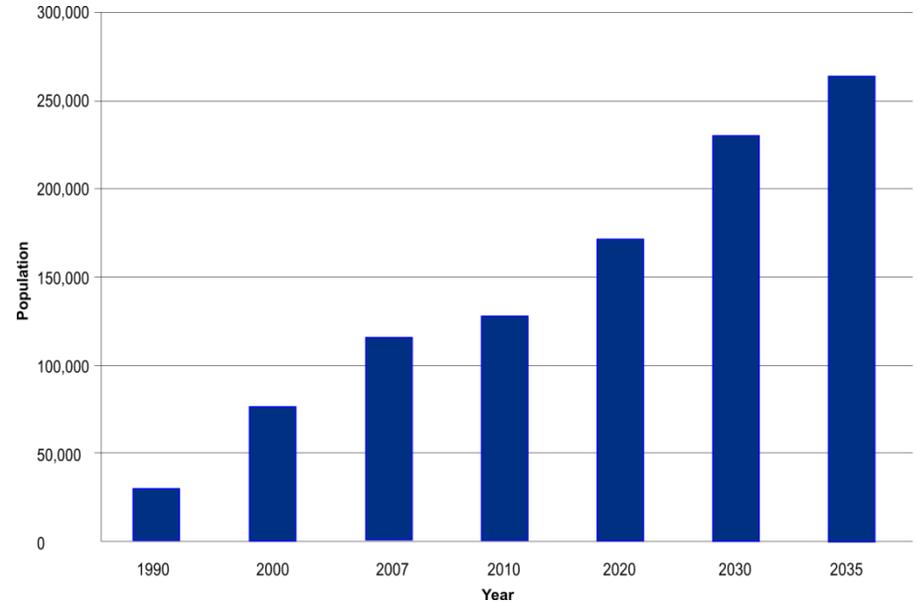


For the purposes of this plan, Williamson County took a very conservative approach in making population projections through the year 2035. The county is using lower estimates compared to several other organizations, including CAMPO.



Apartment complex located near Texas State University and Seton Medical Center.

## Williamson County Employment



Despite the current recession, Williamson County employment is still expected to double by 2035.



Major employment centers continue to expand in Williamson County.

## ROADWAY AND TRANSIT NETWORK UPDATE

The assumptions of the transportation network are important aspects of the model. In order to gain a current understanding of existing and future road and transit service, proposed projects included in the 2030 MTP were evaluated against the current trends and commitments of the various jurisdictions to see if projects were still viable. In several instances, projects were removed from the plan due to recent agreements between the Texas Department of Transportation (TxDOT) and local jurisdictions or due to anticipated financial limitations for participating costs, such as right-of-way and utility adjustments. Austin Avenue, between Williams Drive and RM 2243, in Georgetown is a recent example of TxDOT turning over a portion of a state-maintained roadway to a city.

The public transportation element of the new plan reflects the Capital Metropolitan Transit Authority's (CMTA) All Systems Go Plan that was included in CAMPO's 2030 MTP. Additionally, the Round Rock Rail Link project was added to the transit network to reflect current understanding of future transit elements.

The cities within Williamson County were contacted to obtain the latest information on capital improvements for streets within each jurisdiction. To establish the existing-plus-committed (E+C) network, the year 2015 was established as the year in which all projects currently under development and funded through local bonds would be completed and open to traffic. The future year of 2035 was selected as the planning horizon to be compatible with the current CAMPO MTP effort. Figure ES-1 indicates projects currently in development that will be open to traffic by 2015.



Gattis School Road under construction



Intersection at Austin Avenue and Williams Drive



Public transportation is part of the new plan



BUS 79/2nd Street and SH 95, Downtown Taylor, Texas

## OVERALL APPROACH

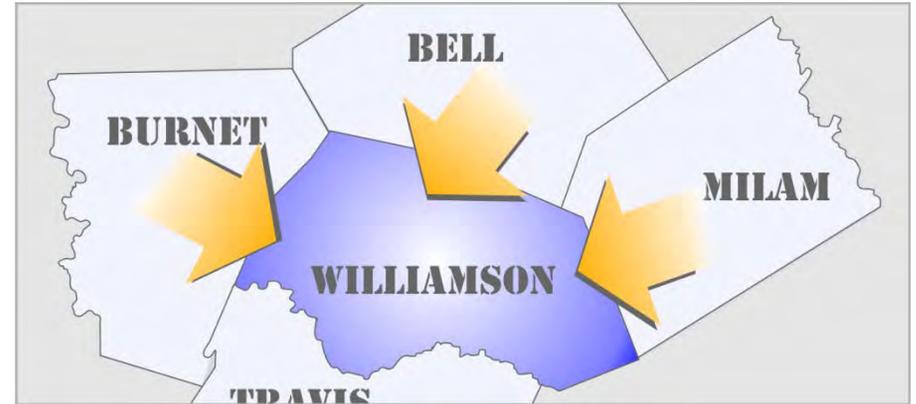
The CAMPO 2030 model and its methodologies were used as the foundation for the analysis. Updates of demographics (population and employment), as well as roadway and transit networks, were conducted to provide the most current regional data. Traffic volumes coming into Williamson County from Milam, Bell and Burnet counties were also reviewed to confirm reasonableness of the trips compared to projected growth in these adjacent counties not included in the CAMPO 2030 model. A validation test was conducted to assure that the updated model achieved the same or better results than the approved CAMPO model. Inputs used in the CAMPO model were not adjusted to further improve model-calibration results.

To compare the CAMPO model to the updated model for Williamson County (WILCO model), vehicle miles traveled (VMT) were determined for each by facility type and area type and then compared to actual 2007 VMTs, which include the most current published TxDOT traffic counts at the time of this study. The WILCO model was then run for the following scenarios to develop the proposed transportation plan:

1. Current Condition – 2008
2. Existing + Committed\* (E+C) Network — 2015
3. No Build – 2035 demand on 2015 Network (E+C)
4. Phase 1 Build – 2035 demand on 2035 Estimated Network
5. Proposed 2035 Network

\* “Committed” indicates that money has already been approved for a project – County, City or TxDOT funds.

With the information from the Phase 1 Build scenario, additional capacity needs were assessed and additional coordination with the cities was done to finalize the recommended roadway projects. The final model was run with the 2035 demand on the recommended network.



Traffic volumes coming into the county and projected growth were reviewed.



Vehicle Miles Traveled (VMT) were developed for each model by facility type.



Pond Springs Road is a current road bond project under construction.

## RECOMMENDATIONS

### Transit:

Several cities in Williamson County, including Round Rock, Cedar Park and Georgetown, are currently exploring transit options with entities such as Capital Metro and the Austin-San Antonio Commuter Rail District. As the county continues to grow and explore multimodal transit opportunities in the future, it may consider contributing funds to these efforts. Figure ES-8 illustrates the current transit network in Williamson County, as well as possible future opportunities as funding becomes available.

### Bicycle/Pedestrian/Trails:

The county adopted a comprehensive park master plan in November 2008. The goal is to complete the master plan and continue implementation of the Brushy Creek Regional Trail and the Heritage Trail System. With regard to bicycle and pedestrian possible improvements, as future roads are built, cities within the county will have opportunities to install sidewalks and bike lanes.

### Roadway Projects:

Figure ES-1 shows the location of the proposed projects in the 2015 Network. Figure E-2 lists the proposed projects in the 2015 Network. Figure ES-3 shows the location of the proposed projects in the 2035 Plan. Figures ES-4 through ES-7 provide the list of projects in each precinct. Figure ES-8 shows the transit possibilities.

### Bottleneck Projects:

In addition to these long-range improvement projects, the county also wants to be responsive in addressing short-term needs. With that in mind, a list of potential bottleneck/construction-relief projects has been identified for consideration in Figure ES-9. These projects are designed to improve safety and mobility at highly congested intersections both today and in the future. These projects can range from low-intensity operational improvements to full construction of grade-separated intersections and direct connectors at major state highways. These bottleneck projects are intended to complement the long-term arterial/capacity projects in the long-range plan.

For this version please see the appendix for all exhibits.



Capital Metro Rail Station - Leander, Texas



Brushy Creek Regional Trail



Intersection at US 79 and A.W. Grimes Blvd.

## SYSTEM PERFORMANCE

To evaluate the effectiveness of the proposed improvements to the transportation network, performance measures were selected to compare the performance of each scenario. The following table provides a summary that shows how the Williamson County transportation system performs for each analysis year. It illustrates the tremendous demand that will be placed on the transportation system due to the anticipated growth in population and employment forecasted for 2035.

It is important to note that even if all the proposed projects in the 2035 Plan are built, congestion will still increase as compared to today's levels due to population and employment growth. However, it will not increase to the same level that would result if none of the projects were built.

Williamson County Transportation System Performance Summary				
Performance Measures	2008	2015	Proposed 2035	2035 No Build
Total Miles	1,378	1,453	1,604	1,453
Total Lane Miles	3,345	3,637	4,549	3,635
Total Daily Vehicle-Miles Traveled (VMT)	10,102,292	12,457,601	20,368,220	20,431,825
Total Daily Vehicle-Hours Traveled (VHT)	274,140	348,215	597,901	725,514
<b>Daily Average Network Speed</b>	<b>36.3</b>	<b>39.2</b>	<b>33.7</b>	<b>30.2</b>

Note: Mileage only reflects roadways included in the model and does not include all of the roads in Williamson County. It Does not include roads added to the plan after the public hearing.

Parmer Lane/FM 734/Ronald W. Reagan Blvd. is a major north-south roadway.



Intersection of Shell Rd./D.B. Wood Rd./RM 23



# CHAPTER 1 TRAVEL DEMAND

## 1.1 STUDY APPROACH

The Capital Area Metropolitan Planning Organization (CAMPO) planning model developed for the 2030 Metropolitan Transportation Plan (MTP) served as the basis for the Williamson County Long-Range Plan study. CAMPO's four-step travel-demand model for the 2030 MTP encompasses Travis, Williamson and Hays counties. It accounts for roadway and transit (both bus and rail) networks for the system that was in place for the base planning year of 2000, as well as proposed projects that would be developed by 2030. The 2030 MTP was adopted by CAMPO's Transportation Policy Board on June 5, 2005.

The Williamson County portion of the 2030 model was updated to provide a base year of 2008 for this study. Improvements to the transportation network in Williamson County, as well as to corridors in the adjacent counties were also included in the model. Demographic data sets used as input for the trip-generation component were also updated using a combination of historical data, previous studies and forecasts and independent research. Coordination with cities in and adjacent to Williamson County established the transportation projects currently in development and funded for construction, as well as long-range projects that were included in transportation plans of the various cities.

Based on the anticipated completion dates of the Williamson County projects funded by the 2006 Road Bond Program, the roadway network in 2015 was determined to be the year in which all currently funded projects would be open to traffic. This 2015 network represents the current (2008) network, plus all funded or committed projects and represents what the transportation system would look like if no further investment is made in additional road construction. Referred to as the existing-plus-committed (E+C) network, it serves as the benchmark against which proposed improvements will be compared.



FM 3406/BUS 35, Round Rock, Texas



US 183, Cedar Park, Texas



Leander, Texas

## 1.2 DEMOGRAPHICS

Because Williamson County is growing faster than the overall Austin–Round Rock Metropolitan Statistical Area (MSA), the approach for demographic forecasting considered both regional and county-specific supply-and-demand forces. A number of major regional infrastructure projects (including SH 130, SH 45 and 183A) and large-scale commercial and residential development plans influence the magnitude, location and land-use patterns in Williamson County.

Assuming no significant changes in land-use planning policies and development guidelines, future growth is expected to be similar to past expansion. A number of communities in Williamson County, however, are implementing new-urbanist policies (typically defined as mixed-use with greater density than traditional development) to encourage greater density in limited geographic areas. The two Capital Metro rail stops in Williamson County will also result in transit-oriented development (TOD) land-use patterns.

Considerable interest exists from elected leaders, residents and other stakeholders to explore a more extensive public transit system that could include additional commuter rail service to supplement Capital Metro's Red Line and the proposed regional rail between Georgetown and San Antonio. The exact location of future rail systems and potential funding sources remain to be determined.

The demographic forecast for both population and employment assumes no additional transit service will be implemented beyond Capital Metro's current plans as identified in the CAMPO 2030 MTP.

The procedures incorporated in the demographic analysis are outlined on the next page.



Under the overpass of 183A.



Mixed-use has greater density than traditional development.

### **Step 1 – Conduct Williamson County Economic and Demographic Baseline Assessment**

As a starting point, county and city-specific data were collected and analyzed. The collected data sets included population, employment, labor force, personal income, wages, tax base (sales and property), building permits and new home unit values. Because Williamson County is part of the Austin MSA, similar data sets were collected for the MSA. Williamson County's growth has been, and will continue to be, influenced by economic forces in Austin and Travis County.

### **Step 2 – Perform Williamson County Real Estate Analysis**

The primary activity of Step 2 was to collect historical residential real estate data by year and by city within Williamson County. This information was needed to assess annual absorption trends and the character of new housing units. Current and future large-scale developments such as master-planned communities were identified, as well as any other factors (such as existing or planned infrastructure) that could influence the location of future populations. Land-use and zoning data were collected directly from Williamson County communities and the Williamson Central Appraisal District.

Texas State University campus with Nursing School under construction



The Cottages at Lake Creek

### **Step 3 – Create Williamson County Population and Employment Forecast**

Building upon Step 1, third-party forecasts of relevant economic and demographic variables (e.g., population, economic activity and employment by major sector, and personal income) were reviewed at the aggregate county level. Examples of this information include forecasts provided by the Texas State Data Center and Texas Water Development Board. In addition, population forecasts from individual cities from sources such as comprehensive plans, economic development documents and other planning resources were incorporated. The result was a 30-year population and employment forecast using the most recent population and employment data, as well as overall regional economic trends, including a slowing housing sector and potential for a national recession.

### **Step 4 – Update Williamson County Special Generators**

Attention was given to new special generators in Williamson County that did not exist the last time the County's transportation plan was updated. These generators include hospitals and universities, for example, which have impacts on traffic patterns, population and land-use.

The City of Round Rock's Rail Link project was included in the planning process after the development of the demographic data.

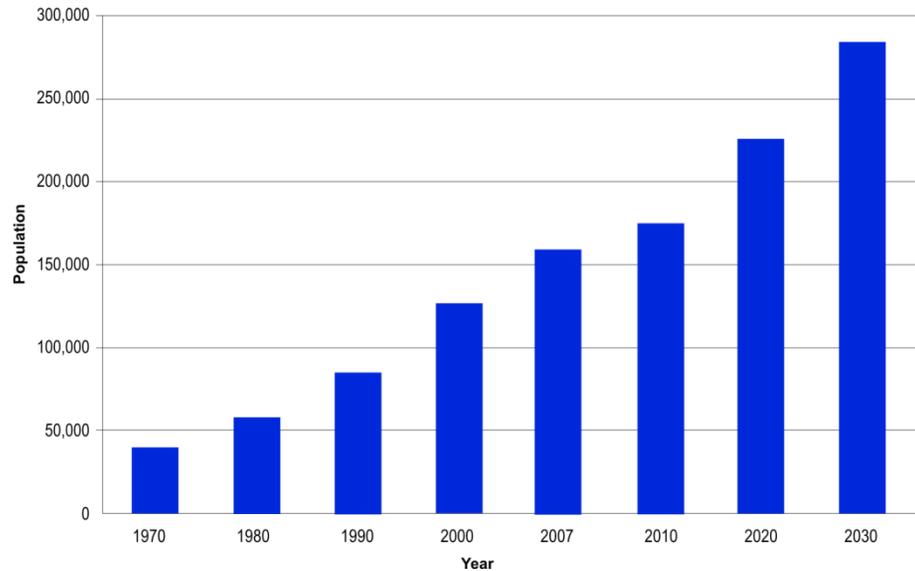
## Demographic Results

### Population

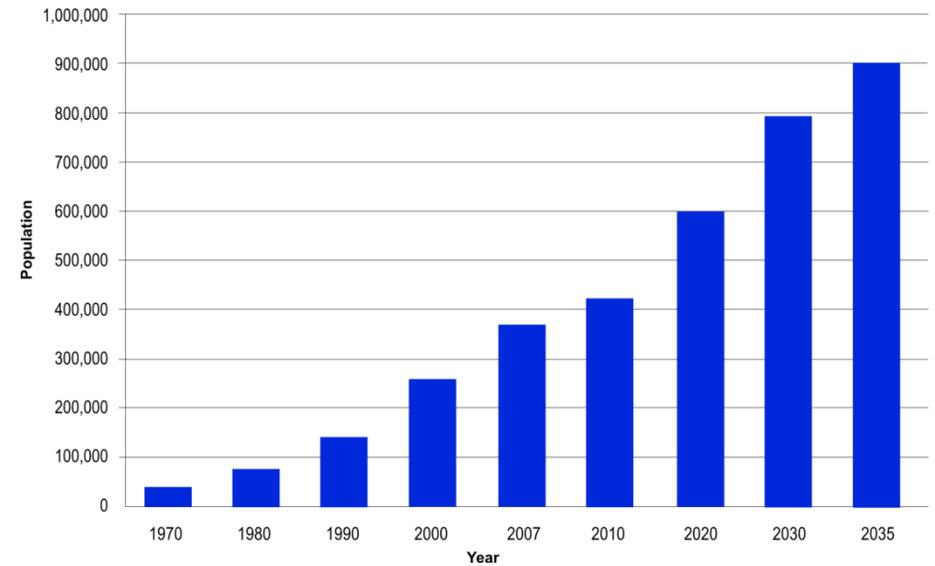
The Austin-Round Rock Metropolitan Statistical Area (MSA) includes Travis, Hays, Williamson, Bastrop and Caldwell counties in Central Texas. The population in this MSA is projected to double between 2000 and 2030. Williamson County will continue to grow at a faster rate than the region as a whole. Its population will reach 900,000 by the year 2035; that is the equivalent of adding five new cities equal to the current size of Round Rock.



**Figure 1.2.1. Austin - Round Rock MSA Population Projection**



**Figure 1.2.2. Williamson County Population Projection**



## Employment

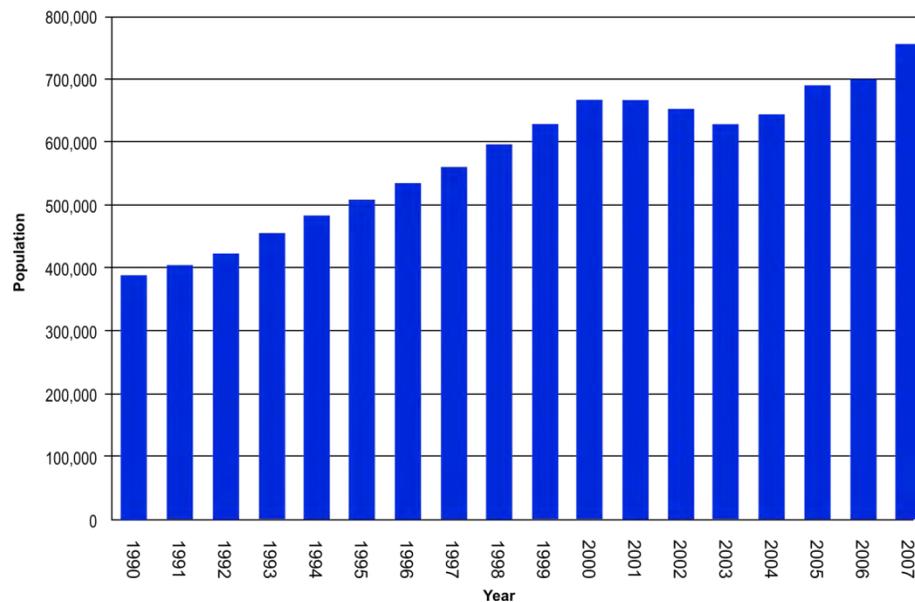
The Austin – Round Rock MSA experienced steady job growth between 1990 and 2000 fueled by the emerging technology market. Employment within the region slipped slightly during the economic downturn between 2001 and 2003, but recovered and grew significantly by 2007. By comparison, Williamson County's employment held steady during that same period.

Figures 1.2.3 and 1.2.4 present the employment history of the Austin – Round Rock MSA and Williamson County, respectively.

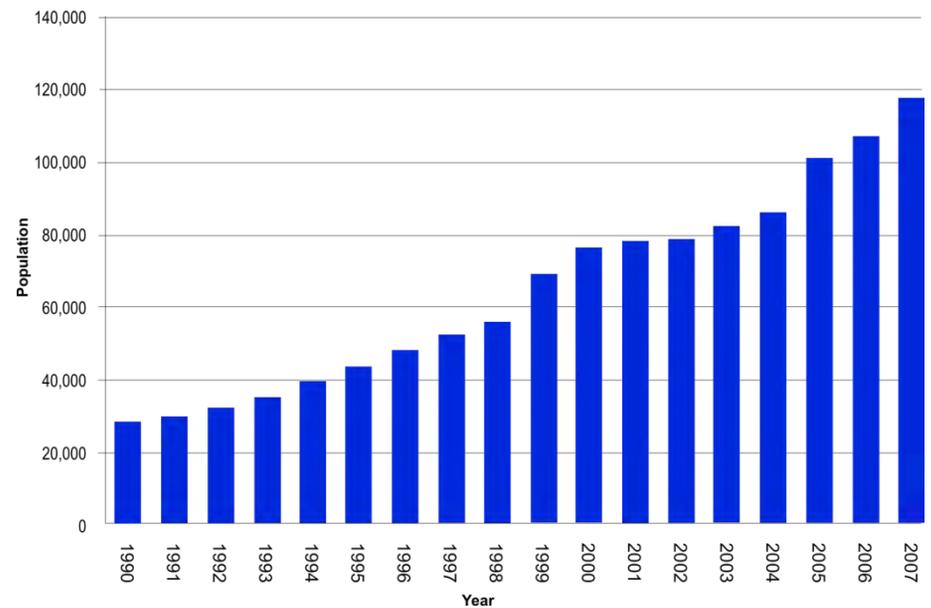


1890 Ranch provides employment and is a destination site

**Figure 1.2.3. Austin – Round Rock MSA Annual Employment**

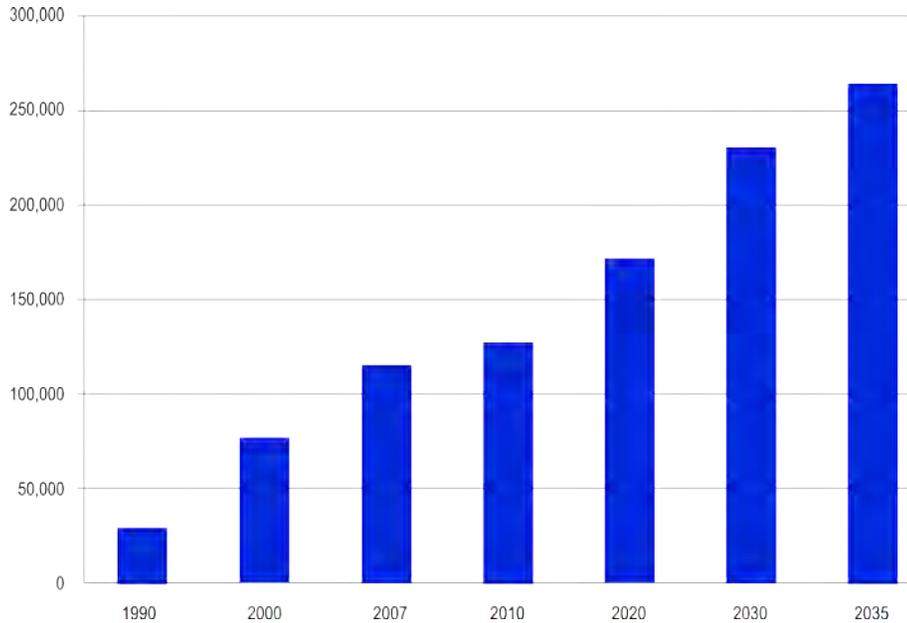


**Figure 1.2.4. Williamson County Annual Employment**



The demographic work was completed in late 2008 and includes the employment data for the first quarter of 2008. The employment forecast shown in Figure 1.2.5 predicts the impacts of the current national economic downturn will last throughout 2009.

**Figure 1.2.5. Williamson County Employment Outlook**



Intersection of RM 1431 and 183A



Businesses respond to growing population demands.

In April 2007, the Transportation Policy Board adopted population and employment projections for each county to be used in the development of the 2035 MTP. The following table summarizes the comparison of CAMPO demographic control with the demographic data developed by Texas Perspectives, Inc. (TXP) for Williamson County. The adjustments for demographic data accounted for the current economic downturn caused by the housing and credit crisis (2008-2009) and resulted in a more conservative growth rate, particularly for employment.

Comparison to CAMPO 2035 Control Totals				
Year	Williamson County Population		Williamson County Employment	
	CAMPO Forecast*	TXP Adjusted Forecast	CAMPO Forecast*	TXP Adjusted Forecast
2008	364,298	389,777	121,427	120,789
2015	511,593	513,603	173,692	147,882
2035	1,039,958	914,269	402,839	263,876

\* 2008 and 2015 forecasts estimated by interpolating between CAMPO 2007 and 2017 forecasts using the compounded annual growth rate between 2007-2017. 2035 forecast estimated by extrapolating from CAMPO 2030 forecast using the compounded annual growth rate between 2017 and 2030.

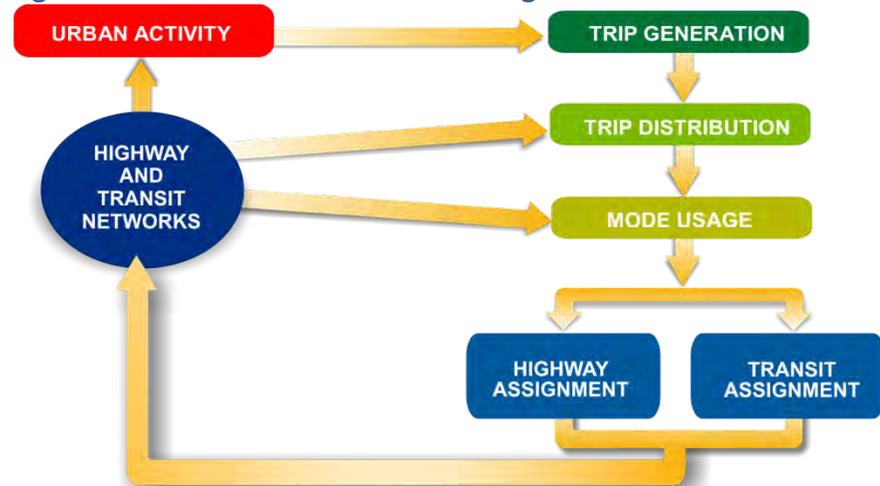
### 1.3 TRAVEL-DEMAND MODEL

A travel-demand model is divided into four distinct components; this section describes in general terms how demographic data and information about the transportation network are used to calculate trips within an urban area.

The four components of a travel-demand model are trip generation, trip distribution, mode choice and trip assignment. Each is described below and shown in a travel-demand modeling process flow chart in Figure 1.3.1

- Trip Generation
  - Forecasts the number of trips made
- Trip Distribution
  - Determines where the trips will go
- Mode Choice
  - Divides the trips among the available modes of travel (roadway, bus transit, rail transit and toll roads)
- Trip Assignment
  - Predicts the routes that trips will take, providing traffic forecasts for the highway system and ridership forecasts for the transit system

Figure 1.3.1 Travel-Demand Modeling Flow Chart



#### Trip Generation

The data set used to analyze trip generation is the demographic information. Population and employment were distributed across the county into 304 traffic analysis zones (TAZ). Census data sets were also studied to determine median household income levels for each TAZ.

#### Trip Distribution

Information about the roadway and transit network, as well as the location and density of trip destinations, factors into the distribution of the trips to serve the various trip types, including work-related, recreational and schools.

#### Mode Choice

Trips are allocated to the different modes based on availability and location of transportation options in the study area to serve the travel demand. Transit information includes route locations, operating schedules and fares.



#### Trip Assignment

This step predicts the routes by which various trips will occur based on a combination of travel time and cost.

## Model Validation

The model incorporated current Williamson County demographic data, updated the roadway network to 2008 and added the proposed City of Round Rock rail project to the transit network in order to provide an accurate representation of the current conditions for the prediction of trip-making activities. Traffic volumes coming into Williamson County from Milam, Bell and Burnet counties were also reviewed to confirm reasonableness of the trips compared to projected growth in these adjacent counties not included in the CAMPO 2030 model.

To compare the CAMPO model to the updated model for Williamson County (WILCO model), vehicle miles traveled (VMT) were developed for each model by facility type and area type and then compared to 2007 observed VMTs. The year 2007 was most current information for TxDOT traffic counts. TAZs and area type are assigned to provide an indication of the type of land development within the zone, as well as the density of development. In Williamson County, the area types include:

- Rural
- Suburban
- Urban
- Central Business District (CBD) Fringe

The updates included in the WILCO model improved the correlation between the 2007 observed VMTs and the forecasted 2008 VMTs from the mathematical model.



SH 29



Brushy Creek Trail next to Cedar Park Subdivision



Urban mixed-use development



Central Business District - Georgetown, Texas

# CHAPTER 2 RECOMMENDATIONS

The proposed Williamson County Long-Range Transportation Plan includes a variety of projects anticipated to be developed during the 20-year period from 2016 to 2035. Extensive coordination with the cities took place to confirm the compatibility of the identified projects with transportation plans developed by each city and submitted for CAMPO's 2035 MTP.

## Transit:

Several cities in Williamson County, including Round Rock, Cedar Park and Georgetown, are currently exploring transit options with entities such as Capital Metro and the Austin-San Antonio Commuter Rail District. As the county continues to grow and explore multimodal transit opportunities in the future, it may consider contributing funds to these efforts. Figure ES-7 (see appendix) illustrates the current transit network in Williamson County, as well as possible future opportunities as funding becomes available.

## Bicycle/Pedestrian/Trails:

The county adopted a comprehensive park master plan in November 2008. The goal is to complete the master plan and continue implementation of the Brushy Creek Regional Trail and the Heritage Trail System. With regard to bicycle and pedestrian possible improvements, as future roads are built, cities within the county will have opportunities to install sidewalks and bike lanes.

## Bottleneck Projects:

In addition to these long-range improvement projects, the county also wants to be responsive in addressing localized operational issues. With that in mind, a list of potential bottleneck/construction-relief projects has been identified for consideration. These projects are designed to improve safety and mobility at highly congested intersections both today and in the future. These projects can range from low-intensity operational improvements to full construction of grade-separated intersections and direct connectors at major state highways. These bottleneck projects are intended to complement the long-term arterial/capacity projects in the long-range plan.



RM 620 and O'Connor Blvd.



SH 45 East, SH 45 West, Toll 45 East, Toll 45 West, RM 620, FM 734



Intersection of University Boulevard and FM 1431

A wide range of projects are subject for consideration and have been classified into three categories.

Those are:

- Operational Improvements
  - Access control
  - Signal timing
  - Turn lanes
- Major Operational Improvements/Minor Construction Improvements
  - Reversible flow
  - Super Streets
  - Roundabouts
- Major Construction Improvements
  - Direct connectors
  - Overpasses
  - Interchanges



Reversing the flow of heavy traffic at peak travel times shortens travel delays.



Super Streets are designed to ease congestion.



New left turn lanes at the entrance to the Regional Park at CR 175.



Roundabouts keep traffic moving with elimination of stop signs.



Traffic may be eased with adjustments to signal timing..



Direct Connectors at local major state highways

# APPENDIX

Figure ES-1 Williamson County 2015 E+C Network

Figure ES-2 Williamson County Projects Open to Traffic by 2015

Figure ES-3 Williamson County 2035 Network

Figure ES-4 Precinct 1 Long Range Plan Projects

Figure ES-5 Precinct 2 Long Range Plan Projects

Figure ES-6 Precinct 3 Long Range Plan Projects

Figure ES-7 Precinct 4 Long Range Plan Projects

Figure ES-8 Williamson County Transit Possibilities

Figure ES-9 Williamson County Proposed Bottleneck Projects





## Precinct 1

Roadway Name	Project Limit	Description	Jurisdiction	Precinct (c)	First Expansion Year
Bowman Rd.	IH 35 - N. Mays St./BR IH 35	Widen 2 lane road to add median	ROUND ROCK	1	2015
Chisholm Trail Rd.	FM 3406 - Sam Bass Rd.	Widen 2 lane road to 4 lane divided	ROUND ROCK	1	2010
CR 111/Westinghouse Rd.	IH 35 - FM 1460	Widen 2 lane road to 4 lane divided	GEORGETOWN / WILLIAMSON	1	2010
Creek Bend Blvd.	Creek Bend Circle - Wyoming Springs Dr.	Construct 4 lane road with median on a new location	ROUND ROCK	1	2010
Great Oaks Dr.	RM 620 - O'Connor Blvd.	Construct 4 lane road with median on a new location	WILLIAMSON	1	2012
Howard Ln.	O'Connor Blvd. - SH 45	Construct 4 lane road with median on new location	WILLIAMSON	1	2015
O'Connor Blvd.	RM 620 - SH 45	Construct 4 lane road with median on a new location	WILLIAMSON/TXDOT	1	2011
RM 620	Great Oaks Dr. - Wyoming Springs Dr.	Construct 4 lane road with median	WILLIAMSON/TXDOT	1	2012
Old Settlers Blvd./FM 3406	Creek Bend Blvd. - IH 35	Widen 4 lane road to add a median	ROUND ROCK / TXDOT	1	2015
W. Pflugerville Pkwy.	Greenlawn Blvd. - Round Rock ETJ	Construct 4 lane road with median on a new location	ROUND ROCK	1	2010
Pond Springs Rd.	McNeil Rd. - US 183	Widen 2 lane road to add center turn lane	WILLIAMSON/AUSTIN	1	2010
Wyoming Springs Dr.	Brightwater Blvd./Creek Bend Blvd. - RM 620	Widen 2 lane road to 4 lane divided	ROUND ROCK / WILLIAMSON	1	2011

## Precinct 2

Roadway Name	Project Limit	Description	Jurisdiction	Precinct (c)	First Expansion Year
Anderson Mill Rd. (RM 2769)	FM 2769 - RM 620	Widen 2 lane road to 4 lane divided	TXDOT	2	2010
Brushy Creek Rd.	183A - Parmer Ln.	Widen 2 lane road to 4 lane divided	CEDAR PARK / WILLIAMSON	2	2010
CR 202	CR 207 - US 183	Construct 2 lane road on a new location	WILLIAMSON	2	2015
CR 214	Rolling Hills Rd. - US 183	Construct 2 lane road on a new location	WILLIAMSON	2	2015
CR 273/Mel Mathis Ave.	FM 2243 - CR 274/San Gabriel Pkwy.	Construct 4 lane road on a new location	LEANDER	2	2010
Crystal Falls Pkwy.	US 183 (N) - 183A	Widen 2 lane road to 4 lane divided	WILLIAMSON	2	2015
Lakeline Blvd.	FM 2243 - Crystal Falls Pkwy.	Construct 4 lane road with median on a new location	LEANDER / WILLIAMSON	2	2015
Proposed Collector	CR 200 - CR 214	Construct 2 lane road on a new location	WILLIAMSON	2	2015
Hero Way	US 183 N - CR 270	Construct 4 lane road with median on a new location	LEANDER / WILLIAMSON	2	2010
RM 1431 (Whitestone Blvd.)	183A - Cottonwood Creek Trail	Widen 4 lane road to 6-lane divided	TXDOT / CEDAR PARK	2	2010
San Gabriel Pkwy.	1000' W. of Bagdad Rd. to Nameless Rd.	Construct 4 lane road with median on a new location	LEANDER	2	2015
San Gabriel Pkwy.	Halsey Dr. - 1000' W. of Bagdad Rd.	Construct 2 lane road on a new location	LEANDER	2	2009
San Gabriel Pkwy.	Lakeline Blvd. - Nameless Rd.	Construct 4 lane road with median on a new location	LEANDER	2	2015
San Gabriel Pkwy.	Ronald Reagan Blvd. - US 183 N	Construct 2 lane road on a new location	LEANDER	2	2015
San Gabriel Pkwy.	US 183 N - Halsey Dr.	Construct 2 lane road on a new location	LEANDER	2	2015
Seward Junction Loop	Seward Junction Loop - SH 29	Construct 2 lane road on a new location	WILLIAMSON	2	2015
US 183 N	SH 29 - 183A	Widen 4 lane road to 6 lane divided	WILLIAMSON/TXDOT	2	2011

ES-2 Williamson County Projects Open to Traffic by 2015

Precinct 3					
Roadway Name	Project Limit	Description	Jurisdiction	Precinct (c)	First Expansion Year
CR 175/Sam Bass Rd.	Parkside Pkwy. -N.of Perry Mayfield Dr.	Widen 2 lane road to 4 lane divided	WILLIAMSON	3	2010
CR 190/Airport Rd.	IH 35 - SH 195	Widen 2 lanes to 4 lanes	GEORGETOWN	3	2015
FM 971	Austin Ave. - GEORGETOWN Inner Loop	Widen 2 lane road to add median	TXDOT	3	2015
FM 971	GEORGETOWN Inner Loop - SH 130	Widen 2 lane road to add median	TXDOT	3	2015
DB Wood Rd.	SH 29 - Southwest GTN Bypass	Construct 2 lanes on a new location	GEORGETOWN	3	2015
Georgetown Inner Loop/Southwest GTN Bypass	SH 29 W - RM 2243	Construct 2 lane road with median on a new location	GEORGETOWN	3	2015
Georgetown Inner Loop/Southwest GTN Bypass	RM 2243 - IH 35	Construct 2 lane road with median on a new location	GEORGETOWN / WILLIAMSON	3	2015
Kauffman Loop	SH 29 - CR 268 (East side)	Construct 2 lane road on a new location	WILLIAMSON	3	2012
RM 2338	Ronald W. Reagan Blvd. - FM 3405	Widen 2 lane road to 4 lane divided	TxDOT/WILLIAMSON	3	2012
Ronald W. Reagan Blvd.	IH 35 - SH 195	Construct 2 lane road on a new location	WILLIAMSON	3	2013
Ronald W. Reagan Blvd.	SH 195 - FM 2338	Construct 2 lane road on a new location	WILLIAMSON	3	2012
SE Inner Loop (SE 1)	Georgetown Inner Loop - SH 130	Construct 4 lane road with median on a new location	GEORGETOWN / WILLIAMSON	3	2015
SH 195	Bell County Line - SH 138	Widen 2 lane road to 4 lane divided	TXDOT	3	2011
SH 195	Curry St. - FM 970	Widen 2 lane road to 4 lane divided	TXDOT	3	2011
SH 195	FM 970 - GEORGETOWN Loop/Shell Rd.	Widen 2 lane road to 4 lane divided	TXDOT	3	2011
SH 195	GEORGETOWN Loop/Shell Rd. - IH 35	Widen 2 lane road to 4 lane divided	TXDOT	3	2011
SH 195	SH 138 - Curry St.	Widen 2 lane road to 4 lane divided	TXDOT	3	2011
Williams Dr.	Shell Rd. to FM 3405	Widen 2 lane road to 4 lane divided	WILLIAMSON / GEORGETOWN	3	2010

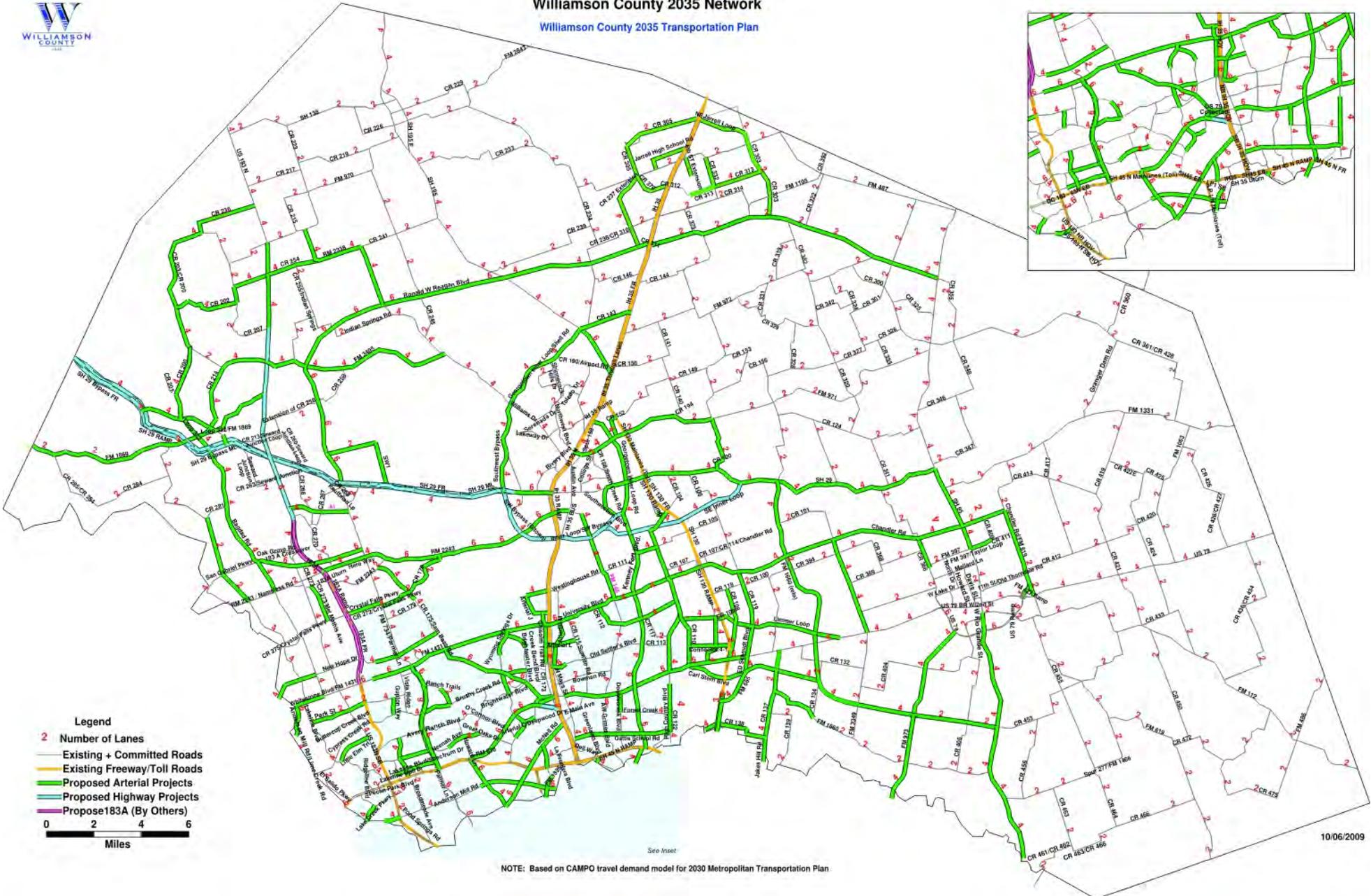
ES-2 Williamson County Projects Open to Traffic by 2015

Precinct 4					
Roadway Name	Project Limit	Description	Jurisdiction	Precinct (c)	First Expansion Year
Arterial A (Kenny Fort Blvd.)	1000' S. of US 79 - Forest Creek Dr.	Construct 2 lane divided road on a new location	ROUND ROCK / WILLIAMSON	4	2010
Arterial A (Kenny Fort Blvd.)	Joe DiMaggio to 1000' S. of US 79	Construct 2 lane divided road on a new location	ROUND ROCK	4	2010
A.W. Grimes Blvd./CR 170	Louis Henna Blvd./SH 45 (N) - ETJ	Widen 2 lane road to 4 lane divided	WILLIAMSON	4	2015
Carl Stern Blvd.	FM 1660 - CR 134	Construct 2 lane divided road on a new location	HUTTO	4	2010
Carl Stern Blvd.	US 79 - FM 685	Construct 2 lane divided road on a new location	HUTTO	4	2010
Chandler Rd.	FM 1660 - SH 95	Construct 2 lane divided road on a new location	WILLIAMSON	4	2015
CR 111/Westinghouse Rd.	FM 1460 - CR 110	Widen 2 lane road to add a median	GEORGETOWN / WILLIAMSON	4	2015
CR 138	CR 137 - SH 130	Reconstruct 2 lane road	WILLIAMSON	4	2010

# ES-3 Williamson County 2035 Network



## Williamson County 2035 Network Williamson County 2035 Transportation Plan



**Legend**

- 2 Number of Lanes
- Existing + Committed Roads
- Existing Freeway/Toll Roads
- Proposed Arterial Projects
- Proposed Highway Projects
- Propose183A (By Others)

0 2 4 6  
Miles

NOTE: Based on CAMPO travel demand model for 2030 Metropolitan Transportation Plan

ES-4 Williamson County Long Range Projects by Precinct

Precinct 1 Long Range Plan Projects				
Roadway Name	Project Limits	Project Description	Jurisdiction	Length (mile)
Anderson Mill Rd.	West of Howard Ln. - Loop 1	Construct 6 lane roadway with median on new location	AUSTIN / WILLIAMSON / TRAVIS	2.7
Arterial C/Deepwood Dr.	RM 620 to Sam Bass Rd.	Construct 4 lane roadway - Currently under study by City	ROUND ROCK	0.3
Arterial C/Deepwood Dr.	1/2 mile S. of RM 620 - Wyoming Springs Dr.	Construct 4 lane roadway with median on new location	ROUND ROCK	0.5
Arterial C/Deepwood Dr.	Wyoming Springs Dr. - O'Connor Blvd.	Construct 4 lane roadway with median on new location	ROUND ROCK	0.7
Arterial L	IH 35 Frontage Rd. - Sunrise Rd.	Construct 4 lane roadway with median on new location	ROUND ROCK	1.1
Arterial M	Arterial L - Old Settlers Blvd.	Construct 4 lane roadway with median on new location	ROUND ROCK	0.8
FM 1460 <sup>+</sup>	Quail Valley Dr. - SE Inner Loop	Widen from 2 lanes to 4 lanes with median	TXDOT / GEORGETOWN	1.0
FM 1460 <sup>+</sup>	SE Inner Loop - CR 111	Widen from 2 lanes to 4 lanes with median	TXDOT / GEORGETOWN	1.4
Georgetown Inner Loop (SE)	IH 35 - CR 110	Convert from 2 lanes to 4 lane expressway	TXDOT / GEORGETOWN	3.0
Howard Ln.	RM 620 - Anderson Mill Rd.	Construct 6 lane roadway with median on new location	WILLIAMSON	1.1
Howard Ln.	Anderson Mill Rd. - McNeil Rd.	Construct 4 lane roadway with median on new location	WILLIAMSON	1.2
Lakeline Blvd.	East of Lake Creek Parkway - Parmer Ln.	Construct 2 additional travel lanes	AUSTIN	1.4
Lakeline Mall Dr. (Spectrum Dr.)	4000' W of Parmer Ln. - Parmer Ln.	Widen 4 lane roadway to add median	AUSTIN	0.8
McNeil Rd.	Travis County Line - 0.2 mi. N. of SH 45	Widen from 4 lanes to 6 lanes	WILLIAMSON	1.9
McNeil Rd.	0.2 mi. N. of SH 45 - IH 35	Widen from 4 lanes to 6 lanes	ROUND ROCK	2.0
Old Settlers Blvd./FM 3406	Sam Bass Rd. - Creek Bend Blvd.	Convert from 4 lanes to 4 lanes with median	TXDOT/ ROUND ROCK	0.8
Old Settlers Blvd.	IH 35 - Greenhill Dr. East	Widen from 4 lanes with a median to 6 lanes with a median	ROUND ROCK	0.6
Palm Valley Blvd. / US 79	N. Mays St./BR IH 35 - FM 1460	Widen from 4 lanes with a median to 6 lanes with a median	TXDOT / ROUND ROCK	1.6
Parmer Ln./FM 734	Brushy Creek - Spectrum Dr.	Widen from 4 lanes with a median to 6 lanes with a median	TXDOT	0.9
Parmer Ln./FM 734	Spectrum Dr. - Amberglen Blvd.	Construct 3-level diamond interchange	TXDOT/AUSTIN	0.8
RM 620	SH 45 (N) - O'Connor Dr.	Reconstruct from 4 lanes with turn lane to 6 lanes with median	TXDOT/WILLIAMSON	2.0
RM 620	O'Connor Dr. - Wyoming Springs Dr.	Reconstruct from 4 lanes with turn lane to 6 lanes with median	TXDOT/WILLIAMSON	0.7
RM 620	Wyoming Springs Dr. - Deepwood Dr.	Reconstruct from 4 lanes with turn lane to 6 lanes with median	TXDOT/WILLIAMSON	0.9
Round Rock Ave. / RM 620	Deerwood Dr. - Deepwood Dr.	Convert from 4 lanes with turn lane to 4-lane expressway	TXDOT/ ROUND ROCK	0.2
Round Rock Ave. / RM 620	IH 35 (N) - Deerwood Dr.	Convert from 4 lanes with turn lane to 4-lane expressway	TXDOT/ ROUND ROCK	0.8
Sam Bass Rd.	FM 3406 - Meadows Drive East	Widen from 2 lanes to 6 lanes with median	ROUND ROCK	1.6
University Blvd.	IH 35 (N) - Sunrise Rd.	Widen from 4 lanes with median to 6 lanes with median	ROUND ROCK	0.9
US 79 Connector	RM 620 at Deepwood Dr. to IH 35 at US 79	Construct 4 lane roadway with median on new location	TXDOT	0.8
Wyoming Springs Dr.	RM 620 - Arterial C/Deepwood Dr.	Construct 4 lane roadway with median on new location	ROUND ROCK	0.5
			<b>Precinct Total - Centerline Miles</b>	<b>32.8</b>

\*Pass-through finance agreement with TxDOT is in progress by City of Georgetown for FM 1460

ES-5 Williamson County Long Range Projects by Precinct

Precinct 2 Long Range Plan Projects				
Roadway Name	Project Limits	Project Description	Jurisdiction	Length (mile)
Anderson Mill Rd.	Spicewood Pkwy. – US 183	Widen from 4 lanes to 4 lanes with median	AUSTIN	1.0
Anderson Mill Rd. (Lime Creek Rd.)	RM 1431 - Lime Creek Rd.	Widen from 2 lanes to 6 lanes with median	CEDAR PARK	1.3
Anderson Mill Rd. (RM 2769)	Volente Rd. - RM 620	Widen from 4 lanes (by 2015) to 6 lanes with median	TXDOT	0.9
Arterial A1	US 183 - Ronald W. Reagan Blvd.	Construct 4 lane roadway on new location	LEANDER	2.4
Bagdad Rd.	Old 2243 W - San Gabriel Pkwy.	Widen from 2 lanes to 4 lanes with median	LEANDER	4.0
Bagdad Rd.	San Gabriel Pkwy. - RM 1869	Widen from 2 lanes to 4 lanes with median	LEANDER/ WILLIAMSON	3.1
Brown Bridge Rd.	SH 29 - RM 1869	Widen from 2 lanes to 4 lanes	WILLIAMSON	0.2
Brushy Creek Rd.	Parmer Ln. - Ranch Trails	Widen from 2 lanes to 4 lanes with median	CEDAR PARK	1.1
CR 177	Ronald W. Reagan Blvd. - CR 175	Widen from 2 lanes to 4 lanes	WILLIAMSON	1.2
CR 200	CR 202 - SH 29	Widen from 2 lanes to 4 lanes	WILLIAMSON	4.6
CR 202	CR 200 - CR 207	Widen from 2 lanes to 4 lanes	WILLIAMSON	2.7
CR 202	CR 207 - US 183	Widen from 2 lanes to 4 lanes	WILLIAMSON	1.4
CR 214	Rolling Hills Rd. - US 183	Widen from 2 lanes to 4 lanes	WILLIAMSON	1.8
CR 214	SH 29 - Rolling Hills Rd.	Widen from 2 lanes to 4 lanes	WILLIAMSON	2.6
CR 236	US 183 - CR 207	Widen from 2 lanes to 4 lanes	WILLIAMSON	6.5
CR 273/Mel Mathis Ave.	CR 272 - RM 2243	Widen from 2 lanes to 4 lanes	LEANDER	1.5
Cross Creek Ln.	SW1 - Ronald W. Reagan Blvd.	Construct 2 lanes at a new location	WILLIAMSON	1.9
Crystal Falls Pkwy.	US 183 A - Ronald W. Reagan Blvd.	Widen from 2 lanes to 4 lanes with median	LEANDER	1.5
Gupton Way	Park St. - Brushy Creek Rd.	Construct 4 lane roadway with median on new location	CEDAR PARK	0.7
Lakeline Blvd.	CR 281 - San Gabriel Pkwy.	Extend Lakeline Blvd. on new location (2 lanes)	LEANDER	2.3
Lakeline Blvd.	San Gabriel Pkwy. - RM 2243	Extend Lakeline Blvd. on new location (2 lanes)	LEANDER/ WILLIAMSON	1.5
Lakeline Mall Dr.	Lake Creek Parkway - 4000' W of Parmer Ln.	Construct 4 lane roadway with median on new location	AUSTIN	0.8
Little Elm Trail.	Lakeline Blvd. - Bell Blvd.	Construct 4 lane roadway with median on new location	CEDAR PARK	1.5
Loop 332	RM 1869 - SH 29	Widen from 2 lanes to 4 lanes with median	TXDOT	1.0
Lyndhurst St.	0.2 mi S of Avery Ranch Blvd. (Staked Plain Dr.) - Lakeline Blvd.	Construct 4 lane roadway with median on new location	AUSTIN	0.7
Lyndhurst St.	0.2 mi S of Lakeline Blvd. - SH 45	Construct 4 lane roadway with median on new location	AUSTIN	0.5
New Hope Dr.	RM 1431 - Lakeline Blvd.	Widen from 2 lanes with median to 4 lanes with median	CEDAR PARK	1.3
New Hope Dr.	Lakeline Blvd. - Bagdad Rd.	Widen from 2 lanes with median to 4 lanes with median	CEDAR PARK	0.6
New Hope Dr.	183 A - Cottonwood Creek Trail	Widen from 4 lanes with median to 6 lanes with median	CEDAR PARK	0.6
New Hope Dr.	Cottonwood Creek Trail - Ronald W. Reagan Blvd.	Widen from 2 lanes to 4 lanes with median	CEDAR PARK	1.0
New Hope Dr.	Ronald W. Reagan Blvd. - CR 175 (Sam Bass Rd.)	Extend New Hope Dr. as 4 lanes with median	CEDAR PARK	1.7
Park St.	Lakeline Blvd. - Bell Blvd.	Widen from 2 lanes to 2 lanes with a median	CEDAR PARK	1.5
Park St.	Bell Blvd. - 183A	Widen from 2 lanes to 2 lanes with a median	CEDAR PARK	0.7
Parmer Ln./FM 734	RM 1431 - Brushy Creek	Widen from 4 lanes with median to 6 lanes with median	TXDOT	2.0
Pecan Creek Pkwy.	Lake Creek Pkwy. - Anderson Mill Rd.	Widen from 4 lanes to 4 lanes with median	WILLIAMSON/AUSTIN	0.7

ES-5 Williamson County Long Range Projects by Precinct

Precinct 2 Long-Range Plan Projects				
Roadway Name	Project Limits	Project Description	Jurisdiction	Length (mile)
Ranch Trails.	Riley Trail - Brushy Creek Rd.	Extend 2 lanes with a median to Brushy Creek Rd.	CEDAR PARK	0.8
Reveille Blvd. / CR 269	183A - Ronald W. Reagan Blvd.	Widen 2 lanes to 4 lanes with median	LEANDER	1.8
RM 1431	Anderson Mill Rd. - Bagdad Rd.	Widen from 4 lanes to 6 lanes with median	TXDOT / CEDAR PARK	1.1
RM 1431	Cottonwood Creek Trail - Parmer Ln./ Ronald W. Reagan Blvd.	Widen from four lanes with median to 6 lanes with median	TXDOT / CEDAR PARK	1.6
RM 1869	Burnet County Line - Loop 332	Widen from 2 lanes to 2 lanes with median	TXDOT	6.8
RM 1869	Loop 332 - US 183 N	Widen from 2 lanes to 4 lanes	TXDOT	3.3
Ronald W. Reagan Blvd.	FM 3405 - SH 29	Convert from 2 lanes to 6 lane divided highway	WILLIAMSON	7.9
San Gabriel Pkwy.	Ronald W. Reagan Blvd. - US 183 N	Widen from 2 lanes to 6 lanes with median	LEANDER	2.7
San Gabriel Pkwy.	US 183 N - Halsey Dr.	Widen from 2 lanes to 6 lanes with median	LEANDER	0.8
San Gabriel Pkwy.	Halsey Dr. - 1000' W. of Bagdad Rd.	Widen from 2 lanes to 6 lanes with median	LEANDER	0.7
SH 29	Burnet County Line- SH 29 LH Bypass, west of Liberty Hill	Build frontage roads	TXDOT	3.4
SH 29	Burnet County Line - SH 29 LH Bypass, west of Liberty Hill	Construct mainlanes	TXDOT	3.4
SH 29	LH Bypass intersection with SH 29, east of Liberty Hill - US 183	Build frontage roads	TXDOT	1.0
SH 29	LH Bypass Intersection with SH 29, east of Liberty Hill - US 183	Construct mainlanes	TXDOT	1.0
SH 29	US 183 - Ronald W. Reagan Blvd.	Build frontage roads	TXDOT	3.0
SH 29	US 183 - Ronald W. Reagan Blvd.	Construct mainlanes	TXDOT	3.0
SH 29 Business	SH 29 LH Bypass, west of Liberty Hill - E of Loop 332W	Widen from 4 lanes to 4 lanes with median	TXDOT	3.1
SH 29 LH Bypass	SH 29 W of Liberty Hill to SH 29, 1 mi. W of US 183	Build frontage roads	TXDOT	4.2
SH 29 LH Bypass	SH 29 W of Liberty Hill to SH 29, 1 mi. W of US 183	Construct mainlanes	TXDOT	4.2
SW 1 (Cross Creek Rd.)	Cross Creek Ln. - SH 29	Reconstruct to 4 lanes with a median	WILLIAMSON	1.7
US 183	FM 3405 - SH 29	Widen from 4 lanes to 4 lanes with a median (future frontage roads)	TXDOT	3.7
			<b>Precinct Total - Centerline Miles*</b>	<b>99.7</b>

\* Does not include length of SH 29 frontage roads.

ES-6 Williamson County Long Range Projects by Precinct

Precinct 3 Long Range Plan Projects				
Roadway Name	Project Limits	Project Description	Jurisdiction	Length (mile)
Arterial A (Kenny Fort Blvd.)	Round Rock ETJ - University Blvd.	Construct 4 lanes with a median on a new location	ROUND ROCK	1.6
Arterial A (Kenny Fort Blvd.)	University Blvd. - CR 112/CR 117	Construct 4 lanes with a median on a new location	ROUND ROCK	1.0
Arterial H	Arterial J - IH 35	Construct 4 lanes with a median on a new location	ROUND ROCK	0.8
Arterial J	Arterial H - Arterial L	Construct 4 lanes with a median on a new location	ROUND ROCK	1.3
Chisholm Trail Rd. Extension	Arterial J - Existing Chisholm Trail Rd.	Construct 4 lanes with a median on new location	ROUND ROCK	1.3
Chisholm Trail Rd.	Existing Chisholm Trail Rd. - FM 3406	Widen 2 lanes to 4 lanes with a median	ROUND ROCK	0.7
CR 104	SH 130 - CR 105	Widen from 2 lanes to 2 lanes with a median	WILLIAMSON	1.7
CR 120	FM 971 - SH 29	Reconstruct road to upgrade to 2 lane minor roadway standards	WILLIAMSON	2.3
CR 143	SH 195 - IH 35	Reconstruct to 2 lane undivided arterial	GEORGETOWN	2.1
CR 152	FM 971 - SH 130	Widen from 2 lanes to 4 lanes	WILLIAMSON	1.0
CR 175/Sam Bass Rd.	RM 2243 - Parkside Pkwy.	Widen from 2 lanes to 4 lanes with a median	WILLIAMSON	2.3
CR 176	Sam Bass Rd. - RM 2243	Widen from 2 lanes to 2 lanes with a median	WILLIAMSON	1.9
CR 237	Ronald W. Reagan Blvd. - CR 216	Reconstruct 2 lanes to 4 lanes with a median	JARRELL/WILLIAMSON	1.6
CR 237 Extension	CR 216 - FM 487 at CR 305	Construct 4 lanes with a median on a new location	JARRELL/WILLIAMSON	1.3
CR 254	US 183 - RM 2338	Widen from 2 lanes to 4 lanes	WILLIAMSON	2.1
CR 303 Extension	FM 1100 - Ronald W. Reagan Blvd.	Construct 2 lanes with a median on a new location	JARRELL/WILLIAMSON	0.6
CR 303	FM 1100 - 0.75 mi. N. of FM487 (East Loop)	Widen from 2 lanes to 2 lanes with a median	JARRELL/WILLIAMSON	3.1
CR 304	CR 305 at IH 35 - 0.8 mi. E. of IH 35	Reconstruct from 2 lanes to 4 lanes with a median	JARRELL/WILLIAMSON	1.0
CR 305	FM 487 - CR 313	Reconstruct from 2 lanes to 4 lanes with a median	JARRELL/WILLIAMSON	2.7
CR 313	Geode Ln. - CR 332	Reconstruct from 2 lanes to 4 lanes with a median	JARRELL/WILLIAMSON	1.0
CR 332	FM 487 - CR 313	Reconstruct from 2 lanes to 4 lanes with a median	JARRELL/WILLIAMSON	1.1
CR 332	CR 313 - CR 3001	Reconstruct from 2 lanes to 4 lanes with a median	JARRELL/WILLIAMSON	0.5
CR 332 Extension	CR 3001 - CR 303	Construct 2 lanes with a median on a new location	JARRELL/WILLIAMSON	1.1
CR 370 Extension	IH 35 - FM 487	Reconstruct to 4 lanes and extend CR 370 to FM 487 at CR 305	JARRELL/WILLIAMSON	1.5
Creek Bend Blvd.	Wyoming Springs Dr. - Hidden Glen Dr.	Construct 2 lanes with a median on a new location	ROUND ROCK	0.6
DB Wood Rd.	Williams Dr. - Cedar Breaks Rd.	Widen from 2 lanes to 4 lanes with a median	GEORGETOWN	2.0
FM 971	Austin Ave. - Georgetown Inner Loop	Widen from 2 lanes with a median to 4 lanes with a median	TXDOT/GEORGETOWN	1.4
FM 971	Georgetown Inner Loop - SH 130	Widen from 2 lanes with a median (by 2015) to 4 lanes with a median	TXDOT/GEORGETOWN	0.6
FM 971	SH 130 - FM 1105	Widen from 2 lanes to 2 lanes with a median	TXDOT	3.6
FM 3405	US 183 - RM 2338	Widen from 2 lanes to 4 lanes	TXDOT	7.5
Georgetown Inner Loop (NE)	SH 29 to FM 971	Widen from 2 lanes to 4 lanes with a median	GEORGETOWN	1.8
Georgetown Inner Loop (NE)	FM 971 to IH 35	Widen from 2 lanes to 4 lanes with a median	GEORGETOWN	1.0
Georgetown Inner Loop (SE)	CR 110 - SH 29	Widen from 2 lanes to 4 lanes with a median	GEORGETOWN	1.3
Georgetown Inner Loop/Southwest GTN Bypass	SH 29 W - RM 2243	Widen from 4 lanes with a median (future frontage roads) to 4 lane expressway with frontage roads	GEORGETOWN/ WILLIAMSON/ TXDOT	1.9

ES-6 Williamson County Long Range Projects by Precinct

Precinct 3 Long Range Plan Projects				
Roadway Name	Project Limits	Project Description	Jurisdiction	Length (mile)
Georgetown Inner Loop/Southwest GTN Bypass	RM 2243 - IH 35	Widen from 4 lanes with a median (future frontage roads) to 4 lane expressway with frontage roads	GEORGETOWN/ WILLIAMSON/ TXDOT	1.4
Jarrell Northeast Loop	CR 303, 0.75 mi. N. of FM 487- Yankee Rd. Overpass	Construct 2 lanes with a median on a new location	JARRELL/WILLIAMSON	1.7
Jarrell: S. 6 <sup>th</sup> St. Extension	FM 487 – Sonterra Blvd.	Construct 2 lanes with a median on a new location	JARRELL/WILLIAMSON	0.8
Jarrell High School Rd.	N. 1 <sup>st</sup> St. – FM 487	Construct 4 lanes with a median on a new location	JARRELL/WILLIAMSON	1.4
Neenah Ave.	4000' E. of Parmer Ln. - approx. 1500' W. of Great Oaks Dr.	Completion of Neenah Ave.	AUSTIN/WILLIAMSON	1.4
Northwest Blvd.	IH 35 - Austin Ave. at FM 971	Construct new overpass at IH 35	GEORGETOWN	0.3
Reveille Blvd.	Ronald W. Reagan Blvd. - RM 2243	Widen from 2 lanes to 4 lanes with a median	LEANDER	0.9
RM 1431	Parmer Ln./Ronald W. Reagan Blvd. - Wyoming Springs Dr.	Widen from 4 lanes with a median to 6 lanes with a median	TXDOT	4.0
RM 1431	Wyoming Springs Dr. - IH 35	Widen from 4 lanes with a median to 6 lanes with a median	TXDOT	1.6
RM 2243	Hero Way - Norwood Dr.	Widen from 2 lanes to 6 lanes with a median	TXDOT	6.5
RM 2243	Norwood Dr. - Spur 26/Austin Ave.	Widen from 4 lanes with a median to 6 lanes with a median	TXDOT	1.1
RM 2338	FM 970 - Ronald W. Reagan Blvd.	Widen from 2 lanes to 4 lanes with a median	TXDOT	5.5
Ronald W. Reagan Blvd.	CR 302 - IH 35	Construct 2 lane undivided extension of Ronald W. Reagan Blvd. on new location	WILLIAMSON	4.0
Ronald W. Reagan Blvd.	IH 35 - SH 195	Widen from 2 lanes to 4 lanes with a median	WILLIAMSON	5.8
Ronald W. Reagan Blvd.	SH 195 - RM 2338	Widen from 2/4 lanes to 6 lanes with a median	WILLIAMSON	4.9
Ronald W. Reagan Blvd.	RM 2338 - FM 3405	Widen from 2/4 lanes to 6 lanes with a median	WILLIAMSON	4.1
Sam Bass Rd.	RM 1431 - FM 3406	Widen from 2 lanes to 6 lanes with a median	ROUND ROCK	2.8
SE 1	SE Georgetown Inner Loop - CR 104	Widen from 4 lanes with a median (future frontage roads) to 4 lane expressway with frontage roads	GEORGETOWN/ WILLIAMSON/ TXDOT	2.2
SE 1	CR 104 - CR 100	Construct 4 lane expressway with frontage roads on a new location	GEORGETOWN/ WILLIAMSON/ TXDOT	2.6
SH 195	Shell Rd. - IH 35	Widen from 4 lanes with a median to 6 lanes with a median	TXDOT	2.2
SH 29	Ronald W. Reagan Blvd. - DB Wood Rd.	Build frontage roads	TXDOT	6.7
SH 29	Ronald W. Reagan Blvd. - DB Wood Rd.	Construct mainlanes	TXDOT	6.7
SH 29	DB Wood Rd. - IH 35	Widen from 4 lanes with a median to 6 lanes with a median	TXDOT	1.2
SH 29	Haven Ln. - FM 1660	Widen from 2 lanes to 4 lanes with a median	TXDOT	7.4
Shell Rd.	SH 195 - Williams Dr.	Widen from 2 lanes to 4 lanes with a median	WILLIAMSON/ GEORGETOWN	4.2
Southwestern Blvd.	SH 29 - Raintree Dr.	Widen from 2 lanes to 4 lanes with a median	GEORGETOWN	0.4
Southwestern Blvd.	Raintree Dr. - Inner Loop/Carlson Cove	Widen from 2 lanes to 4 lanes with a median	GEORGETOWN	0.9
Southwestern Blvd.	Inner Loop/Carlson Cove - CR 111/Westinghouse	Widen from 2 lanes to 4 lanes with a median	GEORGETOWN	1.6

ES-6 Williamson County Long Range Projects by Precinct

Precinct 3 Long Range Plan Projects				
Roadway Name	Project Limits	Project Description	Jurisdiction	Length (mile)
Southwest GTN Bypass	DB Wood Rd. – SH 29 W	Construct 4 lane divided road on a new location	GEORGETOWN	1.6
US 183	FM 970 - FM 3405	Widen from 4 lanes to 4 lanes with a median (future frontage roads)	TXDOT	4.7
Wyoming Springs Dr. Extension	RM 1431 - FM 3406	Construct 4 lanes with a median on new location	ROUND ROCK/ WILLIAMSON	1.7
Wyoming Springs Dr. Extension	FM 3406 - Brightwater Blvd./Creek Bend Blvd.	Construct 4 lanes with a median on a new location	ROUND ROCK/ WILLIAMSON	0.9
			<b>Precinct Total - Centerline Miles</b>	<b>150.2</b>

ES-7 Williamson County Long Range Projects by Precinct

Precinct 4 Long Range Plan Projects				
Roadway Name	Project Limits	Project Description	Jurisdiction	Length (mile)
Arterial A (Kenney Fort Blvd.)	CR 112/CR 117 - Joe DiMaggio Blvd.	Construct new 4 lanes with median roadway	ROUND ROCK	2.1
Arterial A (Kenney Fort Blvd.)	Joe DiMaggio Blvd. - 1000' S. of US 79	Widen from 2 lanes with a median to 6 lanes with a median	ROUND ROCK	0.6
Arterial A (Kenney Fort Blvd.)	1000' South of US 79 - Gattis School Rd.	Widen from 2 lanes with a median to 6 lanes with a median	ROUND ROCK/ WILLIAMSON	1.9
Arterial A (Kenney Fort Blvd.)	Gattis School Rd. - Louis Henna Blvd. (SH 45 N)	Construct new 6 lanes with median roadway	ROUND ROCK/ WILLIAMSON	0.6
Carl Stern Blvd.	US 79 - FM 685	Widen from 2 lanes to 4 lanes with a median	HUTTO	2.4
Carl Stern Blvd.	FM 685 - FM 1660	Widen from 2 lanes to 4 lanes with a median	HUTTO	1.3
Carl Stern Blvd.	FM 1660 - CR 134	Widen from 2 lanes to 4 lanes with a median	HUTTO	1.7
Chandler Rd.	FM 1460 - CR 110	Widen from 2 lanes to 4 lanes with a median	ROUND ROCK	2.3
Chandler Rd.	CR 110 - SH 130	Widen from 2 lanes to 4 lanes with a median	ROUND ROCK	1.4
Chandler Rd.	SH 130 - FM 1660	Widen from 2 lanes to 4 lanes with a median	WILLIAMSON	3.5
Chandler Rd.	FM 1660 - SH 95	Widen from 2 lanes to 4 lanes with a median	WILLIAMSON	7.1
Chandler Rd. Ext.	SH 95 - FM 619	Construct new 2 lane roadway	WILLIAMSON	1.8
Chandler Rd. Ext./ FM 619	On FM 619, at Chandler Rd. Ext. – US 79	Reconstruct 2 lane roadway	WILLIAMSON	3.5
Collector 4-1	SH 130 - CR 110	Construct 4 lane undivided roadway on new location	WILLIAMSON	1.5
Collector 4-2	Limmer Loop - US 79	Construct 4 lane undivided roadway along Haybarn Ln. and Tradesman Park Dr.	WILLIAMSON	2.0
CR 100 Intersection	CR 119 Ext. - Chandler Rd.	Widen from 2 lanes to 4 lanes with a median	WILLIAMSON	0.5
CR 101	US 79 - Chandler Rd.	Reconstruct 2 lane road to 4 lanes with a median	WILLIAMSON	3.9
CR 108	US 79 - CR 118	Widen from 2 lanes to 4 lanes with a median	HUTTO	2.8
CR 110/Southwestern Blvd.	CR 111/Westinghouse Rd. - US 79	Widen from 2 lanes to 4 lanes with a median	WILLIAMSON	5.7
CR 112	University Blvd. - FM 1460	Widen from 2 lanes to 4 lanes with a median	WILLIAMSON	2.1
CR 112	FM 1460 - CR 110/Southwestern Blvd.	Widen from 2 lanes to 4 lanes with a median	WILLIAMSON	1.6
CR 119/Ed Schmidt Rd.	US 79 – Limmer Loop	Widen from 2 lanes with a median to 4 lanes with a median	HUTTO/WILLIAMSON	1.2
CR 119 Ext.	Limmer Loop – CR 100	Construct 4 lanes with a median on new location	WILLIAMSON	1.8
CR 137	FM 1660 - Rowe Ln.	Widen from 2 lanes to 4 lanes with a median	PFLUGERVILLE	2.8
CR 138	SH 130 - CR 137	Widen from 2 lanes to 4 lanes with a median	WILLIAMSON	2.2
CR 366/Old Georgetown Rd.	FM 397 - Chandler Rd	Reconstruct and widen to 4 lanes	TAYLOR	2.0
Double Creek Dr.	US 79 - Forest Creek Dr.	Construct new 4 lanes with median roadway	ROUND ROCK	0.7
FM 1460	CR 111/Westinghouse Rd. - Chandler Rd.	Widen from 2 lanes to 4 lanes with a median	TXDOT / WILLIAMSON	1.2
FM 1660 (Existing Alignment)	US 79 - CR 134	Widen from 2 lanes to 2 lanes with a median at a new location	TXDOT	3.3
FM 1660 (New Alignment)	SH 29 to Chandler Rd.	Widen from 2 lanes to 4 lanes with a median	TXDOT	3.0
FM 1660 (New Alignment)	Chandler Rd. - FM 3349	Widen from 2 lanes to 4 lanes with a median	TXDOT/WILLIAMSON	7.4
FM 1660 (New Alignment)	FM 3349 to FM 973	Extend 4 lane roadway with median on new location	TXDOT	2.2
FM 1660 (New Alignment)	FM 973 to SH 95	Extend 2 lane roadway on a new location	TXDOT	2.1
FM 397/Taylor Loop	SH 95 - CR 411	Construct new 4 lanes with median roadway	TXDOT	0.9

ES-7 Williamson County Long Range Projects by Precinct

Precinct 4 Long Range Plan Projects				
Roadway Name	Project Limits	Project Description	Jurisdiction	Length (mile)
FM 685	US 79 - SH 130	Widen from 4 lanes to 4 lanes with a median	HUTTO	2.2
FM 973	FM 1660 - Travis County Line	Widen from 2 lanes to 4 lanes with a median	TXDOT	1.7
FM 973	US 79 - FM 1660	Widen from 2 lanes to 4 lanes with a median	TXDOT	5.7
Gattis School Rd.	BR IH 35/Mays St. - Greenlawn Blvd.	Widen from 4 lanes to 6 lanes with a median	ROUND ROCK	0.7
Gattis School Rd.	Greenlawn Blvd. – A.W. Grimes Blvd.	Widen from 4 lanes with a median to 6 lanes with a median	ROUND ROCK	0.5
Gattis School Rd.	A.W. Grimes Blvd.- Red Bud Ln.	Widen from 4 lanes to 6 lanes with a median	ROUND ROCK	2.6
Gattis School Rd.	Red Bud Ln. - Priem Ln.	Widen from 2-4 lanes to 4 lanes with a median	WILLIAMSON	1.2
Gattis School Rd.	Priem Ln. - SH 130	Widen from 2-4 lanes to 4 lanes with a median	WILLIAMSON	0.7
Greenlawn Blvd.	SH 45 – W. Pflugerville Pkwy.	Widen from 4 lanes with a median to 6 lanes with a median	ROUND ROCK	0.2
Greenlawn Blvd.	W. Pflugerville Pkwy. - IH 35	Widen from 4 lanes with a median to 6 lanes with a median	ROUND ROCK	0.8
Limmer Loop	CR 108- US 79	Widen from 2 lanes with a median to 4 lanes with a median	WILLIAMSON	4.6
Limmer Loop	CR 110 - CR 108	Widen from 2 lanes with a median to 4 lanes with a median	WILLIAMSON	1.8
W. Pflugerville Pkwy.	Greenlawn Blvd. - Round Rock ETJ	Convert 2 lanes to 2 lanes with a median	ROUND ROCK	0.7
Red Bud Ln.	CR 110 - Old Settlers Blvd.	Widen from 2 lanes to 4 lanes with a median	ROUND ROCK	1.4
Red Bud Ln.	Old Settlers Blvd. - US 79	Widen from 2 lanes with a median to 4 lanes with a median	ROUND ROCK	1.0
Red Bud Ln.	US 79 – Forest Creek Dr.	Widen from 2 lanes with a median to 4 lanes with a median	ROUND ROCK	1.6
Red Bud Ln.	Forest Creek Dr. - Gattis School Rd.	Widen from 2 lanes with a median to 4 lanes with a median	ROUND ROCK	0.7
Ronald W. Reagan Blvd.	CR 302 - SH 95	Construct 2 lane undivided extension of Ronald W. Reagan Blvd. along CR 311 and CR 302	WILLIAMSON	7.8
SE Inner Loop	CR 100 - SH 29	Convert 4 lane divided to 4 lane expressway with frontage roads	WILLIAMSON	1.3
SH 29	FM 1660 - SH 95	Widen from 2 lanes to 4 lanes with a median	TXDOT	6.7
SH 95	SH 29 - FM 397	Widen from 4 lanes to 4 lanes with a median	TXDOT	3.4
SH 95	Walnut Ave. - US 79	Widen from 4 lanes to 4 lanes with a median	TXDOT	0.7
SH 95	US 79 - FM 1660	Widen from 2 lanes to 4 lanes with a median	TXDOT	5.7
SH 95	FM 1660 - Bastrop County Line	Widen from 2 lanes to 4 lanes with a median	TXDOT	4.9
University Blvd.	Sunrise Rd. – A.W. Grimes	Widen from 4 lanes to 6 lanes with a median	ROUND ROCK	2.0
US 79	FM 1460 - Red Bud Ln.	Widen from 4 lanes with a median to 6 lanes with a median (urban design)	TXDOT / ROUND ROCK	2.7
US 79	Red Bud Ln. - FM 685	Widen from 4 lanes with a median to 6 lanes with a median (suburban design)	TXDOT / ROUND ROCK	3.1
			<b>Precinct Total - Centerline Miles</b>	<b>139.9</b>
* Pass-through finance application in progress by City of Georgetown for FM 1460.				

**Figure ES-8 Williamson County Transit Possibilities**

Several cities in Williamson County, including Round Rock, Cedar Park and Georgetown, are currently exploring transit options with entities such as Capital Metro and the Austin San Antonio Commuter Rail District.

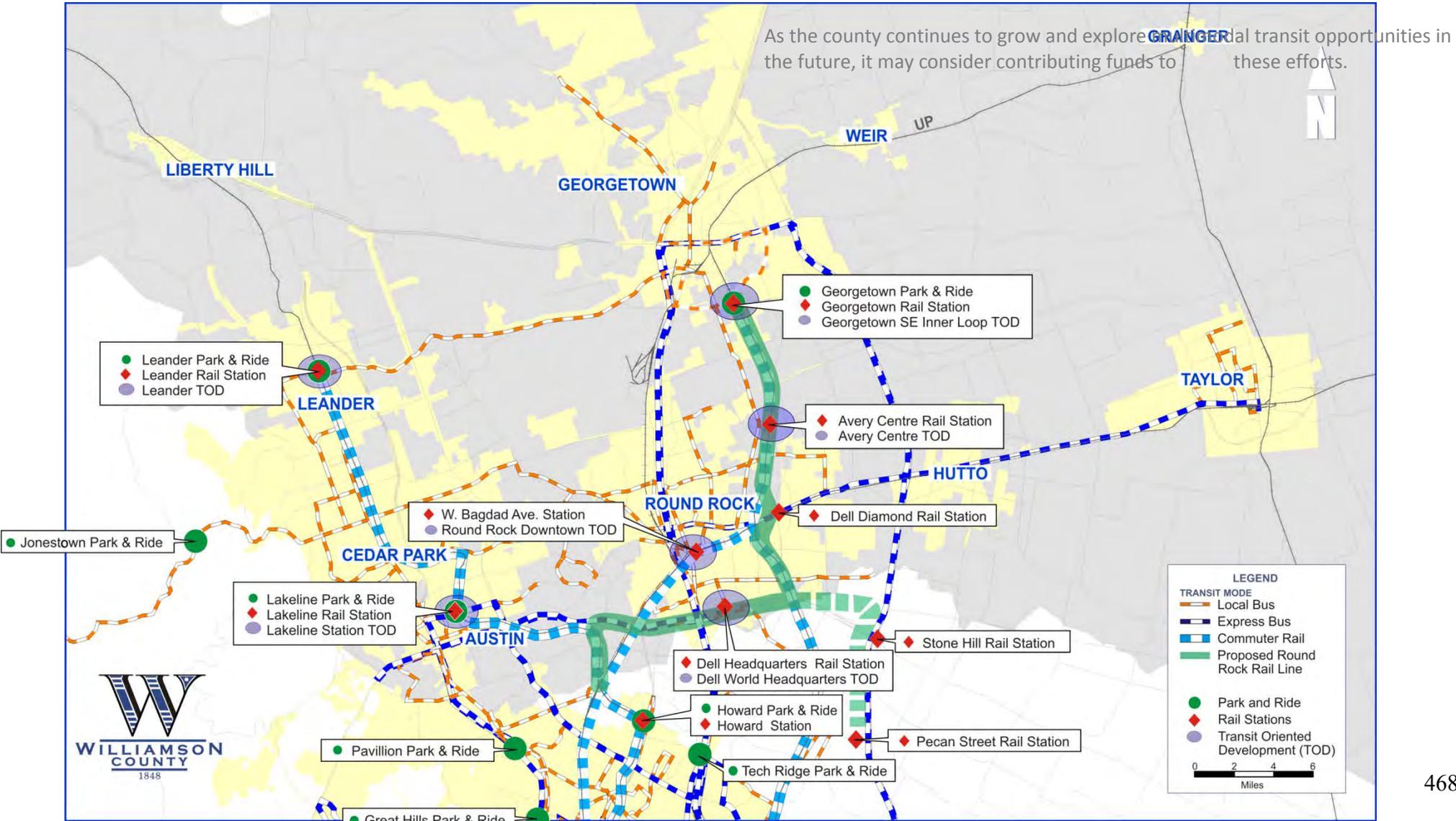
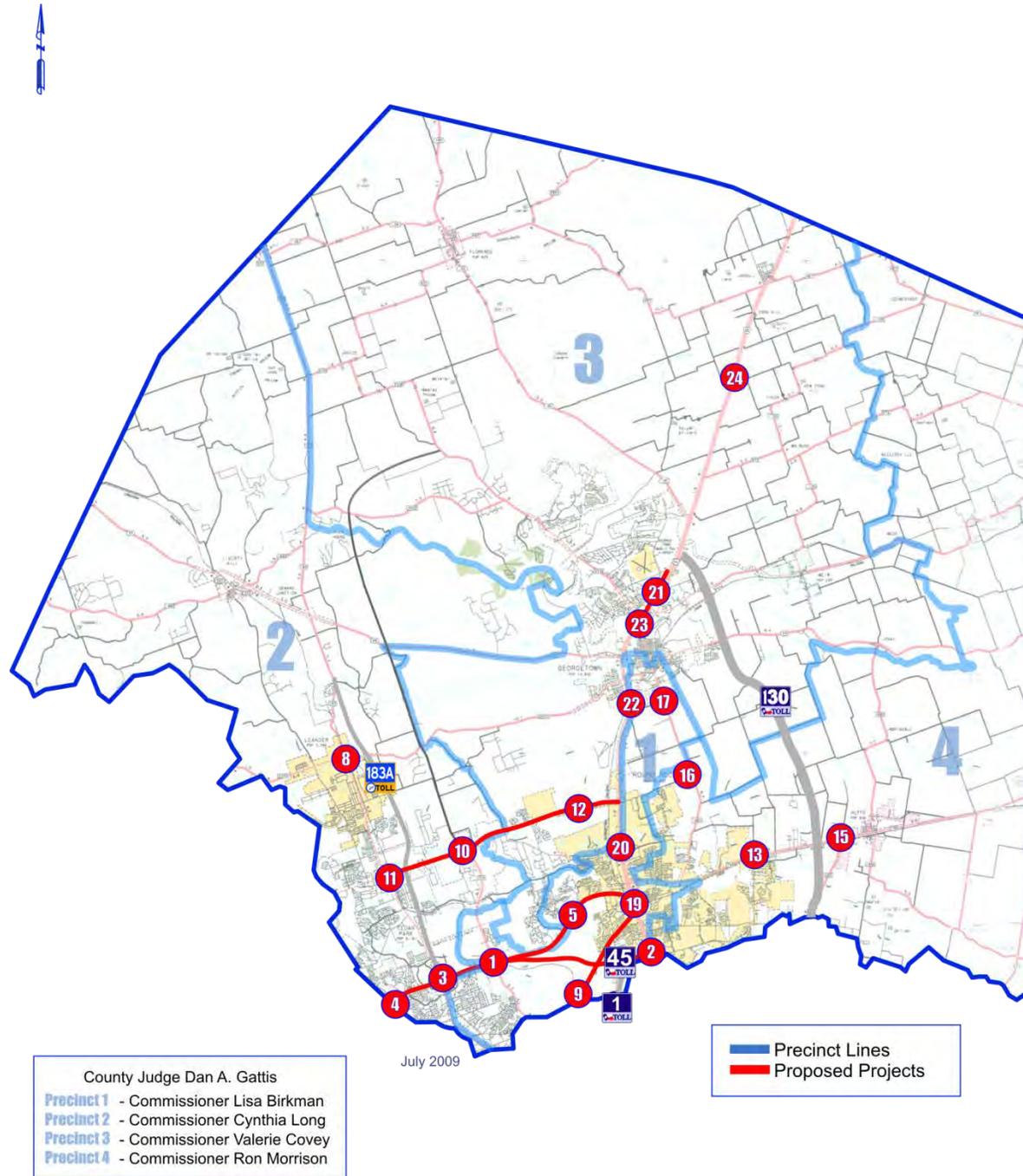


Figure ES-9 Williamson County Proposed Bottleneck Projects



1. Parmer Ln. at RM 620/SH 45 (3-level diamond)
2. SH 45 at IH 35 (complete direct connectors)
3. RM 620 – US 183 to Anderson Mill Rd. (operational improvements)
4. RM 620 at Anderson Mill Rd. (underpass)
5. RM 620 – SH 45 to IH 35 (operational improvements)
6. RM 620 at O'Connor Dr. (grade separation)
7. RM 620 at Howard Ln. (grade separation)
8. US 183 at RM 2243 (operational improvements)
9. McNeil Rd. – IH 35 to Williamson County Line (operational improvements)
10. Parmer Ln. – SH 45 to Anderson Mill Rd.
11. RM 1431 at US 183 and CapMetro RR
12. RM 1431 – US 183 to IH 35
13. US 79 at Redbud Ln.
14. US 79 at Mays St.
15. US 79 at FM 685
16. FM 1460 at University Blvd.
17. FM 1460 at Georgetown Inner Loop  
IH 35 Corridor
18. IH 35 at RM 620
19. IH 35 at US 79
20. IH 35 at FM 3406
21. IH 35 NBFR – Williams Dr. to Lakeway Dr.
22. IH 35 at Georgetown Inner Loop
23. IH 35 at Williams Dr.
24. IH 35 at CR 237/CR 311

**This page intentionally  
left blank**