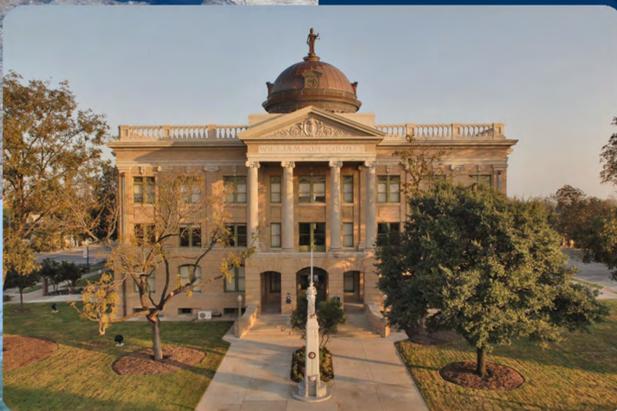




**WILLIAMSON
COUNTY**

1848



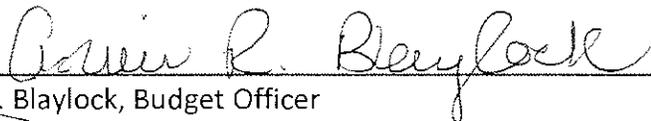
**WILLIAMSON COUNTY, TEXAS
ADOPTED BUDGET FISCAL YEAR
OCTOBER 1, 2012 - SEPTEMBER 30, 2013**

BUDGET CERTIFICATE

Budget Year from October 1, 2012 ending September 30, 2013

*THE STATE OF TEXAS
WILLIAMSON COUNTY, TEXAS*

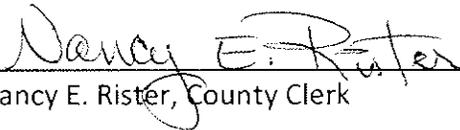
We, Ashlie R. Blaylock, Budget Officer, David U. Flores, County Auditor, and Nancy E. Rister, County Clerk of Williamson County, Texas, do hereby certify that the attached budget is a true and correct copy of the Budget of Williamson County, Texas as passed and approved by Commissioners Court on the 28th day of August, 2012, as the same appears on file in the office of the County Clerk of said County.



Ashlie R. Blaylock, Budget Officer



David U. Flores, County Auditor



Nancy E. Rister, County Clerk

WILLIAMSON COUNTY
Adopted Budget 2012– 2013
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FY 2012-2013

ORGANIZATIONAL SUMMARIES

BUDGET MESSAGE

INTRODUCTION

For the 2012-2013 fiscal year, Williamson County has adopted a budget of \$129,361,126 for our General Fund, \$18,679,473 for the Road & Bridge Fund (R&B), \$68,242,151 for Debt Service and \$314,136,843 in capital projects. This is a 2% increase from the total adopted budget of \$210,929,795 during the 2011-2012 fiscal year. The 2012-2013 total tax rate increased slightly to \$0.489029 from \$0.487687. Revenue projections totaled \$210,407,830, roughly \$12.4M more in property tax revenue \$1.7M more in fees of office, and \$6M more in transfers compared to the previous fiscal year. The increase in transfers is due to payments from the Texas Department of Transportation under the Pass Thru Agreement that offsets debt issued to finance the building of state road projects. General fund revenue was estimated at \$127,655,470, \$18,614,435 for R&B and \$64,137,925 for Debt Service. The budget was balanced using a total of \$5,874,920 from the above reserves.

In following the Court's adopted policy of maintaining adequate reserve levels at a minimum of 30% of our general fund budget, cash ending projected for end of FY '12 was at \$72.6M, roughly 56% of the general fund budget. R&B fund reserves projected at year end were \$9.8M, roughly 52% of the R&B fund budget. Williamson County strives to maintain a healthy fund balance in order to preserve strong financial position. This ultimately enables the County to further strengthen our current bond rating of AAA assigned by both Standard & Poors & Fitch ratings. In addition a conservative reserve fund allows the County to respond to future economic uncertainties, as well as growing service demands, stabilization of the tax rate and reduction of debt.

Primary areas having the largest impact on the 2012-2013 adopted budget include the following:

- An additional \$391K for five new positions
- An additional \$563K in fuel as well as vehicle insurance and maintenance
- Employer retirement contribution increased from 11.96% to 12.26% or \$253K
- Salary/Merit Increase of 4% or \$1.87M

ECONOMIC ENVIRONMENT / FORECAST

Williamson County continues to experience strong economic expansion as well as population growth. The County continually addresses significant infrastructure needs, mainly roads, to meet this growth. The County's population has grown from an estimated 422,679 people to 442,782, for an increase of 4 percent over the prior year. Despite volatility in the housing market nationally, Williamson County saw only minor changes in the average property tax bill. Central Texas has managed to avoid some of the drastic price declines in the housing industry compared to surrounding regions. According to the Williamson County Appraisal District, the average home value for FY '13 is \$180,870. This is slightly above last year's value of \$180,779. Based on the average home value and adopted tax rate, the estimated individual tax bill will increase by \$2.87 more per year. The property tax base has also increase slightly to 34.8 billion as compared to \$33.8B in FY '11. Williamson County has benefited from the expansion of Dell Computer Corp., Cypress Semiconductors Co., and 3M mirrored by rapid residential growth as well. The County continues to experience growth in the retail and manufacturing sectors in addition to three new healthcare facilities, Seton Williamson, Scott & White and Cedar Park Regional Healthcare. The current unemployment rate in Williamson County is roughly 6.8%.

BUDGET PRIORITIES

EMPLOYEE COMPENSATION

While approximately \$1.5M was allocated in the FY '12 budget for pay increases as well as re-classifications, the commissioners court, again, recognized the need to remain competitive with their labor force. For FY '13 the Court set aside just under \$2M to fund re-classifications and merit pay for Williamson County employees. In addition, the court allocated \$60K to fund a market study to orchestrate and oversee a comprehensive list of positions, job requirements, job descriptions, and recommend salaries county-wide. Employer medical contributions remained the same after a sharp increase the previous year. Williamson County currently retains a Benefits' Committee to oversee and improve benefits, costs and plan design on behalf of the Court as well as the employees. The county will continue to monitor all aspects of the benefit plan in an effort to reduce costs wherever possible while maintaining and delivering high quality healthcare benefits to its employee base.

VEHICLES/MAINTENANCE/FUEL

For FY '13 Williamson County funded nearly \$563K additional dollars in vehicle maintenance and fuel costs. This is in addition to a \$500K increase the previous fiscal year. While fuel costs, both gasoline and diesel, rose nearly 7%, it was upcharges in our Fleet Department, an internal service fund, which drove our budget. Williamson County currently maintains and services all fleet in house. While conducting an internal audit, it was found that our internal labor rates as well as mark up on fuel and parts, were significantly lower than those of comparable, external service organizations. In order to sustain our Fleet fund and remain competitive with surrounding agencies, adjustments were made across the board. In addition to the increases to the labor and materials in our Fleet Department, it was also determined in the same audit, that the Pooled Car/Rental Program was costing the County more than it was bringing in in revenue. This program was initiated in 2009 in order to give county departments the option to rent county owned vehicles at a lower rate than seeking rentals from national car rental companies. In reviewing this program, it was determined to have lost revenue for three consecutive years and even though the county could double the current rental rates, we would continue to lose money with this program. Although this program has been removed from the county budget, we will continue to review usage and rentals on an annual basis.

CHALLENGES

CAPITAL IMPROVEMENTS

Williamson County owns and maintains 59 structures and leases 17 more. Some of these facilities are 24 hour facilities, housing our jail population as well as juveniles and treatment center patients, and require an elevated level of maintenance. Monies appropriated for the FY '13 facilities maintenance are in excess of \$5M but do not address non-routine maintenance such as facility enhancements or capital improvements. Several recent projects have been identified as "special condition" maintenance concerns to include repairs to the Courthouse façade, upgrades in wastewater and fire suppression systems as well as improvements to our jail and parking garage. Funding for these items is estimated to exceed \$7M. In addition to facility needs, the County has identified technology upgrades as well as new software requirements estimated at just under \$3M. These and other capital items/improvements will be discussed in conjunction with a new capital improvement policy in the upcoming months in order to establish project prioritization, create a four to five year plan versus a one-time reduction to the reserve and lastly, to better project cash flow.

HEALTHCARE

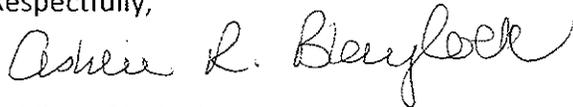
In December 2011, Texas received federal approval of an 1115 waiver that would preserve Upper Payment Limit (UPL) funding under a new methodology, but allow for managed care expansion to additional areas of the state. The UPL program was previously funded to cover county indigent healthcare and related expenses. The purpose of the 1115 Healthcare Transformation waiver will go into a state pool now worth \$29 billion over five years. Funding from the pool is to be distributed to hospitals and other providers to 1) fund uncompensated care or (UC) and 2) a Delivery System Reform Incentive Payment (DSRIP) pool to incentivize hospitals and other providers to transform their service delivery practices to improve quality, health status, patient experience, coordination and cost-effectiveness. Williamson County is currently submitting several projects/plans for state consideration and has participated in a regional healthcare partnership. Projects/plans are currently funded/approved in the maintenance and operations budget. However, without plan approval, the County will ultimately need to consider moving forward without funding from the state.

CONCLUSION

In closing it is prudent that I express my gratitude to all elected officials, department heads as well as the Commissioners Court of Williamson County for their continued support. In working together to prioritize departmental needs while exercising fiscal restraint and conservatism, we may all, individually and collectively, attain and accomplish our goals.

I would also like to express my gratitude to Rebecca Clemons, Budget Analyst, whose efforts, hard work and dedication continue to make this document achievable.

Respectfully,



Ashlie R. Blaylock

Budget Officer for Williamson County



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Williamson County
Texas**

For the Fiscal Year Beginning

October 1, 2011

Linda C. Dandson Jeffrey R. Emer

President

Executive Director

History of Williamson County

Along the San Gabriel River, there is ample proof that the primitive man inhabited the area as early as 4500 B.C. No Paleo Age skeletons of human beings have been found but the primitive men were few in number and burial rites may not have been practiced. Although chronological and cultural development in Williamson County is vague, fossils of now extinct mammals have frequently been found throughout the area.

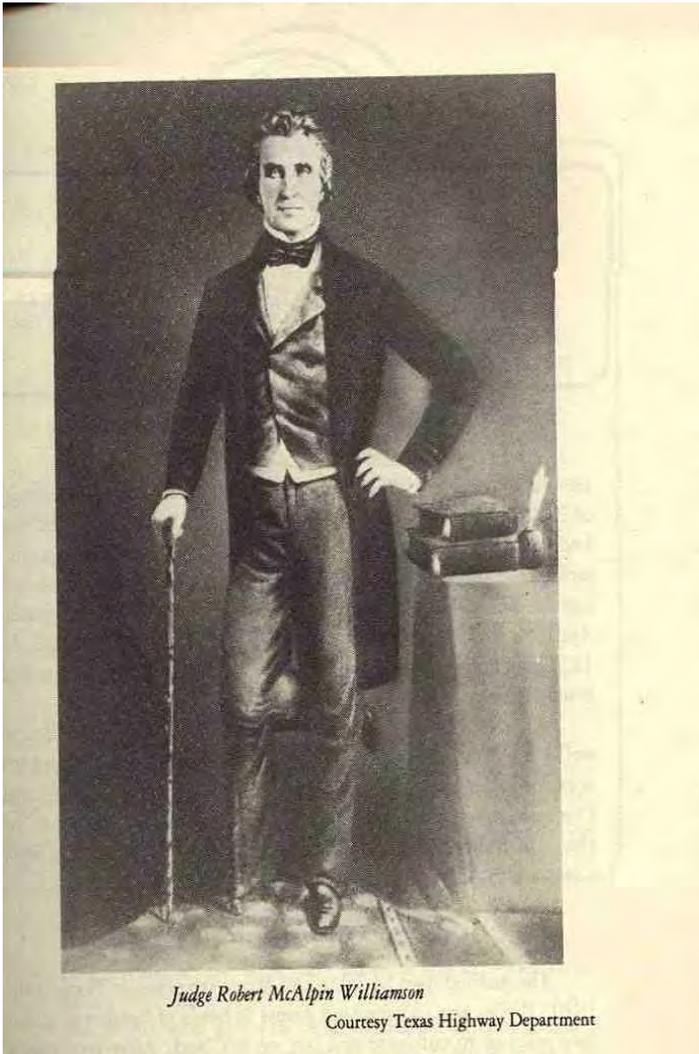
During the 1600s, the cattle business was a lucrative enterprise for the Indians, early Spaniards, Mexicans and Anglos later on. With increased business brought the encroachment of white settlers on land that was previously thought of as “free” by the Indians. Sharp attacks by the Indians on the settlers coupled with lack of communication between nations further perpetuated a sharp divide amongst the Anglo Americans and the Indians and it was ultimately disease, war, murder and starvation that led to an unbelievable reduction in the Indian population.

In the late 1600s and early 1700s, Spanish missions were established in Texas, the most well-known mission of which was called the Alamo and was founded in 1718. Spanish missions were the subject of numerous raids causing Indians and Spaniards both to flee only to return and set up camp yet again. In 1751 the missions thrived until a new captain, Don Felipe de Rabago, was assigned to take charge. Captain Rabago was accused of bad conduct causing a rapid deterioration of morale amongst the missions. The spring of 1752 was very dry and illnesses of epidemic proportions followed bringing inhabitants to their last extremes of life.

In 1820 Moses Austin negotiated for an Anglo-American colony in Texas and the next year his son, Stephen F. Austin, arrived with settlers. Immigration was prevalent during this time. During the 1830s, what became Williamson County was a part of a vast area known as the Municipality of District of Viesca, named for Augustin Viesca, governor of Coahuila and Texas. In November 1835, the name was changed to the Municipality of Milam which evolved into a busy trading post.

In the winter of 1848, a petition from the citizens of the western portion of Milam County was presented to the Honorable Legislature of the State of Texas requesting the following:





“Your Petitioners citizens of the western portion of Milam County would most respectfully ask your Honorable body, as an act of convenience and justice to themselves, to grant unto them a new County to be known as Clear Water”...

It was extremely inconvenient for the petitioners of Milam County to travel nearly 40 to 50 miles to attend the court. And so it was on this 2nd day of February, 1848, a new county was formed. The names suggested for this new establishment were “Clear Water” and “San Gabriel” county. However, double names were frowned upon in some governmental circles, and besides that, the members of the legislature had another name in mind. “Williamson County” named after Judge Robert McAlpin Williamson, a most handsome and likeable man so commonly referred to as “Three-Legged Willie”. At the age of 15, Robert Williamson was diagnosed with a serious illness referred to as “White Leg”. His right leg was crippled and shriveled. For the rest of his life, he kept it drawn back at the knee, fastening it to a wooden leg, and therefore, acquiring the nickname “Three-Legged Willie”. Shortly thereafter, a Commissioner’s Court was appointed with each Commissioner “reserving to themselves one dollar per day for each and every day they may be required to serve.”

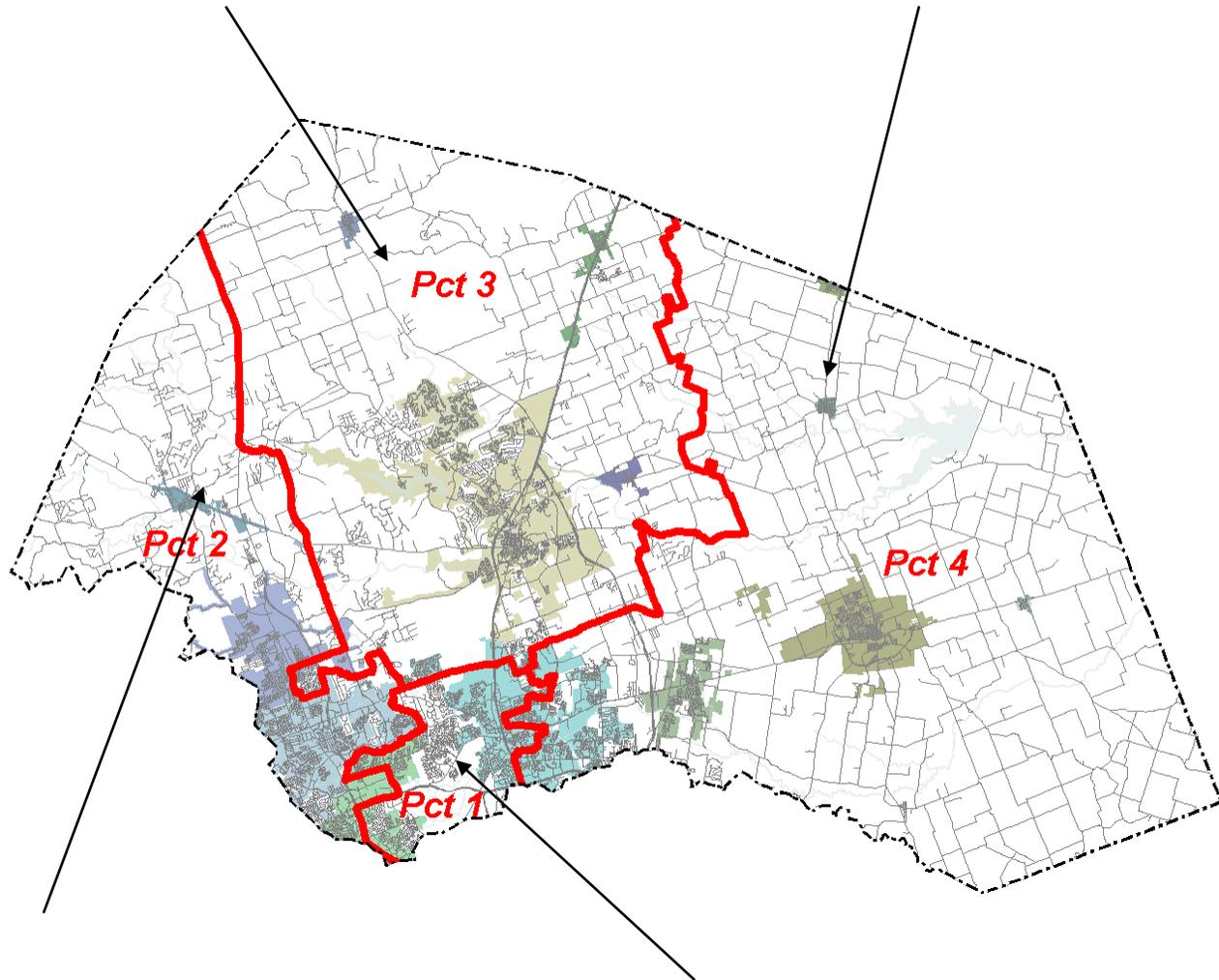
In May of 1848, the five Commissioners were looking at various sites to establish a county seat. As they rested under an old oak tree, George Washington Glasscock, Sr., a member of a land development firm which had extensive land holdings in the area, came riding along on horseback. When Mr. Glasscock ran into the Commissioners, one of which was Washington Anderson, George’s cousin, Mr. Anderson promptly spoke up and said, “George, if you will give us all the land, pointing north, between here and the San Gabriel River, we will make this the county seat and name the prospective city after you, calling it Georgetown.” And so the county seat came to be located in Georgetown, Texas in 1848 in which it has remained.

Today Williamson County has a population of more than 422,679 with a land area of 1,124.3 square miles. Williamson County experiences an average of 34 inches of rain per year and boasts of a mild climate offering more than 300 sunny days each year. The County is well-known for a low crime rate, friendly neighborly people and county taxes that are among the lowest in the state. It is home to large corporations such as Dell Computer, Motorola, IBM and Cypress Semiconductor and offers many great advantages to lure new businesses into the area. Beef and livestock are top revenue sources for agriculture and the leading crops grown are sorghum, cotton, corn and wheat. The County’s central location coupled with its proximity to Austin makes Williamson County a fantastic place live.

Williamson County Precincts

Commissioner Valerie Covey Precinct #3

Commissioner Ron Morrison Precinct #4



Commissioner Cynthia Long Precinct #2

Commissioner Lisa Birkman Precinct #1

TEXAS COUNTY GOVERNMENT OVERVIEW

History of County Government

The origin of Texas county government can be found in “municipality” the local unit of government under Spanish and Mexican rule. The municipalities were large areas embracing one or more settlements and the surrounding rural territory. By 1821 there were four major Spanish settlements in Texas (San Antonio, Bahia or Goliad, Nacogdoches, and the Rio Grande Valley) and three areas of light settlement and ranching. Prior to Texas’ independence from Mexico, there were no political subdivisions at the county level. In 1835 Texas was divided into three departments (Bexar, Brazos, and Nacogdoches) and 23 municipalities. Under the new Republic established in 1836, the 23 municipalities became counties. When Texas became a state in 1845, there were 36 counties. Under the State constitution in 1845, the only major change was one that made all county offices elective positions. When Texas entered the Confederacy in 1861 and adopted a new state constitution, there were 122 counties. After reconstruction from the Civil War, the constitution of 1876 was adopted, which is still in effect and contains much detail concerning the governmental organization of Texas counties. The number of counties increased steadily until the present number of 254 counties was reached in 1931.

Functions of County Government

Today there are 254 counties serving the needs of Texans. The counties range in size from just under 100 residents to over three million. Major responsibilities include building and maintaining roads, recreational facilities and in some cases, county airports; construction and operating jails; operating the judicial system; maintaining public records; collecting property taxes; issuing vehicle registrations and transfers; and registering voters. Counties also provide law enforcement, conduct elections, and provide health and social services to indigent county residents. County governments are also playing a vital role in local economic development.

Williamson County Government

Williamson County, like other Texas counties, is considered to be an extension of state government. The focus of the county organization is judicial (civil and criminal justice, adult and juvenile probation), health and human services, law enforcement, and jail services. In addition, the County is responsible for the road and bridge maintenance for all unincorporated areas of the County. The County’s governing body, Commissioners Court, is made up of the County Judge who is elected at large and four Commissioners’ elected from each precinct. The County Judge is the presiding officer over the Commissioners Court. Budgetary responsibilities are a major function of the Commissioners Court. The Commissioners Court of Williamson County has budget authority over all county departments including those headed by elected officials. The responsibilities include setting the tax rate and adopting a budget. Throughout the year the court, as established in the budget policy, must approve adjustments to the budget. In addition the Commissioners Court set policies by Court Order for activities of the County. Other elected officials include the County and District Judges, Sherriff, Tax Assessor, District Attorney, Justices of the Peace, Constables, and the County and District Clerk.



Organizational Goals

Mission Statement

Williamson County exists to provide public services with honesty, integrity and dynamic leadership for the citizens of Williamson County.

Vision Statement

Williamson County is known for its role in providing a superior quality of life for its citizens. The cohesive county government, committed to effective governance, operates as a team to guarantee continual high quality services to its citizens. The citizens of Williamson County trust their elected officials and participate fully in the governance of the county. The rich heritage and values of the County are the basis of the strong sense of community in which makes Williamson the most desirable county to live in the state of Texas. The county staff and leadership are highly professional and committed to maintaining an integrated sustainable community. There are sufficient physical and human resources to provide the services that the citizens needs. There is maximum effort to determine citizen needs and respond to those needs appropriately, while expending the least amount of public funds in a conservative, responsible and efficient manner.

Strategic Direction

Williamson County will move in these broad directions:

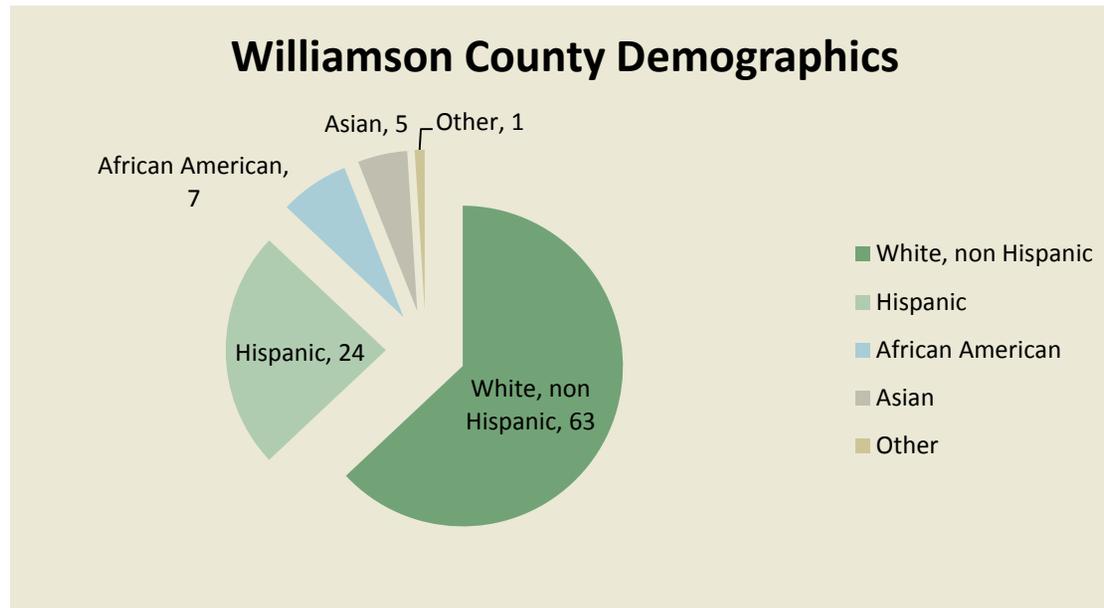
- exert its leadership at the national, state and local level
- ensure safety and justice throughout the county
- enhance the quality of life within the county
- ensure the resources needed to provide quality citizen services
- plan the county's growth in collaboration with the cities
- ensure mobility throughout the county
- diversify our revenue sources
- establish internal and external communications programs



Miscellaneous Statistics

Form of Government: Political subdivision of the state of Texas, a Public corporation, with a County Judge and four Commissioners as the governing body. The Commission Court has only three powers as authorized by the Constitution of Texas other State legislature or implied therefrom.

County Elected Officials:	29
County Employees Including those on Grant Programs:	1,523
Organized School Districts in the County:	15
Incorporated Municipalities in the County:	16
Area in Square Miles:	1,136
1950 Census:	38,853
2000 Census:	249,967
2010 Census:	422,679
2011 Estimated COG:	442,782



Economic Statistics:

Ninety-two percent of individuals 25+ have high school diplomas, 37% of individuals 25+ have a bachelor's degree or higher, median household income is \$68,780

Recreation:

Water activities, fishing, and camping at Lake Georgetown and Granger Lake, eight U.S. Corp of Engineers' parks, Round Rock Express (AAA Minor League Baseball Team), Cedar Park Center (Texas Stars AHL Hockey Team), community athletic leagues, cycling and pedestrian trails, Southwestern University cultural and athletic events, Inner Space Caverns, museums, five county owned and maintained parks, Cedar Rock Railroad miniature train in the Southwest Regional Park, annual community events (including Georgetown Red Poppy Festival, Williamson County Sheriff Posse Rodeo, Round Rock Daffodil Days, Taylor International Barbecue Cook-off), Hill Country Flyer Steam train in Cedar Park, and other local activities

Minerals: Output of dolomite, limestone, sand, gravel, oil, and gas

Vegetation: The County is divided into two regions by the Balcones Escarpment, which runs through the center from north to south along a line from Jarell to Georgetown to Round Rock. The western half of the County is hilly brushland with an average elevation of 850 feet while the eastern half of the County is flat to gently rolling with an average elevation of 600 feet. Soils in the eastern half of the county are mostly dark loamey and clayey “blackland” soils and are extensively used for agriculture purposes and maintain some wooded vegetation along streams with mesquite, oak, pecan, and elm trees. About 30 percent of the land is prime farmland. Soils west of the Balcones fault are light to dark and loamy with limey subsoils. Vegetation is characterized by tall and mid grasses, post and live oak, mesquite, and junipers.

Agriculture: Principal crops are cotton, hay, corn, sorghum, and wheat. Livestock raised includes cattle, hogs, poultry, sheep, and goats.

Business: Varied industries (food products, apparel, high tech, automotive, retail, utilities, construction, limestone quarries, agricultural and agribusiness, and other products), universities and educational facilities, healthcare facilities, and tourism. Primary employers include Dell, Round Rock, Leander, and Georgetown I.S.D., H.E.B., Wal-Mart, Williamson County, Sears Teleserv, St. David’s Healthcare, and Scott & White.

Students enrolled in Colleges and Universities located near or within the County:

University

Austin Community College

Concordia Lutheran University
Huston-Tillotson University
Mary Hardin Baylor
St. Edward's University
Southwestern University
Temple College
University of Texas

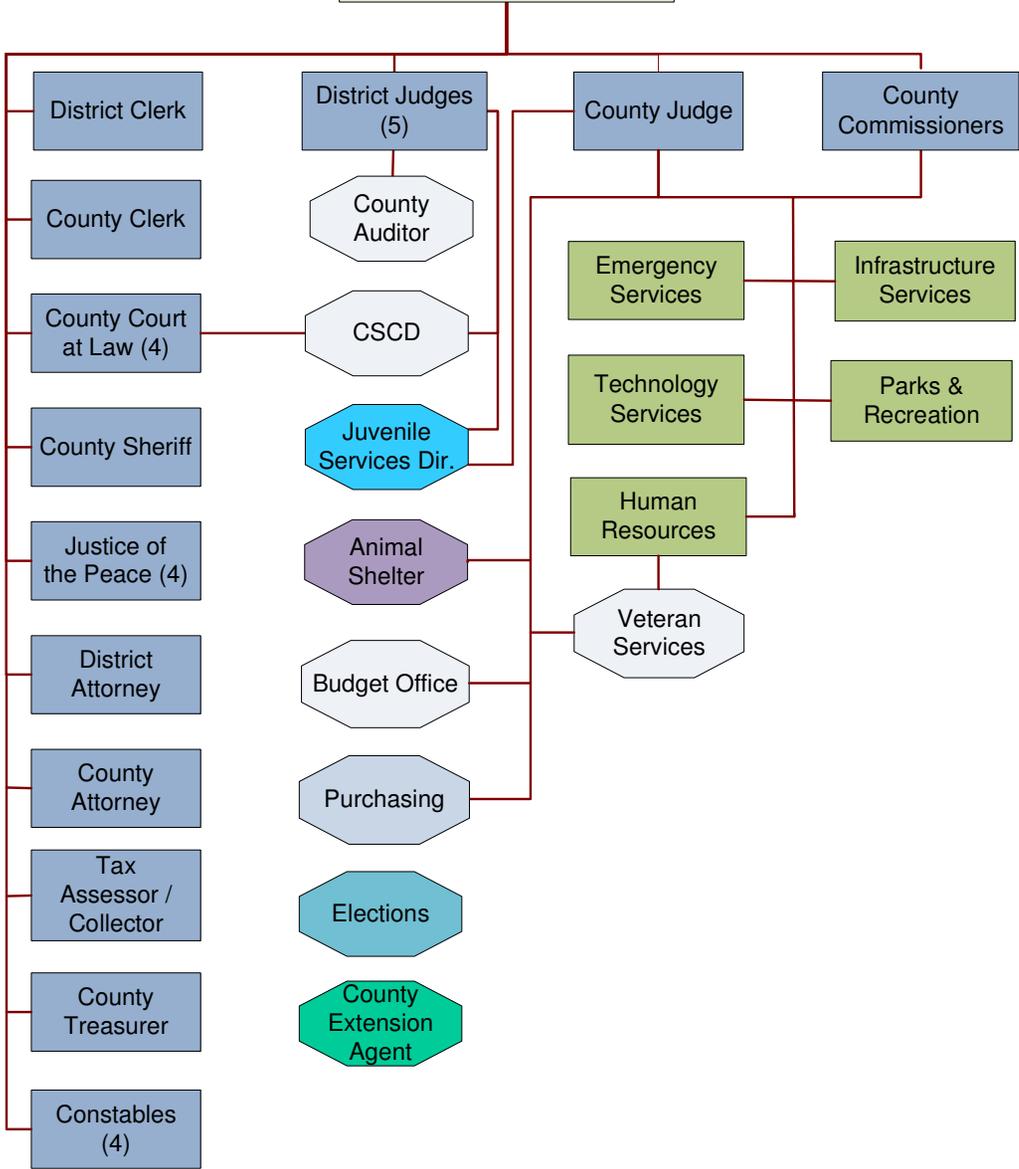
Hospital's Located within the County

Cedar Park Regional Medical Center
Johns Community Hospital, Taylor
Reliant Rehabilitation Hospital Central Texas, Round Rock
St. David's Georgetown Hospital
St. David's Round Rock Medical Center
Scott and White University Medical Campus, Round Rock
Seton Medical Center Williamson, Round Rock

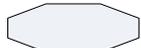
Williamson County, Texas Ten Year Population History



County Voters



Organizational Chart

-  Supervised by Regional Board
-  Appointed by the County Elections Commission
-  Appointed by the Texas A&M Extension Service
-  Appointed by the Juvenile Board
-  Appointed
-  Hired by Commissioner's Court
-  Elected Officials
-  Department Heads

**WILLIAMSON COUNTY ELECTED OFFICIALS
2012-2013**

Commissioners Court

***Dan Gattis
Lisa Birkman
Cynthia Long
Valerie Covey
Ron Morrison***

**County Judge
Commissioner, Precinct #1
Commissioner, Precinct #2
Commissioner, Precinct #3
Commissioner, Precinct #4**

Constables

***Robert Chody
Rick Coffman
Bobby Gutierrez
Marty Ruble***

**Constable, Precinct #1
Constable, Precinct #2
Constable, Precinct #3
Constable, Precinct #4**

County Attorney

Dee Hobbs

County Attorney

County Clerk

Nancy Rister

County Clerk

County Court at Law

***Suzanne Brooks
Tim Wright
Doug Arnold
John McMaster***

**Judge, County Court at Law #1
Judge, County Court at Law #2
Judge, County Court at Law #3
Judge, County Court at Law #4**

County Sheriff

James Wilson

Sheriff

County Treasurer

Vivian Wood

Treasurer

WILLIAMSON COUNTY ELECTED OFFICIALS CONTD.

District Attorney

Jana Duty

District Attorney

District Clerk

Lisa David

District Clerk

District Judges

Billy Ray Stubblefield

Judge, 26th Judicial District

Ken Anderson

Judge, 277th Judicial District

Burt Carnes

Judge, 368th Judicial District

Michael Jergins

Judge, 395th Judicial District

Betsy Lambeth

Judge, 425th Judicial District

Justice of the Peace

Dain Johnson

Justice of the Peace, Precinct #1

Edna Staudt

Justice of the Peace, Precinct #2

Steve Benton

Justice of the Peace, Precinct #3

Judy Hobbs

Justice of the Peace, Precinct #4

Tax Assessor/Collector

Deborah Hunt

Tax Assessor/Collector

**WILLIAMSON COUNTY APPOINTED OFFICIALS
2012-2013**

Budget Office	<i>Ashlie Blaylock</i>	Budget Officer
Community Supervisions & Corrections (CSCD)	<i>Steve Morrison</i>	Director, CSCD
County Auditor	<i>David Flores</i>	County Auditor
County Extension Office	<i>Open</i>	County Extension Director
Elections	<i>Rick Barron</i>	Director, Election Services
Juvenile Services	<i>Scott Matthew</i>	Director, Juvenile Services
Veteran's Services	<i>Donna Harrell</i>	Director, Veteran's Services

**WILLIAMSON COUNTY SENIOR DIRECTORS
2012 - 2013**

Emergency Services	<i>John Sneed</i>	Sr. Director, Emergency Services
Human Resources	<i>Lisa Zirkle</i>	Sr. Director, Human Resources
Technology Services	<i>Jay Schade</i>	Sr. Director, Technology Services
Parks	<i>Randy Bell</i>	Sr. Director, Parks Department
Unified Road Systems	<i>Bob Daigh</i>	Sr. Director, Infrastructure Services

GOVERNMENT OFFICE INFORMATION BY ORGANIZATIONAL UNIT

The government of Williamson County, Texas is subdivided into several different offices; each with its own legally constituted duties as prescribed by the constitution and/or legislative act. The heads of some offices are elected officials; others are appointed by the Commissioners' Court or the District Judges of Williamson County as provided by law.

Constitutional Offices

Williamson County is a political body. The general governing body of the County is the Commissioners' Court, which has none of the functions of a court, but has powers and duties clearly set forth and defined in the constitution and statutes. The Commissioners' Court is comprised of four commissioners, each of whom is elected by the qualified voters of one of four precincts in the County, and a County Judge, who is elected Countywide as presiding officer. Commissioners' Court was created to carry out a policy common to the whole state, whereas, it was not mainly created to advance the interest of the particular locality in which it is located. The election of the various County officials ensures, in most instances, the application of state laws and regulations, in the light of local conditions and statutes, and to establish a courthouse and jail, appoint numerous officials, fill vacancies in certain County offices, let contracts in the name of the County, build roads and bridges, administer the County's public welfare services, perform numerous duties in regard to elections, set the County tax rate, issue bonds and adopt the County budget.

District Courts

There are five District Courts in Williamson County, each of which is a court of general jurisdiction and may try both civil and criminal cases. The judge of each of the respective courts is elected Countywide. The District Courts have original jurisdiction in all criminal cases of the grade of felony, all suits on behalf of the state to recover penalties, forfeitures and escheat. The District Courts preside over all cases of divorce, misdemeanors involving official misconduct, suits to recover damages, slander or defamation of character, suits for title of land and for enforcement of liens thereon, suits for the right of property levied upon by virtue of any writ of execution, sequestration, or attachment when the property levied on is valued at an amount of \$500 (exclusive of interest) and all suits concerning contested elections.

These courts and the judges thereof have power to issue writs of habeas corpus, mandamus, injunction, certiorari and all writs necessary to enforce their jurisdictions. The District Courts also have appellate jurisdiction and general supervisory control over the County Commissioners' Court. They have general original jurisdiction over all causes of action which a remedy or jurisdiction is not provided by law or the Constitution. The District Court, concurrently with County Court, has the general jurisdiction of a probate court and may do all things associated with the duties of a probate court enumerated under County Court. In addition, the District Courts share concurrent jurisdiction with the County Courts at Law when the matter in controversy exceeds \$500, but is less than \$10,000. Along with these constitutional and statutory responsibilities, the District Judges have the statutory responsibility of appointing the County Auditor and Court Reporters for each of the respective District Courts. The District Judges, along with the County Court-at-Law Judges, appoint the

Community Supervision and Corrections Department Director. The County Juvenile Board comprised of the District Judges and the County Judge appoints the Chief Juvenile Probation Officer.

Constables

In general, the duties of the Constable are to perform a service or act, execute and return, as provided by law, all civil and criminal processes, writs, citations, subpoenas, summons, warrants, and precepts, directed and delivered by a lawful official, anywhere in the constable's County, or in a County contiguous to the constable's County, and in other locations as provided by law. The Constable may seize and sell real estate and personal property upon order of the court, take eviction action and attend justice court proceedings. The Constable may enforce all state laws and arrest offenders with or without warrant for felonies or misdemeanor offenses committed against the peace and dignity of the state.

County Attorney

The Countywide electorate elects the County Attorney. Duties include representation of the State of Texas in all criminal proceedings under investigation or pending before the County Courts at Law and Justice Courts of the County, examination and prosecution of all cases pending before the Juvenile Courts, and representation of the State in all cases appealed to or from any of these courts. The County Attorney also processes felony and misdemeanor hot checks, obtains protective orders for victims of domestic violence, represents the Department of Protective and Regulatory Services in cases involving abuse or neglect of children or helpless adults, and obtains commitment orders for mental illness and substance abuse. The County Attorney attends Commissioners' Court as the civil lawyer for the County and provides a full range of legal services in that capacity. Also provided by the County Attorney is legal advice to all County officials and employees. Where applicable, the County Attorney oversees the representation of officials and employees who are involved in litigation.

County Clerk

The Countywide electorate elects the County Clerk and the duties and fees of the office are prescribed by the legislature. The County Clerk is the clerk of the County and of Commissioners' Court and is the official recorder of County business. By legislation in Williamson County, the County Clerk functions as the clerk of the court for each of the County Courts at Law. In addition, the County Clerk acts as recorder of deeds and other instruments, records and issues death and birth certificates, issues marriage licenses, registers cattle brands, records and retains all plats, and maintains records of mental health commitments. The County Clerk serves as clerk of the Probate and Civil Court and keeps all records, books, paper, and proceedings of the probate court as well as the County Courts at Law criminal dockets. Additional responsibilities include keeping all records properly indexed, arranged and preserved.

District Attorney

The legislature may create the Office of the District Attorney in any judicial district in the state and prescribe the duties of that office. Such an office in

Williamson County has been created and the District Attorney is a constitutional officer. The Countywide electorate elects the District Attorney. The duties of the office in general are to represent the State of Texas on all criminal matters before the District Courts of Williamson County. These matters include grand jury proceedings along with bond and asset forfeitures. The District Attorney also handles all appeals from any such matters that are taken to the Court of Appeals, Texas Court of Criminal Appeals, the Texas Supreme Court and the United States Supreme Court.

District Clerk

The Countywide electorate elects the District Clerk. In general, the functions of this office are to serve in an administrative capacity for the District Courts, to perform judicial or quasi-judicial duties in connection therewith, to act as custodian of the court records, to receive money in the clerk's official capacity, and to perform general assessed duties as are enjoined by statute or imposed by the lawful authority of the court. The District Clerk of Williamson County also maintains the files for all criminal, civil, family, and tax cases handled by these courts.

Justice of the Peace Courts

There are four Justice of the Peace Courts in Williamson County. Each Justice of the Peace is elected by the voters living within their respective precinct. Justices of the Peace have jurisdiction in all Class C misdemeanor criminal matters where such fines are established by statute. Also, the Justices of the Peace have jurisdiction in civil matters either in Small Claims Court or Justice Court where the amount in controversy is \$10,000 or less (exclusive of interest) of which exclusive original jurisdiction is not given to the County or District Courts. Appeals to the County Court shall be allowed in all cases decided in Justice Court, however, in civil cases, only when the judgment is for more than \$20 (exclusive of costs). The Small Claims Court exercise concurrent jurisdiction with the Justice Courts in all actions for recovery of money by any person, association of persons, corporations or by any attorney for such parties or other legal entity where the amount involved, exclusive of cost, does not exceed the sum of \$10,000. Small Claims courts may only recover money. All decisions of Small Claims Court and Justice Courts, provided that the amount in controversy, exclusive of costs, exceeds the sum of \$20 may, upon rendition of final judgment by the Judge of the Court, be appealed to the County Court or County Courts at Law. Other duties of the Justices of the Peace in Williamson County include death inquests, mental probable cause hearings, criminal prisoner admonishments, peace bond hearings, school truancy cases, juvenile magistrate statements, animal cruelty hearings, and other administrative duties per code.

Sheriff

The qualified voters of the County elect the Sheriff to office. The duties of the Sheriff are prescribed by the legislature. The Sheriff may employ guards for the safekeeping of prisoners in the jail and, subject to regulations of Commissioners' Court, has charge and control of the courthouse. In addition, the Sheriff shall execute all processes and precepts directed by legal authority and make return thereof to the proper court. The Sheriff is the Chief Law Enforcement Officer for the County and custodian of the County jail. In addition to apprehending criminals and serving writs and other legal papers for the Civil, County, and District Courts, the Sheriff is also charged with keeping order in the courtrooms. The Sheriff also administers proactive programs aimed at crime prevention and substance abuse control such as the Drug Abuse Resistance Education (DARE) program.

Tax Assessor-Collector

The Tax Assessor-Collector is elected by the Countywide electorate and performs all of the duties with respect to assessing property for the purpose of taxation and collection of taxes as may be prescribed by the legislature. The duties of the office consist of assessing and collecting County property taxes. The officer may serve in a similar capacity for any incorporated city, town, village, school districts--independent or otherwise, drainage district, and water control in the County. The Assessor-Collector of Williamson County, in addition to assessing and collecting for taxable real and personal property within the County, collects the taxes for many independent cities and districts. Other duties include collecting state and County license fees, occupation fees, beer and liquor taxes and state automobile transaction taxes.

County Treasurer

The Countywide electorate elects the County Treasurer. The duties of the County Treasurer are to receive County funds and disburse them, subject to the County Auditor's countersignature. The function of this office is an essential part of internal control in financial matters in that all monies due to the County must be placed in the treasurer's custody. Monies are forwarded to the County Treasury and can be withdrawn upon the signature of the County Treasurer and countersignature of the County Auditor. Additional responsibilities of the County Treasurer include signatory authority for all payroll related payments with the countersignature of the County Auditor. Also, the County Treasurer is responsible for the reconciliation of all bank accounts upon which the Treasurer acts as signatory. The County Treasurer prepares and submits all required reports and payments to the State of Texas and serves as Treasurer to the Bail Bond Board. In addition, the County Treasurer serves as the Certified Investment Officer for the County relative to all requirements of the Public Funds Investment Act.

OFFICES CREATED BY LEGISLATIVE LAW

County Court-at-Law

There are four County Courts-at-Law in Williamson County, each created by the legislature. The Countywide electorate elects each of the County Court-at-Law judges. These courts have jurisdiction in all misdemeanor cases, probate, and mental illness and chemical dependency matters. The County Courts-at-Law have concurrent jurisdiction with the District Courts in family law cases, including divorces, child custody cases and in civil matters where the amount in controversy does not exceed \$100,000 (exclusive of punitive or exemplary damages, costs, and interest). The County Courts-at-Law have appellate jurisdiction in all appeals in criminal and civil cases from Justice Courts and Municipal Courts. Along with these duties, the County Court-at-Law Judges and the District Judges appoint the Community Supervision and Corrections Department Director.

County Auditor

The County Auditor is appointed by the District Judges and serves as the Chief Accounting Officer of the County. The County Auditor has general oversight

of all County records and has responsible per statute for projecting revenue during the budget process. The County Auditor must sign all checks written for the County. It is the responsibility of the County Auditor's office to audit each department of the County at least once each quarter. Financial reporting is also performed by the County Auditor's office. The creation of the Comprehensive Annual Financial Report (CAFR) and the Popular Annual Financial Report (PAFR), that is submitted each year to the Government Finance Officers Association for review, is the responsibility of the County Auditor. In addition, the County Auditor oversees the payroll function for the entire County. Other responsibilities include managing fixed assets and administering and reporting all grant funds received from the state and federal government and other entities. The County Auditor also serves as the fiscal officer for the Community Services and Corrections Department and Chief Fiscal Officer for Juvenile Services.

Budget Officer

In a county with a population of more than 125,000 the Commissioners Court may appoint a Budget Officer. The Budget officer is responsible for preparing a county budget for the fiscal year. In preparing or monitoring the budget, the budget officer may require the county auditor or any other district, county, or precinct officer of the county to provide any information necessary for the budget officer to properly prepare or monitor the budget. The county budget is approved by Commissioners Court.

Animal Shelter Director

The mission of the animal shelter is to provide humane care to unwanted or abandoned pets, to assist the participating entities in enforcing state law and local ordinances, and to otherwise serve the citizens in a cost-effective manner. The Shelter Director is responsible for animal shelter operations and staff through development and enforcement of policy and procedures ensuring compliance with local, state and federal law. Priorities include development and maintenance of budgetary and financial goals, communication and relationships with regulatory agencies, Commissioners' Court, Shelter Board and officials from all city/county entities. The director also monitors and reports trends which may be used to facilitate planning of programs consistent with the success of overall shelter goals. The Shelter Director is hired by the County utilizing input from the Regional Animal Shelter's Board of Directors.

Chief Juvenile Probation Officer

The County Juvenile Board, comprised of five District Judges and the County Judge, appoints the Chief Juvenile Probation Officer. The general duties of this office are to properly investigate, process, and handle all cases referred to them by the courts, law enforcement agencies, parents, and other agencies. The Juvenile Probation Department compiles and prepares a detailed social history on all referred offenders and recommends corrective action to the Juvenile Court. The department provides professional casework services and supervision to delinquent children who are placed on probation by the Juvenile Court. Juvenile detention and intensive residential care is also provided by and through the Juvenile Services Department. Each of these units provides care 365 days a year. Several specialized programs are operated through Juvenile Services to include Community Services and Restitution, Gang Intervention, and Juvenile Drug and Delinquency Prevention. One specialized sex offender caseload officer is also provided through Juvenile Services.

County Emergency Services Senior Director

The County Judge with the advice and consent of Commissioners' Court appoints the Senior Director of Emergency Services of Williamson County. It is the

Senior Director's duty to control and direct the areas of Emergency Management, HazMat, MOT (Mobile Outreach Team), Dispatch, Wireless Communications, and EMS (Emergency Medical Services). It is the responsibility of the senior director to serve as a liaison with other municipal districts, state, County, regional, federal and other emergency management organizations. Emergency Management includes the coordination of disasters local, regional and state and the counties response in such areas. The area of HazMat is responsible for responding to Hazardous Material spills within the county and the region. MOT responds to mental health crisis calls in the county in coordination with the various law enforcement agencies within the county. Dispatch handles all 911 communications between the general public and County, City and Special District Agencies tasked with rapid response. Wireless Communications manages the radio system between the various Public Safety Agencies within the County. EMS responds to all emergency medical calls and handles transport of patients within the county.

County Extension Service Agent

The Williamson County Office of the Texas Agricultural Extension Service is a unique partnership between the County Commissioners' Court and the Texas A & M University System. County Extension Agents provide outreach education to the citizens of Williamson County in the areas of Agriculture, Family and Consumer Sciences, 4-H, and Youth Development, and Horticulture. Agents utilize research-based information to conduct workshops, clinics, tours, meetings and programs, as well as preparing news releases and web-based education. The Extension Service values and promotes principles of citizen and community involvement, research-based education, lifelong learning, and volunteerism.

CSCD Director

The Community Supervision and Corrections Department (also known as Adult Probation Department) Director is appointed by the District and County Court-at-Law Judges with criminal jurisdiction. The department is responsible for supervising misdemeanor and adult offenders placed on community supervision (adult probation), offenders placed under pre-trial supervision, and offenders placed in the department's 90-bed intensive inpatient substance abuse program, the Central Texas Treatment Center. The department's mission is to protect the community and rehabilitate offenders. The department operates a number of rehabilitation programs for the supervision of offenders and specialized caseloads for sex offenders, special needs offenders, offenders required to be monitored on electronic monitoring or surveillance, and offenders required to have ignition interlock devices that monitor alcohol use in their vehicles. The department receives most of its funding from state funds and offender fees. The Texas Department of Criminal Justice-Community Justice Assistance Division provides grant and operational funds, and standards oversight to the department.

Elections Administrator

The Elections Administrator is the County Elections Official and is appointed by the Williamson County Elections Commission. The duties of the Elections Administrator include all voter registration activities for over 210,000 registered voters in 99 precincts and the conduct of election activities for more than 43 county, city and school governments, as well as 45 municipal and special utility districts. Duties also include the preparation and maintenance of appropriate political jurisdiction maps. The Administrator prepares elections contracts and conducts elections for federal and state elections, and for local elections when requested. Duties include the selection and coordination of poll sites, selection and training of poll workers, and preparation of ballot materials. The Elections Administrator coordinates the use of grant funds from the Help America Vote Act (HAVA) with the County Judge and the Auditor and maintains all electronic

voting equipment and peripherals. The Administrator serves as the repository for local officials' campaign and expenditure reports. The Elections Administrator provides information to the public regarding voter registration and elections and serves as a liaison to the Secretary of State regarding elections issues.

Human Resource Senior Director

The Human Resource (HR) Senior Director for Williamson County is appointed by the County Benefits Committee and the Commissioners' Court. The Senior Director must ensure the County is in compliance with state and federal hiring laws, that applicants meet the qualifications of a particular job opening and that the public is notified when a job opening becomes available within the County. The HR Senior Director is responsible for the management of the Self-Funded Benefits Plan and various other medical and dental benefit plans offered by the County as well as life and long-term disability insurance, workers' compensation insurance, the wellness program and the employee assistance program. The HR Senior Director also monitors the claims disbursement made under the Self-Funded Benefits Plan and must ensure the various benefits plans are administered in compliance with federal laws and regulation. The HR Senior Director must ensure the County complies with the Drug-Free Workplace Policy, the Family and Medical Leave Act (FMLA) and the Americans with Disabilities Act (ADA).

Infrastructure Services Senior Director

The County Judge with the advice and consent of the Commissioners' Court appoints the Senior Director of Infrastructure Services of Williamson County. It is the Senior Director's duty to control and direct the areas of Facilities Maintenance, Fleet Services, the County Engineer's Office and the Road and Bridge Division. It is the responsibility of the senior director to serve as a liaison with local, state, county, and federal organizations. The area of Facilities maintenance oversees all County real estate transactions and facilities construction activities. Facilities additionally ensures the quality and completion of maintenance and repair for all County-owned buildings and grounds. Fleet Services maintains Williamson County's Fleet of vehicles and equipment; makes recommendations during the Budget process of equipment replacement needs for county departments as well as assisting in defining what types of equipment should be purchased. The Road and Bridge Division of Williamson County has the responsibility for the maintenance and repair of all County roads, bridges, drainage structures and ditches pertaining to the road system in Williamson County. The County Engineer's Office is responsible for the planning, design and inspection of roadway and drainage facilities required to provide for the safe, economical and productive operation of the County's transportation system. The County Engineer's Office is additionally responsible for land development coordination activities such as plat review for the unincorporated areas within the County.

Parks & Recreation Senior Director

The County Judge appoints the Parks & Recreation Senior Director with the advice and consent of the Commissioners' Court. The Senior Director is responsible for the development, operation, and maintenance of County parks, trails and preserves. The senior director also provides for safe and secure facilities and coordinates park related development and activities with cities in the County.

Purchasing Agent

The Purchasing Agent is hired by the Commissioners' Court. The Purchasing Agent is responsible for carrying out the functions prescribed by law for a purchasing agent and administers the procedures prescribed by law for notice and public bidding for county purchases and contracts. The County Purchasing Agent purchases all supplies, materials and equipment required or used by the county and contracts for all repairs to purchased equipment, as needed.

Technology Services Senior Director

The County Judge with the advice and consent of the Commissioners' Court appoints the Technology Services Senior Director of Williamson County. It is the senior director's duty to oversee the functions of Information Technology Services (ITS), Geographic Information Systems (GIS), 911 Addressing and Records Management (RM) for the County. ITS includes installing new systems, protecting computer-stored records, maintaining control of daily EDP functions, troubleshooting within County offices as computer-related issues arise as well as supporting County-wide telecommunications. GIS includes management of the central GIS database and interfaces as well as providing GIS, GPS, and related services to County departments and the public. 9-1-1 Addressing includes maintaining the 9-1-1 telephone database for the entire County and providing addressing services for the unincorporated areas and small cities. RM functions include warehousing and protecting records from the various County departments, monitoring and coordinating destruction schedules, and warehousing and coordinating the disposal of assets as the assets exceed their useful life. In addition, the director oversees County mail courier and switchboard functions.

Veterans Services

In a county with a population of 200,000 or more the Commissioners Court shall maintain a veterans county service office. The commissioner's court appoints the veterans county service officer and the number of assistant veterans county service officers that it considers necessary. Veterans Services staff assists veterans and their families with information on programs and services that are available for individuals that have served in the armed forces. They also help them file for and receive their entitled benefits from the Department of Veterans Affairs. Programs and services available include educational benefits, vocational benefits, disability retirement, obtaining lost military records and more.

Budget Planning

Overview

The budget process begins in early January kicking off meetings with the Court as well as respective department heads, elected officials and appointed officials. The goals, philosophies and priorities are determined and direction is given to the budget office to proceed. February marks the month of preparing our budget center (application used to make budget requests and recommendations) i.e. making updates and/or enhancements. Beginning in March budget instructions are disbursed to all department heads specifically outlining a timeline/calendar along with the process for submitting budget requests. Also, personnel requests are due at this time. During this time pre-budget meetings are offered to all department heads/elected officials should he/she choose to discuss budget requests in depth. The budget center is typically opened in mid to late April for a period of two weeks to allow departments to enter their requests. The months of May and June are primarily set aside to work on budget recommendations. At the same time, the Court adopts the salaries for elected officials and publishes all required documentation. The budget center is opened during the middle of July to review budget recommendations. Subsequently post budget recommendation hearings take place. Budget modification voting sessions take place in mid August and adoption of the budget is finalized late August. The budget is filed in the County Clerk's office no later than September 30th each year.

Amendments

Pursuant to Local Government Code, Section 111.070 (b), the Commissioner's Court may authorize an emergency expenditure as an amendment to the original budget only in case of a grave public necessity to meet an unusual and unforeseen condition that could not have been included in the original budget through the use of reasonably diligent thought and attention. All budget amendments must be placed on the regular agenda for consideration by the Commissioner's court and any amendments creating an increase in budgetary commitment for the next fiscal year shall be specifically noted. The re-appropriation at the beginning of a fiscal year of funds committed under valid purchase orders of the County but unspent by September 30th of the prior fiscal year require a budget amendment from fund balance. These budget amendments have no net effect on spending but simply change the accounting year for expenditures.

**WILLIAMSON COUNTY, TEXAS
2012 - 2013
BUDGET PLANNING CALENDAR**

- February 7** ***New Personnel Request Information Sent out***
- March 7** ***New Personnel Requests Due***
- March 19-30** ***Pre-Budget Meetings Between County Departments and Budget Office (optional)***
- April 2-3** ***Budget Center Training / New User & Refresher Course***
- April 10** ***Budget Workshop (Court, E.O.s and DHs) adtl info to be sent***
- April 11-12** ***Budget Center Training / New User & Refresher Course***
- April 16** ***Budget Instructions/Policy Disbursed***
- April 18** ***Budget Center Open for Input/Requests***
- May 2** ***Budget Center Closed for Input/Requests***
- May 14** ***Pre-Recommendation Public Hearing/Departmental Presentations (Optional) 1:00 – 4:00***
- July 18** ***Budget Center Open for Viewing Recommendations***
- July 24** ***Post-Recommendation Public Hearing/Departmental Presentations (Optional) 1:00 – 4:00***
- August 20-21** ***Budget Modification Voting Sessions (Monday 8:00-12:00, Tuesday 1:00-5:00)***
- August 28** ***Adopt 2012-2013 Budget***

FY 2012-13

COUNTYWIDE PLANS

Strategic Plan Overview

A strategic plan provides guidance to an organization by establishing where they are now, where they want to be, how to get there, and if they have arrived. A strategic plan identifies the mission and vision of the organization – why they exist – and establishes values that the organization will hold to as it moves forward.

Williamson County’s government is a large, complex organization with many moving parts. The Commissioners’ Court steers this organization through the budget process, setting policy and demonstrating leadership in a number of other ways. The Williamson County Internal Assessment and Strategic Plan (Strategic Plan) is one such example of proactive leadership. The Strategic Plan is a comprehensive compilation of the County’s goals and values, for departments and divisions who opted to participate. The process of the plan (described in greater detail in the appendix) included interviews with all elected officials and department heads, collecting their individual goals, priorities and mission. Compiled, sorted, and analyzed, the goals provide a blueprint for the long and short-term development of the County. Throughout the process certain values continued to rise to the surface, including, *fiscal conservatism, professionalism, efficiency and modernization*.

Priorities for the County include providing better public service by upgrading and utilizing information technologies and ensuring County facilities are right-sized. Other important issues included streamlining County government, supporting County employees, and customer service. The goals identified in the plan will be achieved through an application of one or a combination of the values as they are not mutually exclusive. For example, meeting financial goals can be achieved by efficient, highly-trained staff, which can be a result of the application of information technologies. This comprehensive approach was applied throughout the plan. The strategic plan is an important tool for the current leadership of Williamson County. The plan should also be tool for future County leadership. As a snap shot or baseline of where the County is now, future leadership will be able to refer to the goals established in 2010 and see if they have been achieved and, if not, why? The strategic plan is a “living” document, it is not written in stone, but meant to be constantly revisited, amended and updated; a well used tool to move the County to where it wants it to be.

A full copy of this plan is in the Appendix of this document.

Long Range Transportation Plan Overview

The Williamson County Long-Range Transportation Plan focuses on what road and transit improvements should be built or improved over the next 25 years to help address expected growth in the county; it is this plan that guides future capital improvements.

The county has worked in close collaboration with its member cities to develop the plan, which analyzes current population and employment data in order to make projections about how and where the county will grow in the future. It also contemplates land-use patterns and the role of transit moving forward.

A draft of the plan was presented at public open houses in each precinct and at a county-wide open house held at the county courthouse. The purpose of these meetings was to share information about the plan with the public and to provide opportunities for citizen input. The comments received were reviewed and evaluated to determine if they related to current operational concerns or to the newly proposed group of projects.

Adjustments were made based on comments received; the resulting plan includes proposed projects and their estimated costs; however it does not define specific funding sources. The proposed 2035 Long-Range Transportation Plan would result in:

- Approximately 100 miles of new roadways; and
- Approximately 250 miles of roads receiving additional lanes.

The cost of the plan (in today's dollars) is estimated to be approximately \$2.20 billion; this cost would be shared by the county, cities within the county and the Texas Department of Transportation (TxDOT), depending on which jurisdiction a project falls. Developers could also be asked to share in the costs where appropriate.

It will serve as a blueprint for future bond programs and will provide opportunities to continue partnering with cities in making decisions about infrastructure improvements throughout the county. The plan also will help guide the relationship with developers and landowners with regard to land-planning and preservation for future projects. This was developed as a fluid document to be updated as necessary moving forward.

A full copy of this plan is in the Appendix of this document.

FY 2012-2013
TAX RATE SUMMARIES

**Summary of Tax Levies and Projected Fund Balances
Adopted Budget FY 2012 – 2013**

FUND	ESTIMATED BEGINNING FUND BALANCE*	TOTAL NON-TAX REVENUE	ESTIMATED EXPENDITURES	TAX LEVY AT 98% COLLECTION	FUNDING END BALANCE
GENERAL FUND	\$74,799,993	\$29,304,789	\$129,361,127	\$98,350,681	\$73,094,336
ROAD AND BRIDGE FUND	\$12,316,488	\$4,980,000	\$18,679,473	\$13,634,435	\$12,251,450
TOBACCO FUND	\$3,924,047	\$0	\$0	\$0	\$3,924,047
MEDICAID UPL PROGRAM	\$1,954,317	\$5,400,000	\$5,400,000	\$0	\$1,954,317
LAW LIBRARY FUND	\$566,661	\$194,725	\$265,600	\$0	\$495,786
COURT REPORTER SERVICE FUND	\$961,370	\$97,800	\$42,750	\$0	\$1,016,420
COURTHOUSE SECURITY FUND	\$230,102	\$225,100	\$228,205	\$0	\$226,997
JP SECURITY FUND	\$128,993	\$0	\$38,602	\$0	\$90,391
ALTERNATIVE DISPUTE RESOLUTION FUND	\$237,454	\$19,700	\$6,710	\$0	\$250,444
JUSTICE COURT TECHNOLOGY FUND	\$607,590	\$0	\$152,118	\$0	\$455,472
JP #1 TRUANCY PROGRAM FUND	\$0	\$0	\$20,141	\$0	-\$20,141
JP #3 TRUANCY PROGRAM FUND	\$41,749	\$0	\$0	\$0	\$41,749
ELECTION SERVICES CONTRACT FUND	\$0	\$0	\$322,940	\$0	-\$322,940
ELECTION DISCRETIONARY FUND	\$16,314	\$0	\$27,500	\$0	-\$11,186
ELECTION CHAPTER 19 FUND	\$0	\$0	\$40,800	\$0	-\$40,800
ELECTION HAVA - TITLE II	\$148,470	\$0	\$145,000	\$0	\$3,470
PROBATE COURT FUND	\$37,952	\$4,000	\$2,800	\$0	\$39,152
DRUG COURT	\$66,918	\$42,600	\$35,000	\$0	\$74,518
RECORDS ARCHIVE FUND - COUNTY CLERK	\$1,573,989	\$476,500	\$859,271	\$0	\$1,191,218
RECORDS MGMT/PRSRV FUND- COUNTY CLERK	\$822,708	\$515,900	\$650,249	\$0	\$688,359
RECORDS MGMT/PRSRV FUND- DISTRICT CLERK	\$184,499	\$26,500	\$60,000	\$0	\$150,999
RECORDS MGMT/PRSRV FUND- COUNTY WIDE	\$831,534	\$134,450	\$326,505	\$0	\$639,479
DISTRICT CLERK TECHNOLOGY FUND	\$79,722	\$0	\$0	\$0	\$79,722
COUNTY ATTORNEY HOT CHECK FUND	\$20,083	\$96,000	\$75,557	\$0	\$40,526

WELFARE FRAUD FUND	\$1,451	\$0	\$1,300	\$0	\$151
DA DRUG ENFORCEMENT FUND	\$171,346	\$0	\$152,670	\$0	\$18,676
SHERIFF DRUG ENFORCEMENT FUND	\$711,083	\$0	\$701,211	\$0	\$9,872
WC RCS	\$0	\$1,317,740	\$1,318,041	\$0	-\$301
WILLIAMSON COUNTY CONSERVATION FUND	\$1,886,192	\$0	\$587,171	\$0	\$1,299,021
REGIONAL ANIMAL SHELTER	\$114,511	\$1,199,450	\$1,195,299	\$0	\$118,662
JJAEP - TIER II FUNDING	\$151,437	\$0	\$89,773	\$0	\$61,664
DEBT SERVICE - COUNTY WIDE	\$9,069,149	\$6,195,400	\$68,242,151	\$57,942,525	\$4,964,923
AVERY RANCH FUND	\$0	\$1,178,776	\$1,314,461	\$0	-\$135,685
FLEET MAINTENANCE	\$13,102	\$4,342,592	\$3,765,608	\$0	\$590,086
WILLIAMSON COUNTY BENEFITS FUND	\$1,783,041	\$18,460,800	\$20,321,703	\$0	-\$77,862
TOTAL ALL FUNDS	\$113,452,265	\$74,212,822	\$254,429,737	\$169,927,641	\$103,162,992
TOTAL REVENUE REQUIRED AT 98% COLLECTIONS.....	\$244,140,463				
EFFECTIVE TAX RATE FOR TAX YEAR 2013.....	0.489029				
TAX RATE APPROVED TO FUND ADOPTED BUDGET.....	0.489029				
% BELOW EFFECTIVE TAX RATE.....	0.0%				

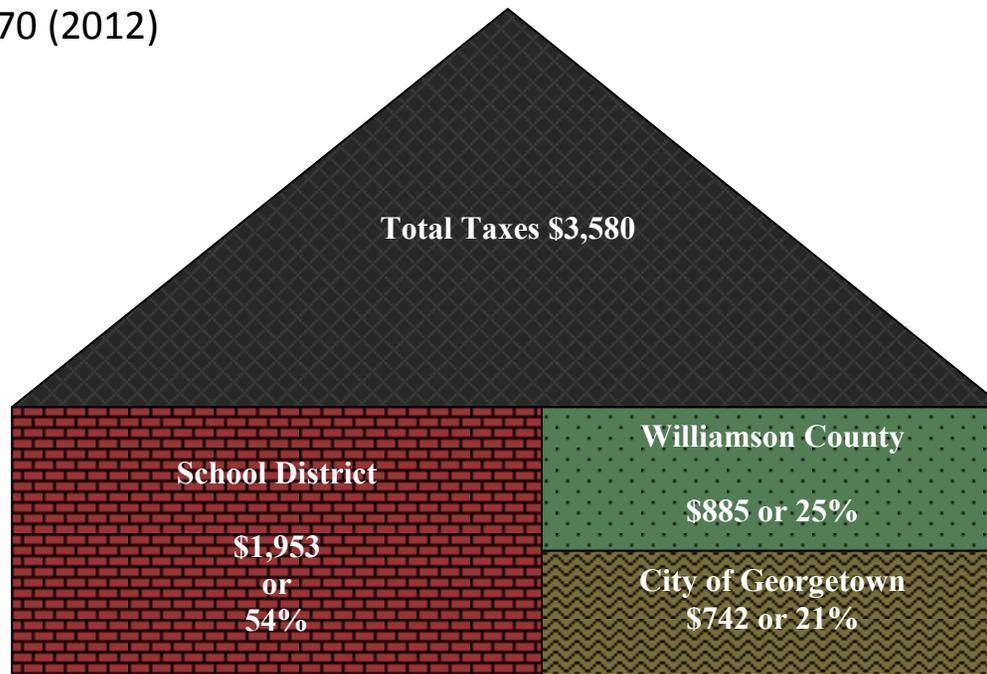
* Beginning fund balances are estimated as of Nov. 13, 2012.

Fund balances may still change until the books are closed

Dec. 31, 2012.

Property Tax Analysis for Average Homeowner

For the average \$180,870 (2012)



- County taxes for FY 2011-2012 on a \$180,868 home, which was the county average, were \$882.07 based on the adopted tax rate of .487687 cents per \$100 valuation.
- Evaluations for the average home for 2012 increased by an average of .001%. A home valued at \$180,868 would have, on average, a current value of \$180,870.
- County taxes for FY 2012-2013 on the same house would be based on the property tax rate of .489029 cents per \$100 valuation.
- Changes in an individual taxpayer's county taxes are dependent on the specific change in property evaluation. The above diagram is presented for comparison purposes. Taxes listed above are not all inclusive, as taxable entities vary based on the location of the home within the County.

**Tax Rates by Fund
Adopted Budget FY12/13**

FUNDS	TAX RATE 2006	TAX RATE 2007	TAX RATE 2008	TAX RATE 2009	TAX RATE 2010	TAX RATE 2010	TAX RATE 2011	TAX RATE 2012
GENERAL FUND	0.300500	0.283355	0.275000	0.271291	0.289900	0.289900	0.287687	0.281529
ROAD AND BRIDGE FUND	0.033500	0.032165	0.030000	0.028899	0.030000	0.030000	0.030000	0.040000
DEBT SERVICE FUND	0.165657	0.184137	0.184100	0.168134	0.170000	0.170000	0.170000	0.167500
TOTAL	0.499657	0.499657	0.489100	0.468324	0.489900	0.489900	0.487687	0.489029

Analysis of Revenue Derived by Tax Rate Adopted Budget 2012-2013

	2007 FISCAL YEAR	2008 FISCAL YEAR	2009 FISCAL YEAR	2010 FISCAL YEAR	2011 FISCAL YEAR	2012 FISCAL YEAR
TOTAL TAXABLE VALUE						
General and Debt Service	\$29,331,601,004	\$29,094,283,218	\$28,954,687,097	\$28,476,305,027	\$29,295,164,462	\$30,650,302,905
Tax rate per \$100 valuation	0.459100	0.439425	0.459900	0.459900	0.457687	0.449029
Estimated Tax Levy	\$134,661,380	\$127,847,554	\$133,162,606	\$130,962,527	\$134,080,159	\$137,628,749
Road and Bridge	\$29,501,793,993	\$28,829,120,946	\$28,710,689,733	\$28,360,406,900	\$29,105,133,807	\$30,471,806,757
Tax rate per \$100 valuation	0.030000	0.028999	0.030000	0.030000	0.030000	0.040000
Estimated Tax Levy	\$8,850,538	\$8,360,157	\$8,613,207	\$8,508,122	\$8,731,540	\$12,188,723
TOTAL ESTIMATED TAX LEVY	\$143,511,918	\$136,207,711	\$141,775,813	\$139,470,649	\$142,811,700	\$149,817,471
ESTIMATED COLLECTION RATE	98.0%	98.0%	98.0%	98.0%	98.0%	98.0%
TOTAL COLLECTION	\$140,641,680	\$133,483,557	\$138,940,297	\$136,681,236	\$139,955,466	\$146,821,122

**Tax Distribution by Fund
Adopted Budget 2012-2013**

FUNDS	TAX RATE	TOTAL GROSS TAXES	TOTAL NET TAXES	TAX DISTRIBUTION
GENERAL FUND	0.281529	\$127,655,470	\$125,102,361	60.7%
ROAD AND BRIDGE FUND	0.040000	\$18,614,435	\$18,242,146	8.8%
DEBT SERVICE FUND	0.167500	\$64,137,925	\$62,855,167	30.5%
TOTAL TAX RATE/TAX LEVY	0.489029	\$210,407,830	\$206,199,673	100.0%

Ad Valorem Tax Collection History

General and Debt Service

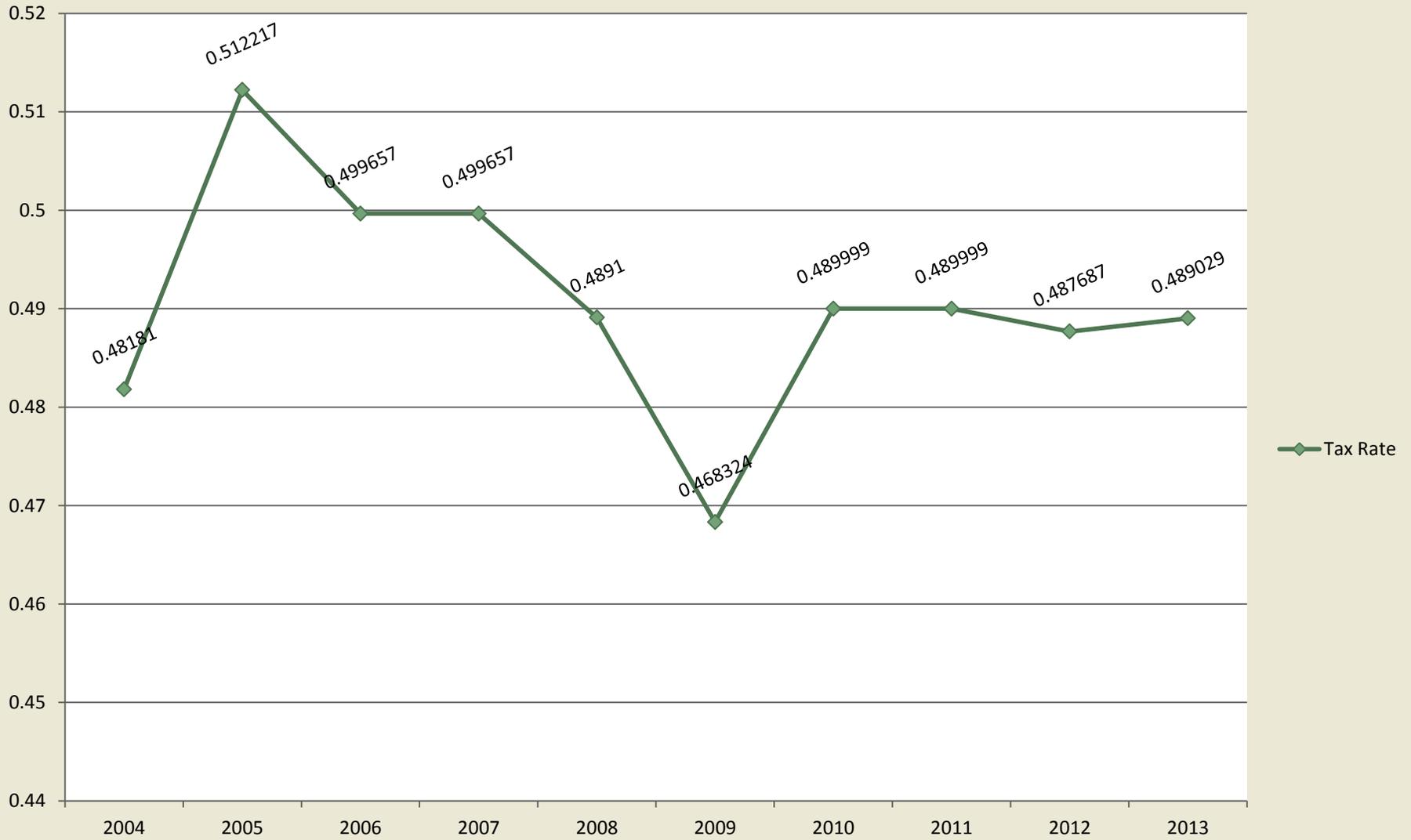
FISCAL YEAR	TOTAL TAX LEVY	ADJUSTMENTS	ADJUSTED TAX LEVY	CURRENT TAX COLLECTIONS	PERCENT OF LEVY COLLECTED	COLLECTIONS IN SUBSEQUENT YEARS	TOTAL TAX COLLECTIONS	TOTAL TAX COLLECTIONS TO TAX LEVY
2002	\$59,243,394	(\$108,618)	\$59,134,776	\$58,452,760	98.8%	\$607,586	\$59,060,346	99.9%
2003	\$87,242,304	\$780,902	\$88,023,206	\$86,705,850	98.5%	\$819,775	\$87,525,626	99.4%
2004	\$99,112,577	\$645,611	\$99,758,187	\$98,529,088	98.8%	\$983,051	\$99,512,138	99.8%
2005	\$103,602,188	\$724,561	\$104,326,749	\$103,249,802	99.0%	\$1,114,948	\$104,364,750	100.0%
2006	\$112,397,238	\$5,015,911	\$117,413,150	\$116,525,433	99.2%	\$875,631	\$117,401,064	100.0%
2007	\$132,990,923	\$820,017	\$133,810,940	\$132,873,850	99.3%	\$787,278	\$133,661,128	99.9%
2008	\$144,683,340	(\$371,356)	\$144,311,984	\$142,889,755	99.0%	\$537,205	\$143,426,960	99.4%
2009	\$153,756,130	(\$235,931)	\$153,520,199	\$152,337,348	99.2%	\$1,025,670	\$153,363,018	99.9%
2010	\$150,606,771	\$942,725	\$151,549,496	\$150,514,853	99.3%	\$893,425	\$151,408,278	99.9%
2011	\$153,115,774	\$988,868	\$154,104,642	\$153,293,400	99.5%	\$740,925	\$154,034,325	100.0%

Road and Bridge

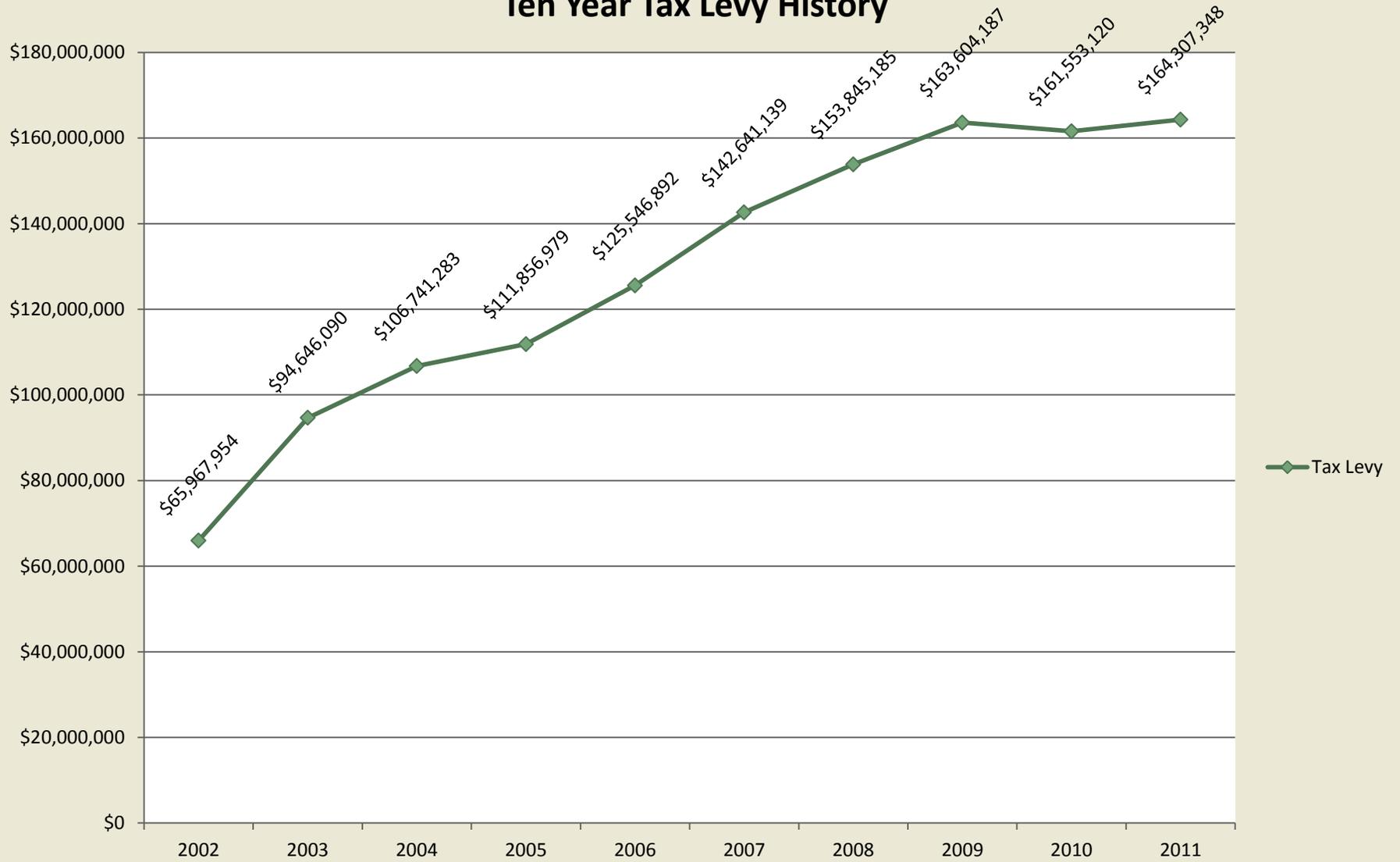
FISCAL YEAR	TOTAL TAX LEVY	ADJUSTMENTS	ADJUSTED TAX LEVY	CURRENT TAX COLLECTIONS	PERCENT OF LEVY COLLECTED	COLLECTIONS IN SUBSEQUENT YEARS	TOTAL TAX COLLECTIONS	TOTAL TAX COLLECTIONS TO TAX LEVY
2002	\$6,845,932	(\$12,754)	\$6,833,178	\$6,754,837	98.9%	\$69,448	\$6,824,285	99.9%
2003	\$6,561,557	\$61,326	\$6,622,884	\$6,523,751	98.5%	\$42,383	\$6,566,133	99.1%

FISCAL YEAR	TOTAL TAX LEVY	ADJUSTMENTS	ADJUSTED TAX LEVY	CURRENT TAX COLLECTIONS	PERCENT OF LEVY COLLECTED	COLLECTIONS IN SUBSEQUENT YEARS	TOTAL TAX COLLECTIONS	TOTAL TAX COLLECTIONS TO TAX LEVY
2004	\$6,934,609	\$48,487	\$6,983,096	\$6,898,263	98.8%	\$44,202	\$6,942,466	99.4%
2005	\$7,472,444	\$57,786	\$7,530,230	\$7,451,851	99.0%	\$77,612	\$7,529,463	100.0%
2006	\$7,783,836	\$349,906	\$8,133,742	\$8,070,304	99.2%	\$63,051	\$8,133,354	100.0%
2007	\$8,770,714	\$59,485	\$8,830,199	\$8,766,835	99.3%	\$57,588	\$8,824,423	99.9%
2008	\$9,554,090	(\$20,890)	\$9,533,201	\$9,437,828	99.0%	\$36,272	\$9,474,100	99.4%
2009	\$10,097,183	(\$13,195)	\$10,083,988	\$10,004,660	99.2%	\$71,791	\$10,076,451	99.9%
2010	\$9,936,288	\$67,336	\$10,003,624	\$9,933,954	99.3%	\$62,501	\$9,996,455	99.9%
2011	\$10,132,544	\$70,162	\$10,202,706	\$10,147,097	99.5%	\$52,830	\$10,199,927	100.0%

Wiliamson County, Texas Ten Year Tax Rate History



Williamson County, Texas Ten Year Tax Levy History



FY 2012-2013

REVENUE AND EXPENSE

SUMMARIES

Revenue Source Overview

Pursuant to Texas statutes, the Williamson County Auditor estimates and certifies all revenues used in establishing the annual budget. The Auditor's Office uses trend analysis as the primary method, modified by any significant legislative or economic changes, to estimate revenues. The following are the Top 3 sources of Revenue for the major operating funds for Williamson County, comprising over 91.5% of all revenue collected by the county:

Ad Valorem Taxes (81.0%)*

Ad Valorem Taxes for FY 2013 total \$170,426,641. Since there is no County sales tax, Real Estate taxes is the main source of revenue for Williamson County. Williamson County uses the Williamson Central Appraisal District's Certified Role to estimate taxes. The revenue from the "amount under protest" is estimated at 85% of the total amount, to account for those cases whose increases are successfully appealed. Overall, a collection rate of 99% is applied based upon previous year's collections, and modified by the current economic environment. Property values in Williamson County increased by 3% over the prior year due to new improvements that are primarily a result of new commercial property construction. The court adopted the effective tax rate of .489029 which was up slightly from .487687 in fiscal year 2012.

Charges for Services (5.6%) *

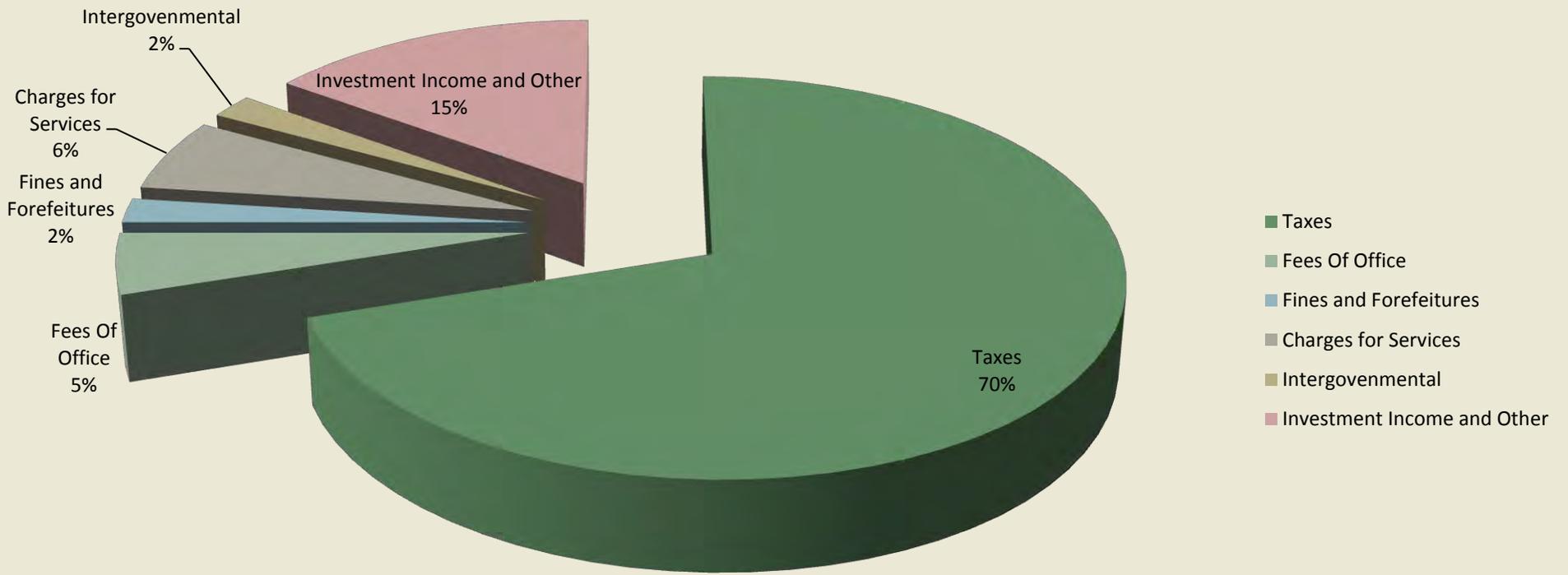
Fees for services include items such as EMS, Parks, Voluntary Law Enforcement Services and Landfill fees. Service revenue estimates are generally based upon historical trend using the last two fiscal years. Prior fiscal year budgets have assumed a growth factor on these services but due to the economy FY 2013 assumed limited growth. Changes in fees for service are taken into account if contemplated as well. The usual result is Actual Revenues slightly above the Approved Budget due to population trends and service demand growth. As Williamson County's population increases from 422,679 (2010 Census) to 458,830 (estimate) in 2012, demand for services, and therefore revenues from those services, increases as well. FY 2013 service fee revenues are expected to increase by \$ 730 Thousand. This is primarily attributed to increased EMS calls expected to keep up with population growth.

Fees of Office (4.9%) *

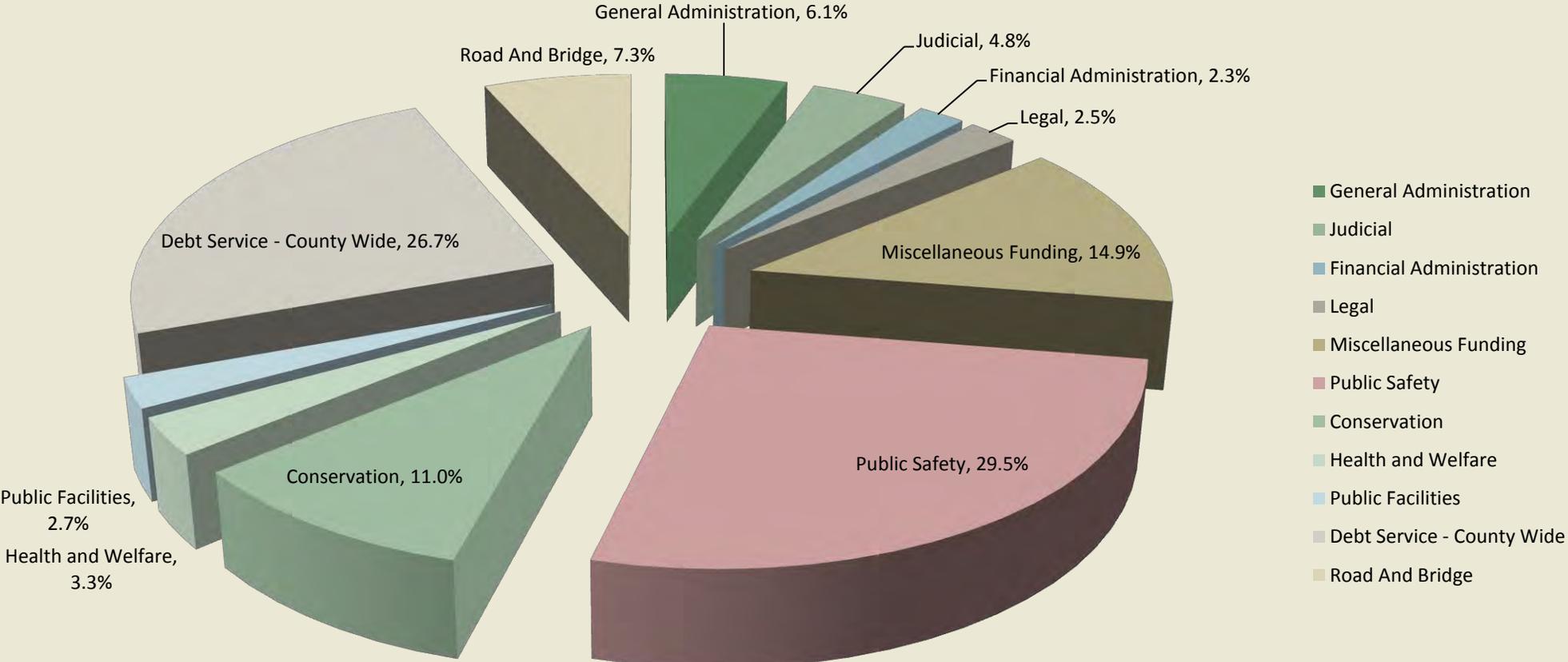
Fees of office are established either by legislative code or the Commissioners Court. They are collected primarily by elected officials and are related to the collection of citations, taxes, etc. These revenue estimates are generally based upon historical trend using the last two fiscal years and if there are any changes in fees. Prior fiscal year budgets have assumed a growth factor on these fees but due to the economy FY 2013 assumed limited growth. The usual result is Actual Revenues slightly above the Approved Budget due to population trends and service demand growth.

* Based on total revenue for the General, Road & Bridge and Debt Service Funds. All other funds are comprised primarily of fees of office and are limited to restricted uses of those funds.

**FY 2012-2013 Adopted Budget
Revenue Summary By Function
\$244,426,263**



FY 2012-2013 Adopted Budget Expenditure Summary by Function \$256,073,275



WILLIAMSON COUNTY, TEXAS
FY 2012-2013 ADOPTED BUDGET
Breakdown of Expenditure Summary by Function

General Administration

Commissioner Pct. #1
 Commissioner Pct. #2
 Commissioner Pct. #3
 Commissioner Pct. #4
 County Judge
 Museum
 County Clerk
 Human Resources Department
 Purchasing Department
 Non-Departmental
 Information Technology
 Veterans Service Office
 Elections Department
 Infrastructure

Financial Administration

County Auditor
 County Treasurer
 Tax Assessor-Collector
 Budget Office

Legal

District Attorney
 Personal Bond Office
 County Attorney

Miscellaneous Funding

Tobacco Fund
 Medicaid UPL Program
 Courthouse Security Fund
 Court Reporter Service Fund
 Law Library Fund
 Alternative Dispute Resolution Fund
 Justice Court Technology Fund
 Truancy Program Fund
 Election Services Contract Fund
 Election Discretionary Fund
 Election Chapter 19 Fund
 Election HAVA Title II
 Probate Court Fund
 Drug Court
 County Clerk Records Archive Fund
 County Clerk Records Mngmt/Preservation Fund
 District Clerk Records Mngmt/Preservation Fund
 County Wide Records Mngmt/Preservation Fund
 County Attorney Hot Check Fund
 District Attorney Hot Check Fund
 District Attorney Drug Enforcement Fund
 Sheriff Drug Enforcement Fund
 WC RCS
 Williamson County Conservation Fund
 Regional Animal Shelter
 Avery Ranch Fund

JJAEP – Tier II Funding
 Fleet Maintenance
 Williamson County Benefits Fund
 Indirect Projects/Grants Fund

Public Safety

County Jail
 County Sheriff
 Juvenile Services
 Adult Probation
 Mobile Outreach
 911 Communications
 Constable, Pct. #1
 Constable, Pct. #2
 Constable, Pct. #3
 Constable, Pct. #4
 EMS
 Emergency Management
 Emergency Services Department
 Haz Mat
 Animal Services
 DPS-ABC Georgetown
 DPS- Georgetown West-NW

Conservation

County Extension Office

Judicial

District Courts
26th District Court
277th District Court
368th District Court
395th District Court
425th District Court
County Courts
County Court at Law #1
County Court at Law #2
County Court at Law #3
County Court at Law #4
County Clerk-Judicial
District Clerk
Justice of the Peace, Pct. #1
Justice of the Peace, Pct. #2
Justice of the Peace, Pct. #3
Justice of the Peace, Pct. #4

Health and Welfare

Public Assistance
Child Welfare
Health District

Public Facilities

Williamson County Buildings
Parks Department
Recycling

Road And Bridge

Debt Service - County Wide

**Williamson County, Texas
Adopted Budget 2012 – 2013
Budget Summary by Fund**

Funds	Budget 2007-2008	Budget 2008-2009	Budget 2009-2010	Budget 2010-2011	Budget 2011-2012	Budget 2012-2013	Budget 2011- 2012 vs Budget 2012-2013	% Increase or Decrease
GENERAL FUND	\$107,088,199.00	\$118,390,632.58	\$121,216,314.77	\$124,355,685.16	\$126,879,388.00	\$129,361,127.00	\$2,481,739.00	2.0%
ROAD AND BRIDGE FUND	\$16,360,717.00	\$20,140,061.00	\$19,428,355.00	\$22,648,755.24	\$18,485,622.43	\$18,679,473.00	\$193,850.57	1.0%
TOBACCO FUND	\$691,777.96	\$761,480.58	\$654,590.00	\$414,477.00	\$328,214.00	\$0.00	-\$328,214.00	-100.0%
MEDICAID UPL PROGRAM	\$0.00	\$600,000.00	\$1,000,000.00	\$7,000,000.00	\$5,400,000.00	\$5,400,000.00	\$0.00	0.0%
LAW LIBRARY FUND	\$114,700.00	\$175,000.00	\$175,000.00	\$175,000.00	\$266,100.00	\$265,600.00	-\$500.00	-0.2%
COURT REPORTER SERVICE FUND	\$60,986.00	\$55,300.00	\$60,100.00	\$57,900.00	\$40,750.00	\$42,750.00	\$2,000.00	4.9%
COURTHOUSE SECURITY FUND	\$323,680.00	\$210,107.38	\$214,728.60	\$213,675.46	\$224,301.04	\$228,205.39	\$3,904.35	1.7%
JP COURT SECURITY FUND	\$0.00	\$0.00	\$0.00	\$33,600.00	\$46,130.44	\$38,602.46	-\$7,527.98	N/A
ALTERNATIVE DISPUTE RESOLUTION FUND	\$4,892.00	\$4,892.00	\$6,992.00	\$6,992.00	\$7,241.25	\$6,709.67	-\$531.58	-7.3%
JUSTICE COURT TECHNOLOGY FUND	\$0.00	\$0.00	\$137,000.00	\$115,421.91	\$178,071.44	\$152,118.00	-\$25,953.44	-14.6%
TRUANCY PROGRAM FUND	\$0.00	\$0.00	\$13,911.00	\$14,031.84	\$21,347.05	\$20,140.53	-\$1,206.52	-5.7%
ELECTION SERVICES CONTRACT FUND	\$322,033.00	\$231,930.00	\$312,173.00	\$315,125.00	\$313,200.00	\$322,940.00	\$9,740.00	3.1%
ELECTION DISCRETIONARY FUND	\$47,100.00	\$53,500.00	\$16,500.00	\$35,200.00	\$24,000.00	\$27,500.00	\$3,500.00	14.6%
ELECTION CHAPTER 19 FUND	\$73,789.94	\$80,762.22	\$19,916.00	\$20,765.00	\$46,885.00	\$40,800.00	-\$6,085.00	-13.0%
ELECTION HAVA - TITLE II	\$0.00	\$0.00	\$80,000.00	\$25,325.00	\$137,500.00	\$145,000.00	\$7,500.00	5.5%

Funds	Budget 2007-2008	Budget 2008-2009	Budget 2009-2010	Budget 2010-2011	Budget 2011-2012	Budget 2012-2013	Budget 2011- 2012 vs Budget 2012-2013	% Increase or Decrease
PROBATE COURT CONTRIBUTIONS FUND	\$2,800.00	\$900.00	\$900.00	\$3,400.00	\$2,800.00	\$2,800.00	\$0.00	0.0%
DRUG COURT FUND	\$0.00	\$20,000.00	\$20,000.00	\$20,000.00	\$30,000.00	\$35,000.00	\$5,000.00	16.7%
COUNTY CLERK RECORDS ARCHIVE FUND	\$426,056.00	\$414,042.00	\$230,914.00	\$381,198.22	\$890,387.22	\$859,270.91	-\$31,116.31	-3.5%
COUNTY CLERK RECORDS MNGMT/PRESERVATION FUND	\$585,616.00	\$654,387.97	\$615,104.88	\$619,680.14	\$605,371.21	\$650,249.25	\$44,878.04	7.4%
DISTRICT CLERK RECORDS MNGMT/PRESERVATION FUND	\$0.00	\$20,000.00	\$30,125.00	\$30,000.00	\$42,000.00	\$60,000.00	\$18,000.00	42.9%
COUNTY WIDE RECORDS MNGMT/PRESERVATION FUND	\$144,447.80	\$194,311.00	\$206,100.20	\$198,397.81	\$231,837.07	\$326,504.93	\$94,667.86	40.8%
COUNTY ATTORNEY HOT CHECK FUND	\$140,267.00	\$109,386.00	\$114,748.40	\$92,924.84	\$71,581.35	\$75,557.46	\$3,976.11	5.6%
DISTRICT ATTORNEY HOT CHECK FUND	\$3,000.00	\$4,000.00	\$3,000.00	\$1,500.00	\$2,500.00	\$1,300.00	-\$1,200.00	-48.0%
DISTRICT ATTORNEY DRUG ENFORCEMENT FUND	\$52,983.00	\$86,569.55	\$105,073.00	\$121,071.57	\$128,970.65	\$152,670.00	\$23,699.35	18.4%
SHERIFF DRUG ENFORCEMENT FUND	\$165,635.62	\$260,397.09	\$354,383.68	\$521,956.38	\$672,675.93	\$701,211.00	\$28,535.07	4.2%
TEXAS YOUTH COMISSION FUND	\$47,144.00	\$48,365.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	N/A
CWICS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	N/A
WC RCS	\$574,287.70	\$911,885.00	\$938,347.20	\$1,301,401.14	\$1,304,185.58	\$1,318,041.38	\$13,855.80	1.1%
WILLIAMSON COUNTY CONSERVATION FUND	\$234,500.00	\$288,520.00	\$285,305.20	\$282,540.70	\$315,657.85	\$587,170.80	\$271,512.95	86.0%
REGIONAL ANIMAL SHELTER	\$1,001,845.00	\$1,007,859.32	\$1,035,782.00	\$1,042,808.61	\$1,121,905.94	\$1,195,299.21	\$73,393.27	6.5%

Funds	Budget 2007-2008	Budget 2008-2009	Budget 2009-2010	Budget 2010-2011	Budget 2011-2012	Budget 2012-2013	Budget 2011- 2012 vs Budget 2012-2013	% Increase or Decrease
JJAEP – TIER II FUNDING	\$31,000.00	\$31,186.20	\$25,000.00	\$24,000.00	\$65,200.00	\$89,773.00	\$24,573.00	37.7%
DEBT SERVICE- COUNTY WIDE	\$52,085,542.00	\$53,091,664.54	\$59,610,760.00	\$59,447,999.00	\$65,564,785.00	\$68,242,151.05	\$2,677,366.05	4.1%
AVERY RANCH FUND	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,314,461.00	\$1,314,461.00	N/A
FLEET MAINTENANCE	\$2,625,856.94	\$3,544,874.17	\$3,131,917.60	\$3,313,769.53	\$3,721,669.51	\$3,765,607.81	\$43,938.30	1.2%
WILLIAMSON COUNTY BENEFITS FUND	\$15,435,700.00	\$16,898,046.00	\$17,816,671.00	\$18,031,911.00	\$17,320,606.03	\$20,321,702.64	\$3,001,096.61	17.3%
GRAND TOTAL	\$198,644,555.96	\$218,290,059.60	\$227,859,712.53	\$240,866,512.55	\$244,490,883.99	\$254,429,736.49	\$9,938,852.50	4.1%

**Williamson County, Texas
Adopted Budget 2012– 2013
Departmental Budget Summary**

DEPARTMENTAL BUDGET SUMMARY	ADOPTED BUDGET 2010-2011	ACTUAL EXPENSES 2010-2011	ADOPTED BUDGET 2011-2012	AMENDED BUDGET 2011-2012	ADOPTED BUDGET 2012-2013	ADOPTED FY2013 VS ADOPTED FY2012 % INCREASE	ACTUAL INCREASE (DECREASE)
GENERAL FUND							
GENERAL ADMINISTRATION							
Commissioner Pct. #1	\$251,648	\$240,090	\$252,945	\$253,095	\$256,363	1.35%	\$3,418
Commissioner Pct. #2	\$247,948	\$240,592	\$255,278	\$255,278	\$261,181	2.31%	\$5,903
Commissioner Pct. #3	\$257,504	\$253,932	\$269,052	\$269,052	\$271,943	1.07%	\$2,891
Commissioner Pct. #4	\$244,608	\$235,545	\$252,717	\$252,718	\$256,542	1.51%	\$3,825
County Judge	\$620,993	\$588,213	\$650,717	\$650,717	\$715,104	9.89%	\$64,387
Infrastructure	\$206,272	\$206,655	\$222,370	\$238,631	\$297,600	33.83%	\$75,230
Museum	\$204,834	\$204,834	\$200,834	\$200,834	\$200,834	0.00%	\$0
County Clerk	\$644,492	\$632,233	\$666,000	\$666,000	\$705,014	5.86%	\$39,014
Human Resources Department	\$559,924	\$545,923	\$635,991	\$635,991	\$865,511	36.09%	\$229,520
Purchasing Department	\$571,115	\$544,144	\$578,729	\$578,729	\$595,593	2.91%	\$16,864
Non-Departmental	\$4,955,638	\$5,153,200	\$4,276,753	\$3,177,214	\$4,274,752	-0.05%	-\$2,001
Information Technology	\$3,728,842	\$3,594,593	\$4,649,273	\$4,669,273	\$5,048,492	8.59%	\$399,219
Veteran Services Office	\$219,001	\$219,460	\$232,948	\$233,448	\$237,908	2.13%	\$4,960
Elections Department	\$1,308,144	\$1,053,400	\$2,028,821	\$2,028,821	\$1,513,123	-25.42%	-\$515,698
TOTAL GENERAL ADMINISTRATION	\$14,020,963	\$13,712,813	\$15,172,428	\$14,109,801	\$15,499,959	2.16%	\$327,531

JUDICIAL

District Courts	\$1,988,083	\$2,004,511	\$2,131,283	\$2,166,283	\$2,194,792	2.98%	\$63,509
26th District Court	\$220,490	\$217,119	\$227,516	\$227,516	\$233,726	2.73%	\$6,210
277th District Court	\$218,520	\$212,787	\$229,660	\$236,260	\$231,277	0.70%	\$1,617
368th District Court	\$223,182	\$219,995	\$229,767	\$231,549	\$235,777	2.62%	\$6,010
395th District Court	\$220,274	\$214,042	\$223,419	\$223,419	\$231,799	3.75%	\$8,380
425th District Court	\$205,633	\$203,263	\$216,129	\$216,129	\$223,244	3.29%	\$7,115
County Courts	\$971,054	\$990,580	\$900,500	\$942,270	\$900,500	0.00%	\$0
County Court at Law #1	\$411,435	\$404,689	\$432,598	\$432,598	\$440,291	1.78%	\$7,693
County Court at Law #2	\$423,401	\$415,685	\$432,881	\$440,751	\$438,801	1.37%	\$5,920
County Court at Law #3	\$430,943	\$417,125	\$415,796	\$415,796	\$425,238	2.27%	\$9,442
County Court at Law #4	\$430,991	\$421,545	\$444,932	\$447,571	\$452,738	1.75%	\$7,806
County Clerk-Judicial	\$948,359	\$940,168	\$985,344	\$985,344	\$979,033	-0.64%	-\$6,311
District Clerk	\$1,537,766	\$1,489,484	\$1,685,714	\$1,685,714	\$1,637,254	-2.87%	-\$48,460
Justice of the Peace, Pct. #1	\$727,855	\$721,704	\$745,067	\$796,467	\$807,982	8.44%	\$62,915
Justice of the Peace, Pct. #2	\$716,008	\$734,119	\$766,419	\$809,333	\$798,367	4.17%	\$31,948
Justice of the Peace, Pct. #3	\$940,136	\$893,783	\$972,477	\$1,028,477	\$1,007,183	3.57%	\$34,706
Justice of the Peace, Pct. #4	\$821,974	\$875,246	\$872,590	\$935,390	\$920,003	5.43%	\$47,413

TOTAL JUDICIAL

	\$11,436,103	\$11,375,843	\$11,912,092	\$12,220,865	\$12,158,005	2.06%	\$245,913
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LEGAL

District Attorney	\$2,613,591	\$2,519,692	\$2,688,348	\$2,733,632	\$2,762,879	2.77%	\$74,531
Personal Bond Office	\$95,873	\$93,453	\$98,536	\$99,305	\$97,690	-0.86%	-\$846
County Attorney	\$3,318,367	\$3,344,565	\$3,390,427	\$3,454,625	\$3,490,210	2.94%	\$99,783

TOTAL LEGAL

	\$6,027,830	\$5,957,709	\$6,177,311	\$6,287,562	\$6,350,779	2.81%	\$173,468
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FINANCIAL ADMINISTRATION

County Auditor	\$1,978,035	\$1,936,840	\$2,040,641	\$2,040,641	\$2,112,157	3.50%	\$71,516
County Treasurer	\$428,747	\$428,430	\$503,247	\$503,247	\$502,631	-0.12%	-\$616
Tax Assessor-Collector	\$2,977,239	\$2,869,704	\$3,068,249	\$3,068,249	\$3,140,758	2.36%	\$72,509
Budget Office	\$178,550	\$175,423	\$206,474	\$206,474	\$206,530	0.03%	\$56

TOTAL FINANCIAL ADMINISTRATION

	\$5,562,571	\$5,410,397	\$5,818,611	\$5,818,610	\$5,962,076	2.47%	\$143,465
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PUBLIC FACILITIES							
Williamson County Buildings	\$5,557,624	\$4,977,477	\$5,837,378	\$6,113,358	\$5,574,212	-4.51%	-\$263,166
Parks Department	\$1,148,231	\$1,168,843	\$1,184,298	\$1,308,665	\$1,195,557	0.95%	\$11,259
Recycling	\$103,674	\$21,352	\$69,011	\$69,011	\$66,381	-3.81%	-\$2,630
TOTAL PUBLIC FACILITIES	\$6,809,529	\$6,167,671	\$7,090,687	\$7,491,033	\$6,836,150	-3.59%	-\$254,537
PUBLIC SAFETY							
County Jail	\$19,564,418	\$18,397,144	\$19,558,611	\$19,640,644	\$19,708,938	0.77%	\$150,327
County Sheriff	\$17,314,150	\$17,053,274	\$17,689,342	\$18,710,096	\$19,895,334	12.47%	\$2,205,992
Juvenile Services	\$9,031,100	\$8,485,430	\$9,287,598	\$9,335,123	\$9,613,223	3.51%	\$325,625
Adult Probation	\$183,936	\$166,695	\$205,225	\$205,225	\$203,275	-0.95%	-\$1,950
Mobile Outreach	\$505,150	\$430,185	\$576,974	\$580,769	\$568,361	-1.49%	-\$8,613
911 Communications	\$3,797,439	\$3,425,578	\$4,089,333	\$4,094,146	\$4,299,846	5.15%	\$210,513
Constable, Pct. #1	\$855,097	\$867,352	\$938,984	\$1,000,976	\$996,457	6.12%	\$57,473
Constable, Pct. #2	\$1,046,291	\$1,036,381	\$1,122,728	\$1,161,368	\$1,053,518	-6.16%	-\$69,210
Constable, Pct. #3	\$1,416,360	\$1,209,582	\$1,248,842	\$1,192,746	\$1,198,050	-4.07%	-\$50,792
Constable, Pct. #4	\$1,044,678	\$1,274,684	\$1,135,861	\$1,365,069	\$1,034,216	-8.95%	-\$101,645
EMS	\$12,981,005	\$12,975,420	\$13,762,534	\$14,331,310	\$14,210,857	3.26%	\$448,323
Emergency Management	\$239,420	\$282,101	\$302,761	\$302,761	\$302,198	-0.19%	-\$563
Emergency Services Department	\$1,044,323	\$796,983	\$1,058,804	\$1,057,319	\$1,339,297	26.49%	\$280,493
Haz Mat	\$326,791	\$320,688	\$337,142	\$338,013	\$338,523	0.41%	\$1,381
Animal Services	\$534,962	\$560,296	\$547,490	\$547,490	\$552,228	0.87%	\$4,738
DPS-ABC Georgetown	\$128,711	\$119,358	\$68,404	\$69,034	\$66,626	-2.60%	-\$1,778
DPS- Georgetown West-NW	\$71,023	\$69,667	\$69,375	\$70,268	\$69,375	0.00%	\$0
TOTAL PUBLIC SAFETY	\$70,084,853	\$67,470,817	\$72,000,008	\$74,002,356	\$75,450,321	4.79%	\$3,450,313
HEALTH AND WELFARE							
Public Assistance	\$947,316	\$772,218	\$780,529	\$731,987	\$780,529	0.00%	\$0
Child Welfare	\$217,240	\$215,137	\$113,500	\$113,500	\$111,500	-1.76%	-\$2,000
Health District	\$9,003,013	\$6,036,288	\$7,520,646	\$7,550,592	\$7,562,099	0.55%	\$41,453
TOTAL HEALTH AND WELFARE	\$10,167,569	\$7,023,643	\$8,414,675	\$8,396,079	\$8,454,128	0.47%	\$39,453

CONSERVATION							
County Extension Office	\$346,266	\$285,178	\$293,576	\$293,576	\$292,708	-0.30%	-\$868
TOTAL CONSERVATION	\$346,266	\$285,178	\$293,576	\$293,576	\$292,708	-0.30%	-\$868
TOTAL- GENERAL FUND	\$124,455,685	\$117,404,071	\$126,879,388	\$128,619,883	\$131,004,127	3.25%	\$4,124,739
ROAD AND BRIDGE FUND	\$22,648,755	\$17,583,793	\$18,485,622	\$18,485,622	\$18,679,473	1.05%	\$193,851
TOBACCO FUND	\$414,477	\$414,477	\$328,214	\$328,214	\$0	-100.00%	-\$328,214
MEDICAID UPL PROGRAM	\$7,000,000	\$3,944,204	\$5,400,000	\$5,400,000	\$5,400,000	0.00%	\$0
COURTHOUSE SECURITY FUND	\$213,675	\$206,082	\$224,301	\$224,301	\$228,205	1.74%	\$3,904
COURT REPORTER SERVICE FUND	\$57,900	\$36,097	\$40,750	\$40,750	\$42,750	4.91%	\$2,000
LAW LIBRARY FUND	\$175,000	\$243,708	\$266,100	\$266,100	\$265,600	-0.19%	-\$500
JP SECURITY FUND	\$33,600	\$260	\$46,130	\$52,025	\$39,142	N/A	-\$6,988
ALTERNATIVE DISPUTE RESOLUTION FUND	\$6,992	\$4,562	\$7,241	\$7,241	\$6,710	-7.34%	-\$531

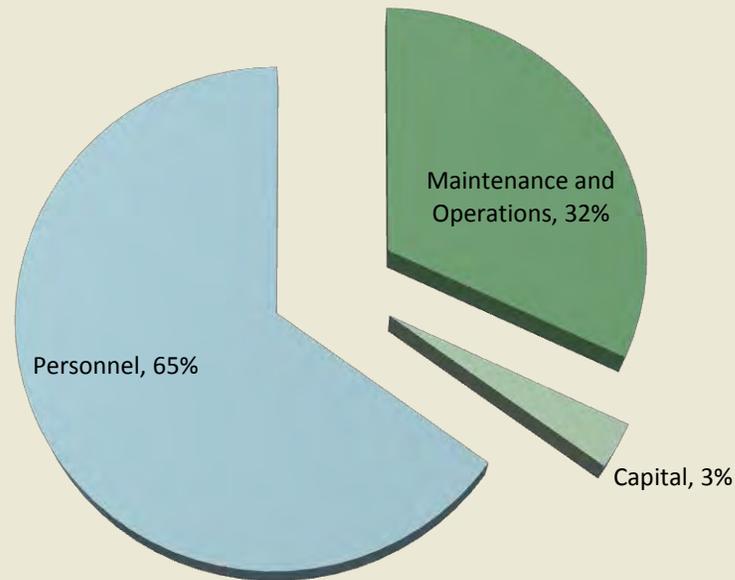
JUSTICE COURT TECHNOLOGY FUND	\$112,422	\$53,461	\$178,071	\$205,890	\$152,118	100.00%	-\$25,953
TRUANCY PROGRAM FUND	\$14,032	\$18,518	\$21,347	\$21,347	\$20,141	100.00%	-\$1,207
ELECTION SERVICES CONTRACT FUND	\$315,125	\$442,902	\$313,200	\$313,200	\$322,940	3.11%	\$9,740
ELECTION DISCRETIONARY FUND	\$35,200	\$50,908	\$24,000	\$37,000	\$27,500	14.58%	\$3,500
ELECTION CHAPTER 19 FUND	\$20,765	\$64,409	\$46,885	\$31,173	\$40,800	-12.98%	-\$6,085
ELECTION HAVA - TITLE II	\$25,325	\$11,882	\$137,500	\$321,900	\$145,000	100.00%	\$7,500
PROBATE COURT FUND	\$3,400	\$3,338	\$2,800	\$2,800	\$2,800	0.00%	\$0
DRUG COURT	\$20,000	\$26,112	\$30,000	\$30,000	\$35,000	16.67%	\$5,000
COUNTY CLERK RECORDS ARCHIVE FUND	\$381,198	\$372,293	\$890,387	\$890,387	\$859,271	-3.49%	-\$31,116
COUNTY CLERK RECORDS MNGMT/PRESERVATION FUND	\$619,681	\$562,933	\$605,371	\$605,371	\$650,249	7.41%	\$44,878

DISTRICT CLERK RECORDS MNGMT/PRESERVATION FUND	\$30,000	\$6,546	\$42,000	\$59,838	\$60,000	42.86%	\$18,000
COUNTY WIDE RECORDS MNGMT/PRESERVATION FUND	\$198,398	\$177,623	\$231,837	\$231,837	\$326,505	40.83%	\$94,668
COUNTY ATTORNEY HOT CHECK FUND	\$92,925	\$98,044	\$71,581	\$72,331	\$75,557	5.56%	\$3,976
DISTRICT ATTORNEY HOT CHECK FUND	\$1,500	\$1,514	\$2,500	\$2,546	\$1,300	-48.00%	-\$1,200
DISTRICT ATTORNEY DRUG ENFORCEMENT FUND	\$121,072	\$62,616	\$128,971	\$111,777	\$152,670	18.38%	\$23,699
SHERIFF DRUG ENFORCEMENT FUND	\$521,956	\$147,632	\$672,676	\$672,676	\$701,211	4.24%	\$28,535
WC RCS	\$1,301,401	\$1,082,218	\$1,304,186	\$7,309,686	\$1,318,041	1.06%	\$13,856
WILLIAMSON COUNTY CONSERVATION FUND	\$282,541	\$522,844	\$315,658	\$1,230,283	\$587,171	86.01%	\$271,513
REGIONAL ANIMAL SHELTER	\$1,042,809	\$1,100,953	\$1,121,906	\$1,221,881	\$1,195,299	6.54%	\$73,393
JJAEP - TIER II FUNDING	\$24,000	\$49,226	\$65,200	\$223,200	\$89,773	37.69%	\$24,573

DEBT SERVICE- COUNTY WIDE	\$59,447,999	\$74,132,104	\$65,564,785	\$274,067,031	\$68,242,151	4.08%	\$2,677,366
AVERY RANCH FUND	\$0	\$0	\$0	\$0	\$1,314,461	N/A	\$1,314,461
FLEET MAINTENANCE	\$3,313,770	\$3,142,012	\$3,721,670	\$3,722,116	\$3,765,608	1.18%	\$43,938
WILLIAMSON COUNTY BENEFITS FUND	\$18,030,911	\$15,891,986	\$17,320,606	\$17,689,800	\$20,321,703	17.33%	\$3,001,097
TOTAL- MISCELLANEOUS FUNDS	\$93,858,073	\$102,871,463	\$99,125,873	\$315,392,700	\$106,389,676	7.33%	\$7,263,803
TOTAL -ALL FUNDS	\$240,962,514	\$237,859,328	\$244,490,883	\$462,498,205	\$256,073,276	4.74%	\$11,582,393

* Any merit monies granted to a department head or elected official with mutiple departments are listed under the primary department (Includes County Judge, County Clerk, Sheriff, Emergency Services, Human Resources, and Infrastructure).

**FY 2012-2013 Adopted Budget
Expenditure Summary by Category for
the General Fund and Road and Bridge
\$148,040,600**



*An expense is considered to be a capital expenditure when the asset is a newly purchased capital asset or an investment that improves the useful life of an existing capital asset. Williamson County has what is considered “routine” and “non-routine” capital expenditures. Capital expenditures considered “routine” such as vehicles or equipment, typically having less than a seven year life span, are funded in the annually approved budget. Capital expenditures having a life span greater than seven years such as new facilities, major software purchases, etc, are typically paid for out by debt issuances such as bonds or certificates of obligation. This FY12/13 adopted budget had 3% budgeted for routine capital expenditures, or \$4,046,333.

Williamson County Active Capital Projects List October 2012

*This Capital Projects list is unbudgeted in the FY12/13 budgeted. It is fund through pass through monies and bonds issued. The available balance listed shows the amount estimated to still be spent during the course of the project.

Project Name	PCT	BOND ISSUANCE	Total Cost	Available Balance	% Complete	Purpose
O'CONNOR BLVD EXTENSION	1	2001/2006 Road	\$12,773,769	\$10,623	1	Alternative route to alleviate and improve traffic flow off RM 620.
FM 620 Interim Improvements	1	2006 Road	\$8,487,309	\$11,091,482	29	RM 620 is approximately 2 miles in length plans to widen to a four lane roadway with 12 foot travel lanes each direction, 14 foot shoulders with curb and gutter and a raised center median. Construction has been delayed due to right of way purchases utility relocation.
Great Oaks Extension	1	2006 Road	\$555,000	\$0		Extend South Great Oaks Drive to connect at O'Connor Drive South of RM 620. The road is being constructed by the developer Highland Horizons subdivision in which Wilco is providing \$555,000 towards the cost of construction.
Pearson Ranch Road	1	2006 Road	\$263,615	\$136,385		Partnering with Round Rock ISD and the developer to building Pearson Ranch Rd from Avery Ranch blvd to RM 620.
Pearson Ranch Road Interchange	1	2006 Road	\$424,475	\$325,525		Design of an underpass for Pearson Ranch Road at SH 45.
Forest North Drainage Study	1	2006 Road	\$77,647	\$422,353		Study of drainage issues at Forest North.
Smyers Access Road	1	2006 Road	\$135,565	\$114,435		Renamed "King of Kings Crossing" will connect smyers lane to Northeast edge of HEB parking lot located at O'Connor Drive and RM 620.

COUNTY ROAD 179	2	2001/2006 Road	\$1,101,889	\$1,485,035	21	Design of the reconstruction of the existing two-lane rural roadway to CR 175
San Gabriel Parkway Phase II	2	2006 Road	\$1,435,328	\$414,672	29	Extension of San Gabriel Parkway from 183A to CR270. Project will match Phase 1 to provide two lane road.
CR 214	2	2006 Road	\$2,842,672	\$805,264	58	Reconstruction of the existing two-lane roadway section to a two-lane undivided rural roadway with 12-foot travel lanes and 8-foot shoulders on both sides, one half of the ultimate four-lane divided roadway section.
LAKELINE BLVD EXT	2	2006 Road	\$950,108	\$5,049,892	2	Extending from current Lakeline Boulevard to widen and improve roadway connection to 183.
CR 185/NEW HOPE ROAD	2	2001/2006 Road	\$4,125,997	\$874,003	25	City of Cedar Park interlocal for road improvements on safety and mobility. Currently under construction.
HERO WAY	2	2006 Road	\$4,897,321	\$402,679	33	New 4 lane roadway from US 183 to CR 269 located in City of Leander.
SH 29 Left Turn Lane	2	2006 Road	\$3,362,091	-\$162,091	33	Continuous turn lane at SH 29 in Liberty Hill 4,000' west of Cemetery to CR 200.
Seward Junction Loop	2	2006 Road	\$593,813	\$1,406,187	33	Study of areas surrounding the intersection of SH 29 and US 183 to evaluate existing roadway system connections to explore local improvements and address mobility issues.
LIBERTY HILL PARK	2	2006 GO Parks	\$200,000	\$0	4	Small Cities Park Contribution
US 183/RM 1869	2	2006 Road	\$43,021	\$56,979	4	Intersection improvements including left turn lanes.
Lakeline Blvd /US 183	2	2006 Road	\$5,526	\$94,474	4	Intersection of Lakeline Blvd and US 183 Southbound frontage road.
CR 258 Phase II	2	2006 Road	\$137,735	\$162,265	4	Reconstruction of existing 2 lane roadway adding 8 LF shoulders located Sunset Ridge to Ronald Reagan Blvd.
CR 175 EXTENSION	3	2001/2006 Road	\$4,274,446	\$632,347	68	Two to four lane improvement with a raised median.

SH 195 ROW	3	2001/2006 Road	\$33,577,677	-\$10,835	83	To improve due to high accidents on road with high traffic path to Fort Hood. Currently acquiring right of way and utility relocation. TXDOT to perform construction once complete.
Ronald Reagan Ph IV	3	2001/2006 Road	\$20,929,441	\$984,485	84	Alternative route to alleviate traffic on IH-35
Ronald Reagan Blvd Ph III	3	2001/2006 Road	\$11,386,957	\$169,740	27	Alternative route to alleviate traffic on IH-35
IH 35 FRONTAGE ROAD	3	2006 Road	\$2,127,550	\$2,872,450	32	Improve traffic flow and safer conditions on ramps and frontage roads.
Williams Drive (FM 2338)	3	2006 Road	\$20,140,213	\$3,339,590	76	Widening roadway to alleviate traffic flow due many large neighborhood developments past DB Woods. One in particular Sun City has increased traffic flow and road needs to be improved for safety.
CR 104 Phase II	3	2006 Road	\$3,295,172	\$617,759	14	Continuation of safety improvements around Eastview High School.
FLORENCE PARK	3	2006 GO Parks	\$10,014	\$189,987	5	Small Cities Park Contribution
JARRELL PARK	3	2006 GO Parks	\$200,000	\$0	4	Small Cities Park Contribution
CR 111 Extension	3	2006 Road	\$63,600	\$386,400		Design phase underway for roadway improvements from FM 1460 to SH 130
CR 110 Improvements	3	2006 Road	\$164,044	\$1,535,956	4	Study to assess roadway improvement alternatives.
CR 170	4	2001/2006 Road	\$1,312,815	\$2,017,745	6	Safety and mobility road improvement.
CR 119	4	2006 Road	\$689,911	\$360,089		Extend CR 119 from Limmer Loop to Chandler road to construct two lanes with a future four lane roadway with shoulders.
ARTERIAL A (Kenney Fort Boulevard)	4	2001/2006 Road	\$5,018,178	\$5,031,822	1	Design of interim 3-lane construction of an ultimate 6-lane facility being developed in coordination with the City of Round Rock. The project's right-of-way will accommodate future development of pedestrian facilities including sidewalks, hike and bike trails. The project also includes the interchange at US 79 and Union Pacific Railroad being completed by the City of Round Rock.

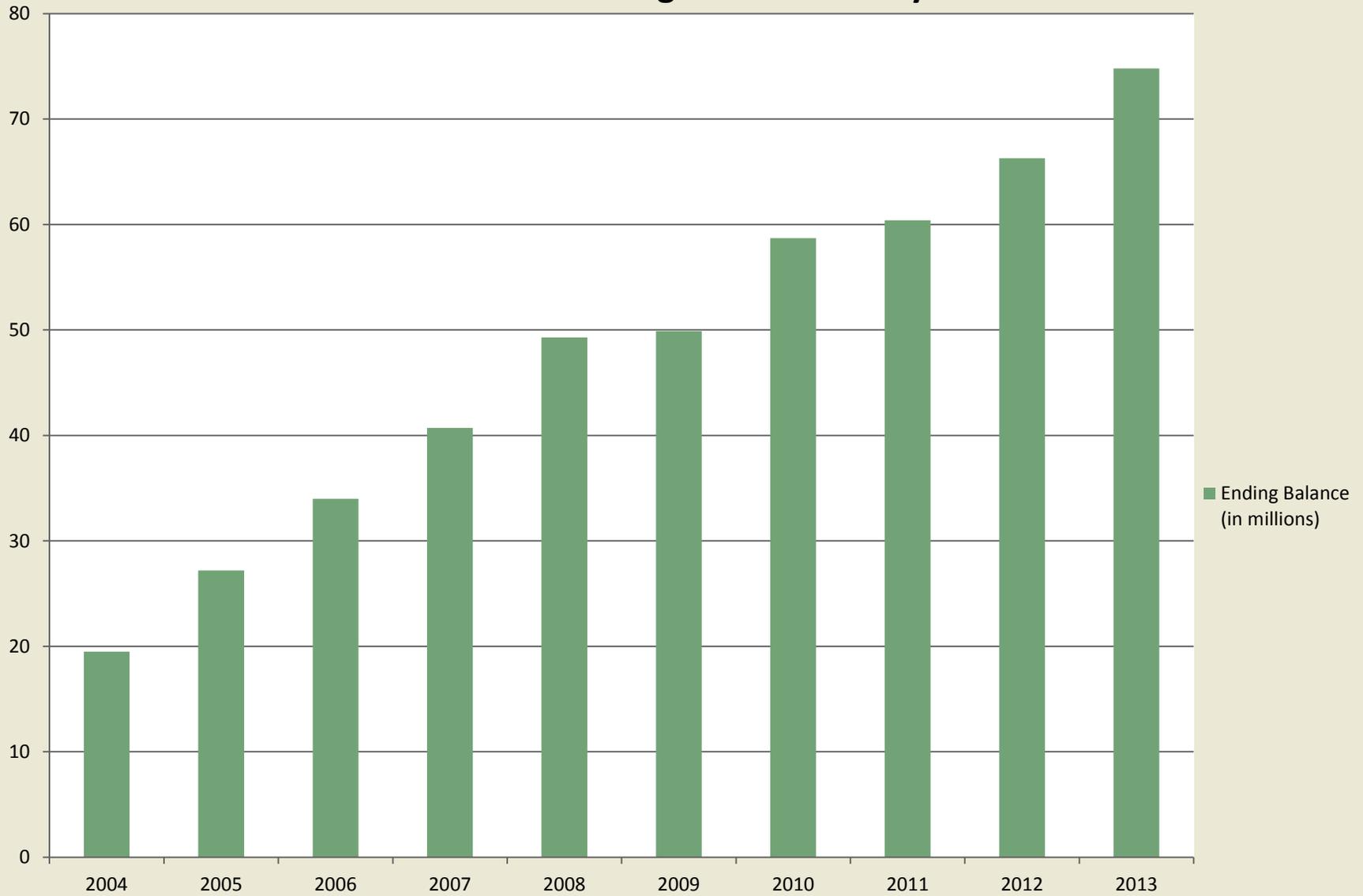
CR 138 Extension	4	2006 Road	\$636,637	\$2,443,745	30	From SH 130 to CR 137. Widen from two lane roadway to two lane road with shoulders.
CR 108	4	2006 Road	\$587,992	\$212,008		
US 79 2nd Street Phase II	4	2006 Road	\$9,908,055	-\$408,055	27	From US 79 Loop to Main Street (SH 95). Upgrade roadway to 4 lane urban section with curb, gutter and storm sewer system to improve drainage and minimize flooding. Interlocal agreement with City of Taylor to take over maintenance of roadway up final completion.
CHANDLER ROAD 3A	4	2006 Road	\$9,402,929	-\$543,488	27	To improve roadway from 2 lane roadway to 4 lane divided roadway with turn lane.
Chandler Road Expansion	4	2006 Road	\$12,428	\$387,572	27	FM 1460 to SH 130 to widen existing 2 lane to 4 lane divided roadway.
THRALL PARK	4	2006 GO Parks	\$34,123	\$40,877	45	Small Cities Park Contribution
SOUTHEAST INNER LOOP	CC	2006 Road	\$1,716,490	\$3,283,510	29	Road widening to accommodate and improve traffic flow for alternative route to bypass SH 29 through Georgetown business district.
Safety and Mobility	CC	2006 Road	\$3,786,187	\$394,976	29	Various traffic studies on county roads not labeled a specific project.
IH-35 Study RM 1431 & SH 45	CC	2006 Road	\$1,705	\$350,795	29	Study to assess roadway improvement alternatives.
Emergency Service Operation Center (ESOC)	CC	2006 CO	\$16,854,654	\$2,095,346	12	Emergency Operating Center Building to construct a weather proof building to house EMS and some Sherriff Office Staff. Building will be used a central location when disaster stricks. For emergency operations only.
Public Safety Technology	CC	2006 CO	\$4,349,556	\$144,488	59	Technology upgrade to Emergency Staff operations in EMS and Sherriffs Office centrally located in EOC (Emergency Operating Center) to improve response time to emergency and disaster situations.
Radio Towers	CC	2008 TAN	\$2,419,459	\$3,280,541	89	Upgrade Radio Towers

US 79 EAST HUTTO TO CR 402	CC	Pass Through	\$24,167,734	\$1,174,250	66	Safety Improvements. Upon completion of roadway, TXDOT will reimburse semiannually \$0.10 each vehicle-mile traveled on roadway not to exceed \$151,942,000.00
US 79 THRALL TO MILAM CO LINE	CC	Pass Through	\$19,329,732	\$2,750,268	78	Safety Improvements. Upon completion of roadway, TXDOT will reimburse semiannually \$0.10 each vehicle-mile traveled on roadway not to exceed \$151,942,000.00
US 183 SAN GABRIEL TO SH 29	CC	Pass Through	\$58,702,139	\$5,542,004	91	Safety Improvements. Upon completion of roadway, TXDOT will reimburse semiannually \$0.10 each vehicle-mile traveled on roadway not to exceed \$151,942,000.00
FM 3405 TO REAGAN BLVD	CC	Pass Through	\$16,624,125	\$378,549	51	Safety Improvements. Upon completion of roadway, TXDOT will reimburse semiannually \$0.10 each vehicle-mile traveled on roadway not to exceed \$151,942,000.00

Notes:

* Any negative balances will be covered by unallocated interest and bond funds.

Williamson County, Texas Ten Year Ending Balance History



Williamson County, Texas Ten Year Budget (Includes General Fund, Road and Bridge, and Debt Service)



FY 2012-2013

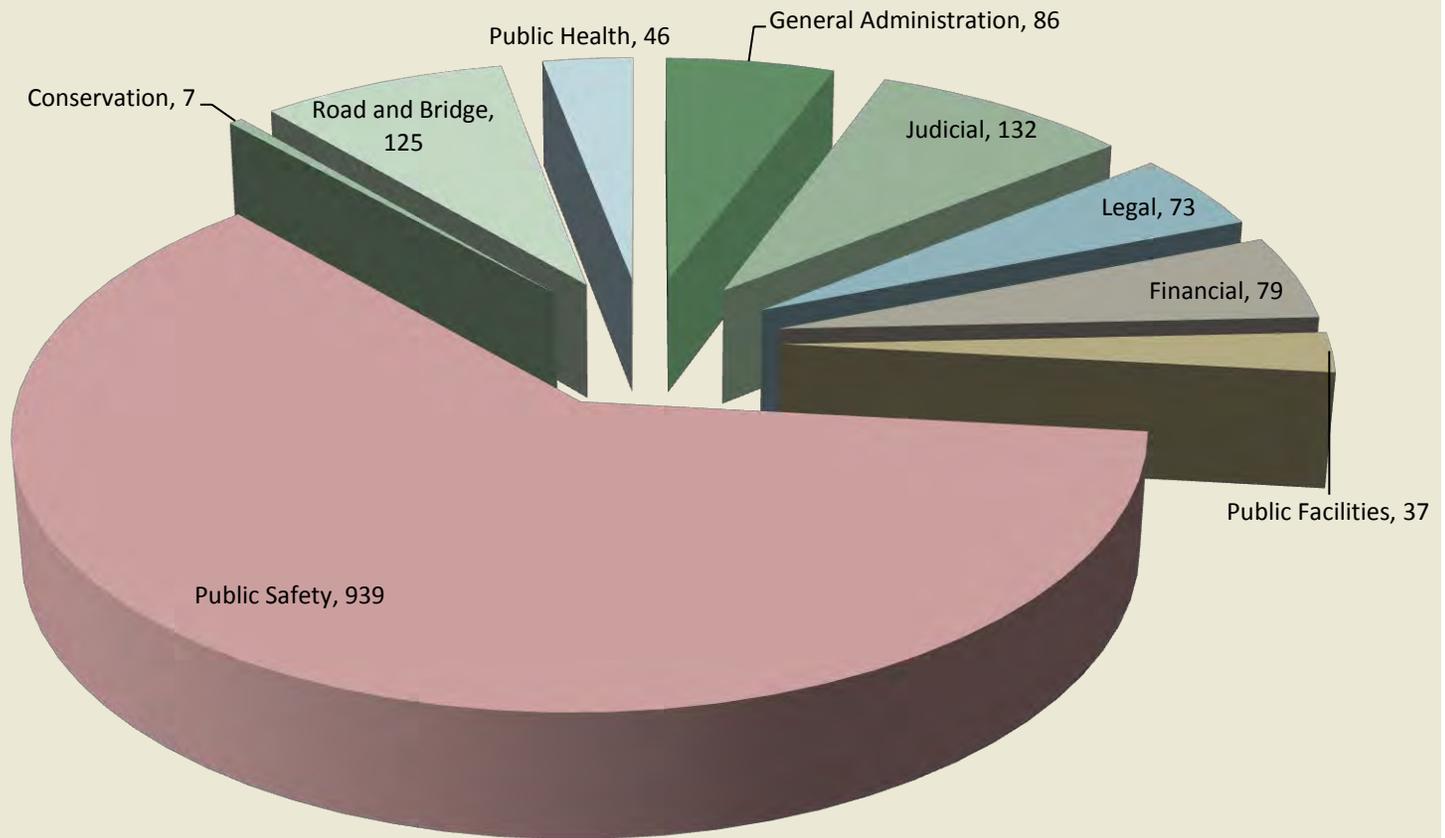
PERSONNEL SUMMARIES

Comparative Summary of Employees by Function

Function	FY05/06	FY06/07	FY07/08	FY08/09	FY09/10	FY10/11	FY11/12	FY12/13
General Administration	63	71	78	78	77	81	84	86
Judicial	115	122	128	129	132	132	132	132
Legal	64	68	70	72	73	72	73	73
Financial	66	68	72	76	79	79	79	79
Public Facilities	31	35	37	38	37	37	37	37
Public Safety	782	859	887	919	922	923	931	939
Conservation	8	7	8	8	8	9	7	7
Road and Bridge	123	125	126	127	125	125	125	125
Other Funds	31	44	44	47	46	46	46	46
Grand Total of Employees	1283	1399	1450	1494	1499	1504	1514	1524

* All years are based on the fiscal year starting October 1st through September 30th of the year started

**FY 2012-2013 Adopted Budget
Employee Summary by Function
Employees 1,524**



Number of Positions by Department Comparative Summary

Department	FY05/06	FY06/07	FY07/08	FY08/09	FY09/10	FY10/11	FY11/12	Adopted FY12/13
<u>County Budgeted Positions</u>								
Commissioner's Court	5	6	6	0	0	0	0	0
Commissioner, Precinct #1	3	3	3	3	3	3	3	3
Commissioner, Precinct #2	3	3	3	3	3	3	3	3
Commissioner, Precinct #3	3	3	3	3	3	3	3	3
Commissioner, Precinct #4	3	3	3	3	3	3	3	3
County Judge	4	5	5	6	4	6	6	6
County Clerk	10	10	10	10	10	10	10	10
Human Resources	5	6	6	5	5	5	5	6
Purchasing	3	5	7	7	7	7	7	7
Non Departmental	0	0	0	0	0	0	0	0
Veterans Services	2	2	3	4	4	4	4	4
Elections	6	7	8	10	10	10	11	11
Infrastructure	0	0	0	0	1	1	1	1
Information Technology	16	18	21	24	24	26	28	29
Total General Administration	63	71	78	78	77	81	84	86
District Courts	3	4	4	4	4	4	4	4
26th District Court	3	3	3	3	3	3	3	3
277th District Court	3	3	3	3	3	3	3	3
368th District Court	3	3	3	3	3	3	3	3
395th District Court	3	3	3	3	3	3	3	3
425th District Court	0	3	3	3	3	3	3	3
County Court at Law #1	4	4	4	4	4	4	4	4
County Court at Law #2	4	4	4	4	4	4	4	4
County Court at Law #3	4	4	4	4	4	4	4	4
County Court at Law #4	4	4	4	4	4	4	4	4
County Clerk - Judicial	18	18	18	19	19	19	19	19

District Clerk	25	25	25	25	27	27	27	27
All County Courts	0	0	1	1	1	1	1	1
Justice of the Peace, Pct. #1	9	9	10	10	10	10	10	10
Justice of the Peace, Pct. #2	10	10	11	11	11	11	11	11
Justice of the Peace, Pct. #3	13	14	15	15	15	15	15	15
Justice of the Peace, Pct. #4	9	10	11	11	12	12	12	12
PR Bond Office	0	1	2	2	2	2	2	2
Total Judicial	115	122	128	129	132	132	132	132
District Attorney	24	26	26	27	28	28	29	29
County Attorney	40	42	44	45	45	44	44	44
Total Legal	64	68	70	72	73	72	73	73
Budget Office	0	0	0	0	2	2	2	2
County Auditor	23	24	24	25	26	26	26	26
County Treasurer	4	5	5	5	5	5	5	5
Tax Assessor-Collector	39	39	43	46	46	46	46	46
Total Financial	66	68	72	76	79	79	79	79
Parks Department	9	10	11	12	12	12	12	12
Williamson County Buildings	22	24	25	25	25	25	25	25
Recycling Center	0	1	1	1	0	0	0	0
Total Public Facilities/Buildings	31	35	37	38	37	37	37	37
County Jail	289	300	305	307	307	307	307	307
County Sheriff	181	192	197	204	204	204	204	204
Constable, Pct. #1	12	7	7	8	10	10	12	12
Constable, Pct. #2	10	11	12	12	12	12	12	12
Constable, Pct. #3	15	16	17	17	17	17	15	15
Constable, Pct. #4	10	11	11	12	12	12	12	12
DPS Northwest	1	1	1	1	1	1	1	1
DPS and ABC Georgetown	3	3	3	3	2	2	1	1
Juvenile Services	141	143	145	149	151	151	152	152

EOC	3	48	52	55	55	55	59	62
Animal Services	1	7	14	15	15	15	15	16
911 Addressing	2	2	2	2	2	2	2	2
Emergency Services Department	0	0	0	5	3	3	3	3
Haz-Mat	0	0	1	2	2	2	2	2
Emergency Management	0	0	0	1	2	2	2	2
Mobile Outreach	0	4	6	7	8	8	9	9
EMS	114	114	114	119	119	120	123	127
Total Public Safety	782	859	887	919	922	923	931	939
Extension Service	8	7	8	8	8	9	7	7
Total Conservation	8	7	8	8	8	9	7	7
Unified Road System	123	125	126	127	125	125	125	125
TOTAL ROAD AND BRIDGE	123	125	126	127	125	125	125	125
WCRCs	0	0	0	1	1	1	1	1
Courthouse Security	4	5	5	3	3	3	3	3
Records Archive- County Clerk	0	7	5	5	5	5	5	5
Records Management- County Clerk	7	8	9	10	10	10	10	10
County Wide Records Management	1	1	1	1	1	1	1	1
County Attorney Hot Check	3	3	3	2	2	2	1	1
TYC	1	1	1	1	0	0	0	0
Fleet	15	15	15	17	17	17	17	17
Conservation	0	0	0	1	1	1	1	1
Benefits	0	3	4	5	5	5	6	6
HUD Grant	0	1	1	1	1	1	1	1
Total Other Funds	31	44	44	47	46	46	46	46
<u>Total County Budgeted Positions</u>	1283	1399	1450	1494	1499	1504	1514	1524

* All years are based on the fiscal year starting October 1st through September 30th of the year started

Summary of New Employees

Position	Salary	Grade/Step	FICA/Ret	Ins	Total	Ext Total	Recommended by Budget Office	Approved by Court
COMMUNICATIONS								
Training Lieutenant 911	41,761.00	23.40	8,189.33	8,400.00	58,350.33		N	N
Telecommunicator I	31,837.26	19.01	6,243.29	8,400.00	46,480.55		Y	Y
Telecommunicator I	31,837.26	19.01	6,243.29	8,400.00	46,480.55		Y	Y
Telecommunicator I	31,837.26	19.01	6,243.29	8,400.00	46,480.55		Y	Y
Telecommunicator I	31,837.26	19.01	6,243.29	8,400.00	46,480.55		N	N
Telecommunicator I	31,837.26	19.01	6,243.29	8,400.00	46,480.55		N	N
Telecommunicator I	31,837.26	19.01	6,243.29	8,400.00	46,480.55	337,233.61	N	N
EMERGENCY SERVICES								
Office Administrator	45,666.17	26.10	8,955.14	8,400.00	63,021.31	63,021.31	N	N
COUNTY JUDGE								
Attorney	78,689.97	37.01	15,431.10	8,400.00	102,558.08	102,558.08	N	N
EMERGENCY MANAGEMENT								
Deputy Emergency Management Coordinator	67,878.95	34.01	13,311.06	8,400.00	89,590.01		N	N
Senior Emergency Management Specialist	55,709.18	30.01	10,924.57	8,400.00	75,033.75		N	N
Emergency Management Technician	31,837.30	19.01	6,243.29	8,400.00	46,480.59	211,104.36	N	N
TREASURER								
Revenue Technician	31,517.30	18.02	6,180.54	8,400.00	46,097.84		N	N
Administrative Technician	30,101.87	16.04	5,902.98	8,400.00	44,404.85	90,502.69	N	N
WIRELESS COMMUNICATIONS								
Logistics Analyst	32,314.86	19.01	6,336.94	8,400.00	47,070.81	47,070.81	N	N
CONSTABLE, PCT. #3								
Deputy Constable	44,877.46	L1.4	8,800.47	8,400.00	62,077.93		N	N
Constable Lieutenant	52,785.00	L3.4	10,351.14	8,400.00	71,536.14	133,614.07	N	N
CONSTABLE, PCT. #4								
Deputy Constable	44,877.46	L1.4	8,800.47	8,400.00	62,077.93	62,077.93	N	N
HUMAN RESOURCES								
Sr. HR Generalist 4	67,879.04	34.01	13,311.08	8,400.00	89,590.12		Y	Y
Executive Assistant	33,939.39	20.01	6,655.51	8,400.00	48,994.90	138,585.02	N	N

COUNTY TAX ASSESSOR COLLECTOR

RPS Specialist	29,272.44	17.01	5,740.33	8,400.00	43,412.77	43,412.77	N	N
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MOBILE OUTREACH TEAM

HUES Specialist	37,454.00	22.01	7,344.73	8,400.00	53,198.73		N	N
Court Investigator	37,454.00	22.01	7,344.73	8,400.00	53,198.73	106,397.46	N	N

EMS

Field Operations Peak Demand Paramedic	33,939.39	20.01	6,655.51	8,400	48,994.90		N	N
Field Operations Peak Demand Paramedic	33,939.39	20.01	6,655.51	8,400	48,994.90		N	N
Field Operations Peak Demand Paramedic	33,939.39	20.01	6,655.51	8,400	48,994.90		N	N
Field Operations Peak Demand Paramedic	33,939.39	20.01	6,655.51	8,400	48,994.90		N	N
Field Operations Peak Demand Paramedic	33,939.39	20.01	6,655.51	8,400	48,994.90		N	N
Field Operations Peak Demand Paramedic	33,939.39	20.01	6,655.51	8,400	48,994.90		N	N
Field Operations Peak Demand Paramedic	33,939.39	20.01	6,655.51	8,400	48,994.90		N	N
Field Operations Peak Demand Paramedic	33,939.39	20.01	6,655.51	8,400	48,994.90		N	N
Field Operations Peak Demand Paramedic	33,939.39	20.01	6,655.51	8,400	48,994.90		N	N
Field Operations Peak Demand Paramedic	33,939.39	20.01	6,655.51	8,400	48,994.90		N	N
Field Operations Peak Demand Paramedic	33,939.39	20.01	6,655.51	8,400	48,994.90		N	N
Field Operations Peak Demand Paramedic	33,939.39	20.01	6,655.51	8,400	48,994.90		N	N
Field Operations Float Paramedic	33,939.39	20.01	6,655.51	8,400.00	48,994.90		N	N
Field Operations Float Paramedic	33,939.39	20.01	6,655.51	8,400.00	48,994.90		N	N
Field Operations Float Paramedic	33,939.39	20.01	6,655.51	8,400.00	48,994.90		N	N
Medical Supply Warehouse Associate	30,749.36	18.01	6,029.95	8,400.00	45,179.31		N	Y
Field Operations Paramedic	33,939.38	20.01	6,655.51	8,400.00	48,994.89		N	Y
Field Operations Paramedic	33,939.38	20.01	6,655.51	8,400.00	48,994.89		N	Y
Field Operations Paramedic	33,939.38	20.01	6,655.51	8,400.00	48,994.89		N	Y
Field Operations Paramedic	33,939.38	20.01	6,655.51	8,400.00	48,994.89		N	Y
Field Operations Paramedic	33,939.38	20.01	6,655.51	8,400.00	48,994.89		N	N
Field Operations Paramedic	33,939.38	20.01	6,655.51	8,400.00	48,994.89		N	N
Field Operations Paramedic	33,939.38	20.01	6,655.51	8,400.00	48,994.89		N	N
IT Hardware Support Specialist	39,374.41	23.01	7,721.32	8,400.00	55,495.73		N	N
Captain - Quality Assurance/Quality Assurance	61,498.73	32.01	12,059.90	8,400.00	81,958.63		N	N
Captain - High Utilization Management	61,498.73	32.01	12,059.90	8,400.00	81,990.64		N	N
Captain - Clinical Practice	61,498.73	32.01	12,059.90	8,400.00	81,990.64	1,277,518.07	N	N

INFORMATION TECHNOLOGY

System Support Technician 2	43,451.00	25.01	8,520.74	8,400.00	60,396.75		N	N
Technology Project Manager	71,300.00	35.01	13,981.93	8,400.00	93,716.94	154,113.69	N	Y

JUSTICE OF THE PEACE, PCT. #4

Ct Clk 2 Criminal Toll Way	27,854.61	16.01	5,462.29	8,400.00	41,716.90		N	N
Ct Clk 2 Data Entry	27,854.61	16.01	5,462.29	8,400.00	41,716.90		N	N
Ct Clk 2 Warrants	27,854.61	16.01	5,462.29	8,400.00	41,716.90		N	N
Ct Clk 2 Civil	27,854.61	16.01	5,462.29	8,400.00	41,716.90		N	N

Ct Clk 2 Phones	27,854.61	16.01	5,462.29	8,400.00	41,716.90	208,584.50	N	N
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JUSTICE OF THE PEACE, PCT. #2

Court Clerk 2	27,854.61	16.01	5,462.29	8,400.00	41,716.90	155,980.96	N	N
Court Administrator 2	40,742.44	24.01	7,989.59	8,400.00	57,132.03		N	N
Court Administrator 2	40,742.44	24.01	7,989.59	8,400.00	57,132.03		N	N

JUSTICE OF THE PEACE, PCT. #1

Court Clerk 1	26,525.37	15.01	5,201.63	8,400.00	40,127.00	80,253.99	N	N
Court Clerk 1	26,525.37	15.01	5,201.63	8,400.00	40,127.00		N	N

HAZ MAT

County Fire Marshall	67,879.00	34.01	13,311.07	8,400.00	89,590.07	174,115.86	N	N
Technical Response Assistant	63,645.00	33.01	12,480.78	8,400.00	84,525.78		N	N

FACILITIES

Building HVAC Tech 2	37,454.53	22.01	7,344.83	8,400.00	53,199.36	53,199.36	N	N
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SHERIFF'S OFFICE

Lieutenant of Communications and Emergency Mgmt	60,547.50	L4.06	11,873.36	8,400.00	80,820.86	620,743.25	N	N
Patrol Deputy	41,979.60	L1.01	8,232.20	8,400.00	58,611.80		N	N
Patrol Deputy	41,979.60	L1.01	8,232.20	8,400.00	58,611.80		N	N
Communications Center Deputy	41,979.60	L1.01	8,232.20	8,400.00	58,611.80		N	N
Communications Center Deputy	41,979.60	L1.01	8,232.20	8,400.00	58,611.80		N	N
CIT Deputy	41,979.60	L1.01	8,232.20	8,400.00	58,611.80		N	N
Sergeant CAD	52,785.00	L3.04	10,351.14	8,400.00	71,536.14		N	N
Sergeant Fugitive Apprehension/ Sex Offender Compliance	52,785.00	L3.04	10,351.14	8,400.00	71,536.14		N	N
Deputy Range Master	41,979.60	L1.01	8,232.20	8,400.00	58,611.80		N	N
Office Specialist Sr.	30,749.36	18.01	6,029.95	8,400.00	45,179.31		N	N

JAIL

Medical Officer	39,171.40	C4.01	7,681.51	8,400.00	55,252.91	95,379.92	N	N
PR Bond Clerk	26,525.38	15.01	5,201.63	8,400.00	40,127.01		N	N

TOTAL NEW GENERAL FUND POSITION DOLLARS REQUESTED	\$4,155,468
TOTAL \$\$\$ FOR RECOMMENDED	\$229,032
TOTAL \$\$\$ FOR APPROVED	\$514,913

Full-Time Positions Requested	74	Full-time Positions Recommended	4	Full-time Positions Adopted	9
Part-Time to Full-Time Positions Requested *	0	Part-Time to Full-Time Positions Recommended	0	Part-Time to Full-Time Positions Adopted	0
Part-Time Positions Requested	0	Part-time Position Recommended	0	Part-time Position Adopted	0
Total Positions Requested	74	Total Positions Recommended	4	Total Positions Adopted	9

Williamson County, Texas Ten Year Employee History



FY 2012-2013

PUBLIC FACILITIES

Williamson County Public Facilities FY12/13

#	FACILITY NAME	ADDRESS	CITY
1000	Courthouse	710 S Main St	Georgetown
1001	Historical Society (Farmer's Bank Bldg)	716 Austin Ave	Georgetown
1002	Georgetown Health Dept	102 W 3rd St	Georgetown
1003	Taylor Health Dept	115 W 6th St	Taylor
1005	Round Rock Annex Bldg A	211 Commerce Cove	Round Rock
1006	Round Rock Annex Bldg B	211 Commerce Cove	Round Rock
1007	DPS Driver's License	516 Pine St	Georgetown
1008	Sheriff Administration/Jail	508 S Rock St	Georgetown
1009	Criminal Justice Center	405 MLK	Georgetown
1010	Liberty Hill Annex	3407 RR 1869	Liberty Hill
1011	Lott Building	107 S Holly	Georgetown
1012	Health Dept Education	300 S Main St	Georgetown
1013	Health Dept Environmental	303 S Main St	Georgetown
1015	EMS Station Medic 42	1427 S Main St	Taylor
1017	ABC/Game Warden	517 Pine St	Georgetown
1018	Sheriff Trustee Shop	508 Holly Bldg 2	Georgetown
1019	EMS Headquarters	305 MLK	Georgetown
1020	EMS Administration/911 Addressing	303 MLK	Georgetown
1022	Old Jail Bldg-Health Dept Administration	312 S Main St	Georgetown
1023	EMS Station Medic 21 (in fire station)	1311 Highland Dr	Cedar Park
1024	Drug/Alcohol Abuse Council (Red House)	311 S Main St	Georgetown
1026	Central Maintenance Facility	3151 SE Inner Loop	Georgetown
1029	Wireless Radio Shop/EMS Warehouse	508 Holly Bldg 1	Georgetown
1031	800 MHz Radio Tower	2910 SE Inner Loop	Georgetown
1032	Cedar Park Annex	350 Discovery Blvd	Cedar Park

1033	Taylor Annex	412 Vance St	Taylor
1034	EMS Station Medic 41	2604 Northlawn	Taylor
1037	EMS Station Medic 23	209 W Willis/200 Bagdad Rd	Leander
1039	Radio Tower - Cedar Park	1900 Cougar Country Drive	Cedar Park
1040	Radio Tower - Liberty Hill	5251 County Road 200	Liberty Hill
1041	Radio Tower - Thrall	7800 County Road 424	Thrall
1042	Granger CTTC Facility	601 N Alligator Road	Granger
1043	Inner Loop Annex	301 SE Inner Loop	Georgetown
1044	Sheriff's Office Eastside	2501 Mallard Lane	Taylor
1045	Juvenile Justice Center	1821 SE Inner Loop	Georgetown
1046	Parking Garage CJC/Jail	305 W 4th Street	Georgetown
1047	East Side Special Events Center	210 Carlos Parker Blvd	Taylor
1048	JP Pct 4 - Judy Hobbs	211 W 6th	Taylor
1049	Showbarn	425 E Morrow	Georgetown
1050	Sheriff Gun Range	3901 County Rd 130	Hutto
1051	Tax Office (Old Development Svcs Bldg)	904 S Main	Georgetown
1053	Medic 51 - Sam Bass Fire Dept	16248 Great Oaks Drive	Round Rock
1054	EMS Training	321 W 8th Street	Georgetown
1055	SO Narcotics	323 W 8th Street	Georgetown
1056	Blue Storage Warehouse	401 W 8th Street	Georgetown
1057	Brown Storage Warehouse	402 W 7th Street	Georgetown
1058	Skinner Buildings (horseshoe buildings)	308 & 310 W 7th Street	Georgetown
		3010 Williams Drive, Suite	
1059	Commissioner Pct 3 (leased)	153	Georgetown
1060	Hutto Recycling Center	600 Landfill Road	Hutto
1061	Commissioner Pct 1 (leased)	400 W Main, Suite 216	Round Rock
1062	Hutto Annex	350 Exchange Blvd	Hutto
1063	Facilities Services Center	3101 SE Inner Loop	Georgetown
1064	Children's Advocacy Center	1811 SE Inner Loop	Georgetown
1066	Jester Round Rock Annex	1781 & 1800 E Old Settlers	Round Rock

1067	EMS Medic #12	Rd	
1068	Blackland Heritage County Park	3800 CR 123	Round Rock
1069	Landfill	12000 E Hwy 29	Georgetown
1070	Hwy. 29 House	600 Landfill Road	Hutto
no #	WC Regional Animal Shelter	9769 State Hwy. 29 W	Georgetown
		1855 SE Inner Loop	Georgetown

FY 2012-2013

DEBT SERVICE SUMMARY

Legal Debt Margin Information Last Ten Fiscal Years*

	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
Total taxable value	\$33,914,849,153	\$33,187,263,963	\$33,650,423,197	\$33,046,077,772	\$29,331,601,004	\$25,208,667,389	\$22,394,863,843	\$20,842,969,564	\$18,973,239,162	\$18,074,433,786
Assessed real value of property	\$31,397,904,707	\$30,780,381,086	\$31,116,170,220	\$30,395,457,645	\$26,940,158,584	\$23,084,213,265	\$20,375,701,358	\$18,868,898,434	\$17,021,637,047	\$16,103,643,664
Debt limit rate	25%	25%	25%	25%	25%	25%	25%	25%	25%	25%
Debt limit	\$7,849,476,177	\$7,695,095,272	\$7,779,042,555	\$7,598,864,411	\$6,735,039,646	\$5,771,053,316	\$5,093,925,340	\$4,717,224,609	\$4,255,409,262	\$4,025,910,916
Debt applicable to limit:										
General obligation bonds	\$808,994,333	\$833,418,950	\$781,182,154	\$769,488,415	\$693,722,136	\$703,842,813	\$553,825,000	\$442,930,000	\$450,670,000	\$387,925,000
Less: amount set aside for repayment of general obligation debt	\$907,467,400	\$17,709,285	\$21,876,358	\$24,244,442	\$12,143,357	\$8,652,890	\$6,166,044	\$4,888,930	\$4,255,339	\$3,091,531
Total net debt applicable to limit	\$799,919,659	\$815,709,665	\$759,305,796	\$745,243,973	\$681,578,779	\$695,189,923	\$547,658,956	\$438,041,070	\$446,414,661	\$384,833,469
Legal debt margin	\$7,049,556,518	\$6,879,385,607	\$7,019,736,759	\$6,853,620,438	\$6,053,460,867	\$5,075,863,393	\$4,546,266,384	\$4,279,183,539	\$3,808,994,601	\$3,641,077,447
Total net debt applicable to the limit as a percentage of debt limit	10.19%	10.60%	9.76%	9.81%	10.12%	12.05%	10.75%	9.29%	10.49%	9.56%

*Includes last ten fiscal years unaudited

Notes:

Texas Constitution Art. 3 Section 52(B)

Under Legislature provision, any county, any political subdivision of a county, any number of adjoining counties, or any political subdivision of the state, or any defined district now or hereafter to be described and defined within the State of Texas, and which may or may not include towns, villages, or municipal corporations, upon a vote of two-thirds majority of the resident property taxpayers voting thereon who are qualified electors of such district or territory to be affected thereby, in addition to all other debts, any issue bonds or otherwise lend its credit in any amount not to exceed one-fourth of the assessed valuation of the real property of such a district or territory, except that the total bonded indebtedness of any city or town shall never exceed the limits proposed by other provisions of this Constitution, and levy and collect taxes to pay the interest thereon and provide a sinking fund for

the redemption thereof. Williamson County is far below the legal limit. The County has a substantial capital program that it began undertaking in 2000. The Commissioners Court along with the County Auditor and its Financial Advisor continually weigh tax base growth with a current self-imposed debt rate limitation of 17 cents when looking at debt issuance.

Williamson County
Debt Service Maturity
Schedule

Fiscal Years	Principal	Interest	Total
2012	\$27,430,000.00	\$38,021,188.49	\$65,451,188.49
2013	\$32,550,000.00	\$35,617,726.05	\$68,167,726.05
2014	\$34,555,000.00	\$34,127,846.80	\$68,682,846.80
2015	\$35,610,000.00	\$32,544,928.80	\$68,154,928.80
2016	\$37,960,000.00	\$30,827,261.30	\$68,787,261.30
2017	\$39,725,000.00	\$29,056,286.30	\$68,781,286.30
2018	\$42,540,000.00	\$27,226,236.30	\$69,766,236.30
2019	\$44,500,000.00	\$25,292,005.04	\$69,792,005.04
2020	\$39,224,985.55	\$30,584,928.23	\$69,809,913.78
2021	\$37,764,956.00	\$24,397,807.15	\$62,162,763.15
2022	\$42,490,000.00	\$19,703,960.02	\$62,193,960.02
2023	\$44,210,000.00	\$17,668,561.27	\$61,878,561.27
2024	\$46,325,000.00	\$15,568,743.77	\$61,893,743.77
2025	\$48,535,000.00	\$13,374,353.15	\$61,909,353.15
2026	\$50,855,000.00	\$11,066,371.90	\$61,921,371.90
2027	\$37,380,000.00	\$9,003,865.02	\$46,383,865.02
2028	\$29,420,000.00	\$7,482,636.90	\$36,902,636.90
2029	\$30,750,000.00	\$6,166,527.53	\$36,916,527.53
2030	\$26,325,000.00	\$4,895,728.15	\$31,220,728.15
2031	\$24,180,000.00	\$3,732,282.52	\$27,912,282.52
2032	\$24,565,000.00	\$2,575,360.02	\$27,140,360.02
2033	\$13,125,000.00	\$1,660,481.27	\$14,785,481.27
2034	\$13,805,000.00	\$993,337.51	\$14,798,337.51
2035	\$7,715,000.00	\$465,906.25	\$8,180,906.25
2036	\$5,610,000.00	\$140,250.00	\$5,750,250.00

Total	<u>\$817,149,941.55</u>	<u>\$422,194,579.74</u>	<u>\$1,239,344,521.29</u>
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FY 2012-2013

BUDGET ORDER

**STATE OF TEXAS
COUNTY OF WILLIAMSON
AN ORDER ADOPTING THE 2012/2013 COUNTY BUDGET**

WHEREAS, the Williamson County Commissioner's Court is authorized and required to adopt an annual budget for all Williamson County officials and their departments after due consideration;

WHEREAS, the Williamson County Commissioner's Court did invite and encourage public participation from county officers, precinct officers, department heads, and the general public, as to the various needs of the citizens of Williamson County for the fiscal year 2012/2013;

WHEREAS, the Williamson County Commissioner's Court, after a full discussion of the needs, did make changes in the proposed budget filed by the County Judge in accordance with law; NOW

THEREFORE, BE IT ORDERED BY THE WILLIAMSON COUNTY COMMISSIONER'S COURT that the proposed budget filed by the County Judge and amended by the Commissioner's Court be adopted with the following provisions:

POLICIES RELATED TO COMPENSATION AND BENEFITS

I. SALARIES

1. Salaries for County and Precinct Officials are set as follows:

a)	Judge of the County Court	105,695.31 per year
b)	Judge of the County Court at Law #1	139,000.00 per year
c)	Judge of the County Court at Law #2	139,000.00 per year
d)	Judge of the County Court at Law #3	139,000.00 per year
e)	Judge of the County Court at Law #4	139,000.00 per year
f)	County Attorney	132,828.80 per year
g)	County Sheriff	106,779.00 per year
h)	County Clerk	86,709.80 per year
i)	County Tax Assessor/Collector	90,168.92 per year
j)	District Clerk	86,709.80 per year
k)	County Treasurer	84,236.76 per year
l)	Each County Commissioner	86,065.38 per year
m)	Each Justice of the Peace	75,158.21 per year
n)	Each Constable	71,784.78 per year

2. The number of employee positions established and authorized for each official and/or department, and the maximum allowable salary for each position is reflected in the annual approved county budget filed with the County Clerk

II. HOLIDAYS

The established holiday schedule for paid holidays for the 2012/2013 budget year is as follows:

Veterans Day	Monday	November 12, 2012
Thanksgiving Holiday	Thursday Friday	November 22, 2012 November 23, 2012
Christmas Holiday	Monday Tuesday	December 24, 2012 December 25, 2012
New Year's Holiday	Monday Tuesday	December 31, 2012 January 1, 2013
Martin Luther King Day	Monday	January 21, 2013
President's Day	Monday	February 18, 2013
Good Friday	Friday	March 29, 2013
Memorial Day	Monday	May 27, 2013
Independence Holiday	Thursday	July 4, 2013
Labor Day	Monday	September 2, 2013

See Addendum: The Williamson County Employee Policy Manual (as updated September 14, 2010). Contains the policies for employee usage of paid holiday time as well as other policies affecting payroll related matters.

III. SUPPLEMENTAL PAY

1. A maximum of 18 approved positions within the Law Enforcement Bureau of the Williamson County Sheriff's office will be designated as Field Training Officers. To receive Field Training Officer incentive pay, a Deputy must be TCLEOSE certified as a Field Training Officer and be assigned by the Sheriff as one of the approved 18 officers. The Officers also must follow the Field Training Officer's Standard Operating Procedures in place with the Williamson County Sheriff's Office.
2. A maximum of 12 approved positions within the Corrections Bureau of the Williamson County Sheriff's Office will be designated as Corrections Training Officers. The officers must have appropriate certification and follow established operating procedures.
3. A maximum of 6 positions in the 911 Communications division may receive up to \$100.00 per month incentive pay as a designated Field Training Officer. This will be paid for a maximum of 8 months. To receive FTO pay the employee must be TCLEOSE certified as a Telecommunications Training Officer or must be certified as a Communications Training Officer by the Association of Public Safety Communications Officials. The FTO may only receive incentive pay when assigned new personnel during a training period. The trainer will be selected based on the position and duties of the newly hired personnel according to the type of training required such as Law Enforcement, Fire, Call Taker and EMS. The selection of the FTO will be on a rotation basis according to the training criteria required.
4. A maximum of 20 positions within the Emergency Medical Services Division of may be designated as Field Training Officers. A maximum of \$100.00 per month may be paid as FTO incentive pay per employee. The employee must be certified or licensed by the Texas Department of State Health Services as a Paramedic (with no state sanctions or disciplinary restrictions) in order to receive the incentive pay. Also required: a) a completed course of instruction at the Paramedic level (National Registry preferred) b) a Williamson County EMS FTO training course c) valid Texas Driver License d) thorough knowledge of current principles and practices of emergency care at the basic and advanced levels e) responsible for the training and development of new Williamson County Emergency Medical Services personnel, First Responder Advanced Providers, senior paramedic students and instructor duties as assigned at EMS educational shift tracks.
5. A maximum of 4 positions within the MOT may be designated as Field Training Officers during the period of time that the position is participating in training. A maximum of \$100.00 per month may be paid as FTO incentive pay per position so long as the \$100.00 is continuing to be reimbursed by The Texas A&M University System Health Science Center on behalf of the College of Medicine in accordance with their agreement with Williamson County.

6. An Assistant District Attorney may receive supplemental pay for on call duties. The duties require the employee to carry a cell phone for a week at a time on a rotating basis. The week runs from Friday at 5:00 PM through the weekend until the following Friday at 5:00 PM. The assigned on call prosecutor will receive calls for charging advice and warrant assistance and may need to contact the assigned judge for review and approval of any warrant. The amount of the supplement will be \$200.00 per week per employee. The funding for this supplemental pay will be as follows: \$75.00 from the General Fund and \$125.00 from the District Attorney's Asset Forfeiture Fund.

7. An employee in the Facilities Maintenance department may receive up to \$50.00 per week for On Call duty work. The employee must be able to respond to an event within 1 hour of being notified while on call. A total of two employees may be requested to be on call each week. The week for on call duty will be from Wednesday to Wednesday. Only non-exempt staff will be selected for additional on call duty pay on a rotating basis. If the employee does not follow the departmental procedures provided in the Maintenance SOP then the employee will not receive additional pay.

8. "An employee in the Technology Services department may receive a supplement of up to \$100 per week for On-Call duty work. The employee must be able to respond to an event within 30 minutes of being notified while on call. The duties require the employee to carry a cell phone while on call. The assigned on-call employee will receive calls from public safety personnel (i.e. Sheriff's Office, 911 Communications, EMS, city police, etc.) when they have critical technology issues that cannot wait until the next business day. The week for on-call duty will be from 5:00 pm Thursday to 5:00 pm Thursday. The on-call employee must follow the departmental procedures for On-Call duty in order to receive the supplemental pay."

IV. FINANCIAL POLICIES

1. **Fund Balance Policy:** Williamson County recognizes the financial importance of maintaining an appropriate level of Unassigned Fund Balance. A formalized Fund Balance Policy demonstrates to the taxpayer fiscal prudence and the ability to meet its obligations in a timely manner. Independent financial analysts rate the county's financial stability. The county's credit strength and strong management control reported by these analysts is, in part, a result of this Fund Balance Policy.

Williamson County will maintain reservations of Fund Balance, in accordance with Governmental Accounting and Financial Standards Board Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. This Policy shall only apply to the County's governmental funds. Fund Balance shall be composed of non-spendable, restricted, committed, assigned and unassigned amounts.

2. **General Fund:** Unassigned Fund Balance represents the difference between assets and liabilities that is available for appropriation. Commissioners Court has assigned \$1.6 million dollars of fund balance for the purpose of funding Law Enforcement and Corrections salaries should the amount budgeted not be sufficient to fund the total amount of approved FTE's in these departments. A budget amendment will be placed on the consent agenda during the fiscal year should the departments exceed the budgeted total which was calculated at 96% of total in Law Enforcement and 95% of total in Corrections.

Williamson County will maintain an appropriate level of Unassigned Fund Balance in the General Fund to protect against a reduction of services due to temporary revenue shortfalls or unexpected one-time expenditures. It also helps to ensure stable tax rates. The level of Unassigned Fund Balance for the

General Fund shall not be less than 30% of total General Fund budgeted expenditures. The goal of each year's budget process will be to adopt a budget that maintains compliance with the General Fund Unassigned Fund Balance Policy. If it is determined there is a surplus (an amount exceeding the target limit), the funds may be designated or appropriated for the following, including but not limited to:

- Tax rate stabilization.
- Only one-time, non-recurring expenditures, such as capital improvement needs.
- Address any shortfall in related funds, i.e. Road and Bridge Fund.
- Reduction of debt; to include capital leases.

If it is determined there is a deficit (an amount below the lower limit), the County must develop a plan to rebuild the Unassigned Fund Balance to 30%.

3. **Tobacco Fund:** The initial distribution of Williamson County's share of the settlement established the fund in 1999. Revenues to the fund consist of interest income and the annual distribution by the state of the state trust earnings. To ensure continuation of the fund, the Williamson County Commissioner's Court has designated the portion of fund balance representing the amount of the original settlement (\$2.5M). Designation means that this amount, or "principal" balance, cannot be expended. In addition to the original settlement amount, each year, 20% of the revenues from both interest income and the annual distribution from the state will be added to the designated fund balance in order to allow the fund to grow over time. Only 80% of revenues earned from interest and the earnings distributed annually by the state will be budgeted and expended. When determining the next year's budget, the amount available to expend will be calculated using actual revenue and interest revenue amounts from May 1st of the previous year to April 30th of the current year. Any unspent funds at the end of the fiscal year will be available to budget in the next year. If Tobacco Fund expenditures are budgeted to offset expenditures in other funds, the actual program cost to the other Funds will be determined prior to transferring in any dollars from the Tobacco Fund. This available balance will be tracked annually by the County Auditor's office.

Use and Distribution of Specific Special Revenue Funds

4. **Child Safety Fund:** Child Safety fees collected by justice, county and district courts in accordance with the Texas Education Code are accumulated in the Child Safety Fund. These funds are to be distributed to Williamson County school districts based on the number of students who reside in Williamson County for the purposes of providing school crossing guard services. This distribution will occur annually at the close of each fiscal year.

5. **School Fund:** Williamson County maintains a working interest ownership in two natural gas producing properties located on what was formerly county-owned property. The mineral rights that have been retained are designated to be distributed to school districts within the county based on the number of students who reside in the county. This distribution will occur annually at the close of each fiscal year and will coincide with the distribution of the Child Safety Fund proceeds.

6. **Medicaid Fund:** The Medicaid Fund was established as a result of the Williamson County Indigent Care Affiliation Agreements entered into between Williamson County, Seton Hospital-Williamson County and St. David's Round Rock Medical Center. As part of the collaboration established between the hospitals and the County, the County has chosen to use a portion of its annual ad valorem tax revenues to fund Medicaid services provided to Williamson County residents by these hospitals. Revenues to this fund will be spent to pay for Medicaid services provided by St. David's Round Rock Medical Center and Seton

Hospital-Williamson County, either through direct Medicaid payments to the hospitals or by funding Medicaid supplemental payments to the hospitals through intergovernmental transfers of funding to the State, for purposes of the private hospital Medicaid 1115 Waiver program authorized by Section 355.8201 of the Texas Administrative Code, Title 1.

7. **Employee Fund**

The Employee fund is proceeds collected from Williamson County's vending machine contract. Use of these funds must be **pre-approved** by the County Judge.

These funds may be used for the following purposes:

- a) To offset the cost of the County Christmas Party
- b) Flowers for the death of an employee only
- c) An award or plaque upon retirement for employee recognition
- d) Employee recognition expenditures as approved by the County Judge.
 - (Purchasing guidelines must be adhered to)
 - i. The employee must be vested
 - ii. \$40.00 allowed for employees with up to 15 years of service
 - iii. \$80.00 allowed for employees with over 15 years of service

No reimbursement of sales tax will be allowed.

The amount allowed for use may never exceed the actual balance in the fund.

8. **Self-Insured Health Plan Fund Policy:** Unassigned Fund Balance represents the difference between assets and liabilities that is available for appropriation. Williamson County will maintain an appropriate level of Unassigned Fund Balance in the Benefits Fund to protect against an inability to pay for claims and administration associated with the self- insured health plan due to temporary revenue shortfalls. It also helps to ensure stable employer and employee contribution rates.

The Self-Funded Health Plan Fund currently has a "goal of reaching and maintaining 25% of projected claims". The goal of each year's budget process will be to endeavor to adopt a budget that maintains compliance with the Benefits Fund Unassigned Fund Balance Policy.

If it is determined there is a surplus (an amount exceeding the target limit), the funds may be designated or appropriated for contribution rate stabilization.

If it is determined there is a deficit (an amount below the lower limit), the County may develop a plan to rebuild the Unassigned Fund Balance to 25% of projected claims.

9. **Northeast Round Rock Road District Fund:** This district was originally created to build roads in this area of the County. The district has paid off all debt and has been dissolved. The remaining funds including ongoing interest earnings are hereby committed for Road Construction, improvements and/or maintenance.
10. **Southeast Road District Fund:** This district was originally created to build roads in this area of the County. The district has paid off all debt and has been dissolved. The remaining funds including ongoing interest earnings are hereby committed for Road Construction, improvements and/or maintenance.
11. **Southwest Road District Fund:** This district was originally created to build roads in this area of the County. The district has paid off all debt and has been dissolved. The remaining funds including ongoing interest earnings are hereby committed for Road Construction, improvements and/or maintenance.

V. PURCHASING – GENERAL PROCEDURES

1. Effective January 1, 2009, all P.O.'s must be submitted electronically.

The following definitions apply to the Purchasing section of this order.

The purpose of this section is to facilitate the judicious expenditure of county dollars. This policy will provide consistent procedures for the acquisition of materials, supplies, and services required by Williamson County. The responsibility to adhere to these guidelines rests with the employee, supervisor or department head who certifies conformance to them. Any questions related to conformance should be directed to the Purchasing Department prior to making a purchase.

2. The guidelines outlined in the Williamson County Purchasing Manual are expected to be followed for all purchases. The most current version of the purchasing manual is maintained on the county's website at www.wilco.org/procurement. Guidelines related to purchase orders can be found in the County's purchasing manual. All purchases for materials and supplies require a purchase order **prior to** placing the order. Approval for payment of invoices that do not have a purchase order must be obtained from the County Judge for his waiver of the requisition requirement. Requests for a purchase order **after** the order is placed will not be processed. Guidelines for emergency purchases and purchases that do not require a purchase order prior to placing an order may be found in the purchasing manual or you can contact the purchasing department if you have any questions.

3. **PROCUREMENT CARDS: Every procurement card issued is linked under one account by the P-Card vendor. A delay in getting the proper documentation from one cardholder could result in the suspension of card privileges for the entire County.**

- a) The procurement card memo statement and all receipts must be submitted to Accounts Payable within 10 days of receipt of statement.
- b) All receipts must be detailed to show items purchased.
- c) Cardholders are responsible to resolve discrepancies with the P-Card vendor
- d) Cardholder is responsible for reimbursing the County for sales tax charged
- e) Cardholder is responsible to verify budget funds are available before purchase is made
- f) Backup documentation is required for travel/training charges. Only airfare charges for county employees may be charged to a procurement card. Charges for non-employees are strictly prohibited.

- g) If a receipt is lost then a signed affidavit attesting to the items purchased must be received in lieu of the receipt.

Suspension of card privileges may be recommended for any cardholder who repeatedly does not follow proper procedures regarding documentation and timeliness for their P-card purchases.

VI. ACCOUNTS PAYABLE - GENERAL PROCEDURES

1. The following definitions apply to the Accounts Payable section of this order.

- a) Authorized travel -any travel by a county official or employee for the purpose of official county business.
- b) Day travel -travel **outside** the county that does not include an overnight stay.
- c) Overnight travel -travel **outside** the county that **exceeds** a 50-mile radius and does include an overnight stay.
- d) Emergency -the occurrence of an unforeseen circumstance, which may result in harm to the public good.
- e) Official county business -business that relates directly to a person's work function and directly benefits the county.
- f) Training reimbursement -shall include all expenses relating to training including travel to the destination, meals, lodging and training aids. (workshops, seminars, conferences)
- g) Travel reimbursement -shall include all expenses relating to travel including travel to the destination, meals and lodging. (Delivering documents, transporting a prisoner, attending county business meetings.)

2. The purpose of the Accounts Payable procedures is to promote the prudent exercise of judgment when spending county dollars. This policy will provide accountability and consistent Accounts Payable procedures in the issuance of checks for Williamson County obligations. The responsibility to observe these guidelines rests with the employee, supervisor or department head who certifies conformance to these guidelines by approving the expenditure.

- a) Any bill or invoice must be submitted to the County Auditor for payment within fourteen (14) days of receipt by the Department all expense reimbursements must be submitted to the County Auditor for payment within sixty (60) days of the expenditure.
- b) Checks for payment of county obligations will be issued not later than 30 days after the date the invoice is received in the Accounts Payable department, pursuant to Texas Govt. Code Sec. 2251.021.
- c) Checks will be issued every Tuesday. When an issuance date falls on a holiday, checks will be issued on either the first working day before or after the holiday.
- d) The cutoff day for receiving invoices for each check run will be Wednesday. The Accounts Payable department will endeavor to process invoices that are received from Thursday to the following Wednesday approximately 13-20 days after the invoice is received in our department.
- e) Any invoice or expense reimbursement requiring additional review or signatures may cause delays in processing.
- f) Manual checks will be issued in emergency situations only.
- g) Purchase orders are required for ALL purchases of materials and supplies, pursuant with the Texas Local Government Code, Chapter 113, Section 901 and the County Purchasing Manual. The Auditor's office will not process payment for an invoice without the required purchase order. Any

expense incurred without the required Purchase Order must be submitted to the County Judge for his waiver of the Requisition requirement prior to submitting the expense to Accounts Payable for payment.

- h) Discrepancies between invoices & purchase orders should be brought to the attention of the Purchasing department before submitting to Accounts Payable.
- i) A copy of the PO should be submitted with the invoice to properly release encumbered funds.
- j) Payments will be made from an original invoice or a fax copy so long as an original approval signature appears on the invoice. Original invoices are preferred.
- k) All authorizations and account coding should be made on the invoice.
- l) Approval signatures and account coding should not be made on the remittance portion of the invoice. If necessary, attach an additional sheet with approval authorization.
- m) Some suppliers require payment at the time an order is placed. Please complete a purchase requisition and send the relevant backup documentation to the Purchasing department, who will then forward the request to Accounts Payable.
- n) If a PO is not required, (Consult Purchasing Guide) please submit a check requisition request with appropriate documentation directly to Accounts Payable. Please note, in either circumstance there is a 13-20 day processing time from the date Accounts Payable receives the request.
- o) Any questions or extenuating circumstances should be directed to the Accounts Payable department.
- p) A request for reimbursement for an on-line expense (e.g., e-tickets or hotel deposit) a printout of the on-line/e-mail receipt should be attached to your expense report.
- q) Cell phone use will be reimbursed/paid according to the county cell phone policy attached hereto as Addendum A.
- r) Any mailings sent by a county department or official using county funds must be in furtherance of legitimate county business and must comply with all state ethics rules and other laws and regulations.

- s) All county meetings should be held in county facilities whenever feasible and such facilities are available. If county meeting space is not available, other publicly owned facilities, such as those owned by cities and school districts, should be utilized as the rental of these facilities is often at little or no cost.

- t) Transfer of funds out of the following line items will not be allowed:
 - i) Salaries
 - ii) Fringe Benefits
 - iii) Training
 - v) Gasoline
 - vi) Cell Phones

- u) Transfer of funds into the above line items may be allowed, except that funds will not be transferred into a salary line item to cover an avoidable overtime obligation that was, in the judgment of the Commissioner's Court, unnecessary.

- v) The County Budget Officer has the authority to approve a Line Item Transfer from Merit Pay to Salaries in compliance with the Compensation Policy.

VII. COUNTY VEHICLES

1. The use of county equipment or vehicles for personal use is prohibited by law, but because of the need for specific officials and specific employees to respond to emergencies at night or on weekends, the following officials and employees (with the concurrence of their department head) are required to take a county vehicle to their home at night within Williamson County, even though this involves the use of a county vehicle for travel to and from their residence each day:

- a) The Sheriff and paid law enforcement as follows: Sheriff’s Patrol Deputies, Sheriff’s Detectives, on call Crime Scene Technician, on call Animal Control Officers, Sergeants, Lieutenants, Captains and Chiefs.
- b) One Chief and three Captains in the Corrections Division of the Sheriff’s Office.
- c) Each Constable and Deputy Constables
- d) Investigators in the District Attorney and County Attorneys offices.
- e) Two on call maintenance employees designated by the Maintenance Director and approved by the Commissioner’s Court
- f) The EMS Director and each EMS Commander
- g) The Hazardous Materials Chief and Assistant Haz-Mat Chief who may take home the vehicle when on duty in absence of the Hazardous Materials Chief.
- h) The Director of Road and Bridge, (7) Unified Road Foremen, Unified Road East & West Side Supervisor(s), (4) Unified Road County Inspectors
- i) The Director of 911 Communications and Deputy Director who may take home the vehicle when on duty in absence of the Director of 911 Communications.
- j) The MOT Director and all on call MOT counselors
- k) The Manager of Emergency Management.

The following list has been grandfathered in by the previous court, will not be expanded and shall show significant decreases in each budget year until phased out.

Sheriff’s Office

- S. Zion
- S. Shanks
- D. Garrett
- J. Hicks
- J. Lafosse
- J. Foster

Constable Office Pct. 2

- S. Holt

County vehicles assigned to departments or individuals that are not take home vehicles, shall be returned and parked at the end of each work day at the facility where the primary office is located.

It is expressly forbidden under this order for any county vehicle to be used for personal use at any time.

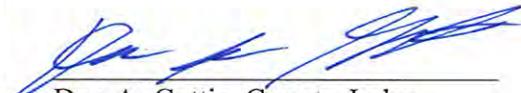
2. A County Fleet Committee will review fleet policies and purchases and make recommendations for budgeting purposes. This committee will consist of one Commissioner's Court member, the Fleet Director, Safety Coordinator, Sr. Director of Human Resources, Director of Infrastructure, and the Budget Officer. The Purchasing Director will also be a non-voting member of the committee.

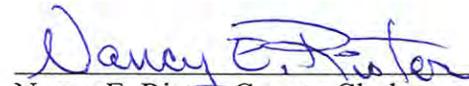
3. All accidents involving County vehicles and equipment will be reported to the HR Assistant in the Human Resources Department on a timely basis, but never more than three days after an accident. The HR Assistant will provide a report to Commissioner's Court on a monthly basis of the status of the entire county fleet. This report will consist of, but not be limited to, a listing of vehicles involved in accidents and vehicles that need to be taken out of service for any reason. It will include information in regards to the disposal of any county vehicles.

WHEREUPON MOTION MADE AND SECONDED, the ORDER ADOPTING THE 2012/2013 WILLIAMSON COUNTY BUDGET was passed on a vote of 5 for, and 0 against on the 18th day of September, 2012.

This ORDER being adopted, the County Judge is authorized to sign the ORDER and the County Clerk is instructed to record the ORDER and the Budget in the official minutes of the Commissioner's Court.

Attest:


Dan A. Gattis, County Judge


Nancy E. Rister, County Clerk

The Following Addendums are included fully in the Budget Order as approved by the court:

**Employee Policy Manual
Cell Phone Policy**

Williamson County Cell Phone Policy

Background

Williamson County Commissioner's court initiated a new cell phone policy in order for the County to comply with IRS rules regarding the taxability of cell phones and devices. Under IRS Code Section 274(d), the IRS considers cell phones to be "listed property" and as such requires detailed record keeping including (a) the amount of the expense; (b) the time and place of each call; and (c) the business purpose for each call and to whom it was made. Any undocumented use can be classified by the IRS as personal use and would be required to be taxed as wages for the employee.

The degree of effort required for each department to comply with these regulations is burdensome; therefore Williamson County is converting to a program where a taxable cell phone stipend may be allowed for a department head or an employee as determined by each department head or elected official. This change eliminates the detailed IRS documentation requirement.

Policy

Williamson County will no longer purchase cell phones or provide cell phone service for individual use except for those required for security reasons.

Documentation must be provided to the Auditor's Office for any cell phone account maintained by the County.

Documentation verifying the business use must be substantiated with each billing and the department head or elected official must attest that all calls were business related. Failure to keep current with this documentation requirement may result in the cancellation of the cell phone service.

Procedures for the Stipend Policy

I. Each department head or elected official will identify who they require to maintain a cell phone account in order to conduct official county business. Only regular full time employees and department heads will be allowed a stipend. The funds for cell phone stipends must be submitted and approved as part of each department's annual budget process.

II. Seven levels of cell phone stipends will be established:

\$20.00 Per Month – (\$10.00 per pmt)

\$30.00 Per Month - (\$15.00 per pmt)

\$40.00 Per Month – (\$20.00 per pmt)

\$50.00 Per Month – (\$25.00 per pmt)

\$60.00 Per Month – (\$30.00 per pmt)

\$70.00 Per Month – (\$35.00 per pmt)

\$80.00 Per Month – (\$40.00 per pmt)

III. Stipends will be paid semi-monthly for each approved employee or department head (will not be included on the third paycheck that is received twice each year) The cell phone stipend shall be removed by the department whenever an employee is on Administrative Leave with pay.

IV. Employees who are currently assigned a County owned cell phone will be allowed to keep the phone if approved for a stipend and may use the phone to obtain individual phone service. Any current county owned cell phone must be returned to the Auditor's Office if the employee terminates, changes positions, elects to obtain a different phone or is denied a County stipend. Any employee allowed to keep a currently issued County owned cell phone will keep the phone in good working condition. Replacement cost and/or maintenance will be the employee's responsibility.

V. All current County maintained cell phone accounts will be terminated as soon as possible when the current contract ends. No additional termination fees will be approved for payment unless approved by the County Judge.

VI. The cell phone stipend is considered supplemental income subject to IRS taxes and reporting requirements and will be processed through Payroll and will be included in the employee's gross income. Retirement contributions will also be deducted and matched in accordance with TCDRS.

VII. Expenditures over the allowed stipend will not be reimbursed.

VIII. An approved cell phone stipend will not follow an employee if the employee changes positions.

IX. Each department head or elected official is responsible for verifying and monitoring their employees receiving a cell phone stipend has obtained the required service. Disciplinary action up to and including termination may result in an employee who receives a stipend and does not provide their department head or elected official with the proper documentation of cell phone service. Each department will maintain a list of cell phone numbers for those individuals with stipends for audit purposes.

X. To minimize the risk of incurring unpaid time worked, Offices and Departments should carefully monitor phone and e-mail access outside of scheduled time worked for non-exempt employees. Failure to comply with this policy may result in termination.

FY 2012-2013

FUND SUMMARIES

Williamson County Fund Summaries

GENERAL FUND	<i>Chief operating fund of the County. It accounts for all financial resources of the County except those required to be accounted for in another fund.</i>
ROAD & BRIDGE GENERAL FUND	<i>Fund established for the revenue derived from ad valorem taxes, vehicle registration fees and rebates from the State of Texas. Expenditures are for the maintenance and construction of County roads and bridges.</i>
DEBT SERVICE/COUNTY-WIDE	<i>Used by the Auditor's office to account for the accumulation of resources for, and payment of, general long-term debt principal, interest and related costs.</i>
FLEET MAINTENANCE	<i>Used by Fleet to account for the maintenance and repair of all County motor vehicles and routine (i.e. oil changes, tires) and non-routine related costs (i.e. collision repair, hail damage).</i>
ALTERNATE DISPUTE RESOLUTION FUND	<i>Designated funding to aid in a week long mass mediation session held annually to clear open cases and finalize documentation in question for the District Courts. The monies are spent on advertisement and preparation necessary to acquire attention and attendance.</i>
COUNTY ATTORNEY HOT CHECK FUND	<i>Used to account for monies received from fees collected on the payment of hot checks. Expenditures are made for the improvement of the operation of the County Attorney's office.</i>
COURT REPORTER SERVICE FUND	<i>The clerk of each court having an official court reporter shall collect a court reporter service fee as a court cost in each civil case filed with the clerk to maintain a court reporter who is available for assignment in the court.</i>
COURTHOUSE SECURITY FUND	<i>Used to collect court costs of defendants convicted of felony and misdemeanor offenses. Clerks collect the costs and pay them to the County Treasurer where it is designated by the Sheriff's Office for security purposes such as metal detectors, identification cards and surveillance cameras.</i>
DISTRICT ATTORNEY ASSETS-FORFEITURE FUND	<i>Used to account for monies received from Federal and State court cases dealing with illegal drug violations. Money is distributed to entities involved in the resolution of the drug case and used for education or equipment needed to enhance law enforcement activities.</i>

DISTRICT ATTORNEY HOT CHECK FUND	<i>Used to account for monies received from fees collected on the payment of hot checks. Expenditures are made for the improvement of the operation of the District Attorney's office.</i>
SHERIFF DRUG ENFORCEMENT FUND	<i>Used to account for monies received from Federal and State court cases dealing with illegal drug violations. Money is distributed to entities involved in the resolution of the drug case and used for education or equipment needed to enhance law enforcement activities.</i>
DRUG COURT FUND	<i>Counties with a population of 200K or more are mandated to create a drug court program. This fund collects the courts costs of a conviction for certain intoxication and drug related offenses. The fund retains 50% of the total fee to be used to exclusively to develop and maintain drug court programs. A service fee of 10% is revenue deposited into the General Fund. The remaining 40% of the fee is sent to the state. This program is administered by Adult Probation.</i>
ANIMAL SHELTER FUND	<i>Formed to address the growing needs of the County for animal services, a county-wide shared facility was created for the County and participating entities.</i>
ELECTION SERVICES CONTRACT FUND	<i>Used to support and contain costs generated from an election. Contracts between political parties and other entities are handled through the court and paid by the contracting party for administering election services.</i>
ELECTIONS DISCRETIONARY FUND	<i>Accounts for the administrative fees collected from other entities in which the County has provided election services. Funds are used at the discretion of the Elections Administrator for election expenditures.</i>
ELECTION CHAPTER 19 FUND	<i>The state allocates funding based on the number of new, cancelled and updated voter registrations processed in the preceding calendar year. These funds are only to be used for any activities designed to enhance the voter registration process.</i>
ELECTION HAVA TITLE II	<i>This fund was created to account for the rental fees collected from the use of voter equipment purchased with funds from the HAVA grant. The use of these fee revenues includes but is not limited to the maintenance, license fees and upgrades for the voting equipment as well as new equipment, training, storage and other costs associated with the operation and maintenance of the voting systems.</i>

JUSTICE COURT TECHNOLOGY FUND	<i>This fund accounts for money charged to a defendant convicted of a misdemeanor in a justice court. It is designated for the purpose of financing the purchase of technological enhancements for a justice court.</i>
LAW LIBRARY FUND	<i>Monies collected through civil cases filed in the County or District court are accounted for through this fund. Collections are to be used to support the management and expenditures necessary to maintain law libraries throughout the County.</i>
PROBATE COURT FUND	<i>Accounts for fees from all probate court cases filed and used for training for County Courts at Law personnel.</i>
RECORDS ARCHIVE FUND (COUNTY CLERK)	<i>Established specifically to support the preservation and restoration services performed by the County Clerk in connection with maintaining archived records. These monies assist the County Clerks with maintaining public documents filed before January 1, 1990.</i>
RECORDS MANAGEMENT & PRESERVATION (DISTRICT CLERK)	<i>This fund is compiled of fees for records management and preservation services performed by the District Clerk. All records are documented, filed and must be paid for at the time the document is filed. This fee may be used for specific records preservation and automation projects.</i>
RECORDS MANAGEMENT & PRESERVATION (COUNTY CLERK)	<i>Compiled of the fees for records management and preservation services performed by the County Clerk. All records are documented, filed and must be paid for at the time the document is filed. This fee may be used for specific records preservation and automation projects.</i>
RECORDS MANAGEMENT & PRESERVATION (COUNTY WIDE)	<i>Used to account for monies collected from fees charged by the County and District Clerk. These funds are used Countywide for records management to include the disposal of and training.</i>
JJAEP – TIER II FUNDING	<i>The Texas Juvenile Probation Commission provides funding for summer school attended by at-risk youth. Funding is based on attendance and the daily rate is set by the state. Claims are filed by the County's Juvenile Services department.</i>
TOBACCO FUND	<i>Monies received by the County from the state as a pro rata distribution from the lump sum payment made by tobacco companies. Monies are to be spent countywide on health-related issues.</i>
WILLIAMSON COUNTY BENEFITS FUND.	<i>Used to account for the accumulation and allocation of costs associated with medical and dental benefits.</i>

WILLIAMSON CO CONSERVATION FUND	<i>This fund was formed by the Williamson County Commissioner's Court in December 2002 as a proactive approach to providing for conservation of the recovery of endangered species in the Williamson County area. The fund is administered by the Parks Department</i>
CWICS	<i>Used by Emergency Services to account for money collected from governmental entities utilizing the countywide radio communications system.</i>
MEDICAID UPL	<i>This fund was established as a result of the Williamson County Indigent Care Affiliation Agreement entered into between WC, St. David's Georgetown Hospital and Round Rock Medical Center in June 2008. As part of the collaboration established between the hospitals and the County, the County has chosen to use a portion of its annual ad valorem tax revenue to fund Medicaid services provided to County residents by these hospitals. Revenue to this fund will be spent to pay for Medicaid services provided by all parties collaborating, either through direct Medicaid payments to the hospitals or by funding Medicaid supplemental payments to the hospitals through intergovernmental transfers of funding to the state, for purposes of the private hospital Medicaid upper payment limit program authorized by Section 355.8063(t)(4) of the Tx Administrative Code, Title 1.</i>

FY 2012-2013

GENERAL FUND

**Adopted Budget
Williamson County, Texas
General Fund**

Fund Analysis

	Actual 2010-2011	Amended Budget 2011-2012	Estimated 2011-2012	Adopted Budget 2012-2013
Beginning Balance	\$60,301,652	\$69,780,007	\$69,780,007	\$74,799,993
Revenues	\$126,689,599	\$120,829,788	\$128,020,085	\$127,655,470
Transfers In	\$192,828	\$198,441	\$179,538	\$0
Total Funds Available	\$187,184,079	\$190,808,237	\$197,979,630	\$202,455,463
Expenditures	\$111,538,367	\$121,989,823	\$117,347,430	\$122,840,419
Transfers Out	\$5,865,704	\$6,630,060	\$5,832,208	\$6,520,708
Reserved Fund Balance	\$0	\$0	\$0	\$0
Ending Unreserve Balance	\$69,780,007	\$62,188,354	\$74,799,993	\$73,094,336

Revenue Analysis

Current Ad Valorem Taxes	\$95,066,376	\$93,957,100	\$96,395,059	\$96,984,681
Delinquent Ad Valorem Taxes	\$1,454,193	\$1,335,000	\$1,307,417	\$1,305,000
Other Taxes	\$594,840	\$500,000	\$561,950	\$564,000
Fees Of Office	\$9,067,237	\$8,198,800	\$10,156,443	\$10,406,400
Fines and Forfeitures	\$4,233,594	\$4,231,300	\$3,870,109	\$3,884,000

Charges for Services	\$12,716,308	\$10,275,487	\$12,625,080	\$11,713,350
Intergovernmental	\$2,540,908	\$1,740,879	\$1,982,972	\$1,972,539
Investment income/other	\$1,016,143	\$591,221	\$1,121,055	\$825,500
Transfers In	\$192,828	\$198,441	\$179,538	\$0
Total Revenues	<u>\$126,882,427</u>	<u>\$121,028,229</u>	<u>\$128,199,623</u>	<u>\$127,655,470</u>

***The Amended Budget and Estimated FY11/12 are estimated as of Nov. 12, 2012. These totals may change until the books are closed Dec. 31, 2012.**

Expenditure Analysis

	Line Item	Description	Actual Expenses 2010-2011	Amended Budget 2011-2012	Estimated Expenses 2011-2012	Adopted Budget 2012-2013
GENERAL FUND						
COMMISSIONER PCT. #1	001100	FULL TIME SALARIES	\$173,750	\$172,805	\$172,760	\$175,312
	001107	TEMP LABOR - SEASONAL HELP	\$1,121	\$3,995	\$746	\$3,000
	001109	CELL PHONE STIPEND	\$1,200	\$1,205	\$1,205	\$1,200
	001110	OVERTIME	\$0	\$56	\$56	\$0
	001130	MERIT PAY	\$0	\$0	\$0	\$3,495
	002010	FICA	\$12,660	\$13,618	\$12,511	\$14,000
	002020	RETIREMENT	\$20,304	\$20,812	\$20,681	\$21,936
	002030	INSURANCE	\$21,100	\$25,200	\$25,200	\$25,200
	002050	WORKER'S COMP	\$192	\$360	\$227	\$320
	003005	OFFICE FURNITURE <5K	\$0	\$0	\$0	\$0
	003010	COMPUTER EQUIPMENT <5K	\$2,498	\$2,500	\$2,499	\$2,400
	003011	COMPUTER SOFTWARE <5K	\$0	\$700	\$0	\$700
	003100	OFFICE SUPPLIES	\$1,678	\$1,400	\$724	\$1,300
	003670	USE OF DONATIONS	\$0	\$150	\$123	\$0
	003901	PUBLICATIONS/BOOKS/PERIODICALS	\$37	\$300	\$74	\$250
	004100	PROFESSIONAL SERVICES	\$0	\$1,500	\$0	\$0
	004210	INTERNET/EMAIL SVS	\$516	\$600	\$559	\$550
	004211	TELEPHONE SERVICES	\$55	\$150	\$32	\$100
	004212	POSTAGE	\$777	\$800	\$30	\$800
	004231	TRAVEL	\$143	\$2,000	\$29	\$1,000
	004232	TRAINING, CONF, SEMINARS	\$942	\$1,000	\$379	\$1,000
	004350	PRINTED MATERIALS AND BINDING	\$318	\$500	\$0	\$500
	004544	REPAIRS TO OFFICE EQUIPMENT	\$0	\$100	\$0	\$0
	004610	RENT	\$0	\$0	\$0	\$0
	004621	COPIER RENTAL AND SUPPLIES	\$2,712	\$3,000	\$2,673	\$3,000

	004999	MISCELLANEOUS	\$85	\$344	\$109	\$300
		TOTAL	\$240,090	\$253,095	\$240,617	\$256,363
COMMISSIONER PCT. #2	001100	FULL TIME SALARIES	\$175,536	\$176,313	\$175,717	\$181,330
	001107	TEMP LABOR - SEASONAL HELP	\$0	\$0	\$0	\$0
	001109	CELL PHONE STIPEND	\$840	\$964	\$964	\$960
	001130	MERIT PAY	\$0	\$0	\$0	\$3,660
	002010	FICA	\$12,796	\$13,563	\$12,653	\$14,226
	002020	RETIREMENT	\$20,437	\$21,203	\$21,002	\$22,663
	002030	INSURANCE	\$21,100	\$25,200	\$25,200	\$25,200
	002050	WORKER'S COMP	\$190	\$350	\$191	\$317
	003005	OFFICE FURNITURE <5K	\$0	\$500	\$0	\$0
	003010	COMPUTER EQUIPMENT <5K	\$0	\$2,100	\$1,195	\$2,400
	003100	OFFICE SUPPLIES	\$309	\$300	\$130	\$300
	003115	COMPUTER SUPPLIES	\$0	\$100	\$0	\$0
	003120	PRINTER SUPPLIES	\$158	\$250	\$245	\$325
	003901	PUBLICATIONS/BOOKS/PERIODICALS	\$37	\$200	\$195	\$100
	004100	PROFESSIONAL SERVICES	\$0	\$1,500	\$252	\$0
	004211	TELEPHONE SERVICES	\$124	\$250	\$74	\$200
	004212	POSTAGE	\$67	\$100	\$71	\$100
	004231	TRAVEL	\$4,917	\$7,300	\$4,743	\$6,300
	004232	TRAINING, CONF, SEMINARS	\$2,913	\$3,285	\$2,930	\$1,500
	004350	PRINTED MATERIALS AND BINDING	\$13	\$150	\$143	\$250
	004410	BOND PREMIUMS	\$178	\$250	\$0	\$150
	004621	COPIER RENTAL AND SUPPLIES	\$791	\$900	\$725	\$900
	004999	MISCELLANEOUS	\$187	\$500	-\$30	\$300
		TOTAL	\$240,592	\$255,278	\$246,400	\$261,181

COMMISSIONER PCT. #3

	001100	FULL TIME SALARIES	\$170,822	\$171,554	\$171,512	\$171,557
	001109	CELL PHONE STIPEND	\$720	\$723	\$723	\$720
	001130	MERIT PAY	\$0	\$0	\$0	\$3,495
	002010	FICA	\$12,462	\$13,180	\$12,460	\$13,447
	002020	RETIREMENT	\$19,850	\$20,605	\$20,455	\$21,418

002030	INSURANCE	\$21,100	\$25,200	\$25,200	\$25,200
002050	WORKER'S COMP	\$186	\$250	\$203	\$310
003006	OFFICE EQUIPMENT <5K	\$61	\$0	\$0	\$0
003010	COMPUTER EQUIPMENT <5K	\$0	\$2,000	\$1,944	\$0
003100	OFFICE SUPPLIES	\$297	\$700	\$170	\$500
003120	PRINTER SUPPLIES	\$443	\$619	\$619	\$500
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$55	\$100	\$0	\$75
004100	PROFESSIONAL SERVICES	\$0	\$2,000	\$0	\$0
004210	INTERNET/EMAIL SERVICES	\$1,427	\$1,779	\$1,779	\$1,321
004211	TELEPHONE SERVICES	\$1,624	\$1,975	\$1,730	\$2,000
004212	POSTAGE	\$0	\$0	\$0	\$0
004231	TRAVEL	\$3,022	\$3,200	\$2,483	\$3,200
004232	TRAINING, CONF, SEMINARS	\$1,944	\$2,500	\$1,345	\$2,500
004350	PRINTED MATERIALS AND BINDING	\$0	\$300	\$97	\$200
004410	BOND PREMIUMS	\$0	\$0	\$0	\$200
004610	RENT	\$19,656	\$22,000	\$21,148	\$25,000
004999	MISCELLANEOUS	\$265	\$367	\$93	\$300
	TOTAL	\$253,932	\$269,052	\$261,961	\$271,943

COMMISSIONER PCT. #4

001100	FULL TIME SALARIES	\$171,031	\$171,325	\$171,280	\$174,455
001107	TEMP LABOR - SEASONAL HELP	\$0	\$0	\$0	\$0
001130	MERIT PAY	\$0	\$0	\$0	\$3,461
002010	FICA	\$12,353	\$13,107	\$12,259	\$13,611
002020	RETIREMENT	\$19,758	\$20,491	\$20,342	\$21,681
002030	INSURANCE	\$21,100	\$25,200	\$25,200	\$25,200
002050	WORKER'S COMP	\$185	\$345	\$203	\$310
003005	OFFICE FURNITURE <5K	\$0	\$500	\$0	\$2,000
003006	OFFICE EQUIPMENT <5K	\$0	\$2,000	\$0	\$0
003010	COMPUTER EQUIPMENT <5K	\$1,111	\$2,200	\$1,195	\$2,200
003011	COMPUTER SOFTWARE <5K	\$127	\$350	\$0	\$350
003100	OFFICE SUPPLIES	\$745	\$800	\$699	\$800
003120	PRINTER SUPPLIES	\$0	\$300	\$133	\$0
003900	MEMBERSHIP DUES	\$30	\$150	\$30	\$150

003901	PUBLICATIONS/BOOKS/PERIODICALS	\$37	\$150	\$92	\$150
004100	PROFESSIONAL SERVICES	\$0	\$1,000	\$0	\$0
004210	INTERNET/EMAIL SERVICES	\$534	\$600	\$530	\$550
004211	TELEPHONE SERVICES	\$42	\$300	\$37	\$100
004212	POSTAGE	\$26	\$100	\$62	\$75
004231	TRAVEL	\$5,145	\$5,300	\$4,875	\$5,300
004232	TRAINING, CONF, SEMINARS	\$624	\$4,000	\$1,719	\$2,500
004350	PRINTED MATERIALS AND BINDING	\$78	\$250	\$0	\$250
004410	BOND PREMIUMS	\$0	\$150	\$0	\$0
004544	REPAIRS TO OFFICE EQUIPMENT	\$0	\$200	\$0	\$0
004621	COPIER RENTAL AND SUPPLIES	\$1,994	\$3,100	\$1,827	\$3,100
004999	MISCELLANEOUS	\$624	\$800	\$211	\$300
	TOTAL	\$235,545	\$252,718	\$240,694	\$256,541

INFRASTRUCTURE

001100	FULL TIME SALARIES	\$163,144	\$181,478	\$155,616	\$190,688
001109	CELL PHONE STIPEND	\$960	\$993	\$993	\$990
002010	FICA	\$10,692	\$13,960	\$10,355	\$14,664
002020	RETIREMENT	\$18,975	\$21,825	\$18,595	\$23,356
002030	INSURANCE	\$11,956	\$14,700	\$14,700	\$14,700
002050	WORKER'S COMP	\$176	\$225	\$193	\$295
004210	INTERNET/EMAIL SERVICES	\$418	\$500	\$495	\$475
004231	TRAVEL	\$334	\$4,056	\$1,838	\$3,000
004232	TRAINING, CONF, SEMINARS	\$0	\$850	\$302	\$850
004350	PRINTED MATERIALS AND BINDING	\$0	\$44	\$44	\$100
	TOTAL	\$206,655	\$238,631	\$203,131	\$249,118

OUTREACH DEPARTMENT

001100	FULL TIME SALARIES	\$258,601	\$337,309	\$336,668	\$336,599
001107	TEMP LABOR - SEASONAL HELP	\$0	\$0	\$0	\$0
001113	FTO	\$888	\$4,800	\$1,326	\$4,800
002010	FICA	\$13,557	\$26,172	\$24,087	\$26,117
002020	RETIREMENT	\$29,438	\$40,916	\$40,132	\$41,600
002030	INSURANCE	\$41,501	\$67,200	\$64,216	\$67,200
002050	WORKER'S COMP	\$317	\$550	\$347	\$530

003005	OFFICE FURNITURE <5K	\$624	\$200	\$140	\$0
003010	COMPUTER EQUIPMENT <5K	\$270	\$4,100	\$4,035	\$0
003011	COMPUTER SOFTWARE <5K	\$530	\$353	\$349	\$0
003100	OFFICE SUPPLIES	\$1,412	\$1,692	\$1,692	\$1,800
003101	EDUC AIDS/MATLS	\$0	\$500	\$0	\$0
003301	GASOLINE	\$10,791	\$11,700	\$11,519	\$11,900
003311	UNIFORMS	\$2,066	\$2,888	\$2,888	\$2,500
003900	MEMBERSHIP DUES	\$772	\$528	\$301	\$528
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$106	\$220	\$191	\$200
004101	COLLECTION FEES	\$0	\$1,418	\$0	\$0
004209	CELLULAR PHONE/PAGER	\$4,751	\$4,670	\$3,524	\$4,101
004210	INTERNET/EMAIL SERVICES	\$6,064	\$9,191	\$7,765	\$8,735
004211	TELEPHONE SERVICES	\$138	\$200	\$180	\$200
004212	POSTAGE	\$95	\$150	\$150	\$100
004231	TRAVEL	\$0	\$344	\$344	\$200
004232	TRAINING, CONF, SEMINARS	\$4,963	\$5,250	\$4,309	\$5,250
004350	PRINTED MATERIALS AND BINDING	\$663	\$552	\$544	\$552
004414	VEHICLE INSURANCE	\$1,021	\$1,222	\$738	\$1,745
004415	VEHICLE INS. DEDUCTIBLE	\$1,000	\$1,000	\$0	\$1,000
004505	SOFTWARE MAINTENANCE	\$0	\$13,079	\$6,231	\$13,020
004541	VEHICLE REPAIRS AND MAINT.	\$4,760	\$9,102	\$8,890	\$5,950
004850	RCS RADIO FEES	\$1,995	\$2,520	\$2,520	\$3,234
004908	OUTREACH - FLEX FUNDING	\$43,801	\$31,200	\$29,199	\$30,000
004999	MISCELLANEOUS	\$60	\$441	\$441	\$500
005700	VEHICLES >5K	\$0	\$1,302	\$1,302	\$0
	TOTAL	\$430,185	\$580,769	\$554,028	\$568,361
COUNTY JUDGE					
001100	FULL TIME SALARIES	\$373,512	\$411,345	\$410,251	\$414,428
001101	PART TIME SALARIES 20-30 HRS/WKS	\$0	\$52,006	\$43,212	\$52,006
001107	TEMP LABOR - SEASONAL HELP	\$0	\$0	\$0	\$0
001109	CELL PHONE STIPEND	\$48,174	\$964	\$964	\$960
001110	OVERTIME	\$1,360	\$0	\$0	\$0
001930	JUVENILE BOARD SUPPLEMENT	\$4,800	\$4,800	\$4,800	\$4,800

002010	FICA	\$32,187	\$35,888	\$34,348	\$36,124
002020	RETIREMENT	\$49,617	\$56,107	\$54,568	\$57,539
002030	INSURANCE	\$42,199	\$50,400	\$50,400	\$50,400
002050	WORKER'S COMP	\$352	\$600	\$385	\$587
003005	OFFICE FURNITURE <5K	\$2,714	\$0	\$0	\$200
003006	OFFICE EQUIPMENT <5K	\$968	\$1,500	\$1,380	\$1,200
003010	COMPUTER EQUIPMENT <5K	\$9,674	\$2,549	\$2,549	\$1,300
003100	OFFICE SUPPLIES	\$1,831	\$2,000	\$666	\$1,900
003115	COMPUTER SUPPLIES	\$0	\$0	\$0	\$141
003120	PRINTER SUPPLIES	\$0	\$0	\$0	\$0
003900	MEMBERSHIP DUES	\$1,110	\$1,425	\$1,285	\$1,425
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$1,041	\$1,000	\$810	\$844
004100	PROFESSIONAL SERVICES	\$1,668	\$2,232	\$1,668	\$2,232
004210	INTERNET/EMAIL SERVICES	\$0	\$0	\$0	\$0
004211	TELEPHONE SERVICES	\$109	\$150	\$73	\$150
004212	POSTAGE	\$345	\$450	\$84	\$350
004231	TRAVEL	\$1,166	\$1,050	\$627	\$1,000
004232	TRAINING, CONF, SEMINARS	\$2,464	\$7,350	\$2,767	\$5,000
004310	ADVERTISING AND LEGAL NOTICES	\$3,738	\$5,000	\$3,252	\$4,500
004350	PRINTED MATERIALS AND BINDING	\$3,967	\$3,500	\$1,677	\$3,500
004410	BOND PREMIUMS	\$155	\$250	\$242	\$200
004544	REPAIRS TO OFFICE EQUIPMENT	\$0	\$200	\$0	\$0
004621	COPIER RENTAL AND SUPPLIES	\$4,865	\$9,451	\$6,981	\$7,000
004999	MISCELLANEOUS	\$200	\$500	\$0	\$0
	TOTAL	\$588,213	\$650,717	\$622,988	\$647,786
HUMAN RESOURCES					
001100	FULL TIME SALARIES	\$305,795	\$347,581	\$347,581	\$501,285
001101	PART TIME SALARIES 20-30 HRS/WKS	\$18,139	\$45,985	\$45,985	\$20,900
001107	TEMP LABOR - SEASONAL HELP	\$2,955	\$0	\$0	\$0
001109	CELL PHONE STIPEND	\$600	\$1,920	\$949	\$1,920
001110	OVERTIME	\$0	\$276	\$276	\$0
002010	FICA	\$23,829	\$29,559	\$29,202	\$40,094
002020	RETIREMENT	\$37,907	\$46,983	\$46,983	\$63,862

002030	INSURANCE	\$36,573	\$58,800	\$58,800	\$84,000
002050	WORKER'S COMP	\$358	\$600	\$392	\$598
002080	RANDOM DRUG TESTING	\$0	\$70	\$70	\$0
003005	OFFICE FURNITURE <5K	\$80	\$1,238	\$1,238	\$0
003006	OFFICE EQUIPMENT <5K	\$1,758	\$100	\$90	\$0
003010	COMPUTER EQUIPMENT <5K	\$4,609	\$5,107	\$5,107	\$4,800
003011	COMPUTER SOFTWARE <5K	\$349	\$1,579	\$492	\$0
003100	OFFICE SUPPLIES	\$1,961	\$2,564	\$2,564	\$1,895
003101	EDUC AIDS/MATERIALS	\$301	\$127	\$127	\$300
003398	VIDEO TAPES/CD/DVD	\$2,216	\$0	\$0	\$200
003601	EMPLOYEE RECOGNITION PROGRAM	\$5,544	\$3,071	\$3,071	\$7,500
003800	HEPATITIS B PROGRAM - EMPLOYEES	\$1,240	\$405	\$405	\$1,400
003801	TB SKIN TESTING PROGRAM	\$5,080	\$1,774	\$975	\$2,500
003803	RABIES PRE - EXPOSURE VACCINATIONS	\$3,668	\$313	\$0	\$3,000
003900	MEMBERSHIP DUES	\$1,090	\$1,941	\$1,075	\$2,020
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$16,027	\$13,400	\$11,877	\$20,900
004100	PROFESSIONAL SERVICES	\$24,369	\$20,547	\$19,495	\$35,000
004209	CELLULAR PHONE/PAGER	\$0	\$0	\$0	\$0
004210	INTERNET/EMAIL SVS	\$412	\$1,000	\$418	\$500
004211	TELEPHONE SERVICES	\$123	\$300	\$140	\$300
004212	POSTAGE	\$99	\$250	\$120	\$250
004216	POSTAGE METER RENTAL/SUPPLIES	\$1,320	\$1,354	\$1,354	\$1,300
004231	TRAVEL	\$608	\$800	\$440	\$700
004232	TRAINING, CONF, SEMINARS	\$12,436	\$13,044	\$13,044	\$11,174
004310	ADVERTISING AND LEGAL NOTICES	\$7,685	\$6,989	\$6,251	\$10,000
004350	PRINTED MATERIALS AND BINDING	\$219	\$300	\$111	\$300
004500	MAINTENANCE CONTRACTS	\$0	\$0	\$0	\$0
004544	REPAIRS TO OFFICE EQUIPMENT	\$0	\$108	\$0	\$0
004621	COPIER RENTAL AND SUPPLIES	\$4,653	\$5,400	\$4,668	\$5,400
004705	PRE - EMPLOYMENT SCREENING	\$505	\$500	\$309	\$500
004718	PRE - EMPLOYMENT PHYSICAL	\$20,188	\$20,836	\$20,831	\$19,000
004993	SAFETY PROGRAM	\$2,877	\$662	\$662	\$500
004999	MISCELLANEOUS	\$349	\$507	\$507	\$500

	TOTAL	\$545,923	\$635,991	\$625,608	\$842,598
COUNTY CLERK	001100 FULL TIME SALARIES	\$428,158	\$432,897	\$432,897	\$434,991
	002010 FICA	\$30,606	\$32,651	\$31,493	\$33,277
	002020 RETIREMENT	\$49,706	\$51,723	\$51,476	\$53,006
	002030 INSURANCE	\$70,332	\$84,000	\$84,000	\$84,000
	002050 WORKER'S COMP	\$464	\$900	\$496	\$757
	003005 OFFICE FURNITURE <5K	\$0	\$1,650	\$1,470	\$0
	003006 OFFICE EQUIPMENT <5K	\$0	\$0	\$0	\$0
	003100 OFFICE SUPPLIES	\$8,082	\$8,100	\$7,080	\$8,150
	003900 MEMBERSHIP DUES	\$585	\$935	\$935	\$560
	003901 PUBLICATIONS/BOOKS/PERIODICALS	\$0	\$0	\$0	\$0
	004210 INTERNET/EMAIL SERVICES	\$3,942	\$4,800	\$3,007	\$3,900
	004211 TELEPHONE SERVICES	\$120	\$200	\$123	\$120
	004212 POSTAGE	\$13,180	\$12,850	\$9,016	\$12,000
	004216 POSTAGE METER RENTAL/SUPPLIES	\$1,860	\$1,860	\$1,860	\$1,860
	004231 TRAVEL	\$176	\$308	\$308	\$209
	004232 TRAINING, CONF, SEMINARS	\$3,102	\$4,500	\$3,374	\$3,900
	004350 PRINTED MATERIALS AND BINDING	\$5,065	\$10,000	\$3,946	\$5,000
	004410 BOND PREMIUMS	\$1,400	\$1,501	\$1,374	\$1,500
	004412 ERRORS AND OMISSIONS INS.	\$3,286	\$4,175	\$3,232	\$3,500
	004500 MAINTENANCE CONTRACTS	\$950	\$950	\$0	\$0
	004621 COPIER RENTAL AND SUPPLIES	\$11,220	\$12,000	\$9,560	\$11,500
	TOTAL	\$632,233	\$666,000	\$645,647	\$658,229
COUNTY CLERK - JUDICIAL	001100 FULL TIME SALARIES	\$645,302	\$651,950	\$636,676	\$647,205
	002010 FICA	\$46,580	\$49,875	\$45,236	\$49,511
	002020 RETIREMENT	\$75,196	\$77,974	\$75,781	\$78,862
	002030 INSURANCE	\$133,631	\$159,600	\$159,600	\$159,600
	002050 WORKER'S COMP	\$705	\$1,000	\$743	\$1,133
	003006 OFFICE EQUIPMENT <5K	\$0	\$0	\$0	\$0
	003100 OFFICE SUPPLIES	\$8,862	\$11,000	\$8,238	\$9,000
	003900 MEMBERSHIP DUES	\$225	\$250	\$225	\$250

003901	PUBLICATIONS/BOOKS/PERIODICALS	\$0	\$0	\$0	\$150
004210	INTERNET/EMAIL SERVICES	\$0	\$0	\$0	\$0
004211	TELEPHONE SERVICES	\$208	\$200	\$177	\$200
004212	POSTAGE	\$8,107	\$8,282	\$6,090	\$8,350
004216	POSTAGE METER RENTAL/SUPPLIES	\$1,860	\$2,300	\$1,860	\$2,000
004231	TRAVEL	\$80	\$200	\$92	\$175
004232	TRAINING, CONF, SEMINARS	\$1,582	\$3,793	\$3,793	\$3,100
004350	PRINTED MATERIALS AND BINDING	\$11,411	\$11,550	\$11,413	\$12,127
004410	BOND PREMIUMS	\$1,361	\$1,420	\$1,337	\$1,420
004412	ERRORS AND OMISSIONS INS.	\$2,101	\$2,324	\$2,155	\$2,600
004621	COPIER RENTAL AND SUPPLIES	\$2,957	\$3,626	\$3,626	\$3,350
	TOTAL	\$940,168	\$985,344	\$957,043	\$979,033

VETERANS SERVICES

001100	FULL TIME SALARIES	\$149,966	\$155,700	\$155,249	\$156,328
001109	CELL PHONE STIPEND	\$920	\$964	\$964	\$960
002010	FICA	\$11,148	\$11,985	\$11,493	\$12,033
002020	RETIREMENT	\$17,495	\$18,738	\$18,552	\$19,166
002030	INSURANCE	\$28,133	\$33,600	\$33,600	\$33,600
002050	WORKER'S COMP	\$163	\$250	\$178	\$271
003005	OFFICE FURNITURE <5K	\$0	\$0	\$0	\$0
003006	OFFICE EQUIPMENT <5K	\$1,047	\$0	\$0	\$0
003010	COMPUTER EQUIPMENT <5K	\$1,825	\$299	\$299	\$3,550
003011	COMPUTER SOFTWARE <5K	\$799	\$0	\$0	\$0
003100	OFFICE SUPPLIES	\$1,459	\$1,868	\$1,868	\$2,300
003900	MEMBERSHIP DUES	\$90	\$60	\$60	\$150
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$0	\$132	\$132	\$0
004210	INTERNET/EMAIL SVS	\$0	\$341	\$283	\$500
004211	TELEPHONE SERVICES	\$455	\$594	\$594	\$500
004212	POSTAGE	\$985	\$1,033	\$1,033	\$1,450
004231	TRAVEL	\$804	\$2,271	\$2,271	\$2,400
004232	TRAINING, CONF, SEMINARS	\$1,111	\$3,106	\$1,926	\$1,900
004350	PRINTED MATERIALS AND BINDING	\$198	\$70	\$70	\$200
004414	VEHICLE INSURANCE	\$0	\$0	\$0	\$0

004505	SOFTWARE MAINTENANCE	\$0	\$499	\$499	\$500
004541	VEHICLE REPAIRS AND MAINT.	\$0	\$0	\$0	\$0
004621	COPIER RENTAL AND SUPPLIES	\$1,154	\$1,938	\$1,938	\$1,800
004999	MISCELLANEOUS	\$1,709	\$0	\$0	\$300
	TOTAL	\$219,460	\$233,448	\$231,009	\$237,908

NON - DEPARTMENTAL

000777	TRANSFER TO CAPITAL PROJECTS	\$88,287	\$0	\$0	\$0
000882	TRANSFER TO FLEET	\$66,694	\$0	\$0	\$0
000885	TRANSFER TO BENEFITS	\$792,033	\$0	\$0	\$0
001943	INCENTIVE PAY	\$419,122	\$0	\$0	\$0
002010	FICA	\$32,063	\$0	\$0	\$0
002020	RETIREMENT	\$47,812	\$0	\$0	\$0
002050	WORKER'S COMP	\$0	\$0	\$0	\$0
002060	UNEMPLOYMENT INSURANCE	\$127,586	\$128,676	\$128,676	\$110,000
002070	GROUP INS./RETIREEES	\$350,488	\$455,263	\$455,263	\$420,000
003312	JUSTICE BENEFITS (VERTEX)	\$23,702	\$24,386	\$24,386	\$27,000
003900	MEMBERSHIP DUES	\$37,956	\$36,357	\$36,357	\$39,000
004100	PROFESSIONAL SERVICES	\$662,336	\$453,256	\$453,256	\$660,000
004181	INDEPENDENT AUDIT	\$65,000	\$66,500	\$66,500	\$67,750
004310	ADVERTISING AND LEGAL NOTICES	\$5,835	\$2,508	\$2,508	\$4,500
004410	BOND PREMIUMS	\$0	\$0	\$0	\$0
004419	PROPERTY INSURANCE	\$168,911	\$182,641	\$182,641	\$207,584
004510	FACILITY MAINT. AND REPAIR	\$0	\$0	\$0	\$0
004520	AUCTION MAKE READY	\$0	\$17,329	\$17,329	\$22,000
004604	PAYMENTS TO TIF/TIRZ	\$0	\$77,016	\$77,016	\$84,000
004710	BAIL BOND BOARD EXPENSES	\$0	\$0	\$0	\$3,000
004711	TAX APPRAISAL DISTRICT	\$1,339,030	\$1,318,937	\$1,318,937	\$1,342,574
004912	CAPITAL AREA PLANNING COUNCIL	\$20,160	\$20,816	\$20,816	\$21,134
004913	NACO	\$0	\$3,881	\$3,881	\$3,881
004917	CLEAN AIR PROGRAM	\$20,000	\$20,000	\$20,000	\$20,000
004965	CONTRACT TRAPPER	\$28,200	\$28,800	\$28,800	\$31,500
004987	DISASTER RELIEF	\$6,468	\$0	\$0	\$0
004989	LONG RANGE PLANNING	\$0	\$0	\$0	\$0

004998	CONTINGENCIES	\$378,420	\$2,750	\$2,750	\$881,657
004999	MISCELLANEOUS	\$170,111	\$24,748	\$24,748	\$136,428
005000	CAPITAL OUTLAY >5K	\$117,499	\$127,862	\$127,862	\$100,000
006301	MOTOROLA RADIO LEASE PRINC	\$171,563	\$177,621	\$177,621	\$91,148
006401	MOTOROLA RADIO LEASE INT	\$13,923	\$7,866	\$7,866	\$1,595
	TOTAL	\$5,153,200	\$3,177,214	\$3,177,214	\$4,274,752

COUNTY COURTS AT LAW

001100	FULL TIME SALARIES	\$22,106	\$0	\$0	\$0
002010	FICA	\$1,345	\$0	\$0	\$0
002020	RETIREMENT	\$2,599	\$0	\$0	\$0
002030	INSURANCE	\$4,689	\$0	\$0	\$0
002050	WORKER'S COMP	\$31	\$0	\$0	\$0
003100	OFFICE SUPPLIES	\$498	\$0	\$0	\$0
004002	JURORS, GRAND JURORS, JURY COM.	\$18,256	\$18,394	\$18,394	\$19,000
004100	PROFESSIONAL SERVICES	\$3,585	\$10,225	\$10,225	\$8,500
004125	TRANSCRIPTS	\$7,624	\$3,543	\$3,543	\$6,000
004130	COURT APPOINTED ATTORNEYS	\$885,175	\$0	\$0	\$0
004131	FAMILY CASES - COURT APPT ATTY MISDEMEANOR CASES - COURT APPT	\$0	\$223,533	\$223,533	\$244,000
004134	ATTY	\$0	\$606,666	\$606,666	\$581,000
004136	OTHER/MH CASES - COURT APPT ATTY	\$0	\$19,594	\$19,594	\$5,000
004141	INTERPRETORS	\$44,335	\$60,054	\$60,054	\$36,000
004211	TELEPHONE SERVICE	\$16	\$0	\$0	\$0
004212	POSTAGE	\$44	\$0	\$0	\$0
004232	TRAINING, CONF, SEMINARS	\$0	\$0	\$0	\$0
004933	FOOD FOR JURORS	\$275	\$261	\$261	\$500
004999	MISCELLANEOUS	\$0	\$0	\$0	\$500
	TOTAL	\$990,580	\$942,270	\$942,270	\$900,500

COUNTY COURT AT LAW #1

001100	FULL TIME SALARIES	\$307,854	\$317,835	\$316,682	\$317,835
001107	TEMP LABOR - SEASONAL HELP	\$499	\$500	\$0	\$500
001130	MERIT PAY	\$0	\$0	\$0	\$7,029
002010	FICA	\$20,581	\$24,353	\$21,066	\$24,891

002020	RETIREMENT	\$35,568	\$38,014	\$37,625	\$39,584
002030	INSURANCE	\$28,133	\$33,600	\$33,600	\$33,600
002050	WORKER'S COMP	\$334	\$600	\$365	\$557
003005	OFFICE FURNITURE <5K	\$558	\$638	\$638	\$0
003010	COMPUTER EQUIPMENT <5K	\$0	\$1,200	\$1,148	\$1,200
003100	OFFICE SUPPLIES	\$754	\$1,100	\$1,048	\$1,100
003900	MEMBERSHIP DUES	\$365	\$400	\$340	\$400
004010	VISITING JUDGES	\$6,000	\$8,000	\$7,715	\$8,000
004211	TELEPHONE SERVICE	\$43	\$75	\$37	\$75
004212	POSTAGE	\$176	\$350	\$288	\$350
004232	TRAINING, CONF, SEMINARS	\$750	\$1,500	\$717	\$1,200
004350	PRINTED MATERIALS AND BINDING	\$168	\$200	\$188	\$200
004410	BOND PREMIUMS	\$50	\$50	\$50	\$50
004411	JUDICIAL LIABILITY INSURANCE	\$1,500	\$1,500	\$1,500	\$1,500
004544	REPAIRS TO OFFICE EQUIPMENT	\$0	\$200	\$0	\$0
004621	COPIER RENTAL AND SUPPLIES	\$1,281	\$1,988	\$1,988	\$1,920
004932	TRIAL EXPENSES	\$0	\$200	\$0	\$0
004999	MISCELLANEOUS	\$73	\$294	\$139	\$300
	TOTAL	\$404,689	\$432,598	\$425,132	\$440,291

COUNTY COURT AT LAW #2

001100	FULL TIME SALARIES	\$319,695	\$318,226	\$318,016	\$318,226
001130	MERIT PAY	\$0	\$0	\$0	\$6,994
002010	FICA	\$21,950	\$24,345	\$21,799	\$24,879
002020	RETIREMENT	\$37,018	\$38,060	\$37,795	\$39,628
002030	INSURANCE	\$28,133	\$33,600	\$33,600	\$33,600
002050	WORKER'S COMP	\$343	\$600	\$376	\$573
003005	OFFICE FURNITURE <5K	\$0	\$250	\$234	\$0
003006	OFFICE EQUIPMENT <5K	\$1,140	\$0	\$0	\$0
003010	COMPUTER EQUIPMENT <5K	\$0	\$2,800	\$2,391	\$1,300
003100	OFFICE SUPPLIES	\$833	\$900	\$863	\$900
003900	MEMBERSHIP DUES	\$120	\$200	\$0	\$200
004010	VISITING JUDGES	\$3,547	\$15,870	\$11,731	\$8,000
004211	TELEPHONE SERVICE	\$45	\$100	\$26	\$100

004212	POSTAGE	\$88	\$150	\$90	\$150
004232	TRAINING, CONF, SEMINARS	\$285	\$1,500	\$177	\$1,000
004410	BOND PREMIUMS	\$70	\$150	\$0	\$150
004411	JUDICIAL LIABILITY INSURANCE	\$1,500	\$1,500	\$1,500	\$1,500
004544	REPAIRS TO OFFICE EQUIPMENT	\$0	\$250	\$0	\$0
004621	COPIER RENTAL AND SUPPLIES	\$917	\$1,500	\$1,105	\$1,300
004932	TRIAL EXPENSES	\$0	\$250	\$0	\$0
004999	MISCELLANEOUS	\$0	\$500	\$71	\$300
	TOTAL	\$415,685	\$440,751	\$429,775	\$438,801

COUNTY COURT AT LAW #3

001100	FULL TIME SALARIES	\$290,963	\$305,195	\$303,871	\$304,553
001107	TEMP LABOR - SEASONAL HELP	\$1,469	\$0	\$0	\$0
001110	OVERTIME	\$31	\$0	\$0	\$0
001130	MERIT PAY	\$0	\$0	\$0	\$6,622
002010	FICA	\$22,029	\$23,349	\$20,987	\$23,805
002020	RETIREMENT	\$33,661	\$36,502	\$36,094	\$37,917
002030	INSURANCE	\$28,133	\$33,600	\$33,600	\$33,600
002050	WORKER'S COMP	\$339	\$500	\$372	\$567
003005	OFFICE FURNITURE <5K	\$367	\$0	\$0	\$400
003006	OFFICE EQUIPMENT <5K	\$0	\$0	\$0	\$0
003010	COMPUTER EQUIPMENT <5K	\$3,333	\$0	\$0	\$2,200
003100	OFFICE SUPPLIES	\$1,112	\$1,000	\$722	\$1,000
003900	MEMBERSHIP DUES	\$385	\$560	\$560	\$500
004010	VISITING JUDGES	\$31,251	\$8,000	\$4,697	\$8,000
004211	TELEPHONE SERVICE	\$68	\$150	\$78	\$125
004212	POSTAGE	\$232	\$300	\$252	\$275
004232	TRAINING, CONF, SEMINARS	\$1,836	\$2,000	\$1,395	\$2,000
004350	PRINTED MATERIALS AND BINDING	\$188	\$250	\$77	\$225
004410	BOND PREMIUIMS	\$85	\$250	\$0	\$150
004411	JUDICIAL LIABILITY INSURANCE	\$0	\$1,500	\$1,500	\$1,500
004544	REPAIRS TO OFFICE EQUIPMENT	\$0	\$984	\$984	\$0
004621	COPIER RENTAL AND SUPPLIES	\$1,295	\$1,500	\$1,006	\$1,500
004932	TRIAL EXPENSES	\$0	\$0	\$0	\$0

004933	FOOD FOR JURORS	\$0	\$0	\$0	\$0
004999	MISCELLANEOUS	\$348	\$156	\$0	\$300
	TOTAL	\$417,125	\$415,796	\$406,194	\$425,238

COUNTY COURT AT LAW #4

001100	FULL TIME SALARIES	\$324,182	\$322,504	\$320,217	\$329,875
001107	TEMP LABOR - SEASONAL HELP	\$0	\$9,824	\$7,854	\$0
001130	MERIT PAY	\$0	\$0	\$0	\$7,487
002010	FICA	\$22,611	\$25,425	\$22,609	\$25,808
002020	RETIREMENT	\$37,492	\$39,454	\$38,025	\$41,107
002030	INSURANCE	\$28,133	\$33,600	\$33,600	\$33,600
002050	WORKER'S COMP	\$351	\$500	\$384	\$586
003010	COMPUTER EQUIPMENT <5K	\$2,222	\$1,400	\$0	\$0
003100	OFFICE SUPPLIES	\$438	\$500	\$302	\$425
003900	MEMBERSHIP DUES	\$555	\$515	\$515	\$600
004010	VISITING JUDGES	\$3,281	\$8,000	\$2,103	\$8,000
004211	TELEPHONE SERVICE	\$22	\$50	\$37	\$50
004212	POSTAGE	\$62	\$200	\$151	\$225
004232	TRAINING, CONF, SEMINARS	\$1,094	\$1,800	\$96	\$1,500
004350	PRINTED MATERIALS AND BINDING	\$87	\$100	\$80	\$100
004410	BOND PREMIUMS	\$0	\$100	\$0	\$100
004411	JUDICIAL LIABILITY INSURANCE	\$0	\$1,500	\$0	\$1,500
004544	REPAIRS TO OFFICE EQUIPMENT	\$0	\$100	\$0	\$0
004621	COPIER RENTAL AND SUPPLIES	\$826	\$1,600	\$1,262	\$1,500
004932	TRIAL EXPENSES	\$0	\$100	\$0	\$0
004999	MISCELLANEOUS	\$190	\$300	\$0	\$275
	TOTAL	\$421,545	\$447,571	\$427,235	\$452,738

DISTRICT COURTS

001100	FULL TIME SALARIES	\$136,736	\$161,139	\$159,654	\$161,139
001102	PART TIME SALARIES < 20 HRS/WKS	\$0	\$0	\$0	\$0
001103	PART TIME SALARIES 30 - 40 HRS/WK	\$16,137	\$24,606	\$20,374	\$24,606
001106	JAIL MAGISTRATES	\$99,064	\$111,390	\$98,335	\$105,000
001107	TEMP LABOR - SEASONAL HELP	\$0	\$0	\$0	\$0
001130	MERIT PAY	\$0	\$0	\$0	\$6,396

001911	COURT ADMINISTRATOR SUPPLEMENT	\$2,500	\$5,500	\$2,961	\$5,500
002010	FICA	\$18,804	\$23,153	\$20,640	\$23,152
002020	RETIREMENT	\$29,308	\$36,196	\$33,103	\$36,877
002030	INSURANCE	\$30,477	\$50,400	\$50,400	\$42,000
002050	WORKER'S COMP	\$296	\$549	\$358	\$546
003005	OFFICE FURNITURE <5K	\$0	\$500	\$0	\$0
003006	OFFICE EQUIPMENT <5K	\$0	\$0	\$0	\$0
003010	COMPUTER EQUIPMENT <5K	\$0	\$2,196	\$1,195	\$2,100
003100	OFFICE SUPPLIES	\$491	\$1,032	\$1,032	\$900
003120	PRINTER SUPPLIES	\$0	\$400	\$237	\$300
003900	MEMBERSHIP DUES	\$0	\$200	\$0	\$100
004002	JURORS, GRAND JURORS, JURY COM.	\$118,920	\$110,195	\$101,888	\$115,000
004010	VISITING JUDGES	\$0	\$800	\$0	\$0
004100	PROFESSIONAL SERVICES	\$81,456	\$81,292	\$81,292	\$80,000
004125	TRANSCRIPTS	\$59,636	\$62,370	\$62,370	\$50,000
004130	COURT APPOINTED ATTORNEYS	\$1,353,037	\$0	\$0	\$0
004131	FAMILY CASES - COURT APPT ATTY	\$0	\$348,234	\$291,055	\$305,000
004132	CRIMINAL CASES - COURT APPT ATTY	\$0	\$870,428	\$870,428	\$940,000
004133	JUVENILE CASES - COURT APPT ATTY	\$0	\$194,019	\$167,500	\$170,000
004136	OTHER/MH CASES - COURT APPT ATTY	\$0	\$1,425	\$0	\$2,000
004141	INTERPRETORS	\$27,315	\$34,847	\$32,308	\$33,000
004211	TELEPHONE SERVICE	\$6	\$50	\$4	\$25
004212	POSTAGE	\$1,108	\$1,600	\$1,394	\$1,400
004231	TRAVEL	\$0	\$0	\$0	\$0
004232	TRAINING, CONF, SEMINARS	\$0	\$1,000	\$0	\$750
004350	PRINTED MATERIALS AND BINDING	\$1,886	\$1,830	\$1,830	\$2,500
004544	REPAIRS TO OFFICE EQUIPMENT	\$0	\$0	\$0	\$0
004621	COPIER RENTAL AND SUPPLIES	\$5,887	\$6,038	\$6,038	\$6,000
004931	3RD ADM JUD DIST ASSESSMENT	\$19,512	\$28,400	\$28,400	\$28,400
004933	FOOD FOR JURORS	\$1,635	\$640	\$640	\$1,200
004934	LODGING FOR JURORS	\$0	\$0	\$0	\$600
004998	CONTINGENCIES	\$0	\$5,853	\$5,853	\$50,000
004999	MISCELLANEOUS	\$298	\$0	\$0	\$300

	TOTAL		\$2,004,511	\$2,166,283	\$2,039,291	\$2,194,792
26TH DISTRICT COURT	001100	FULL TIME SALARIES	\$146,150	\$148,334	\$148,046	\$151,726
	001110	OVERTIME	\$21	\$0	\$0	\$0
	001130	MERIT PAY	\$0	\$0	\$0	\$2,341
	001925	SUPPLEMENTAL SALARY	\$10,200	\$10,200	\$10,200	\$10,200
	001930	JUVENILE BOARD SUPPLEMNT	\$4,800	\$4,800	\$4,800	\$4,800
	002010	FICA	\$11,985	\$12,496	\$12,071	\$12,934
	002020	RETIREMENT	\$18,650	\$19,536	\$19,376	\$20,602
	002030	INSURANCE	\$21,100	\$25,200	\$25,200	\$25,200
	002050	WORKER'S COMP	\$170	\$350	\$186	\$284
	003005	OFFICE FURNITURE <5K	\$0	\$250	\$250	\$250
	003006	OFFICE EQUIPMENT <5K	\$0	\$0	\$0	\$0
	003100	OFFICE SUPPLIES	\$426	\$600	\$571	\$550
	003120	PRINTER SUPPLIES	\$144	\$300	\$300	\$300
	003900	MEMBERSHIP DUES	\$265	\$300	\$265	\$450
	004010	VISITING JUDGES	\$1,861	\$1,400	\$725	\$1,400
	004211	TELEPHONE SERVICE	\$65	\$150	\$117	\$140
	004212	POSTAGE	\$196	\$500	\$245	\$450
	004231	TRAVEL	\$0	\$0	\$0	\$0
	004232	TRAINING, CONF, SEMINARS	\$931	\$2,000	\$250	\$1,500
	004350	PRINTED MATERIALS AND BINDING	\$65	\$350	\$288	\$300
	004544	REPAIRS TO OFFICE EQUIPMENT	\$0	\$250	\$0	\$0
	004999	MISCELLANEOUS	\$91	\$500	\$0	\$300
	TOTAL		\$217,119	\$227,516	\$222,889	\$233,726
277TH DISTRICT COURT	001100	FULL TIME SALARIES	\$143,651	\$148,234	\$148,234	\$149,060
	001130	MERIT PAY	\$0	\$0	\$0	\$2,284
	001925	SUPPLEMENTAL SALARY	\$10,200	\$10,200	\$10,200	\$10,200
	001930	JUVENILE BOARD SUPPLEMNT	\$4,800	\$4,800	\$4,800	\$4,800
	002010	FICA	\$11,524	\$12,292	\$12,001	\$12,725
	002020	RETIREMENT	\$18,355	\$19,380	\$19,380	\$20,269
	002030	INSURANCE	\$21,100	\$25,200	\$25,200	\$25,200

002050	WORKER'S COMP	\$167	\$350	\$183	\$279
003005	OFFICE FURNITURE <5K	\$0	\$2,069	\$0	\$0
003010	COMPUTER EQUIPMENT <5K	\$1,253	\$0	\$0	\$0
003100	OFFICE SUPPLIES	\$500	\$450	\$328	\$450
003900	MEMBERSHIP DUES	\$360	\$435	\$360	\$435
004010	VISITING JUDGES	\$389	\$7,400	\$5,327	\$800
004211	TELEPHONE SERVICE	\$65	\$100	\$62	\$75
004212	POSTAGE	\$297	\$600	\$512	\$600
004232	TRAINING, CONF, SEMINARS	\$0	\$3,800	\$0	\$3,500
004350	PRINTED MATERIALS AND BINDING	\$39	\$200	\$172	\$200
00410	BOND PREMIUIMS	\$70	\$100	\$0	\$100
004544	REPAIRS TO OFFICE EQUIPMENT	\$0	\$250	\$0	\$0
004999	MISCELLANEOUS	\$18	\$400	\$0	\$300
	TOTAL	\$212,787	\$236,260	\$226,760	\$231,277

368TH DISTRICT COURT

001100	FULL TIME SALARIES	\$149,094	\$151,311	\$150,611	\$154,079
001130	MERIT PAY	\$0	\$0	\$0	\$2,460
001925	SUPPLEMENTAL SALARY	\$10,200	\$10,200	\$10,200	\$10,200
001930	JUVENILE BOARD SUPPLEMNT	\$4,800	\$4,800	\$4,800	\$4,800
002010	FICA	\$12,246	\$12,646	\$12,342	\$13,123
002020	RETIREMENT	\$19,247	\$20,022	\$20,022	\$20,902
002030	INSURANCE	\$21,100	\$25,200	\$25,200	\$25,200
002050	WORKER'S COMP	\$179	\$247	\$196	\$299
003005	OFFICE FURNITURE <5K	\$0	\$250	\$250	\$250
003006	OFFICE EQUIPMENT <5K	\$120	\$1,032	\$1,032	\$0
003100	OFFICE SUPPLIES	\$260	\$750	\$507	\$750
003900	MEMBERSHIP DUES	\$290	\$440	\$265	\$440
004010	VISITING JUDGES	\$1,351	\$2,150	\$1,875	\$1,000
004211	TELEPHONE SERVICE	\$44	\$100	\$49	\$75
004212	POSTAGE	\$412	\$509	\$489	\$600
004232	TRAINING, CONF, SEMINARS	\$473	\$1,500	\$0	\$1,000
004350	PRINTED MATERIALS AND BINDING	\$0	\$0	\$0	\$300
004999	MISCELLANEOUS	\$180	\$391	\$391	\$300

	TOTAL	\$219,995	\$231,549	\$228,229	\$235,777
395TH DISTRICT COURT					
	001100 FULL TIME SALARIES	\$144,556	\$146,915	\$146,269	\$150,308
	001130 MERIT PAY	\$0	\$0	\$0	\$2,284
	001925 SUPPLEMENTAL SALARY	\$10,200	\$10,200	\$10,200	\$10,200
	001930 JUVENILE BOARD SUPPLEMNT	\$4,800	\$4,800	\$4,800	\$4,800
	002010 FICA	\$11,673	\$12,388	\$11,589	\$12,821
	002020 RETIREMENT	\$18,500	\$19,366	\$19,167	\$20,421
	002030 INSURANCE	\$21,100	\$25,200	\$25,200	\$25,200
	002050 WORKER'S COMP	\$173	\$350	\$190	\$290
	003005 OFFICE FURNITURE <5K	\$364	\$0	\$0	\$0
	003010 COMPUTER EQUIPMENT <5K	\$0	\$0	\$0	\$1,000
	003100 OFFICE SUPPLIES	\$538	\$500	\$281	\$500
	003900 MEMBERSHIP DUES	\$300	\$450	\$300	\$450
	004010 VISITING JUDGES	\$122	\$1,000	\$599	\$1,000
	004211 TELEPHONE SERVICE	\$0	\$50	\$0	\$25
	004212 POSTAGE	\$0	\$180	\$180	\$150
	004232 TRAINING, CONF, SEMINARS	\$1,470	\$1,000	\$0	\$1,500
	004350 PRINTED MATERIALS AND BINDING	\$245	\$500	\$409	\$500
	00410 BOND PREMIUIMS	\$0	\$100	\$0	\$100
	004544 REPAIRS TO OFFICE EQUIPMENT	\$0	\$200	\$0	\$0
	004999 MISCELLANEOUS	\$0	\$220	\$0	\$250
	TOTAL	\$214,042	\$223,419	\$219,184	\$231,799
DISTRICT ATTORNEY					
	001100 FULL TIME SALARIES	\$1,731,702	\$1,819,657	\$1,758,128	\$1,793,710
	001101 PART TIME SALARIES 20 - 30 HRS/WK	\$15,562	\$15,360	\$15,360	\$14,976
	001107 TEMP LABOR - SEASONAL HELP	\$2,785	\$0	\$0	\$0
	001114 CERTIFICATIONS	\$5,400	\$5,403	\$5,276	\$5,403
	001130 MERIT PAY	\$0	\$0	\$0	\$63,244
	001925 SUPPLEMENTAL SALARY	\$15,000	\$15,000	\$15,000	\$15,000
	001940 DA JUD APPORTIONEMNT SUPP	\$25,602	\$18,000	\$18,000	\$0
	001941 DA ON CALL SUPPLEMENT	\$10,200	\$10,458	\$10,400	\$0
	002010 FICA	\$134,642	\$144,091	\$134,424	\$144,764

002020	RETIREMENT	\$212,236	\$225,237	\$219,726	\$230,581
002030	INSURANCE	\$191,948	\$232,178	\$226,800	\$235,200
002050	WORKER'S COMP	\$4,365	\$5,462	\$4,841	\$2,648
003004	AMMUNITION	\$1,836	\$2,592	\$2,592	\$2,900
003005	OFFICE FURNITURE <5K	\$1,300	\$3,022	\$3,022	\$2,000
003006	OFFICE EQUIPMENT <5K	\$1,515	\$11,985	\$11,985	\$1,500
003010	COMPUTER EQUIPMENT <5K	\$2,338	\$1,883	\$1,883	\$2,000
003011	COMPUTER SOFTWARE <5K	\$0	\$5,590	\$5,590	\$20,000
003100	OFFICE SUPPLIES	\$11,591	\$15,166	\$15,164	\$12,800
003301	GASOLINE	\$7,240	\$6,645	\$6,645	\$8,200
003321	FILM, FILM PROCESSING	\$150	\$0	\$0	\$0
003398	VIDEO TAPES/CD/DVD	\$683	\$870	\$870	\$650
003900	MEMBERSHIP DUES	\$6,258	\$6,384	\$5,784	\$6,520
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$4,506	\$3,142	\$3,142	\$5,500
004125	TRANSCRIPTS	\$14,766	\$15,032	\$15,032	\$15,000
004203	SA MEDICAL EXAMS	\$17,840	\$28,868	\$28,868	\$29,000
004209	CELLULAR PHONE/PAGER	\$2,677	\$2,040	\$2,040	\$2,500
004210	INTERNET/EMAIL SVS	\$774	\$2,380	\$2,380	\$2,730
004211	TELEPHONE SERVICE	\$1,096	\$922	\$922	\$1,300
004212	POSTAGE	\$2,475	\$4,012	\$4,012	\$4,000
004216	POSTAGE METER RENTAL/SUPPLIES	\$775	\$840	\$840	\$917
004231	TRAVEL	\$22	\$6	\$6	\$500
004232	TRAINING, CONF, SEMINARS	\$28,327	\$38,754	\$38,754	\$22,000
004236	EXTRADITION EXPENSES	\$18,304	\$20,217	\$20,217	\$20,000
004350	PRINTED MATERIALS AND BINDING	\$4,275	\$3,564	\$3,564	\$5,500
004410	BOND PREMIUMS	\$152	\$50	\$50	\$250
004414	VEHICLE INSURANCE	\$424	\$500	\$462	\$500
004415	VEHICLE INS. DEDUCTIBLE	\$0	\$1,000	\$1,000	\$0
004541	VEHICLE REPAIRS AND MAINT.	\$2,559	\$3,737	\$3,737	\$4,208
004544	REPAIRS TO OFFICE EQUIPMENT	\$703	\$55	\$55	\$500
004620	FURNITURE/EQUIP. RENTAL	\$638	\$446	\$446	\$1,000
004621	COPIER RENTAL AND SUPPLIES	\$3,472	\$3,484	\$3,484	\$4,000
004623	EQUIPMENT LEASE	\$14,096	\$17,668	\$17,668	\$21,800

004850	RCS RADIO FEES	\$1,890	\$1,890	\$1,890	\$2,079
004932	TRIAL EXPENSES	\$12,185	\$39,417	\$39,032	\$30,000
004999	MISCELLANEOUS	\$357	\$627	\$627	\$500
005700	VEHICLES	\$0	\$0	\$0	\$23,000
005758	LAW BOOKS >5K	\$5,027	\$0	\$0	\$4,000
	TOTAL	\$2,519,692	\$2,733,632	\$2,649,716	\$2,762,879

425TH DISTRICT COURT

001100	FULL TIME SALARIES	\$133,790	\$128,099	\$128,099	\$143,817
001102	P/T SALARIES < 20HRS/WKS	\$0	\$2,755	\$2,755	\$0
001107	TEMP LABOR - SEASONAL HELP	\$0	\$9,495	\$7,524	\$0
001110	OVERTIME	\$0	\$76	\$76	\$0
001130	MERIT PAY	\$0	\$0	\$0	\$2,174
001925	SUPPLEMENTAL SALARY	\$10,200	\$10,200	\$10,200	\$10,200
001930	JUVENILE BOARD SUPPLEMNT	\$4,800	\$4,800	\$4,800	\$4,800
002010	FICA	\$11,331	\$11,890	\$11,601	\$12,316
002020	RETIREMENT	\$17,253	\$18,589	\$17,329	\$19,617
002030	INSURANCE	\$21,100	\$25,200	\$25,200	\$25,200
002050	WORKER'S COMP	\$162	\$350	\$177	\$270
003006	OFFICE EQUIPMENT <5K	\$2,573	\$0	\$0	\$0
003100	OFFICE SUPPLIES	\$229	\$550	\$0	\$750
003120	PRINTER SUPPLIES	\$242	\$50	\$0	\$250
003900	MEMBERSHIP DUES	\$350	\$300	\$0	\$500
004010	VISITING JUDGES	\$0	\$1,759	\$1,759	\$400
004211	TELEPHONE SERVICE	\$40	\$100	\$29	\$50
004212	POSTAGE	\$150	\$50	\$0	\$600
004232	TRAINING, CONF, SEMINARS	\$1,025	\$1,500	\$510	\$1,500
004350	PRINTED MATERIALS AND BINDING	\$19	\$75	\$0	\$200
004544	REPAIRS TO OFFICE EQUIPMENT	\$0	\$200	\$0	\$0
004999	MISCELLANEOUS	\$0	\$91	\$0	\$600
	TOTAL	\$203,263	\$216,129	\$210,058	\$223,244

DISTRICT CLERK

001100	FULL TIME SALARIES	\$969,775	\$992,431	\$983,172	\$999,653
001102	PART TIME SALARIES < 20 HRS/WKS	\$19,965	\$22,246	\$19,241	\$22,266

001107	TEMP LABOR - SEASONAL HELP	\$0	\$4,800	\$4,213	\$0
001130	MERIT PAY	\$0	\$0	\$0	\$35,694
002010	FICA	\$72,146	\$77,991	\$73,288	\$80,908
002020	RETIREMENT	\$114,920	\$121,930	\$119,252	\$128,873
002030	INSURANCE	\$189,896	\$226,800	\$226,800	\$226,800
002050	WORKER'S COMP	\$1,109	\$1,900	\$1,197	\$1,826
003001	SMALL EQUIPMENT AND TOOLS <5K	\$0	\$470	\$0	\$0
003005	OFFICE FURNITURE <5K	\$242	\$600	\$0	\$2,206
003006	OFFICE EQUIPMENT <5K	\$1,680	\$875	\$553	\$0
003010	COMPUTER EQUIPMENT <5K	\$13,520	\$22,166	\$22,166	\$18,807
003011	COMPUTER SOFTWARE <5K	\$0	\$0	\$0	\$990
003100	OFFICE SUPPLIES	\$10,185	\$12,731	\$11,381	\$13,250
003601	EMPLOYEE RECOGNITION PROGRAM	\$0	\$125	\$0	\$100
003900	MEMBERSHIP DUES	\$325	\$395	\$285	\$395
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$32	\$37	\$37	\$74
004211	TELEPHONE SERVICE	\$343	\$450	\$363	\$425
004212	POSTAGE	\$49,994	\$53,023	\$53,023	\$53,000
004216	POSTAGE METER RENTAL/SUPPLIES	\$4,293	\$5,775	\$3,970	\$4,200
004231	TRAVEL	\$624	\$1,087	\$1,087	\$900
004232	TRAINING, CONF, SEMINARS	\$10,206	\$11,566	\$10,408	\$12,980
004350	PRINTED MATERIALS AND BINDING	\$15,498	\$17,489	\$11,198	\$17,000
004410	BOND PREMIUIMS	\$1,002	\$1,100	\$1,002	\$1,175
004412	ERRORS AND OMMISSIONS INS.	\$3,846	\$4,160	\$3,944	\$4,200
004500	MAINTENANCE CONTRACTS	\$2,095	\$2,074	\$1,681	\$1,681
004544	REPAIRS TO OFFICE EQUIPMENT	\$0	\$500	\$300	\$0
004621	COPIER RENTAL AND SUPPLIES	\$7,496	\$9,800	\$7,552	\$9,500
004999	MISCELLANEOUS	\$290	\$375	\$375	\$350
005741	COMPUTER SOFTWARE >5K	\$0	\$92,819	\$78,330	\$0
	TOTAL	\$1,489,484	\$1,685,714	\$1,634,817	\$1,637,254
JUSTICE OF THE PEACE PCT. #1					
001100	FULL TIME SALARIES	\$386,593	\$388,903	\$371,263	\$396,487
001101	PART TIME SALARIES 20 - 30 HRS/WK	\$12,468	\$14,500	\$12,480	\$14,500
001107	TEMP LABOR - SEASONAL HELP	\$29,601	\$6,642	\$6,190	\$0

001130	MERIT PAY	\$0	\$0	\$0	\$12,579
002010	FICA	\$46,368	\$31,370	\$28,523	\$32,403
002020	RETIREMENT	\$70,332	\$49,042	\$45,607	\$51,613
002030	INSURANCE	\$435	\$84,000	\$84,000	\$84,000
002050	WORKER'S COMP	\$0	\$800	\$477	\$727
003006	OFFICE EQUIPMENT <5K	\$0	\$0	\$0	\$330
003010	COMPUTER EQUIPMENT <5K	\$0	\$5,500	\$4,761	\$4,850
003011	COMPUTER SOFTWARE <5K	\$4,315	\$0	\$0	\$0
003100	OFFICE SUPPLIES	\$375	\$6,439	\$5,972	\$6,500
003900	MEMBERSHIP DUES	\$3,998	\$755	\$755	\$715
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$880	\$4,102	\$4,102	\$4,400
004002	JURORS, GRAND JURORS, JURY COM.	\$3,650	\$1,450	\$1,450	\$1,400
004100	PROFESSIONAL SERVICES	\$0	\$2,126	\$2,126	\$6,500
004141	INTERPRETORS	\$213	\$213	\$213	\$300
004190	AUTOPSIES, MED INQUESTS	\$129,600	\$160,000	\$160,000	\$150,000
004192	TRANSPORTATION/AUTOPSIES	\$10,240	\$12,050	\$12,050	\$11,500
004209	CELLULAR PHONE/PAGER	\$1,378	\$1,391	\$1,391	\$1,380
004210	INTERNET/EMAIL SERVICES	\$697	\$3,742	\$3,742	\$3,624
004211	TELEPHONE SERVICE	\$100	\$150	\$132	\$125
004212	POSTAGE	\$3,610	\$5,400	\$4,707	\$5,200
004213	POSTAGE METER RENTAL AND SUPPLIES	\$960	\$1,300	\$1,081	\$1,200
004231	TRAVEL	\$79	\$400	\$80	\$150
004232	TRAINING, CONF, SEMINARS	\$8,027	\$7,000	\$4,320	\$7,000
004310	ADVERTISING AND LEGAL NOTICES	\$0	\$0	\$0	\$0
004350	PRINTED MATERIALS AND BINDING	\$1,514	\$836	\$836	\$2,000
004410	BOND PREMIUIMS	\$391	\$374	\$355	\$500
004430	UTILITIES	\$3,013	\$5,000	\$3,308	\$4,500
004500	MAINTENANCE CONTRACTS	\$0	\$0	\$0	\$0
004544	REPAIRS TO OFFICE EQUIPMENT	\$128	\$129	\$129	\$0
004621	COPIER RENTAL AND SUPPLIES	\$2,738	\$2,854	\$2,854	\$3,000
004999	MISCELLANEOUS	\$0	\$0	\$0	\$500
	TOTAL	\$721,704	\$796,467	\$762,901	\$807,982

JUSTICE OF THE PEACE PCT. #2

001100	FULL TIME SALARIES	\$395,110	\$407,714	\$396,978	\$409,203
001101	PART TIME SALARIES 20 - 30 HRS A WK	\$4,409	\$22,670	\$18,625	\$27,721
001107	TEMP LABOR - SEASONAL HELP	\$10,942	\$5,000	\$2,364	\$0
001110	OVERTIME	\$0	\$51	\$51	\$0
001130	MERIT PAY	\$0	\$0	\$0	\$13,187
002010	FICA	\$29,002	\$33,312	\$28,795	\$34,433
002020	RETIREMENT	\$46,581	\$52,079	\$49,381	\$54,847
002030	INSURANCE	\$77,365	\$92,400	\$92,400	\$92,400
002050	WORKER'S COMP	\$452	\$800	\$495	\$755
003005	OFFICE FURNITURE <5K	\$611	\$2,343	\$2,342	\$1,490
003006	OFFICE EQUIPMENT <5K	\$2,544	\$0	\$0	\$1,500
003100	OFFICE SUPPLIES	\$8,559	\$9,640	\$9,359	\$9,500
003601	EMPLOYEE RECOGNITION PROGRAM	\$135	\$250	\$205	\$200
003900	MEMBERSHIP DUES	\$722	\$135	\$110	\$170
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$1,890	\$900	\$850	\$900
004002	JURORS, GRAND JURORS, JURY COM.	\$0	\$2,700	\$2,580	\$2,700
004141	INTERPRETORS	\$1,229	\$1,000	\$405	\$1,000
004190	AUTOPSIES, MED INQUESTS	\$115,200	\$139,000	\$130,000	\$113,100
004192	TRANSPORTATION/AUTOPSIES	\$10,780	\$12,914	\$10,045	\$9,000
004209	CELLULAR PHONE/PAGER	\$291	\$300	\$278	\$300
004211	TELEPHONE SERVICE	\$258	\$295	\$295	\$250
004212	POSTAGE	\$9,000	\$9,013	\$9,013	\$9,000
004216	POSTAGE METER/RENTAL SUPPLIES	\$1,736	\$1,830	\$1,768	\$1,830
004231	TRAVEL	\$1,072	\$990	\$987	\$900
004232	TRAINING, CONF, SEMINARS	\$3,373	\$5,500	\$5,224	\$5,500
004350	PRINTED MATERIALS AND BINDING	\$1,239	\$2,300	\$2,291	\$2,300
004410	BOND PREMIUIMS	\$338	\$650	\$50	\$350
004500	MAINTENANCE CONTRACTS	\$5,750	\$0	\$0	\$0
004544	REPAIRS TO OFFICE EQUIPMENT	\$50	\$250	\$0	\$0
004621	COPIER RENTAL AND SUPPLIES	\$5,334	\$5,100	\$5,053	\$5,100
004850	RCS RADIO FEES	\$0	\$0	\$0	\$231
004999	MISCELLANEOUS	\$148	\$197	\$132	\$500
	TOTAL	\$734,119	\$809,333	\$770,074	\$798,367

JUSTICE OF THE PEACE PCT. #3	001100	FULL TIME SALARIES	\$541,445	\$580,740	\$533,288	\$579,635
	001130	MERIT PAY	\$0	\$0	\$0	\$19,580
	002010	FICA	\$37,797	\$44,427	\$37,379	\$45,840
	002020	RETIREMENT	\$62,935	\$69,457	\$63,433	\$73,014
	002030	INSURANCE	\$105,498	\$126,000	\$126,000	\$126,000
	002050	WORKER'S COMP	\$622	\$1,300	\$681	\$1,039
	003005	OFFICE FURNITURE <5K	\$0	\$1,850	\$1,764	\$950
	003006	OFFICE EQUIPMENT <5K	\$0	\$0	\$0	\$0
	003100	OFFICE SUPPLIES	\$4,116	\$5,300	\$3,534	\$5,300
	003900	MEMBERSHIP DUES	\$1,165	\$950	\$930	\$1,200
	003901	PUBLICATIONS/BOOKS/PERIODICALS	\$1,112	\$1,190	\$935	\$1,400
	004002	JURORS, GRAND JURORS, JURY COM.	\$3,820	\$4,340	\$4,340	\$4,000
	004130	COURT APPOINTED ATTORNEYS	\$0	\$0	\$0	\$0
	004141	INTERPRETORS	\$3,467	\$3,500	\$1,568	\$3,500
	004190	AUTOPSIES, MED INQUESTS	\$87,650	\$136,000	\$100,300	\$93,000
	004192	TRANSPORTATION/AUTOPSIES	\$4,270	\$7,500	\$5,110	\$7,000
	004210	INTERNET/EMAIL SVS	\$1,669	\$2,500	\$1,270	\$2,500
	004211	TELEPHONE SERVICE	\$500	\$419	\$419	\$400
	004212	POSTAGE	\$10,700	\$12,000	\$11,500	\$11,500
	004216	POSTAGE METER/RENTAL SUPPLIES	\$4,287	\$4,550	\$4,259	\$4,550
	004231	TRAVEL	\$144	\$800	\$0	\$500
	004232	TRAINING, CONF, SEMINARS	\$10,257	\$7,400	\$5,312	\$7,400
	004350	PRINTED MATERIALS AND BINDING	\$4,307	\$6,000	\$5,605	\$6,000
	004410	BOND PREMIUIMS	\$70	\$0	\$0	\$200
	004500	MAINTENANCE CONTRACTS	\$751	\$2,352	\$1,382	\$2,424
	004544	REPAIRS TO OFFICE EQUIPMENT	\$697	\$250	\$125	\$250
	004621	COPIER RENTAL AND SUPPLIES	\$6,504	\$9,500	\$8,758	\$9,500
	004933	FOOD FOR JURORS	\$0	\$120	\$0	\$0
	004999	MISCELLANEOUS	\$0	\$31	\$0	\$500
		TOTAL	\$893,783	\$1,028,477	\$917,891	\$1,007,183

JUSTICE OF THE PEACE PCT. #4	001100	FULL TIME SALARIES	\$439,527	\$431,687	\$424,884	\$462,276
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001107	TEMP LABOR - SEASONAL HELP	\$15,267	\$17,725	\$17,725	\$0
001110	OVERTIME	\$30	\$0	\$0	\$0
001130	MERIT PAY	\$0	\$0	\$0	\$15,160
002010	FICA	\$33,274	\$31,930	\$31,930	\$36,524
002020	RETIREMENT	\$51,118	\$50,488	\$50,488	\$58,178
002030	INSURANCE	\$84,398	\$100,800	\$100,800	\$100,800
002050	WORKER'S COMP	\$502	\$549	\$549	\$838
003005	OFFICE FURNITURE <5K	\$0	\$947	\$947	\$748
003006	OFFICE EQUIPMENT <5K	\$8,442	\$9,862	\$9,862	\$3,838
003010	COMPUTER EQUIPMENT <5K	\$11,200	\$4,097	\$4,097	\$4,776
003100	OFFICE SUPPLIES	\$15,967	\$16,496	\$16,496	\$16,500
003120	PRINTER SUPPLIES	\$4,498	\$4,461	\$4,461	\$4,500
003601	EMPLOYEE RECOGNITION PROGRAM	\$0	\$0	\$0	\$200
003900	MEMBERSHIP DUES	\$1,265	\$1,080	\$1,080	\$1,265
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$3,699	\$5,724	\$5,724	\$4,600
004002	JURORS, GRAND JURORS, JURY COM.	\$4,800	\$1,450	\$1,450	\$4,000
004100	PROFESSIONAL SERVICES	\$488	\$45	\$45	\$900
004141	INTERPRETORS	\$0	\$154	\$154	\$450
004190	AUTOPSIES, MED INQUESTS	\$321	\$199,723	\$199,723	\$156,000
004192	TRANSPORTATION/AUTOPSIES	\$146,500	\$14,685	\$14,685	\$11,000
004209	CELLULAR PHONE/PAGER	\$10,975	\$0	\$0	\$0
004210	INTERNET/EMAIL SVS	\$2,099	\$2,014	\$2,014	\$2,340
004211	TELEPHONE SERVICE	\$517	\$420	\$420	\$550
004212	POSTAGE	\$8,900	\$9,779	\$9,779	\$10,000
004231	TRAVEL	\$1,228	\$1,014	\$1,014	\$2,300
004232	TRAINING, CONF, SEMINARS	\$13,779	\$11,939	\$11,939	\$10,500
004350	PRINTED MATERIALS AND BINDING	\$3,275	\$4,367	\$4,367	\$3,800
004410	BOND PREMIUIMS	\$639	\$153	\$153	\$650
004500	MAINTENANCE CONTRACTS	\$0	\$1,062	\$1,062	\$1,310
004505	SOFTWARE MAINTENANCE	\$8,000	\$8,000	\$8,000	\$0
004544	REPAIRS TO OFFICE EQUIPMENT	\$90	\$0	\$0	\$0
004621	COPIER RENTAL AND SUPPLIES	\$4,009	\$4,700	\$4,700	\$5,500
004999	MISCELLANEOUS	\$438	\$39	\$39	\$500

	TOTAL	\$875,246	\$935,390	\$928,587	\$920,003
COUNTY ATTORNEY					
000406	TRANSFER TO CO ATTY HOT CHECK FUN	\$0	\$0	\$0	\$0
001100	FULL TIME SALARIES	\$2,348,956	\$2,390,102	\$2,375,588	\$2,356,192
001103	PART TIME SALARIES 30 - 40 HRS/WKS	\$0	\$0	\$0	\$0
001109	CELL PHONE STIPENDS	\$2,360	\$3,120	\$2,169	\$3,120
001114	CERTIFICATIONS	\$5,400	\$5,400	\$5,400	\$5,400
001130	MERIT PAY	\$0	\$0	\$0	\$74,184
002010	FICA	\$172,757	\$183,495	\$174,365	\$186,575
002020	RETIREMENT	\$275,027	\$286,876	\$285,887	\$297,182
002030	INSURANCE	\$309,109	\$369,600	\$369,180	\$369,600
002050	WORKER'S COMP	\$8,015	\$10,000	\$8,839	\$5,368
002080	RANDOM DRUG TESTING	\$0	\$0	\$0	\$0
003004	AMMUNITION	\$0	\$304	\$304	\$425
003005	OFFICE FURNITURE <5K	\$4,289	\$5,328	\$5,328	\$0
003006	OFFICE EQUIPMENT <5K	\$34,613	\$24,741	\$24,741	\$6,233
003010	COMPUTER EQUIPMENT <5K	\$0	\$7,430	\$7,429	\$24,971
003011	COMPUTER SOFTWARE <5K	\$11,533	\$0	\$0	\$0
003100	OFFICE SUPPLIES	\$8,757	\$15,200	\$11,410	\$14,500
003301	GASOLINE	\$24,443	\$9,713	\$9,549	\$11,064
003312	JUSTICE BENEFITS (VERTEX)	\$1,723	\$16,000	\$13,611	\$16,000
003398	VIDEO TAPES/CD/DVD	\$6,115	\$2,000	\$1,993	\$2,000
003900	MEMBERSHIP DUES	\$9,912	\$6,014	\$5,552	\$6,014
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$883	\$7,418	\$6,252	\$5,000
004209	CELLULAR PHONE/PAGER	\$3,165	\$637	\$637	\$600
004210	INTERNET/EMAIL SVS	\$929	\$3,552	\$1,963	\$3,552
004211	TELEPHONE SERVICE	\$17,194	\$1,200	\$1,031	\$1,200
004212	POSTAGE	\$1,509	\$25,000	\$13,800	\$18,000
004216	POSTAGE METER RENTALS/SUPPLIES	\$1,545	\$2,000	\$1,669	\$2,000
	STATE LAW ENFORCE. TRAINING				
004229	MONIES	\$274	\$1,278	\$0	\$0
004231	TRAVEL	\$21,816	\$923	\$923	\$800
004232	TRAINING, CONF, SEMINARS	\$9,939	\$27,311	\$27,311	\$29,029

004350	PRINTED MATERIALS AND BINDING	\$424	\$6,627	\$1,165	\$7,000
004410	BOND PREMIUMS	\$0	\$0	\$0	\$400
004414	VEHICLE INSURANCE	\$0	\$500	-\$770	\$525
004415	VEHICLE INS. DEDUCTIBLE	\$2,785	\$1,000	\$0	\$0
004541	VEHICLE REPAIRS AND MAINT.	\$0	\$5,750	\$5,114	\$6,697
004544	REPAIRS TO OFFICE EQUIPMENT	\$17,257	\$500	\$0	\$0
004621	COPIER RENTAL AND SUPPLIES	\$1,680	\$14,282	\$13,343	\$16,000
004850	RCS RADIO FEES	\$0	\$1,680	\$1,680	\$2,079
004902	CO ATTY LEGAL SUPP	\$0	\$0	\$0	\$0
004932	TRIAL EXPENSES	\$16,816	\$19,586	\$15,704	\$18,000
004999	MISCELLANEOUS	\$3,411	\$61	\$61	\$500
005700	VEHICLES <5K	\$21,929	\$0	\$0	\$0
	TOTAL	\$3,344,565	\$3,454,625	\$3,391,225	\$3,490,210

PERSONAL BOND OFFICE

001100	FULL TIME SALARIES	\$64,618	\$67,379	\$67,379	\$63,899
002010	FICA	\$4,754	\$4,989	\$4,989	\$4,888
002020	RETIREMENT	\$7,515	\$8,007	\$8,007	\$7,786
002030	INSURANCE	\$14,066	\$16,800	\$16,800	\$16,800
002050	WORKER'S COMP	\$70	\$77	\$77	\$117
003005	OFFICE FURNITURE <5K	\$0	\$0	\$0	\$0
003006	OFFICE EQUIPMENT <5K	\$532	\$0	\$0	\$650
003010	COMPUTER EQUIPMENT <5K	\$1,255	\$0	\$0	\$0
003100	OFFICE SUPPLIES	\$459	\$818	\$818	\$950
004232	TRAINING, CONF, SEMINARS	\$0	\$0	\$0	\$500
004350	PRINTED MATERIALS AND BINDING	\$183	\$1,236	\$1,236	\$1,800
004544	REPAIRS TO OFFICE EQUIPMENT	\$0	\$0	\$0	\$0
004999	MISCELLANEOUS	\$0	\$0	\$0	\$300
	TOTAL	\$93,453	\$99,305	\$99,305	\$97,690

BUDGET OFFICE

001100	FULL TIME SALARIES	\$132,424	\$151,867	\$151,070	\$151,867
002010	FICA	\$9,875	\$11,618	\$10,981	\$11,618
002020	RETIREMENT	\$15,394	\$18,163	\$17,970	\$18,505
002030	INSURANCE	\$14,066	\$16,800	\$16,800	\$16,800

002050	WORKER'S COMP	\$144	\$200	\$157	\$240
003010	COMPUTER EQUIPMENT <5K	\$0	\$2,100	\$0	\$2,400
003100	OFFICE SUPPLIES	\$334	\$278	\$278	\$225
003120	PRINTER SUPPLIES	\$0	\$0	\$0	\$0
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$0	\$0	\$0	\$0
004210	INTERNET/EMAIL SVS	\$494	\$500	\$456	\$475
004211	TELEPHONE SERVICE	\$0	\$0	\$0	\$0
004212	POSTAGE	\$33	\$48	\$48	\$50
004231	TRAVEL	\$211	\$97	\$97	\$200
004232	TRAINING, CONF, SEMINARS	\$1,318	\$2,500	\$0	\$1,200
004310	ADVERTISING AND LEGAL NOTICES	\$536	\$909	\$909	\$1,500
004350	PRINTED MATERIALS AND BINDING	\$545	\$843	\$683	\$600
004999	MISCELLANEOUS	\$50	\$550	\$550	\$850
	TOTAL	\$175,423	\$206,474	\$199,999	\$206,530

ELECTIONS

001100	FULL TIME SALARIES	\$425,148	\$473,603	\$463,177	\$472,313
001101	PART TIME SALARIES 20 - 30 HRS/WK	\$21,481	\$44,149	\$40,369	\$61,042
001102	PART TIME SALARIES <20 HRS/WKS	\$29,714	\$34,042	\$18,186	\$18,000
001103	PART TIME SALARIES 30- 40 HRS/WK	\$20,170	\$0	\$0	\$0
001107	TEMP LABOR - SEASONAL	\$1,815	\$226	\$226	\$9,000
001109	CELL PHONE STIPEND	\$0	\$2,880	\$2,812	\$1,920
001110	OVERTIME	\$957	\$1,000	\$472	\$1,000
001130	MERIT PAY	\$0	\$0	\$0	\$15,282
001150	ELECTION JUDGES/CLERKS	\$93,189	\$253,000	\$243,659	\$253,000
002010	FICA	\$42,098	\$61,881	\$54,408	\$63,614
002020	RETIREMENT	\$58,522	\$65,410	\$64,502	\$69,401
002030	INSURANCE	\$70,332	\$92,400	\$92,400	\$92,400
002050	WORKER'S COMP	\$818	\$2,500	\$866	\$1,321
003005	OFFICE FURNITURE <5K	\$0	\$0	\$0	\$12,215
003006	OFFICE EQUIPMENT <5K	\$0	\$3,825	\$462	\$0
003010	COMPUTER EQUIPMENT <5K	\$9,983	\$536,200	\$535,841	\$4,400
003011	COMPUTER SOFTWARE <5K	\$0	\$58,687	\$56,187	\$0
003301	GASOLINE	\$1,330	\$2,500	\$1,311	\$2,000

003900	MEMBERSHIP DUES	\$1,110	\$1,060	\$1,060	\$1,390
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$475	\$400	\$400	\$400
004100	PROFESSIONAL SERVICES	\$15,321	\$21,700	\$14,799	\$20,500
004209	CELLULAR PHONE/PAGER	\$1,560	\$3,000	\$459	\$0
004210	INTERNET/EMAIL SVS	\$1,567	\$12,500	\$427	\$16,224
004211	TELEPHONE SERVICE	\$1,140	\$1,300	\$1,181	\$1,300
004212	POSTAGE	\$21,415	\$72,000	\$71,736	\$45,000
004216	POSTAGE METER RENTALS/SUPPLIES	\$4,037	\$5,500	\$3,782	\$5,500
004231	TRAVEL	\$2,878	\$4,235	\$4,235	\$4,000
004232	TRAINING, CONF, SEMINARS	\$16,535	\$16,876	\$16,876	\$16,400
004251	ELECTION SUPPLIES	\$57,811	\$74,442	\$71,022	\$75,000
004310	ADVERTISING AND LEGAL NOTICES	\$774	\$5,000	\$3,651	\$5,500
004350	PRINTED MATERIALS AND BINDING	\$600	\$4,501	\$1,361	\$5,000
004414	VEHICLE INSURANCE	\$171	\$461	\$461	\$500
004415	VEHICLE INS. DEDUCTIBLE	\$0	\$1,000	\$0	\$1,000
004506	COMPUTER PRGM/MAINT.	\$145,000	\$160,000	\$160,000	\$225,000
004541	VEHICLE REPAIRS AND MAINT.	\$147	\$2,700	\$404	\$2,850
004544	REPAIRS TO OFFICE EQUIPMENT	\$0	\$275	\$275	\$250
004610	RENT	\$1,646	\$3,000	\$2,417	\$3,000
004620	FURNITURE/EQUIP. RENTAL	\$1,129	\$900	\$272	\$2,500
004621	COPIER RENTAL AND SUPPLIES	\$4,091	\$5,500	\$4,215	\$4,400
004999	MISCELLANEOUS	\$438	\$168	\$53	\$500
	TOTAL	\$1,053,400	\$2,028,821	\$1,933,962	\$1,513,122

PURCHASING

001100	FULL TIME SALARIES	\$368,615	\$378,987	\$363,489	\$377,212
001101	PART TIME SALARIES 20 - 30 HRS/WKS	\$9,132	\$13,187	\$5,245	\$13,188
001109	CELL PHONE STIPEND	\$2,135	\$2,880	\$2,169	\$2,880
001130	MERIT PAY	\$0	\$0	\$0	\$10,891
002010	FICA	\$27,943	\$30,223	\$27,185	\$30,919
002020	RETIREMENT	\$44,004	\$47,249	\$44,116	\$49,248
002030	INSURANCE	\$49,232	\$58,800	\$58,800	\$58,800
002050	WORKER'S COMP	\$424	\$600	\$465	\$709
003005	OFFICE FURNITURE <5K	\$358	\$1,500	\$1,441	\$1,500

003010	COMPUTER EQUIPMENT <5K	\$2,534	\$3,050	\$2,391	\$10,662
003011	COMPUTER SOFTWARE <5K	\$669	\$438	\$400	\$719
003100	OFFICE SUPPLIES	\$1,599	\$2,485	\$2,485	\$1,500
003101	EDUC AIDS/MATLS	\$0	\$300	\$0	\$0
003120	PRINTER SUPPLIES	\$880	\$611	\$611	\$300
003900	MEMBERSHIP DUES	\$2,255	\$4,565	\$2,960	\$4,565
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$468	\$700	\$685	\$600
004211	TELEPHONE SERVICE	\$156	\$400	\$147	\$300
004212	POSTAGE	\$99	\$700	\$99	\$350
004231	TRAVEL	\$242	\$900	\$69	\$500
004232	TRAINING, CONF, SEMINARS	\$23,067	\$18,175	\$13,515	\$18,175
004310	ADVERTISING AND LEGAL NOTICES	\$6,207	\$7,000	\$5,116	\$6,800
004350	PRINTED MATERIALS AND BINDING	\$120	\$870	\$72	\$700
004410	BOND PREMIUIMS	\$50	\$50	\$50	\$100
004544	REPAIRS TO OFFICE EQUIPMENT	\$0	\$250	\$0	\$0
004621	COPIER RENTAL AND SUPPLIES	\$3,552	\$4,475	\$4,070	\$4,475
004999	MISCELLANEOUS	\$400	\$334	\$0	\$500
	TOTAL	\$544,144	\$578,729	\$535,578	\$595,593

COUNTY AUDITOR

001100	FULL TIME SALARIES	\$1,397,321	\$1,417,150	\$1,383,010	\$1,423,885
001109	CELL PHONE STIPEND	\$2,880	\$2,892	\$2,892	\$2,880
001130	MERIT PAY	\$0	\$0	\$0	\$50,942
002010	FICA	\$103,101	\$108,633	\$101,077	\$113,044
002020	RETIREMENT	\$162,483	\$169,837	\$164,741	\$180,059
002030	INSURANCE	\$182,863	\$218,400	\$218,400	\$218,400
002050	WORKER'S COMP	\$1,512	\$2,500	\$1,597	\$2,437
003005	OFFICE FURNITURE <5K	\$1,110	\$0	\$0	\$0
003006	OFFICE EQUIPMENT <5K	\$1,416	\$594	\$594	\$425
003010	COMPUTER EQUIPMENT <5K	\$13,040	\$11,828	\$11,185	\$11,450
003011	COMPUTER SOFTWARE <5K	\$205	\$230	\$230	\$1,050
003100	OFFICE SUPPLIES	\$5,887	\$8,000	\$5,356	\$7,500
003900	MEMBERSHIP DUES	\$4,727	\$5,640	\$4,047	\$5,305
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$902	\$1,800	\$1,668	\$1,600

004100	PROFESSIONAL SERVICES	\$4,000	\$14,000	\$5,300	\$14,000
004211	TELEPHONE SERVICE	\$282	\$300	\$150	\$300
004212	POSTAGE	\$1,400	\$1,500	\$1,263	\$1,500
004231	TRAVEL	\$3,637	\$5,000	\$4,557	\$5,000
004232	TRAINING, CONF, SEMINARS	\$34,489	\$51,106	\$46,222	\$51,106
004310	ADVERTISING AND LEGAL NOTICES	\$538	\$619	\$619	\$550
004350	PRINTED MATERIALS AND BINDING	\$6,722	\$8,000	\$7,306	\$8,000
004410	BOND PREMIUIMS	\$50	\$50	\$50	\$50
004505	SOFTWARE MAINTENANCE	\$2,965	\$7,165	\$7,033	\$7,375
004544	REPAIRS TO OFFICE EQUIPMENT	\$141	\$131	\$0	\$0
004621	COPIER RENTAL AND SUPPLIES	\$3,721	\$3,800	\$3,724	\$3,800
004999	MISCELLANEOUS	\$1,446	\$1,466	\$1,443	\$1,500
005741	COMPUTER SOFTWARE >5K	\$0	\$0	\$0	\$0
	TOTAL	\$1,936,840	\$2,040,641	\$1,972,465	\$2,112,157

COUNTY TREASURER

001100	FULL TIME SALARIES	\$234,856	\$236,915	\$236,223	\$239,992
001107	TEMP LABOR - SEASONAL HELP	\$0	\$1,000	\$0	\$0
001130	MERIT PAY	\$0	\$0	\$0	\$6,031
002010	FICA	\$17,077	\$18,201	\$16,999	\$18,821
002020	RETIREMENT	\$27,337	\$28,335	\$28,102	\$29,980
002030	INSURANCE	\$35,166	\$42,000	\$42,000	\$42,000
002050	WORKER'S COMP	\$255	\$400	\$279	\$426
003005	OFFICE FURNITURE <5K	\$886	\$3,000	\$2,743	\$1,000
003006	OFFICE EQUIPMENT <5K	\$0	\$1,800	\$1,764	\$1,100
003010	COMPUTER EQUIPMENT <5K	\$4,561	\$3,800	\$3,306	\$2,500
003100	OFFICE SUPPLIES	\$2,410	\$2,500	\$2,231	\$2,500
003900	MEMBERSHIP DUES	\$570	\$745	\$550	\$550
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$49	\$150	\$105	\$100
004210	INTERNET/EMAIL SVS	\$0	\$500	\$456	\$500
004211	TELEPHONE SERVICE	\$86	\$100	\$45	\$100
004212	POSTAGE	\$9,886	\$9,500	\$7,620	\$8,500
004219	BANK CHARGES	\$17,311	\$57,893	\$57,893	\$58,000
004231	TRAVEL	\$399	\$400	\$241	\$500

004232	TRAINING, CONF, SEMINARS	\$7,933	\$9,500	\$9,218	\$9,500
004300	COURIER SERVICE	\$56,868	\$68,250	\$54,462	\$62,000
004350	PRINTED MATERIALS AND BINDING	\$3,489	\$6,255	\$6,026	\$6,000
004410	BOND PREMIUIMS	\$852	\$600	\$400	\$600
004500	MAINTENANCE CONTRACTS	\$4,708	\$1,795	\$1,774	\$2,032
004621	COPIER RENTAL AND SUPPLIES	\$3,368	\$4,500	\$3,359	\$4,500
004999	MISCELLANEOUS	\$364	\$107	\$0	\$400
005741	COMPUTER SOFTWARE >5K	\$0	\$5,000	\$5,000	\$5,000
	TOTAL	\$428,430	\$503,247	\$480,797	\$502,631

COUNTY TAX ASSESSOR COLLECTOR

001100	FULL TIME SALARIES	\$1,666,483	\$1,721,907	\$1,645,524	\$1,724,532
001101	PART TIME SALARIES 20 - 30 HRS/WKS	\$88,132	\$100,251	\$87,482	\$100,252
001102	PART TIME SALARIES <20 HRS/WKS	\$14,168	\$14,515	\$11,351	\$14,515
001103	PART TIME SALARIES 30 - 40 HRS/WK	\$39,026	\$72,773	\$44,736	\$72,803
001107	TEMP LABOR - SEASONAL	\$29,443	\$34,520	\$23,600	\$34,533
001109	CELL PHONE STIPEND	\$0	\$600	\$578	\$600
001110	OVERTIME	\$17	\$103	\$103	\$0
001130	MERIT PAY	\$0	\$0	\$0	\$65,016
002010	FICA	\$132,272	\$148,768	\$128,609	\$153,938
002020	RETIREMENT	\$210,432	\$228,451	\$212,814	\$240,986
002030	INSURANCE	\$344,627	\$411,600	\$411,600	\$411,600
002050	WORKER'S COMP	\$2,055	\$3,500	\$2,062	\$3,145
003005	OFFICE FURNITURE <5K	\$1,908	\$2,695	\$2,586	\$2,695
003006	OFFICE EQUIPMENT <5K	\$17,672	\$2,836	\$2,700	\$2,836
003010	COMPUTER EQUIPMENT <5K	\$29,995	\$8,097	\$8,097	\$4,665
003011	COMPUTER SOFTWARE <5K	\$1,368	\$1,200	\$1,185	\$1,257
003100	OFFICE SUPPLIES	\$11,000	\$11,943	\$9,936	\$11,500
003120	PRINTER SUPPLIES	\$8,783	\$11,785	\$4,279	\$12,000
003601	EMPLOYEE RECOGNITION PROGRAM	\$189	\$268	\$268	\$200
003900	MEMBERSHIP DUES	\$3,325	\$2,790	\$2,640	\$2,765
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$372	\$2,207	\$2,070	\$1,307
004209	CELLULAR PHONE/PAGER	\$653	\$660	\$381	\$500
004210	INTERNET/EMAIL SVS	\$690	\$845	\$691	\$710

004211	TELEPHONE SERVICE	\$846	\$1,100	\$963	\$1,000
004212	POSTAGE	\$135,214	\$146,500	\$110,968	\$125,000
004213	POSTAGE METER RENTAL/SUPPLIES	\$5,138	\$5,497	\$4,341	\$4,874
004231	TRAVEL	\$4,421	\$5,500	\$4,306	\$5,000
004232	TRAINING, CONF, SEMINARS	\$31,096	\$38,850	\$31,311	\$38,850
004310	ADVERTISING & LEGAL NOTICES	\$0	\$2,799	\$2,799	\$2,100
004350	PRINTED MATERIALS AND BINDING	\$37,225	\$30,353	\$22,459	\$31,780
004410	BOND PREMIUIMS	\$1,903	\$1,925	\$1,903	\$2,003
004500	MAINTENANCE CONTRACTS	\$12,850	\$14,489	\$14,489	\$14,489
004505	SOFTWARE MAINTENANCE	\$8,415	\$12,500	\$8,548	\$10,165
004541	REPAIRS TO OFFICE EQUIPMENT	\$557	\$500	\$90	\$500
004621	COPIER RENTAL AND SUPPLIES	\$12,585	\$15,122	\$14,846	\$15,122
004623	EQUIPMENT LEASE	\$12,000	\$10,800	\$0	\$12,900
004999	MISCELLANEOUS	\$30	\$0	\$0	\$500
005740	COMPUTER EQUIPMENT >5K	\$4,813	\$0	\$0	\$14,120
	TOTAL	\$2,869,704	\$3,068,249	\$2,820,313	\$3,140,758

INFORMATION TECHNOLOGY

001100	FULL TIME SALARIES	\$1,462,396	\$1,611,141	\$1,572,733	\$1,676,095
001101	PART TIME SALARIES 20 - 30 HRS/WKS	\$1,123	\$0	\$0	\$0
001103	TEMP LABOR - SEASONAL HELP	\$3,211	\$15,000	\$7,275	\$13,000
001109	CELL PHONE STIPEND	\$12,268	\$13,920	\$13,255	\$14,880
001112	ON-CALL SUPPLEMENT	\$0	\$900	\$400	\$5,200
001130	MERIT PAY	\$0	\$0	\$0	\$62,602
001925	SUPPLEMENTAL SALARY	\$11,631	\$12,000	\$12,000	\$12,000
002010	FICA	\$109,608	\$126,452	\$116,300	\$136,459
002020	RETIREMENT	\$172,423	\$195,900	\$189,908	\$215,772
002030	INSURANCE	\$180,402	\$215,460	\$215,460	\$240,660
002050	WORKER'S COMP	\$3,154	\$4,000	\$3,426	\$2,536
003001	SMALL EQUIPMENT AND TOOLS <5K	\$294	\$500	\$309	\$500
003005	OFFICE FURNITURE <5K	\$294	\$1,000	\$900	\$500
003010	COMPUTER EQUIPMENT <5K	\$67,162	\$50,450	\$44,834	\$57,500
003011	COMPUTER SOFTWARE <5K	\$30,022	\$34,410	\$29,310	\$47,465
003012	COMMUNICATIONS EQUIP. <5K	\$12,177	\$9,000	\$8,930	\$4,000

003100	OFFICE SUPPLIES	\$864	\$1,500	\$876	\$1,400
003101	EDUC AIDS/MATLS	\$259	\$0	\$0	\$0
003105	PAPER SUPPLIES	\$206	\$2,000	\$467	\$1,500
003115	COMPUTER SUPPLIES	\$7,598	\$14,000	\$12,670	\$17,000
003120	PRINTER SUPPLIES	\$895	\$2,200	\$461	\$1,500
003301	GASOLINE	\$10,824	\$12,098	\$12,098	\$12,000
003601	EMPLOYEE RECOGNITION PROGRAM	\$0	\$135	\$105	\$144
003900	MEMBERSHIP DUES	\$454	\$800	\$774	\$750
004100	PROFESSIONAL SERVICES	\$137,082	\$179,042	\$159,699	\$165,500
004209	CELLULAR PHONE/PAGER	\$0	\$0	\$0	\$0
004210	INTERNET/EMAIL SVS	\$68,275	\$86,500	\$82,407	\$89,520
004211	TELEPHONE SERVICE	\$214,006	\$240,000	\$223,436	\$235,000
004212	POSTAGE	\$0	\$50	\$50	\$0
004214	MODEM LINE EXPENSE	\$30,057	\$31,090	\$31,090	\$31,500
004231	TRAVEL	\$541	\$309	\$309	\$500
004232	TRAINING, CONF, SEMINARS	\$44,115	\$45,000	\$37,551	\$60,000
004414	VEHICLE INSURANCE	\$1,641	\$1,700	\$1,425	\$1,700
004415	VEHICLE INS. DEDUCTIBLE	\$0	\$1,000	\$0	\$0
004500	MAINTENANCE CONTRACTS	\$90,584	\$151,600	\$125,327	\$150,700
004505	SOFTWARE MAINTENANCE	\$763,964	\$1,408,420	\$1,361,279	\$1,423,650
004510	FACILITY MAINT. AND REPAIR	\$5,435	\$0	\$0	\$0
004541	VEHICLE REPAIRS AND MAINT.	\$5,669	\$7,500	\$5,804	\$8,758
004544	REPAIRS TO OFFICE EQUIPMENT	\$6,601	\$9,995	\$8,500	\$10,000
004621	COPIER RENTAL AND SUPPLIES	\$6,549	\$7,000	\$6,569	\$7,000
004969	FREIGHT	\$13	\$493	\$130	\$400
004999	MISCELLANEOUS	\$0	\$0	\$0	\$500
005700	VEHICLES >5K	\$18,453	\$0	\$0	\$0
005740	COMPUTER EQUIPMENT >5K	\$21,792	\$36,909	\$36,909	\$205,500
005741	COMPUTER SOFTWARE >5K	\$62,550	\$111,800	\$91,892	\$125,600
005742	COMMUNICATIONS EQUIP. >5K	\$30,000	\$28,000	\$5,515	\$9,200
	TOTAL	\$3,594,593	\$4,669,273	\$4,420,381	\$5,048,492
FACILITIES	001100 FULL TIME SALARIES	\$950,824	\$1,020,902	\$1,000,402	\$1,016,645

001109	CELL PHONE STIPEND	\$4,320	\$5,182	\$5,182	\$5,160
001110	OVERTIME	\$6,178	\$6,000	\$5,989	\$6,500
001112	ON - CALL SUPPLEMENT	\$5,200	\$5,200	\$5,200	\$9,360
001925	SUPPLEMENTAL SALARY	\$5,769	\$0	\$0	\$0
002010	FICA	\$70,493	\$79,353	\$73,631	\$79,382
002020	RETIREMENT	\$112,734	\$124,059	\$120,806	\$126,440
002030	INSURANCE	\$175,830	\$210,000	\$210,000	\$210,000
002050	WORKER'S COMP	\$15,063	\$19,000	\$16,449	\$6,090
002080	RANDOM DRUG TESTING	\$0	\$1,000	\$420	\$500
003001	SMALL EQUIPMENT AND TOOLS <5K	\$10,233	\$8,710	\$8,708	\$7,260
003002	VEHICLE EQUIPMENT <5K	\$0	\$2,505	\$2,505	\$2,800
003003	RADIO EQUIPMENT <5K	\$3,102	\$2,899	\$2,899	\$2,880
003005	OFFICE FURNITURE <5K	\$0	\$2,070	\$2,063	\$0
003006	OFFICE EQUIPMENT <5K	\$246	\$0	\$0	\$850
003010	COMPUTER EQUIPMENT <5K	\$2,991	\$5,560	\$5,508	\$5,450
003011	COMPUTER SOFTWARE <5K	\$0	\$4,786	\$4,786	\$6,600
003100	OFFICE SUPPLIES	\$2,499	\$2,500	\$2,498	\$2,700
003105	PAPER SUPPLIES	\$30,158	\$48,600	\$47,689	\$54,600
003301	GASOLINE	\$41,654	\$42,810	\$42,810	\$44,000
003311	UNIFORMS	\$2,767	\$2,923	\$2,923	\$2,900
003318	JANITORIAL SUPPLIES	\$85,234	\$90,000	\$84,482	\$90,000
003319	EXTERMINATION	\$28,680	\$32,116	\$32,116	\$32,000
003900	MEMBERSHIP DUES	\$173	\$510	\$343	\$260
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$135	\$200	\$186	\$525
003905	BOTTLED WATER	\$0	\$0	\$0	\$0
004100	PROFESSIONAL SERVICES	\$34,623	\$11,952	\$10,486	\$10,000
004209	CELLULAR PHONE/PAGER	\$184	\$300	\$235	\$300
004210	INTERNET EMAIL/SVS	\$1,692	\$1,986	\$1,986	\$1,920
004211	TELEPHONE SERVICE	\$401	\$570	\$460	\$550
004212	POSTAGE	\$119	\$250	\$215	\$150
004231	TRAVEL	\$647	\$967	\$628	\$900
004232	TRAINING, CONF, SEMINARS	\$4,810	\$27,000	\$21,328	\$8,000
004414	VEHICLE INSURANCE	\$3,396	\$3,500	\$2,878	\$3,500

004415	VEHICLE INS. DEDUCTIBLE	\$0	\$1,000	\$1,000	\$0
004430	UTILITIES	\$2,075,218	\$2,466,743	\$2,064,073	\$2,200,000
004500	MAINTENANCE CONTRACTS	\$168,367	\$182,420	\$176,539	\$220,000
004509	FACILITY ENHANCEMENTS	\$4,850	\$31,403	\$30,902	\$213,815
004510	FACILITY MAINT. AND REPAIR	\$616,285	\$734,546	\$728,577	\$488,500
004512	KITCHEN MAINT. AND REPAIRS	\$40,089	\$36,000	\$35,142	\$35,000
004541	VEHICLE REPAIRS AND MAINT.	\$12,528	\$11,947	\$11,947	\$14,805
004621	COPIER RENTAL AND SUPPLIES	\$1,504	\$1,580	\$1,577	\$3,200
004705	PRE - EMPLOYMENT SCREENING	\$35	\$70	\$70	\$70
004810	LAWN SERVICE	\$158,120	\$160,560	\$145,097	\$198,200
004962	JANITORIAL CONTRACT SVS	\$288,528	\$365,000	\$353,659	\$420,000
004990	SOLID WASTE MGMT/RECYCLING	\$10,415	\$11,900	\$10,815	\$15,500
004999	MISCELLANEOUS	\$1,381	\$1,414	\$1,414	\$2,000
005300	IMPROVEMENTS >5K	\$0	\$305,365	\$305,365	\$24,900
005700	VEHICLES >5K	\$0	\$40,000	\$39,997	\$0
	TOTAL	\$4,977,477	\$6,113,358	\$5,621,981	\$5,574,212

PARKS

001100	FULL TIME SALARIES	\$421,635	\$418,763	\$391,290	\$442,087
001101	PART TIME SALARIES 20 - 30 HRS/WKS	\$3,442	\$5,000	\$2,479	\$0
001102	PART TIME SALARIES <20 HRS/WKS	\$2,824	\$3,000	\$616	\$5,000
001107	TEMP LABOR - SEASONAL HELP	\$26,143	\$45,558	\$45,558	\$29,380
001109	CELL PHONE STIPEND	\$6,245	\$6,840	\$6,614	\$6,840
001110	OVERTIME	\$0	\$217	\$217	\$0
001130	MERIT PAY	\$0	\$0	\$0	\$14,077
002010	FICA	\$32,494	\$36,590	\$31,057	\$38,050
002020	RETIREMENT	\$50,414	\$54,052	\$47,695	\$57,026
002030	INSURANCE	\$76,310	\$92,505	\$92,488	\$92,400
002050	WORKER'S COMP	\$5,693	\$7,500	\$6,228	\$2,764
003001	SMALL EQUIPMENT AND TOOLS <5K	\$2,166	\$7,411	\$8,333	\$2,500
003005	OFFICE FURNITURE <5K	\$0	\$0	\$0	\$0
003010	COMPUTER EQUIPMENT <5K	\$0	\$0	\$0	\$2,700
003100	OFFICE SUPPLIES	\$593	\$1,413	\$1,119	\$1,300
003115	COMPUTER SUPPLIES	\$190	\$210	\$210	\$175

003120	PRINTER SUPPLIES	\$283	\$286	\$285	\$300
003301	GASOLINE	\$14,685	\$18,500	\$17,784	\$17,000
003305	CLOTHING	\$2,043	\$2,135	\$2,085	\$1,750
003311	UNIFORMS	\$1,836	\$2,559	\$2,450	\$1,938
003318	JANITORIAL SUPPLIES	\$8,199	\$6,100	\$5,984	\$6,000
003541	CONTRACT MOWING	\$116,420	\$116,582	\$99,900	\$134,000
003554	CHEMICALS, ROADSIDE SPRAYING	\$14,454	\$17,350	\$12,680	\$21,000
003670	USE OF DONATIONS	\$4,730	\$18,251	\$7,881	\$0
003900	MEMBERSHIP DUES	\$3,752	\$3,515	\$2,346	\$3,515
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$54	\$0	\$0	\$0
004100	PROFESSIONAL SERVICES	\$30,540	\$66,189	\$63,781	\$38,248
004111	PARKS SPECIAL EVENTS	\$1,477	\$4,500	\$3,273	\$2,000
004209	CELLULAR PHONE/PAGER	\$0	\$0	\$0	\$0
004210	INTERNET/EMAIL SVS	\$1,141	\$1,700	\$1,292	\$2,160
004211	TELEPHONE SERVICE	\$1,753	\$4,230	\$3,484	\$3,600
004212	POSTAGE	\$137	\$200	\$165	\$200
004231	TRAVEL	\$4,934	\$5,900	\$4,189	\$5,900
004232	TRAINING, CONF, SEMINARS	\$5,655	\$4,950	\$4,044	\$4,950
004310	ADVERTISING AND LEGAL NOTICES	\$0	\$0	\$0	\$0
004350	PRINTED MATERIALS AND BINDING	\$920	\$3,000	\$2,341	\$0
004410	BOND PREMIUIMS	\$354	\$233	\$233	\$250
004414	VEHICLE INSURANCE	\$479	\$480	\$285	\$480
004415	VEHICLE INS. DEDUCTIBLE	\$0	\$1,000	\$0	\$0
004430	UTILITIES	\$157,028	\$183,749	\$183,983	\$169,000
004500	MAINTENANCE CONTRACTS	\$371	\$1,800	\$1,054	\$1,116
004505	SOFTWARE MAINTENANCE	\$1,725	\$1,725	\$1,725	\$1,725
004510	FACILITY MAINT. AND REPAIR	\$20,245	\$18,950	\$17,476	\$14,000
004541	VEHICLE REPAIRS AND MAINT.	\$22,105	\$21,605	\$21,672	\$28,740
004542	GROUNDS MAINTENANCE	\$87,976	\$24,950	\$23,145	\$28,000
004543	REPAIRS TO EQUIPMENT	\$837	\$1,900	\$1,444	\$900
004620	FURNITURE/EQUIPMENT RENTAL	\$395	\$326	\$66	\$500
004621	COPIER RENTAL AND SUPPLIES	\$0	\$1,020	\$725	\$636
004964	SHOWBARN CONTRACT EMPLOYEE	\$12,260	\$12,850	\$12,260	\$12,850

004999	MISCELLANEOUS	\$407	\$201	\$101	\$500
005003	EQUIPMENT >5K	\$0	\$10,329	\$10,329	\$0
005700	VEHICLES >5K	\$23,500	\$0	\$0	\$0
005711	HEAVY EQUIPMENT > 5K	\$0	\$72,539	\$66,089	\$0
	TOTAL	\$1,168,843	\$1,308,665	\$1,208,455	\$1,195,557

EMS

000999	TRSF TO GRANTS FUND	\$0	\$0	\$0	\$0
001100	FULL TIME SALARIES	\$5,803,098	\$5,440,605	\$5,440,605	\$5,245,089
001101	PART TIME SALARIES 20 - 30 HRS/WKS	\$0	\$23,527	\$21,569	\$33,527
001102	PART TIME SALARIES <20 HRS/WKS	\$3,750	\$3,250	\$2,809	\$5,250
001103	PART TIME SALARIES 30 - 40 HRS/WK	\$27,335	\$28,035	\$28,035	\$35,664
001107	TEMP LABOR - SEASONAL HELP	\$0	\$3,599	\$3,046	\$0
001109	CELL PHONE STIPEND	\$11,400	\$12,480	\$11,493	\$12,480
001110	OVERTIME	\$1,907,252	\$2,616,047	\$2,616,047	\$2,774,794
001113	FTO	\$15,737	\$24,000	\$20,827	\$24,000
002010	FICA	\$571,998	\$595,194	\$595,194	\$622,006
002020	RETIREMENT	\$905,006	\$969,946	\$969,946	\$990,762
002030	INSURANCE	\$843,984	\$1,033,200	\$1,033,200	\$1,066,800
002050	WORKER'S COMP	\$105,784	\$118,348	\$118,348	\$66,369
002080	RANDOM DRUG TESTING	\$1,645	\$1,520	\$1,015	\$1,520
003001	SMALL EQUIPMENT AND TOOLS <5K	\$25,481	\$11,288	\$11,288	\$23,225
003003	RADIO EQUIPMENT <5K	\$6,017	\$3,500	\$2,802	\$3,500
003005	OFFICE FURNITURE <5K	\$10,842	\$17,275	\$17,275	\$3,200
003006	OFFICE EQUIPMENT <5K	\$481	\$2,700	\$841	\$900
003009	LINENS/TOILETRIES	\$44	\$0	\$0	\$300
003010	COMPUTER EQUIPMENT <5K	\$35,235	\$79,521	\$79,520	\$28,000
003011	COMPUTER SOFTWARE <5K	\$1,269	\$458	\$458	\$0
003100	OFFICE SUPPLIES	\$8,031	\$8,420	\$8,136	\$8,500
003101	EDUC AIDS/MATLS	\$3,354	\$5,188	\$5,188	\$5,500
003102	SAFETY SUPPLIES	\$1,470	\$1,167	\$828	\$1,500
003107	MEDICAL EQUIPMENT <5K	\$12,169	\$31,352	\$31,352	\$30,260
003110	OTHER SUPPLIES	\$216	\$575	\$565	\$810
003115	COMPUTER SUPPLIES	\$295	\$0	\$0	\$0

003200	MEDICAL SUPPLIES	\$365,750	\$365,743	\$365,386	\$378,000
003301	GASOLINE	\$296,596	\$320,457	\$320,422	\$410,000
003307	PHARMACEUTICALS	\$42,240	\$48,549	\$47,830	\$57,000
003311	UNIFORMS	\$63,184	\$75,764	\$75,310	\$72,976
003318	JANITORIAL SUPPLIES	\$3,052	\$3,621	\$3,621	\$3,250
003321	FILM, FILM PROCESSING	\$67	\$107	\$107	\$100
003601	EMPLOYEE RECOGNITION PROGRAM	\$800	\$800	\$600	\$800
003670	USE OF DONATIONS	\$2,278	\$2,991	\$2,859	\$0
003900	MEMBERSHIP DUES	\$1,015	\$1,670	\$695	\$1,670
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$4,303	\$4,910	\$4,910	\$4,500
004100	PROFESSIONAL SERVICES	\$8,392	\$189,600	\$189,050	\$190,800
004101	COLLECTION FEES	\$542,212	\$548,633	\$548,633	\$570,000
004209	CELLULAR PHONE/PAGER	\$20,516	\$18,242	\$18,242	\$26,400
004210	INTERNET/EMAIL SVS	\$91,461	\$68,047	\$64,614	\$86,200
004211	TELEPHONE SERVICE	\$18,957	\$17,870	\$17,870	\$25,000
004212	POSTAGE	\$506	\$900	\$563	\$800
004231	TRAVEL	\$4,012	\$5,000	\$3,834	\$4,300
004232	TRAINING, CONF, SEMINARS	\$44,438	\$64,500	\$42,633	\$56,521
004234	TRAINING SUPPLIES	\$3,806	\$3,925	\$2,275	\$3,925
004350	PRINTED MATERIALS AND BINDING	\$1,398	\$2,500	\$700	\$2,200
004410	BOND PREMIUIMS	\$18,254	\$21,000	\$18,297	\$19,500
004414	VEHICLE INSURANCE	\$19,541	\$19,542	\$16,429	\$19,542
004415	VEHICLE INS. DEDUCTIBLE	\$1,000	\$2,000	\$1,949	\$0
004500	MAINTENANCE CONTRACTS	\$24,211	\$27,509	\$27,509	\$44,729
004510	FACILTY MAINT. AND REPAIR	\$7,489	\$18,506	\$17,745	\$15,000
004540	STATE INSPECTION OF AMBULANCE	\$0	\$5,190	\$5,010	\$0
004541	VEHICLE REPAIRS AND MAINT.	\$166,696	\$185,315	\$185,315	\$215,000
004543	REPAIRS TO EQUIPMENT	\$3,966	\$10,000	\$8,159	\$10,000
004544	REPAIRS TO OFFICE EQUIPMENT	\$0	\$500	\$0	\$0
004548	RADIO REPAIRS AND MAINT.	\$2,794	\$1,500	\$542	\$1,000
004610	RENT	\$36,592	\$39,342	\$39,342	\$40,000
004621	COPIER RENTAL AND SUPPLIES	\$6,546	\$8,000	\$6,541	\$8,000
004705	PRE - EMPLOYMENT SCREENING	\$525	\$1,000	\$245	\$750

004800	LAUNDRY, LINEN SVS	\$66	\$293	\$0	\$200
004850	RCS RADIO FEES	\$27,248	\$28,560	\$28,560	\$30,954
004999	MISCELLANEOUS	\$1,849	\$4,249	\$4,249	\$4,000
005000	CAPITAL OUTLAY >5K	\$60,796	\$110,208	\$109,980	\$13,000
005002	CONSTRUCTION COSTS	\$0	\$0	\$0	\$0
005700	VEHICLES >5K	\$780,972	\$1,073,571	\$1,073,172	\$910,784
	TOTAL	\$12,975,420	\$14,331,310	\$14,273,587	\$14,210,857

EMERGENCY MANAGEMENT

001100	FULL TIME SALARIES	\$161,832	\$167,954	\$167,893	\$167,962
001109	CELL PHONE STIPEND	\$1,560	\$1,928	\$1,928	\$1,920
002010	FICA	\$12,051	\$12,996	\$12,636	\$12,996
002020	RETIREMENT	\$18,894	\$20,318	\$20,168	\$20,700
002030	INSURANCE	\$14,066	\$25,200	\$25,200	\$25,200
002050	WORKER'S COMP	\$1,975	\$2,400	\$2,178	\$1,215
003001	SMALL EQUIPMENT AND TOOLS <5K	\$176	\$2,400	\$2,387	\$650
003002	VEHICLE EQUIPMENT <5K	\$6,062	\$2,407	\$2,407	\$1,000
003003	RADIO EQUIPMENT <5K	\$0	\$0	\$0	\$0
003005	OFFICE FURNITURE <5K	\$3,124	\$0	\$0	\$0
003006	OFFICE EQUIPMENT <5K	\$996	\$500	\$493	\$5,500
003010	COMPUTER EQUIPMENT <5K	\$5,901	\$0	\$0	\$0
003011	COMPUTER SOFTWARE <5K	\$1,219	\$0	\$0	\$0
003100	OFFICE SUPPLIES	\$1,738	\$1,100	\$1,089	\$1,500
003102	SAFETY SUPPLIES	\$0	\$600	\$593	\$0
003301	GASOLINE	\$3,823	\$4,200	\$4,175	\$6,000
003311	UNIFORMS	\$1,213	\$4,215	\$4,215	\$1,000
003318	JANITORIAL SUPPLIES	\$59	\$0	\$0	\$0
003900	MEMBERSHIP DUES	\$296	\$350	\$340	\$0
003905	BOTTLED WATER	\$115	\$204	\$204	\$200
004209	CELLULAR PHONE/PAGER	\$2,391	\$3,057	\$3,057	\$1,330
004210	INTERNET/EMAIL SVS	\$11,187	\$10,543	\$10,543	\$11,000
004211	TELEPHONE SERVICE	\$1,119	\$33	\$0	\$500
004212	POSTAGE	\$46	\$187	\$142	\$200
004231	TRAVEL	\$159	\$84	\$84	\$0

004232	TRAINING, CONF, SEMINARS	\$4,390	\$4,000	\$3,901	\$4,000
004234	TRAINING SUPPLIES	\$127	\$0	\$0	\$1,500
004310	ADVERTISING AND LEGAL NOTICES	\$0	\$0	\$0	\$200
004414	VEHICLE INSURANCE	\$4,278	\$5,300	\$461	\$4,800
004415	VEHICLE INS. DEDUCTIBLE	\$0	\$1,000	\$0	\$0
004505	SOFTWARE MAINTENANCE	\$19,203	\$23,367	\$23,367	\$11,000
004506	COMPUTER PRGM/MAINT.	\$0	\$0	\$0	\$0
004510	FACILITY MAINT. AND REPAIR	\$316	\$0	\$0	\$0
004541	VEHICLE REPAIRS AND MAINT.	\$2,524	\$4,229	\$4,229	\$6,100
004621	COPIER RENTAL AND SUPPLIES	\$0	\$2,930	\$2,847	\$3,265
004850	RCS RADIO FEES	\$1,260	\$1,260	\$1,260	\$1,404
005003	EQUIPMENT >5K	\$0	\$0	\$0	\$11,056
005700	VEHICLES >5K	\$0	\$0	\$0	\$0
	TOTAL	\$282,101	\$302,761	\$295,798	\$302,198

HAZ - MAT

001100	FULL TIME SALARIES	\$149,733	\$150,848	\$150,779	\$150,856
001109	CELL PHONE STIPEND	\$1,920	\$1,928	\$1,928	\$1,920
002010	FICA	\$11,344	\$11,688	\$11,215	\$11,687
002020	RETIREMENT	\$17,547	\$18,273	\$18,135	\$18,616
002030	INSURANCE	\$14,066	\$16,800	\$16,800	\$16,800
002050	WORKER'S COMP	\$2,196	\$2,600	\$2,421	\$1,350
002080	RANDOM DRUG TESTING	\$0	\$0	\$0	\$0
003001	SMALL EQUIPMENT AND TOOLS <5K	\$936	\$1,557	\$1,557	\$1,500
003002	VEHICLE EQUIPMENT	\$0	\$4,500	\$4,344	\$0
003005	OFFICE FURNITURE <5K	\$0	\$0	\$0	\$0
003011	COMPUTER SOFTWARE <5K	\$1,005	\$0	\$0	\$3,125
003100	OFFICE SUPPLIES	\$2,991	\$2,000	\$1,271	\$2,000
003101	EDUC AIDS/MATLS	\$894	\$1,090	\$1,087	\$1,000
003110	OTHER SUPPLIES	\$24,443	\$49,474	\$49,474	\$49,000
003301	GASOLINE	\$7,816	\$10,000	\$9,397	\$10,730
003311	UNIFORMS	\$2,981	\$2,176	\$2,153	\$1,100
003601	EMPLOYEE RECOGNITION	\$0	\$0	\$0	\$200
003670	USE OF DONATIONS	\$0	\$452	\$452	\$0

003905	BOTTLED WATER	\$177	\$250	\$74	\$250	
004209	CELLULAR PHONE/PAGER	\$382	\$420	\$314	\$240	
004210	INTERNET/EMAIL SVS	\$1,215	\$1,654	\$1,606	\$1,872	
004211	TELEPHONE SERVICE	\$10	\$50	\$11	\$30	
004231	TRAVEL	\$0	\$0	\$0	\$0	
004232	TRAINING, CONF, SEMINARS	\$14,225	\$16,300	\$13,396	\$16,300	
004410	BOND PREMIUIMS	\$0	\$0	\$0	\$0	
004412	ERRORS AND OMMISSIONS INS.	\$2,675	\$2,686	\$2,686	\$2,800	
004414	VEHICLE INSURANCE	\$651	\$750	\$370	\$700	
004415	VEHICLE INS. DEDUCTIBLE	\$0	\$1,000	\$0	\$0	
004500	MAINTENANCE CONTRACTS	\$4,750	\$4,750	\$4,750	\$4,750	
004510	FACILITY MAINT. AND REPAIR	\$0	\$0	\$0	\$0	
004541	VEHICLE REPAIRS AND MAINT.	\$8,466	\$10,000	\$8,206	\$11,157	
004543	REPAIRS TO EQUIPMENT	\$6,629	\$5,314	\$4,028	\$7,500	
004610	RENT	\$1,668	\$1,728	\$1,728	\$1,800	
004705	PRE - EMPLOYMENT SCREENING	\$7,526	\$11,500	\$10,969	\$11,500	
004850	RCS RADIO FEES	\$7,770	\$8,190	\$8,190	\$9,240	
004999	MISCELLANEOUS	\$269	\$36	\$36	\$500	
005700	VEHICLES >5K	\$26,405	\$0	\$0	\$0	
	TOTAL	\$320,688	\$338,013	\$327,379	\$338,523	
ANIMAL SERVICES						
	000545	TRANSFER TO ANIMAL SHELTER	\$560,296	\$547,490	\$430,065	\$552,228
		TOTAL	\$560,296	\$547,490	\$430,065	\$552,228
CONSTABLE PCT. #1						
	001100	FULL TIME SALARIES	\$494,281	\$574,223	\$548,351	\$581,695
	001107	TEMP LABOR - SEASONAL HELP	\$2,056	\$2,200	\$2,078	\$2,200
	001109	CELL PHONE STIPENDS	\$6,732	\$7,508	\$7,508	\$7,320
	001110	OVERTIME	\$0	\$1,000	\$0	\$1,000
	001114	CERTIFICATIONS	\$4,911	\$6,900	\$6,460	\$7,260
	001117	VOLUNTARY DUTY PAY	\$7,745	\$20,593	\$20,593	\$0
	001118	EXTRA DUTY PAY	\$19,479	\$26,115	\$26,115	\$0
	001130	MERIT PAY	\$0	\$0	\$0	\$3,574
	002010	FICA	\$38,914	\$48,836	\$43,725	\$46,133

002020	RETIREMENT	\$60,515	\$73,488	\$69,937	\$73,215
002030	INSURANCE	\$70,332	\$100,800	\$100,800	\$100,800
002050	WORKER'S COMP	\$6,159	\$10,335	\$7,542	\$4,309
003002	VEHICLE EQUIPMENT <5K	\$2,527	\$4,440	\$4,376	\$2,700
003004	AMMUNITION	\$1,483	\$1,700	\$1,689	\$1,700
003005	OFFICE FURNITURE	\$0	\$400	\$399	\$500
003006	OFFICE EQUIPMENT <5K	\$2,787	\$500	\$500	\$800
003008	LAW ENFORCEMENT EQUIP <5K	\$7,472	\$4,932	\$4,707	\$4,334
003010	COMPUTER EQUIPMENT <5K	\$2,083	\$1,182	\$1,132	\$2,200
003011	COMPTER SOFTWARE <5K	\$978	\$400	\$349	\$0
003100	OFFICE SUPPLIES	\$2,264	\$3,000	\$2,949	\$3,000
003301	GASOLINE	\$32,723	\$39,400	\$31,125	\$39,400
003311	UNIFORMS	\$8,232	\$10,156	\$10,156	\$10,550
003900	MEMBERSHIP DUES	\$60	\$200	\$200	\$200
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$562	\$1,000	\$0	\$800
004209	CELLULAR PHONE/PAGER	\$0	\$0	\$0	\$0
004210	INTERNET/EMAIL SVS	\$5,632	\$6,720	\$6,315	\$6,880
004211	TELEPHONE SERVICE	\$135	\$200	\$119	\$200
004212	POSTAGE	\$1,316	\$1,500	\$1,260	\$1,500
004229	STATE LAW ENFORC TRAINING MONIES	-\$1,117	\$6,298	\$356	\$0
004232	TRAINING, CONF, SEMINARS	\$9,741	\$12,935	\$12,627	\$12,935
004310	ADVERTISING AND LEGAL NOTICES	\$0	\$150	\$0	\$150
004350	PRINTED MATERIALS AND BINDING	\$2,167	\$1,918	\$1,080	\$2,300
004410	BOND PREMIUIMS	\$400	\$700	\$690	\$700
004414	VEHICLE INSURANCE	\$1,447	\$1,989	\$1,989	\$2,000
004415	VEHICLE INS. DEDUCTIBLE	\$0	\$1,000	\$0	\$0
004541	VEHICLE REPAIRS AND MAINT.	\$15,193	\$16,897	\$16,897	\$20,580
004544	REPAIRS TO OFFICE EQUIPMENT	\$0	\$250	\$33	\$0
004548	RADIO REPAIRS AND MAINT.	\$20	\$100	\$0	\$100
004621	COPIER RENTALS AND SUPPLIES	\$1,633	\$1,626	\$1,626	\$1,640
004705	PRE - EMPLOYMENT SCREENING	\$35	\$174	\$35	\$200
004850	RCS RADIO FEES	\$3,360	\$4,410	\$4,410	\$5,082
004999	MISCELLANEOUS	\$192	\$0	\$0	\$500

005700	VEHICLES >5K	\$38,000	\$4,800	\$4,724	\$48,000
005740	COMPUTER EQUIPMENT >5K	\$16,904	\$0	\$0	\$0
	TOTAL	\$867,352	\$1,000,976	\$942,854	\$996,457

CONSTABLE PCT. #2

001100	FULL TIME SALARIES	\$613,352	\$634,880	\$620,589	\$640,956
001103	PART TIME SALARIES 30 - 40HRS/WK	\$0	\$0	\$0	\$0
001107	TEMP LABOR - SEASONAL HELP	\$0	\$2,400	\$0	\$0
001109	CELL PHONE STIPENDS	\$5,635	\$6,480	\$5,518	\$6,480
001110	OVERTIME	\$396	\$1,000	\$39	\$1,000
001113	FTO	\$245	\$0	\$0	\$7,920
001114	CERTIFICATIONS	\$7,080	\$9,000	\$7,816	\$0
001117	VOLUNTARY DUTY PAY	\$13,073	\$19,305	\$19,305	\$0
001118	EXTRA DUTY PAY	\$13,625	\$9,963	\$9,963	\$0
001130	MERIT PAY	\$0	\$0	\$0	\$3,605
002010	FICA	\$48,430	\$52,252	\$47,838	\$50,487
002020	RETIREMENT	\$74,637	\$79,046	\$76,347	\$80,418
002030	INSURANCE	\$84,398	\$109,200	\$109,200	\$109,200
002050	WORKER'S COMP	\$7,783	\$10,963	\$9,272	\$5,312
003002	VEHICLE EQUIPMENT <5K	\$2,232	\$2,450	\$875	\$7,376
003003	RADIO EQUIPMENT <5K	\$0	\$400	\$0	\$3,243
003004	AMMUNITION	\$2,168	\$3,300	\$2,931	\$3,300
003005	OFFICE FURNITURE <5K	\$0	\$250	\$0	\$450
003006	OFFICE EQUIPMENT <5K	\$753	\$1,975	\$551	\$4,500
003008	LAW ENFORCEMENT EQUIP <5K	\$3,644	\$8,947	\$3,759	\$8,948
003010	COMPUTER EQUIPMENT <5K	\$0	\$12,670	\$12,097	\$1,300
003011	COMPUTER SOFTWARE <5K	\$0	\$450	\$0	\$500
003100	OFFICE SUPPLIES	\$1,957	\$4,300	\$3,038	\$3,000
003101	EDUC AIDS/MATLS	\$0	\$200	\$0	\$0
003301	GASOLINE	\$33,816	\$42,000	\$34,229	\$39,000
003311	UNIFORMS	\$7,771	\$10,000	\$5,210	\$10,000
003321	FILM, FILM PROCESSING	\$0	\$0	\$0	\$0
003900	MEMBERSHIP DUES	\$0	\$640	\$480	\$640
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$885	\$2,000	\$1,294	\$2,000

004209	CELLULAR PHONE/PAGER	\$0	\$0	\$0	\$0
004210	INTERNET/EMAIL SVS	\$8,188	\$7,900	\$7,807	\$7,900
004211	TELEPHONE SERVICE	\$228	\$250	\$208	\$250
004212	POSTAGE	\$3,000	\$3,200	\$3,200	\$2,800
004216	POSTAGE METER RENTAL/SUPPLIES	\$1,518	\$2,070	\$2,070	\$1,900
004229	STATE LAW ENFORC TRAINING MONIES	\$156	\$4,315	\$2,849	\$0
004232	TRAINING, CONF, SEMINARS	\$7,938	\$10,925	\$6,044	\$10,925
004310	ADVERTISING AND LEGAL NOTICES	\$0	\$200	\$0	\$0
004350	PRINTED MATERIALS AND BINDING	\$617	\$1,500	\$1,179	\$1,500
004410	BOND PREMIUIMS	\$862	\$1,000	\$500	\$1,000
004414	VEHICLE INSURANCE	\$2,361	\$3,480	\$3,477	\$3,700
004415	VEHICLE INS. DEDUCTIBLE	\$0	\$1,000	\$0	\$0
004541	VEHICLE REPAIRS AND MAINT.	\$11,683	\$11,638	\$11,638	\$12,764
004544	REPAIRS TO OFFICE EQUIPMENT	\$0	\$100	\$40	\$0
004548	RADIO REPAIRS AND MAINT.	\$0	\$250	\$0	\$1,500
004621	COPIER RENTALS AND SUPPLIES	\$110	\$1,320	\$1,320	\$1,400
004705	PRE - EMPLOYMENT SCREENING	\$105	\$540	\$0	\$540
004850	RCS RADIO FEES	\$5,250	\$5,250	\$5,250	\$6,006
004999	MISCELLANEOUS	\$132	\$140	-\$27	\$500
005700	VEHICLES >5K	\$72,354	\$82,216	\$81,618	\$0
005740	COMPUTER EQUIPMENT >5K	\$0	\$0	\$0	\$11,200
	TOTAL	\$1,036,381	\$1,161,368	\$1,097,524	\$1,053,518

CONSTABLE PCT. #3

001100	FULL TIME SALARIES	\$642,430	\$644,998	\$609,155	\$679,755
001109	CELL PHONE STIPENDS	\$6,230	\$7,360	\$5,693	\$9,600
001110	OVERTIME	\$3,874	\$1,000	\$349	\$1,000
001114	CERTIFICATIONS	\$7,355	\$8,612	\$4,943	\$8,880
001117	VOLUNTARY DUTY PAY	\$0	\$1,393	\$1,393	\$0
001130	MERIT PAY	\$0	\$0	\$0	\$3,637
002010	FICA	\$47,908	\$51,285	\$45,195	\$53,769
002020	RETIREMENT	\$76,284	\$80,012	\$73,745	\$85,646
002030	INSURANCE	\$112,531	\$112,700	\$112,700	\$117,600
002050	WORKER'S COMP	\$10,706	\$12,864	\$12,521	\$7,068

003002	VEHICLE EQUIPMENT <5K	\$2,054	\$7,400	\$7,400	\$2,090
003003	RADIO EQUIPMENT <5K	\$784	\$0	\$0	\$1,145
003004	AMMUNITION	\$3,478	\$4,740	\$4,731	\$4,800
003005	OFFICE FURNITURE <5K	\$803	\$2,051	\$1,998	\$2,150
003006	OFFICE EQUIPMENT <5K	\$1,792	\$2,450	\$2,440	\$2,150
003008	LAW ENFORCEMENT EQUIP <5K	\$6,261	\$4,043	\$3,321	\$6,850
003010	COMPUTER EQUIPMENT <5K	\$19,010	\$11,528	\$11,463	\$8,400
003100	OFFICE SUPPLIES	\$4,888	\$4,851	\$3,096	\$4,950
003102	SAFETY SUPPLIES	\$0	\$0	\$0	\$0
003301	GASOLINE	\$44,554	\$55,641	\$55,641	\$56,000
003311	UNIFORMS	\$8,391	\$7,820	\$6,185	\$9,000
003321	FILM, FILM PROCESSING	\$0	\$0	\$0	\$0
003398	VIDEO TAPES/CD/DVD	\$30	\$199	\$197	\$75
003900	MEMBERSHIP DUES	\$895	\$880	\$390	\$1,015
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$165	\$825	\$813	\$825
004210	INTERNET/EMAIL SVS	\$18,843	\$21,525	\$17,217	\$21,900
004211	TELEPHONE SERVICE	\$221	\$700	\$190	\$500
004212	POSTAGE	\$4,332	\$3,482	\$1,369	\$4,700
004229	STATE LAW ENFORC TRAINING MONIES	-\$450	\$2,101	\$0	\$0
004232	TRAINING, CONF, SEMINARS	\$9,944	\$13,100	\$9,682	\$13,300
004310	ADVERTISING AND LEGAL NOTICES	\$0	\$0	\$0	\$0
004350	PRINTED MATERIALS AND BINDING	\$1,312	\$1,099	\$977	\$2,000
004410	BOND PREMIUIMS	\$792	\$1,001	\$621	\$1,100
004414	VEHICLE INSURANCE	\$1,703	\$2,931	\$2,931	\$3,080
004415	VEHICLE INS. DEDUCTIBLE	\$0	\$1,000	\$0	\$0
004541	VEHICLE REPAIRS AND MAINT.	\$20,251	\$25,487	\$25,487	\$32,747
004543	REPAIRS TO EQUIPMENT	\$0	\$500	\$495	\$500
004544	REPAIRS TO OFFICE EQUIPMENT	\$0	\$200	\$105	\$0
004548	RADIO REPAIRS AND MAINT.	\$0	\$200	\$0	\$100
004621	COPIER RENTALS AND SUPPLIES	\$1,979	\$3,000	\$1,979	\$2,800
004705	PRE - EMPLOYMENT SCREENING	\$35	\$200	\$120	\$200
004850	RCS RADIO FEES	\$5,880	\$5,460	\$5,460	\$6,720
004999	MISCELLANEOUS	\$317	\$195	\$127	\$500

005700	VEHICLES >5K	\$143,999	\$79,223	\$79,118	\$41,500
005740	COMPUTER EQUIPMENT >5K	\$0	\$8,690	\$8,690	\$0
	TOTAL	\$1,209,582	\$1,192,746	\$1,117,936	\$1,198,051

CONSTABLE PCT. #4

001100	FULL TIME SALARIES	\$606,525	\$655,053	\$645,756	\$627,634
001107	TEMP LABOR - SEASONAL HELP	\$2,929	\$0	\$0	\$0
001109	CELL PHONE STIPEND	\$7,860	\$8,087	\$8,087	\$7,680
001110	OVERTIME	-\$82	\$1,406	\$1,406	\$1,000
001114	CERTIFICATIONS	\$5,690	\$6,868	\$6,767	\$6,120
001117	VOLUNTARY DUTY PAY	\$218,604	\$138,128	\$138,128	\$0
001130	MERIT PAY	\$0	\$0	\$0	\$3,756
002010	FICA	\$61,710	\$61,818	\$56,708	\$49,434
002020	RETIREMENT	\$71,822	\$80,247	\$78,648	\$78,739
002030	INSURANCE	\$84,398	\$105,700	\$105,700	\$100,800
002050	WORKER'S COMP	\$7,693	\$13,141	\$9,222	\$5,251
003002	VEHICLE EQUIPMENT <5K	\$1,116	\$5,900	\$2,404	\$4,214
003004	AMMUNITION	\$1,990	\$2,060	\$135	\$3,000
003005	OFFICE FURNITURE <5K	\$330	\$2,250	\$1,789	\$1,000
003006	OFFICE EQUIPMENT <5K	\$407	\$1,650	\$1,641	\$2,950
003008	LAW ENFORCEMENT EQUIP <5K	\$7,460	\$7,838	\$7,838	\$5,710
003010	COMPUTER EQUIPMENT <5K	\$8,324	\$7,633	\$7,226	\$4,520
003100	OFFICE SUPPLIES	\$658	\$1,374	\$1,159	\$3,000
003101	EDUC AIDS/MATLS	\$0	\$300	\$0	\$0
003102	SAFETY SUPPLIES	\$0	\$300	\$202	\$300
003120	PRINTER SUPPLIES	\$477	\$1,266	\$1,266	\$1,000
003301	GASOLINE	\$55,428	\$55,250	\$52,306	\$53,000
003311	UNIFORMS	\$4,720	\$7,425	\$5,219	\$6,968
003321	FILM, FILM PROCESSING	\$0	\$0	\$0	\$0
003398	VIDEO TAPES/CD/DVD	\$179	\$320	\$79	\$300
003900	MEMBERSHIP DUES	\$0	\$440	\$0	\$440
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$755	\$2,000	\$794	\$1,500
004209	CELLULAR PHONE/PAGER	\$12,529	\$0	\$0	\$0
004210	INTERNET/EMAIL SVS	\$126	\$14,175	\$11,542	\$12,112

004211	TELEPHONE SERVICE	\$2,388	\$300	\$139	\$200
004212	POSTAGE	-\$105	\$3,500	\$1,683	\$3,500
004229	STATE LAW ENFORC TRAINING MONIES	\$6,303	\$2,587	\$463	\$0
004231	TRAVEL	\$0	\$20	\$20	\$0
004232	TRAINING, CONF, SEMINARS	\$0	\$7,800	\$2,068	\$7,600
004310	ADVERTISING AND LEGAL NOTICES	\$1,701	\$200	\$0	\$0
004350	PRINTED MATERIALS AND BINDING	\$435	\$2,000	\$1,156	\$2,300
004410	BOND PREMIUIMS	\$1,599	\$750	\$300	\$500
004414	VEHICLE INSURANCE	\$0	\$2,270	\$2,270	\$2,500
004415	VEHICLE INS. DEDUCTIBLE	\$17,097	\$1,000	\$0	\$0
004541	VEHICLE REPAIRS AND MAINT.	\$0	\$25,000	\$20,133	\$25,789
004544	REPAIRS TO OFFICE EQUIPMENT	\$307	\$300	\$0	\$0
004548	RADIO REPAIRS AND MAINT.	\$1,176	\$500	\$145	\$400
004621	COPIER RENTALS AND SUPPLIES	\$5,880	\$1,900	\$1,271	\$3,800
004850	RCS RADIO FEES	\$0	\$5,460	\$5,460	\$6,699
004999	MISCELLANEOUS	\$357	\$410	\$304	\$500
005700	VEHICLES >5K	\$75,897	\$130,445	\$129,810	\$0
	TOTAL	\$1,274,684	\$1,365,069	\$1,309,243	\$1,034,216

COUNTY SHERIFF

000999	TRSF TO GRANTS FUND	\$10,385	\$4,282	\$0	\$0
001100	FULL TIME SALARIES	\$10,080,565	\$10,424,909	\$10,424,909	\$10,192,992
001107	TEMP LABOR - SEASONAL HELP	\$1,005	\$510	\$510	\$3,000
001109	CELL PHONE STIPEND	\$36,930	\$36,769	\$36,769	\$38,042
001110	OVERTIME	\$182,514	\$202,795	\$202,795	\$175,000
001113	FTO	\$21,546	\$21,600	\$20,853	\$21,600
001114	CERTIFICATIONS	\$82,605	\$84,651	\$81,734	\$91,080
001115	OT - SO PARK PATROL	\$4,460	\$2,192	\$1,083	\$7,000
001116	CIT SUPPLEMENT	\$30,007	\$33,000	\$28,771	\$33,000
001117	VOLUNTARY DUTY PAY	\$113,886	\$125,339	\$125,339	\$0
001118	EXTRA DUTY PAY	\$307,382	\$346,177	\$346,177	\$0
002010	FICA	\$792,390	\$842,770	\$812,107	\$807,971
002020	RETIREMENT	\$1,245,417	\$1,324,191	\$1,321,686	\$1,286,582
002030	INSURANCE	\$1,434,683	\$1,713,600	\$1,713,600	\$1,713,600

002050	WORKER'S COMP	\$136,241	\$216,616	\$151,581	\$86,092
002080	RANDOM DRUG TESTING	\$560	\$1,000	\$0	\$800
003002	VEHICLE EQUIPMENT <5K	\$15,045	\$12,326	\$6,660	\$15,794
003003	RADIO EQUIPMENT <5K	\$10,261	\$12,185	\$11,179	\$12,140
003004	AMMUNITION	\$80,853	\$85,861	\$84,150	\$85,477
003005	OFFICE FURNITURE <5K	\$17,591	\$12,470	\$11,316	\$12,123
003006	OFFICE EQUIPMENT <5K	\$8,523	\$2,621	\$2,539	\$5,105
003008	LAW ENFORCEMENT EQUIP <5K	\$41,046	\$36,338	\$36,338	\$34,414
003010	COMPUTER EQUIPMENT <5K	\$53,481	\$48,510	\$47,283	\$26,971
003011	COMPUTER SOFTWARE <5K	\$2,468	\$8,990	\$8,410	\$3,884
003100	OFFICE SUPPLIES	\$40,996	\$41,788	\$39,192	\$43,000
003301	GASOLINE	\$750,207	\$1,053,559	\$842,162	\$1,055,259
003311	UNIFORMS	\$34,329	\$66,043	\$59,271	\$68,000
003318	JANITORIAL SUPPLIES	\$952	\$949	\$917	\$1,000
003321	FILM, FILM PROCESSING	\$20	\$250	\$0	\$100
003398	VIDEO TAPES/CD/DVD	\$3,266	\$6,492	\$6,196	\$7,500
003530	INVESTIGATIVE SUPP./SVS.	\$22,522	\$58,495	\$24,428	\$30,000
003670	USE OF DONATIONS	\$0	\$12	\$0	\$0
003671	USE OF V.A. DONATIONS	\$1,439	\$1,001	\$1,001	\$0
003900	MEMBERSHIP DUES	\$3,265	\$5,950	\$3,968	\$6,000
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$1,904	\$10,150	\$7,285	\$8,420
004052	CRIME PREVENTION	\$7,767	\$9,000	\$8,980	\$9,000
004100	PROFESSIONAL SERVICES	\$3,375	\$7,500	\$2,142	\$4,600
004209	CELLULAR PHONE/PAGER	\$770	\$130	\$108	\$130
004210	INTERNET/EMAIL SVS	\$88,329	\$113,058	\$98,368	\$107,941
004211	TELEPHONE SERVICE	\$6,739	\$8,000	\$6,545	\$8,000
004212	POSTAGE	\$25,437	\$27,000	\$25,336	\$27,000
004216	POSTAGE METER RENTAL/SUPPLIES	\$7,668	\$8,500	\$7,668	\$8,500
004229	STATE LAW ENFORC TRAINING MONIES	-\$8,766	\$27,165	\$7,370	\$0
004231	TRAVEL	\$4,312	\$5,000	\$3,990	\$5,000
004232	TRAINING, CONF, SEMINARS	\$140,891	\$175,429	\$166,748	\$176,267
004310	ADVERTISING AND LEGAL NOTICES	\$1,697	\$2,000	\$724	\$2,000
004350	PRINTED MATERIALS AND BINDING	\$13,913	\$13,500	\$12,964	\$16,000

004410	BOND PREMIUIMS	\$709	\$465	\$455	\$310
004414	VEHICLE INSURANCE	\$38,188	\$40,097	\$36,662	\$43,509
004415	VEHICLE INS. DEDUCTIBLE	\$3,818	\$7,000	\$7,000	\$0
004500	MAINTENANCE CONTRACTS	\$5,119	\$20,575	\$17,688	\$19,715
004511	FIRING RANGE MAINT. AND REPAIRS	\$34,756	\$43,691	\$39,079	\$35,000
004541	VEHICLE REPAIRS AND MAINT.	\$239,187	\$332,003	\$294,289	\$411,000
004543	REPAIRS TO EQUIPMENT	\$0	\$10,583	\$10,583	\$10,000
004544	REPAIRS TO OFFICE EQUIPMENT	\$385	\$500	\$417	\$500
004548	RADIO REPAIRS AND MAINT.	\$0	\$500	\$0	\$500
004621	COPIER RENTALS AND SUPPLIES	\$23,439	\$33,672	\$23,788	\$25,140
004623	EQUIPMENT LEASE	\$65,712	\$68,705	\$67,341	\$70,770
004703	MH/MR	\$63,892	\$82,000	\$74,385	\$80,000
004705	PRE - EMPLOYMENT SCREENING	\$315	\$1,000	\$735	\$1,000
004715	VEHICLE IMPOUNDMENT YARD	\$20,400	\$23,532	\$15,320	\$24,000
004850	RCS RADIO FEES	\$84,000	\$81,638	\$81,638	\$87,780
004968	CARE OF ANIMALS	\$10,373	\$9,517	\$4,516	\$10,000
004970	ANIMAL CONTROL SUPPLIES	\$2,725	\$2,361	\$2,361	\$2,340
004999	MISCELLANEOUS	\$1,460	\$1,050	\$1,050	\$3,000
005008	LAW ENFORCEMENT EQUIP >5K	\$0	\$25,104	\$18,584	\$25,000
005302	FIRING RANGE IMPROVEMENTS	\$0	\$5,880	\$5,880	\$0
005700	VEHICLES >5K	\$580,579	\$679,549	\$678,564	\$959,152
005740	COMPUTER EQUIPMENT >5K	\$0	\$0	\$0	\$15,137
005741	COMPUTER SOFTWARE <5K	\$17,337	\$0	\$0	\$10,000
	TOTAL	\$17,053,274	\$18,710,096	\$18,181,486	\$18,070,236

DPS - ABC GEORGETOWN

001100	FULL TIME SALARIES	\$61,963	\$36,436	\$36,628	\$36,437
001101	PART TIME SALARIES 20 - 30 HRS/WK	\$11,434	\$0	\$0	\$0
002010	FICA	\$5,462	\$2,787	\$2,717	\$2,788
002020	RETIREMENT	\$8,437	\$4,358	\$4,390	\$4,440
002030	INSURANCE	\$14,066	\$8,400	\$8,400	\$8,400
002050	WORKER'S COMP	\$93	\$110	\$102	\$155
003008	LAW ENFORCEMENT EQUIP <5K	\$1,064	\$978	\$576	\$345

003010	COMPUTER EQUIPMENT <5K	\$1,412	\$2,960	\$1,303	\$0
003100	OFFICE SUPPLIES	\$891	\$0	\$0	\$0
004209	CELLULAR PHONE/PAGER	\$2,258	\$0	\$0	\$0
004211	TELEPHONE SERVICE	\$284	\$500	\$289	\$400
004410	BOND PREMIUMS	\$0	\$125	\$0	\$0
004544	REPAIRS TO OFFICE EQUIPMENT	\$245	\$0	\$0	\$0
004623	EQUIPMENT LEASE	\$6,500	\$6,500	\$6,500	\$6,500
004850	RCS RADIO FEES	\$5,250	\$5,880	\$5,880	\$7,161
005008	LAW ENFORCEMENT EQUIP >5K	\$0	\$0	\$0	\$0
	TOTAL	\$119,358	\$69,034	\$66,784	\$66,626

DPS - GTOWN WEST - NW

001100	FULL TIME SALARIES	\$33,078	\$32,939	\$32,915	\$32,939
002010	FICA	\$2,443	\$2,521	\$2,289	\$2,520
002020	RETIREMENT	\$3,819	\$3,940	\$3,909	\$4,014
002030	INSURANCE	\$7,033	\$8,400	\$8,400	\$8,400
002050	WORKER'S COMP	\$35	\$80	\$39	\$59
003008	LAW ENFORCEMENT EQUIP <5K	\$3,524	\$1,527	\$1,527	\$1,300
003100	OFFICE SUPPLIES	\$1,836	\$1,844	\$1,105	\$900
003398	VIDEO TAPES/CD/DVD	\$342	\$552	\$552	\$400
004209	CELLULAR PHONE/PAGER	\$1,630	\$1,050	\$702	\$0
004210	INTERNET/EMAIL SVS	\$0	\$0	\$0	\$0
004211	TELEPHONE SERVICE	\$0	\$0	\$0	\$0
004231	TRAVEL	\$130	\$200	\$0	\$150
004232	TRAINING, CONF, SEMINARS	\$194	\$400	\$200	\$400
004544	REPAIRS TO OFFICE EQUIPMENT	\$0	\$0	\$0	\$0
004548	RADIO REPAIRS AND MAINT.	\$0	\$247	\$137	\$300
004621	COPIER RENTAL AND SUPPLIES	\$1,653	\$1,700	\$1,353	\$1,700
004623	EQUIPMENT LEASE	\$9,750	\$9,912	\$9,912	\$9,756
004850	RCS RADIO FEES	\$4,200	\$4,883	\$4,883	\$6,237
004999	MISCELLANEOUS	\$0	\$74	\$68	\$300
	TOTAL	\$69,667	\$70,268	\$67,989	\$69,375

COUNTY JAIL

001100	FULL TIME SALARIES	\$11,374,804	\$11,413,079	\$11,413,079	\$11,685,369
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001109	CELL PHONE STIPEND	\$720	\$360	\$213	\$0
001110	OVERTIME	\$195,056	\$247,584	\$247,584	\$215,000
001113	FTO	\$9,230	\$14,000	\$13,598	\$14,400
001114	CERTIFICATIONS	\$25,435	\$31,679	\$30,529	\$33,839
001117	VOLUNTARY DUTY PAY	\$24,267	\$27,057	\$27,057	\$0
002010	FICA	\$846,694	\$891,457	\$850,266	\$914,069
002020	RETIREMENT	\$1,343,771	\$1,394,326	\$1,390,777	\$1,455,938
002030	INSURANCE	\$2,159,192	\$2,578,800	\$2,578,800	\$2,578,800
002050	WORKER'S COMP	\$142,829	\$176,353	\$158,757	\$91,315
002080	RANDOM DRUG TESTING	\$35	\$500	\$0	\$100
003001	SMALL EQUIPMENT AND TOOLS <5K	\$98	\$4,498	\$4,222	\$2,034
003002	VEHICLE EQUIPMENT <5K	\$186	\$534	\$533	\$1,800
003003	RADIO EQUIPMENT <5K	\$17,948	\$15,387	\$11,561	\$4,783
003005	OFFICE FURNITURE <5K	\$17,017	\$20,000	\$17,198	\$13,225
003006	OFFICE EQUIPMENT <5K	\$12,485	\$11,934	\$11,851	\$10,858
003008	LAW ENFORCEMENT EQUIP <5K	\$40,696	\$27,120	\$27,091	\$22,108
003009	LINENS/TOILETRIES	\$68,135	\$62,500	\$62,479	\$65,000
003010	COMPUTER EQUIPMENT <5K	\$31,553	\$37,410	\$35,462	\$34,662
003011	COMPUTER SOFTWARE <5K	\$0	\$1,580	\$190	\$1,080
003100	OFFICE SUPPLIES	\$33,857	\$35,000	\$33,915	\$35,000
003107	MEDICAL EQUIPMENT <5K	\$2,069	\$2,120	\$1,659	\$1,715
003111	KITCHEN SUPPLIES	\$22,256	\$24,000	\$23,995	\$24,000
003200	MEDICAL SUPPLIES	\$27,409	\$30,000	\$29,899	\$34,000
003301	GASOLINE	\$43,007	\$53,000	\$47,574	\$55,000
003305	CLOTHING	\$22,735	\$29,998	\$29,499	\$24,543
003306	FOOD SERVICE	\$625,536	\$683,924	\$551,583	\$684,376
003307	PHARMACEUTICALS	\$114,492	\$200,000	\$147,332	\$200,000
03311	UNIFORMS	\$36,912	\$53,216	\$49,743	\$52,756
003316	MEDICAL/HOSPITAL	\$570,037	\$640,000	\$504,840	\$600,000
003317	DENTAL	\$80,000	\$85,000	\$84,903	\$85,000
003318	JANITORIAL SUPPLIES	\$43,974	\$50,500	\$50,467	\$53,300
003398	VIDEO TAPES/CD/DVD	\$572	\$644	\$291	\$558
003900	MEMBERSHIP DUES	\$512	\$750	\$560	\$750

003901	PUBLICATIONS/BOOKS/PERIODICALS	\$720	\$3,920	\$2,921	\$1,050	
004000	PROJECT BETTER CHANCE	\$143,754	\$187,241	\$143,754	\$187,241	
004100	PROFESSIONAL SERVICES	\$97	\$700	\$619	\$0	
004116	JAIL DOCTOR	\$150,030	\$161,443	\$172,723	\$161,560	
004141	INTERPRETORS	\$0	\$0	\$0	\$700	
004209	CELLULAR PHONE/PAGER	\$1,428	\$1,530	\$1,476	\$1,380	
004210	INTERNET/EMAIL SVS	\$1,406	\$1,368	\$1,368	\$1,368	
004211	TELEPHONE SERVICE	\$2,748	\$2,500	\$2,166	\$2,500	
004229	STATE LAW ENFORC TRAINING MONIES	-\$7,481	\$25,810	\$4,870	\$0	
004231	TRAVEL	\$15,538	\$17,376	\$17,376	\$19,000	
004232	TRAINING, CONF, SEMINARS	\$42,268	\$65,000	\$26,844	\$45,000	
004350	PRINTED MATERIALS AND BINDING	\$25,157	\$29,841	\$28,477	\$34,464	
004410	BOND PREMIUIMS	\$1,000	\$1,411	\$407	\$1,008	
004413	PERSONAL LIABILITY INS	\$0	\$12,117	\$12,117	\$12,705	
004414	VEHICLE INSURANCE	\$2,747	\$3,159	\$3,159	\$3,300	
004415	VEHICLE INS. DEDUCTIBLE	\$0	\$2,000	\$1,310	\$0	
004500	MAINTENANCE CONTRACTS	\$6,000	\$7,500	\$6,500	\$7,500	
004510	FACILTY MAINT. AND REPAIR	\$0	\$2,003	\$2,003	\$0	
004541	VEHICLE REPAIRS AND MAINT.	\$12,480	\$16,000	\$12,563	\$22,807	
004543	REPAIRS TO EQUIPMENT	\$6,358	\$34,500	\$20,735	\$24,500	
004544	REPAIRS TO OFFICE EQUIPMENT	\$763	\$2,000	\$446	\$1,000	
004548	RADIO REPAIRS AND MAINT.	\$1,329	\$2,300	\$895	\$1,500	
004621	COPIER RENTALS AND SUPPLIES	\$9,863	\$10,400	\$10,229	\$10,600	
004623	EQUIPMENT LEASE	\$0	\$0	\$0	\$9,000	
004705	PRE - EMPLOYMENT SCREENING	\$1,365	\$2,500	\$980	\$2,000	
004850	RCS RADIO FEES	\$3,780	\$4,200	\$4,200	\$5,082	
004992	CSR PROGRAM	\$4,185	\$5,710	\$4,865	\$5,710	
004999	MISCELLANEOUS	\$2,694	\$3,235	\$1,873	\$4,000	
005000	CAPITAL OUTLAY >5K	\$35,400	\$20,170	\$20,104	\$148,584	
005700	VEHICLES >5K	\$0	\$170,000	\$169,490	\$0	
	TOTAL	\$18,397,144	\$19,640,244	\$19,111,976	\$19,708,938	
ADULT PROBATION	003005	OFFICE FURNITURE <5K	\$0	\$990	\$990	\$1,000

003006	OFFICE EQUIPMENT <5K	\$660	\$272	\$272	\$0
003301	GASOLINE	\$2,856	\$3,495	\$1,588	\$3,000
004216	POSTAGE METER RENTAL SUPPLIES	\$0	\$0	\$0	\$0
004414	VEHICLE INSURANCE	\$256	\$358	\$358	\$360
004415	VEHICLE INS. DEDUCTIBLE	\$0	\$1,000	\$0	\$0
004541	VEHICLE REPAIRS AND MAINT.	\$596	\$454	\$454	\$650
004717	CSCD COOP AGREEMENT	\$128,877	\$164,285	\$164,285	\$164,285
004901	CSR PROGRAM EXPENDITURES	\$33,451	\$34,371	\$34,371	\$33,480
004999	MISCELLANEOUS	\$0	\$0	\$0	\$500
	TOTAL	\$166,695	\$205,225	\$202,318	\$203,275

JUVENILE SERVICES

000777	TRANSFER TO CAPITAL PROJECTS	\$0	\$0	\$0	\$0
000999	TRANSFER TO GRANTS FUND	\$3,560	\$2,506	\$2,142	\$0
001100	FULL TIME SALARIES	\$4,923,134	\$5,209,604	\$4,973,364	\$5,230,746
001101	PART TIME SALARIES 20 - 30 HRS/WK	\$14,718	\$14,052	\$14,052	\$14,040
00102	PART TIME SALARIES <20 HRS/WKS	\$0	\$1,788	\$933	\$0
001103	PART TIME SALARIES 30 - 40 HRS/WK	\$0	\$0	\$0	\$0
001107	TEMP LABOR - SEASONAL HELP	\$20,784	\$27,940	\$24,076	\$25,000
001109	CELL PHONE STIPEND	\$35,951	\$37,703	\$37,703	\$37,440
001110	OVERTIME	\$136,104	\$150,240	\$137,695	\$145,204
001114	CERTIFICATIONS	\$1,080	\$1,080	\$1,080	\$1,080
001117	VOLUNTARY DUTY PAY	\$4,215	\$4,154	\$4,154	\$0
001130	MERIT PAY	\$0	\$0	\$0	\$244,643
002010	FICA	\$370,825	\$415,898	\$369,077	\$435,909
002020	RETIREMENT	\$590,394	\$646,727	\$611,359	\$691,275
002030	INSURANCE	\$893,614	\$1,115,105	\$1,070,780	\$1,137,247
002050	WORKER'S COMP	\$35,208	\$50,207	\$40,572	\$23,418
002080	RANDOM DRUG TESTING	\$0	\$250	\$35	\$0
003003	RADIO EQUIPMENT <5K	\$7,475	\$6,628	\$6,598	\$1,911
003005	OFFICE FURNITURE <5K	\$3,595	\$10,534	\$9,508	\$8,160
003006	OFFICE EQUIPMENT <5K	\$13,674	\$8,588	\$8,533	\$6,977
003009	LINENS/TOILETRIES	\$5,548	\$7,000	\$5,183	\$6,800
003010	COMPUTER EQUIPMENT <5K	\$54,528	\$49,960	\$49,960	\$50,500

003011	COMPUTER SOFTWARE <5K	\$0	\$0	\$0	\$0
003100	OFFICE SUPPLIES	\$22,451	\$32,000	\$27,466	\$24,000
003101	EDUC AIDS/MATLS	\$829	\$1,144	\$1,144	\$1,000
003102	SAFETY SUPPLIES	\$573	\$500	\$497	\$500
003105	PAPER SUPPLIES	\$24	\$300	\$0	\$200
003110	OTHER SUPPLIES	\$2,180	\$4,300	\$2,859	\$2,800
003200	MEDICAL SUPPLIES	\$3,342	\$2,500	\$1,941	\$3,400
003301	GASOLINE	\$23,439	\$30,500	\$27,587	\$28,825
003305	CLOTHING	\$11,361	\$12,000	\$11,916	\$12,000
003306	FOOD SERVICE	\$322,673	\$293,000	\$288,708	\$290,000
003307	PHARMACEUTICALS	\$47,959	\$45,000	\$33,712	\$45,000
003311	UNIFORMS	\$5,910	\$5,975	\$5,611	\$6,011
003316	MEDICAL/HOSPITAL	\$11,419	\$17,000	\$7,928	\$17,000
003317	DENTAL	\$6,332	\$6,000	\$5,762	\$6,000
003318	JANITORIAL SUPPLIES	\$5,126	\$5,100	\$4,922	\$4,600
003321	FILM, FILM PROCESSING	\$0	\$300	\$165	\$200
003601	EMPLOYEE RECOGNITION PROGRAM	\$0	\$2,039	\$346	\$2,039
003900	MEMBERSHIP DUES	\$2,254	\$4,120	\$3,557	\$8,120
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$1,098	\$2,323	\$2,323	\$4,000
004100	PROFESSIONAL SERVICES	\$124,545	\$152,929	\$121,864	\$161,850
004102	RESIDENTIAL SERVICES	\$525,612	\$600,000	\$420,131	\$600,000
004103	GISD RESIDENTIAL SERVICES	\$0	\$42,846	\$10,500	\$33,326
004106	COUNSELING SERVICES	\$58,355	\$72,700	\$66,621	\$70,000
004107	CARE OF JUVENILES	\$269	\$1,000	\$29	\$1,000
004108	NON - RESIDENTIAL SERVICES	\$63,632	\$75,000	\$69,678	\$75,000
004181	INDEPENDENT AUDIT	\$2,500	\$2,750	\$2,750	\$2,750
004211	TELEPHONE SERVICE	\$6,680	\$7,900	\$5,661	\$7,700
004212	POSTAGE	\$4,503	\$4,500	\$4,500	\$4,500
004231	TRAVEL	\$4,318	\$5,900	\$5,026	\$4,600
004232	TRAINING, CONF, SEMINARS	\$46,314	\$54,061	\$54,013	\$50,700
004350	PRINTED MATERIALS AND BINDING	\$4,611	\$3,200	\$3,054	\$5,000
004410	BOND PREMIUIMS	\$102	\$500	\$102	\$400
004413	PERSONAL LIABILITY INS.	\$459	\$1,500	\$929	\$1,500

004414	VEHICLE INSURANCE	\$3,285	\$3,353	\$3,219	\$3,353
004415	VEHICLE INS. DEDUCTIBLE	\$0	\$1,000	\$0	\$0
004500	MAINTENANCE CONTRACTS	\$2,555	\$5,406	\$4,530	\$7,165
004510	FACILITY MAINT. AND REPAIR	\$3,301	\$13,933	\$12,055	\$12,500
004541	VEHICLE REPAIRS AND MAINT.	\$13,177	\$17,700	\$15,475	\$15,333
004543	REPAIRS TO EQUIPMENT	\$193	\$1,123	\$471	\$2,000
004621	COPIER RENTALS AND SUPPLIES	\$33,886	\$32,277	\$32,277	\$32,000
004705	PRE - EMPLOYMENT SCREENING	\$2,090	\$1,543	\$1,469	\$2,500
004901	CSR PROGRAM EXPENDITURES	\$861	\$1,000	\$176	\$1,000
004999	MISCELLANEOUS	\$2,806	\$1,791	\$1,705	\$3,000
005000	CAPITAL OUTLAY >5K	\$0	\$7,149	\$6,501	\$0
005700	VEHICLES >5K	\$0	\$0	\$0	\$0
	TOTAL	\$8,485,430	\$9,335,123	\$8,635,983	\$9,613,222
911 COMMUNICATIONS					
001100	FULL TIME SALARIES	\$2,010,267	\$2,320,456	\$2,083,272	\$2,404,709
001109	CELL PHONE STIPEND	\$9,040	\$9,600	\$8,876	\$9,600
001110	OVERTIME	\$354,858	\$400,000	\$355,905	\$375,000
001113	FTO	\$2,723	\$7,200	\$4,061	\$7,200
002010	FICA	\$169,175	\$209,400	\$172,731	\$213,933
002020	RETIREMENT	\$275,339	\$327,376	\$291,312	\$340,754
002030	INSURANCE	\$386,826	\$495,600	\$495,600	\$520,800
002050	WORKER'S COMP	\$2,872	\$3,600	\$3,086	\$4,707
003001	SMALL EQUIPMENT AND TOOLS <5K	\$228	\$250	\$184	\$2,478
003003	RADIO EQUIPMENT <5K	\$10,781	\$10,602	\$10,127	\$15,132
003005	OFFICE FURNITURE <5K	\$993	\$1,995	\$529	\$600
003006	OFFICE EQUIPMENT <5K	\$4,414	\$2,054	\$2,054	\$3,349
003010	COMPUTER EQUIPMENT <5K	\$11,693	\$1,975	\$1,613	\$7,990
003011	COMPUTER SOFTWARE <5K	\$1,092	\$6,310	\$4,345	\$7,317
003100	OFFICE SUPPLIES	\$5,533	\$3,905	\$3,419	\$6,500
003101	EDUC AIDS/MATLS	\$1,296	\$2,000	\$1,996	\$2,000
003105	PAPER SUPPLIES	\$1,444	\$2,500	\$2,372	\$2,500
003115	COMPUTER SUPPLIES	\$351	\$413	\$127	\$400
003120	PRINTER SUPPLIES	\$2,821	\$4,711	\$4,711	\$5,000

003301	GASOLINE	\$6,482	\$6,625	\$6,625	\$7,000
003311	UNIFORMS	\$5,829	\$4,062	\$4,062	\$4,450
003318	JANITORIAL SUPPLIES	\$138	\$300	\$299	\$300
003601	EMPLOYEE RECOGNITION PROGRAM	\$599	\$750	\$737	\$750
003900	MEMBERSHIP DUES	\$2,529	\$3,200	\$2,575	\$3,200
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$1,233	\$1,600	\$1,062	\$1,600
004209	CELLULAR PHONE/PAGER	\$12,907	\$18,244	\$12,613	\$18,526
004210	INTERNET/EMAIL SVS	\$1,638	\$3,775	\$2,378	\$13,740
004211	TELEPHONE SERVICE	\$1,257	\$1,657	\$1,657	\$1,500
004212	POSTAGE	\$298	\$750	\$461	\$400
004216	POSTAGE METER RENTAL/SUPPLIES	\$0	\$0	\$0	\$240
004231	TRAVEL	\$7,184	\$5,080	\$4,154	\$5,000
004232	TRAINING, CONF, SEMINARS	\$65,826	\$76,900	\$72,878	\$101,400
004350	PRINTED MATERIALS AND BINDING	\$921	\$1,500	\$0	\$1,500
004414	VEHICLE INSURANCE	\$494	\$8,253	\$920	\$8,921
004415	VEHICLE INS. DEDUCTIBLE	\$0	\$0	\$0	\$0
004430	UTILITIES	\$3,379	\$8,209	\$8,209	\$8,105
004500	MAINTENANCE CONTRACTS	\$46,483	\$126,621	\$84,387	\$166,343
004541	VEHICLE REPAIRS AND MAINT.	\$2,522	\$4,681	\$4,681	\$4,799
004544	REPAIRS TO OFFICE EQUIPMENT	\$601	\$756	\$437	\$800
004548	RADIO REPAIRS AND MAINT.	\$978	\$83	\$0	\$500
004621	COPIER RENTALS AND SUPPLIES	\$1,972	\$2,850	\$2,830	\$3,300
004705	PRE - EMPLOYMENT SCREENING	\$660	\$1,060	\$1,060	\$800
004850	RCS RADIO FEES	\$6,300	\$6,773	\$6,773	\$15,702
004999	MISCELLANEOUS	\$572	\$452	\$452	\$1,000
005700	VEHICLES >5K	\$3,031	\$18	\$18	\$0
	TOTAL	\$3,425,578	\$4,094,146	\$3,665,588	\$4,299,846

**EMERGENCY SERVICES
DEPARTMENT**

000507	TRANSFER TO RCS	\$444,449	\$675,782	\$0	\$568,480
000999	TRANSFER TO GRANTS FUND	\$0	\$0	\$0	\$0
001100	FULL TIME SALARIES	\$240,318	\$222,622	\$222,622	\$221,717
001109	CELL PHONE STIPEND	\$2,305	\$2,520	\$1,928	\$1,980

001110	OVERTIME	\$0	\$0	\$0	\$20,000
002010	FICA	\$16,251	\$16,249	\$15,270	\$18,643
002020	RETIREMENT	\$28,096	\$26,819	\$26,702	\$29,695
002030	INSURANCE	\$14,066	\$25,200	\$25,200	\$25,200
002050	WORKER'S COMP	\$260	\$400	\$285	\$434
003001	SMALL EQUIPMENT AND TOOLS	\$0	\$200	\$64	\$200
003003	RADIO EQUIPMENT <5K	\$19,026	\$30,000	\$24,119	\$20,000
003005	OFFICE FURNITURE <5K	\$137	\$4,700	\$4,602	\$1,500
003006	OFFICE EQUIPMENT <5K	\$0	\$0	\$0	\$1,500
003010	COMPUTER EQUIPMENT <5K	\$1,677	\$0	\$0	\$2,400
003100	OFFICE SUPPLIES	\$0	\$500	\$0	\$500
003102	SAFETY SUPPLIES	\$0	\$0	\$0	\$0
003105	PAPER SUPPLIES	\$0	\$0	\$0	\$0
003110	OTHER SUPPLIES	\$1,339	\$4,000	\$1,318	\$2,000
003115	COMPUTER SUPPLIES	\$0	\$400	\$0	\$0
003120	PRINTER SUPPLIES	\$0	\$400	\$0	\$0
003301	GASOLINE	\$529	\$1,000	\$506	\$750
003311	UNIFORMS	\$920	\$1,200	\$1,089	\$1,000
003318	JANITORIAL SUPPLIES	\$0	\$0	\$0	\$0
003601	EMPLOYEE RECOGNITION PROGRAM	\$0	\$200	\$0	\$200
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$0	\$100	\$0	\$100
004209	CELLULAR PHONE/PAGER	\$797	\$0	\$0	\$0
004210	INTERNET/EMAIL SVS	\$0	\$4,080	\$1,052	\$1,500
004211	TELEPHONE SERVICE	\$48	\$100	\$59	\$100
004212	POSTAGE	\$11	\$100	\$0	\$50
004231	TRAVEL	\$332	\$1,000	\$231	\$500
004232	TRAINING, CONF, SEMINARS	\$378	\$10,000	\$335	\$5,000
004350	PRINTED MATERIALS AND BINDING	\$0	\$0	\$0	\$0
004414	VEHICLE INSURANCE	\$198	\$500	\$95	\$400
004415	VEHICLE INS. DEDUCTIBLE	\$1,000	\$1,000	\$0	\$0
004541	VEHICLE REPAIRS AND MAINT.	\$1,420	\$2,500	\$494	\$2,673
004544	REPAIRS TO OFFICE EQUIPMENT	\$0	\$250	\$0	\$0
004548	RADIO REPAIRS AND MAINT.	\$22,500	\$24,000	\$17,994	\$24,000

004850	RCS RADIO FEES	\$630	\$998	\$998	\$1,155
004999	MISCELLANEOUS	\$297	\$500	\$0	\$500
	TOTAL	\$796,983	\$1,057,319	\$344,960	\$952,177

HEALTH DISTRICT

000346	TRANSFER TO MEDICAID UPL PROGRAM	\$3,900,000	\$5,400,000	\$5,400,000	\$5,400,000
002050	WORKER'S COMP	\$7,570	\$10,000	\$7,956	\$4,118
003010	COMPUTER EQUIPMENT <5K	\$19,936	\$11,415	\$11,415	\$20,000
003011	COMPUTER SOFTWARE <5K	\$0	\$0	\$0	\$0
003900	MEMBERSHIP DUES	\$500	\$500	\$500	\$500
004063	ADMIN. COST INDIGENT	\$36,536	\$0	\$0	\$0
004181	INDEPENDENT AUDIT	\$0	\$0	\$0	\$0
004210	INTERNET/EMAIL SVS	\$12,870	\$15,764	\$15,764	\$16,180
004211	TELEPHONE SERVICE	\$6,189	\$5,960	\$5,188	\$5,500
004414	VEHICLE INSURANCE	\$1,623	\$2,756	\$1,471	\$1,700
004415	VEHICLE INS. DEDUCTIBLE	\$0	\$1,000	\$0	\$0
004505	SOFTWARE MAINTENANCE	\$3,799	\$3,800	\$3,796	\$4,899
004704	HEALTH DISTRICT COOP AGREEMENT	\$1,843,610	\$1,990,096	\$1,960,150	\$2,082,816
004850	RCS RADIO FEES	\$1,260	\$1,260	\$1,260	\$1,386
004905	PAYMENT FOR INDIGENTS	\$202,395	\$99,416	\$11,916	\$25,000
005752	COMMUNICATION EQUIPMENT	\$0	\$8,625	\$8,624	\$0
	TOTAL	\$6,036,288	\$7,550,592	\$7,428,040	\$7,562,099

MUSEUM

004270	COUNTY MUSEUM AGREEMENT	\$204,834	\$200,834	\$200,834	\$200,834
	TOTAL	\$204,834	\$200,834	\$200,834	\$200,834

PUBLIC ASSISTANCE

004104	RURAL FIRE PROTECTION	\$462,818	\$464,887	\$457,096	\$513,129
004611	RENT, WMSON - BURNET CO OPP INC	\$34,000	\$34,000	\$34,000	\$34,000
004612	CARTS PROGRAM	\$20,000	\$0	\$0	\$0
004614	SENIOR NUTRITION, WMSON - BURNET	\$37,600	\$30,000	\$30,000	\$30,000
004703	MH/MR	\$63,000	\$63,000	\$63,000	\$63,000
004708	CHILD ADVOCACY CENTER	\$50,000	\$50,000	\$50,000	\$50,000
004951	PAUPER BURIALS	\$300	\$600	\$600	\$900
004963	WEST WILCO MENTAL RETARDATION	\$37,000	\$22,000	\$22,000	\$22,000

	004967	WILLIAMSON COUNTY CRISIS CENTER	\$67,500	\$67,500	\$67,500	\$67,500
		TOTAL	\$772,218	\$731,987	\$724,196	\$780,529
CHILD WELFARE	002080	RANDOM DRUG TESTING	\$11,184	\$0	\$0	\$0
	003305	CLOTHING	\$109,125	\$106,000	\$88,775	\$106,000
	003316	MEDICAL/HOSPITAL	\$172	\$3,000	\$36	\$2,000
	004100	PROFESSIONAL SERVICES	\$94,238	\$0	\$0	\$0
	004105	FOSTER HOME CARE	\$0	\$1,000	\$817	\$1,000
	004106	COUNSELING SERVICES	\$292	\$2,000	\$80	\$1,500
	004109	SPECIAL NEEDS	\$22	\$1,000	\$37	\$500
	004999	MISCELLANEOUS	\$105	\$500	\$28	\$500
		TOTAL	\$215,137	\$113,500	\$89,774	\$111,500
RECYCLING CENTER	001102	PART TIME SALARIES < 20 HRS/WKS	\$9,887	\$10,000	\$8,258	\$10,000
	002010	FICA	\$756	\$765	\$632	\$765
	002020	RETIREMENT	\$1,141	\$1,196	\$980	\$1,218
	002050	WORKER'S COMP	\$397	\$500	\$425	\$198
	003001	SMALL EQUIPMENT AND TOOLS <5K	\$0	\$500	\$0	\$50
	003006	OFFICE EQUIPMENT <5K	\$0	\$0	\$0	\$0
	003100	OFFICE SUPPLIES	\$0	\$50	\$0	\$0
	003110	OTHER SUPPLIES	\$0	\$1,000	\$310	\$400
	003301	GASOLINE	\$0	\$200	\$0	\$0
	004350	PRINTED MATERIALS AND BINDING	\$0	\$0	\$0	\$0
	004510	FACILITY MAINT. AND REPAIR	\$3,170	\$2,500	\$1,991	\$2,000
	004543	REPAIRS TO EQUIPMENT	\$0	\$1,027	\$1,027	\$750
	004990	SOLID WASTE MGMT/RECYCLING	\$0	\$1,300	\$0	\$1,000
	004999	MISCELLANEOUS	\$6,000	\$49,973	\$28,314	\$50,000
		TOTAL	\$21,352	\$69,011	\$41,937	\$66,381
EXTENSION SERVICE	001100	FULL TIME SALARIES	\$174,400	\$170,944	\$161,328	\$113,519
	001103	PART TIME SALARIES 30 - 40 HRS/WK	\$0	\$0	\$0	\$0
	001109	CELL PHONE STIPEND	\$3,400	\$4,800	\$3,612	\$3,840
	001926	CONTRIBUTED WAGES	\$0	\$0	\$0	\$52,080

002010	FICA	\$13,295	\$13,445	\$12,066	\$12,962
002020	RETIREMENT	\$15,337	\$14,217	\$13,766	\$14,300
002030	INSURANCE	\$35,166	\$33,600	\$33,600	\$33,600
002050	WORKER'S COMP	\$231	\$400	\$253	\$386
003005	OFFICE FURNITURE <5K	\$897	\$289	\$289	\$2,790
003006	OFFICE EQUIPMENT <5K	\$0	\$0	\$0	\$0
003010	COMPUTER EQUIPMENT <5K	\$2,222	\$2,625	\$2,625	\$6,200
003100	OFFICE SUPPLIES	\$2,739	\$3,611	\$2,909	\$3,600
003101	EDUC AIDS/MATLS	\$3,218	\$2,300	\$2,218	\$2,200
003301	GASOLINE	\$5,818	\$8,000	\$7,867	\$10,039
003900	MEMBERSHIP DUES	\$908	\$1,052	\$1,023	\$935
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$308	\$427	\$406	\$427
004209	CELLULAR PHONE/PAGER	\$0	\$0	\$0	\$0
004211	TELEPHONE SERVICE	\$824	\$700	\$583	\$700
004212	POSTAGE	\$438	\$500	\$366	\$500
004221	LIVESTOCK SHOW	\$3,550	\$4,720	\$4,711	\$4,600
004231	TRAVEL	\$10,107	\$14,000	\$7,822	\$14,000
004232	TRAINING, CONF., SEMINARS	\$6,125	\$7,750	\$6,245	\$7,000
004350	PRINTED MATERIALS AND BINDING	\$190	\$232	\$232	\$200
004414	VEHICLE INSURANCE	\$342	\$358	\$358	\$376
004415	VEHICLE INS. DEDUCTIBLE	\$0	\$1,000	\$0	\$0
004541	VEHICLE REPAIRS AND MAINT.	\$973	\$2,315	\$1,644	\$2,954
004544	REPAIRS TO OFFICE EQUIPMENT	\$0	\$106	\$0	\$0
004621	COPIER RENTAL AND SUPPLIES	\$4,691	\$6,185	\$6,185	\$5,500
005700	VEHICLES >5K	\$0	\$0	\$0	\$0
	TOTAL	\$285,178	\$293,576	\$270,108	\$292,708

MERIT MONIES

COUNTY JUDGE DEPARTMENT

001130	MERIT PAY	\$0	\$0	\$0	\$55,925
002010	FICA	\$0	\$0	\$0	\$4,278
002020	RETIREMENT	\$0	\$0	\$0	\$6,814
	TOTAL	\$0	\$0	\$0	\$67,018

COUNTY CLERK DEPARTMENT	001130	MERIT PAY	\$0	\$0	\$0	\$39,041
	002010	FICA	\$0	\$0	\$0	\$2,987
	002020	RETIREMENT	\$0	\$0	\$0	\$4,757
		TOTAL	\$0	\$0	\$0	\$46,785
SHERIFF OFFICE DEPARTMENT	001130	MERIT PAY	\$0	\$0	\$0	\$151,957
	002010	FICA	\$0	\$0	\$0	\$11,625
	002020	RETIREMENT	\$0	\$0	\$0	\$18,516
		TOTAL	\$0	\$0	\$0	\$182,098
EMERGENCY SRVS DEPARTMENT	001130	MERIT PAY	\$0	\$0	\$0	\$323,044
	002010	FICA	\$0	\$0	\$0	\$24,713
	002020	RETIREMENT	\$0	\$0	\$0	\$39,363
		TOTAL	\$0	\$0	\$0	\$387,120
HUMAN RESOURCES DEPARTMENT	001130	MERIT PAY	\$0	\$0	\$0	\$19,121
	002010	FICA	\$0	\$0	\$0	\$1,463
	002020	RETIREMENT	\$0	\$0	\$0	\$2,330
		TOTAL	\$0	\$0	\$0	\$22,913
INFRASTRUCTURE DEPARTMENT	001130	MERIT PAY	\$0	\$0	\$0	\$40,458
	002010	FICA	\$0	\$0	\$0	\$3,095
	002020	RETIREMENT	\$0	\$0	\$0	\$4,930
		TOTAL	\$0	\$0	\$0	\$48,482

***The Amended Budget and Estimated FY11/12 are estimated as of Nov. 12, 2012. These totals may change until the books are closed Dec. 31, 2012.**

FY 2012-2013

ROAD AND BRIDGE FUND

**Adopted Budget
Williamson County, Texas
Road and Bridge Fund**

Fund Analysis

	Actual 2010-2011	Amended Budget 2011-2012	Estimated 2011-2012	Adopted Budget 2012-2013
Beginning Balance	\$14,527,944	\$12,250,208	\$12,250,208	\$12,448,294
Revenues	\$15,306,060	\$15,407,223	\$15,488,926	\$18,614,435
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$29,834,004	\$27,657,431	\$27,739,134	\$31,062,729
Expenditures	\$12,827,807	\$17,521,190	\$14,737,800	\$18,539,473
Capital Outlay	\$908,023	\$85,432	\$79,948	\$90,000
Transfers Out	\$3,847,966	\$879,000	\$473,092	\$50,000
Ending Balance	\$12,250,208	\$9,171,809	\$12,448,294	\$12,383,256

Revenue Analysis

Current Ad Valorem Taxes	\$9,953,304	\$10,125,653	\$10,166,405	\$13,527,435
Delinquent Ad Valorem Taxes	\$124,270	\$126,570	\$106,361	\$107,000
Intergovernmental	\$131,006	\$128,000	\$160,586	\$127,000
Motor Vehicle Registration	\$1,413,370	\$1,272,000	\$1,275,781	\$1,150,000
Optional County Reg Fee	\$3,463,143	\$3,500,000	\$3,651,788	\$3,575,000
Investment Income	\$79,395	\$55,000	\$60,080	\$60,000

Proceeds of sales or surplus property	\$57,738	\$100,000	\$14,676	\$50,000
Inspection fees	\$80,989	\$60,000	\$18,214	\$15,000
Other	\$2,848	\$40,000	\$35,035	\$3,000
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	<u>\$15,306,060</u>	<u>\$15,407,223</u>	<u>\$15,488,926</u>	<u>\$18,614,435</u>

***The Amended Budget and Estimated FY11/12 are estimated as of Nov. 12, 2012. These totals may change until the books are closed Dec. 31, 2012.**

Expenditure Analysis

	Line Item	Description	Actual Expenses 2010-2011	Amended Budget 2011-2012	Estimated Expenses 2011-2012	Adopted Budget 2012-2013
UNIFIED ROAD SYSTEM FUND						
UNIFIED ROAD SYSTEM	000507	TRANSFER TO RADIO COMM SYS	\$0	\$0		\$50,000
	000777	TRANSFER TO CAPITAL PROJECTS	\$3,847,966	\$879,000	\$473,092	\$0
	001100	FULL TIME SALARIES	\$4,554,117	\$4,957,828	\$4,516,337	\$4,948,965
	001102	PART TIME SALARIES <20 HRS/WKS	\$0	\$0	\$0	\$0
	001107	TEMP LABOR - SEASONAL HELP	\$26,097	\$32,842	\$26,751	\$71,340
	001109	CELL PHONE STIPEND	\$13,845	\$15,240	\$13,303	\$14,490
	001110	OVERTIME	\$36,433	\$63,158	\$60,199	\$38,000
	001130	MERIT PAY	\$0	\$0	\$0	\$192,792
	001151	CSR SALARIES	\$58,617	\$62,735	\$62,735	\$65,000
	002010	FICA	\$341,880	\$395,982	\$337,114	\$407,790
	002020	RETIREMENT	\$540,772	\$615,130	\$552,827	\$640,839
	002030	INSURANCE	\$865,787	\$1,050,000	\$1,038,800	\$1,041,600
	002050	WORKER'S COMP	\$146,073	\$179,423	\$131,446	\$66,038
	002070	GROUP INS/RETIREES	\$106,670	\$187,800	\$186,136	\$218,400
	002080	RANDOM DRUG TESTING	\$3,025	\$3,000	\$2,055	\$3,000
	003001	SMALL EQUIPMENT AND TOOLS <5K	\$19,975	\$24,000	\$22,899	\$25,000
	003002	VEHICLE EQUIPMENT <5K	\$0	\$7,650	\$7,341	\$20,750
	003003	RADIO EQUIPMENT <5K	\$0	\$0	\$0	\$0
	003005	OFFICE FURNITURE <5K	\$5,960	\$5,200	\$1,738	\$5,000
	003006	OFFICE EQUIPMENT <5K	\$1,735	\$3,994	\$3,994	\$2,800
	003010	COMPUTER EQUIPMENT <5K	\$22,290	\$26,500	\$25,949	\$20,300
	003011	COMPUTER SOFTWARE <5K	\$22,015	\$20,150	\$12,888	\$10,000
	003100	OFFICE SUPPLIES	\$5,580	\$5,035	\$5,035	\$5,000
	003101	EDUC AIDS/MATLS	\$0	\$500	\$165	\$400
	003102	SAFETY SUPPLIES	\$18,021	\$7,000	\$6,468	\$10,000

003109	CONCRETE SURVEY SUPP AND EQUIP	\$28,729	\$38,000	\$22,331	\$32,000
003110	OTHER SUPPLIES	\$4,941	\$6,500	\$5,220	\$7,500
003120	PRINTER SUPPLIES	\$0	\$5,000	\$4,564	\$5,500
003301	GASOLINE	\$903,858	\$900,000	\$861,056	\$900,000
003302	USED TIRE DISPOSAL	\$2,470	\$2,500	\$1,372	\$2,675
003311	UNIFORMS	\$26,063	\$31,000	\$26,519	\$31,000
003318	JANITORIAL SUPPLIES	\$378	\$500	\$241	\$500
003540	CONTRACT SEAL COATING	\$0	\$0	\$0	\$507,000
003542	CONTRACT STRIPING	\$129,675	\$125,000	\$78,075	\$0
003544	CONTRACT HAULING	\$139,262	\$55,000	\$50,135	\$50,000
003550	ASPHALT	\$2,555,772	\$4,300,000	\$3,402,610	\$4,139,700
003551	BASE AND STABILIZER	\$369,016	\$542,000	\$260,355	\$556,000
003552	CONCRETE	\$49,761	\$90,000	\$33,977	\$90,000
003553	SIGNS	\$159,750	\$110,000	\$72,785	\$95,000
003554	CHEMICALS AND ROADSIDE SPRAYING	\$57,104	\$60,000	\$54,333	\$88,000
003555	FENCING MATERIALS/LABOR	\$8,195	\$12,000	\$2,693	\$10,000
003556	AGGREGATE/ROCK MATERIALS	\$123,534	\$470,000	\$381,338	\$332,200
003558	CULVERTS AND BRIDGE LUMBER	\$91,707	\$130,000	\$127,678	\$70,000
003599	ROAD CONST./MAINT.	\$5,366	\$48,850	\$33,826	\$39,800
003601	EMPLOYEE RECOGNITION PROGRAM	\$0	\$1,152	\$1,152	\$560
003900	MEMBERSHIP DUES	\$1,140	\$2,944	\$2,353	\$4,500
003901	PUBLICATIONS/BOOKS/PERIODICALS	\$1,050	\$1,000	\$614	\$1,135
004100	PROFESSIONAL SERVICES	\$37,939	\$349,394	\$243,007	\$200,000
004150	SURVEYING	\$0	\$400	\$0	\$75,000
004160	LAB FEES	\$3,685	\$50,000	\$7,857	\$25,000
004210	INTERNET/EMAIL SERVICES	\$114	\$0	\$0	\$0
004211	TELEPHONE SERVICES	\$4,029	\$4,300	\$3,545	\$4,000
004212	POSTAGE	\$335	\$1,170	\$1,161	\$2,000
004231	TRAVEL	\$15,596	\$15,000	\$5,427	\$10,000
004232	TRAINING, CONF, SEMINARS	\$22,923	\$46,795	\$39,066	\$52,134
004350	PRINTED MATERIALS AND BINDING	\$1,233	\$1,700	\$1,329	\$5,000
004410	BOND PREMIUMS	\$150	\$400	\$150	\$400
004414	VEHICLE INSURANCE	\$26,718	\$28,000	\$26,628	\$27,000

004415	VEHICLE INSURANCE DEDUCTIBLE	\$13,026	\$4,000	\$0	\$0
004430	UTILITIES	\$24,965	\$30,000	\$21,948	\$30,000
004500	MAINTENANCE CONTRACTS	\$100	\$0	\$0	\$0
004505	SOFTWARE MAINTENANCE	\$0	\$11,750	\$9,303	\$11,750
004510	FACILITY MAINT. AND REPAIR	\$3,015	\$28,400	\$24,937	\$45,000
004520	AUCTION MAKE READY EXP	\$0	\$6,700	\$866	\$6,700
004531	MAINT. AGREEMENTS-BRUSHY CREEK	\$20,607	\$20,905	\$20,905	\$22,000
004541	VEHICLE REPAIRS AND MAINT.	\$1,051,186	\$1,115,300	\$1,111,682	\$1,407,000
004543	REPAIRS TO EQUIPMENT	\$4,141	\$5,500	\$5,370	\$5,500
004544	REPAIRS TO OFFICE EQUIPMENT	\$14	\$0	\$0	\$0
004547	FUEL SITE REPAIR	\$1,464	\$2,000	\$0	\$1,500
004548	RADIO REPAIRS AND MAINT.	\$0	\$1,000	\$960	\$1,600
004549	SIGNAL LIGHT MAINT.	\$0	\$4,000	\$3,247	\$3,000
004604	PYMTS TO TIF/TIRZ	\$0	\$8,700	\$8,031	\$8,700
004620	FURNITURE/EQUIP. RENTAL	\$5,513	\$31,000	\$15,144	\$33,000
004621	COPIER RENTAL AND SUPPLIES	\$8,621	\$12,144	\$12,144	\$16,650
004705	PRE-EMPLOYMENT SCREENING	\$685	\$800	\$495	\$800
004850	RCS RADIO FEES	\$30,450	\$31,920	\$31,448	\$36,960
	PHASE II STORM WATER MGMT				
004920	PROGRAM	\$2,770	\$14,586	\$835	\$4,605
004991	LANDFILL	\$29,058	\$25,000	\$16,690	\$25,000
004993	SAFETY PROGRAM	\$644	\$1,300	\$443	\$1,800
004999	MISCELLANEOUS	\$84,410	\$20,212	\$20,168	\$15,000
005000	CAPITAL OUTLAY >5K	\$106,472	\$85,432	\$79,948	\$90,000
005003	EQUIPMENT >5K	\$0	\$84,000	\$60,563	\$35,000
005200	RIGHT OF WAY	\$28,500	\$75,586	\$50,553	\$30,000
005400	BRIDGES	\$11,164	\$65,000	\$0	\$40,000
005700	VEHICLES >5K	\$191,917	\$73,500	\$0	\$345,000
005711	HEAVY EQUIPMENT >5K	\$550,406	\$756,115	\$556,591	\$1,241,800
005741	COMPUTER SOFTWARE >5K	\$0	\$0	\$0	\$0
005751	OFFICE EQUIPMENT >5K	\$7,313	\$0	\$0	\$0
	TOTAL	\$17,583,797	\$18,485,622	\$15,290,939	\$18,679,473

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FY 2012-2013

DEBT SERVICE FUND

**Adopted Budget
Williamson County, Texas
Debt Service Fund**

Fund Analysis

	Actual 2010-2011	Amended Budget 2011-2012	Estimated 2011-2012	Adopted Budget 2012-2013
Beginning Balance	\$21,876,358	\$17,709,285	\$17,709,285	\$9,057,596
Revenues	\$69,887,031	\$265,238,749	\$265,395,249	\$58,137,925
Transfers In	\$78,000	\$0	\$0	\$6,000,000
Total Funds Available	\$91,841,389	\$282,948,034	\$283,104,534	\$73,195,521
Expenditures	\$74,132,104	\$274,067,031	\$274,046,938	\$68,242,151
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$17,709,285	\$8,881,003	\$9,057,596	\$4,953,370

Revenue Analysis

Current Ad Valorem Taxes	\$55,741,507	\$56,760,479	\$57,017,614	\$57,702,525
Delinquent Ad Valorem Taxes	\$319,783	\$340,563	\$260,494	\$240,000
Intergovernmental	\$120,437	\$120,400	\$120,437	\$120,400
Proceeds From Bond/CO Issuances	\$13,606,504	\$207,922,307	\$207,922,307	\$0
Investment Income and Other	\$98,800	\$95,000	\$74,398	\$75,000
Transfers In	\$78,000	\$0	\$0	\$6,000,000

Total Revenues	\$69,965,031	\$265,238,749	\$265,395,249	\$64,137,925
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**** Debt Service Fund Balance has been reduced approximately 49% under a planned utilization of capitalized interest. The County entered into an agreement with the Texas Department of Transportation to build state roads under a repayment program. The county issued the debt to build the roads and will be repaid upon completion of the roads over the life of the debt. In FY 2009 the county issued bonds and received the capitalized interest. This reduction represents the balance of the Capitalized Interest and the Debt Service Fund will start utilizing the payments from the Texas Department of Transportation in Fiscal Years 2013 to offset these debt payments.**

Expenditure Analysis

	Line Item	Description	Actual Expenses 2010-2011	Amended Budget 2011-2012	Estimated Expenses 2011-2012	Adopted Budget 2012-2013
DEBT SERVICE FUND						
DEBT SERVICE	003309	ARBITRAGE PAYMENT	\$5,240	\$12,500	\$7,170	\$18,325
	004097	DISCOUNT ON BONDS ISSUED PMT TO REFUNDING ESCROW	\$0	\$330,392	\$330,392	\$0
	004098	AGENT	\$13,405,896	\$206,972,445	\$206,972,445	\$0
	004099	BOND ISSUANCE COSTS	\$199,776	\$1,648,259	\$1,638,039	\$0
	004604	PAYMENTS TO TIF/TIRZ	\$0	\$50,000	\$45,510	\$49,400
	004999	MISCELLANEOUS	\$42,439	\$0	\$0	\$0
	006208	SERIES 2000 - PRINCIPAL	\$0	\$0	\$0	\$0
	006209	SERIES 2000A - PRINCIPAL	\$0	\$0	\$0	\$0
	006210	SERIES 2001 - PRINCIPAL	\$3,015,000	\$0	\$0	\$0
	006211	SERIES 2001A - PRINCIPAL	\$1,700,000	\$0	\$0	\$0
	006212	SERIES 2002 - PRINCIPAL	\$4,020,000	\$4,225,000	\$4,225,000	\$0
	006213	SERIES 2002A - PRINCIPAL	\$315,000	\$60,000	\$60,000	\$0
	006215	SERIES 2004 - PRINCIPAL	\$3,590,000	\$3,805,000	\$3,805,000	\$4,025,000
	006216	SERIES 2004A - PRINCIPAL	\$3,990,000	\$4,285,000	\$4,285,000	\$4,470,000
	006217	SERIES 2005 - PRINCIPAL	\$0	\$3,195,000	\$3,195,000	\$7,800,000
	006218	SERIES 06 UNL TAX RD - PRIN	\$1,585,000	\$1,660,000	\$1,660,000	\$1,735,000
	006219	SERIES 06 CO - PRIN	\$2,880,000	\$2,935,000	\$2,935,000	\$3,080,000
	006220	SER 06 PASS THRU TOLL - PRIN	\$1,180,000	\$1,230,000	\$1,230,000	\$1,280,000
	006221	SER 06 UNL TAX REFUND - PRIN	\$600,000	\$625,000	\$625,000	\$650,000
	006222	SER 06 LIMITED TAX REFUND - PRIN	\$75,000	\$80,000	\$80,000	\$80,000
	006223	07 UNL ROAD BONDS - PRINC	\$0	\$2,045,000	\$2,045,000	\$3,940,000
	006224	07 LTD PARK BONDS - PRINC	\$0	\$415,000	\$415,000	\$430,000
	006225	08 LTD TAX NOTES - PRIN	\$1,370,000	\$1,420,000	\$1,420,000	\$1,470,000
	006226	09 LTD PARK BONDS - PRINC	\$320,000	\$330,000	\$330,000	\$0

006227	09 PASS THRU TOLL - PRINC	\$0	\$0	\$0	\$2,515,000
006229	10 LTD TAX REFUNDING - PRINC	\$250,000	\$0	\$0	\$330,000
006230	11 UNL TAX ROAD BONDS - PRINC	\$0	\$500,000	\$500,000	\$745,000
006231	11 LTD TAX REFUNDING - PRINC	\$0	\$620,000	\$620,000	\$0
006608	SERIES 2000 - INTEREST	\$0	\$0	\$0	\$0
006609	SERIES 2000A - INTEREST	\$0	\$0	\$0	\$0
006610	SERIES 2001 - INTEREST	\$70,853	\$0	\$0	\$0
006611	SERIES 2001A - INTEREST	\$46,207	\$0	\$0	\$0
006612	SERIES 2002 - INTEREST PYMTS	\$311,750	\$105,625	\$105,625	\$0
006613	SERIES 2002A - INTEREST PYMTS	\$9,413	\$1,320	\$1,320	\$0
006614	SERIES 2002B - INTEREST PYMTS	\$0	\$0	\$0	\$0
006615	SERIES 2004 - INTEREST PYMTS	\$3,493,550	\$2,037,231	\$2,037,231	\$1,633,244
006616	SERIES 2004A - INTEREST PYMTS	\$3,020,013	\$2,515,294	\$2,515,294	\$2,285,475
006617	SERIES 2005 - INTEREST PYMTS	\$4,333,013	\$4,253,138	\$4,253,138	\$3,978,263
006618	SERIES 2006 UNL TAX ROAD - INT	\$2,514,050	\$1,460,975	\$1,460,975	\$404,900
006619	SERIES 2006 CO - INT	\$1,955,050	\$1,214,300	\$1,214,300	\$450,550
006620	SER 2006 PASS THRU TOLL - INT	\$732,568	\$179,140	\$179,140	\$79,000
006621	SER 06 UNL TAX REFUND - INT	\$3,986,714	\$3,962,214	\$3,962,214	\$3,936,714
006622	SER 06 LIMITED TAX REFUND - INT	\$719,826	\$716,727	\$716,726	\$713,526
006623	07 UNL ROAD BONDS	\$7,116,900	\$5,310,875	\$5,310,875	\$3,426,050
006624	07 LTD PARK BONDS - INT	\$584,459	\$576,159	\$576,159	\$559,259
006625	08 LTD TAX NOTES - INT	\$245,657	\$199,899	\$199,899	\$152,471
006626	09 LTD PARK BONDS - INT	\$306,775	\$297,025	\$297,025	\$292,075
006627	09 PASS THRU TOLL - INT	\$4,152,294	\$4,152,294	\$4,152,294	\$4,114,569
006628	10 PASS THRU TOLL - INT	\$1,630,667	\$1,501,382	\$1,501,381	\$1,501,381
006629	10 LTD TAX REFUNDING - INT	\$354,798	\$476,750	\$476,750	\$471,800
006630	11 UNL TAX ROAD BONDS - INT	\$0	\$4,312,383	\$4,312,383	\$3,200,475
006631	11 LTD TAX REFUNDING - INT	\$0	\$1,183,640	\$1,183,640	\$1,665,550
006632	11 PASS THRU TOLL - INT	\$0	\$237,371	\$237,371	\$335,113
006633	12 LTD TAX REFUNDING - INT	\$0	\$2,923,442	\$2,923,442	\$6,417,313
006900	OTHER EXPENSES/FEES	\$4,200	\$6,250	\$6,200	\$6,700
	TOTAL	\$74,132,104	\$274,067,031	\$274,046,938	\$68,242,151

***The Amended Budget and Estimated FY11/12 are estimated as of Nov. 12, 2012. These totals may change until the books are closed Dec. 31, 2012.**

FY 2012-2013

FLEET MAINTENANCE FUND

**Adopted Budget
Williamson County,
Texas
Fleet Maintenance Fund**

Fund Analysis

	Actual 2010-2011	Amended Budget 2011-2012	Estimated 2011-2012	Adopted Budget 2012-2013
Beginning Balance	\$0	\$0	\$0	\$9,864
Revenues	\$3,075,318	\$3,718,060	\$3,357,700	\$4,342,592
Transfers In	\$66,694	\$0	\$0	\$0
Total Funds Available	\$3,142,012	\$3,718,060	\$3,357,700	\$4,352,456
Expenditures	\$3,142,012	\$3,722,116	\$3,347,837	\$3,765,608
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$0	(\$4,056)	\$9,864	\$586,848

Revenue Analysis

Fleet Maint Fees	\$3,069,306	\$3,714,614	\$3,347,251	\$4,340,484
Miscellaneous Revenue	\$6,011	\$3,446	\$10,450	\$2,108
Transfers In	\$66,694	\$0	\$0	\$0
Total Revenues	\$3,142,012	\$3,718,060	\$3,357,700	\$4,342,592

*The Amended Budget and Estimated FY11/12 are estimated as of Nov. 12, 2012. These totals may change until the books are closed Dec. 31, 2012.

****For the FY12/13 budget year fleet charges for services to internal departments were increased to help with rising costs for parts and labor. Fuel fees charged were adjusted for inflation by 7%. These increases resulted in an increase in the forecasted revenue.**

Expenditure Analysis

	Line Item	Description	Actual Expenses 2010-2011	Amended Budget 2011-2012	Estimated Expenses 2011-2012	Adopted Budget 2012-2013
FLEET MAINTENANCE FUND						
FLEET MAINTENANCE						
	000000	DEPRECIATION EXPENSE	\$18,019	\$0	\$0	\$0
	001100	FULL TIME SALARIES	\$687,160	\$730,308	\$645,952	\$701,398
	001109	CELL PHONE STIPEND	\$1,080	\$1,161	\$1,161	\$720
	001110	OVERTIME	\$0	\$0	\$0	\$8,000
	00130	MERIT PAY	\$0	\$0	\$0	\$27,532
	002010	FICA	\$50,281	\$53,247	\$46,751	\$56,430
	002020	RETIREMENT	\$80,026	\$78,015	\$76,947	\$89,884
	002030	INSURANCE	\$119,564	\$142,800	\$142,800	\$142,800
	002050	WORKER'S COMP	\$6,791	\$8,500	\$7,439	\$2,862
	002080	RANDOM DRUG TESTING	\$270	\$500	\$320	\$500
	003001	SMALL EQUIPMENT AND TOOLS <5K	\$5,673	\$4,000	\$3,780	\$13,310
	003005	OFFICE FURNITUE <5K	\$2,185	\$0	\$0	\$600
	003010	COMPUTER EQUIPMENT <5K	\$2,420	\$2,817	\$2,817	\$4,230
	003011	COMPUTER SOFTWARE <5K	\$1,439	\$4,050	\$3,626	\$3,858
	003100	OFFICE SUPPLIES	\$998	\$1,147	\$1,147	\$1,100
	003102	SAFETY SUPPLIES	\$499	\$401	\$401	\$700
	003301	GASOLINE	\$1,436,718	\$1,802,923	\$1,531,202	\$1,841,000
	003302	USED TIRE DISPOSAL	\$1,235	\$1,425	\$1,337	\$2,500
	003303	OIL, GREASE	\$70,429	\$79,923	\$77,356	\$85,000
	003311	UNIFORMS	\$5,177	\$5,504	\$5,409	\$5,916
	003522	BATTERIES, TIRES, TUBES	\$177,966	\$236,994	\$236,994	\$200,000
	003523	PARTS	\$400,600	\$408,393	\$408,393	\$445,000
	003524	SUBLETS	\$56,202	\$122,045	\$122,045	\$85,000
	004211	TELEPHONE SERVICES	\$405	\$420	\$379	\$420
	004212	POSTAGE	\$164	\$20	\$20	\$200
	004232	TRAINING, CONF, SEMINARS	\$2,683	\$6,430	\$1,831	\$5,000

004416	OTHER LIABILITY INSURANCE	\$818	\$818	\$818	\$818
004500	MAINTENANCE CONTRACTS	\$4,058	\$4,006	\$4,006	\$4,637
004510	FACILITY MAINT. AND REPAIR	\$1,974	\$3,083	\$3,083	\$3,942
004543	REPAIRS TO EQUIPMENT	\$5,003	\$11,401	\$11,401	\$1,198
004547	FUEL SITE REPAIR	\$0	\$0	\$0	\$29,183
004621	COPIER RENTAL AND SUPPLIES	\$840	\$840	\$840	\$1,300
004705	PRE-EMPLOYMENT SCREENING	\$35	\$165	\$165	\$70
004999	MISCELLANEOUS	\$0	\$240	\$240	\$500
005003	EQUIPMENT >5K	\$0	\$7,095	\$7,095	\$0
005741	COMPUTER SOFTWARE >5K	\$0	\$0	\$0	\$0
	TOTAL	\$3,140,714	\$3,718,670	\$3,345,754	\$3,765,608

POOLED CAR

001100	FULL TIME SALARIES	\$13	\$213	\$96	\$0
003301	GASOLINE	\$787	\$1,450	\$1,450	\$0
003523	PARTS	\$353	\$316	\$175	\$0
003524	SUBLETS	\$0	\$105	\$0	\$0
004414	VEHICLE INSURANCE	\$85	\$272	\$272	\$0
004415	VEHICLE INSURANCE DEDUCTIBLE	\$0	\$1,000	\$0	\$0
004541	VEHICLE REPAIRS AND MAINT.	\$0	\$0	\$0	\$0
004999	MISCELLANEOUS	\$60	\$90	\$90	\$0
	TOTAL	\$1,298	\$3,446	\$2,083	\$0

***The Amended Budget and Estimated FY11/12 are estimated as of Nov. 12, 2012. These totals may change until the books are closed Dec. 31, 2012.**

FY 2012-2013

**ALTERNATIVE DISPUTE
RESOLUTION FUND**

**Adopted Budget
Williamson County, Texas
Alternative Dispute Resolution
Fund**

Fund Analysis

	Actual 2010-2011	Amended Budget 2011-2012	Estimated 2011-2012	Adopted Budget 2012-2013
Beginning Balance	\$206,992	\$222,906	\$222,906	\$237,454
Revenues	\$20,476	\$18,750	\$19,659	\$19,700
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$227,468	\$241,656	\$242,565	\$257,154
Expenditures	\$4,562	\$7,241	\$5,111	\$6,710
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$222,906	\$234,415	\$237,454	\$250,444

Revenue Analysis

Alternative Dispute Resolution Fees	\$20,246	\$18,500	\$19,445	\$19,500
Interest, Investments	\$230	\$250	\$214	\$200
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$20,476	\$18,750	\$19,659	\$19,700

***The Amended Budget and Estimated FY11/12 are estimated as of Nov. 12, 2012. These totals may change until the books are closed Dec. 31, 2012.**

Expenditure Analysis

	Line Item	Description	Actual Expenses 2010-2011	Amended Budget 2011-2012	Estimated Expenses 2011-2012	Adopted Budget 2012-2013
ALTERNATIVE DISPUTE RESOLUTION FUND						
ALTERNATIVE DISPUTE RESOLUTION	001107	TEMP LABOR - SEASONAL HELP	\$1,288	\$2,500	\$1,982	\$2,400
	002010	FICA	\$99	\$191	\$152	\$184
	002050	WORKER'S COMP	\$15	\$50	\$17	\$26
	004212	POSTAGE	\$2,058	\$2,500	\$2,093	\$2,300
	004350	PRINTED MATERIALS AND BINDING	\$1,102	\$2,000	\$867	\$1,800
		TOTAL	\$4,562	\$7,241	\$5,111	\$6,710

***The Amended Budget and Estimated FY11/12 are estimated as of Nov. 12, 2012. These totals may change until the books are closed Dec. 31, 2012.**

FY 2012-2013

**COUNTY ATTORNEY
HOT CHECK FUND**

**Adopted Budget
Williamson County,
Texas
C.A. Hot Check Fund**

Fund Analysis

	Actual 2010-2011	Amended Budget 2011-2012	Estimated 2011-2012	Adopted Budget 2012-2013
Beginning Balance	\$14,050	\$3,328	\$3,328	\$20,083
Revenues	\$77,455	\$72,000	\$86,452	\$96,000
Transfers In	\$9,867	\$0	\$0	\$0
Total Funds Available	\$101,372	\$75,328	\$89,781	\$116,083
Expenditures	\$98,044	\$72,331	\$69,698	\$75,557
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$3,328	\$2,997	\$20,083	\$40,526

Revenue Analysis

Hot Check Fees	\$77,455	\$72,000	\$86,452	\$96,000
Transfers In	\$9,867	\$0	\$0	\$0
Total Revenues	\$87,322	\$72,000	\$86,452	\$96,000

*The Amended Budget and Estimated FY11/12 are estimated as of Nov. 12, 2012. These totals may change until the books are closed Dec. 31, 2012.

****Revenues are estimated to exceed projections for FY11/12 by 20% due to the departments diligence in pursuing these funds for the merchants of Williamson County through phone calls, emails, hot check round ups, and research. This has resulted in an increase in revenue projections for FY12/13 which would double the fund's ending balance.**

Expenditure Analysis

	Line Item	Description	Actual Expenses 2010-2011	Amended Budget 2011-2012	Estimated Expenses 2011-2012	Adopted Budget 2012-2013
COUNTY ATTORNEY HOT CHECK FUND						
COUNTY ATTORNEY HOT CHECK	001100	FULL TIME SALARIES	\$68,731	\$51,083	\$50,532	\$51,083
	001130	MERIT PAY	\$0	\$0	\$0	\$2,461
	002010	FICA	\$5,160	\$3,909	\$3,819	\$4,096
	002020	RETIREMENT	\$8,017	\$6,110	\$6,001	\$6,525
	002030	INSURANCE	\$14,066	\$8,400	\$8,400	\$8,400
	002050	WORKER'S COMP	\$64	\$100	\$58	\$13
	004621	COPIER RENTAL AND SUPPLIES	\$0	\$1,780	\$0	\$1,980
	004999	MISCELLANEOUS	\$2,005	\$950	\$888	\$1,000
		TOTAL	\$98,044	\$72,331	\$69,698	\$75,557

***The Amended Budget and Estimated FY11/12 are estimated as of Nov. 12, 2012. These totals may change until the books are closed Dec. 31, 2012.**

FY 2012-2013

COURT REPORTER FUND

**Adopted Budget
Williamson County,
Texas
Court Reporter Fund**

Fund Analysis

	Actual 2010-2011	Amended Budget 2011-2012	Estimated 2011-2012	Adopted Budget 2012-2013
Beginning Balance	\$832,559	\$898,566	\$898,566	\$961,050
Revenues	\$102,103	\$96,900	\$97,999	\$97,800
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$934,662	\$995,466	\$996,564	\$1,058,850
Expenditures	\$36,096	\$40,750	\$35,514	\$42,750
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$898,566	\$954,716	\$961,050	\$1,016,100

Revenue Analysis

Court Reporter Fees	\$101,227	\$96,000	\$97,219	\$97,000
Interest, Investments	\$876	\$900	\$780	\$800
Transfers In	\$0	\$0		\$0
Total Revenues	\$102,103	\$96,900	\$97,999	\$97,800

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Expenditure Analysis

	Line Item	Description	Actual Expenses 2010-2011	Amended Budget 2011-2012	Estimated Expenses 2011-2012	Adopted Budget 2012-2013
COURT REPORTER SERVICE FUND						
COURT REPORTER SERVICE	003005	OFFICE FURNITURE <5K	\$0	\$2,000	\$0	\$1,000
	003006	OFFICE EQUIPMENT <5K	\$0	\$0	\$0	\$0
	003900	MEMBERSHIP DUES	\$884	\$1,750	\$845	\$1,750
	004135	VISITING COURT REPORTERS TRAINING, CONF.,	\$32,285	\$30,000	\$29,185	\$33,000
	004232	SEMINARS	\$1,147	\$3,000	\$2,875	\$3,000
	004235	COURT REPORTER EXPENSE	\$1,780	\$4,000	\$2,609	\$4,000
		TOTAL	\$36,097	\$40,750	\$35,514	\$42,750

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FY 2012-2013

COURTHOUSE SECURITY FUND

**Adopted Budget
Williamson County,
Texas
Courthouse Security
Fund**

Fund Analysis

	Actual 2010-2011	Amended Budget 2011-2012	Estimated 2011-2012	Adopted Budget 2012-2013
Beginning Balance	\$192,915	\$216,852	\$216,852	\$230,102
Revenues	\$230,019	\$223,000	\$231,241	\$225,100
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$422,934	\$439,852	\$448,093	\$455,202
Expenditures	\$206,082	\$224,301	\$217,991	\$228,205
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$216,852	\$215,551	\$230,102	\$226,996

Revenue Analysis

Courthouse Security Fee	\$229,920	\$223,000	\$231,152	\$225,000
Interest, Investments	\$99	\$0	\$88	\$100
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$230,019	\$223,000	\$231,241	\$225,100

***The Amended Budget and Estimated FY11/12 are estimated as of Nov. 12, 2012. These totals may change until the books are closed Dec. 31, 2012.**

Expenditure Analysis

	Line Item	Description	Actual Expenses 2010-2011	Amended Budget 2011-2012	Estimated Expenses 2011-2012	Adopted Budget 2012-2013
COURTHOUSE SECURITY FUND						
COURTHOUSE SECURITY	001100	FULL TIME SALARIES	\$150,892.88	\$156,541.88	\$155,313.77	\$160,158.00
	001110	OVERTIME	\$0.00	\$12.34	\$12.34	\$0.00
	001114	CERTIFICATIONS	\$719.94	\$1,439.88	\$1,384.50	\$1,439.88
	002010	FICA	\$10,683.00	\$12,086.07	\$11,022.79	\$12,362.00
	002020	RETIREMENT	\$17,509.90	\$18,895.09	\$18,615.52	\$19,691.00
	002030	INSURANCE	\$21,099.60	\$25,200.00	\$25,200.00	\$25,200.00
	002050	WORKER'S COMP	\$2,220.45	\$2,538.78	\$2,463.48	\$1,373.51
	003003	RADIO EQUIPMENT <5K	\$761.39	\$1,400.00	\$519.90	\$728.00
	003005	OFFICE FURNITURE <5K	\$0.00	\$0.00	\$0.00	\$1,165.00
	003006	OFFICE EQUIPMENT <5K	\$0.00	\$0.00	\$0.00	\$375.00
	003008	LAW ENFORCEMENT EQUIPMENT <5K	\$0.00	\$1,250.00	\$988.67	\$1,919.00
	003010	COMPUTER EQUIPMENT <5K	\$1,285.04	\$0.00	\$0.00	\$0.00
	003100	OFFICE SUPPLIES	\$28.78	\$500.00	\$381.32	\$500.00
	003311	UNIFORMS	\$841.26	\$1,262.00	\$1,167.20	\$1,262.00
	003398	VIDEO TAPES/CD/DVD	\$0.00	\$32.00	\$17.26	\$12.00
	003901	PUBLICATIONS/BOOKS/PERIODICALS	\$40.00	\$123.00	\$86.40	\$0.00
	004232	TRAINING, CONF, SEMINARS	\$0.00	\$2,000.00	\$483.00	\$1,000.00
	004350	PRINTED MATERIALS AND BINDING	\$0.00	\$120.00	\$34.50	\$120.00
	004544	REPAIRS TO OFFICE EQUIPMENT	\$0.00	\$300.00	\$0.00	\$300.00
	004548	RADIO REPAIRS AND MAINT.	\$0.00	\$300.00	\$0.00	\$300.00
	004999	MISCELLANEOUS	\$0.00	\$300.00	\$300.00	\$300.00
		TOTAL	\$206,082.24	\$224,301.04	\$217,990.65	\$228,205.39

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FY 2012-2013

**DISTRICT ATTORNEY
ASSETS/FORFEITURE FUND**

**Adopted Budget
Williamson County, Texas
D.A. Assets/Forefeiture Fund**

Fund Analysis

	Actual 2010-2011	Amended Budget 2011-2012	Estimated 2011-2012	Adopted Budget 2012-2013
Beginning Balance	\$246,606	\$269,240	\$269,240	\$171,570
Revenues	\$85,249	\$0	\$5,099	\$0
Transfers In	\$0	\$0	\$738	\$0
Total Funds Available	\$331,855	\$269,240	\$275,077	\$171,570
Expenditures	\$49,264	\$104,039	\$95,769	\$152,670
Transfers Out	\$13,351	\$7,738	\$7,738	\$0
Ending Balance	\$269,240	\$157,463	\$171,570	\$18,900

Revenue Analysis

Forefeiture and Seizures Fund	\$85,092	\$0	\$4,959	\$0
Interest, Investments	\$157	\$0	\$139	\$0
Transfers In	\$0	\$0	\$738	\$0
Total Revenues	\$85,249	\$0	\$5,837	\$0

*Revenue not budgeted.

****The Amended Budget and Estimated FY11/12 are estimated as of Nov. 12, 2012. These totals may change until the books are closed Dec. 31, 2012.**

Expenditure Analysis

	Line Item	Description	Actual Expenses 2010-2011	Amended Budget 2011-2012	Estimated Expenses 2011-2012	Adopted Budget 2012-2013
DISTRICT ATTORNEY ASSETS/FOREITURE FUND						
DISTRICT ATTORNEY ASSETS/FOREITURE						
	000100	TRANSFER TO GENERAL FUND	\$13,351.30	\$7,738.25	\$7,738.25	\$0.00
	001100	FULL TIME SALARIES	\$640.00	\$0.00	\$0.00	\$0.00
	001107	TEMP LABOR - SEASONAL HELP	\$4,048.00	\$13,558.04	\$7,042.45	\$6,500.00
	001933	CIVIL SUPPORT SUPPLEMENT	\$955.38	\$0.00	\$0.00	\$0.00
	001935	DA TRAINING SUPPLEMENT	\$0.00	\$10,500.00	\$10,500.00	\$10,500.00
	001941	DA ON CALL SUPPLEMENT	\$0.00	\$0.00	\$0.00	\$15,600.00
	001944	SPEC PROJECT SUPPORT	\$480.00	\$0.00	\$0.00	\$8,000.00
	001945	SPEC PROJECT ADMINISTRATOR	\$8,386.38	\$6,000.00	\$6,000.00	\$17,000.00
	001946	DA JAIL CALL MONITORING	\$0.00	\$3,000.00	\$3,000.00	\$0.00
	001947	DA COURT ASSISTANT SUPPORT	\$0.00	\$7,000.00	\$6,120.00	\$0.00
	001948	DA INTAKE ASSTISTANT	\$0.00	\$1,120.00	\$1,120.00	\$2,000.00
	002010	FICA	\$1,061.06	\$3,137.56	\$2,562.94	\$4,560.00
	002020	RETIREMENT	\$1,135.84	\$3,142.65	\$3,142.65	\$6,510.00
	003006	OFFICE EQUIPMENT <5K	\$0.00	\$4,768.79	\$4,768.79	\$0.00
	003010	COMPUTER EQUIPMENT <5K	\$49.00	\$0.00	\$0.00	\$4,000.00
	003901	PUBLICATIONS/BOOKS/PERIODICALS	\$0.00	\$0.00	\$0.00	\$2,000.00
	004200	INVESTIGATION/TRIAL EXPENSES	\$0.00	\$155.00	\$155.00	\$1,000.00
	004232	TRAINING, CONF, SEMINARS	\$23,050.13	\$25,940.73	\$25,640.73	\$25,000.00
	004350	PRINTED MATERIALS AND BINDING	\$0.00	\$3,407.50	\$3,407.50	\$2,000.00
	004708	CHILD ADVOCACY CENTER	\$5,000.00	\$10,000.00	\$10,000.00	\$10,000.00
	004721	TDCAF (TX DIST/CO ATTY FUND)	\$2,500.00	\$10,000.00	\$10,000.00	\$10,000.00
	004967	WILLIAMSON CTY CRISIS CTR	\$0.00	\$0.00	\$0.00	\$10,000.00
	004999	MISCELLANEOUS	\$1,958.82	\$2,308.26	\$2,308.26	\$3,000.00

005740	COMPUTER EQUIPMENT >5K	\$0.00	\$0.00	\$0.00	\$15,000.00
	TOTAL	\$62,615.91	\$111,776.78	\$103,506.57	\$152,670.00

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FY 2012-2013

DISTRICT ATTORNEY WELFARE FRAUD FUND

**Adopted Budget
Williamson County,
Texas
D.A. Welfare Fraud Fund**

Fund Analysis

	Actual 2010-2011	Amended Budget 2011-2012	Estimated 2011-2012	Adopted Budget 2012-2013
Beginning Balance	\$5,232	\$3,718	\$3,718	\$1,451
Revenues	\$0	\$0	\$280	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$5,232	\$3,718	\$3,998	\$1,451
Expenditures	\$1,514	\$2,546	\$2,546	\$1,300
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$3,718	\$1,171	\$1,451	\$151

Revenue Analysis

Miscellaneous Revenue	\$0	\$0	\$280	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$0	\$0	\$280	\$0

*Revenue not budgeted.

****The Amended Budget and Estimated FY11/12 are estimated as of Nov. 12, 2012. These totals may change until the books are closed Dec. 31, 2012.**

Expenditure Analysis

	Line Item	Description	Actual Expenses 2010-2011	Amended Budget 2011-2012	Estimated Expenses 2011-2012	Adopted Budget 2012-2013
DISTRICT ATTORNEY WELFARE FRAUD FUND						
DISTRICT ATTORNEY WELFARE FRAUD	004231	TRAVEL	\$0.00	\$0.00	\$0.00	\$300.00
	004999	MISCELLANEOUS	\$1,514.03	\$2,546.41	\$2,546.41	\$1,000.00
		TOTAL	\$1,514.03	\$2,546.41	\$2,546.41	\$1,300.00

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FY 2012-2013

**SHERIFF'S OFFICE
DRUG ENFORCEMENT FUND**

**Adopted Budget
Williamson County, Texas
Sheriff Drug Enforcement fund**

Fund Analysis

	Actual 2010-2011	Amended Budget 2011-2012	Estimated 2011-2012	Adopted Budget 2012-2013
Beginning Balance	\$673,657	\$680,147	\$680,147	\$711,083
Revenues	\$154,122	\$0	\$96,199	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$827,779	\$680,147	\$776,347	\$711,083
Expenditures	\$147,632	\$672,676	\$65,264	\$701,211
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$680,147	\$7,471	\$711,083	\$9,872

Revenue Analysis

Seizures/Confis Justice	\$87,334	\$0	\$90,533	\$0
Seizures/Confis Treasury	\$28,341	\$0	\$0	\$0
Seizures/Confis St/Local	\$37,995	\$0	\$5,264	\$0
Interest, Investments	\$452	\$0	\$402	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$154,122	\$0	\$96,199	\$0

***Revenue not budgeted.**

****The Amended Budget and Estimated FY11/12 are estimated as of Nov. 12, 2012. These totals may change until the books are closed Dec. 31, 2012.**

Expenditure Analysis

	Line Item	Description	Actual Expenses 2010-2011	Amended Budget 2011-2012	Estimated Expenses 2011-2012	Adopted Budget 2012-2013
SHERIFF'S OFFICE DRUG ENFORCEMENT FUND DRUG SEIZURE - JUSTICE						
	003002	VEHICLE EQUIPMENT <5K	\$99	\$5,000	\$0	\$5,200
	003003	RADIO EQUIPMENT <5K	\$0	\$500	\$0	\$1,000
	003004	AMMUNITION	\$0	\$5,000	\$0	\$6,000
		LAW ENFORCEMENT EQUIPMENT <5K				
	003008	<5K	\$29,288	\$50,000	\$8,075	\$10,000
	003010	COMPUTER EQUIPMENT <5K	\$1,360	\$7,500	\$0	\$0
	003104	K - 9 DIVISION	\$2,899	\$6,000	\$4,904	\$25,000
	003311	UNIFORMS	\$0	\$0	\$0	\$0
	003530	INVESTIGATIVE SUPP./SVS.	\$3,008	\$19,000	\$1,676	\$19,001
	004209	CELLULAR PHONE/PAGER	\$10,249	\$6,070	\$6,070	\$2,500
	004232	TRAINING, CONF., SEMINARS	\$0	\$8,000	\$5,000	\$0
	004541	VEHICLE REPAIRS AND MAINT.	\$0	\$5,000	\$0	\$5,000
	004999	MISCELLANEOUS	\$0	\$22,810	\$0	\$23,000
	005008	LAW ENFORCEMENT EQUIP >5K	\$12,754	\$84,000	\$17,150	\$94,438
	005302	FIRING RANGE IMPROVEMENTS	\$500	\$50,000	\$0	\$50,000
	005700	VEHICLES >5K	\$28,065	\$52,000	\$0	\$120,000
		TOTAL	\$88,222	\$320,880	\$42,875	\$361,139
DRUG SEIZURE - TREASURY						
	003008	LAW ENFORCEMENT EQUIP <5K	\$0	\$7,000	\$0	\$8,776
	003104	K - 9 DIVISION	\$0	\$6,000	\$0	\$6,000
	003311	UNIFORMS	\$0	\$5,000	\$0	\$5,000
	003530	INVESTIGATIVE SUPP./SVS.	\$0	\$15,000	\$0	\$15,000
	004231	TRAVEL	\$0	\$3,000	\$0	\$3,000
	004232	TRAINING, CONF., SEMINARS	\$0	\$2,000	\$0	\$2,000
	004999	MISCELLANEOUS	\$0	\$5,467	\$0	\$8,467

005008	LAW ENFORCEMENT EQUIP >5K	\$0	\$10,000	\$0	\$10,000
	TOTAL	\$0	\$53,467	\$0	\$58,243
DRUG SEIZURE - STATE AND LOCAL					
003002	VEHICLE EQUIPMENT <5K	\$2,953	\$5,000	\$0	\$2,000
003004	AMMUNITION	\$0	\$5,000	\$0	\$2,000
003006	OFFICE EQUIPMENT >5K	\$7,840	\$8,000	\$0	\$0
003008	LAW ENFORCEMENT EQUIPMENT <5K	\$11,792	\$19,205	\$4,150	\$5,000
003010	COMPUTER EQUIPMENT <5K	\$0	\$0	\$0	\$0
003011	COMPUTER SOFTWARE <5K	\$308	\$1,000	\$0	\$0
003311	UNIFORMS	\$1,998	\$12,500	\$12,500	\$0
003530	INVESTIGATIVE SUPP./SVS.	\$0	\$2,000	\$0	\$2,000
004210	INTERNET/EMAIL SVS	\$0	\$0	\$0	\$1,000
004231	TRAVEL	\$0	\$0	\$0	\$0
004232	TRAINING, CONF., SEMINARS	\$5,000	\$3,700	\$700	\$6,000
004234	TRAINING SUPPLIES	\$1,494	\$2,500	\$1,145	\$0
004500	MAINTENANCE CONTRACTS	\$3,320	\$4,000	\$0	\$0
004541	VEHICLE REPAIRS AND MAINT.	\$1,903	\$2,800	\$0	\$10,000
004999	MISCELLANEOUS	\$520	\$8,329	\$0	\$8,829
005008	LAW ENFORCEMENT EQUIP >5K	\$2,501	\$75,000	\$0	\$70,000
005302	FIRING RANGE IMPROVEMENTS	\$19,781	\$145,000	\$0	\$175,000
005700	VEHICLES >5K	\$0	\$4,295	\$3,895	\$0
	TOTAL	\$59,409	\$298,329	\$22,389	\$281,829

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FY 2012-2013

DRUG COURT FUND

**Adopted Budget
Williamson County, Texas
Drug Court Fund**

Fund Analysis

	Actual 2010-2011	Amended Budget 2011-2012	Estimated 2011-2012	Adopted Budget 2012-2013
Beginning Balance	\$35,539	\$52,726	\$52,726	\$66,453
Revenues	\$43,299	\$40,000	\$41,621	\$42,600
Transfers In	\$0	\$0	\$0	\$0
	\$78,838	\$92,726	\$94,347	\$109,053
Expenditures	\$26,112	\$30,000	\$27,894	\$35,000
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$52,726	\$62,726	\$66,453	\$74,053

Revenue Analysis

Drug Ct Program, County Clerk	\$38,622	\$36,000	\$37,615	\$38,500
Drug Ct Program, District Clerk	\$4,627	\$4,000	\$4,006	\$4,100
Other	\$50	\$0	\$0	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$43,299	\$40,000	\$41,621	\$42,600

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****The Drug Court fund should see an increase off approximately 11% to the ending balance. Filing numbers have increased for cases filed at both the County Clerk and District Clerk offices.**

Expenditure Analysis

			Actual	Amended	Estimated	Adopted
	Line	Description	Expenses	Budget	Expenses	Budget
	Item		2010-2011	2011-2012	2011-2012	2012-2013
DRUG COURT FUND						
		LAW ENFORCEMENT EQUIP				
DRUG COURT	003008	<5K	\$0	\$0	\$0	\$0
	004053	DRUG EDUCATION	\$26,112	\$30,000	\$27,894	\$35,000
		TOTAL	\$26,112	\$30,000	\$27,894	\$35,000

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FY 2012-2013

**REGIONAL ANIMAL
SHELTER FUND**

**Adopted Budget
Williamson County, Texas
Regional Animal Shelter**

Fund Analysis

	Actual 2010-2011	Amended Budget 2011-2012	Estimated 2011-2012	Adopted Budget 2012-2013
Beginning Balance	(\$57,239)	\$90,365	\$90,365	\$119,080
Revenues	\$688,261	\$574,416	\$765,725	\$647,222
Transfers In	\$560,296	\$547,490	\$434,815	\$552,228
Total Funds Available	\$1,191,317	\$1,212,271	\$1,290,905	\$1,318,530
Expenditures	\$1,100,953	\$1,221,881	\$1,171,826	\$1,195,299
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$90,365	(\$9,610)	\$119,080	\$123,231

Revenue Analysis

Animal Shelter Adoption Fees	\$121,811	\$126,000	\$123,785	\$126,000
Animal Shelter License Fees	\$25,653	\$30,000	\$26,252	\$30,000
Animal Shelter Trainings	\$50	\$0	\$0	\$0
Animal Shelter Owner Surrender	\$22,763	\$21,000	\$31,117	\$21,000
Animal Shelter Quarantine	\$10,265	\$11,000	\$12,080	\$11,000
Animal Shelter Owner Requested	\$220	\$300	\$1,060	\$300

Animal Shelter Fundraisers	\$0	\$0	\$0	\$0
Animal Shelter Boarding Fees	\$8,066	\$10,000	\$8,675	\$10,000
Animal Shelter Donations	\$95,405	\$0	\$95,667	\$0
Intergovernmental	\$402,327	\$374,416	\$461,378	\$447,222
Other	\$1,701	\$1,700	\$5,712	\$1,700
Transfers In	\$560,296	\$547,490	\$434,815	\$552,228
Total Revenues	<u>\$1,248,556</u>	<u>\$1,121,906</u>	<u>\$1,200,541</u>	<u>\$1,199,450</u>

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Expenditure Analysis

	Line Item	Description	Actual Expenses 2010-2011	Amended Budget 2011-2012	Estimated Expenses 2011-2012	Adopted Budget 2012-2013
REGIONAL ANIMAL SHELTER						
FUND						
ANIMAL SERVICES						
	001100	FULL TIME SALARIES	\$476,614	\$485,256	\$477,956	\$504,652
	001101	PART TIME SALARIES 20 - 30 HRS/WK	\$45,145	\$53,288	\$47,658	\$86,227
	001102	PART TIME SALARIES < 20 HRS/WK	\$18,033	\$21,700	\$20,415	\$0
	001110	OVERTIME	\$30	\$22	\$22	\$0
	001130	MERIT PAY	\$0	\$0	\$0	\$19,156
	002010	FICA	\$39,491	\$42,669	\$39,625	\$46,667
	002020	RETIREMENT	\$62,387	\$66,709	\$64,883	\$74,333
	002030	INSURANCE	\$105,498	\$126,000	\$126,000	\$130,200
	002050	WORKER'S COMP	\$5,058	\$4,500	\$4,403	\$1,719
	003001	SMALL EQUIPMENT AND TOOLS <5K	\$0	\$0	\$0	\$1,240
	003010	COMPUTER EQUIPMENT <5K	\$0	\$0	\$0	\$3,900
	003100	OFFICE SUPPLIES	\$6,804	\$7,010	\$6,889	\$8,000
	003200	MEDICAL SUPPLIES	\$18,753	\$23,322	\$23,126	\$20,000
	003301	GASOLINE	\$792	\$1,240	\$1,240	\$1,000
	003311	UNIFORMS	\$467	\$398	\$0	\$530
	003318	JANITORIAL SUPPLIES	\$17,229	\$16,887	\$15,858	\$18,000
	003319	EXTERMINATION	\$1,020	\$1,298	\$1,210	\$1,298
	003510	PURCHASES FOR RESALE	\$735	\$966	\$507	\$0
	003670	USE OF DONATIONS	\$50,682	\$99,009	\$73,628	\$0
	003900	MEMBERSHIP DUES	\$200	\$276	\$210	\$369
	003901	PUBLICATIONS/BOOKS/PERIODICALS	\$20	\$98	\$98	\$200
	004100	PROFESSIONAL SERVICES	\$52,569	\$60,990	\$60,990	\$55,830
	004209	CELLULAR PHONE AND PAGER	\$0	\$0	\$0	\$1,080
	004211	TELEPHONE SERVICE	\$2,360	\$2,464	\$2,464	\$2,352

004212	POSTAGE	\$591	\$500	\$492	\$700
004231	TRAVEL	\$20	\$360	\$138	\$200
004232	TRAINING, CONF., SEMINARS	\$2,978	\$4,200	\$3,514	\$4,500
004300	COURIER SERVICES	\$1,601	\$1,797	\$1,797	\$1,801
004350	PRINTED MATERIALS AND BINDING	\$250	\$895	\$888	\$1,360
004410	BOND PREMIUMS	\$210	\$210	\$210	\$210
004414	VEHICLE INSURANCE	\$274	\$200	\$181	\$200
004415	VEHICLE INS. DEDUCTIBLE	\$0	\$1,000	\$461	\$1,000
004419	PROPERTY INSURANCE	\$4,627	\$4,585	\$4,585	\$4,600
004430	UTILITIES	\$63,848	\$64,056	\$64,056	\$60,600
004500	MAINTENANCE CONTRACTS	\$660	\$980	\$775	\$980
004505	SOFTWARE MAINTENANCE	\$0	\$0	\$0	\$0
004510	FACILITY MAINT. AND REPAIR	\$4,236	\$5,466	\$4,749	\$5,690
004541	VEHICLE REPAIRS AND MAINT.	\$51	\$942	\$942	\$300
004544	REPAIRS TO OFFICE EQUIPMENT	\$39	\$1,188	\$1,188	\$250
004621	COPIER RENTAL AND SUPPLIES	\$1,420	\$2,155	\$1,957	\$2,600
004810	LAWN SERVICE	\$7,166	\$6,171	\$6,171	\$6,171
004962	JANITORIAL CONTRACT SVS	\$3,526	\$4,986	\$4,701	\$4,986
004968	CARE OF ANIMALS	\$44,123	\$57,348	\$57,348	\$50,000
004975	ANIMAL MEDICAL CARE	\$57,578	\$48,196	\$47,947	\$65,000
004976	ANIMAL DISPOSAL	\$3,320	\$2,027	\$2,027	\$3,600
004998	CONTINGENCIES	\$0	\$0	\$0	\$3,048
004999	MISCELLANEOUS	\$552	\$517	\$517	\$750
	TOTAL	\$1,100,953	\$1,221,881	\$1,171,826	\$1,195,299

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FY 2012-2013

ELECTION SERVICES FUND

**Adopted Budget
Williamson County, Texas
Election Services Fund**

Fund Analysis

	Actual 2010-2011	Amended Budget 2011-2012	Estimated 2011-2012	Adopted Budget 2012-2013
Beginning Balance	\$0	\$0	\$0	\$52,537
Revenues	\$442,902	\$0	\$297,716	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$442,902	\$0	\$297,716	\$52,537
Expenditures	\$300,399	\$313,200	\$245,180	\$332,940
Transfers Out	\$142,503	\$0	\$0	\$0
Ending Balance	\$0	(\$313,200)	\$52,537	(\$280,403)

Revenue Analysis

Election Contract Svcs Fees	\$313,316	\$0	\$208,152	\$0
Election Equipment Rental	\$129,586	\$0	\$89,564	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$442,902	\$0	\$297,716	\$0

*Revenue not budgeted.

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Expenditure Analysis

	Line Item	Description	Actual Expenses 2010-2011	Amended Budget 2011-2012	Estimated Expenses 2011-2012	Adopted Budget 2012-2013
ELECTION SERVICES CONTRACT FUND						
		TRANSFER TO ELEC DISCRETIONARY				
ELECTION SERVICES CONTRACT	000376	FUND	\$12,918	\$0	\$0	\$15,000
	000378	TRANSFER TO HAVA - TITLE II	\$129,586	\$0	\$0	\$0
	001102	PART TIME SALARIES < 20 HRS/WKS	\$0	\$8,000	\$0	\$0
	001107	TEMP LABOR - SEASONAL HELP	\$0	\$2,000	-\$81	\$2,000
	001110	OVERTIME	\$0	\$0	\$0	\$0
	001150	ELECTION JUDGES/CLERKS	\$233,625	\$190,000	\$175,537	\$240,000
	002010	FICA	\$14,061	\$14,306	\$11,668	\$1,301
	002020	RETIREMENT	\$5,121	\$8,794	\$6,679	\$1,839
	004100	PROFESSIONAL SERVICES	\$7,852	\$20,500	\$19,663	\$8,000
	004209	CELLULAR PHONE/PAGER	\$0	\$12,000	\$0	\$0
	004210	INTERNET/EMAIL SVS	\$1,917	\$1,000	\$668	\$2,000
	004211	TELEPHONE SERVICE	\$0	\$500	\$0	\$500
	004212	POSTAGE	\$125	\$300	\$0	\$300
	004231	TRAVEL	\$3,719	\$5,000	\$4,182	\$4,000
	004251	ELECTION SUPPLIES	\$24,689	\$18,500	\$17,786	\$25,000
	004310	ADVERTISING AND LEGAL NOTICES	\$6,153	\$3,500	\$2,914	\$7,000
	004350	PRINTED MATERIALS AND BINDING	\$0	\$2,000	\$0	\$2,000
	004506	COMPUTER PRGM/MAINT.	\$0	\$22,000	\$5,365	\$10,000
	004610	RENT	\$1,894	\$1,800	\$673	\$2,000
	004620	FURNITURE/EQUIP. RENTAL	\$1,241	\$3,000	\$124	\$2,000
		TOTAL	\$442,902	\$313,200	\$245,180	\$322,940

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FY 2012-2013

ELECTION DISCRETIONARY FUND

**Adopted Budget
Williamson County, Texas
Election Discretionary
Fund**

Fund Analysis

	Actual 2010-2011	Amended Budget 2011-2012	Estimated 2011-2012	Adopted Budget 2012-2013
Beginning Balance	\$85,727	\$47,737	\$47,737	\$47,737
Revenues	\$0	\$0	\$0	\$0
Transfers In	\$12,918	\$0	\$0	\$0
Total Funds Available	\$98,644	\$47,737	\$47,737	\$47,737
Expenditures	\$50,908	\$37,000	\$31,423	\$27,500
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$47,737	\$10,737	\$16,314	\$20,237

Revenue Analysis

Miscellaneous	\$0	\$0	\$0	\$0
Transfers In	\$12,918	\$0	\$0	\$0
Total Revenues	\$12,918	\$0	\$0	\$0

*Revenue not budgeted.

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Expenditure Analysis

	Line Item	Description	Actual Expenses 2010-2011	Amended Budget 2011-2012	Estimated Expenses 2011-2012	Adopted Budget 2012-2013
ELECTION DISCRETIONARY FUND						
ELECTION DISCRETIONARY						
	001109	CELL PHONE STIPEND	\$920	\$0	\$0	\$0
	002010	FICA	\$70	\$0	\$0	\$0
	002020	RETIREMENT	\$106	\$0	\$0	\$0
	003005	OFFICE FURNITURE <5K	\$627	\$1,000	\$0	\$2,000
	003011	COMPUTER SOFTWARE <5K	\$0	\$4,298	\$263	
	003900	MEMBERSHIP DUES	\$0	\$0	\$0	\$0
	003901	PUBLICATIONS/BOOKS/PERIODICALS	\$0	\$500	\$137	\$0
	004209	CELLULAR PHONE/PAGER	\$0	\$0	\$0	\$0
	004231	TRAVEL	\$9	\$3,500	\$3,321	\$500
	004232	TRAINING, CONF., SEMINARS	\$30,737	\$27,702	\$27,702	\$25,000
	004620	FURNITURE/EQUIP. RENTAL	\$0	\$0	\$0	\$0
	004999	MISCELLANEOUS	\$78	\$0	\$0	\$0
	005700	VEHICLES >5K	\$18,359	\$0	\$0	\$0
		TOTAL	\$50,908	\$37,000	\$31,423	\$27,500

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FY 2012-2013

ELECTION CHAPTER 19 FUND

**Adopted Budget
Williamson County,
Texas
Election Chapter 19 Fund**

Fund Analysis

	Actual 2010-2011	Amended Budget 2011-2012	Estimated 2011-2012	Adopted Budget 2012-2013
Beginning Balance	\$0	\$0	\$0	(\$0)
Revenues	\$64,409	\$0	\$25,669	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$64,409	\$0	\$25,669	(\$0)
Expenditures	\$64,409	\$31,173	\$25,669	\$40,800
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$0	(\$31,173)	(\$0)	(\$40,800)

Revenue Analysis

Payments from State	\$64,409	\$0	\$25,669	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$64,409	\$0	\$25,669	\$0

*Revenue not budgeted.

****The Amended Budget and Estimated FY11/12 are estimated as of Nov. 12, 2012. These totals may change until the books are closed Dec. 31, 2012.**

Expenditure Analysis

	Line Item	Description	Actual Expenses 2010-2011	Amended Budget 2011-2012	Estimated Expenses 2011-2012	Adopted Budget 2012-2013
ELECTION CHAPTER 19 FUND						
ELECTION CHAPTER 19						
	001107	TEMP LABOR - SEASONAL HELP	\$0	\$2,628	\$2,628	\$4,000
	001150	ELECTION JUDGES/CLERKS	\$0	\$4,438	\$0	
	002010	FICA	\$0	\$1,000	\$216	\$300
	002020	RETIREMENT	\$0	\$5	\$5	\$0
	003010	COMPUTER EQUIPMENT <5K	\$36,570	\$0	\$0	\$25,000
	003011	COMPUTER SOFTWARE <5K	\$20,441	\$7,782	\$7,500	\$0
	004100	PROFESSIONAL SERVICES	\$3,000	\$3,000	\$3,000	\$0
	004212	POSTAGE	\$0	\$5,553	\$5,553	\$7,000
	004232	TRAINING, CONF., SEMINARS	\$1,400	\$1,415	\$1,415	\$1,500
	004251	ELECTION SUPPLIES	\$0	\$5,352	\$5,352	\$3,000
	005740	COMPUTER EQUIPMENT >5K	\$2,998	\$0	\$0	\$0
		TOTAL	\$64,409	\$31,173	\$25,669	\$40,800

***The Amended Budget and Estimated FY11/12 are estimated as of Nov. 12, 2012. These totals may change until the books are closed Dec. 31, 2012.**

FY 2012-2013

ELECTION HAVA – TITLE II FUND

**Adopted Budget
Williamson County, Texas
Election HAVA - Title II**

Fund Analysis

	Actual 2010-2011	Amended Budget 2011-2012	Estimated 2011-2012	Adopted Budget 2012-2013
Beginning Balance	\$178,182	\$295,886	\$295,886	\$148,470
Revenues	\$129,586	\$0	\$89,564	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$307,768	\$295,886	\$385,450	\$148,470
Expenditures	\$11,882	\$321,900	\$236,980	\$145,000
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$295,886	(\$26,014)	\$148,470	\$3,470

Revenue Analysis

Transfers In	\$129,586	\$0	\$89,564	\$0
Payments from State	\$0	\$0	\$0	\$0
Total Revenues	\$129,586	\$0	\$89,564	\$0

*Revenue not budgeted.

**The Amended Budget and Estimated FY11/12 are estimated as of Nov. 12, 2012. These totals may change until the books are closed Dec. 31, 2012.

Expenditure Analysis

	Line Item	Description	Actual Expenses 2010-2011	Amended Budget 2011-2012	Estimated Expenses 2011-2012	Adopted Budget 2012-2013
ELECTION HAVA - TITLE II FUND						
ELECTION HAVA - TITLE II	003010	COMPUTER EQUIPMENT <5K	\$0	\$171,500	\$170,480	\$115,000
	004100	PROFESSIONAL SERVICES	\$0	\$5,000	\$1,033	
	004251	ELECTION SUPPLIES	\$0	\$23,500	\$6,205	
	004350	PRINTED MATERIALS AND BINDING	\$0	\$0	\$0	\$0
	004500	MAINTENANCE CONTRACTS	\$0	\$400	\$270	
	004506	COMPUTER PRGM/MAINT.	\$11,176	\$2,000	\$1,313	\$25,000
	004509	FACILITY ENHANCEMENTS	\$0	\$20,000	\$18,546	
	004543	REPAIRS TO EQUIPMENT	\$706	\$2,000	\$623	\$5,000
	005003	EQUIPMENT >5K	\$0	\$97,500	\$38,510	\$0
		TOTAL	\$11,882	\$321,900	\$236,980	\$145,000

***The Amended Budget and Estimated FY11/12 are estimated as of Nov. 12, 2012. These totals may change until the books are closed Dec. 31, 2012.**

FY 2012-2013

**JUSTICE COURT
TECHNOLOGY FUND**

**Adopted Budget
Williamson County,
Texas
J.P. Technology Fund**

Fund Analysis

	Actual 2010-2011	Amended Budget 2011-2012	Estimated 2011-2012	Adopted Budget 2012-2013
Beginning Balance	\$528,141	\$586,249	\$586,249	\$606,961
Revenues	\$111,569	\$0	\$96,787	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$639,710	\$586,249	\$683,036	\$606,961
Expenditures	\$53,461	\$205,890	\$76,075	\$152,118
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$586,249	\$380,359	\$606,961	\$454,843

Revenue Analysis

J.P. #1 Technology Fees	\$14,658	\$0	\$8,599	\$0
J.P. #2 Technology Fees	\$27,705	\$0	\$24,234	\$0
J.P. #3 Technology Fees	\$49,680	\$0	\$48,471	\$0
J.P. #4 Technology Fees	\$18,854	\$0	\$14,869	\$0
Interest, Investments	\$672	\$0	\$613	\$0
Transfers In	\$0	\$0	\$0	\$0

Total Revenues	\$111,569	\$0	\$96,787	\$0
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***Revenue not budgeted.**

****The Amended Budget and Estimated FY11/12 are estimated as of Nov. 12, 2012. These totals may change until the books are closed Dec. 31, 2012.**

Expenditure Analysis

	Line Item	Description	Actual Expenses 2010-2011	Amended Budget 2011-2012	Estimated Expenses 2011-2012	Adopted Budget 2012-2013
JUSTICE COURT TECNOLOGY FUND						
J.P. PRECINCT 1						
	003006	OFFICE EQUIPMENT <5K	\$0	\$0	\$0	\$0
	003010	COMPUTER EQUIPMENT <5K	\$11,607	\$16,800	\$15,628	\$0
	003011	COMPUTER SOFTWARE <5K	\$7,743	\$7,743	\$0	\$0
	003100	OFFICE SUPPLIES	\$0	\$792	\$792	
	003901	PUBLICATIONS/BOOKS/PERIODICALS	\$0	\$36	\$36	\$500
	004108	NON - RESIDENTIAL SERVICES	\$0	\$14,600	\$140	\$10,000
	004209	CELLULAR PHONE/PAGER	\$263	\$0	\$0	\$0
	004210	INTERNET/EMAIL SVS	\$3,110	\$120	\$0	\$0
	004232	TRAINING, CONF., SEMINARS	\$25	\$2,900	\$2,900	\$2,400
	004505	SOFTWARE MAINTENANCE	\$0	\$840	\$840	
		TOTAL	\$22,748	\$43,831	\$20,336	\$12,900
J.P. PRECINCT 2						
	003006	OFFICE EQUIPMENT <5K	\$1,636	\$0	\$0	\$0
	003010	COMPUTER EQUIPMENT <5K	\$1,493	\$18,566	\$18,212	\$0
	003011	COMPUTER SOFTWARE <5K	\$0	\$0	\$0	\$0
	003100	OFFICE SUPPLIES	\$1,789	\$3,000	\$1,626	\$0
	004232	TRAINING, CONF., SEMINARS	\$949	\$3,084	\$3,005	\$0
		TOTAL	\$5,867	\$24,650	\$22,844	\$0
J.P. PRECINCT 3						
	003006	OFFICE EQUIPMENT <5K	\$0	\$1,430	\$88	\$0
	003010	COMPUTER EQUIPMENT <5K	\$14,871	\$23,696	\$20,886	\$0
	003012	COMMUNICATIONS EQUIP. <5K	\$0	\$7,860	\$0	\$10,403
	003100	OFFICE SUPPLIES	\$3,628	\$9,543	\$7,037	\$8,000
	004210	INTERNET/EMAIL SVS	\$0	\$4,080	\$0	\$5,160
	004232	TRAINING, CONF., SEMINARS	\$2,847	\$7,200	\$4,648	\$16,655
	004500	MAINTENANCE CONTRACTS	\$0	\$1,000	\$237	\$0

		TOTAL	\$21,345	\$54,809	\$32,895	\$40,218
J.P. PRECINCT 4	003006	OFFICE EQUIPMENT <5K	\$0	\$30,000		\$29,000
	003010	COMPUTER EQUIPMENT <5K	\$0	\$11,600	\$0	\$10,000
	003011	COMPUTER SOFTWARE <5K	\$3,500	\$13,500	\$0	\$15,000
	004505	SOFTWARE MAINTENANCE	\$0	\$11,000	\$0	\$25,000
	005740	COMPUTER EQUIPMENT >5K	\$0	\$16,500	\$0	\$20,000
		TOTAL	\$3,500	\$82,600	\$0	\$99,000

***The Amended Budget and Estimated FY11/12 are estimated as of Nov. 12, 2012. These totals may change until the books are closed Dec. 31, 2012.**

FY 2012-2013

**JP
SECURITY FUND**

**Adopted Budget
Williamson County,
Texas
J.P. Security Fund**

Fund Analysis

	Actual 2010-2011	Amended Budget 2011-2012	Estimated 2011-2012	Adopted Budget 2012-2013
Beginning Balance	\$95,077	\$122,132	\$122,132	\$128,993
Revenues	\$27,315	\$0	\$23,889	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$122,392	\$122,132	\$146,021	\$128,993
Expenditures	\$260	\$52,025	\$17,028	\$38,602
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$122,132	\$70,107	\$128,993	\$90,390

Revenue Analysis

J.P. #1 Security Fees	\$3,646	\$0	\$2,141	\$0
J.P. #2 Security Fees	\$6,833	\$0	\$6,033	\$0
J.P. #3 Security Fees	\$12,224	\$0	\$12,050	\$0
J.P. #4 Security Fees	\$4,612	\$0	\$3,665	\$0
Interest, Investments	\$0	\$0	\$0	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$27,315	\$0	\$23,889	\$0

***Revenue not budgeted.**

****The Amended Budget and Estimated FY11/12 are estimated as of Nov. 12, 2012. These totals may change until the books are closed Dec. 31, 2012.**

Expenditure Analysis

	Line Item	Description	Actual Expenses 2010-2011	Amended Budget 2011-2012	Estimated Expenses 2011- 2012	Adopted Budget 2012-2013
JP SECURITY FUND						
		SMALL EQUIPMENT AND TOOLS <				
J.P. PRECINCT 1	003001	5K	\$0	\$0	\$0	\$0
	003012	COMMUNICATIONS EQUIP. <5K	\$0	\$0	\$0	\$0
	005003	EQUIPMENT >5K	\$0	\$7,500	\$0	\$0
		TOTAL	\$0	\$7,500	\$0	\$0
J.P. PRECINCT 2	003006	OFFICE EQUIPMENT <5K	\$260	\$5,984	\$5,984	\$0
		TOTAL	\$260	\$5,984	\$5,984	\$0
J.P. PRECINCT 3	003006	OFFICE EQUIPMENT <5K	\$0	\$14,015	\$10,129	\$7,776
	004232	TRAINING, CONF., SEMINARS	\$0	\$1,600	\$0	\$2,400
	004500	MAINTENANCE CONTRACTS	\$0	\$2,720	\$1,005	\$2,245
		TOTAL	\$0	\$18,335	\$11,134	\$12,421
J.P. PRECINCT 4	003006	OFFICE EQUIPMENT <5K	\$0	\$20,295	\$20,295	\$26,181
		TOTAL	\$0	\$20,295	\$20,295	\$26,181

*The Amended Budget and Estimated FY11/12 are estimated as of Nov. 12, 2012. These totals may change until the books are closed Dec. 31, 2012.

FY 2012-2013

LAW LIBRARY FUND

**Adopted Budget
Williamson County,
Texas
Law Library Fund**

Fund Analysis

	Actual 2010-2011	Amended Budget 2011-2012	Estimated 2011-2012	Adopted Budget 2012-2013
Beginning Balance	\$632,606	\$592,064	\$592,064	\$566,742
Revenues	\$203,167	\$194,800	\$231,073	\$194,725
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$835,773	\$786,864	\$823,137	\$761,467
Expenditures	\$243,708	\$266,100	\$256,395	\$265,600
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$592,064	\$520,764	\$566,742	\$495,867

Revenue Analysis

Library Fees, Co. Clerk	\$86,642	\$82,000	\$80,364	\$82,000
Library Fees, Dist. Clerk	\$115,754	\$112,000	\$114,114	\$112,000
Interest, Investments	\$771	\$800	\$649	\$725
Other	\$0	\$0	\$35,947	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$203,167	\$194,800	\$231,073	\$194,725

***The Amended Budget and Estimated FY11/12 are estimated as of Nov. 12, 2012. These totals may change until the books are closed Dec. 31, 2012.**

****The revenues for the law library fund increased by 18% to the amended budget for FY11/12 due to a one time increase of the prior year's reimbursement for law library books. This results in a decrease to the fund balance of approximately 13% estimated for FY12/13.**

Expenditure Analysis

	Line Item	Description	Actual Expenses 2010-2011	Amended Budget 2011-2012	Estimated Expenses 2011-2012	Adopted Budget 2012-2013
LAW LIBRARY FUND						
LAW LIBRARY	003005	OFFICE FURNITURE <5K	\$572	\$0	\$0	\$0
	003030	LAW BOOKS <5K	\$0	\$0	\$0	\$250,000
	004100	PROFESSIONAL SERVICES	\$9,600	\$14,600	\$14,600	\$14,600
	004210	INTERNET/EMAIL SVS	\$0	\$0	\$0	\$0
	004621	COPIER RENTAL AND SUPPLIES	\$5,268	\$1,500	\$880	\$1,000
	005758	LAW BOOKS >5K	\$228,268	\$250,000	\$240,916	\$0
		TOTAL	\$243,708	\$266,100	\$256,395	\$265,600

***The Amended Budget and Estimated FY11/12 are estimated as of Nov. 12, 2012. These totals may change until the books are closed Dec. 31, 2012.**

FY 2012-2013

PROBATE COURT FUND

**Adopted Budget
Williamson County, Texas
Probate Court Fund**

Fund Analysis

	Actual 2010-2011	Amended Budget 2011-2012	Estimated 2011-2012	Adopted Budget 2012-2013
Beginning Balance	\$35,383	\$35,516	\$35,516	\$37,952
Revenues	\$3,470	\$3,400	\$4,155	\$4,000
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$38,853	\$38,916	\$39,671	\$41,952
Expenditures	\$3,338	\$2,800	\$1,719	\$2,800
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$35,516	\$36,116	\$37,952	\$39,152

Revenue Analysis

Probate Court Fees	\$3,470	\$3,400	\$4,155	\$4,000
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$3,470	\$3,400	\$4,155	\$4,000

*The Amended Budget and Estimated FY11/12 are estimated as of Nov. 12, 2012. These totals may change until the books are closed Dec. 31, 2012.

Expenditure Analysis

	Line Item	Description	Actual Expenses 2010-2011	Amended Budget 2011-2012	Estimated Expenses 2011-2012	Adopted Budget 2012-2013
PROBATE COURT FUND						
PROBATE COURT	004232	TRAINING, CONF., SEMINARS	\$3,338	\$2,800	\$1,719	\$2,800
		TOTAL	\$3,338	\$2,800	\$1,719	\$2,800

*The Amended Budget and Estimated FY11/12 are estimated as of Nov. 12, 2012. These totals may change until the books are closed Dec. 31, 2012.

FY 2012-2013

**COUNTY CLERK RECORDS
ARCHIVE FUND**

**Adopted Budget
Williamson County, Texas
County Clerk Records Archive
Fund**

Fund Analysis

	Actual 2010-2011	Amended Budget 2011-2012	Estimated 2011-2012	Adopted Budget 2012-2013
Beginning Balance	\$1,872,084	\$1,939,475	\$1,939,475	\$1,573,989
Revenues	\$439,684	\$421,000	\$514,964	\$476,500
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$2,311,767	\$2,360,475	\$2,454,438	\$2,050,489
Expenditures	\$372,293	\$890,387	\$880,449	\$859,271
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$1,939,475	\$1,470,087	\$1,573,989	\$1,191,218

Revenue Analysis

Records Archive Fees	\$433,050	\$420,000	\$510,265	\$475,000
Interest, Investments	\$6,634	\$1,000	\$4,699	\$1,500
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$439,684	\$421,000	\$514,964	\$476,500

***The Amended Budget and Estimated FY11/12 are estimated as of Nov. 12, 2012. These totals may change until the books are closed Dec. 31, 2012.**

****During the FY 11/12 budget process and additional 500K was budgeted on the expenditures side for imaging and microfilming. This trend continues and for FY12/13 an additional 612K was budgetd for this purpose. This will account for the 25% estimated decrease in fund balance.**

Expenditure Analysis

	Line Item	Description	Actual Expenses 2010-2011	Amended Budget 2011-2012	Estimated Expenses 2011-2012	Adopted Budget 2012-2013
RECORDS ARCHIVE FUND - COUNTY CLERK						
RECORDS ARCHIVE - COUNTY CLERK						
	001100	FULL TIME SALARIES	\$157,509	\$165,610	\$159,964	\$165,610
	001130	MERIT PAY	\$0	\$0	\$0	\$5,436
	002010	FICA	\$11,533	\$12,670	\$11,603	\$13,086
	002020	RETIREMENT	\$18,355	\$19,807	\$19,031	\$20,842
	002030	INSURANCE	\$35,166	\$42,000	\$42,000	\$42,000
	002050	WORKER'S COMP	\$178	\$300	\$195	\$297
	004550	IMAGING AND MICROFILMING	\$149,553	\$650,000	\$647,657	\$612,000
		TOTAL	\$372,293	\$890,387	\$880,449	\$859,271

***The Amended Budget and Estimated FY11/12 are estimated as of Nov. 12, 2012. These totals may change until the books are closed Dec. 31, 2012.**

FY 2012-2013

**DISTRICT CLERK RECORDS MANAGEMENT
AND PRESERVATION FUND**

**Adopted Budget
Williamson County, Texas
District Clerk Records
Management
and Preservation Fund**

Fund Analysis

	Actual 2010-2011	Amended Budget 2011-2012	Estimated 2011-2012	Adopted Budget 2012-2013
Beginning Balance	\$143,856	\$164,029	\$164,029	\$184,499
Revenues	\$26,719	\$25,000	\$27,077	\$26,500
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$170,575	\$189,029	\$191,107	\$210,999
Expenditures	\$6,546	\$59,838	\$6,608	\$60,000
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$164,029	\$129,192	\$184,499	\$150,999

Revenue Analysis

Records Management Fees	\$26,719	\$25,000	\$27,077	\$26,500
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$26,719	\$25,000	\$27,077	\$26,500

*The Amended Budget and Estimated FY11/12 are estimated as of Nov. 12, 2012. These totals may change until the books are closed Dec. 31, 2012.

****During the FY11/12 budget process an additional monies were budgeted on the expenditures side for imaging and microfiliming. This funding was not fully utilized so it was budgeted again for FY12/13. This will account for the 18% estimated decrease in fund balance.**

Expenditure Analysis

Line Item	Description	Actual Expenses 2010-2011	Amended Budget 2011-2012	Estimated Expenses 2011-2012	Adopted Budget 2012-2013
RECORDS MGMT/PRSRV FUND - DISTRICT CLERK					
RECORDS MGMT/PRSRV - DISTRICT CLERK					
001107	TEMP LABOR- SEASONAL HELP	\$4,136	\$6,140	\$6,138	\$0
002010	FICA	\$316	\$470	\$470	\$0
003006	OFFICE EQUIPMENT <5K	\$2,093	\$0	\$0	\$0
004100	PROFESSIONAL SERVICES	\$0	\$0	\$0	\$0
004500	MAINTENANCE CONTRACTS	\$0	\$0	\$0	\$0
004550	IMAGING AND MICROFILMING	\$0	\$53,228	\$0	\$60,000
	TOTAL	\$6,546	\$59,838	\$6,608	\$60,000

***The Amended Budget and Estimated FY11/12 are estimated as of Nov. 12, 2012. These totals may change until the books are closed Dec. 31, 2012.**

FY 2012-2013

**COUNTY CLERK RECORDS MANAGEMENT
AND PRESERVATION FUND**

**Adopted Budget
Williamson County, Texas
County Clerk Records
Management
and Preservation Fund**

Fund Analysis

	Actual 2010-2011	Amended Budget 2011-2012	Estimated 2011-2012	Adopted Budget 2012-2013
Beginning Balance	\$935,882	\$839,336	\$839,336	\$822,708
Revenues	\$466,387	\$456,500	\$544,578	\$515,900
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$1,402,269	\$1,295,836	\$1,383,915	\$1,338,608
Expenditures	\$562,933	\$605,371	\$561,207	\$650,249
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$839,336	\$690,465	\$822,708	\$688,359

Revenue Analysis

Records Management Fees	\$454,527	\$445,000	\$532,953	\$505,000
Vital Statistics Fee	\$10,724	\$10,500	\$10,724	\$10,000
Interest, Investments	\$1,136	\$1,000	\$902	\$900
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$466,387	\$456,500	\$544,578	\$515,900

***The Amended Budget and Estimated FY11/12 are estimated as of Nov. 12, 2012. These totals may change until the books are closed Dec. 31, 2012.**

****Costs have steadily increased for personnel, contract work, and imaging and microfilming over the past few fiscal years for the County Clerks Records Management and Preservation Fund. This has resulted in an estimated decrease of the fund balance of 16%.**

Expenditure Analysis

Line Item	Description	Actual Expenses 2010-2011	Amended Budget 2011-2012	Estimated Expenses 2011-2012	Adopted Budget 2012-2013
RECORDS MGMT/PRSRV FUND					
- COUNTY CLERK					
RECORDS MGMT/PRSRV					
- COUNTY CLERK					
001100	FULL TIME SALARIES	\$297,949	\$335,013	\$320,734	\$332,280
001102	PART TIME SALARIES < 20 HRS/WKS	\$14,094	\$5,446	\$5,446	\$1,300
	PART TIME SALARIES 30-40				
001103	HRS/WKS	\$0	\$1,754	\$0	\$0
001130	MERIT PAY	\$0	\$0	\$0	\$14,057
002010	FICA	\$22,606	\$26,179	\$23,599	\$26,594
002020	RETIREMENT	\$36,243	\$40,929	\$38,799	\$42,360
002030	INSURANCE	\$70,332	\$84,000	\$84,000	\$84,000
002050	WORKER'S COMP	\$372	\$600	\$407	\$622
003010	COMPUTER EQUIPMENT <5K	\$17,352	\$7,572	\$7,543	\$19,663
003011	COMPUTER SOFTWARE <5K	\$5,196	\$0	\$0	\$0
004100	PROFESSIONAL SERVICES	\$17,300	\$0	\$0	\$12,500
004500	MAINTENANCE CONTRACTS	\$73,836	\$82,950	\$75,749	\$83,100
004544	REPAIRS TO OFFICE EQUIPMENT	\$558	\$928	\$88	\$974
004550	IMAGING AND MICROFILMING	\$5,070	\$20,000	\$4,844	\$20,000
005740	COMPUTER EQUIPMENT >5K	\$0	\$0	\$0	\$5,000
005741	COMPUTER SOFTWARE >5K	\$2,025	\$0	\$0	\$7,800
	TOTAL	\$562,933	\$605,371	\$561,207	\$650,249

***The Amended Budget and Estimated FY11/12 are estimated as of Nov. 12, 2012. These totals may change until the books are closed Dec. 31, 2012.**

FY 2012-2013

**COUNTY WIDE RECORDS MANAGEMENT
AND PRESERVATION FUND**

**Adopted Budget
Williamson County, Texas
County Wide Records
Management
and Preservation Fund**

Fund Analysis

	Actual 2010-2011	Amended Budget 2011-2012	Estimated 2011-2012	Adopted Budget 2012-2013
Beginning Balance	\$910,891	\$867,841	\$867,841	\$831,534
Revenues	\$134,573	\$128,000	\$136,801	\$134,450
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$1,045,464	\$995,841	\$1,004,642	\$965,984
Expenditures	\$177,623	\$231,837	\$173,108	\$326,505
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$867,841	\$764,004	\$831,534	\$639,479

Revenue Analysis

Records Mgmt Fees	\$133,490	\$127,000	\$135,865	\$133,500
Interest, Investments	\$1,083	\$1,000	\$936	\$950
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$134,573	\$128,000	\$136,801	\$134,450

***The Amended Budget and Estimated FY11/12 are estimated as of Nov. 12, 2012. These totals may change until the books are closed Dec. 31, 2012.**

****For FY12/13 costs have increased for professional services and imaging. Revenue has slightly increased, but not enough to offset additional costs. This has resulted in an estimated decrease of the fund balance of 23%.**

Expenditure Analysis

	Line Item	Description	Actual Expenses 2010-2011	Amended Budget 2011-2012	Estimated Expenses 2011-2012	Adopted Budget 2012-2013
RECORDS MGMT/PRSRV FUND						
- COUNTYWIDE						
RECORDS MGMT/PRSRV						
- COUNTYWIDE						
	001100	FULL TIME SALARIES	\$35,261	\$35,651	\$35,635	\$35,653
	001107	TEMP LABOR - SEASONAL HELP	\$0	\$0	\$0	\$28,104
	001109	CELL PHONE STIPEND	\$360	\$362	\$362	\$360
	001130	MERIT PAY	\$0	\$0	\$0	\$1,783
	002010	FICA	\$2,012	\$2,755	\$2,226	\$5,041
	002020	RETIREMENT	\$4,117	\$4,308	\$4,275	\$4,606
	002030	INSURANCE	\$7,033	\$8,400	\$8,400	\$8,400
	002050	WORKER'S COMP	\$38	\$100	\$42	\$238
	003001	SMALL EQUIPMENT AND TOOLS <5K	\$1,256	\$1,300	\$1,215	\$1,200
	003006	OFFICE EQUIPMENT <5K	\$9,360	\$9,280	\$9,280	\$22,933
	003010	COMPUTER EQUIPMENT <5K	\$0	\$0	\$0	\$4,500
	003100	OFFICE SUPPLIES	\$2,274	\$4,546	\$2,547	\$0
	003301	GASOLINE	\$911	\$1,000	\$890	\$1,000
	003311	UNIFORMS	\$0	\$0	\$0	\$0
	004100	PROFESSIONAL SERVICES	\$10,772	\$34,013	\$17,924	\$32,437
	004209	CELLULAR PHONE/PAGER	\$0	\$0	\$0	\$0
	004231	TRAVEL	\$0	\$0	\$0	\$0
	004232	TRAINING, CONF., SEMINARS	\$0	\$1,000	\$50	\$3,000
	004414	VEHICLE INSURANCE	\$171	\$368	\$358	\$400
	004415	VEHICLE INS. DEDUCTIBLE	\$0	\$1,000	\$0	\$0
	004500	MAINTENANCE CONTRACTS	\$574	\$700	\$300	\$700
	004505	SOFTWARE MAINTENANCE	\$0	\$9,100	\$4,608	\$27,500
	004541	VEHICLE REPAIRS AND MAINT.	\$462	\$700	\$523	\$750

004543	REPAIRS TO EQUIPMENT	\$359	\$744	\$744	\$1,000
004550	IMAGING AND MICROFILMING	\$101,380	\$115,055	\$82,685	\$145,000
004621	COPIER RENTAL AND SUPPLIES	\$1,235	\$1,156	\$1,045	\$1,400
004705	PRE - EMPLOYMENT SCREENING	\$0	\$0	\$0	\$0
004999	MISCELLANEOUS	\$47	\$299	\$0	\$500
005740	COMPUTER EQUIPMENT >5K	\$0	\$0	\$0	\$0
	TOTAL	\$177,623	\$231,837	\$173,108	\$326,505

***The Amended Budget and Estimated FY11/12 are estimated as of Nov. 12, 2012. These totals may change until the books are closed Dec. 31, 2012.**

FY 2012-2013

JJAEP – TIER II FUNDING

**Adopted Budget
Williamson County,
Texas
JJAEP- Tier II Funding**

Fund Analysis

	Actual 2010-2011	Amended Budget 2011-2012	Estimated 2011-2012	Adopted Budget 2012-2013
Beginning Balance	\$244,367	\$298,692	\$298,692	\$151,437
Revenues	\$103,551	\$0	\$29,496	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$347,918	\$298,692	\$328,188	\$151,437
Expenditures	\$49,226	\$223,200	\$176,751	\$89,773
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$298,692	\$75,492	\$151,437	\$61,664

Revenue Analysis

Payments from State	\$103,131	\$0	\$28,356	\$0
Miscellaneous Revenue	\$420	\$0	\$1,140	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$103,551	\$0	\$29,496	\$0

*Revenues not budgeted.

**The Amended Budget and Estimated FY11/12 are estimated as of Nov. 12, 2012. These totals may change until the books are closed Dec. 31, 2012.

Expenditure Analysis

	Line Item	Description	Actual Expenses 2010-2011	Amended Budget 2011-2012	Estimated Expenses 2011-2012	Adopted Budget 2012-2013
JJAEF- TIER II FUNDING						
JJAEF- TIER II FUNDING	003005	OFFICE FURNITURE <5K	\$2,164	\$20,000	\$18,353	\$4,794
	003006	OFFICE EQUIPMENT >5K	\$13,599	\$0	\$0	\$10,000
	003009	LINENS/TOILETRIES	\$114	\$8,000	\$4,126	\$8,000
	003010	COMPUTER EQUIPMENT	\$0	\$30,000	\$23,707	\$0
	003101	EDUC AIDS/MATLS	\$0	\$12,000	\$4,401	\$5,000
	003102	SAFETY SUPPLIES	\$0	\$500	\$99	\$0
	003110	OTHER SUPPLIES	\$0	\$7,000	\$4,590	\$4,000
	003305	CLOTHING	\$21,029	\$30,000	\$29,338	\$25,000
	003318	JANITORIAL SUPPLIES	\$0	\$3,000	\$1,739	\$26,979
	004100	PROFESSIONAL SERVICES	\$0	\$81,200	\$66,979	\$0
	004232	TRAINING, CONF., SEMINARS	\$0	\$5,000	\$1,769	\$0
	004350	PRINTED MATERIALS AND BINDING	\$0	\$0	\$0	\$0
	004500	MAINTENANCE CONTRACTS	\$8,284	\$0	\$0	\$0
	004510	FACILITY MAINT. & REPAIR	\$0	\$17,000	\$16,425	\$0
	004610	RENT	\$0	\$0	\$0	\$0
	004903	GO PROGRAM EXPENDITURES	\$2,685	\$4,500	\$3,391	\$3,000
	004904	K9 FOR KIDS PROGRAM	\$1,350	\$3,000	\$403	\$3,000
	004999	MISCELLANEOUS	\$0	\$2,000	\$1,434	\$0
	005000	CAPITAL OUTLAY >5K	\$0	\$0	\$0	\$0
		TOTAL	\$49,226	\$223,200	\$176,751	\$89,773

***The Amended Budget and Estimated FY11/12 are estimated as of Nov. 12, 2012. These totals may change until the books are closed Dec. 31, 2012.**

FY 2012-2013

TRUANCY PROGRAM FUND

**Adopted Budget
Williamson County, Texas
JP #1 Truancy Program
Fund**

Fund Analysis

	Actual 2010-2011	Amended Budget 2011-2012	Estimated 2011-2012	Adopted Budget 2012-2013
Beginning Balance	\$6,920	\$4,295	\$4,295	(\$0)
Revenues	\$15,893	\$16,800	\$9,799	\$9,800
Transfers In	\$0	\$0	\$277	\$0
Total Funds Available	\$22,813	\$21,095	\$14,371	\$9,800
Expenditures	\$18,518	\$21,347	\$14,371	\$20,141
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$4,295	(\$252)	(\$0)	(\$10,341)

Revenue Analysis

Payments from State	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$15,893	\$16,800	\$9,799	\$9,800
Transfers In	\$0	\$0	\$277	\$0
Total Revenues	\$15,893	\$16,800	\$10,076	\$9,800

*The Amended Budget and Estimated FY11/12 are estimated as of Nov. 12, 2012. These totals may change until the books are closed Dec. 31, 2012.

****Revenues are estimated to fall short of projections for FY11/12 by 58%. Revenue adjustments have been made for the FY12/13 budget. The expenditures for this account may have to be adjusted throughout the year based on whether projects are met or exceeded in order for the fund balance to remain positive.**

Expenditure Analysis

	Line Item	Description	Actual Expenses 2010-2011	Amended Budget 2011-2012	Estimated Expenses 2011-2012	Adopted Budget 2012-2013
TRUANCY PROGRAM FUND						
TRUANCY PROGRAM FUND	001102	PART TIME SALARIES < 20 HRW/WKS	\$15,536	\$17,680	\$12,026	\$16,640
	001110	OVERTIME	\$0	\$0	\$0	\$0
	002010	FICA	\$1,189	\$1,353	\$920	\$1,273
	002020	RETIREMENT	\$1,794	\$2,115	\$1,425	\$2,028
	002050	WORKER'S COMP	\$0	\$200	\$0	\$200
		TOTAL	\$18,518	\$21,347	\$14,371	\$20,141

***The Amended Budget and Estimated FY11/12 are estimated as of Nov. 12, 2012. These totals may change until the books are closed Dec. 31, 2012.**

FY 2012-2013

TOBACCO FUND

**Adopted Budget
Williamson County, Texas
Tobacco Fund**

Fund Analysis

	Actual 2010-2011	Amended Budget 2011-2012	Estimated 2011-2012	Adopted Budget 2012-2013
Beginning Balance	\$3,993,574	\$3,997,230	\$3,997,230	\$4,074,461
Revenues	\$418,133	\$366,000	\$255,031	\$280,000
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$4,411,707	\$4,363,230	\$4,252,261	\$4,354,461
Expenditures	\$235,000	\$163,800	\$177,800	\$0
Transfers Out	\$179,477	\$150,414	\$0	\$0
Ending Balance	\$3,997,230	\$4,049,016	\$4,074,461	\$4,354,461

Revenue Analysis

Payments from State	\$389,097	\$350,000	\$244,615	\$245,000
Payments from Others	\$0	\$0	\$0	\$0
Investment Income	\$29,036	\$16,000	\$10,415	\$35,000
Other	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0
Transfers In	\$0	\$0	\$0	\$0

Total Revenues	<u>\$418,133</u>	<u>\$366,000</u>	<u>\$255,031</u>	<u>\$280,000</u>
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***Expenditures were not budgeted.**

****The Amended Budget and Estimated FY11/12 are estimated as of Nov. 12, 2012. These totals may change until the books are closed Dec. 31, 2012.**

Expenditure Analysis

	Line Item	Description	Actual Expenses 2010-2011	Amended Budget 2011-2012	Estimated Expenses 2011-2012	Adopted Budget 2012-2013
TOBACCO FUND						
TOBACCO FUND	000100	TRANSFER TO GENERAL FUND	\$179,477	\$150,414	\$0	\$0
	004506	COMPUTER PRGM/MAINT. HEALTH DISTRICT COOP	\$15,000	\$15,000	\$15,000	\$0
	004704	AGREEMENT	\$0	\$0	\$0	\$0
	004907	MEDICAL PYMTS - UNINSURED	\$220,000	\$162,800	\$162,800	\$0
		TOTAL	\$414,477	\$328,214	\$177,800	\$0

*The Amended Budget and Estimated FY11/12 are estimated as of Nov. 12, 2012. These totals may change until the books are closed Dec. 31, 2012.

FY 2012-2013

**WILLIAMSON COUNTY
BENEFITS FUND**

Fund Analysis

	Actual 2010-2011	Amended Budget 2011-2012	Estimated 2011-2012	Adopted Budget 2012-2013
Beginning Balance	\$0	(\$0)	(\$0)	\$3,306,775
Revenues	\$15,099,953	\$17,689,400	\$17,869,449	\$18,460,800
Transfers In	\$792,033	\$0	\$0	\$0
Total Funds Available	\$15,891,986	\$17,689,400	\$17,869,449	\$21,767,575
Expenditures	\$15,891,986	\$17,689,800	\$14,562,674	\$20,321,703
Transfers Out	\$0	\$0		\$0
Ending Balance	(\$0)	(\$400)	\$3,306,775	\$1,445,872

Revenue Analysis

Interest, Bank Deposits	\$312	\$0	\$154	\$200
Interest, Investments	\$852	\$900	\$2,134	\$1,900
Net Inc/Dec FMV, Investments	\$0		\$0	\$0
Employer Contributions Employer Deductions/Medical	\$11,246,848	\$14,145,200	\$13,553,531	\$14,237,600
Employer Deductions/Dental	\$1,897,812	\$1,431,600	\$2,110,544	\$2,028,800
Employer Deductions/Vision	\$938,427	\$1,077,800	\$1,017,601	\$1,006,700
Employer Deductions/Vision	\$297,077	\$325,900	\$302,868	\$298,100
Cobra/Retiree Dep Prem	\$717,348	\$708,000	\$879,627	\$887,500
Miscellaneous Revenue	\$1,277	\$0	\$2,990	\$0

Transfers In	<u>\$792,033</u>	<u>\$0</u>	<u>\$0</u>
Total Revenues	<u>\$15,891,986</u>	<u>\$17,689,400</u>	<u>\$17,869,449</u>
			<u>\$18,460,800</u>

***The Amended Budget and Estimated FY11/12 are estimated as of Nov. 12, 2012. These totals may change until the books are closed Dec. 31, 2012.**

****For FY11/12 expenditures are estimated to come in under budget by 18%. A slight increase in revenue for FY12/13 does not offset the anticipated expenditure increase based on trend and current conditions. This accounts for the estimated decrease in the fund balance for the Williamson County Benefits Fund.**

Expenditure Analysis

	Line Item	Description	Actual Expenses 2010-2011	Amended Budget 2011-2012	Estimated Expenses 2011-2012	Adopted Budget 2012-2013
WILLIAMSON COUNTY BENEFITS FUND						
WILLIAMSON COUNTY SELF FUNDING INS.						
	004038	RETIREE HEALTH CLAIMS, VISION	\$10,731	\$13,438	\$12,733	\$14,900
	004039	RETIREE HEALTH CLAIMS, DENTAL	\$30,666	\$36,800	\$36,171	\$45,400
	004040	RETIREE HEALTH CLAIMS, MEDICAL	\$616,336	\$889,500	\$799,510	\$815,800
	004041	RETIREE HEALTH CLAIMS, PRESCRIPTION	\$214,787	\$293,469	\$256,316	\$316,300
	004048	HEALTH CLAIMS PAID, VISION	\$282,456	\$293,611	\$293,611	\$293,400
	004049	HEALTH CLAIMS PAID, DENTAL	\$870,968	\$1,006,728	\$921,221	\$1,017,800
	004050	HEALTH CLAIMS PAID, MEDICAL	\$9,398,151	\$10,451,194	\$8,470,883	\$12,600,100
	004051	PRESCRIPTION DRUG CLAIMS PD.	\$2,274,461	\$2,583,031	\$2,153,490	\$3,150,100
	004054	ADMIN COST, HEALTH INS.	\$534,127	\$575,049	\$575,049	\$530,300
	004055	ADMIN COST, PRESC. DRUGS	\$0	\$0	\$0	\$0
	004056	ADMIN COST, DENTAL	\$44,955	\$44,872	\$44,872	\$22,900
	004057	STOP LOSS INSURANCE	\$650,384	\$716,118	\$716,118	\$716,500
	004058	GROUP LIFE PREMIUMS	\$31,024	\$29,000	\$28,822	\$26,000
	004061	NETWORK ACCESS FEES/MEDICAL	\$133,627	\$84,185	\$82,911	\$128,000
	004064	ADMIN. COST, VISION	\$16,964	\$16,900	\$16,812	\$0
	004996	WELLNESS PROGRAM	\$274,278	\$191,622	\$152,593	\$191,500
	004998	CONTINGENCIES	\$0	\$0	\$0	\$12,000
		TOTAL	\$15,383,916	\$17,225,518	\$14,561,112	\$19,881,000
WILLIAMSON COUNTY BENEFITS PROGRAM						
	001100	FULL TIME SALARIES	\$215,233	\$179,561	\$175,771	\$122,115
	001101	P/T SALARIES 20-30 HRS/WK	\$0	\$1,908	\$1,908	\$22,985
	001107	TEMP LABOR - SEASONAL HELP	\$0	\$8,631	\$8,631	
	001109	CELL PHONE STIPEND	\$1,440	\$1,900	\$1,624	\$1,000

001130	MERIT PAY	\$0	\$0	\$0	\$4,860
002010	FICA	\$15,519	\$14,500	\$13,062	\$11,548
002020	RETIREMENT	\$25,110	\$22,700	\$21,342	\$18,395
002030	INSURANCE	\$28,133	\$33,600	\$33,600	\$16,800
002050	WORKER'S COMP	\$241	\$500	\$264	\$500
002080	RANDOM DRUG TESTING	\$0	\$0	\$0	\$200
003005	OFFICE FURNITURE <5K	\$753	\$0	\$0	\$0
003006	OFFICE EQUIPMENT <5K	\$295	\$0	\$0	\$0
003010	COMPUTER EQUIPMENT <5K	\$1,093	\$4,400	\$4,220	\$6,600
003011	COMPUTER SOFTWARE <5K	\$489	\$0	\$0	\$0
003100	OFFICE SUPPLIES	\$1,716	\$2,200	\$1,472	\$2,200
003398	VIDEO TAPES/CD/DVD	\$0	\$100	\$0	\$100
003600	EMPLOYEE ASSIST. PGRM	\$56,237	\$58,169	\$57,864	\$62,900
003900	MEMBERSHIP DUES	\$1,860	\$1,722	\$1,672	\$1,900
004059	ADMIN. COST, FLEX PLAN ADMIN. COST, COBRA	\$19,193	\$21,730	\$21,665	\$20,000
004060	ADMINISTRATION	\$9,133	\$4,937	\$4,556	\$20,400
004100	PROFESSIONAL SERVICES	\$96,887	\$75,300	\$72,774	\$81,000
004181	INDEPENDENT AUDIT	\$16,500	\$0	\$0	\$16,500
004210	INTERNET/EMAIL SVS	\$0	\$500	\$0	\$0
004211	TELEPHONE SERVICE	\$131	\$200	\$88	\$200
004212	POSTAGE	\$21	\$800	\$709	\$4,000
004231	TRAVEL	\$3,018	\$1,200	\$814	\$5,300
004232	TRAINING, CONF., SEMINARS	\$10,701	\$21,000	\$12,850	\$13,800
004350	PRINTED MATERIALS AND BINDING	\$154	\$4,096	\$4,096	\$2,500
004413	PERSONAL LIABILITY INS.	\$0	\$0	\$0	\$0
004544	REPAIRS TO OFFICE EQUIPMENT	\$0	\$200	\$0	\$200
004621	COPIER RENTAL AND SUPPLIES	\$4,215	\$4,200	\$4,200	\$4,200
004998	CONTINGENCIES	\$0	\$0	\$0	\$0
004999	MISCELLANEOUS	\$0	\$228	\$166	\$500
	TOTAL	\$508,070	\$464,282	\$443,348	\$440,703

***The Amended Budget and Estimated FY11/12 are estimated as of Nov. 12, 2012. These totals may change until the books are closed Dec. 31, 2012.**

FY 2012-2013

**WILLIAMSON COUNTY
CONSERVATION FUND**

**Adopted Budget
Williamson County, Texas
Conservation Fund**

Fund Analysis

	Actual 2010-2011	Amended Budget 2011-2012	Estimated 2011-2012	Adopted Budget 2012-2013
Beginning Balance	\$1,671,563	\$1,549,280	\$1,549,280	\$1,876,845
Revenues	\$400,561	\$0	\$1,423,886	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$2,072,124	\$1,549,280	\$2,973,166	\$1,876,845
Expenditures	\$522,844	\$1,230,283	\$1,096,321	\$587,171
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$1,549,280	\$318,997	\$1,876,845	\$1,289,674

Revenue Analysis

Interest, Investments	\$1,852	\$0	\$1,560	\$0
Mitigation Credits	\$398,710	\$0	\$1,421,573	\$0
Other	\$0	\$0	\$753	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$400,561	\$0	\$1,423,886	\$0

*Revenue not budgeted.

****The Amended Budget and Estimated FY11/12 are estimated as of Nov. 12, 2012. These totals may change until the books are closed Dec. 31, 2012.**

Expenditure Analysis

	Line Item	Description	Actual Expenses 2010-2011	Amended Budget 2011-2012	Estimated Expenses 2011-2012	Adopted Budget 2012-2013
WILLIAMSON COUNTY CONSERVATION FUND						
WILLIAMSON COUNTY CONSERVATION DEPT.						
	000999	TRANSFER TO GRANTS FUND	\$0	\$0	\$0	\$0
	001100	FULL TIME SALARIES	\$48,670	\$49,835	\$49,354	\$49,835
	001109	CELL PHONE STIPEND	\$600	\$960	\$923	\$960
	001130	MERIT PAY	\$0	\$0	\$0	\$2,461
	002010	FICA	\$3,526	\$3,887	\$3,580	\$4,074
	002020	RETIREMENT	\$5,693	\$6,076	\$5,973	\$6,490
	002030	INSURANCE	\$7,033	\$8,400	\$8,400	\$8,400
	002050	WORKER'S COMP	\$53	\$100	\$58	\$88
	003005	OFFICE FURNITURE < 5K	\$0	\$2,201	\$517	\$1,000
	003010	COMPUTER EQUIPMENT <5K	\$0	\$100	\$100	\$1,000
	003100	OFFICE SUPPLIES	\$0	\$2,230	\$2,230	\$1,000
	003553	SIGNS	\$170	\$2,000	\$735	\$1,000
	003555	FENCING MATERIALS/LABOR	\$0	\$6,000	\$120	\$4,128
	003900	MEMBERSHIP DUES	\$250	\$385	\$385	\$385
	004100	PROFESSIONAL SERVICES	\$151,534	\$356,539	\$316,241	\$200,000
	004212	POSTAGE	\$38	\$100	\$88	\$200
	004231	TRAVEL	\$2,321	\$500	\$191	\$1,500
	004232	TRAINING, CONF., SEMINARS	\$200	\$3,550	\$580	\$2,150
	004350	PRINTED MATERIALS AND BINDING	\$1,272	\$1,078	\$117	\$2,000
	004542	GROUNDS MAINTENANCE	\$754	\$800	\$234	\$50,000
	004722	HCP RESEARCH ACTIVITIES	\$25,169	\$34,054	\$28,134	\$0
	004723	HCP SPECIAL STUDIES	\$0	\$300,932	\$300,932	\$250,000
	004999	MISCELLANEOUS	\$562	\$555	\$555	\$500
	005004	LAND ACQUISITION	\$275,000	\$450,000	\$376,875	\$0
		TOTAL	\$522,844	\$1,230,283	\$1,096,321	\$587,171

***The Amended Budget and Estimated FY11/12 are estimated as of Nov. 12, 2012. These totals may change until the books are closed Dec. 31, 2012.**

FY 2012-2013

**WILLIAMSON COUNTY RADIO
COMMUNICATIONS FUND**

**Adopted Budget
Williamson County, Texas
WC Radio Communications
System**

Fund Analysis

	Actual 2010-2011	Amended Budget 2011-2012	Estimated 2011-2012	Adopted Budget 2012-2013
Beginning Balance	(\$8,715)	(\$630)	(\$630)	(\$773)
Revenues	\$645,855	\$633,121	\$671,387	\$749,260
Transfers In	\$444,449	\$676,565	\$472,307	\$568,480
Total Funds Available	\$1,081,588	\$1,309,056	\$1,143,064	\$1,316,967
Expenditures	\$1,082,218	\$1,309,686	\$1,143,837	\$1,318,041
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	(\$630)	(\$630)	(\$773)	(\$1,075)

Revenue Analysis

Intergovernmental	\$645,855	\$627,621	\$665,887	\$743,260
Other	\$0	\$5,500	\$5,500	\$6,000
Transfers In	\$444,449	\$676,565	\$472,307	\$568,480
Total Revenues	\$1,090,303	\$1,309,686	\$1,143,694	\$1,317,740

*The Amended Budget and Estimated FY11/12 are estimated as of Nov. 12, 2012. These totals may change until the books are closed Dec. 31, 2012.

**** The ending fund balance for FY12/13 will decrease by 39%. This is a relatively small number dollarwise since the account remains relatively flat.**

Expenditure Analysis

	Line Item	Description	Actual Expenses 2010-2011	Amended Budget 2011-2012	Estimated Expenses 2011-2012	Adopted Budget 2012-2013
WILLIAMSON COUNTY RADIO COMMUNICATIONS SYSTEM FUND						
WILLIAMSON COUNTY RADIO COMMUNICATIONS SYSTEM						
	001100	FULL TIME SALARIES	\$39,491	\$63,032	\$63,002	\$63,035
	001109	CELL PHONE STIPEND	\$330	\$964	\$964	\$0
	001130	MERIT PAY	\$0	\$0	\$0	\$3,152
	002010	FICA	\$2,809	\$4,896	\$4,517	\$5,063
	002020	RETIREMENT	\$4,644	\$7,654	\$7,614	\$8,065
	002030	INSURANCE	\$7,033	\$8,400	\$8,400	\$8,400
	002050	WORKER'S COMP	\$47	\$100	\$51	\$78
	003001	SMALL EQUIPMENT AND TOOLS <5K	\$828	\$3,000	\$1,856	\$3,000
	003003	RADIO EQUIPMENT <5K	\$372	\$5,000	\$2,004	\$5,000
	003006	OFFICE EQUIPMENT <5K	\$0	\$500	\$0	\$500
	003010	COMPUTER EQUIPMENT <5k	\$0	\$0	\$0	\$2,000
	003011	COMPUTER SOFTWARE <5K	\$0	\$1,200	\$0	\$1,200
	003012	COMMUNICATIONS EQUIPMENT <5K	\$0	\$8,000	\$0	\$8,160
	003100	OFFICE SUPPLIES	\$170	\$250	\$0	\$1,240
	003102	SAFETY SUPPLIES	\$0	\$200	\$0	\$200
	003102	OTHER SUPPLIES	\$3,000	\$2,000	\$0	\$3,000
	003120	PRINTER SUPPLIES	\$412	\$990	\$461	\$0
	003301	GASOLINE	\$2,177	\$4,000	\$1,400	\$4,000
	003900	MEMBERSHIP DUES	\$0	\$600	\$85	\$600
	004100	PROFESSIONAL SERVICES	\$141,372	\$141,226	\$139,633	\$155,000

004212	POSTAGE	\$0	\$0	\$0	\$500
004414	VEHICLE INSURANCE	\$198	\$461	\$461	\$471
004419	PROPERTY INSURANCE	\$2,096	\$2,075	\$2,075	\$5,892
004430	UTILITIES	\$49,141	\$44,471	\$44,471	\$71,280
004500	MAINTENANCE CONTRACTS	\$568,558	\$626,700	\$626,700	\$645,925
004510	FACILITY MAINT. AND REPAIR	\$0	\$15,101	\$15,101	\$11,730
004541	VEHICLE REPAIRS AND MAINT.	\$986	\$322	\$322	\$1,870
004543	REPAIRS TO EQUIPMENT	\$71,404	\$26,632	\$26,632	\$70,000
004545	800 MHZ TOWER MAINT.	\$90,344	\$290,940	\$148,686	\$150,000
004610	RENT	\$23,694	\$50,681	\$49,111	\$48,181
004999	MISCELLANEOUS	\$92	\$288	\$288	\$500
005730	RADIO EQUIPMENT >5K	\$73,022	\$0	\$0	\$40,000
	TOTAL	\$1,082,218	\$1,309,686	\$1,143,837	\$1,318,041

***The Amended Budget and Estimated FY11/12 are estimated as of Nov. 12, 2012. These totals may change until the books are closed Dec. 31, 2012.**

FY 2012-2013

MEDICAID UPL PROGRAM

**Adopted Budget
Williamson County,
Texas
Medicaid UPL Program**

Fund Analysis

	Actual 2010-2011	Amended Budget 2011-2012	Estimated 2011-2012	Adopted Budget 2012-2013
Beginning Balance	\$75,099	\$31,534	\$31,534	\$1,954,317
Revenues	\$640	\$0	\$1,054	\$0
Transfers In	\$3,900,000	\$5,400,000	\$5,400,000	\$5,400,000
Total Funds Available	\$3,975,739	\$5,431,534	\$5,432,589	\$7,354,317
Expenditures	\$3,944,204	\$5,400,000	\$3,478,272	\$5,400,000
Transfers Out	\$0	\$0	\$0	
Ending Balance	\$31,534	\$31,534	\$1,954,317	\$1,954,317

Revenue Analysis

Interest, Investments	\$640	\$0	\$1,054	\$0
Transfers In	\$3,900,000	\$5,400,000	\$5,400,000	\$5,400,000
Total Revenues	\$3,900,640	\$5,400,000	\$5,401,054	\$5,400,000

*The Amended Budget and Estimated FY11/12 are estimated as of Nov. 12, 2012. These totals may change until the books are closed Dec. 31, 2012.

Expenditure Analysis

	Line Item	Description	Actual Expenses 2010-2011	Amended Budget 2011-2012	Estimated Expenses 2011-2012	Adopted Budget 2012-2013
MEDICAID UPL PROGRAM FUND						
MEDICAID UPL PROGRAM	004909	UPL PROGRAM	\$3,944,204	\$5,400,000	\$5,400,000	\$5,400,000
		TOTAL	\$3,944,204	\$5,400,000	\$5,400,000	\$5,400,000

***The Amended Budget and Estimated FY11/12 are estimated as of Nov. 12, 2012. These totals may change until the books are closed Dec. 31, 2012.**

FY 2012-2013

COMPENSATION BUDGET

Department	Grade.Step	Base Salary	Position Title
26th District	AN.01	\$83,571.92	Dist Ct Rept 26
26th District	AN.01	\$0.00	Dist Judge 26
26th District	26.11	\$57,650.55	Ct Adm 3 Dist 26
277th District	AN.01	\$0.00	Dist Judge 277
277th District	26.10	\$56,253.67	Ct Adm 3 Dist 277
277th District	AN.01	\$83,571.92	Dist Ct Rept 277
368th District	AN.01	\$0.00	Dist Judge 368
368th District	26.13	\$60,583.29	Ct Adm 3 Dist 368
368th District	AN.01	\$83,571.92	Dist Ct Rept 368
395th District	AN.01	\$0.00	Dist Judge 395
395th District	26.10	\$56,253.67	Ct Adm 3 Dist 395
395th District	AN.01	\$83,571.92	Dist Ct Rept 395
425th District Court	AN.01	\$83,571.92	Dist Ct Rept 425
425th District Court	26.08	\$53,547.20	Ct Adm 3 Dist 425
425th District Court	AN.01	\$0.00	Dist Judge 425
911 Addressing Grant	25.03	\$44,991.30	Addressing Analyst
911 Addressing Grant	24.02	\$41,761.00	GIS Analyst Addressing
911 Communications	19.01	\$31,837.30	Dispatcher I Comm
911 Communications	20.04	\$35,998.85	Dispatcher II Comm
911 Communications	23.04	\$41,761.00	Lieutenant Training 911
911 Communications	22.05	\$40,742.44	Training Officer 911
911 Communications	33.11	\$81,455.78	Dir of Communications
911 Communications	19.01	\$31,837.30	Dispatcher I Comm
911 Communications	23.06	\$43,885.43	Lieutenant 911
911 Communications	19.01	\$31,837.30	Dispatcher I Comm

911 Communications	19.01	\$31,837.30	Dispatcher I Comm
911 Communications	22.05	\$40,742.44	Training Officer 911
911 Communications	19.01	\$31,837.30	Dispatcher I Comm
911 Communications	19.01	\$31,837.30	Dispatcher I Comm
911 Communications	19.01	\$31,837.30	Dispatcher I Comm
911 Communications	19.01	\$31,837.30	Dispatcher I Comm
911 Communications	19.01	\$31,837.30	Dispatcher I Comm
911 Communications	19.01	\$31,837.30	Dispatcher I Comm
911 Communications	19.01	\$31,837.30	Dispatcher I Comm
911 Communications	20.04	\$35,998.85	Dispatcher II Comm
911 Communications	19.01	\$31,837.30	Dispatcher I Comm
911 Communications	19.01	\$31,837.30	Dispatcher I Comm
911 Communications	20.04	\$35,998.85	Dispatcher II Comm
911 Communications	23.07	\$44,991.30	Lieutenant 911
911 Communications	22.05	\$40,742.44	Training Officer 911
911 Communications	19.01	\$31,837.30	Dispatcher I Comm
911 Communications	19.04	\$34,281.86	Dispatcher I Comm
911 Communications	19.01	\$31,837.30	Dispatcher I Comm
911 Communications	19.01	\$31,837.30	Dispatcher I Comm
911 Communications	22.05	\$40,742.44	Training Officer 911
911 Communications	19.02	\$32,623.07	Dispatcher I Comm
911 Communications	19.02	\$32,623.07	Dispatcher I Comm
911 Communications	19.02	\$32,623.07	Dispatcher I Comm
911 Communications	19.02	\$32,623.07	Dispatcher I Comm
911 Communications	19.01	\$31,837.30	Dispatcher I Comm
911 Communications	32.02	\$62,103.12	Operations Mgr Comms
911 Communications	19.01	\$31,837.30	Dispatcher I Comm
911 Communications	22.05	\$40,742.44	Training Officer 911
911 Communications	31.06	\$65,246.09	QC Coord 911
911 Communications	25.04	\$46,126.25	Training Coord 911
911 Communications	32.01	\$60,589.81	Public Safety Tech Mgr
911 Communications	19.01	\$31,837.30	Dispatcher I Comm

911 Communications	25.04	\$46,126.25	Captain 911
911 Communications	25.04	\$46,126.25	Captain 911
911 Communications	22.02	\$37,832.27	Office Adm 911
911 Communications	22.05	\$40,742.44	Training Officer 911
911 Communications	19.01	\$31,837.30	Dispatcher I Comm
911 Communications	19.01	\$31,837.30	Dispatcher I Comm
911 Communications	19.01	\$31,837.30	Dispatcher I Comm
911 Communications	19.02	\$32,623.07	Dispatcher I Comm
911 Communications	25.04	\$46,126.25	Captain 911
911 Communications	19.04	\$34,281.86	Dispatcher I Comm
911 Communications	22.05	\$40,742.44	Training Officer 911
911 Communications	23.06	\$43,885.43	Lieutenant 911
911 Communications	22.05	\$40,742.44	Training Officer 911
911 Communications	19.03	\$33,437.89	Dispatcher I Comm
911 Communications	19.01	\$31,837.30	Dispatcher 1 Comm
911 Communications	19.01	\$31,837.30	Dispatcher I Comm
911 Communications	19.01	\$31,837.30	Dispatcher I Comm
911 Communications	19.01	\$31,837.30	Dispatcher I Comm
911 Communications	20.04	\$35,998.85	Dispatcher II Comm
911 Communications	19.02	\$32,623.07	Dispatcher I Comm
911 Communications	23.04	\$41,761.00	Lieutenant 911
911 Communications	25.04	\$46,126.25	Captain 911
All District Courts	19.04	\$34,281.86	Magistrate Clerk IDC
All District Courts	17.01	\$28,839.84	Admin Spec Magistrate
All District Courts	17.01	\$28,839.84	Admin Spec Magistrate
All District Courts	16.04	\$29,567.36	Adm Spec Dist Cts
All District Courts	18.08	\$35,998.82	Ofc Spec Magistrate
Animal Services	18.01	\$30,294.93	Vet Tech Behavioral
Animal Services	13.02	\$24,270.86	Animal Care Specialist
Animal Services	13.02	\$24,270.86	Animal Care Specialist

Animal Services	23.06	\$43,885.43	Office Adm Animal Services
Animal Services	13.01	\$23,688.82	Animal Care Specialist
Animal Services	18.01	\$30,294.93	Vet Tech
Animal Services	13.01	\$23,688.82	Animal Care Specialist
Animal Services	16.01	\$27,442.97	Adm Spec Animal Services
Animal Services	18.02	\$31,051.53	Vet Tech
Animal Services	23.03	\$40,742.44	Kennel Manager
Animal Services	13.01	\$23,688.82	Animal Care Specialist
Animal Services	D3.01	\$72,241.49	Animal Services Dir
Animal Services	16.01	\$27,442.97	Adm Spec Animal Services
Animal Services	13.01	\$23,688.82	Animal Care Specialist
Animal Services	16.01	\$27,442.97	Adm Spec Animal Services
Budget	28.02	\$50,957.14	Budget Analyst
Budget	38.08	\$96,821.49	Budget Ofcr
Building Maintenance	16.01	\$27,442.97	Bldg Maint Tech
Building Maintenance	18.06	\$34,281.86	Bldg Maint Spec
Building Maintenance	24.03	\$42,808.64	Cert Journeyman Electrician
Building Maintenance	16.05	\$30,294.93	Bldg Maint Tech
Building Maintenance	23.06	\$43,885.43	Bldg Maint HVAC Spec
Building Maintenance	16.06	\$31,051.53	Bldg Maint Tech
Building Maintenance	33.04	\$68,534.59	Bldg Projects Manager
Building Maintenance	17.08	\$34,281.86	Bldg Maint Tech Sr
Building Maintenance	20.09	\$40,742.44	Bldg Maint Spec Sr
Building Maintenance	20.02	\$34,281.86	Bldg Maint HVAC Tech
Building Maintenance	22.02	\$37,832.27	Bldg Maint Jail Sup
Building Maintenance	16.05	\$30,294.93	Bldg Maint Tech
Building Maintenance	26.04	\$48,483.50	Bldg Maint Project Coord
Building Maintenance	20.12	\$43,885.43	Bldg Maint Spec Sr
Building Maintenance	16.03	\$28,839.84	Bldg Maint Tech
Building Maintenance	16.03	\$28,839.84	Bldg Maint Tech

Building Maintenance	16.05	\$30,294.93	Bldg Maint Tech
Building Maintenance	17.02	\$29,567.36	Bldg Maint Tech Sr
Building Maintenance	20.01	\$33,437.89	Bldg Maint HVAC Tech
Building Maintenance	16.01	\$27,442.97	Bldg Maint Tech
Building Maintenance	16.06	\$31,051.53	Bldg Maint Tech
Building Maintenance	18.12	\$39,752.96	Landscape Specialist
Building Maintenance	22.08	\$43,885.43	Office Adm Bldg
Building Maintenance	30.05	\$60,589.81	Bldg Maint Asst Dir
Building Maintenance	39.01	\$85,588.20	Facility Maintenance Division Director
Commissioner 1 admin	AN.01	\$83,558.62	Co Com Pct 1
Commissioner 1 admin	27.04	\$50,957.14	Exec Asst Com 1
Commissioner 1 admin	18.07	\$35,125.79	Office Spec Sr Pct 1
Commissioner 2 admin	18.02	\$31,051.53	Office Spec Sr Pct 2
Commissioner 2 admin	28.08	\$59,105.64	Exec Asst II Com 2
Commissioner 2 admin	AN.01	\$83,558.62	Co Com Pct 2
Commissioner 3 admin	18.07	\$35,125.79	Office Spec Sr Pct 3
Commissioner 3 admin	27.04	\$50,957.14	Exec Asst Com 3
Commissioner 3 admin	AN.01	\$83,558.62	Co Com Pct 3
Commissioner 4 admin	27.04	\$50,957.14	Exec Asst Com 4
Commissioner 4 admin	AN.01	\$83,558.62	Co Com Pct 4
Commissioner 4 admin	18.06	\$34,281.86	Office Spec Sr Pct 4
Constables 1	L1.04	\$44,877.46	Dep Const Pct 1
Constables 1	18.01	\$30,294.94	Reasearch Analyst Pct 1
Constables 1	L1.06	\$47,103.21	Dep Const Pct 1
Constables 1	L1.05	\$45,887.20	Dep Const Pct 1
Constables 1	AN.01	\$69,693.96	Const Pct 1
Constables 1	L1.06	\$47,103.21	Dep Const Pct 1

Constables 1	L3.07	\$56,428.84	Const Lieut Pct 1
Constables 1	16.01	\$27,442.97	Admin Spec Con 1
Constables 1	18.02	\$31,051.53	Office Spec Sr Const 1
Constables 1	L1.05	\$45,887.20	Dep Const Pct 1
Constables 1	L1.04	\$44,877.46	Dep Const Pct 1
Constables 1	L4.13	\$70,752.12	Ch Dep Const 1
Constables 2	L2.05	\$50,004.08	Const Sgt Pct 2
Constables 2	AN.01	\$69,693.96	Const Pct 2
Constables 2	L4.16	\$75,636.14	Ch Dep Const 2
Constables 2	L2.06	\$51,129.18	Const Sgt Pct 2
Constables 2	16.01	\$27,442.97	Admin Spec Con 2
Constables 2	L1.04	\$44,877.46	Dep Const Pct 2
Constables 2	L1.05	\$45,887.20	Dep Const Pct 2
Constables 2	L1.04	\$44,877.46	Dep Const Pct 2
Constables 2	18.01	\$30,294.93	Office Spec Sr Const 2
Constables 2	L1.07	\$48,163.03	Dep Const Pct 2
Constables 2	18.02	\$31,051.53	Research Analyst Pct 2
Constables 2	L1.08	\$49,246.70	Dep Const Pct 2
Constables 2	L1.08	\$49,246.70	Dep Const Pct 2
Constables 3	L2.09	\$54,658.63	Const Sgt Pct 3
Constables 3	L1.04	\$44,877.46	Dep Const Pct 3
Constables 3	AN.01	\$69,693.96	Const Pct 3
Constables 3	L2.07	\$52,279.58	Const Sgt Pct 3
Constables 3	L1.07	\$48,163.03	Dep Const Pct 3
Constables 3	L1.04	\$44,877.46	Dep Const Pct 3
Constables 3	18.06	\$34,281.86	Office Spec Sr Const 3
Constables 3	L4.16	\$75,636.14	Ch Dep Const 3
Constables 3	L1.04	\$44,877.46	Dep Const Pct 3
Constables 3	16.01	\$27,442.97	Admin Spec Con 3
Constables 3	L1.16	\$60,294.30	Dep Const Pct 3

Constables 3	18.02	\$31,051.53	Research Analyst Pct 3
Constables 3	L1.05	\$45,887.20	Dep Const Pct 3
Constables 3	L1.04	\$44,877.46	Dep Const Pct 3
Constables 4	16.03	\$28,839.84	Admin Spec Con 4
Constables 4	L4.14	\$72,344.04	Ch Dep Const 4
Constables 4	18.03	\$31,837.30	Office Spec Sr Const 4
Constables 4	L1.07	\$48,163.03	Dep Const Pct 4
Constables 4	L1.05	\$45,887.20	Dep Const Pct 4
Constables 4	L1.07	\$48,163.03	Dep Const Pct 4
Constables 4	L1.11	\$53,422.31	Dep Const Pct 4
Constables 4	L2.06	\$51,129.18	Const Sgt Pct 4
Constables 4	L1.06	\$45,887.20	Dep Const Pct 4
Constables 4	AN.01	\$69,693.96	Const Pct 4
Constables 4	18.03	\$31,837.30	Research Analyst Pct 4
Constables 4	L3.16	\$68,939.85	Const Lieut Pct 4
County Attorney	17.13	\$38,778.07	Leg Sec I Co Att
County Attorney	28.01	\$49,705.78	Attorney I
County Attorney	L3.16	\$68,939.85	Investigator 3 Co Atty
County Attorney	28.03	\$52,237.62	Attorney I
County Attorney	28.01	\$49,705.78	Attorney I
County Attorney	16.01	\$27,442.97	Adm Spec Co Atty
County Attorney	17.07	\$33,437.89	Office Spec Co Atty
County Attorney	16.02	\$28,141.38	Adm Spec Co Atty
County Attorney	17.13	\$38,778.07	Office Spec Co Atty
County Attorney	17.09	\$35,125.79	Office Spec Co Atty
County Attorney	16.03	\$28,839.84	Adm Spec Co Atty
County Attorney	35.02	\$71,997.70	Fel Juvenile Prosecutor
County Attorney	33.02	\$65,246.09	Attorney IV
County Attorney	16.08	\$32,623.07	Adm Spec Co Atty
County Attorney	33.05	\$70,251.61	Attorney IV

County Attorney	37.01	\$77,527.04	Attorney VI
County Attorney	16.05	\$30,294.93	Adm Spec Co Atty
County Attorney	L2.08	\$52,279.58	Investigator 2
County Attorney	29.04	\$56,253.67	Attorney II
County Attorney	L2.07	\$52,279.58	Investigator 2
County Attorney	L3.14	\$65,939.20	Investigator 3 Co Atty
County Attorney	39.03	\$89,924.38	Chief, Civil Litigation
County Attorney	AN.01	\$128,960.00	County Atty
County Attorney	28.02	\$50,957.14	Attorney I
County Attorney	22.08	\$43,885.43	Legal Sec Sup CA
County Attorney	28.01	\$49,705.78	Attorney I
County Attorney	16.03	\$28,839.84	Adm Spec Co Atty
County Attorney	17.16	\$41,759.72	Leg Sec I Co Att
County Attorney	16.02	\$28,141.38	Adm Spec Co Atty
County Attorney	L4.16	\$75,636.14	Ch Inv Co Atty
County Attorney	17.03	\$30,294.93	Leg Sec I Co Att
County Attorney	28.03	\$52,237.62	Attorney I
County Attorney	28.01	\$49,705.78	Attorney I
County Attorney	32.03	\$63,645.50	Attorney III
County Attorney	39.10	\$106,861.57	Of Counsel
County Attorney	16.15	\$38,766.82	Adm Spec Co Atty
County Attorney	17.05	\$31,837.30	Office Spec Co Atty
County Attorney	19.03	\$33,437.89	Victim Couns CA
County Attorney	29.05	\$57,650.55	Attorney II
County Attorney	29.05	\$57,650.55	Attorney II
County Attorney	16.05	\$30,294.93	Adm Spec Co Atty
County Attorney	21.04	\$37,832.27	Victim Asst Coord
County Attorney	26.08	\$53,547.20	Office Adm Sr CA
County Attorney	33.03	\$66,875.81	Attorney IV
County Auditor	18.01	\$30,294.93	Accts Payable Aud
County Auditor	25.03	\$44,991.30	AP/Payroll Lead

County Auditor	28.07	\$57,650.55	Accts Payable Mgr
County Auditor	17.04	\$31,051.53	Office Spec AUD
County Auditor	D6.05	\$128,960.00	County Auditor
County Auditor	18.07	\$35,125.79	Accts Payable Aud
County Auditor	18.06	\$34,281.86	Accts Payable Aud
County Auditor	26.01	\$44,991.30	Internal Aud I
County Auditor	28.01	\$49,705.78	Internal Aud II
County Auditor	26.02	\$46,126.25	Accountant
County Auditor	28.01	\$49,705.78	Accountant II
County Auditor	20.04	\$35,998.85	Accounting Specialist
County Auditor	28.02	\$50,957.14	Cost Accountant
County Auditor	34.06	\$75,635.43	Financial Director
County Auditor	30.05	\$60,589.81	Asst Financial Director
County Auditor	37.12	\$101,710.58	First Assistant Auditor
County Auditor	30.03	\$57,650.55	Contracts Aud
County Auditor	30.04	\$59,105.64	Internal Aud III
County Auditor	19.02	\$32,623.07	Payroll Tech
County Auditor	34.11	\$85,580.22	Auditing Mgr
County Auditor	23.08	\$46,126.25	Payroll Spec
County Auditor	26.01	\$44,991.30	Internal Aud I
County Auditor	28.05	\$54,885.89	Internal Aud II
County Auditor	26.01	\$44,991.30	Accountant
County Auditor	26.01	\$44,991.30	Accountant
County Auditor	18.01	\$30,294.93	Accts Payable Aud
County Clerk	30.04	\$59,105.64	Ch Dep Co Clk Cr
County Clerk	16.01	\$27,442.97	Adm Spec Co Clk
County Clerk	17.02	\$29,567.36	Ct Clk 3 Co Clk
County Clerk	20.13	\$44,982.56	Office Coord II Co Clk
County Clerk	26.04	\$48,483.50	Asst Chief Dep Clk
County Clerk	17.01	\$28,839.84	Ct Clk 3 Co Clk
County Clerk	17.02	\$29,567.36	Ct Clk 3 Co Clk

County Clerk	AN.01	\$84,184.27	County Clerk.
County Clerk	16.11	\$35,125.79	Adm Spec Co Clk
County Clerk	17.02	\$29,567.36	Ct Clk 3 Co Clk
County Clerk Archives	26.02	\$46,126.25	Archives Manager
County Clerk Archives	16.01	\$27,442.97	Adm Spec Archives
County Clerk Archives	16.03	\$28,839.84	Adm Spec Archives
County Clerk Archives	16.03	\$28,839.84	Adm Spec Archives
County Clerk Archives	16.03	\$28,839.84	Adm Spec Archives
County Clerk Judicial	17.01	\$28,839.84	Ct Clk 3 Jud
County Clerk Judicial	17.02	\$29,567.36	Ct Clk 3 Jud
County Clerk Judicial	26.04	\$48,483.50	Asst Ch Dep Jud
County Clerk Judicial	17.07	\$33,437.89	Ct Clk 3 Jud
County Clerk Judicial	16.14	\$37,821.29	Ct Clk 2 Jud
County Clerk Judicial	17.01	\$28,839.84	Ct Clk 3 Jud
County Clerk Judicial	17.04	\$31,051.53	Ct Clk 3 Jud
County Clerk Judicial	17.04	\$31,051.53	Ct Clk 3 Jud
County Clerk Judicial	17.04	\$31,051.53	Ct Clk 3 Jud
County Clerk Judicial	17.13	\$38,778.07	Ct Clk 3 Jud
County Clerk Judicial	17.04	\$31,051.53	Ct Clk 3 Jud
County Clerk Judicial	17.01	\$28,839.84	Ct Clk 3 Jud
County Clerk Judicial	17.03	\$30,294.93	Ct Clk 3 Jud
County Clerk Judicial	17.01	\$28,839.84	Ct Clk 3 Jud
County Clerk Judicial	17.03	\$30,294.93	Ct Clk 3 Jud
County Clerk Judicial	17.02	\$29,567.36	Ct Clk 3 Jud
County Clerk Judicial	26.05	\$49,705.78	Asst Ch Dep Jud
County Clerk Judicial	18.05	\$33,437.89	Office Spec Sr Judicial
County Clerk Judicial	18.01	\$30,294.93	Office Spec Sr Judicial
County Clerk Records	16.05	\$30,294.93	Adm Spec Co Clk Records
County Clerk Records	17.01	\$28,839.84	Office Spec Co Clk

County Clerk Records	17.02	\$29,567.36	Office Spec Co Clk
County Clerk Records	16.03	\$28,839.84	Adm Spec Co Clk Records
County Clerk Records	16.08	\$32,623.07	Adm Spec Co Clk Records
County Clerk Records	17.01	\$28,839.84	Office Spec Co Clk
County Clerk Records	20.11	\$42,808.64	Office Coord II Co Clk Rec
County Clerk Records	17.06	\$32,623.07	Office Spec Co Clk
County Clerk Records	17.02	\$29,567.36	Office Spec Co Clk
County Clerk Records	22.02	\$37,832.27	Quality Control Spec
County Court at Law 1	AN.01	\$139,000.00	County Ct 1 Jud
County Court at Law 1	AN.01	\$83,571.92	Ct Repr Co Ct 1
County Court at Law 1	26.08	\$53,547.20	Ct Adm 3 Co Ct 1
County Court at Law 1	17.10	\$35,998.85	Office Spec Co Ct 1
County Court at Law 2	17.04	\$31,051.53	Office Spec Co Ct 2
County Court at Law 2	26.11	\$57,650.55	Ct Adm 3 Co Ct 2
County Court at Law 2	AN.01	\$83,571.92	Ct Repr Co Ct 2
County Court at Law 2	AN.01	\$139,000.00	County Ct 2 Jud
County Court at Law 3	AN.01	\$139,000.00	County Ct 3 Jud
County Court at Law 3	17.04	\$31,051.53	Office Spec Co Ct 3
County Court at Law 3	AN.01	\$75,635.43	Ct Repr Co Ct 3
County Court at Law 3	26.04	\$48,483.50	Ct Adm 3 Co Ct 3
County Court at Law 4	AN.01	\$139,000.00	County Ct 4 Jud
County Court at Law 4	AN.01	\$83,571.92	Ct Repr Co Ct 4
County Court at Law 4	26.08	\$53,547.20	Ct Adm 3 Co Ct 4
County Court at Law 4	27.03	\$49,705.78	Probate Auditor
County Judge	18.08	\$35,998.85	Office Spec Sr Co Judge
County Judge	AN.01	\$102,617.50	County Judge
County Judge	25.01	\$42,808.64	Paralegal

County Judge	39.04	\$92,165.20	Legal Advisor to Comm Court
County Judge	29.09	\$63,645.50	Exec Asst Co Judge
County Judge	30.08	\$65,246.09	Public Affairs Mgr
County Treasurer	26.06	\$50,957.14	Reporting Mgr Treas
County Treasurer	16.02	\$28,141.38	Adm Spec Treas
County Treasurer	18.05	\$33,437.89	Office Spec Sr Treas
County Treasurer	21.02	\$35,998.85	Finance Mgmt Splst
County Treasurer	AN.01	\$81,783.26	Co Treasurer
County Wide Rec Mgmt	21.01	\$35,125.79	Warehouse Coord Bldg
Court House Security	C2.13	\$49,451.78	BAILIFF COM/SEC
Court House Security	C5.11	\$57,484.88	BAILIFF LIEUT
Court House Security	C2.10	\$45,258.58	BAILIFF COM/SEC
District Attorney	L3.09	\$58,996.62	Investigator 3
District Attorney	21.04	\$37,832.27	Intake Specialist DA
District Attorney	AN.01	\$0.00	Dist Attorney
District Attorney	18.15	\$42,809.59	Leg Sec III DA
District Attorney	35.04	\$75,635.56	Civil Attorney
District Attorney	35.01	\$70,251.61	Prosec Fel 1
District Attorney	18.16	\$43,879.84	Leg Sec III DA
District Attorney	35.01	\$70,251.61	Prosec Fel 1
District Attorney	L3.12	\$63,069.16	Investigator 3
District Attorney	16.01	\$27,442.97	Victims Asst Grant
District Attorney	18.01	\$30,294.93	Leg Sec III DA
District Attorney	38.03	\$83,492.89	Prosec Fel 2
District Attorney	28.01	\$49,705.78	Forensic Comms Asst
District Attorney	26.04	\$48,483.50	Office Adm Sr DA
District Attorney	L3.12	\$63,069.16	Investigator 3
District Attorney	35.01	\$70,251.61	Prosec Fel 1

District Attorney	38.04	\$87,741.76	Prosec Fel 2
District Attorney	39.08	\$101,710.58	Senior Attorney
District Attorney	38.06	\$92,165.20	Prosec Fel 2
District Attorney	21.07	\$40,742.44	Victim Couns DA
District Attorney	21.01	\$35,125.79	Legal Sec Sup DA
District Attorney	35.01	\$70,251.61	Prosec Fel 1
District Attorney	D6.04	\$117,822.60	Pros 1st Asst
District Attorney	35.05	\$77,527.04	Prosec Fel 1
District Attorney	14.05	\$27,442.97	Adm Clk DA
District Attorney	18.01	\$30,294.93	Victims Asst Coord
District Attorney	38.05	\$89,924.38	Prosec Fel 2
District Attorney	L3.16	\$68,939.85	Investigator 3
District Attorney	L3.16	\$68,939.85	Investigator 3
District Clerk	16.01	\$27,442.97	Dep District Clk I
District Clerk	18.11	\$38,792.64	Ct Spec Dist Clk
District Clerk	17.01	\$28,839.84	Dep District Clk II
District Clerk	26.04	\$48,483.50	Asst Ch Dep D C
District Clerk	18.03	\$31,837.30	Ct Spec Dist Clk
District Clerk	16.03	\$28,839.84	Dep District Clk I
District Clerk	17.02	\$29,567.36	Dep District Clk II
District Clerk	AN.01	\$84,184.27	District Clerk
District Clerk	18.01	\$30,294.93	Ct Spec Dist Clk
District Clerk	20.01	\$33,437.89	Appeals Spec
District Clerk	17.09	\$35,125.79	Dep District Clk II
District Clerk	26.04	\$48,483.50	Asst Ch Dep D C
District Clerk	30.03	\$57,650.55	Ch Dep Dist Clk
District Clerk	17.01	\$28,839.84	Dep District Clk II
District Clerk	18.02	\$31,051.53	Ct Spec Dist Clk
District Clerk	16.12	\$35,998.85	Dep District Clk I
District Clerk	18.02	\$31,051.53	Ct Spec Dist Clk
District Clerk	16.03	\$28,839.84	Dep District Clk I

District Clerk	18.03	\$31,837.30	Ct Spec Dist Clk
District Clerk	18.08	\$35,998.85	Ct Spec Dist Clk
District Clerk	18.02	\$31,051.53	Ct Spec Dist Clk
District Clerk	17.01	\$28,839.84	Dep District Clk II
District Clerk	17.01	\$28,839.84	Dep District Clk II
District Clerk	16.03	\$28,839.84	Dep District Clk I
District Clerk	20.06	\$37,832.27	Ct Spec Sr Dist Clk
District Clerk	17.04	\$31,051.53	Dep District Clk II
District Clerk	17.03	\$30,294.93	Dep District Clk II
DPS Cedar Park	15.09	\$31,837.30	Adm Tech DPS
DPS Georgetown	14.13	\$33,438.63	Adm Clk DPS GT
Elections	D5.01	\$83,810.89	Elections Administrator
Elections	28.04	\$53,547.20	Deputy EA
Elections	15.01	\$26,133.37	Adm Tech Elec
Elections	17.10	\$35,998.85	Office Spec Elections
Elections	18.01	\$30,294.93	Elect Recruit Coord
Elections	22.02	\$37,832.27	Data Coord Elections
Elections	23.03	\$40,742.44	VR Coordinator
Elections	23.01	\$38,792.64	Elect Warehouse Super
Elections	23.01	\$38,792.64	Train Coord Elections
Elections	15.04	\$28,141.38	Adm Tech Elec
Elections	25.04	\$46,126.25	Elec GIS Analyst
Emergency Management	30.01	\$54,885.89	Emerg Mgmt Spec
Emergency Management	34.07	\$77,527.04	Mgr of Emergency Mgmt
Emergency Management - Grants	19.01	\$31,837.30	Emerg Mgmt Tech Grant
Emergency Medical Services	26.08	\$53,547.20	EMS Captain
Emergency Medical Services	22.02	\$37,832.27	EMS Paramedic

Emergency Medical Services	22.03	\$38,792.64	EMS Paramedic
Emergency Medical Services	22.02	\$37,832.27	EMS Paramedic
Emergency Medical Services	29.11	\$66,875.81	EMS Transfer Capt
Emergency Medical Services	22.09	\$44,991.30	EMS Paramedic
Emergency Medical Services	22.05	\$40,742.44	EMS Paramedic
Emergency Medical Services	23.13	\$52,231.06	Office Adm EMS
Emergency Medical Services	24.11	\$52,237.62	EMS Lieutenant
Emergency Medical Services	22.05	\$40,742.44	EMS Paramedic
Emergency Medical Services	22.04	\$39,752.96	EMS Paramedic
Emergency Medical Services	22.02	\$37,832.27	EMS Paramedic
Emergency Medical Services	22.04	\$39,752.96	EMS Paramedic
Emergency Medical Services	22.02	\$37,832.27	EMS Paramedic
Emergency Medical Services	22.05	\$40,742.44	EMS Paramedic
Emergency Medical Services	24.08	\$48,483.50	EMS Lieutenant
Emergency Medical Services	22.01	\$36,901.01	EMS Paramedic
Emergency Medical Services	26.06	\$50,957.14	EMS Captain
Emergency Medical Services	22.02	\$37,832.27	EMS Paramedic
Emergency Medical Services	22.05	\$40,742.44	EMS Paramedic
Emergency Medical Services	22.02	\$37,832.27	EMS Paramedic
Emergency Medical Services	30.08	\$65,246.09	Captain, EMS Support
Emergency Medical Services	22.05	\$40,742.44	EMS Paramedic
Emergency Medical Services	26.06	\$50,957.14	EMS Captain
Emergency Medical Services	22.02	\$37,832.27	EMS Paramedic
Emergency Medical Services	22.09	\$44,991.30	EMS Paramedic
Emergency Medical Services	22.01	\$36,901.01	EMS Paramedic
Emergency Medical Services	22.01	\$36,901.01	EMS Paramedic
Emergency Medical Services	22.03	\$38,792.64	EMS Paramedic
Emergency Medical Services	22.09	\$44,991.30	EMS Paramedic
Emergency Medical Services	22.02	\$37,832.27	EMS Paramedic
Emergency Medical Services	30.06	\$62,103.12	EMS Training Captain
Emergency Medical Services	36.09	\$89,924.38	EMS Oper Mgr
Emergency Medical Services	22.03	\$38,792.64	EMS Paramedic

Emergency Medical Services	22.03	\$38,792.64	EMS Paramedic
Emergency Medical Services	22.09	\$44,991.30	EMS Paramedic
Emergency Medical Services	22.01	\$36,901.01	EMS Paramedic
Emergency Medical Services	22.04	\$39,752.96	EMS Paramedic
Emergency Medical Services	22.03	\$38,792.64	EMS Paramedic
Emergency Medical Services	24.05	\$44,991.30	EMS Lieutenant
Emergency Medical Services	22.05	\$40,742.44	EMS Paramedic
Emergency Medical Services	22.01	\$36,901.01	EMS Paramedic
Emergency Medical Services	22.12	\$48,483.50	EMS Paramedic
Emergency Medical Services	22.01	\$36,901.01	EMS Paramedic
Emergency Medical Services	26.06	\$50,957.14	EMS Transfer Paramedic
Emergency Medical Services	22.10	\$46,126.25	EMS Paramedic
Emergency Medical Services	22.05	\$40,742.44	EMS Paramedic
Emergency Medical Services	22.13	\$49,695.59	EMS Paramedic
Emergency Medical Services	33.04	\$68,534.59	EMS Comdr Logistics
Emergency Medical Services	22.02	\$37,832.27	EMS Paramedic
Emergency Medical Services	22.01	\$36,901.01	EMS Paramedic
Emergency Medical Services	26.15	\$63,650.32	EMS Captain
Emergency Medical Services	26.08	\$53,547.20	EMS Captain
Emergency Medical Services	24.06	\$46,126.25	EMS Lieutenant
Emergency Medical Services	22.06	\$41,761.00	EMS Paramedic
Emergency Medical Services	33.07	\$73,801.99	EMS Educ Coord
Emergency Medical Services	28.10	\$62,103.12	EMS Commander
Emergency Medical Services	28.05	\$54,885.89	EMS Commander
Emergency Medical Services	22.05	\$40,742.44	EMS Paramedic
Emergency Medical Services	24.05	\$44,991.30	EMS Lieutenant
Emergency Medical Services	22.01	\$36,901.01	EMS Paramedic
Emergency Medical Services	17.01	\$28,839.84	Office Spec EMS
Emergency Medical Services	22.01	\$36,901.01	EMS Paramedic
Emergency Medical Services	22.07	\$42,808.64	EMS Paramedic
Emergency Medical Services	22.03	\$38,792.64	EMS Paramedic
Emergency Medical Services	22.01	\$36,901.01	EMS Paramedic

Emergency Medical Services	22.09	\$44,991.30	EMS Paramedic
Emergency Medical Services	22.01	\$36,901.01	EMS Paramedic
Emergency Medical Services	22.01	\$36,901.01	EMS Paramedic
Emergency Medical Services	22.02	\$37,832.27	EMS Paramedic
Emergency Medical Services	22.10	\$46,126.25	EMS Paramedic
Emergency Medical Services	24.06	\$46,126.25	EMS Lieutenant
Emergency Medical Services	22.02	\$37,832.27	EMS Paramedic
Emergency Medical Services	22.02	\$37,832.27	EMS Paramedic
Emergency Medical Services	22.02	\$37,832.27	EMS Paramedic
Emergency Medical Services	22.01	\$36,901.01	EMS Paramedic
Emergency Medical Services	22.10	\$46,126.25	EMS Paramedic
Emergency Medical Services	24.06	\$46,126.25	EMS Lieutenant
Emergency Medical Services	22.04	\$39,752.96	EMS Paramedic
Emergency Medical Services	22.05	\$40,742.44	EMS Paramedic
Emergency Medical Services	22.06	\$41,761.00	EMS Paramedic
Emergency Medical Services	22.01	\$36,901.01	EMS Paramedic
Emergency Medical Services	26.06	\$50,957.14	EMS Captain
Emergency Medical Services	24.01	\$40,742.44	EMS Staffing Specialist
Emergency Medical Services	22.01	\$36,901.01	EMS Paramedic
Emergency Medical Services	26.07	\$52,237.62	EMS Captain
Emergency Medical Services	D6.03	\$106,506.90	Director of EMS
Emergency Medical Services	22.09	\$44,991.30	EMS Paramedic
Emergency Medical Services	22.12	\$48,483.50	EMS Paramedic
Emergency Medical Services	26.10	\$56,253.67	EMS Captain
Emergency Medical Services	22.01	\$36,901.01	EMS Paramedic
Emergency Medical Services	26.08	\$53,547.20	EMS Captain
Emergency Medical Services	22.06	\$41,761.00	EMS Paramedic
Emergency Medical Services	22.09	\$44,991.30	EMS Paramedic
Emergency Medical Services	22.01	\$36,901.01	EMS Paramedic
Emergency Medical Services	26.06	\$50,957.14	EMS Captain
Emergency Medical Services	22.02	\$37,832.27	EMS Paramedic
Emergency Medical Services	22.03	\$38,792.64	EMS Paramedic

Emergency Medical Services	24.10	\$50,957.14	EMS Lieutenant
Emergency Medical Services	22.02	\$37,832.27	EMS Paramedic
Emergency Medical Services	24.05	\$44,991.30	EMS Lieutenant
Emergency Medical Services	24.06	\$46,126.25	EMS Lieutenant
Emergency Medical Services	22.01	\$36,901.01	EMS Paramedic
Emergency Medical Services	26.07	\$52,237.62	EMS Captain
Emergency Medical Services	28.06	\$56,253.67	EMS Commander
Emergency Medical Services	22.01	\$36,901.01	EMS Paramedic
Emergency Medical Services	22.01	\$36,901.01	EMS Paramedic
Emergency Medical Services	22.01	\$36,901.01	EMS Paramedic
Emergency Medical Services	22.02	\$37,832.27	EMS Paramedic
Emergency Medical Services	22.01	\$36,901.01	EMS Paramedic
Emergency Medical Services	D7.03	\$106,645.00	Medical Director
Emergency Medical Services	22.01	\$36,901.01	EMS Paramedic
Emergency Medical Services	22.01	\$36,901.01	EMS Paramedic
Emergency Medical Services	22.01	\$36,901.01	EMS Paramedic
Emergency Medical Services	22.01	\$36,901.01	EMS Paramedic
Emergency Medical Services	22.01	\$36,901.01	EMS Paramedic
Emergency Medical Services	22.02	\$37,832.27	EMS Paramedic
Emergency Medical Services	22.01	\$36,901.01	EMS Paramedic
Emergency Medical Services	24.06	\$46,126.25	EMS Lieutenant
Emergency Medical Services	22.01	\$36,901.01	EMS Paramedic
Emergency Medical Services	26.10	\$56,253.67	EMS Captain
Emergency Medical Services	22.01	\$36,901.01	EMS Paramedic
Emergency Medical Services	26.10	\$56,253.67	EMS Captain
Emergency Medical Services	22.10	\$46,126.25	EMS Paramedic
Emergency Medical Services	22.01	\$36,901.01	EMS Paramedic
Emergency Medical Services	22.02	\$37,832.27	EMS Paramedic
Emergency Medical Services	18.01	\$30,749.36	Medical Supply Warehouse Assoc
Emergency Services Department	25.01	\$42,808.64	Wireless Tech ESD
Emergency Services Department	25.01	\$42,808.64	Wireless Tech RCS

Emergency Services Department	D8.03	\$130,391.00	Sr Dir of Emerg Serv
Extension Service	19.03	\$33,437.89	Office Coord I Ext
Extension Service	ST.01	\$17,359.83	Extension Agent
Extension Service	ST.01	\$17,359.83	Extension Agent
Extension Service	14.01	\$24,882.00	Adm Clk Ag Ext
Extension Service	ST.01	\$17,359.83	Extension Agent
Extension Service	15.02	\$26,773.61	Adm Tech Ag Ext
Extension Service	15.06	\$29,567.36	Adm Tech Ag Ext
Extension Service	ST.01	\$17,359.83	Extension Agent
Fleet Services	21.08	\$41,761.00	Mechanic 2 Fleet
Fleet Services	21.01	\$35,125.79	Inventory Coordinator
Fleet Services	17.01	\$28,839.84	Service Tech I
Fleet Services	22.05	\$40,742.44	Sr Service Tech
Fleet Services	20.01	\$33,437.89	Mechanic 1 Fleet
Fleet Services	15.03	\$27,442.97	Adm Tech Fleet
Fleet Services	21.16	\$50,914.75	Mechanic 2 Fleet
Fleet Services	D1.05	\$80,892.44	Director of Fleet
Fleet Services	21.09	\$42,808.64	Mechanic 2 Fleet
Fleet Services	20.03	\$35,125.79	Paint Tech Fleet
Fleet Services	21.02	\$35,998.85	Mechanic 2 Fleet
Fleet Services	20.01	\$33,437.89	Mechanic 1 Fleet
Fleet Services	16.01	\$27,442.97	Crew Memb Flt
Fleet Services	22.10	\$46,126.25	Parts Manager
Fleet Services	28.04	\$53,547.20	Asst Fleet Mgr
Fleet Services	23.14	\$53,536.84	Shop Fmn Fleet
Fleet Services	20.03	\$35,125.79	Mechanic 1 Fleet
Hazardous Materials	34.08	\$79,476.84	Mgr of Haz Mat
Hazardous Materials	33.04	\$68,534.59	Hazmat Asst Chief

Hot Checks	22.12	\$48,483.50	Hot Check Super
HUD CDBG	28.08	\$59,105.64	Grants Coord HUD
Human Resources	16.02	\$28,141.38	HR Admin Coord
Human Resources	21.01	\$35,998.85	HR Gen Comp/MIS
Human Resources	22.01	\$36,901.01	HR Gen Traing&Development
Human Resources	31.03	\$60,589.81	HR STM, Comp/MIS
Human Resources	26.02	\$46,126.25	Sr HR Gen, Employee Relations
Human Resources	30.05	\$60,589.81	Mgr of Risk Mgmt
Human Resources	22.01	\$36,901.01	HR Gen Risk Analyst
Human Resources	D6.02	\$104,000.00	Sr Director of HR
Human Resources	34.01	\$67,879.04	Sr HR Gen 4
Human Resources Benefits	31.03	\$60,589.81	HR STM, Comp/MIS
Human Resources Benefits	31.02	\$59,105.64	Mgr of Employee Relations/Comm
Human Resources Benefits	26.02	\$46,126.25	Sr HR Gen, Employee Relations
Human Resources Benefits	23.02	\$39,752.96	HR Gen HRIS
Human Resources Benefits	22.01	\$36,901.01	HR Gen, Employee Service Training
Information Systems	27.01	\$47,290.34	Applications Admin Public Safety
Information Systems	34.02	\$68,534.59	Sr Application Programmer
Information Systems	31.13	\$77,526.32	Telecom Mgr
Information Systems	25.01	\$42,808.64	Sys Supt Sp 2
Information Systems	27.12	\$62,103.12	Tech Trainer
Information Systems	33.13	\$85,580.22	Dir of Administrative Services
Information Systems	27.01	\$47,290.34	Webmaster IT
Information Systems	25.08	\$50,957.14	Sys Supt Sp 2
Information Systems	27.06	\$53,547.20	Applications Admin
Information Systems	18.01	\$30,294.93	Office Spec Sr IT
Information Systems	24.03	\$42,808.64	GIS Analyst
Information Systems	25.08	\$50,957.14	Office Adm Sr IT

Information Systems	25.01	\$42,808.64	Sys Supt Sp 2
Information Systems	27.04	\$50,957.14	Applications Admin Jud
Information Systems	27.01	\$47,290.34	Applications Admin PSTP
Information Systems	27.02	\$48,483.50	Webmaster IT
Information Systems	D7.03	\$124,333.04	Sr Dir of Technology Services
Information Systems	14.08	\$29,567.36	Admin Clk Mail IT
Information Systems	34.04	\$71,997.70	Dir of GIS/Addressing
Information Systems	32.01	\$60,589.81	Application Developer
Information Systems	38.09	\$99,236.93	Dir of IT Operations
Information Systems	28.05	\$54,885.89	Sr GIS Analyst
Information Systems	31.04	\$62,103.12	Applications Admin II
Information Systems	27.01	\$47,290.34	Applications Admin Public Safety
Information Systems	23.01	\$38,792.64	Sys Supt Sp 1
Information Systems	14.01	\$24,882.00	Switchboard Oper IT
Information Systems	23.01	\$38,792.64	Sys Supt Sp 1
Information Systems	35.08	\$83,492.89	Dir of IT Applications
Information Systems	35.01	\$71,300.00	Technology Project Manager
Infrastructure	D8.03	\$130,000.00	Sr Director of Infrastructure
Infrastructure	26.12	\$59,105.64	Safety Training Coord
Infrastructure	25.11	\$54,885.89	Office Admin R&B
Infrastructure	23.05	\$42,808.64	Engineering Asst III
Jail	C4.02	\$40,052.75	PARAMEDIC JAIL
Jail	15.02	\$26,773.61	ADM TECH JAIL
Jail	C2.09	\$44,262.67	CORR OFCR COM
Jail	15.02	\$26,773.61	ADM TECH JAIL
Jail	C2.08	\$43,288.67	CORR OFCR COM
Jail	C1.02	\$33,512.62	CORR OFCR
Jail	C1.08	\$38,486.59	CORR OFCR
Jail	C1.08	\$38,486.50	CORR OFCR
Jail	C2.14	\$50,564.45	CORR OFCR COM

Jail	C1.05	\$36,001.40	CORR OFCR
Jail	18.02	\$31,051.53	OFFICE SPEC SR JAIL
Jail	C2.08	\$43,288.67	CORR OFCR COM
Jail	C1.02	\$33,512.62	CORR OFCR
Jail	C1.01	\$32,775.18	CORR OFCR
Jail	C1.09	\$39,352.53	CORR OFCR
Jail	C1.10	\$40,237.97	CORR OFCR
Jail	C1.02	\$33,512.62	CORR OFCR
Jail	17.03	\$30,294.93	CONTROL OPER SO
Jail	C7.12	\$70,855.98	CAPTAIN, JAIL OPERATIONS
Jail	C2.03	\$38,730.91	CORR OFCR COM
Jail	C1.05	\$36,001.40	CORR OFCR
Jail	C1.09	\$39,352.53	CORR OFCR
Jail	C3.03	\$42,102.39	SERGEANT JAIL
Jail	C1.01	\$32,775.18	CORR OFCR
Jail	17.03	\$30,294.93	CONTROL OPER SO
Jail	17.03	\$30,294.93	CONTROL OPER SO
Jail	C5.04	\$46,975.09	MEDICAL SERGEANT
Jail	17.01	\$28,839.84	CONTROL OPER SO
Jail	15.02	\$26,773.61	ADM TECH JAIL
Jail	C2.03	\$38,730.91	CORR OFCR COM
Jail	C1.04	\$35,209.20	CORR OFCR
Jail	C1.04	\$35,209.20	CORR OFCR
Jail	C1.09	\$39,352.53	CORR OFCR
Jail	C1.04	\$35,209.20	CORR OFCR
Jail	C1.02	\$34,350.44	CORR OFCR
Jail	15.10	\$32,623.07	ADM TECH JAIL
Jail	C1.08	\$38,486.59	CORR OFCR
Jail	C1.05	\$36,001.40	CORR OFCR
Jail	C1.01	\$32,775.18	CORR OFCR
Jail	15.04	\$28,141.38	ADM TECH JAIL
Jail	C2.03	\$38,730.91	CORR OFCR COM

Jail	C1.02	\$33,512.62	Corr Ofcr
Jail	C1.03	\$34,350.44	CORR OFCR
Jail	C1.05	\$36,001.40	CORR OFCR
Jail	C2.14	\$50,564.45	CORR OFCR COM
Jail	15.02	\$26,773.61	ADM TECH JAIL
Jail	C1.02	\$33,512.62	CORR OFCR
Jail	C1.08	\$38,486.59	CORR OFCR
Jail	C2.14	\$50,564.45	CORR OFCR COM
Jail	C1.11	\$41,445.11	CORR OFCR
Jail	C1.10	\$40,237.97	CORR OFCR
Jail	C2.04	\$39,602.35	CORR OFCR COM
Jail	C5.10	\$55,273.92	LIEUTENANT JAIL
Jail	18.02	\$31,051.53	OFFICE SPEC SR JAIL
Jail	C1.14	\$45,176.66	CORR OFCR
Jail	C1.02	\$33,512.62	Corr Ofcr
Jail	C3.11	\$51,547.90	SERGEANT JAIL
Jail	C2.02	\$37,878.64	CORR OFCR COM
Jail	C1.01	\$32,775.18	CORR OFCR
Jail	C1.09	\$39,352.53	CORR OFCR
Jail	C1.02	\$33,512.62	CORR OFCR
Jail	C2.08	\$43,288.67	CORR OFCR COM
Jail	C3.14	\$56,460.52	SERGEANT JAIL
Jail	15.02	\$26,773.61	ADM TECH JAIL
Jail	36.10	\$92,165.20	ASST CH DEP 570
Jail	C1.01	\$32,775.08	CORR OFCR
Jail	C1.01	\$32,775.18	CORR OFCR
Jail	C1.06	\$36,811.44	CORR OFCR
Jail	C1.02	\$33,512.62	CORR OFCR
Jail	C1.05	\$36,001.40	CORR OFCR
Jail	C2.14	\$50,564.45	CORR OFCR COM
Jail	C1.03	\$34,350.44	CORR OFCR
Jail	C1.02	\$33,512.62	CORR OFCR

Jail	C1.04	\$35,209.20	CORR OFCR
Jail	C2.06	\$41,404.51	CORR OFCR COM
Jail	C1.06	\$36,811.44	CORR OFCR
Jail	C1.05	\$36,001.40	CORR OFCR
Jail	C1.10	\$40,237.97	CORR OFCR
Jail	19.02	\$32,623.07	OFFICE COORD I JAIL
Jail	C5.14	\$64,797.18	LIEUTENANT JAIL
Jail	C2.14	\$50,564.45	CORR OFCR COM
Jail	C1.03	\$34,350.44	CORR OFCR
Jail	C3.08	\$47,634.99	SERGEANT JAIL
Jail	18.01	\$30,294.94	OFFICE SPEC SR JAIL
Jail	C1.04	\$35,209.20	CORR OFCR
Jail	15.03	\$27,442.97	ADM TECH JAIL
Jail	19.03	\$33,437.89	OFFICE COORD I JAIL
Jail	C1.02	\$33,512.62	CORR OFCR
Jail	C1.12	\$42,688.46	CORR OFCR
Jail	C1.02	\$33,512.62	CORR OFCR
Jail	C1.04	\$35,209.20	CORR OFCR
Jail	C1.01	\$32,775.18	CORR OFCR
Jail	C1.06	\$36,811.44	CORR OFCR
Jail	15.01	\$26,133.37	ADM TECH JAIL
Jail	C1.03	\$34,350.44	CORR OFCR
Jail	C1.08	\$38,486.59	CORR OFCR
Jail	17.02	\$29,567.36	CONTROL OPER SO
Jail	C3.02	\$41,075.50	SERGEANT JAIL
Jail	C4.02	\$40,052.75	PARAMEDIC JAIL
Jail	C3.09	\$48,825.86	Sergeant Jail
Jail	C1.01	\$32,775.18	CORR OFCR
Jail	C1.04	\$35,209.20	CORR OFCR
Jail	C2.05	\$40,493.41	CORR OFCR COM
Jail	17.01	\$28,839.84	CONTROL OPER SO
Jail	C4.06	\$43,781.00	PARAMEDIC JAIL

Jail	C1.01	\$32,775.18	CORR OFCR
Jail	17.03	\$30,294.93	CONTROL OPER SO
Jail	C1.01	\$32,775.18	CORR OFCR
Jail	C2.04	\$39,602.35	BAILIFF COM JAIL
Jail	C5.14	\$64,797.18	LIEUTENANT JAIL
Jail	C1.09	\$39,352.53	CORR OFCR
Jail	15.01	\$26,133.37	ADM TECH JAIL
Jail	C2.02	\$37,878.64	CORR OFCR COM
Jail	C3.08	\$47,634.99	SERGEANT JAIL
Jail	C1.02	\$33,512.62	Corr Ofcr
Jail	C4.05	\$42,817.60	PARAMEDIC JAIL
Jail	C1.05	\$36,001.40	CORR OFCR
Jail	C2.07	\$42,336.11	BAILIFF COM JAIL
Jail	C1.04	\$35,209.20	CORR OFCR
Jail	C5.04	\$46,975.09	MEDICAL SERGEANT
Jail	C5.02	\$44,711.56	MEDICAL SERGEANT
Jail	C1.09	\$39,352.53	CORR OFCR
Jail	C1.01	\$32,775.18	CORR OFCR
Jail	C1.02	\$33,512.62	CORR OFCR
Jail	C1.06	\$36,811.44	CORR OFCR
Jail	C2.14	\$50,564.45	CORR OFCR COM
Jail	C1.06	\$36,811.44	CORR OFCR
Jail	C1.04	\$35,209.20	CORR OFCR
Jail	C1.08	\$38,486.59	CORR OFCR
Jail	17.03	\$30,294.93	CONTROL OPER SO
Jail	15.05	\$28,839.84	ADM TECH JAIL
Jail	C2.02	\$37,878.64	BAILIFF COM JAIL
Jail	C4.07	\$44,766.07	PARAMEDIC JAIL
Jail	17.02	\$29,567.36	CONTROL OPER SO
Jail	C1.11	\$41,445.11	CORR OFCR
Jail	17.02	\$29,567.36	CONTROL OPER SO
Jail	17.02	\$29,567.36	CONTROL OPER SO

Jail	15.01	\$26,133.37	ADM TECH JAIL
Jail	C1.02	\$33,512.62	CORR OFCR
Jail	C4.02	\$40,052.75	PARAMEDIC JAIL
Jail	17.02	\$29,567.36	CONTROL OPER SO
Jail	C2.09	\$44,262.67	CORR OFCR COM
Jail	15.01	\$26,133.37	ADM TECH JAIL
Jail	C2.01	\$37,045.12	CORR OFCR COM
Jail	19.11	\$40,742.44	OFFICE COORD I JAIL
Jail	C1.04	\$35,209.20	CORR OFCR
Jail	15.09	\$31,837.30	ADM TECH JAIL
Jail	15.01	\$26,133.37	ADM TECH JAIL
Jail	22.09	\$44,991.30	OFFICE ADM JAIL
Jail	C2.01	\$37,045.12	BAILIFF COM JAIL
Jail	C1.08	\$38,486.59	CORR OFCR
Jail	C2.10	\$45,258.58	CORR OFCR COM
Jail	C1.02	\$33,512.62	CORR OFCR
Jail	C4.05	\$42,817.60	PARAMEDIC JAIL
Jail	C3.14	\$56,460.52	SERGEANT JAIL
Jail	C3.08	\$45,339.67	SERGEANT JAIL
Jail	C1.01	\$32,775.18	CORR OFCR
Jail	C1.03	\$34,350.44	CORR OFCR
Jail	C1.10	\$40,237.97	CORR OFCR
Jail	C5.14	\$64,797.18	LIEUTENANT JAIL
Jail	C1.01	\$32,775.18	CORR OFCR
Jail	C1.04	\$35,209.20	CORR OFCR
Jail	17.01	\$28,839.84	CONTROL OPER SO
Jail	C2.14	\$50,564.45	BAILIFF COM JAIL
Jail	C1.14	\$45,176.66	CORR OFCR
Jail	17.03	\$30,294.93	CONTROL OPER SO
Jail	19.04	\$34,281.86	OFFICE COORD I JAIL
Jail	C1.02	\$33,512.62	CORR OFCR
Jail	C2.03	\$38,730.91	CORR OFCR COM

Jail	16.16	\$39,735.99	ADM SPEC JAIL
Jail	C1.03	\$34,350.44	CORR OFCR
Jail	C1.10	\$40,237.97	CORR OFCR
Jail	C1.10	\$40,237.97	CORR OFCR
Jail	C3.10	\$50,046.51	Sergeant Jail
Jail	C1.01	\$32,775.18	CORR OFCR
Jail	C1.06	\$36,811.44	CORR OFCR
Jail	C4.09	\$46,803.20	PARAMEDIC JAIL
Jail	C1.10	\$40,237.97	CORR OFCR
Jail	C3.10	\$50,046.51	Sergeant Jail
Jail	17.01	\$28,839.84	CONTROL OPER SO
Jail	C4.01	\$39,171.40	PARAMEDIC JAIL
Jail	17.04	\$31,051.53	CONTROL OPER SO
Jail	C2.09	\$44,262.67	BAILIFF COM JAIL
Jail	C1.10	\$40,237.97	CORR OFCR
Jail	C1.08	\$38,486.59	CORR OFCR
Jail	15.03	\$27,442.97	ADM TECH JAIL
Jail	C7.14	\$74,986.00	CAPTAIN, JAIL SUPPORT
Jail	C5.14	\$64,797.18	LIEUTENANT JAIL
Jail	C1.08	\$38,486.59	CORR OFCR
Jail	C1.09	\$39,352.53	CORR OFCR
Jail	C1.03	\$34,350.44	CORR OFCR
Jail	15.03	\$27,442.97	ADM TECH JAIL
Jail	C1.04	\$35,209.20	CORR OFCR
Jail	C7.14	\$74,986.00	CAPTAIN, JAIL SUPPORT
Jail	C1.14	\$45,176.66	CORR OFCR
Jail	C1.03	\$34,350.44	CORR OFCR
Jail	C1.01	\$32,775.18	CORR OFCR
Jail	C1.02	\$33,512.62	CORR OFCR
Jail	C2.14	\$50,564.45	BAILIFF COM JAIL
Jail	C1.09	\$39,352.53	CORR OFCR
Jail	17.03	\$30,294.93	CONTROL OPER SO

Jail	C1.01	\$32,775.18	CORR OFCR
Jail	C1.03	\$34,350.44	CORR OFCR
Jail	17.01	\$28,839.84	CONTROL OPER SO
Jail	C1.04	\$35,209.20	CORR OFCR
Jail	17.01	\$28,839.84	CONTROL OPER SO
Jail	17.03	\$30,294.93	CONTROL OPER SO
Jail	C1.01	\$32,775.18	CORR OFCR
Jail	C1.02	\$33,512.62	CORR OFCR
Jail	C1.04	\$35,209.20	CORR OFCR
Jail	C1.14	\$45,176.66	CORR OFCR
Jail	C1.08	\$38,486.59	CORR OFCR
Jail	C1.14	\$45,176.66	CORR OFCR
Jail	C2.10	\$45,258.58	BAILIFF COM JAIL
Jail	C1.02	\$33,512.62	CORR OFCR
Jail	C2.05	\$40,493.41	CORR OFCR COM
Jail	C1.01	\$32,775.18	CORR OFCR
Jail	C3.13	\$55,218.11	SERGEANT JAIL
Jail	C1.01	\$32,775.18	CORR OFCR
Jail	C1.10	\$40,237.97	CORR OFCR
Jail	C1.05	\$36,001.40	CORR OFCR
Jail	C1.14	\$45,176.66	CORR OFCR
Jail	C2.12	\$47,549.79	CORR OFCR COM
Jail	C1.05	\$36,001.40	CORR OFCR
Jail	C1.04	\$35,209.20	CORR OFCR
Jail	15.01	\$26,133.37	ADM TECH JAIL
Jail	C4.04	\$41,875.40	PARAMEDIC JAIL
Jail	C1.08	\$38,486.59	CORR OFCR
Jail	17.03	\$30,294.93	CONTROL OPER SO
Jail	C1.10	\$40,237.97	CORR OFCR
Jail	C4.01	\$39,171.40	PARAMEDIC JAIL
Jail	C1.14	\$45,176.66	CORR OFCR
Jail	C2.03	\$38,730.91	CORR OFCR COM

Jail	C2.05	\$40,742.44	CORR OFCR COM
Jail	C1.03	\$34,350.44	CORR OFCR
Jail	C1.03	\$34,350.44	CORR OFCR
Jail	15.02	\$26,773.61	ADM TECH JAIL
Jail	C1.03	\$34,350.44	CORR OFCR
Jail	C4.02	\$40,052.75	PARAMEDIC JAIL
Jail	C1.03	\$34,350.44	CORR OFCR
Jail	C2.14	\$50,564.45	BAILIFF COM JAIL
Jail	C2.14	\$50,564.45	CORR OFCR COM
Jail	C1.08	\$38,486.59	CORR OFCR
Jail	C2.10	\$45,258.58	CORR OFCR COM
Jail	C1.02	\$33,512.62	CORR OFCR
Jail	17.03	\$30,294.93	CONTROL OPER SO
Jail	15.01	\$26,133.37	ADM TECH JAIL
Jail	15.16	\$37,840.75	ADM TECH JAIL
Jail	C1.06	\$36,811.44	CORR OFCR
Jail	C1.10	\$40,237.97	CORR OFCR
Jail	17.05	\$31,837.30	CONTROL OPER SO
Jail	C1.10	\$40,237.97	CORR OFCR
Jail	C1.02	\$32,775.18	CORR OFCR
Jail	C1.08	\$38,486.59	CORR OFCR
Jail	17.02	\$29,567.36	CONTROL OPER SO
Jail	C1.12	\$42,688.46	CORR OFCR
Jail	17.03	\$30,294.93	CONTROL OPER SO
Jail	C2.05	\$40,493.41	CORR OFCR COM
Jail	C2.09	\$44,262.67	CORR OFCR COM
Jail	C1.10		CORR OFCR
Jail	C1.10	\$40,237.97	CORR OFCR
Jail	C1.09	\$39,352.53	CORR OFCR
Jail	C2.04	\$39,602.35	CORR OFCR COM
Jail	C1.10	\$40,237.97	CORR OFCR
Jail	17.01	\$28,839.84	CONTROL OPER SO

Jail	C1.03	\$34,350.44	CORR OFCR
Jail	C2.10	\$45,258.58	BAILIFF COM JAIL
Jail	C1.01	\$32,775.18	CORR OFCR
Jail	C1.01	\$32,775.18	CORR OFCR
Jail	C1.08	\$38,486.59	CORR OFCR
Jail	C1.04	\$35,209.20	CORR OFCR
Jail	C1.03	\$34,350.44	CORR OFCR
Jail	C1.03	\$34,350.44	CORR OFCR
Jail	C1.01	\$32,775.18	CORR OFCR
Jail	C1.03	\$34,350.44	CORR OFCR
Jail	C1.01	\$32,775.18	CORR OFCR
Jail	C1.10	\$40,237.97	CORR OFCR
Jail	C1.01	\$32,775.18	Corr Ofcr
Jail	C3.09	\$48,825.86	Sergeant Jail
Jail	C1.08	\$38,486.59	CORR OFCR
Jail	C1.04	\$35,209.20	CORR OFCR
Jail	C1.10	\$40,237.97	CORR OFCR
Jail	C1.02	\$33,512.62	Corr Ofc
Jail	C2.10	\$45,258.58	BAILIFF COM JAIL
Jail	15.03	\$27,442.97	ADM TECH JAIL
Jail	C5.14	\$64,797.18	LIEUTENANT JAIL
Jail	C2.14	\$50,564.45	CORR OFCR COM
Jail	C1.02	\$33,512.62	CORR OFCR
Jail	C4.03	\$40,953.94	CRISIS COUNSELOR JAIL
Jail	17.01	\$28,839.84	CONTROL OPER SO
Jail	C6.06	\$53,371.43	MED SUPER COR
Jail	C1.05	\$36,001.40	CORR OFCR
Jail	C5.14	\$64,797.18	LIEUTENANT JAIL
Jail	15.02	\$26,773.61	ADM TECH JAIL
Jail	C1.02	\$33,512.62	Corr Ofcr
Jail	C2.13	\$49,451.78	CORR OFCR COM
Jail	C4.02	\$40,052.75	PARAMEDIC JAIL

Jail	C5.10	\$55,273.92	LIEUTENANT JAIL
Jail	C5.09	\$53,148.00	LIEUTENANT JAIL
Jail	C1.01	\$32,775.18	CORR OFCR
Jail	C1.01	\$32,775.18	CORR OFCR
Jail	C3.10	\$50,046.51	SERGEANT JAIL
Jail	C3.14	\$56,460.52	SERGEANT JAIL
Jail	C2.14	\$50,564.45	BAILIFF COM JAIL
Jail	C4.07	\$44,766.07	PARAMEDIC JAIL
Jail	C2.13	\$49,451.78	BAILIFF COM JAIL
Jail	C3.10	\$50,046.51	SERGEANT JAIL
Justice of the Peace 1	16.06	\$31,051.53	Ct Clk 2 JP 1
Justice of the Peace 1	16.01	\$27,442.97	Ct Clk 2 JP 1
Justice of the Peace 1	17.09	\$35,125.79	Ct Clk 3 JP 1
Justice of the Peace 1	AN.01	\$72,969.14	JP Precinct 1
Justice of the Peace 1	19.09	\$38,792.64	Asst Adm JP 1
Justice of the Peace 1	16.01	\$27,442.97	Ct Clk 2 JP 1
Justice of the Peace 1	19.09	\$38,792.64	Asst Adm JP 1
Justice of the Peace 1	26.09	\$54,885.89	Ct Adm 3 JP 1
Justice of the Peace 1	17.01	\$28,839.84	Ct Clk 3 JP 1
Justice of the Peace 1	16.01	\$27,442.97	Ct Clk 2 JP 1
Justice of the Peace 2	16.01	\$27,442.97	Ct Clk 2 JP 2
Justice of the Peace 2	26.07	\$52,237.62	Ct Adm 3 JP 2
Justice of the Peace 2	19.06	\$35,998.85	Asst Adm JP 2
Justice of the Peace 2	18.05	\$33,437.89	Collections Coord Pct 2
Justice of the Peace 2	16.01	\$27,442.97	Ct Clk 2 JP 2
Justice of the Peace 2	17.01	\$28,839.84	Ct Clk 3 JP 2
Justice of the Peace 2	16.01	\$27,442.97	Ct Clk 2 JP 2
Justice of the Peace 2	17.01	\$28,839.84	Ct Clk 3 JP 2
Justice of the Peace 2	19.04	\$34,281.86	Asst Adm JP 2
Justice of the Peace 2	AN.01	\$72,969.14	JP Precinct 2

Justice of the Peace 2	16.03	\$28,839.84	Ct Clk 2 JP 2
Justice of the Peace 3	19.13	\$42,805.03	Asst Adm JP 3
Justice of the Peace 3	16.03	\$28,839.84	Ct Clk 2 JP 3
Justice of the Peace 3	AN.01	\$72,969.14	JP Precinct 3
Justice of the Peace 3	16.01	\$27,442.97	Ct Clk 2 JP 3
Justice of the Peace 3	16.01	\$27,442.97	Ct Clk 2 JP 3
Justice of the Peace 3	17.10	\$35,998.85	Ct Clk 3 JP 3
Justice of the Peace 3	19.13	\$42,805.03	Asst Adm JP 3
Justice of the Peace 3	26.11	\$57,650.55	Ct Adm 3 JP 3
Justice of the Peace 3	16.12	\$35,998.85	Ct Clk 2 JP 3
Justice of the Peace 3	16.01	\$27,442.97	Ct Clk 2 JP 3
Justice of the Peace 3	18.05	\$33,437.89	Collections Coord JOP 3
Justice of the Peace 3	16.10	\$34,281.86	Ct Clk 2 JP 3
Justice of the Peace 3	16.01	\$27,442.97	Ct Clk 2 JP 3
Justice of the Peace 3	16.03	\$28,839.84	Adm Tech JP 3
Justice of the Peace 3	17.05	\$31,837.30	Ct Clk 3 JP 3
Justice of the Peace 4	17.01	\$28,839.84	Ct Clk 3 JP 4
Justice of the Peace 4	16.02	\$28,141.38	Ct Clk 2 JP 4
Justice of the Peace 4	25.03	\$44,991.30	Ct Adm 2 JP 4
Justice of the Peace 4	AN.01	\$72,969.14	JP Precinct 4
Justice of the Peace 4	17.12	\$37,832.27	Ct Clk 3 JP 4
Justice of the Peace 4	19.10	\$39,752.96	Asst Adm JP 4
Justice of the Peace 4	16.01	\$27,442.97	Ct Clk 2 JP 4
Justice of the Peace 4	16.04	\$29,567.36	Ct Clk 2 JP 4
Justice of the Peace 4	26.06	\$50,957.14	Ct Adm 3 JP 4
Justice of the Peace 4	16.01	\$27,442.97	Ct Clk 2 JP 4
Justice of the Peace 4	16.02	\$28,141.38	Ct Clk 2 JP 4
Justice of the Peace 4	18.01	\$30,294.93	Collections Coord Pct 4
Juvenile Services Grant	22.04	\$39,752.96	Juv Prob Ofcr 2 Grant

Juvenile Services Grant	19.02	\$32,623.07	Juv Acad Det Ofcr
Juvenile Services Grant	19.03	\$33,437.89	Juv Acad Det Ofcr
Juvenile Services Grant	20.02	\$34,281.86	Juv Acad Drill Inst
Juvenile Services Grant	20.02	\$34,281.86	Juv Acad Drill Inst Grant
Juvenile Services Grant	19.08	\$37,832.27	Juv Detn Officer
Juvenile Services Grant	22.06	\$41,761.00	Juv Prob Ofcr 2 Grant
Juvenile Services Grant	19.03	\$33,437.89	Juv Detn Officer
Juvenile Services Grant	16.06	\$31,051.53	Adm Spec Juv
Juvenile Services Grant	23.11	\$49,705.78	Juv Prob Super Grant
Juvenile Services Grant	19.01	\$31,837.30	Juv Detn Officer
Juvenile Services Grant	19.02	\$32,623.07	Juv Detn Officer
Juvenile Services Grant	19.04	\$34,281.86	Juv Acad Det Ofcr
Juvenile Services Grant	19.04	\$34,281.86	Juv Detn Officer
Juvenile Services Grant	21.01	\$35,125.79	Juv Prob Ofcr 1 Grant
Juvenile Services Grant	19.04	\$34,281.86	Juv Detn Officer
Juvenile Services Grant	25.09	\$52,237.62	Recr Therapist
Juvenile Services Grant	22.11	\$47,290.34	Juv Prob Ofcr 2
Juvenile Services Grant	19.01	\$31,837.30	Juv Detn Officer
Juvenile Services Grant	19.02	\$32,623.07	Juv Detn Officer
Juvenile Services Grant	21.01	\$35,125.79	Juv Prob Ofcr 1 RR
Juvenile Services Grant	23.02	\$39,752.96	Juv Detn Super
Juvenile Services Grant	23.05	\$42,808.64	Juv Acad Super
Juvenile Services Grant	15.04	\$28,141.38	Adm Tech Juv
Juvenile Services Grant	19.02	\$32,623.07	Juv Acad Det Ofcr
Juvenile Services Grant	23.12	\$50,957.14	Juv Prob Super Grant
Juvenile Services Grant	20.01	\$33,437.89	Juv Acad Drill Inst
Juvenile Services Grant	19.01	\$31,837.30	Juv Acad Det Ofcr
Juvenile Services Grant	21.01	\$35,125.79	Juv Prob Ofcr 1
Juvenile Services Grant	19.03	\$33,437.89	Juv Acad Det Ofcr
Juvenile Services Grant	20.02	\$34,281.86	Juv Acad Drill Inst
Juvenile Services Grant	23.09	\$47,290.34	Nurse Superv Juv
Juvenile Services Grant	23.10	\$48,483.50	Juv Detn Super

Juvenile Services Grant	21.01	\$35,125.79	Juv Prob Ofcr 1 Grant
Juvenile Services Grant	20.13	\$44,982.56	LVN Juvenile
Juvenile Services Grant	21.01	\$35,125.74	Juv Prob Ofcr 1
Juvenile Services Grant	19.02	\$32,623.07	Juv Detn Officer
Juvenile Services Grant	19.01	\$31,837.30	Juv Detn Officer
Juvenile Services Grant	19.02	\$32,623.07	Juv Acad Det Ofcr
Juvenile Services Grant	19.02	\$32,623.07	Juv Acad Det Ofcr
Juvenile Services Grant	20.02	\$34,281.86	Juv Acad Drill Inst
Juvenile Services Grant	21.04	\$37,832.27	Juv Prob Ofcr 1
Juvenile Services Grant	23.03	\$40,742.44	Juv Acad Super
Juvenile Services Grant	18.12	\$39,752.96	Office Spec Sr Juv
Juvenile Services Grant	19.03	\$33,437.89	Juv Acad Det Ofcr
Juvenile Services Grant	19.01	\$31,837.30	Juv Acad Det Ofcr
Juvenile Services Grant	19.01	\$31,837.30	Juv Detn Officer
Juvenile Services Grant	22.04	\$39,752.96	Juv Prob Ofcr 2 Grant
Juvenile Services Grant	21.02	\$35,998.85	Juv Prob Ofcr 1
Juvenile Services Grant	23.04	\$41,761.00	Juv Detn Super
Juvenile Services Grant	28.08	\$59,105.64	Juv Therapist LSOTP Grant
Juvenile Services Grant	23.10	\$48,483.50	Juv Prob Super Grant
Juvenile Services Grant	15.05	\$28,839.84	Adm Tech Juv
Juvenile Services Grant	21.06	\$39,752.96	Juv Prob Ofcr 1
Juvenile Services Grant	27.04	\$50,957.14	Juv Detn Manager
Juvenile Services Grant	17.04	\$31,051.53	Office Spec Juv
Juvenile Services Grant	19.01	\$31,837.26	Juv Acad Det Ofcr
Juvenile Services Grant	20.12	\$43,885.43	JS Summons Ofc
Juvenile Services Grant	19.01	\$31,837.30	Juv Detn Officer
Juvenile Services Grant	21.03	\$36,901.01	Juv Prob Ofcr 1
Juvenile Services Grant	23.01	\$38,792.52	Juv Acad Couns
Juvenile Services Grant	15.05	\$28,839.84	Adm Tech Juv
Juvenile Services Grant	21.07	\$40,742.44	Juv Prob Ofcr 1 Grant
Juvenile Services Grant	23.08	\$46,126.25	Juv Acad Super
Juvenile Services Grant	17.06	\$32,623.07	Office Spec Juv

Juvenile Services Grant	23.09	\$47,290.34	Juv Prob Super Grant
Juvenile Services Grant	19.03	\$33,437.89	Juv Acad Det Ofcr
Juvenile Services Grant	19.02	\$32,623.07	Juv Acad Det Ofcr
Juvenile Services Grant	22.14	\$50,937.98	Ct Peace Ofcr
Juvenile Services Grant	32.11	\$77,527.04	Juv Detn Dir
Juvenile Services Grant	23.01	\$38,792.64	Security Specialist Juv
Juvenile Services Grant	21.04	\$37,832.27	Juv Prob Ofcr 1 Grant
Juvenile Services Grant	21.01	\$35,125.79	Juv Prob Ofcr 1
Juvenile Services Grant	19.01	\$31,837.30	Juv Detn Officer
Juvenile Services Grant	21.01	\$35,125.79	Juv Prob Ofcr 1
Juvenile Services Grant	19.01	\$31,837.30	Juv Detn Officer
Juvenile Services Grant	D6.04	\$121,034.20	Juv Services Dir
Juvenile Services Grant	15.01	\$26,113.37	Adm Tech Juv
Juvenile Services Grant	19.04	\$34,281.86	Juv Detn Officer
Juvenile Services Grant	19.02	\$32,623.07	Juv Acad Det Ofcr
Juvenile Services Grant	25.07	\$49,705.78	Juv Pr Supv Sr
Juvenile Services Grant	15.01	\$26,133.37	Adm Tech Juv
Juvenile Services Grant	21.01	\$35,125.79	School-Based Diversion Coordinator
Juvenile Services Grant	19.01	\$31,837.30	Juv Super Officer Grant
Juvenile Services Grant	23.01	\$38,792.64	Juv Triad Grant
Juvenile Services Grant	19.03	\$33,437.89	Juv Detn Officer
Juvenile Services Grant	19.02	\$32,623.07	Juv Detn Officer
Juvenile Services Grant	27.16	\$68,550.22	Juv Mgr I Title IV
Juvenile Services Grant	19.03	\$33,437.89	Juv Acad Det Ofcr
Juvenile Services Grant	19.04	\$34,281.86	Juv Acad Det Ofcr
Juvenile Services Grant	20.01	\$33,437.89	Juv Acad Drill Inst
Juvenile Services Grant	19.01	\$31,837.30	Juv Super Officer Grant
Juvenile Services Grant	23.01	\$38,792.64	Juv Acad Super
Juvenile Services Grant	27.06	\$53,547.20	Juv Mgr I Intake
Juvenile Services Grant	19.01	\$31,837.30	Juv Detn Officer
Juvenile Services Grant	19.02	\$32,623.07	Juv Detn Officer
Juvenile Services Grant	20.02	\$34,281.86	Juv Acad Drill Inst

Juvenile Services Grant	21.01	\$35,125.79	Juv Prob Ofcr I Intke Det Grnt
Juvenile Services Grant	19.01	\$31,837.30	Juv Acad Det Ofcr
Juvenile Services Grant	19.01	\$31,837.30	Juv Acad Det Ofcr
Juvenile Services Grant	27.14	\$65,247.08	Juv Acad Counseling Director
Juvenile Services Grant	19.01	\$31,837.30	Juv Acad Det Ofcr
Juvenile Services Grant	22.09	\$44,991.30	Juv Prob Ofcr 2
Juvenile Services Grant	32.08	\$71,997.70	Juv Acad Dir
Juvenile Services Grant	32.06	\$68,534.59	Juv Mgr III Case
Juvenile Services Grant	23.08	\$46,126.25	Office Adm Juv
Juvenile Services Grant	32.07	\$70,251.61	Juv Mgr III Admin
Juvenile Services Grant	21.02	\$35,998.85	Juv Prob Ofcr 1
Juvenile Services Grant	16.01	\$27,442.97	Adm Spec Juv
Juvenile Services Grant	15.03	\$27,442.97	Adm Tech Juv
Juvenile Services Grant	19.02	\$32,623.07	Juv Detn Officer
Juvenile Services Grant	27.05	\$52,237.62	Diversion Program Super Grant
Juvenile Services Grant	22.04	\$39,752.96	Juv Prob Ofcr 2 Grant
Juvenile Services Grant	19.01	\$31,837.30	Juv Detn Officer
Juvenile Services Grant	21.04	\$37,832.27	Juv Prob Ofcr 1 Grant
Juvenile Services Grant	19.01	\$31,837.30	Juv Detn Officer
Juvenile Services Grant	15.05	\$28,839.84	Adm Tech Juv
Juvenile Services Grant	19.02	\$32,623.07	Juv Acad Det Ofcr
Juvenile Services Grant	21.01	\$35,125.79	Juv Prob Ofcr 1
Juvenile Services Grant	21.12	\$46,126.25	Juv Prob Ofcr 1 Grant
Juvenile Services Grant	34.09	\$81,455.78	Asst Juv Dir
Juvenile Services Grant	19.01	\$31,837.30	Juv Detn Officer
Juvenile Services Grant	25.06	\$48,483.50	Family Therapist
Juvenile Services Grant	18.09	\$36,901.01	Office Spec Sr Juv
Juvenile Services Grant	21.06	\$39,752.96	Juv Prob Ofcr 1
Juvenile Services Grant	19.01	\$31,837.30	Juv Super Officer Grant
Juvenile Services Grant	21.09	\$42,808.64	Juv Prob Ofcr 1
Juvenile Services Grant	19.01	\$31,837.30	Juv Detn Officer
Juvenile Services Grant	19.08	\$37,832.27	Juv Detn Officer

Juvenile Services Grant	19.04	\$34,281.86	Juv Detn Officer
Juvenile Services Grant	19.01	\$31,837.30	Juv Super Officer Grant
Juvenile Services Grant	20.01	\$33,438.63	Juv ISP Grant
Juvenile Services Grant	19.02	\$32,623.07	Juv Detn Officer
Juvenile Services Grant	AN.01	\$18,819.71	Medical Director
Juvenile Services Grant	23.08	\$46,126.25	Juv Detn Super
Juvenile Services Grant	19.04	\$34,281.86	Juv Acad Det Ofcr
Juvenile Services Grant	19.01	\$31,837.30	Juv Super Officer Grant
Juvenile Services Grant	20.01	\$33,437.89	Juv Acad Drill Inst
Juvenile Services Grant	19.03	\$33,437.89	Juv Detn Officer
Juvenile Services Grant	21.01	\$35,125.79	Juv Prob Ofcr 1
Juvenile Services Grant	20.01	\$33,437.89	Juv Acad Drill Inst
Juvenile Services Grant	19.03	\$33,437.89	Juv Detn Officer
Juvenile Services Grant	21.01	\$35,125.79	Juv Prob Ofcr 1
Juvenile Services Grant	21.04	\$37,832.27	Juv Prob Ofcr 1 Grant
Juvenile Services Grant	21.01	\$35,125.79	Juv Prob Ofcr 1 Grant
Juvenile Services Grant	22.06	\$41,761.00	Juv Prob Ofcr 2
Juvenile Services Grant	19.01	\$31,837.30	Juv Acad Det Ofcr
Juvenile Services Grant	19.03	\$33,437.89	Juv Acad Det Ofcr
Juvenile Services Grant	19.03	\$33,437.89	Juv Acad Det Ofcr
Juvenile Services Grant	23.05	\$42,808.64	Juv Acad Super
Juvenile Services Grant	21.03	\$36,901.01	Summons Officer Juv
Juvenile Services Grant	19.01	\$31,837.30	Juv Super Officer Grant
Juvenile Services Grant	19.01	\$31,837.30	Juv Acad Det Ofcr
Juvenile Services Grant	18.09	\$36,901.01	Office Spec Sr Juv
Juvenile Services Grant	23.06	\$43,885.43	Juv Prob Super
Juvenile Services Grant	15.01	\$26,133.37	Adm Tech Juv
Outreach	27.08	\$56,253.67	Director of MOT
Outreach	23.01	\$38,792.64	Mental Health Specialist
Outreach	23.01	\$38,792.64	Mental Health Specialist
Outreach	23.02	\$39,752.96	Mental Health Specialist

Outreach	23.02	\$39,752.96	Mental Health Specialist
Outreach	23.03	\$40,742.44	Mental Health Specialist
Outreach	23.01	\$38,792.64	Mental Health Specialist
Outreach	22.01	\$36,901.01	Office Admin MOT
Outreach - Grants	25.05	\$47,290.34	Clinical Coord MOT Grant
Parks	30.01	\$54,885.89	Parks Asst Dir
Parks	12.01	\$22,553.86	Parks Maintenance Tech
Parks	18.03	\$31,837.30	Insp/CSR Superv
Parks	23.01	\$38,792.64	Project Specialist Parks
Parks	18.02	\$31,051.53	Insp/CSR Superv
Parks	17.03	\$30,294.93	Office Spec Parks
Parks	16.01	\$27,442.97	Air Grant Project Admin
Parks	27.08	\$56,253.67	Parks Supt
Parks	16.01	\$27,442.97	Irrigation Tech
Parks	D3.04	\$85,857.83	Sr Dir of Parks and Rec
Parks	12.01	\$22,553.86	Parks Maintenance Tech
Parks	18.02	\$31,051.53	Insp/CSR Superv
Personal Bond Office	20.02	\$34,281.86	PR Bond Officer
Personal Bond Office	15.05	\$28,839.84	ADM TECH PR BOND
Purchasing	26.01	\$44,991.30	Purchasing Splst
Purchasing	28.02	\$50,957.14	Asst Purchasing Agent
Purchasing	31.05	\$63,645.50	Deputy Purchasing Agent
Purchasing	19.01	\$31,837.30	Purchasing Asst I
Purchasing	19.01	\$31,840.81	Purchasing Asst I
Purchasing	D4.04	\$99,563.96	Purchasing Agent
Purchasing	26.02	\$46,126.25	Purchasing Splst
RCS	32.02	\$62,103.12	Mgr of Wireless Comm

Sheriffs Office	L1.08	\$49,246.70	DEPUTY SHERIFF
Sheriffs Office	L1.01	\$41,979.60	DEPUTY SHERIFF
Sheriffs Office	L1.03	\$43,889.93	DEPUTY SHERIFF
Sheriffs Office	L1.08	\$49,246.70	DEPUTY SHERIFF SRO
Sheriffs Office	L1.10	\$51,992.51	DEPUTY SHERIFF
Sheriffs Office	L1.06	\$47,103.21	DEPUTY SHERIFF
Sheriffs Office	L1.05	\$45,887.20	DEPUTY SHERIFF
Sheriffs Office	18.01	\$30,294.93	OFFICE SPEC SR SO
Sheriffs Office	L3.16	\$68,939.85	SERGEANT CID
Sheriffs Office	L3.16	\$68,939.85	SERGEANT PATROL
Sheriffs Office	L1.15	\$58,967.53	DEPUTY SHERIFF
Sheriffs Office	L1.01	\$41,979.60	DEPUTY SHERIFF
Sheriffs Office	15.01	\$26,133.37	ADM TECH S O
Sheriffs Office	L5.14	\$81,309.75	CAPTAIN CID
Sheriffs Office	17.01	\$28,839.84	ANIMAL CONTROL SPEC
Sheriffs Office	L2.08	\$53,455.87	DETECTIVE SO
Sheriffs Office	L1.12	\$54,891.42	DEPUTY SHERIFF
Sheriffs Office	L3.10	\$60,324.04	SERGEANT PATROL
Sheriffs Office	23.03	\$40,742.44	EVIDENCE TECH SR
Sheriffs Office	L2.14	\$61,090.73	DETECTIVE SO
Sheriffs Office	L1.12	\$54,891.42	DEPUTY SHERIFF
Sheriffs Office	18.05	\$33,437.89	OFFICE SPEC SR SO
Sheriffs Office	L2.14	\$61,090.73	DETECTIVE SO
Sheriffs Office	L1.06	\$47,103.21	DEPUTY SHERIFF
Sheriffs Office	L4.16	\$75,636.14	LIEUTENANT PTRL
Sheriffs Office	L3.15	\$67,422.83	SERGEANT CID
Sheriffs Office	L1.08	\$49,246.70	DEPUTY SHERIFF
Sheriffs Office	25.05	\$47,290.34	CR SCENE SPEC
Sheriffs Office	19.03	\$33,437.89	SEX OFFENDER REGISTRAR
Sheriffs Office	L4.16	\$75,636.14	LIEUTENANT TRN
Sheriffs Office	L4.14	\$72,344.04	LIEUTENANT PTRL
Sheriffs Office	36.10	\$92,165.20	ASST CH DEP 560

Sheriffs Office	15.03	\$27,442.97	ADM TECH S O
Sheriffs Office	L1.16	\$60,294.30	DEPUTY SHERIFF SRO
Sheriffs Office	L1.05	\$45,887.20	DEPUTY SHERIFF
Sheriffs Office	L1.05	\$45,887.20	DEPUTY SHERIFF
Sheriffs Office	15.06	\$29,567.36	ADM TECH S O
Sheriffs Office	L1.07	\$48,163.06	DEPUTY SHERIFF
Sheriffs Office		\$64,727.10	LIEUTENANT SUPPORT
Sheriffs Office	L1.07	\$48,163.03	DEPUTY SHERIFF
Sheriffs Office	L1.10	\$53,422.31	DEPUTY SHERIFF
Sheriffs Office	L1.08	\$49,246.70	CRISIS INTERVENTION DEPUTY
Sheriffs Office	L1.01	\$41,979.60	DEPUTY SHERIFF
Sheriffs Office	L1.11	\$53,422.31	DEPUTY SHERIFF
Sheriffs Office	L1.06	\$47,103.21	DEPUTY SHERIFF
Sheriffs Office	L4.16	\$75,636.14	LIEUTENANT PTRL
Sheriffs Office	L1.08	\$49,246.70	DEPUTY SHERIFF
Sheriffs Office	L2.11	\$57,145.94	DETECTIVE SO
Sheriffs Office	L1.06	\$47,103.21	DEPUTY SHERIFF
Sheriffs Office	L3.15	\$67,422.83	SERGEANT PATROL
Sheriffs Office	L1.04	\$44,877.46	DEPUTY SHERIFF
Sheriffs Office	15.01	\$26,133.37	ADM TECH S O
Sheriffs Office	L1.16	\$60,294.30	DEPUTY SHERIFF
Sheriffs Office	L1.06	\$47,103.21	DEPUTY SHERIFF
Sheriffs Office	L3.15	\$67,422.83	SERGEANT SUPT
Sheriffs Office	L1.01	\$41,979.60	DEPUTY SHERIFF
Sheriffs Office	L4.12	\$69,195.22	LIEUTENANT PTRL
Sheriffs Office	L1.04	\$44,877.46	DEPUTY SHERIFF
Sheriffs Office	L2.15	\$62,465.27	DETECTIVE SO
Sheriffs Office	L2.11	\$57,145.94	DETECTIVE SO
Sheriffs Office	L3.15	\$67,422.83	SERGEANT CID
Sheriffs Office	L1.01	\$41,979.60	DEPUTY SHERIFF
Sheriffs Office	23.04	\$41,761.00	OFFICE ADM SO
Sheriffs Office	L1.03	\$43,889.93	CRISIS INTERVENTION DEPUTY

Sheriffs Office	L1.12	\$54,891.42	DEPUTY SHERIFF SRO
Sheriffs Office	L1.05	\$45,887.20	DEPUTY SHERIFF
Sheriffs Office	L5.16	\$85,009.85	CAPTAIN PATROL
Sheriffs Office	L3.08	\$57,698.40	Sergeant Patrol
Sheriffs Office	L1.11	\$53,422.31	DEPUTY SHERIFF
Sheriffs Office	L4.14	\$72,344.04	LIEUTENANT PTRL
Sheriffs Office	L3.16	\$68,939.85	SERGEANT PATROL
Sheriffs Office	L1.03	\$43,889.93	DEPUTY SHERIFF
Sheriffs Office	L2.14	\$61,090.73	DETECTIVE SO
Sheriffs Office	L1.16	\$60,294.30	DEPUTY SHERIFF
Sheriffs Office	L1.02	\$42,924.14	DEPUTY SHERIFF
Sheriffs Office	L2.09	\$54,658.63	DETECTIVE SO
Sheriffs Office	L1.03	\$43,889.93	CRISIS INTERVENTION DEPUTY
Sheriffs Office	L2.06	\$51,129.18	DETECTIVE SO
Sheriffs Office	L3.15	\$67,422.83	SERGEANT SUPT
Sheriffs Office	L2.12	\$58,431.72	DETECTIVE SO
Sheriffs Office	L1.03	\$43,889.93	DEPUTY SHERIFF SRO
Sheriffs Office	L2.16	\$63,870.74	DETECTIVE SO
Sheriffs Office	21.02	\$35,998.85	VICTIM ASSISTANCE CASEWORKER
Sheriffs Office	23.01	\$38,792.64	VICTIM ASSIST VOL COORD
Sheriffs Office	L1.01	\$41,979.60	DEPUTY SHERIFF
Sheriffs Office	17.03	\$30,294.93	ANIMAL CONTROL SPEC
Sheriffs Office	L1.03	\$43,889.93	DEPUTY SHERIFF
Sheriffs Office	L4.16	\$75,636.14	LIEUTENANT CID
Sheriffs Office	L2.09	\$54,658.63	DETECTIVE SO
Sheriffs Office	26.02	\$46,126.25	VICTIM ASSISTANCE DIR SO
Sheriffs Office	L2.07	\$52,279.58	DETECTIVE SO
Sheriffs Office	18.10	\$37,832.27	OFFICE SPEC SR OPC
Sheriffs Office	L1.04	\$44,877.46	DEPUTY SHERIFF
Sheriffs Office	15.13	\$35,138.89	ADM TECH S O
Sheriffs Office	16.08	\$32,623.07	ADM SPEC S O
Sheriffs Office	25.02	\$43,885.43	CRIME ANALYST

Sheriffs Office	L1.11	\$53,422.31	DARE OFFICER
Sheriffs Office	16.06	\$31,051.53	ADM SPEC S O
Sheriffs Office	21.03	\$36,901.01	OFFICE COORD III SO
Sheriffs Office	L2.06	\$51,129.18	DETECTIVE SO
Sheriffs Office	L3.16	\$68,939.85	SERGEANT PATROL
Sheriffs Office	L1.10	\$51,992.51	DEPUTY SHERIFF
Sheriffs Office	L1.05	\$45,887.20	DEPUTY SHERIFF
Sheriffs Office	L1.15	\$58,967.53	DEPUTY SHERIFF
Sheriffs Office	L1.09	\$50,600.99	DEPUTY SHERIFF
Sheriffs Office	L2.08	\$53,455.87	DETECTIVE SO
Sheriffs Office	L1.15	\$58,967.53	DARE OFFICER
Sheriffs Office	L1.09	\$50,600.99	DEPUTY SHERIFF
Sheriffs Office	L1.03	\$43,889.93	DEPUTY SHERIFF SRO
Sheriffs Office	15.01	\$26,133.37	ADM TECH S O
Sheriffs Office	17.01	\$28,839.84	ANIMAL CONTROL SPEC
Sheriffs Office	L1.03	\$43,889.93	DEPUTY SHERIFF
Sheriffs Office	L1.03	\$43,889.93	DEPUTY SHERIFF
Sheriffs Office	26.03	\$47,290.34	PARALEGAL SO
Sheriffs Office	L1.06	\$47,103.21	DEPUTY SHERIFF
Sheriffs Office	23.08	\$46,126.25	TRAINING COORD SO
Sheriffs Office	L1.01	\$41,979.60	DEPUTY SHERIFF
Sheriffs Office	15.01	\$26,133.37	ADM TECH S O
Sheriffs Office	L1.04	\$44,877.46	DEPUTY SHERIFF
Sheriffs Office	L1.01	\$41,979.60	DEPUTY SHERIFF
Sheriffs Office	15.04	\$28,141.38	ADM TECH S O
Sheriffs Office	L1.01	\$41,979.60	DEPUTY SHERIFF
Sheriffs Office	L3.15	\$67,422.83	SERGEANT PATROL
Sheriffs Office	L1.11	\$53,422.31	DEPUTY SHERIFF
Sheriffs Office	L1.16	\$60,294.30	DEPUTY SHERIFF
Sheriffs Office	37.10	\$96,821.49	CH DEP SO
Sheriffs Office	25.13	\$57,660.01	SHERIFF HR COORDINATOR
Sheriffs Office	L1.02	\$42,924.14	DEPUTY SHERIFF

Sheriffs Office	L2.16	\$63,870.74	DETECTIVE SO
Sheriffs Office	15.03	\$27,442.97	ADM TECH S O
Sheriffs Office	L1.08	\$49,246.70	CRISIS INTERVENTION DEPUTY
Sheriffs Office	L3.16	\$68,939.85	SERGEANT SRO
Sheriffs Office	17.01	\$28,839.84	ANIMAL CONTROL SPEC
Sheriffs Office	15.03	\$27,442.97	ADM TECH S O
Sheriffs Office	L1.14	\$57,670.08	DEPUTY SHERIFF
Sheriffs Office	L1.03	\$43,889.93	DEPUTY SHERIFF
Sheriffs Office	L1.04	\$44,877.46	DEPUTY SHERIFF
Sheriffs Office	L2.16	\$63,870.74	DETECTIVE SO
Sheriffs Office	L1.10	\$51,992.51	DEPUTY SHERIFF
Sheriffs Office	L1.10	\$51,992.51	DEPUTY SHERIFF
Sheriffs Office	L1.04	\$44,877.46	CRISIS INTERVENTION DEPUTY
Sheriffs Office	L1.05	\$45,887.20	DEPUTY SHERIFF
Sheriffs Office	L1.01	\$41,979.60	DEPUTY SHERIFF
Sheriffs Office	L1.06	\$47,103.21	DEPUTY SHERIFF
Sheriffs Office	L1.01	\$41,979.60	DEPUTY SHERIFF
Sheriffs Office	L1.16	\$60,294.30	DEPUTY SHERIFF
Sheriffs Office	L1.11	\$53,422.31	DEPUTY SHERIFF
Sheriffs Office	L1.01	\$41,979.60	DEPUTY SHERIFF
Sheriffs Office	18.01	\$30,294.93	OFFICE SPEC SR SO
Sheriffs Office	L1.14	\$57,669.96	DEPUTY SHERIFF
Sheriffs Office	L1.04	\$44,877.46	DEPUTY SHERIFF
Sheriffs Office	15.03	\$27,442.97	ADM TECH S O
Sheriffs Office	L1.08	\$49,246.70	DEPUTY SHERIFF
Sheriffs Office	L1.01	\$41,979.60	DEPUTY SHERIFF
Sheriffs Office	L2.15	\$62,465.27	DETECTIVE SO
Sheriffs Office	20.02	\$34,281.86	SO AP Clerk
Sheriffs Office	15.04	\$28,141.38	ADM TECH S O
Sheriffs Office	L2.05	\$50,004.08	DETECTIVE SO
Sheriffs Office	L1.14	\$57,698.40	DEPUTY SHERIFF
Sheriffs Office	L1.06	\$47,103.21	DEPUTY SHERIFF

Sheriffs Office	L1.10	\$51,992.51	CRISIS INTERVENTION DEPUTY
Sheriffs Office	L3.04	\$52,785.00	CRISIS INTERVENTION SERGEANT
Sheriffs Office	17.03	\$30,294.93	ANIMAL CONTROL SPEC
Sheriffs Office	18.09	\$36,901.01	OFFICE SPEC SR SO
Sheriffs Office	L1.03	\$43,889.93	DEPUTY SHERIFF
Sheriffs Office	L1.09	\$50,600.99	CRISIS INTERVENTION DEPUTY
Sheriffs Office	L2.16	\$63,870.74	DETECTIVE SO
Sheriffs Office	29.12	\$68,534.59	SO Financial Manager
Sheriffs Office	18.01	\$30,294.93	OFFICE SPEC SR SO
Sheriffs Office	L1.03	\$43,889.93	DEPUTY SHERIFF
Sheriffs Office	18.12	\$39,752.96	OFFICE SPEC SR SO
Sheriffs Office	27.07	\$54,885.89	CR SCENE SPEC SR
Sheriffs Office	L1.06	\$47,103.21	DEPUTY SHERIFF
Sheriffs Office	L4.08	\$64,727.10	CRISIS INTERVENTION LIEUT
Sheriffs Office	L1.05	\$45,887.20	DEPUTY SHERIFF
Sheriffs Office	L1.03	\$43,889.93	DEPUTY SHERIFF
Sheriffs Office	15.01	\$26,133.37	ADM TECH S O
Sheriffs Office	22.07	\$42,808.64	OFFICE ADM SO
Sheriffs Office	22.09	\$44,991.30	EVIDENCE TECH SO
Sheriffs Office	L1.14	\$57,669.96	DEPUTY SHERIFF
Sheriffs Office	L5.13	\$81,309.75	CAPTAIN SUPPORT
Sheriffs Office	L3.16	\$68,939.85	SERGEANT PATROL
Sheriffs Office	L1.14	\$57,669.96	DEPUTY SHERIFF
Sheriffs Office	L2.12	\$58,431.72	DETECTIVE SO
Sheriffs Office	L1.08	\$49,246.70	DEPUTY SHERIFF
Sheriffs Office	L3.09	\$58,996.62	Sergeant Supt
Sheriffs Office	L2.12	\$58,431.72	DETECTIVE SO
Sheriffs Office	L3.15	\$67,422.83	SERGEANT PATROL
Sheriffs Office	L1.08	\$49,246.70	DEPUTY SHERIFF
Sheriffs Office	L1.10	\$51,992.51	DEPUTY SHERIFF SRO
Sheriffs Office	L1.16	\$60,294.30	DEPUTY SHERIFF
Sheriffs Office	L3.11	\$61,681.33	SERGEANT SUPT

Sheriffs Office	L1.08	\$49,246.70	DEPUTY SHERIFF
Sheriffs Office	L2.15	\$62,465.27	DETECTIVE SO
Sheriffs Office	L2.08	\$53,455.87	DETECTIVE SO
Sheriffs Office	L1.05	\$45,887.20	CRISIS INTERVENTION DEPUTY
Sheriffs Office	23.01	\$38,792.64	FLEET MGR SO
Sheriffs Office	L1.16	\$60,294.30	DEPUTY SHERIFF SRO
Sheriffs Office	L1.03	\$43,889.93	DEPUTY SHERIFF
Sheriffs Office	AN.01	\$103,668.90	SHERIFF
Sheriffs Office	L1.08	\$49,246.70	DEPUTY SHERIFF
Sheriffs Office	22.03	\$38,792.64	OFFICE ADM SO
Sheriffs Office	L1.15	\$58,967.53	DEPUTY SHERIFF
Sheriffs Office	L3.14	\$65,939.20	SERGEANT PATROL
Tax Assessor Collector	16.02	\$28,141.38	Admin Spec Tax Call Ctr
Tax Assessor Collector	16.01	\$27,442.97	Motor Veh Clk I
Tax Assessor Collector	26.07	\$52,237.62	Acctg Spec Tax
Tax Assessor Collector	16.02	\$28,141.38	Adm Spec Tax
Tax Assessor Collector	18.04	\$32,623.07	Office Spec Sr Aut
Tax Assessor Collector	16.01	\$27,442.97	Motor Veh Clk I
Tax Assessor Collector	16.05	\$30,294.93	Motor Veh Clk I
Tax Assessor Collector	16.01	\$27,442.97	Motor Veh Clk I
Tax Assessor Collector	16.01	\$27,442.97	Motor Veh Clk I
Tax Assessor Collector	22.07	\$42,808.64	Office Mgr TaxSub
Tax Assessor Collector	20.02	\$34,281.86	Tax Call Ctr Coord
Tax Assessor Collector	16.02	\$28,141.38	Adm Spec Tax
Tax Assessor Collector	18.05	\$33,437.89	MV Office Asst Mgr
Tax Assessor Collector	16.07	\$31,837.30	Motor Veh Clk I
Tax Assessor Collector	16.01	\$27,442.97	Motor Veh Clk I
Tax Assessor Collector	16.05	\$30,294.93	Motor Veh Clk I
Tax Assessor Collector	18.10	\$37,832.27	Prop Tax Spec
Tax Assessor Collector	16.07	\$31,837.30	Motor Veh Clk I
Tax Assessor Collector	17.01	\$28,839.84	Office Spec Tax

Tax Assessor Collector	AN.01	\$87,542.64	Tax Assessor
Tax Assessor Collector	16.01	\$27,442.97	Motor Veh Clk I
Tax Assessor Collector	16.03	\$28,839.84	Admin Spec Tax Call Ctr
Tax Assessor Collector	18.03	\$31,837.30	Office Spec Sr Tax
Tax Assessor Collector	28.07	\$57,650.55	Ad Valorum Manager
Tax Assessor Collector	17.09	\$35,125.79	Motor Veh Clk II
Tax Assessor Collector	16.01	\$27,442.97	Motor Veh Clk I
Tax Assessor Collector	18.05	\$33,437.89	MV Office Asst Mgr
Tax Assessor Collector	16.02	\$28,141.38	Motor Veh Clk I
Tax Assessor Collector	22.03	\$38,792.64	Office Adm Tax
Tax Assessor Collector	18.08	\$35,998.85	MV Office Asst Mgr
Tax Assessor Collector	17.01	\$28,839.84	Tax Acct Spec 1
Tax Assessor Collector	16.05	\$30,294.93	Motor Veh Clk I
Tax Assessor Collector	34.06	\$75,635.43	Ch Dep Tax
Tax Assessor Collector	18.06	\$34,281.85	MV Office Asst Mgr
Tax Assessor Collector	28.11	\$63,645.50	Asst Ch Dep Txa
Tax Assessor Collector	22.03	\$38,792.64	Office Mgr TaxSub
Tax Assessor Collector	16.03	\$28,839.84	Motor Veh Clk I
Tax Assessor Collector	18.01	\$30,294.93	Office Spec Sr Tax
Tax Assessor Collector	28.08	\$59,105.64	Computer Manager
Tax Assessor Collector	18.06	\$34,281.86	Prop Tax Spec
Tax Assessor Collector	18.05	\$33,437.89	Road Spec
Tax Assessor Collector	16.01	\$27,442.97	Motor Veh Clk I
Tax Assessor Collector	22.08	\$43,885.43	Office Mgr TaxSub
Tax Assessor Collector	16.08	\$32,623.07	Motor Veh Clk I
Tax Assessor Collector	16.04	\$29,567.36	Adm Spec Tax
Tax Assessor Collector	17.03	\$30,294.93	Tax Acct Spec 1
Unified Road Systems	23.01	\$38,792.64	Operator IV R&B
Unified Road Systems	17.02	\$29,567.36	Operator I R&B
Unified Road Systems	17.01	\$28,839.84	Operator I R&B
Unified Road Systems	17.01	\$28,839.84	Operator I R&B

Unified Road Systems	17.01	\$28,839.84	Operator I R&B
Unified Road Systems	23.11	\$49,705.78	Inspector I Co Engineer
Unified Road Systems	27.01	\$47,290.34	Foreman R&B
Unified Road Systems	27.01	\$47,290.34	Foreman R&B
Unified Road Systems	21.01	\$35,125.79	Survey Tech I
Unified Road Systems	21.01	\$35,125.79	Operator III R&B
Unified Road Systems	21.01	\$35,125.79	Operator III R&B
Unified Road Systems	17.01	\$28,839.84	Operator I R&B
Unified Road Systems	17.03	\$30,294.93	Operator I R&B
Unified Road Systems	17.01	\$28,839.84	Operator I R&B
Unified Road Systems	17.02	\$29,567.36	Operator I R&B
Unified Road Systems	17.01	\$28,839.84	Operator I R&B
Unified Road Systems	17.01	\$28,839.84	Operator I R&B
Unified Road Systems	17.01	\$28,839.84	Operator I R&B
Unified Road Systems	23.01	\$38,792.64	Operator IV R&B
Unified Road Systems	17.02	\$29,567.36	Operator I R&B
Unified Road Systems	D7.02	\$110,294.11	County Engineer
Unified Road Systems	D4.05	\$101,634.00	Director of R&B
Unified Road Systems	28.01	\$49,705.78	Concrete Foreman
Unified Road Systems	23.01	\$38,792.64	Operator IV R&B
Unified Road Systems	27.01	\$47,290.34	Foreman R&B
Unified Road Systems	17.01	\$28,839.84	Operator I R&B
Unified Road Systems	17.01	\$28,839.84	Operator I R&B
Unified Road Systems	21.01	\$35,125.79	Operator III R&B
Unified Road Systems	16.01	\$27,442.97	Admin Tech I R&B
Unified Road Systems	23.01	\$38,792.64	Operator IV R&B
Unified Road Systems	27.01	\$47,290.34	Foreman R&B
Unified Road Systems	26.12	\$59,105.64	Safety Training Coord
Unified Road Systems	17.01	\$28,839.84	Operator I R&B
Unified Road Systems	17.03	\$30,294.93	Operator I R&B
Unified Road Systems	17.01	\$28,839.84	Operator I R&B
Unified Road Systems	17.01	\$28,839.84	Operator I R&B

Unified Road Systems	17.02	\$29,567.36	Operator I R&B
Unified Road Systems	19.04	\$34,281.86	Operator II R&B
Unified Road Systems	23.05	\$42,808.64	Operator IV R&B
Unified Road Systems	30.06	\$62,103.12	R.O.W. Agent
Unified Road Systems	21.01	\$35,125.79	Operator III R&B
Unified Road Systems	17.01	\$28,839.84	Operator I R&B
Unified Road Systems	19.03	\$33,437.89	Operator II R&B
Unified Road Systems	23.01	\$38,792.64	Operator IV R&B
Unified Road Systems	23.01	\$38,792.64	Operator IV R&B
Unified Road Systems	21.01	\$35,125.79	Operator III R&B
Unified Road Systems	29.02	\$53,547.20	Engineering Asst V
Unified Road Systems	19.01	\$31,837.30	Office Coord R&B
Unified Road Systems	29.03	\$54,885.89	Sr Foreman R&B
Unified Road Systems	23.04	\$41,761.00	Inspector I Co Engineer
Unified Road Systems	21.01	\$35,125.79	Operator III R&B
Unified Road Systems	17.01	\$28,839.84	Operator I R&B
Unified Road Systems	21.01	\$35,125.79	Operator III R&B
Unified Road Systems	21.01	\$35,125.79	Operator III R&B
Unified Road Systems	19.02	\$32,623.07	Operator II R&B
Unified Road Systems	17.01	\$28,839.84	Operator I R&B
Unified Road Systems	19.01	\$31,837.30	Operator II R&B
Unified Road Systems	21.01	\$35,125.79	Operator III R&B
Unified Road Systems	25.02	\$43,885.43	Operator V R&B
Unified Road Systems	21.01	\$35,125.79	Operator III R&B
Unified Road Systems	29.06	\$59,105.64	Engineering Asst V
Unified Road Systems	21.01	\$35,125.79	Operator III R&B
Unified Road Systems	17.01	\$28,839.84	Operator I R&B
Unified Road Systems	25.02	\$43,885.43	Operator V R&B
Unified Road Systems	17.01	\$28,839.84	Operator I R&B
Unified Road Systems	25.11	\$54,885.89	Office Admin R&B
Unified Road Systems	23.05	\$42,808.64	Engineering Asst III
Unified Road Systems	17.01	\$28,839.84	Operator I R&B

Unified Road Systems	34.06	\$75,635.43	Asst Director R&B
Unified Road Systems	23.08	\$46,126.25	Inspector I Co Engineer
Unified Road Systems	17.01	\$28,839.84	Operator I R&B
Unified Road Systems	21.01	\$35,125.79	Operator III R&B
Unified Road Systems	19.03	\$33,437.89	Operator II R&B
Unified Road Systems	21.01	\$35,125.79	Operator III R&B
Unified Road Systems	17.01	\$28,839.84	Operator I R&B
Unified Road Systems	23.01	\$38,792.64	Operator IV R&B
Unified Road Systems	27.01	\$47,290.34	Foreman R&B
Unified Road Systems	17.01	\$28,839.84	Operator I R&B
Unified Road Systems	17.01	\$28,839.84	Operator I R&B
Unified Road Systems	21.01	\$35,125.79	Operator III R&B
Unified Road Systems	38.03	\$85,588.20	Senior Engineer I
Unified Road Systems	26.06	\$50,957.14	Engineering Asst IV
Unified Road Systems	17.01	\$28,839.84	Operator I R&B
Unified Road Systems	21.01	\$35,125.79	Operator III R&B
Unified Road Systems	19.01	\$31,837.30	Operator II R&B
Unified Road Systems	21.01	\$35,125.79	Survey Tech I
Unified Road Systems	17.01	\$28,839.84	Operator I R&B
Unified Road Systems	27.01	\$47,290.34	Foreman R&B
Unified Road Systems	17.01	\$28,839.84	Operator I R&B
Unified Road Systems	17.01	\$28,839.84	Operator I R&B
Unified Road Systems	23.01	\$38,792.64	Operator IV R&B
Unified Road Systems	23.01	\$38,792.64	Operator IV R&B
Unified Road Systems	25.01	\$42,808.64	Operator V R&B
Unified Road Systems	23.01	\$38,792.64	Operator IV R&B
Unified Road Systems	29.06	\$59,105.64	Sr Foreman R&B
Unified Road Systems	17.01	\$28,839.84	Operator I R&B
Unified Road Systems	18.01	\$30,294.93	Admin Tech II R&B
Unified Road Systems	21.01	\$35,125.79	Operator III R&B
Unified Road Systems	17.01	\$28,839.84	Operator I R&B
Unified Road Systems	17.01	\$28,839.84	Operator I R&B

Unified Road Systems	17.01	\$28,839.84	Operator I R&B
Unified Road Systems	17.03	\$30,294.93	Operator I R&B
Unified Road Systems	17.01	\$28,839.84	Operator I R&B
Unified Road Systems	38.04	\$87,741.76	Senior Engineer I
Unified Road Systems	21.01	\$35,125.79	Operator III R&B
Unified Road Systems	17.02	\$29,567.36	Operator I R&B
Unified Road Systems	23.07	\$44,991.30	Engineering Asst III
Unified Road Systems	25.02	\$43,885.43	Operator V R&B
Unified Road Systems	21.01	\$35,125.79	Operator III R&B
Unified Road Systems	32.04	\$65,246.09	Supervising Inspector
Unified Road Systems	17.01	\$28,839.84	Operator I R&B
Unified Road Systems	17.01	\$28,839.84	Operator I R&B
Unified Road Systems	23.01	\$38,792.64	Operator IV R&B
Unified Road Systems	17.01	\$28,839.84	Operator I R&B
Unified Road Systems	21.01	\$35,125.79	Operator III R&B
Unified Road Systems	30.01	\$54,885.89	Surveyor / RPLS
Unified Road Systems	17.01	\$28,839.84	Operator I R&B
Unified Road Systems	21.01	\$35,125.79	Operator III R&B
Unified Road Systems	17.01	\$28,839.84	Operator I R&B
Unified Road Systems	25.01	\$42,808.64	Operator V R&B
Unified Road Systems	17.01	\$28,839.84	Operator I R&B
Unified Road Systems	17.01	\$28,839.84	Operator I R&B
Unified Road Systems	17.01	\$28,839.84	Operator I R&B
Unified Road Systems	21.01	\$35,125.79	Operator III R&B
Unified Road Systems	32.04	\$65,246.09	Sr Surveyor / RPLS
Veteran Services	29.04	\$56,253.67	Dir of Veterans Serv
Veteran Services	13.01	\$23,688.82	Clk 1 Vets
Veteran Services	23.01	\$38,792.64	Asst Veterans Serv Ofcr
Veteran Services	20.01	\$33,437.89	Counselor Vets
WMSN Co Conservation Fund	27.02	\$48,483.50	Environmental Program Coord

FY 2012-2013

BUDGET GLOSSARY

Glossary of Terms

Account: Financial reporting unit for budget, management or accounting purposes.

Accounting System: The total set of records and procedures, which are used to record, classify, and report information on the financial status and operations of an entity.

Accrual: The recognition of a transaction at the time it occurs as opposed to when the cash is spent or received.

Accrual basis: The basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

Activity: A specific unit of work or service.

Actual: The actual amount spent on expenditures, as it relates to a fund, department, and/or expenditure category. These amounts have been adjusted and include audit adjustments.

Ad Valorem Taxes: Commonly referred to as property taxes, are levied on both real and personal property according to the property's valuation and the tax rate.

Appropriation: An authorization made by Commissioner's Court, which allows officials to incur obligations and make expenditures of governmental resources. An appropriation is typically granted for periods of one year and specified for fixed amounts.

Approved: The adopted budget for a fund, department, and/or expenditure category for the upcoming fiscal year.

Assessed Valuation: An estimated value placed upon real and personal property by the appraisal district as the basis for levying property taxes.

Assets: Property owned by the County, which has monetary value.

Audit: A systematic examination of resource utilization. The audit is a test of management's internal accounting controls and is intended to verify financial positions and the legality of transactions; to identify improvements in accounting systems and accuracy and consistency of transactions; and to certify the stewardship of officials responsible for government funds.

Authorized Positions: All positions authorized by Commissioners Court for each office and department. This includes both full time and part time positions.

Available Fund Balance: The cash remaining from the prior year, which is available for appropriation and expenditure in the current year.

Balanced Budget: A balanced budget is when there is neither a budget deficit or a budget surplus, when revenues equal expenditures. The County operates on a balanced budget.

Base Budget: Ongoing expense for personnel and maintenance and operations required to maintain service levels previously authorized by Commissioners Court.

Bond: Bonds are used as long-term debt instruments to pay for capital expenditures. A bond is a written promise to pay a specified sum of money (principal) at a specific future date (maturity date), as well as periodic interest paid at a specific percentage of the principal (interest rate).

Bond Rating: The credit worthiness of a government as evaluated by independent agencies.

Bond Refinancing: The payoff and reissuance of bonds to obtain better interest rates and bond conditions.

Bonded Debt: The portion of indebtedness represented by the outstanding (unpaid) bonds.

Bonds Issued: Bonds sold by the County.

Budget: A financial plan for a specified time period containing an estimate of proposed expenditures for a fiscal year and an estimate of proposed revenues. The term is also used to identify the officially approved expenditure levels under which the County and its offices and departments operate.

Budget Calendar: The schedule of key or target dates, which the county follows in the preparation and adoption of the budget.

Budget Document: The instrument used by the Budget Office to present a comprehensive financial program to the Commissioners Court and the citizens.

Budget Message: A general discussion of the proposed budget as presented in writing by the Budget Officer.

Capital: The expenditure group used to fund capital outlay purchases such as furniture, computers, vehicles, and kitchen and laundry equipment. Purchases made from the capital expenditures group become fixed capital assets for the County.

Capital Assets (Fixed Assets): Assets of significant value, which have a useful life of more than one year.

Capital Improvements (Expenditures): Expenditures for the construction, purchase, or renovation of City facilities or property.

Capital Outlay: Expenditures for the acquisition of fixed assets that have a useful economic lifetime of more than one year. Includes the cost of land, buildings, permanent improvements, machinery, large tools, furniture, and equipment.

Capital Project: Major construction, acquisition, or renovation activities which add value to a government's physical assets or significantly increase their useful life. Also called capital improvements.

Commodities: Items of expenditure, which, after use, are consumed or show a material change in their physical condition. Commodities are generally of limited value and are characterized by rapid depreciation (i.e. office supplies, fuel, etc...).

Contingency: A budgetary reserve set aside for emergencies or unforeseen expenditures.

Current Taxes: Taxes that are levied and due within one year.

Debt Service: The obligation to pay the principal and interest of all bonds and other debt instruments according to a pre-determined payment schedule.

Debt Service Fund: A fund established to account for funds needed to make principal and interest payments on outstanding bonds when due.

Debt Service Requirements: The amount of funding required to pay interest and principal for a specified period on an outstanding debt.

Delinquent Taxes: Property taxes remaining unpaid after the due date. Delinquent taxes incur penalties and interest at rates specified by law.

Department: a major administrative division of the County, which indicates overall management responsibility for the operation of a group of related functions.

Depreciation: Expiration in the service life of capital assets attributable to wear and tear, deterioration, physical elements, inadequacy, or obsolescence. Depreciation is also the portion of the cost of a capital asset, which is charged as an expense during a particular accounting period.

Effective Tax Rate: The tax rate that will generate the same amount of tax revenue on the same tax base in the next fiscal year as in the current fiscal year.

Encumbrances: Obligations in the form of purchase orders, contracts, or salary commitments that are reserved in specified appropriations. Encumbrances cease to exist when paid or when an actual liability is established.

Estimated Revenue: The amount of projected revenue to be collected during the fiscal year.

Expenditures: The payment of cash on the transfer of property or services for the purpose of acquiring an asset, service, or settling a loss.

Fiscal Year: The time periods designated by the County signifying the beginning and ending periods for recording financial transactions. Williamson County has designated October 1 to September 30 as its fiscal year.

Full time Equivalent (FTE): A calculation of a position in which a position is calculated by the proportion of hours worked compared to a full-time employee. Ex. A part-time employee is a .25 FTE because the position is budgeted to work ¼ the number of hours as a full-time employee.

Fund: An independent fiscal and accounting entity with a self-balancing set of accounts, identifiable revenue sources, and expenditures. Funds are segregated for the purpose of completing specific activities or attaining certain objectives.

Fund Balance: An excess of an entity's revenues over expenditures and encumbrances over a specific period of time.

General Fund: The largest fund within the County, the General Fund accounts for most of the financial resources of the government, which may be used for any lawful purpose. General fund revenues include property taxes, charges of services, fines and forfeits, intra/intergovernmental revenue, and other miscellaneous types of revenue. The General Fund includes most of the basic operating services, such as Sherriff's Office, Jail, Judicial System, Information Technology, Constable and Justices of the Peace.

General Obligation Bond: General Obligation Bonds must be authorized by public referenda. Bonds become General Obligation Bonds when the County pledges its full faith and credit to the repayment of the issued bonds.

Interest and Sinking Rate (I&S): The amount of principal and interest that will be paid to service the unit's debts in the next year from property tax revenue, including payments of lawfully incurred contractual obligations providing security for the payment of the principal of and interest on bonds and other evidences of indebtedness issued on behalf of the unit by another political subdivision.

Intergovernmental Grant: A contribution of assets by one governmental unit to another. In most cases the grants are made to local governments from the State and /or Federal Governments. Intergovernmental grants are usually made for specified purposes.

Investment: Securities and real estate purchased and held for the production of income in the form of interest, dividends, rentals, or base payments received.

Liability: Debt or other legal obligations arising out of transactions in the past, which must be liquidated, renewed, or refunded at some future date. A liability does not include encumbrances.

Long Term Debt: Debt with maturity more than 2 years after the date of issuance.

Maintenance and Operations (M&O): The expenditure group that includes all payments for commodities and low value assets. Examples of line items in this group include office supplies, small tools, software, and uniforms.

Maturities: The date on which the principal or stated values of investments of debt obligations mature and may be reclaimed.

Mission Statement: Describes the fundamental purposes of the organization. It concentrates on the present. It defines the customer, the critical processes, and informs you of the desired level of performance.

Modified Accrual Basis Accounting: Method under which revenues are recognized in the period they become available and measurable, and expenditures are recognized in the period the associated liability is incurred. Williamson County utilizes this basis of budgeting for all funds and it is the basis of accounting utilized in the audited financial statements.

Operating Budget: Plans of current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing activities of the County are controlled.

Other Revenue Funds: Accounts for the proceeds of specific revenue sources that are legally restricted to expenditures for a specified purpose.

Performance Measures: Specific quantitative measures of work performed within an activity or program (i.e. total number of investigations conducted by the Sheriff's department). Types of performance measures include inputs, outputs, and outcomes.

Personnel: The expenditure group that includes all personnel related costs such as salaries, social security and Medicare, retirement, group health insurance, group life insurance, and disability premiums.

Principal: The face value of a bond, payable on stated dates of maturity.

Reserve: An account used to indicate that part of a fund's assets are reserved for a specific purpose.

Resources: Total dollars available for appropriations including estimated revenues, fund transfers, and beginning fund balances.

Revenue: The funds collected by a government.

Revenue Estimate: A formal estimate of how much revenue will be earned from a specific revenue source for some future period.

Rollback Tax Rate: The effective M&O portion of the tax rate X 1.08%, plus the I&S rate. The sum of the two will be the rollback rate. If the County proposed a rate higher than the rollback tax rate, then the citizens may petition for an election on the tax increase.

Shortfall: The excess of expenditures over revenues during a single accounting period.

Taxes: Compulsory charges levied by a government to finance services performed for the common benefit.

Tax Levy: The total amount to be raised by general property taxes for operating debt services purposes.

Tax Rate: The amount of tax levied for each \$100 of assessed valuation.

Tax Roll: The official list showing the amount of taxes levied against each taxpayer or property.

Transfers: A transfer moves funds from one account to another in order to cover expenses for the recipient fund.

Yield: The rate earned on an investment based on the price paid for the investment.

FY 2012-2013

FINANCIAL POLICIES

Financial Policy

Overview: The Williamson County Commissioners' Court ensures financial stability within the County government by adopting proactive, responsible policies that allow the County to respond to growth and infrastructure needs while maintaining a high standard of County-provided services. This Financial Policy is intended as a guide for the members of Commissioners' Court in evaluating the impact of policies and funding decisions on future County services.

This policy reflects the Court's commitment to sound financial management principles and the Court's willingness to make difficult decisions to ensure the County's long-term operational and financial success.

Goal:

The goal of the County is fiscal responsibility, decisions that consider near and long-term impacts, and sound and prudent financial operations. This is done while focusing on a commitment to honesty, reliability and accountability in all financial decisions.

Strategies:

1. Sustain ample cash balance reserve in order to maintain a favorable County bond rating, lower debt issuance costs and promote a solid fiscal position that can respond well to economic fluctuations.
2. Continue proactive bond market strategies in order to issue voter-approved debt at the lowest possible cost.
3. Manage fiscally responsible, balanced budgets which will help the County continue to provide high quality services while minimizing the financial impact on citizens and preventing higher costs to taxpayers in future years. A balanced budget is when there is neither a budget deficit or a budget surplus, when revenues equal expenditures.
4. Manage County growth responsibly while maintaining citizen satisfaction and supporting County government activities.
5. Continue a proactive approach to addressing infrastructure expansion and maintenance by taking advantage of opportunities during periods of growth.
6. Invest in appropriate technology that leverages analysis and reporting capabilities, maximizing investment yields, increasing efficiencies and decreasing personnel costs.
7. Employ effective risk management techniques and respond effectively to changing economic conditions.
8. Assure financial transparency and accountability through regular internal audits and annual, independent audits.
9. Continue to support GFOA standards and achieve excellence in the Comprehensive Annual Financial Report and the Popular Annual Financial Report.

Summary: The County has demonstrated consistency in its planning and execution of the above strategies and is poised to handle all economic events. The County has and will continue to follow conservative values and limit exposure to unnecessary risk. The Williamson County Commissioners' Court recognizes the need to effectively manage short and long-term financial matters. It will continue to act with speed in identifying early opportunities to reprioritize projects and investments and adjust strategies where necessary. The Williamson County Commissioners' Court recognizes:

- Cash flow is key to strategic flexibility
- Early action is necessary to preserve capital
- A periodic examination and possible restructure of operations will maximize resources
- A focus on core activities is essential
- Regular monitoring of financial and operational key performance measurements enhances efficiency and effectiveness

WILLIAMSON COUNTY BUDGET POLICY

The stewardship of public funds is one of the greatest responsibilities the Commissioner's Court is tasked with. Therefore, the establishment and maintenance of budget policy is critical to ensure County officials protect public interests and promote citizens' confidence in County government...

I. General Policies

1. Williamson County will operate on a fiscal year which begins on October 1st and ends on September 30th.
2. Williamson County will continuously identify areas within the County for evaluation in order to improve efficiency and manage costs.
3. Cost/Benefit studies will be conducted, where appropriate and applicable, on non-recurring and recurring expenditures as well as capital projects.
4. Approved annual budgets, with amendments as approved by the Commissioner's Court, are the management control device utilized by the County. Annual appropriated budgets are adopted for the General, Road and Bridge and Debt Services Funds and lapse at fiscal year end.
5. Each department should make every effort to manage expenditures in a fiscally prudent manner. All programs should be monitored on a regular basis to ensure viability, necessity and efficiency.
6. Proposed expenditure recommendations shall include the following:
 - a. General Fund operating and maintenance expenditures
 - b. Road and Bridge Fund operating and maintenance expenditures
 - c. Debt Service Fund expenditures
 - d. Any additional information as request by the Court

7. Technology requests should increase the efficiency of County government by improving the delivery of service, reducing duplication of data, increasing the accuracy of data, consolidating data entry efforts, reduce the necessity to add staff in future years or be required because of a new statutory requirement.
8. In order to maintain efficient and cost effective services to the citizens of Williamson County, all budget requests are recommended to be prepared from the modified zero-based budgeting process justifying the proposed expenditures as well as utilizing the most current information and trend analysis.
9. Williamson County seeks to advance economic development within the County. The Court will continuously support efforts to advance economic prosperity of the County when it finds that such efforts are in the best interest of the County and its citizens.
10. The Court at all times will attempt to maintain or lower the present tax rate.

II. Revenue and Transfer Policies

1. Williamson County will establish user charges and fees as permitted by law at a level related to the cost of providing that service to include direct and indirect costs.
2. When necessary, Williamson County will permit increases or decreases in user charges and fees. These charges and fees should be monitored and re-evaluated annually by each department head and/or elected official.
3. The County shall continuously seek public and private grants as well as other outside funding sources.
4. Williamson County allows a department head, appointed/elected official or his/her designee to request line item transfers throughout the fiscal year. Pursuant to Local Government Code Section 111.070, the Commissioner's Court may spend County funds only in strict compliance with the budget. The Commissioner's Court by order may amend the budget to transfer an amount budgeted for one item to another budgeted item without authorizing an emergency expenditure.

III. Reserve Policies

1. Williamson County will maintain adequate levels of fund balance to mitigate current and future risks, maintain an exceptional bond rating, and for long-term planning.

2. It is imperative that all department heads as well as elected officials continuously review expenditures to ensure fiscal responsibility.

IV. Budget Amendment Policies

1. Pursuant to Local Government Code, Section 111.070 (b), the Commissioner's Court may authorize an emergency expenditure as an amendment to the original budget only in case of a grave public necessity to meet an unusual and unforeseen condition that could not have been included in the original budget through the use of reasonably diligent thought and attention.
2. All budget amendments must be placed on the regular agenda for consideration by the Commissioner's court and any amendments creating an increase in budgetary commitment for the next fiscal year shall be specifically noted.
3. The re-appropriation at the beginning of a fiscal year of funds committed under valid purchase orders of the County but unspent by September 30th of the prior fiscal year require a budget amendment from fund balance. These budget amendments have no net effect on spending but simply change the accounting year for expenditures.

V. Capital Improvement Policies

1. Capital improvement projects include major equipment, software purchases as well as construction and remodeling requiring extensive funding.
2. Each department is encouraged to update their capital projects plan for the next five years so the Budget Officer may consolidate these into a five-year Capital Improvement Plan. Departments in a common functional area (i.e. the Courts of Law Enforcement) should cooperate in planning for capital projects affecting the entire function area. Budgeting and allocation of funds for capital projects will be made on the basis of long term planning.
3. Capital improvement projects may be paid from current revenues or bonds. Bonds or other forms of debt will normally be used for capital projects when appropriate.

VI. Personnel Policies

1. It is the priority of the Court to provide adequate and qualified staffing for offices and departments while ensuring efficiency. Requests for staff should be made only for new programs and/or upon demonstrated increases in service requirements that cannot be met with improved technology or changes in procedures.

2. Positions will only be recommended and approved when a verifiable need is demonstrated. Complete documentation to include any applicable and verifiable statistics, metrics, compliance requirements, job description, etc. should be provided at the time of the request.
3. The Court encourages and supports allocating funding to ensure the County's work force is properly trained. It is recommended that all department heads as well as elected officials additionally support reasonable continuing education requests.
4. The Court strives to ensure, where possible and practical, that employee compensation will be competitive with other similarly situated counties and/or local municipalities

VII. Fleet Policies

1. Vehicle replacement funding will be allocated to each department when necessary. Vehicle replacement recommendations will include the following criteria:
 - a. Miles
 - b. Maintenance
 - c. Type of Vehicle Requested
 - d. Fuel Efficiency

Debt Management Policy

Goal

To provide a debt management policy which recognizes the capital improvement needs of a growing County balanced by the taxpayer's ability to pay. The County will, at all times, manage its debt and financial position in order to maintain the highest credit ratings possible.

Purpose

The basic purpose of this policy is to provide a conceptual framework for the issuance and management of debt.

Factors Important to the Issuance of Debt

- Legal constraints on debt capacity and various financing alternatives.
- The urgency of the proposed capital improvement.
- Cost of delayed construction.
- Willingness and financial ability of the taxpayers to pay for the capital improvements.
- Proper balance between internal (pay as you go basis) and external (debt) financing based on prevailing interest rates, cash on hand and other market considerations.
- Reimbursement Resolutions should be utilized in order to limit the number of issues sold and frequency of sales in a 12 – 18 month period, minimizing costs. However, use of Reimbursement Resolutions should be based on General Fund balance goals and policy objectives.
- The financial condition of the County.
- The types, availability and stability of revenues to be pledged for repayment of the debt.
- Type of debt to be issued.
- The nature and asset life of the projects to be financed.

Debt Management Policies

1. Capital improvements may be financed by debt to be repaid from available revenue sources pledgeable for same.
2. Cash surpluses, to the extent available and eligible for the purpose, should be used to finance scheduled capital improvements as outlined in the fund balance policy.

3. The County may issue debt for the purposes of constructing or acquiring capital improvements and for making major renovations to existing capital improvements.
4. All capital improvements financed through the issuance of debt will be financed for the lesser of useful life of the improvements or 30 years.
5. Operating expenses will not be incurred from dollars being paid by a debt issuance.
6. The County will not construct or acquire a public facility without including the operation and maintenance costs of the facility in the annual budget.
7. The County will ensure that an adequate system of internal control exists so as to provide reasonable assurance of compliance with appropriate laws, rules, regulations, and covenants associated with outstanding debt.
8. Revenue sources will only be pledged for debt when legally available. In situations where those revenues have previously been used for operation and maintenance expenses (general operating expenditures), they will only be pledged for debt when other sufficient revenue sources are available to replace those sources to meet operation and maintenance expenses (general operating expenditures).
9. The County will market its debt through the use of competitive bid whenever feasible, cost effective and advantageous to do so. However, it is recognized that, in some situations, certain debt issues or market conditions dictate marketing the debt via negotiated sale.
10. The County will continually monitor its outstanding debt in relation to existing conditions in the debt market and will payoff or refund any outstanding debt when sufficient cost savings can be realized.
11. Credit enhancements will be used only where the anticipated present value savings of reduced interest expense exceeds the cost of the credit enhancement.
12. The County will attempt to issue debt that carries a fixed interest rate. However, certain circumstances may warrant the issuances of variable rate debt. In those instances, the County should attempt to stabilize the debt service payments through the use of an appropriate stabilization arrangement.
13. The debt rate will not exceed 25% of the total tax rate.
14. The County Auditor's office shall establish a system of record keeping and reporting to meet the arbitrage rebate compliance requirements of the federal tax code. This process may be outsourced as needed. Additionally, general financial reporting and certification requirements embodied in bond covenants shall be monitored to ensure compliance with all debt covenants.
15. The Investment Committee will oversee the investments related to debt management.

Policy Review

This policy should be jointly reviewed by the Commissioners Court and the County Auditor's Office every three years, notwithstanding the fact that more frequent reviews may be performed as deemed necessary.

WILLIAMSON COUNTY INVESTMENT POLICY

December 15, 2009

I. INVESTMENT AUTHORITY

In accordance with Section 116.112(a) of the Local Government Code and/or Title X, Chapter 2256, Section 2256.005 (f) and (g), the Williamson County Treasurer, under the direction of the Williamson County Commissioners' Court (the "Court"), may invest the County funds that are not immediately required to pay obligations of Williamson County (the "County"). The Treasurer shall act as the Investment Officer of the County. The Commissioners' Court may designate one or more county officers or employees as Investment Officers to assist the Treasurer in investment related duties.

Not less than annually, the Court shall adopt a written resolution stating that it has reviewed the Investment Policy and that the written instrument so adopted shall record any amendments made to the Investment Policy.

This Investment Policy and Strategy applies to all County funds including General Revenue, Road and Bridge, Tobacco, Construction, Reserve funds, Debt Service funds and fund of the County Benefits Program. Additional non-county funds are listed in Section IX of this policy.

II. SCOPE

This Investment Policy and Strategy applies to all County funds including General Revenue, Road and Bridge, Tobacco, Construction, Reserve funds, Debt Service funds and funds of the County Benefits Program. Additional non-county funds are listed in Section IX of this policy.

III. INVESTMENT OBJECTIVES

111.1 General Statement

Funds of the County will be invested in compliance with federal and state laws, this investment policy and written administrative procedures. The County will invest according to investment strategies for each group of funds as they are adopted by the Court's resolution.

111.2 Safety and Maintenance of Liquidity

The County is concerned about the return of its principal; therefore, safety of principal is a primary objective in any investment transaction. The County's investment portfolio must be structured in conformance with an asset/liability management plan that provides for liquidity necessary to pay obligations as they become due.

111.3 Diversification

It will be the policy of the County to diversify its portfolio to eliminate the risk of loss resulting from a concentration of assets in a specific maturity (save and except zero duration funds), a specific issuer or a specific class of investments. Investments of the County shall always be selected to provide stability of income and reasonable liquidity.

111.4 Yield

The yield objective of the County is to earn the maximum return on its investments within policy guidelines imposed by safety and liquidity objectives, investment strategies for each group of funds as well as state and federal law governing investment of public funds. Investment performance will be measured by weighted average yield to maturity at cost.

111.5 Maturity

Portfolio maturities will be structured to meet the obligations of the County first and then to achieve the highest rate of return of interest. When the County has funds not required to meet current-year obligations, maturity restraints will be imposed upon the investment strategy for each group of funds. The maximum allowable stated maturity of any individual investment owned by the County is three (3) years.

111.6 Quality and Capability of Investment Management

It is the County's policy to provide training as required by the Public Funds Investment Act. Periodic training in investments policy and procedures for the County Investment Officer and members of the Investment Advisory Committee will be provided through courses and seminars offered by professional organizations and associations in order to ensure the quality and capability of county investment decisions. The County Investment Officer will be required to attend at least ten (10) hours of investment training each year provided through an independent source approved by the County Commissioners' Court or the Investment Advisory Committee. Investment Advisory Committee members shall also be required to attend at least ten hours of investment training within every two (2) calendar years. Certification of training for the Investment Officer and the Investment Advisory Committee members will be presented for acceptance and entry into the official minutes of the Court.

111.7 Competitive Bidding

In order to achieve a fair market price in all its investment transactions, the County requires a competitive bidding process for all individual security purchases and sales except for transactions in money market mutual funds, local government investment pools and depository “sweep” products.

At least three bids or offers must be solicited for all other transactions involving individual securities. The County’s Investment Advisor is also required to solicit at least three bids or offers when transacting trades on the County’s behalf. In situations where the exact security being offered is not offered by other dealers, offers on the closest comparable investment may be used to establish a fair market price for the security.

111.8 Investment Advisors

The County may designate, with approval from the Court, a professional investment advisory firm, registered with the Securities and Exchange Commission under the 1940 Investment Advisors Act, as well as the State Securities Board to assist the County in the management of its funds. This Investment Advisor shall act solely in an advisory and administrative capacity within the guidelines of this policy. The County’s relationship with the advisor shall be governed by a formal management contract between the two parties.

IV. INVESTMENT OBJECTIVES

The overall investment objectives of the County shall be to:

- ✓ Match the suitability of investments to financial requirements;
- ✓ Achieve safety of principal;
- ✓ Maintain required liquidity;
- ✓ Diversify the portfolio by investment type, issuer and maturity sector; and
- ✓ Seek the highest possible yield within policy and cash flow constraints.

V. INVESTMENT RESPONSIBILITY AND CONTROL

V.1 Investment Advisory Committee

The Investment Advisory Committee reviews investment policies and procedures, investment strategies, and investment performances. Members of the Committee include the County Judge, a County Commissioner, the Tax Assessor/Collector, and the County Auditor. The County Investment Officer will serve as an ex-officio member of the committee. Members should have demonstrated knowledge and expertise in the area of finance, investments, or cash management. The Chair of the Committee will be elected by the Committee and the meetings will be quarterly or more frequently if needed.

V.2 Liability of Investment Officer

The County Investment Officer is not responsible for any loss of County funds through the failure or negligence of the depository. This policy does not release the Investment Officer, or any other person for a loss resulting from any act of official misconduct, or negligence, or for any misappropriation of such funds. The designated Investment Officers shall perform their duties in accordance with the adopted Investment Policy and internal procedures. Investment Officers acting in good faith and in accordance with these policies and procedures shall be relieved of personal liability.

V.3 Audit

The Court will review the Investment Policy and Strategies annually and, at a minimum, will have an annual compliance audit of management controls on investments and adherence to established investment policies. The independent auditor will report the results of the audit to the Court after completion of the audit.

V.4 Standard of Care

Investments shall be made with judgment and care, under prevailing circumstances, that a person of prudence, discretion, and intelligence would exercise in the management of the person's own affairs, not for speculation, but for investment, considering the probable safety of capital and the probable income to be derived. Investment of funds shall be governed by the following investment objectives, in order of priority: preservation and safety of principal; liquidity; and yield.

In determining whether the investment officer has exercised prudence with respect to an investment decision, the determination shall be made taking into consideration:

- ✓ the investment of all funds, or funds under the County's control, over which the Investment Officer had responsibility rather than a consideration as to the prudence of a single investment; and
- ✓ whether the investment decision was consistent with the written investment policy of the County.

V.5 Investment Institution Defined

The County Investment Officer shall invest County funds with any or all of the institutions or groups consistent with federal and state regulations and approved by the Court.

V.6 Qualifications for Approval of Broker/Dealer

A written copy of the investment policy shall be presented to any person offering to engage in an investment transaction with the County. The qualified representative of the business organization seeking to sell an authorized investment shall execute a written instrument, provided by the County that the business organizations has:

- ✓ received and thoroughly reviewed the investment policy of the County; and
- ✓ acknowledged that the organization has implemented reasonable procedures and controls in an effort to preclude imprudent investment activities arising out of investment transactions conducted between the County and the organization.

The investment officer may not buy any securities from a person who has not delivered to the County the instrument signed by the qualified representative.

Along with the signed affidavit the business organization shall supply the County with the following:

- ✓ Completed Broker/Dealer questionnaire.
- ✓ Completed Anti-Collusion Agreement.
- ✓ Financial statements (to be provided annually).
- ✓ Delivery instructions.
- ✓ Financial Institutions Regulatory Authority (FINRA) Certification Proof.
- ✓ Texas State Securities Commission Registration Proof.

On an annual basis, the Investment Advisory Committee shall review, revise and adopt a list of qualified brokers authorized to engage in investment transactions with the County.

If the County chooses to utilize the services of an Investment Advisor, the advisor shall be responsible for performing due diligence on the dealers with which it conducts investment transactions, shall present to the Investment Advisory Committee a list of approved broker dealers from which it obtains competitive offers and shall sign the required affidavit on behalf of these approved broker dealers.

V.7 Standards of Operation

The County Investment Officer shall develop and maintain written administrative procedures for the operation of the investment program set by the Commissioners' Court of the County. The County Investment Officer shall determine the amount of cash available for payments by the County, invest the funds not required in the performance of that duty, and shall exercise good judgment and discretion to effectuate the policies herein set forth. The County Investment Officer shall be authorized to delegate to an employee(s) the authority to place orders for such investments and to perform all acts required to acquire, pay for, hold, sell, exchange, tender or collect investments. Such designated employee(s) must have achieved the same certifications and training hours as the County Investment Officer.

V.8 Delivery vs. Payment

It will be the policy of the County that all investment securities shall be purchased using "Delivery vs. Payment" (DVP) method through the Federal Reserve System. By doing so, the County funds are not released until the County has received through the Federal Reserve wire, the securities purchased.

V.9 Standard of Ethics

The designated Investment Officers shall act as custodians of the public trust avoiding any transaction, which might involve a conflict of interest, the appearance of a conflict of interest, or any activity, which might otherwise discourage public confidence. Investment Officers shall refrain from personal business activity that might conflict with proper execution of the investment program or might impair their ability to make impartial investment decisions. Additionally, all Investment Officers shall file with Williamson County and the Texas Ethics Commission, a statement disclosing any personal business relationship with any organization seeking to sell investments to the County; or, any relationship within the second degree of affinity or consanguinity to an individual seeking to sell investments to the County. For purposes of this subsection, an Investment Officer has a personal business relationship with a business organization if:

- ✓ the Investment Officer owns 10 percent or more of the voting stock or shares of the business organization or owns \$5,000 or more of the fair market value of the business organization;
- ✓ funds received by the Investment Officer from the business organization exceed 10 percent of the Investment Officer's gross income for the previous year; or
- ✓ the Investment Officer has acquired from the business organization during the previous year investments with a book value of \$2,500 or more for the personal account of the Investment Officer.

V.10 Downgrade Provision for Investment Ratings

An Investment that requires a minimum rating does not qualify as an authorized investment during the period the investment does not have the minimum rating. The County shall take all prudent measures that are consistent with its Investment Policy to liquidate an investment that does not have the minimum rating.

VI. INVESTMENT REPORTING

VI.1 Portfolio Market Valuation

All securities held in the County investment portfolio shall be priced at the current market value on a quarterly basis and reported as part of the Quarterly Investment Report. Regular mark-to-market pricing will ensure awareness of portfolio value and price volatility by County officials. Market values should be obtained from a reputable and independent source including but not limited to Bloomberg, the Wall Street Journal and Interactive Data Corporation (I DC).

VI.2 Quarterly Investment Report

Not less than quarterly, the investment officer shall prepare and submit to the County Investment Advisory Committee a written report of investment transactions for all funds for the preceding reporting period within a reasonable time after the end of the period. The report must:

1. describe in detail the investment position of the County on the date of the report;
2. be signed by the investment officer of the County;
3. contain a summary statement of each pooled fund group that states:
 - ✓ beginning market value for the reporting period;
 - ✓ additions and changes to the market value during the period; and
 - ✓ ending market value for the period;
4. state the book value and market value of each separately invested asset at the beginning and the end of the reporting period by the type of asset and fund type invested;
5. state the maturity date of each separately invested asset that has a maturity date;

6. state the account or fund or pooled group fund in the County for which each individual investment was required; and
7. state compliance of the investment portfolio of the County as it relates to:
 - ✓ strategy expressed in the County’s investment policy; and
 - ✓ relevant provisions of the chapter.

The independent auditor shall review reports annually with findings presented to the Court.

VI.3 Notification of Investment Changes

It shall be the duty of the Investment Officer of the County to notify the Court of any significant changes in current investment methods and procedures prior to their implementation, regardless of whether they are authorized by this policy or not.

VII. INVESTMENT COLLATERAL AND SAFEKEEPING

VII.1 Collateralization Policy

Consistent with the requirement of State law, the County requires that all bank deposits to be federally insured or collateralized with authorized securities. Financial institutions serving as county depositories are required to sign a Depository Agreement with the County and the County’s safekeeping agent. The safekeeping portion of the Agreement will define the County’s rights to collateral in the event of default, bankruptcy, or closing and will establish a perfected security interest in compliance with federal and state regulations. In addition, repurchase agreements must be fully collateralized during the term of the agreement.

VII.2 Allowable Collateral

Securities eligible as collateral are defined by the Public Funds Collateral Act, as amended, and include all securities permitted under the Public Funds Investment Act. Collateral adequacy shall be verified against monthly safekeeping reports. More frequent verification may be required during periods of high market volatility.

Certificates of Deposit

The market value of the principal portion of collateral pledged for certificates of deposit must at all times be *equal to or greater than* the par value of the certificate of deposit plus accrued interest, less the applicable level of FDIC insurance.

Repurchase Agreements

A repurchase agreement's collateral level must be maintained at or above 102% of the agreement's outstanding balance plus accrued interest.

VII.3 Correcting Collateral Deficiencies

Certificates of Deposit

If the collateral pledged for a CD falls below the par value of the deposit, plus accrued interest less FDIC insurance, the Bank issuing the CD will be notified by the Investment Officers and will be required to pledge additional securities no later than the end of the next succeeding business day.

Repurchase Agreements

If the value of the securities underlying a repurchase agreement falls below the margin maintenance levels specified above, the Investment Officers will request additional securities. If the repurchase agreement is scheduled to maturity within five business days and the amount is deemed to be immaterial, then the request is not necessary.

VII.4 Collateral Substitution

Collateralized certificates of deposit and repurchase agreements often require substitution of collateral. Any broker, dealer or financial institution requesting substitution must contact the Investment Officers for approval and settlement. The substituted security's value will be calculated and substitution approved if its value is equal to or greater than the required security level. Substitution is permitted, but should be limited, if possible to minimize potential administrative problems and transfer expense.

VII.5 Safekeeping

All purchased securities shall be held in safekeeping in a County account at a third party financial institution, or with the Federal Reserve Bank.

All certificates of deposit, insured by the FDIC, purchased outside the County Depository Bank shall be held in safekeeping by the County.

All pledged securities by the County Depository Bank shall be held in safekeeping with the Federal Reserve Bank.

VIII. INVESTMENT TYPES

VIII.1 Authorized Investments

The County Investment Officers shall use any or all of the following authorized investment instruments consistent with Title X, Chapter 2256 of the Texas Government Code:

1. Obligations of the United States or its agencies and instrumentalities, including letters of credit;
2. Direct obligations of this state or its agencies and instrumentalities;
3. No-load money market mutual funds if the mutual fund:
 - ✓ is regulated by the SEC;
 - ✓ has a dollar-weighted average stated maturity of 90 days or less;
 - ✓ includes in its investment objectives the maintenance of a stable \$1.00 net asset value per each share;
 - ✓ is limited as to the amount invested per the requirements set forth in Chapter 2256, Government Code Section 2256.014; and
 - ✓ has supplied the County with a prospectus and other information required by the Securities Exchange Act of 1934 or the Investment Company Act of 1940;
4. Other obligations, the principal and interest of which are unconditionally guaranteed or insured by, or backed by the full faith and credit of, this state or the United States or their respective agencies or instrumentalities;
5. Obligations of states, agencies, counties, cities, and other political subdivisions of any state rated as to investment quality by a nationally recognized investment firm not less than A or its equivalent;
6. Certificates of deposit, if issued by a state or national bank located in this state and:
 - ✓ guaranteed or insured by the Federal Deposit Insurance Corporation or its successor; and
 - ✓ secured in any other manner and amount provided by law for deposits of the County;
7. A fully collateralized repurchase agreement, if it:

- ✓ has a defined termination date;
- ✓ is secured by obligations described by Section 2256.009 (a)(1) of the Public Funds Investment Act; and
- ✓ requires the securities being purchased by the County to be pledged to the County, held in the county's name, and deposited at the time the investment is made with the County or with a third party selected and approved by the County; and
- ✓ is placed through a primary government securities dealer, approved by the County, or a financial institution doing business in this state; and
- ✓ is supported by a Master Repurchase Agreement executed by both parties.

8. Commercial paper is an authorized investment, if the commercial paper:

- ✓ has a stated maturity of 270 days or fewer from the date of its issuance; and
- ✓ is rated not less than A-1 or P-1 or an equivalent rating by at least;
 1. two nationally recognized credit rating agencies; or
 2. one nationally recognized credit rating agency and is fully secured by an irrevocable letter of credit issued by a bank organized and existing under the laws of the United States or any state.

9. Eligible investment pools, as defined in the Public Funds Investment Act. Each pool requires a written resolution from the Court authorizing investment in the particular pool. The investment pool shall invest the funds it receives from entities in authorized investments permitted by the Public Funds Investment Act. The County by contract may delegate to an investment pool the authority to hold legal title as custodian of investments purchased with its local funds.

VIII.2 Prohibited Investments

The following securities are not eligible investments for Williamson County:

- ✓ Obligations whose payment represents the coupon payments on the outstanding principal balance of the underlying mortgage-backed security collateral and pays no principal.
- ✓ Obligations whose payment represents the principal payments on the outstanding principal balance of the underlying mortgage-backed security collateral and pays no interest.
- ✓ Collateralized mortgage obligations (CMO's) that have a stated maturity date of greater than 10 years.

- ✓ CMO's having a coupon rate determined by an index that adjusts opposite to changes in a market index ("Inverse Floater")

IX. NON-COUNTY FUNDS

The following funds are designated as non-county because they are under the authority of a Williamson County official who chooses to invest the funds within the guidelines designated by the statutes of the State of Texas. These funds may not be considered funds that belong to the County but could be considered a liability for the County. All funds will be invested in compliance with the Public Funds Investment Act and the County's Investment Policy. An exception may be made when required by state law.

IX.1 Tax Assessor/Collector

County funds are invested to enhance investment return for the County before the County receipts the funds. State of Texas funds in the custody of the Tax Assessor/Collector may be invested before remitting to the state or to the entity for whom the Tax Assessor/Collector is contracted to collect taxes.

IX.2 County Clerk Registry Funds

County Clerk Registry Funds are received by court order from Commissioners' Court, County Court-at-Law, or County Courts. These funds must be deposited in the County depository and then invested according to the court orders. A court order is required from the County Courts and the County Courts-at-Law prior to disbursement of the funds.

IX.3 District Attorney Forfeiture funds

District Attorney Forfeiture Funds are designated by a court of law and placed under the authority of the District Attorney. These funds must be deposited in the County depository and then may be invested until a District Court order is issued to release the funds.

IX.4 District Clerk Registry Funds

District Clerk Registry Funds are received by court order from the District Courts. These funds must be deposited in the County depository and then invested according to the court orders. A court order is required from the District Courts prior to the disbursement of the funds.

IX.5 County Treasurer’s Adult Probation Funds

Funds designated as the “County Treasurer’s Adult Probation” funds may be invested by the County Investment Officer upon an inter-governmental agreement with the Commissioners’ Court and the Williamson County Community Supervision and Corrections Department. All funds invested will adhere to the policies and procedures as set forth in the County’s investment policy.

IX.6 Williamson County/Cities Health District Funds

The County Investment Officer upon an inter-governmental agreement approved by the Commissioners’ Court may invest Williamson County/Cities Health District Funds. All funds invested will adhere to the policies and procedures as set forth in the County’s investment policy.

IX.7 Williamson County Benefits Funds

The County Investment Officer upon an inter-governmental agreement approved by the Commissioners’ Court may invest Williamson County Benefit Funds. All funds invested will adhere to the policies and procedures as set forth in the County’s investment policy.

X. INVESTMENT FUND STRATEGIES

PREFACE

It is the policy of Williamson County that, giving due regard to the safety and risk of investment, all available funds shall be invested in conformance with State and Federal Regulations, applicable Bond Resolution requirements, adopted Investment Policy and adopted Investment Strategy.

In accordance with the Public Funds Investment Act, the Counties investment strategies shall address the following priorities (in order of importance):

- ✓ Understanding the suitability of the investment to the financial requirements of the County,
- ✓ Preservation and safety of principal,
- ✓ Liquidity,
- ✓ Marketability of the investment prior to maturity,
- ✓ Diversification of the investment portfolio, and
- ✓ Yield.

Effective investment strategy development coordinates the primary objectives of the County’s Investment Policy and cash management procedures to enhance interest earnings and reduce investment risk. Active cash management will increase the available “investment period” and subsequently

interest earnings. Maturity selections shall be based on cash flow and market conditions to take advantage of various interest rate cycles. The County's portfolio shall be designed and managed in a manner responsive to the public trust and consistent with the Investment Policy.

Each major fund type has varying cash flow requirements and liquidity needs. Therefore specific strategies shall be implemented considering the fund's unique requirements. The County's funds shall be analyzed and invested according to the following major fund types:

- Operating Funds
- Construction and Capital Improvement Funds
- Debt Service Funds
- Enterprise Funds
- Internal Service Funds

XI. STRATEGIES

In order to minimize risk of loss due to interest rate fluctuations, investment maturities will not exceed the anticipated cash flow requirements of the funds. Investment guidelines by fund-type are as follows:

A. Operating Funds

Suitability — Any investment eligible in the Investment Policy is suitable for the Operating Funds.

Safety of Principal- All Operating Funds shall be invested in high quality securities with no perceived default risk. Market price fluctuations will occur, but by managing the portfolio's weighted average maturity to less than 365 days and restricting the maximum allowable maturity to three years, the price volatility of the overall portfolio will be minimized.

Marketability — Securities with active and efficient secondary markets are necessary in the event of an unanticipated cash requirement. Historical market "spreads" between the bid and offer prices of a particular security- type of less than a quarter of a percentage point shall define an efficient secondary market.

Liquidity — The Operating Fund requires the greatest short-term liquidity of any of the fund types. Short-term investment pools and money market mutual funds shall provide daily liquidity and may be utilized as a competitive yield alternative to fixed maturity investments.

Diversification — Investment maturities shall be staggered throughout the budget cycle to provide cash flow based on the anticipated operating needs of the County. Market cycle risk will be reduced by diversifying the appropriate maturity structure out along the maturity curve.

Yield — Attaining a competitive market yield for comparable security-types and portfolio restrictions is the desired objective. The 6-month Constant Maturity Treasury (CMT) bill shall be the minimum yield objective.

B. Construction and Capital Improvement Funds

Suitability — Any investment eligible in the Investment Policy is suitable for Construction and Capital Improvement (CC&I) Funds.

Safety of Principal — All CC&I Funds shall be invested in high quality securities with no perceived default risk. Market price fluctuations will occur, but by managing the Construction and Capital Improvement Fund's portfolio not to exceed the anticipated expenditure schedule, the market risk of the overall portfolio will be minimized.

Marketability — Securities with active and efficient secondary markets are necessary in the event of an unanticipated cash requirement. Historical market "spreads" between the bid and offer prices of a particular security- type of less than a quarter of a percentage point shall define an efficient secondary market.

Liquidity — County funds used for construction and capital improvement programs have reasonably predictable draw down schedules. Therefore investment maturities shall generally follow the anticipated cash flow requirements. Investment pools and money market mutual funds shall provide readily available funds generally equal to at least one month's anticipated cash flow needs, or a competitive yield alternative for short term fixed maturity investments. A singular repurchase agreement may be utilized if disbursements are allowed in the amount necessary to satisfy any expenditure request, this investment structure is commonly referred to as a flexible repurchase agreement.

Diversification — Market conditions and the arbitrage regulations influence the attractiveness of staggering the maturity of fixed rate investments for bond proceeds and other construction and capital improvement funds. With bond proceeds, if investment rates exceed the applicable arbitrage yield, the County is best served by locking in most investments. If the arbitrage yield can not be exceeded, then concurrent market conditions will determine the attractiveness of diversifying maturities or investing in shorter and larger lumps. At no time shall the anticipated expenditure schedule be exceeded in an attempt to bolster yield with any County funds.

Yield — Achieving a positive spread to the applicable arbitrage yield is the desired objective for bond proceeds. Non-bond proceeds construction and capital project funds will seek to exceed the 6-month Constant Maturity Treasury average.

C. Debt Service Funds

Suitability — Any investment eligible in the Investment Policy is suitable for the Debt Service Fund.

Safety of Principal — All Debt Service Funds shall be invested in high quality securities with no perceived default risk. Market price fluctuations will occur, but by managing the Debt Service Fund’s portfolio not to exceed the debt service payment schedule, the market risk of the overall portfolio will be minimized.

Marketability — Securities with active and efficient secondary markets are not necessary as the event of an unanticipated cash requirement is not probable.

Liquidity — Debt service funds have predictable payment schedules. Therefore investment maturities shall not exceed the anticipated cash flow requirements. Investment pools and money market mutual funds shall provided a competitive yield alternative for short term fixed maturity investments. A singular repurchase agreement may be utilized if disbursements are allowed in the amount necessary to satisfy any debt service payment; this investment structure is commonly referred to as a flexible repurchase agreement.

Diversification — Market conditions influence the attractiveness of fully extending maturity to the next “un-funded” payment date. Generally, if investment rates are trending down, the County is best served by locking in most investments. If interest rates are flat or trending up, then concurrent market conditions will determine the attractiveness of extending maturity or investing in shorter alternatives. At no time shall the debt service schedule be exceeded in an attempt to bolster yield.

Yield — Attaining a competitive market yield for comparable security types and portfolio restrictions is the desired objective. The 6-month Constant Maturity Treasury (CMT) bill shall be the minimum yield objective.

D. Enterprise Funds

Suitability — Any investment eligible in the Investment Policy is suitable for the Enterprise Funds.

Safety of Principal — All Enterprise Funds shall be invested in high quality securities with no perceived default risk. Market price fluctuations will occur, but by managing the weighted average days to maturity for the Enterprise Fund portfolio to less than 365 days and restricting the maximum allowable maturity to two years, the price volatility of the overall portfolio will be minimized.

Marketability — Securities with active and efficient secondary markets are necessary in the event of an unanticipated cash requirement. Historical market “spreads” between the bid and offer prices of a particular security- type of less than a quarter of a percentage point shall define an efficient secondary market.

Liquidity — The Enterprise Fund requires short-term liquidity. Constant dollar investment pools and money market mutual funds shall provide daily liquidity and may be utilized as a competitive yield alternative to fixed maturity investments.

Diversification — Investment maturities shall be staggered throughout the budget cycle to provide cash flow based on the anticipated operating needs of the County. Market cycle risk will be reduced by diversifying the appropriate maturity structure out along the maturity curve.

Yield — Attaining a competitive market yield for comparable security-types and portfolio restrictions is the desired objective. The minimum yield objective shall be the 91-day Treasury bill average.

E. Internal Service

Suitability — Any investment eligible in the Investment Policy is suitable for the Internal Service Funds.

Safety of Principal — All funds shall be invested in high quality securities with no perceived default risk. Market price fluctuations will occur, but by managing the weighted average days to maturity for the Internal Service Fund portfolio to less than 365 days and restricting the maximum allowable maturity to two years, the price volatility of the overall portfolio will be minimized.

Marketability — Securities with active and efficient secondary markets are necessary in the event of an unanticipated cash requirement. Historical market “spreads” between the bid and offer prices of a particular security- type of less than a quarter of a percentage point shall define an efficient secondary market.

Liquidity — The Internal Service Fund requires short-term liquidity. Constant Dollar investment pools and money market mutual funds shall provide daily liquidity and may be utilized as a competitive yield alternative to fixed maturity investments.

Diversification — Investment maturities shall be staggered throughout the budget cycle to provide cash flow based on the anticipated operating needs of the County. Market cycle risk will be reduced by diversifying the appropriate maturity structure out through two years.

Yield — Attaining a competitive market yield for comparable security-types and portfolio restrictions is the desired objective. The average 9 day Treasury bill yield shall be the minimum yield objective.

FY 2012-2013

Strategic Plan

Strategic Plan Overview

A strategic plan provides guidance to an organization by establishing where they are now, where they want to be, how to get there, and if they have arrived. A strategic plan identifies the mission and vision of the organization – why they exist – and establishes values that the organization will hold to as it moves forward.

Williamson County's government is a large, complex organization with many moving parts. The Commissioners' Court steers this organization through the budget process, setting policy and demonstrating leadership in a number of other ways. The Williamson County Internal Assessment and Strategic Plan (Strategic Plan) is one such example of proactive leadership.

The Strategic Plan is a comprehensive compilation of the County's goals and values. The process of the plan (described in greater detail below) included interviews with all elected officials and department heads, collecting their individual goals, priorities and mission. Compiled, sorted, and analyzed, the goals provide a blueprint for the long and short-term development of the County.

Throughout the process certain values continued to rise to the surface, including, *fiscal conservatism, professionalism, efficiency and modernization*. Priorities for the County include providing better public service by upgrading and utilizing information technologies and ensuring County facilities are right-sized. Other important issues included streamlining County government, supporting County employees, and customer service.

The goals identified in the plan will be achieved through an application of one or a combination of the values as they are not mutually exclusive. For example, meeting financial goals can be achieved by efficient, highly-trained staff, which can be a result of the application of information technologies. This comprehensive approach was applied throughout the plan.

The strategic plan is an important tool for the current leadership of Williamson County. The plan should also be tool for future County leadership. As a snap shot or baseline of where the County is now, future leadership will be able to refer to the goals established in 2010 and see if they have been achieved and, if not, why? The strategic plan is a "living" document, it is not written in stone, but meant to be constantly revisited, amended and updated; a well used tool to move the County to where it wants it to be.

Plan Process

The planning process began in early summer of 2009. Staff from the Lower Colorado River Authority met with the Commissioners Court and County staff to begin discussing the idea of developing a strategic plan and the process involved. Once the decision was made to move forward, LCRA staff began working with the County.

INTERVIEWS

The first step in the plan was interviewing elected and appointed officials from across the County. Nearly every elected official ranging from Justices of the Peace, Constables, Commissioners, etc. were interviewed. These interviews were an effort to understand the needs of each of these officials to carry out their duties. Because of the disparate nature of County government and the range of services it provides, this was a critical step to understand the overall picture.

Appendix A contains the interview questions as well as the notes from the interview process. An overarching theme from the interviews was the desire to increase efficiency at all levels of County government. County officials understand the limited resources and are committed to maintaining taxes as low as possible. They see many opportunities for serving the growing needs of the County through new technology, software, and other tools that will allow for more service, more efficiently.

Many elected officials and department heads currently work under a strategic plan developed from their departments. These individual departments will be incorporated into this overall strategic plan. The goals and objectives identified in this plan are based on these interviews and reflect the concerns and opportunities identified by the elected and appointed County leadership.

COMMISSIONERS REVIEW

Once the interviews were completed, LCRA staff consolidated the raw notes into the following categories:

- Technology
- Planning
- Human Resources
- Policy and Development

These categories covered the range of issues identified in the interview process. Objectives were identified within these topics based on common issues identified by officials. Each County Commissioner took one or more of the topics for more specific review and discussion. Based on this review and discussion a final list of objectives was identified for the plan.

Plan Adoption and Implementation

Once the final list of objectives was identified, LCRA staff created the Implementation Guide for the plan that lays out the detailed actions required to make the plan a success. The Implementation Guide provides a clear process for achieving the goals of the County. Commissioners Court is responsible for using the plan in its budgeting process and to encourage other elected officials to do so as well. Because the plan includes input from across County leadership it provides a clear direction that should be supported across the board. The plan will allow Williamson County to continue providing the best services to and facilities for its citizens while maintaining the fiscal conservatism the residents of the County value.

Implementation Guide

1. Technology

Vision: To provide superior and low-cost County services through the use of information technology systems.

From every level of Williamson County government the call to modernize internal and external services was echoed. Modernization typically meant integrating and/or upgrading information technology systems into departmental processes to increase staff efficiency, provide greater user (citizen) access to records or documents, speed payment of fines, eliminate redundant data entry and develop a consistent platform for sharing data and documents between departments. Concerns regarding upgrading or purchasing new technologies include proprietary issues, potential expansion, and a sound business case for the expense of the technology and training.

Goal 1.1: Incorporate a County-wide program to continually implement and upgrade public safety technology.

A public safety technology program is comprehensive approach to updating and upgrading many of the county's public safety functions to state-of-the-art information technologies, thereby increasing efficiency and function. This project includes a Computer Aided Dispatch, law enforcement records management, and others public safety services. Once Phase I is implemented, the County should continue to upgrade and update all public safety technology.

Goal 1.2: Ensure that all Information Technology and software is consistent and compatible between County departments.

Any large organization deals with software incompatibility and upgrades and licensing issues. The need to monitor, inventory, and plan the County’s systems to ensure that platforms across the organization are compatible is a constant effort. For the County, one priority is to ensure that all relevant offices have and use Odyssey.

Goal 1.3: Upgrade and develop internet services to provide better access to county functions for citizens.

This is an ambitious goal that covers multiple functions of the county. For law enforcement it means enabling citizens to pay fines, submit documents, sign-up for jury duty, access information and records regarding tickets and other infractions all online. It means a reduction in the amount of data entry required of the courts and clerks and streamlining record management.

Technology

Goal 1.1: Incorporate a County-wide program to continually implement and upgrade public safety technology.

Objective		Action		Priority	FY Start	FY Completion	Person/Committee Responsible	Financing Method
1.11	Increase the efficiency, speed and security of service by public safety departments	1.11.1	Phase I develop: Computer Aided Dispatch, Automatic Vehicle Location, Records Management, and Civil Process.	M	2010	2012	PSTP Committee/ITS	County/C.O.
		1.11.2	Concurrent with Phase 1, construct Emergency Services Operations Center for 911 and other departments.	M	2010	2012	PSTP Committee/ITS/Infras tructure	
		1.11.3	Phase II: Evaluate and upgrade components of next phase.	M	2011	2013	PSTP Committee/ITS	

Goal 1.2: Ensure that all Information Technology and software is consistent and compatible between County departments.

Objective		Action		Priority	FY Start	FY Completion	Person/Committee Responsible	Financing Method
1.21	All Civil and Criminal Courts utilize the same case management software: Odyssey .	1.21.1	Work with J.P. #1-3 to determine issues and needs re: implementation of Odyssey software.	N	2010	2011	Courts/ITS/JP #1-3	County
		1.21.2	Convert J.P. 4 to Odyssey	N	2011	2012	Courts/ ITS/JP#4	
1.22	All courts and Co. departments will scan and digitize documents for records management.	1.22.1	Identify which courts and departments are not scanning and digitizing their documents.	N	2011	2013	Courts/ITS	County
		1.22.2	Ensure all courts and departments have the soft- and hardware to digitize documents at the point of entry (see internet access to public).	N	2011	2013	Courts/ITS	
		1.22.3	Implement Electronic Filing	N	2011	2013	Courts/ITS/Clerks	
1.23	Implement a case management system for Juvenile Services.	1.23.1	Identify, select, and implement a case management system for Juvenile Services	D	2012	2014	Juvenile Services/ITS	County

Goal 1.2: Ensure that all Information Technology and software is consistent and compatible between County departments (continued).

Objective		Action		Priority	FY Start	FY Completion	Person/Committee Responsible	Financing Method
1.24	Utilize software to increase efficiency and transparency of County's financial actions.	1.24.1	Utilize accounting software to post County accounts payable -on the World Wide Web.	N	2012	2014	Treasurer	County
		1.24.2	Upgrade accounting system to newer version	M	2012	2013	ITS	
1.25	Implement Electronic Payment	1.25.1	Work with IT and banks to implement program.	M	2010	2011	County Treasurer/ County Auditor & ITS	County

Goal 1.3: Upgrade and develop internet services to provide better access to county functions for citizens.

Objective		Action		Priority	FY Start	FY Completion	Person/Committee Responsible	Financing Method
1.31	Implement system for citizens to pay fines and fees online in all precincts	1.31.1	Currently, most J.P.s provide this service. Identify J.P.s not doing so and reasons why.	D	2010	2012	Court/ITS/J.P.s	County
		1.31.2	Address issues and work with J.P.s for ubiquitous use of system	D	2010	2013	Court/ITS	
1.32	Upgrade and develop system to enable citizens to sign up for jury duty on-line.	1.32.1	District Clerk to purchase new software package and implement on-line jury portal.	D	2010	2011	District Clerk	County/2011 Budget
1.33	Utilize improved technology to better community with County residents.	1.33.1	Use video streaming to enhance communications	D	2011	On-Going	County Information Officer	County

Notes: M=Mandatory; N=Necessary; and, D=Desirable. "n/a" stands for "not available"; "NC" means "No Cost".; and County refers to the County General Fund

2. Planning

Vision: To develop departmental strategic and work plans to guide departments and work groups in helping to meet the overall goals and objectives of Williamson County.

As Williamson County continues to grow and develop, proactive planning is important to ensure that departments and works groups are working towards similar goals and objectives. The planning process can help County leaders in preparing for the implementation of infrastructure, parks, economic development, medical facilities, and other services. Therefore, County departments working in conjunction with one another will, in general, help leaders maintain and/or improve the overall quality of life in Williamson County.

The County has adopted Master Transportation and Parks plans. In addition, the Emergency Management Services (EMS) and Purchasing departments have also developed strategic plans. These documents are examples of departmental strategic plans which are living documents, utilized to guide the long term growth of the county and ensure that County goals are obtained. Each plan should ideally feed into the overall goals and objects of the County. This type of planning and preparedness will support the County's efforts in transparency and efficiency.

Goal 2.1: Develop and institute strategic and work plans in County departments and work groups.

Developing strategic and works plans will ensure that all County departments are striving to meet goals and objects in conjunction with the overall mission of the County. In this effort, each department should work to develop an annual work plan outlining the projects that coincide with overarching goals of Williamson County.

Goal 2.2: Create a short- and long-range Facilities Plan to provide detailed guidance for the development and expansion of the County's facilities.

The Facilities Plan will provide a detailed road map to help guide a current and future county leadership plan, acquire and build facilities to meet the needs of its citizens which include facilities that are 1) accessible and convenient to the general public; 2) safe and efficient for the employees of the county; 3) sustainable, energy efficient; with low O&M costs and 4) as necessary and feasible enhance customer service by aligning departments in each precinct close to one another.

Goal 2.3: Implement and update strategic plans adopted by the County.

The strategic planning process is ongoing and continual. Each department should update any work or strategic plans to ensure that goals are obtainable and in conjunction with overarching County goals. Any plans adopted or accepted by the County should be reviewed and updated to ensure that the work plan falls within the scope of current objectives of Williamson County leaders.

PLANNING IMPLEMENTATION GUIDE

Goal 2.1: Develop and institute strategic and work plans in County departments and work groups.

Objective		Action	Priority	FY Start	FY Completion	Person/Committee Responsible	Financing Method
2.11	Encourage groups to complete a departmental strategic or work plan.	2.11.1	Conduct needs assessment for each department	D	2011	2011	n/a
		2.11.2	Identify departments with the need for a strategic plan.	D	2011	2011	
		2.11.3	Facilitate a planning work session to outline departmental goals and objectives.	D	2011	2012	
2.12	Ensure that plans are consistent with County-wide efforts	2.12.1	Provide departments with County-wide goals and objectives annually.	D	2011	On-Going	
		2.12.2	Update strategic and work plans on an annual basis.	D	2011	On-Going	

Goal 2.2: Create a short- and long-range Facilities Plan to provide detailed guidance for the development and expansion of the County's facilities.

Objective		Action	Priority	FY Start	FY Completion	Person/Committee Responsible	Financing Method
2.21	Facilities Plan: County requires clear, written plan for	2.21.1	Update/fact check existing GIS inventory of facilities	D	2011	2011	n/a
		2.21.2	Update/fact check existing GIS inventory of County land holdings.	D	2011	2011	

developing facilities	2.21.3	Conduct needs assessment for each department	D	2011	2012	Senior Director of Infrastructure
	2.21.4	Determine best combination of departments, which should logically be housed together.	D	2011	2012	Senior Director of Infrastructure
	2.21.5	Develop short- and long-range detailed plan for facilities	D	2011	2012	Senior Director of Infrastructure
	2.21.6	Update on an annual basis.	D	2012	On-going	Senior Director of Infrastructure

Goal 2.3: Implement and update strategic plans adopted by the County.

Objective		Solution/Action		Priority	Start	Completion	Person/Committee Responsible	Financing Method
2.31	Plan, build, maintain and operate a road network with a high LOS.	2.3.1	Implement Thoroughfare Plan	N	In-progress	Long-term	Court/Staff	Infrastructure/ Bonds/ COs
2.32	Plan, build, maintain and operate a parks system with a high LOS.	2.32.1	Implement Parks Plan	N	In-progress	Long-term	Court/Staff	P&R/ Bonds CO
2.33	Develop a Disaster Recovery Plan to guide the resumption of county activities in case of emergency.	2.33.1	Business Resumption and Recovery Plan	N	2011	2013	Court/ Staff/ Consultant	County

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3. Human Resources

Vision: Williamson County provides for cost-effective, efficient, and timely services through a knowledgeable, well-trained, professional staff.

Williamson County employees are the face of the county government. The services they provide to the public translate directly to how the public views county government. The category, Human Resources, incorporates all activities related to the recruitment, hiring, duties, policies, safety, and organization.

There are three primary concerns derived from the interviews 1) Do employee job descriptions correctly match their current duties and, if so, are they being paid a fair or market rate for those duties? 2) Are staffing levels adequate to address population growth and other changes? And, 3) Does the organizational structure of County departments provide for the most efficient, cost effective deployment of labor?

Goal 3.1: Provide exceptional services to the public by retaining well-trained, committed employees.

The County HR Department is currently working on an internal assessment of job descriptions and salary compensation. This project will be complete to guide the 2012 budget process.

Goal 3.2: Develop an efficient, low-cost process for hiring and recruiting talented, skilled employees.

Many counties and large organizations are moving towards web based hiring and recruiting. By doing so, the county reduces paper work, increases access to a broader talent pool and stream lines the hiring process.

Goal 3.3: Ensure County departmental organization structure is cost-effective and efficient.

Ensuring departmental organizational structure is efficient, is a priority for the Commissioners Court. Objectives include reducing the number of direct reports to the judge, ensuring departmental metrics are being met, and developing departments that specialize in specific county functions.

HUMAN RESOURCES

Goal 3.1: Provide exceptional services to the public by retaining well-trained, committed employees.

Objective	Action	Priority	FY Start	FY Completion	Person/Committee Responsible	Financing Method
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3.11	Make necessary compensation adjustments	3.11.1	Provide the court recommendations for compensation adjustments based on variances in the job descriptions in time for consideration in 2012 budget	N	2011	2011	Human Resources	
3.12	Enhance employee access to HR information online through County intranet	3.12.1	Upgrade/redesign the HR space on the county's intranet site to provide employees information on Total Compensation, Wellness Reports, and other information.	D	2010	2011	Human Resources	C.O. / Bond
3.13	Ensure all employees utilize leadership and training opportunities	3.13.1	Implement leadership training for all employees	D	2011	2011	Human Resources	
3.14	Utilize Oracle and other software to create efficiencies in HR	3.14.1	Utilize Oracle Compensation Workbench Module to incorporate merit awards and cost-of-living changes in compensation	D	2012	2015	Human Resources / ITS	County

Goal 3.2: Develop an efficient, low-cost process for hiring and recruiting talented, skilled employees.

Objective	Action	Priority	FY Start	FY Completion	Person/Committee Responsible	Financing Method
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3.21	Implement an on-line hiring application	3.21.1	Utilize on-line hiring tool to provide other counties with information regarding job descriptions	N	2010	on-going	Human Resources	HR Budget
3.22	Identify recruitment opportunities to seek talented and qualified applicants.	3.22.1	Identify pools of talented and qualified applicants for each job description.	N	2010	on-going	Human Resources	HR Budget
		3.22.2	Develop a strategy for recruiting identified talent.	N	2010	on-going	Human Resources	HR Budget

Goal 3.3: Ensure County departmental organization structure is cost-effective and efficient.

Objective		Action	Priority	FY Start	FY Completion	Person/Committee Responsible	Financing Method	
3.31	Establish internal training programs to develop needed expertise within departments.	3.31.1	Train staff in URS for internal GIS project and database management	D	2010	2012	URS	na
		3.31.2	Develop training opportunities to ensure job retention, competency, and professional development	D	2010	2012	URS	na
3.32	Ensure employees understand expectations and requirements of job titles.	3.32.1	Annually update and review policies, procedures, and employee guides/ manuals to ensure staff meets job expectations and requirements.	N	2011	On-Going		
		3.32.2	Based on updated policies and procedures, develop or update departmental metrics (to ensure job performance).	N	2011	2012		

3.33	As needed, adjust the County organizational chart to ensure efficient reporting and work flow.	3.33.1	Reduce the number of direct reports to the judge (as needed).	D	2012	2012	HR and Judge	na
		3.33.2	Develop departments that specialize in specific county functions.	D	2012	2012	HR and Judge	na

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4. Policy and Development

Vision: Williamson County’s policies and development plans ensure the greatest amount of efficiency, transparency, and accountability within each department of the county.

The category *Policy and Development* contains objectives that aim to meet county goals through changes to or adoption of new policy and development changes. This category captures objectives that do not easily fit in the other four categories, but do forward policy objectives for the County including: 1) Transparency; 2) Fiscal Conservatism; and 3) Customer Service.

The use of the term *transparency* refers to the ability of the public to access information held by the County. One long-term objective that would enhance transparency is posting all county payments on the World Wide Web. This would enable tax payers greater access to county information on expenditures. This is already being done on the state level and very well may be mandated for other levels of government in the near future.

Goal 4.1: Adopt procedures to enhance customer service, transparency, and efficiency of county functions.

An excellent customer service is a goal for the County. Many citizens interact with the County via phones so an easy-to-use, effect phone interface between the county and its citizens is an important objective. A review of how phone calls are currently handled and providing new protocol to improve this important element of customer support should be undertaken. In addition, a review of records management and retention policies should be undertaken in order to ensure that the County to maintain and access records to ensure transparency as well as to ensure all statutory requirements are met.

Goal 4.2: Adopt policies and programs to develop the economic base of the county by developing a County Economic Development Initiative.

A healthy, vigorous economy is a very important part in the quality of life within Williamson County. Local and regional government economic development efforts play an important role in sustaining the economy. Currently, volunteer and elected representatives from Williamson County work with the cities' professional economic development staffs on economic development efforts. In the future, Williamson County would like to create a paid position to do this work.

Goal 4.3: Lower energy costs through conservation and alternative energy sources.

It is important to the county to be an environmental leader; however, meeting environmental goals should also make financial sense. So programs and policies changes to enhance environmental stewardship must make a business case providing positive cost-benefit before implementation.

Goal 4.4: Plan and expand the capacity of the court system to meet growing workload.

Within the next 5 years the District Attorney's Office sees the need for a new District Court. This would also mean additional staff and resources. In the long-term, there will be a need for additional civil and district courts as well as staff and resources.

POLICY and DEVELOPMENT

Goal 4.1: Adopt procedures to enhance the transparency and efficiency of county functions.

Objective		Solution/Action		Priority	FY Start	FY Completion	Responsible	Financing Method
4.11	Ensure citizens' phone access to County departments by using the best use of technology and enhancing internal communications.	4.11.1	Form a committee to develop communications assistance.	N	2011	2012	County Judge, Departments, and IT	NC
		4.11.2	Promote the internal use of voice mail and develop voice mail protocol.	D	2011	2011	HR	NC
		4.11.3	Develop and publish specific voice mail policy in employee handbook.	D	2011	201	HR	
4.12	Review and adopt policy (where appropriate) for the	4.12.1	Form a committee to develop communications assistance.	N	2011	2012	County Judge, Departments, and IT	NC

	best use of technology to enhance internal communications.	4.12.2	Promote the internal use of voice mail and develop voice mail protocol.	D	2011	2011	HR	NC
		4.12.3	Develop and publish specific voice mail policy in employee handbook.	D	2011	201	HR	

4.13	Review policy requiring department heads to acquire commissioners' court approval for line item transfers.	4.13.1	Review policies of other Texas counties.	D	2011	2011	Judge's Office	NC
		4.13.2	Discuss and vote for changes in current policy at commissioner court.	D	2011	2011	Court	NC
4.14	Review and amend records management and retention policies.	4.14.1	Create a task force to provide recommendations for records management county-wide.	D	2011	2012	ITS/All Depts Heads/ Elected Officials/	NC
		4.14.2	Discuss and consider adopting changes.	D	2011	2012	ITS/All Depts Heads/ Elected Officials/	
4.15	Review and discuss policy regarding County Auditor's oversight of payroll and accounts payable.	4.15.1	Discuss the pros and cons of moving oversight of payroll and accounts payable from the auditor to the treasurer. Issues include additional internal audits, efficiency, and staffing.	D	2011	2012	Court/ Treasurer/ Auditor	NC
	Make the budget process easier to manage and understand as well as more effective	4.15.2	Write and implement policies and procedures to aid in the annual budget process.	D	2011	2011	Budget Officer	NC

Goal 4.2: Adopt policies and programs to develop the economic base of the county by developing a County Economic Development Initiative.

Objective		Solution/Action		Priority	Start	Completion	Person/Committee Responsible	Financing Method
4.21	Consider a county-wide Economic Development effort for Williamson County.	4.21.1	Research and identify best-practices for county-wide economic development.	N	2011	2011	County Judge and Staff	County
		4.21.2	Create a work group or committee to guide the economic development effort.	N	2011	2011	County Judge and Staff	County
4.22	Develop and institute Economic Development plan for Williamson County.	4.22.1	Identify goals, objectives, and a mission to be met through the economic development within Williamson County.	D	2011	2012	County Judge and Staff	County
		4.22.2	Hire an economic development professional to carryout the Williamson County Economic Development Plan.	D	2012	On-going	County Judge and Staff	County

Goal 4.3: Lower energy costs through conservation and alternative energy sources.

Objective		Solution/Action		Priority	FY Start	FY Completion	Responsible	Financing Method
4.31	Develop Energy Management program to guide energy policies	4.31.1	The county currently has a energy management program; however, there is potential for greater cost savings through a vigorous application of energy management, which would require dedicated staff to implement. Discuss and develop a business case for the hire.	D	2010	2011	Senior Director of Infrastructure	Facilities Budget

4.32	Implement projects to reduce energy consumption.	4.32.1	Review potential energy conservation options.	D	2011	on-going	Senior Director of Infrastructure	Facilities Budget
4.33	Promote the use of alternative fuels and conservation county fleet	4.33.1	Where appropriate and feasible convert county fleet to run on propane.	D	2010	on-going	Senior Director of Infrastructure	Grants/Fed/County

Goal 4.4: Plan and expand the capacity of the court system to meet growing workload.

Objective		Solution/Action		Priority	Start	Completion	Person/Committee Responsible	Financing Method
4.41	Maintain efficiency of District Court to meet growing work load	4.41.1	Add a new District Court	M	2010	2014	District Attorney	County

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Appendix A: Interviews

Action	Page	Priority	2010	2011	2012	2013	2014	Long-Range
TECHNOLOGY								
Public Safety Technology Project	7	M						
Complete RFP for PSTP	36 & 44	M						
Computer Aided Dispatch	3	M						
Develop a web interface for users of the ticket system	19	M						
Paperless ticket citation - palm pilots for police	19 & 23	M						
New emergency operation center (FACILITIES)	36	M						
Develop and implement "On-line jury system".	18							
Convert to all county departments to Odyssey	11, 13 & 16							
Implement ubiquitous scanning & imaging records management	15 & 16							
Provide for citizen payments via the internet.	5							
Implement E-filing of court documents.	32							
Juvenile case management system	36							
Improve county website by making it more interactive	37							
FACILITIES								
Develop a Facilities Plan	26	N						
Move the Veteran Services from Taylor to Round Rock	8							
Construct a new building for the Tax Accessory								
Construct new building for the recreation department	21							
Move the J.P. Precinct #4 into the old recreation department building.	21							
New emergency operation center	36	M						
Justice Center Expansion & Reconfiguration:	8							
Expand Jail facilities with in next 5-years	46	M						
Add office space for County Attorney's Office	11	N						
Add office space for District Attorney	16	N						
Add office space for District Clerk's Office	18	N						
Unified precinct #4 facilities	10							
Acquire additional land at Precinct #4 Rodeo Arena & expand the arena	10							
HUMAN RESOURCES								

Action	Page	Priority	2010	2011	2012	2013	2014	Long-Range
HR Computerized - On-line recruiting and application tool (requested FY 2010 budget)	3 & 35							
Review and adopt HR policies such as sexual harassment policy.	24							
Compensation analysis to compare salaries	35 & 24							
Restructure and reclassify personnel job descriptions	21							
POLICY								
Review and discuss policy mandating departmental line item transfers requiring commissioners' court approval	23							
Consolidate county's credit card use to one processing company	8							
Review and discuss records management and retention policies for all departments	27							
Treasurer's office should manage all county funds	27							
Develop and implement an Energy Management Program	32							
Develop a phone bank for the Tax Assessor - collector	29							
Initiate spay/neuter program for stray and feral cats	48							
GROWTH								
Hire Economic Developer	3							
Implement park and transportation plans	5							
Freeport exemption	7							
Implement Housing Plan								
Additional District Court of Law	16							
Hire a Forensic Computer Analyst	16							
Establish Mental Health Court	50							
Separate mental health facility for juveniles	50							
Handicap parking violation unit (volunteer)	40							
STAFF REQUESTS:								
Additional staff beyond the court: Probation & Community Supervision	15							
One new staff to cover phones - County Court at Law	15							
Additional county IT support staff - District Attorney	16							
Additional staff - District Clerk	18							
Two additional staff - Justice of the Peace	21							

Action	Page	Priority	2010	2011	2012	2013	2014	Long-Range
Full time on site deputy	23							
Hire intern to "part-time" permanent employee, eventually full-time	37							
4 additional staff members are needed now	38							
2 additional staff members in 2013-15 to keep up with growth	38							
3-5 Deputies and 1-3 support staff in the next 5 years	40							
an additional 2-3 Deputies and 2 support staff 10 years out	40							
Two staff for mobile outreach	44							
Two additional deputies - to match staffing in other precincts	40							
Additional emergency operations staff in 2-3 years	44							
2-3 additional staff to manage expansion	52							
1 Maintenance Crew, 2 – 4 Engineering staff, 2 – 4 for hauling crew in next 2 – 3 years	53							

County Leadership



County Judge
Dan Gattis

Office/Department Overview:

The mission of the Williamson County Judge's office is to provide the leadership to keep the county growing and improve the efficiency and professionalism of department heads and elected officials. He is also the day-to-day administrator of Williamson County.

Priorities:

1. Improve efficiency of Williamson County government (e.g. through technological improvements).
2. Improve professionalism of Williamson County government.
3. Develop a strategic plan and mission for the county.
4. Work with the cities in Williamson County to create a good environment for economic development.

Short-term Objectives

Objective A:

Impact: The impact of all of Judge Gattis' priorities would be efficiency. It would be measurable by each department's goals and internal services.

Resource Needs:

- Equipment-related needs include computer and technology improvements. Some examples include computer-aided dispatch (CAD), which would tie all dispatch, courts, law enforcement together; and Odyssey. Human Resources will be all computerized. Inventory will be tied electronically to each employee.
- An economic development position to be housed within the County Judge's Office. He wants to help cities – not get in their way. This position is a short-term need. The Judge will put it in the FY 10-11 budget, if not sooner.

Long Range Goals/Vision:

There is a need to restructure or reorganize the County to increase efficiency and effectiveness. There should be fewer direct reports to the County Judge. He'd like to use training and professional development to increase the professionalism of the staff.

The Judge would like to do some benchmarking with other counties (e.g., Fort Bend, Montgomery, Harris, Dallas, and Bexar) to see what Williamson County can learn from the way those counties do things.



Office of County Commissioner, Precinct #1

Lisa Birkman

Office/Department Overview: To deliver services to the citizens of Williamson County in a cost effective, efficient way. To set the tone that Williamson County is friendly to families, businesses and provides for managed growth.

Priorities:

1. Manage the county’s budget and contract oversight so that an increase in the county’s tax rate is not required.
2. Maintain the current low crime rate within the county.
3. Promote economic development to create a diverse economic base so that in perception and reality Williamson County is not a bedroom community.

Short-term Objectives

Objective A: Develop a county-wide comprehensive plan.

Impact: A comprehensive plan provides a policy guide to the commissioners’ court that – through extensive public input – identifies and, prioritizes citizens’ goals for the county.

Objective B: Adopt a county budget that meets the needs of the citizen but keeps the tax rate steady.

Impact: Low taxes will provide an incentive for businesses and families to relocate to Williamson County as well as retain current business and residents.

Objective C: Continue to improve quality of life by improving infrastructure.

Impact: The County has developed strategic plans for the development of the transportation and parks systems to guide efficient development of these assets. In addition, the county needs to add to its own facilities to ensure there is adequate capacity for its departments to provide county services.

Objective D: Work with state on Public and Mental Health Services

Impact: By working with government agencies and non-profits the County will be able to leverage its resources to meet the growing demand for healthcare services.

Objective E: Continue to improve law enforcement and public safety services within the county.

Impact: Capital improvements for equipment to public safety departments will reduce response time and improved quality-of-service.

Long Range Goals/Vision:

- Modernization through computer technologies by making more county functions paperless or on the internet.
- Provide for citizen payments via the internet. By doing this the county can increase collections, reduce staff time and improve the quality of service for the county's residents.



Office of County Commissioner, Precinct #2
Cynthia Long

Office/Department Overview:

The Commissioner’s Court is the “policy board” for the County. It also sets the budget. The Court exists to provide public services with honesty, integrity and dynamic leadership for the citizens of Williamson County.

Priorities:

1. Implement priority road projects in Master Transportation Plan.
2. Implement Public Safety Technology Project (PTSP) and add interfaces to major cities within 4 years.
3. Add \$1 billion (in 2 years) to the tax base through economic development, thus creating new jobs in the county.
4. Bring the Freeport Exemption to the county.

Short-term Objectives

Objective A: Implement road projects as noted in the Master Transportation Plan

Impact: Reduce congestion and commute time and increase safety on the County roads.

Objective B: Implement the PTSP

Impact: Reduced emergency response time, improve reporting and coordination of first responders responses across the County.

Objective C: Economic Development

Impact: Increased tax base and develop more job opportunities for County residents.

Resource Needs:

- Approval by voters for future bond programs
- Need to identify funds for the PTSP interfaces from county to each city
- An economic development focus in the county

Long Range Goals/Vision:

Improve effectiveness and efficiency through the deployment of technology.



Office of County Commissioner, Precinct #3
Valerie Covey

Office/Department Overview:

The Commissioner’s Court is the executive board for Williamson County. It makes financial decisions, budgets, and lets contracts. In addition to these duties, Commissioner Covey addresses constituent needs, serves on the mental health committee, LANAC state oversight for Health and Human Services, provides

support for and care of Williamson County troops, and deals with habitat issues.

Priorities:

1. Get all Precinct 3 offices under one roof (preferably on Inner Loop).
2. Move Veteran’s Services from Taylor.
3. Restructure the county departments (have fewer at the top; group and organize better)

Short-term Objectives

Objective A: Co-locate Precinct 3 Building.

Impact: The impact would be measured in customer convenience. This would also get downtown land and buildings back on the tax rolls. It would help reach economies of scale (e.g., IT support, cleaning staff, etc.)

Objective B: Move Veteran’s Services from Taylor to Georgetown.

Impact: See above impact.

Objective C: Restructuring County Departments

Impact: Restructuring County Departments would create efficiencies in the application of information technologies; unify services and departments, eliminate pockets in the county’s organization. For example, the county could use just one credit card processing company rather than several different ones.

Resource Needs: While asset tracking is currently in the budget, it might require another allocation to complete. It will take money to build a Precinct 3 Annex (long-term goal), and the desire to work smarter and reduce or not grow staff.

Long Range Goals/Vision: A Precinct 3 Annex building that would house all Precinct 3 functions (on Inner Loop).



Office of County Commissioner, Precinct #4
Ron Morrison

Office/Department Overview: Serve the citizens of Williamson County in a diverse precinct that is very urban in the western area and very rural in the east. Precinct #4 also that contains over ½ the County road miles ~ 800 miles

Priorities:

1. Maintain quality infrastructure – stay ahead of growth through good planning and provision of infrastructure.
2. Economic Development: One goal for economic development is opening up land for business development at the land fill. The County can facilitate this by working towards providing the needed infrastructure in that part of the county.

Short-term Objectives

Objective A: Restore historic farmhouse near landfill.

Impact: Remodel the farmhouse at the landfill to be a showcase and interpretive area for green building, agriculture & Williamson County history as well as house an office for Precinct #4 commissioner.

Objective B: Large pavilion and fairground in Taylor (5 years or so)

Impact: Develop additional meeting space, facilities for tourist and business space through adding approximately 30K sq feet to the rodeo arena/fairgrounds in Taylor.

Long Range Goals/Vision:

- Co-locate County facility in one area within each precinct (e.g. Cedar Park).
- Efficient and low emitting County fleet. Continue the program of converting county fleet vehicles from gas to propane.
- Reduce unfunded mandates from state to county governments.

Staff Needs: None identified at this time.

Courts

	<p>County Attorney Jana Duty</p>
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Office/Department Overview:

The mission is to provide all legal services to county government and state agencies in Williamson County. They handle all misdemeanor prosecution, traffic, juvenile (both criminal and misdemeanor), civil, child protective services representation, protective orders, hot checks, mental commitments, bond forfeiture, and

handle calls from law enforcement 24/7.

Priorities:

1. Keep up with an increasing workload by identifying and implementing strategies to increase efficiencies.
2. Go paperless using Odyssey system (this will help increase efficiency). Could repurpose 1 staff to help in other areas.
3. Get laptops with docking stations (add incrementally).
4. Stay extremely professional in the courtroom and use technology during cases.

Short-term Objectives

Objective A: Keep up with increasing workload.

Impact: The impact would be the increased safety of Williamson County residents. An additional impact would be that adding an additional court could be delayed.

Objective B: Going Paperless & Laptops

Impact: The impact would be that red tape would be cut and wait time would be reduced.

Resource Needs:

The County Attorney's Office has had a long-standing need for additional building space for personnel (especially if another court is added). The office will also need additional staff proportionate to case load increases. They need equipment such as document scanners and laptops with docking stations.

Long Range Goals/Vision:

TxDOT is currently not reporting people who aren't paying tolls. When they do start reporting them, the County Attorney's Office will have to handle those cases. It is impossible to predict what the Legislature will do that could impact caseload and administrative support. They appreciate the quality of the Williamson County facilities and don't want to see that diminished.



County Clerk

Nancy Rister

Office/Department Overview: The County Clerk’s office records all legal instruments of the county. The Clerk attends all regular and special meetings of the County Commissioners Court to take minutes of those meetings. The County Clerk files criminal, civil and probate cases in the County Courts at Law and collects all judgments from these courts.

Priorities:

1. Convert department to “Odyssey” software to enable all county clerk departments to have modern data management technology.
2. Implement “E-filing” in the county courts.
3. Upgrade to next generation of records recording software.
4. Coordinate with State to implement electronic fingerprinting.

Short-term Objectives:

Objective A: Complete conversion to Odyssey.

Impact: Odyssey will create data management efficiencies (storage, processing, and office supply purchases). Without new technology and upgrades, growth will create inefficiencies and higher costs. With growth there will be more data management and document processing needed, but without new technology, processing will be slower, and backlogs could occur and processing costs will be higher.

Objective B: Replace PCs and equipment on a scheduled basis (SOP)

Impact: Insure that hardware (PCs, printers) meets capacity requirement of software and provide staff with trouble free service.

Objective C: Implement E-Filing (within 3 years)

Impact: E-Filing will build case load efficiencies (storage, processing, and office supply purchases). Without new technology and upgrades, case load growth will create inefficiencies and higher costs. With growth there will be more court cases and document processing needed, but without new technology, processing will be slower, and backlogs could occur and processing costs will be higher. E-Filing will enable restricted access.

Objective D: Continue Archiving of records projects (deed records, vital statistics, etc.).

Long Range Goals/Vision: Coordinate with State on the implementation of electronic fingerprinting technologies.



County Court at Law #1

Judge Brooks

Office/Department Overview: The County Court of Law One has jurisdiction over cases that involve criminal misdemeanor charges, family cases involving divorce, child custody and child support and family cases that involve removal of children from parent(s) or guardian(s) because of allegations of abuse or neglect.

Priorities:

1. The Court and staff work with many other departments such as District Clerk, County Clerk, County Attorney’s Office, Magistrate’s Office, Jail, Probation, Attorneys and the public. It is crucial for the court to have the appropriate equipment and staff to carry-out its responsibilities and service to the public.
2. Consider adding one (1) new staff to answer telephone calls from the public and handle administrative responsibilities so current staff can focus time on court dockets, scheduling of cases and other duties. It is very possible the new staff member could answer phone calls and perform general administrative duties for all the county courts at law.

Short-term Objectives

Objective A: Add staff to support department to meet growing workload.

Impact: Adequate staffing will allow for more efficient and effective processing and scheduling of criminal and family cases filed in County Courts.

Objective B: Provide software, hardware and training to enable digital scanning of documents for the court and interface between the current departments through Odyssey.

Impact: Increase productivity with the current staff.

Long Range Goals/Vision: A new County Court may be needed to handle rising caseloads as the Williamson County population grows as anticipated by current predictions.

Staff: Additional staff member for public inquiries and information, perhaps centralized for all County Courts to reduce direct calls to individual courts and handle general questions for all county courts.



District Attorney
John Bradley and Jana McCown

Office/Department Overview:

The District Attorney's Office handles all felony criminal cases for the county (1800/year), while the County Attorney handles the misdemeanor cases.

Priorities:

1. Create a new District Court within 5 years (by 2012 or 2014 at the latest).
2. Consolidate juvenile prosecution into the District Attorney's Office.

Short-term Objectives

Objective A: The DA is concerned about Odyssey and its support over time. The office believes that it should be implemented county-wide in all offices and departments.

Impact: County-wide implementation of Odyssey will increase department to department document sharing, reduce data entry redundancy and improve records management.

Objective B: There is a big need for digitized records.

Impact: Imaging will improve efficiency.

Objective C: There is a real need for more information technology (IT) staff/support (Roughly 11 staff for 1100 county employees). The District Attorney's Office feels more pressure to add staff for IT support internally due to lack of county IT staff.

Impact: Increasing IT staff will ensure that technologies work correctly increase staff efficiency and other goals.

Objective D: There is a need for a forensic computer analyst due to the increase in high tech crimes.

Impact: A computer analyst would reduce cost and result waiting time by eliminating outsourcing services.

Resource Needs:

5-10 years: Within the next 5 to 10 years, the District Attorney's Office sees the need for 1 new District Court. This would create the need to add 3 new prosecutors, 1 investigator, and 1 support staff. This would help to maintain efficiency by balancing court days and office days. They need additional laptops for personnel to aid/support a digital or paperless system.

~ 10 years +: Within 10+ years, the District Attorney's Office would like to bring in juvenile prosecution and consolidate the County Attorney's and District Attorney's offices.

*** This would happen only if it is needed and if all parties agree.

Long Range Goals/Vision: Office space will be an issue in 10 years, but they are okay until then.



District Clerk
Lisa David

Office/Department Overview: The District Clerk provides services such as record keeping to the District Courts as well as for the four County Courts at Law for family cases.

Priorities:

1. Secured storage for records and evidence.
2. Space expansion – additional office space for new staff coming in to already crowded space.
3. Implementation of the on-line jury system.

Short-term Objectives

Objective A: Go live with the on-line jury system.

Impact: The system will streamline process for procuring juries as well as being more customer friendly.

Objective B: Additional storage for case evidence, records, etc.

Impact: The additional storage space will allow the Clerks office to hold evidence for longer periods of time.

Objective C: Need additional office space

Impact: Room for more employees and a new court (if needed).

Long Range Goals/Vision: More space, better public understanding of role of District Clerk.

Staff: 2 staff (scanning clerks) in next 2 – 3 years



Justice of the Peace, Precinct #1
Judge Dain Johnson

Office/Department Overview: The mission of the Justice of the Peace's office is to uphold the law.

Priorities:

1. Modernize public's interface with the county's ticketing system (web based).
2. Modernize officers' interface with the ticket system (hand held palm pilots that allow for data to be entered directly into database).
3. Modernize and expand public interface with the court system to provide resources such as rules, directions and education.

Short-term Objectives

Objective A: Develop a centralized database that can be utilized by all the courts and DPS.

Impact: The database can house all the information that must be accessed between county courts and law enforcement departments. Streamlining the input and downloading process will reduce staff time and increase the speed of processing cases.

Objective B: Develop a web – based interface for county citizen to access their cases and other information.

Impact: Providing easy access to citizen with information regarding their cases will increase collections, speed up process of cases, and improve citizens' knowledge about the court system.

Objective C: Purchase hand held palm pilots for the sheriff's department to modernize officers' interface with the ticketing system.

Impact: By providing the equipment so officers can input ticket information directly into the database will greatly increase the speed tickets are processed.

Long Range Goals/Vision:

- In one year tickets given on toll roads will be the responsibility of the county. This is going to greatly increase the load on the J.P.s docket. Therefore, any efficiency that can be gained through the implementation of web based technologies will help the J.P meet this demand.

- Providing a user-friendly web interface for citizens is a long range goal for the J.P.s office. The interface should easily allow people to access documents, rules, payments, and directions. This will reduce the backlog of cases in the court.
- Bring all the J.P. offices to consensus regarding what type and how to use technology to improve law enforcement in Williamson County.

Staff: The emphasis on modernization is not in order to eliminate staff, but to increase the effectiveness and efficiency of staff. As noted above the workload of the J.P.'s office is going to increase. Modernization may be a cost effective way of meeting the demand compared to increasing staff.



Justice of the Peace, Precinct #2
Edna Staudt

Office/Department Overview:

The Justice of the Peace presides over criminal and civil justice courts and small claims court. Judge Staudt handles cases including criminal and civil, traffic, juvenile, drugs and alcohol, evictions, legal disputes up to \$10,000, acts as coroner and oversees unexpected deaths, truancy, weddings, and community needs (e.g.,

lock outs, death threats, warrants, etc.).

Priorities:

1. Acquisition of electronic equipment and software to accommodate paperless ticket citations, paperless files, and the networking of county offices.
2. Provide an informational newsletter to the community.
3. To restructure and reclassify personnel job descriptions.
4. Expansion of facilities (would like to take over the Parks and Recreation Department's space when they move out).

Short-term Objectives

Objective A: Above priorities.

Impact: The impact of all the above priorities would be that the cost to increase and train personnel will decrease. Trained personnel would be retained. Accuracy would be enhanced. The public will be more informed of their rights, their options, and the laws they are expected to be in compliance with, thereby decreasing the public's hostility to county offices.

Resource Needs: Software, scanners, computer equipment, and personnel. The need for additional personnel (currently asking for 2) has been consistent for the past 15 years; however, upon the installation of a paperless system and electronic filing, the total amount of personnel will be decreased. The expansion of the office by acquiring the space currently occupied by the Parks and Recreation Office.

Long Range Goals/Vision:

- The pay and workload are tough. The J.P.'s office can't keep employees for as long as they'd like because of both.
- Eventually Williamson County will need a Medical Examiner (within the next 10 years).



Justice of the Peace, Precinct #4
Judge Judy Hobbs

Office/Department Overview: Uphold the Constitution and Serve the people of Texas with equal justice under the law.

Priorities:

1. Increase safety for staff by making improvements to the front waiting area.
2. Enlarged the front waiting area.
3. Assigned a deputy to the Court for security and warrant research.

Short-term Objectives

Objective A: Make improvements to the front waiting area of the JP's office.

Impact: Safety and health of staff is protected.

Objective B: Enlarge the front waiting area of the JP's office.

Impact: Better service to citizens, enhanced security.

Objective C: Assigned a deputy to the Court for security and warrant research

Impact: Improve security and faster warrant research will lead to catching more people with warrants.

Long Range Goals/Vision:

- Increase staff as needed to meet growing needs;
- Electronic ticketing for officers;
- Change the policy of budget management regarding Commissioner's oversight. Specifically, eliminate the requirement for Commissioner's Court approval for line item transfers.

Staff:

- One (1) full-time on site deputy;
- Additional staff to provide more efficient processing (not just in JP office, but at County Attorney).

Public Safety



Constable, Precinct #1
Robert Chody

Office/Department Overview:

The mission is to serve all civil and criminal processes for the JP courts. Civil is the constable's primary area.

Priorities:

1. Establish handicap parking violation unit (like the one in Travis County). This is a volunteer-based group that is provided with training and a ticket book, and charged with citing parking violators.
2. Work with the US Marshals to find and arrest federal warrants.
3. Bring staffing level up to match other Constable's offices in Williamson County.

Short-term Objectives

Objective A: Handicap Parking Violation Unit

Impact: The impact would be a visible deterrence to an overlooked issue.

Objective B: Work with US Marshal's Office

Impact: Remove dangerous, high-crime people off the streets.

Objective C: Increase Staffing Level

Impact: The impact would be that the Precinct 1 Constable's Office would be able to handle the same amount of workload and provide the same level of services to Precinct 1 residents as other Williamson County precincts.

Resource Needs: The Precinct 1 Constable's Office has requested 2 additional deputies, and believes they are still needed.

Long Range Goals/Vision: Constable Chody said that the precinct boundaries will likely be changing after the updated census count since the boundaries are determined by population. He feels this will reinforce his needs to have a staffing level that matches those of the other Constables.



Constable, Precinct #3
Bobby Gutierrez

Office/Department Overview:

Enforce the laws of the State of Texas and improve the safety and quality of life in Williamson County by:

- Serving and executing the civil and criminal process issued by all courts
- Aggressively pursuing and apprehending fugitives from justice in our region

- Providing proactive courtroom security for the justice court, and
- Protecting our environment by the proactive enforcement of environmental statutes.

Priorities:

1. Improve and expand warrant fine and fee collection services.
2. Increase fugitive apprehension of dangerous offenders.
3. Improve proactive enforcement of environmental crime cases.
4. Maintain our current prompt and high level civil process cases service and execution.
5. Expand our community outreach through child ID programs.

Short-term Objectives

Objective A: Warrant fine and fee collection

Impact: Improve collection of fine and fee amounts by 10% - 20%.

Objective B: Fugitive apprehension

Impact: Increase dangerous fugitive apprehension by 20%.

Objective C: Environmental enforcement

Impact: Increase on-site officer initiated environmental cases by 20%.

Objective D: Community outreach/Child ID programs

Impact: To ID of a minimum of 2,000 children annually.

** The Precinct 3 Constable's workload is growing by about 10%. The 20% goal will take care of current growth and make a dent in future workload increases.

Resource Needs:

- Precinct 3 Constable would need to remain current with, and have access to new technology (software and hardware) to locate fugitives, assets, and provide collections of fines, fees, and services through the Internet.
- Would need additional staff (3-5 Deputies and 1-3 support staff in the next 5 years; and an additional 2-3 Deputies and 2 support staff 10 years out) to maintain projected growth and workload increases in all areas mentioned above.
- Purchase of 2,000 child ID kits annually.

Long Range Goals/Vision:



Sheriff

Sheriff, James Wilson
Tony Marshall, Chief Deputy
Robert Chapman, Asst. Chief for Law Enforcement

Office/Department Overview: To protect and serve the public, preserve life and property in Williamson County. And, to provide a safe environment for inmates in Williamson County jail facilities.

Priorities:

1. Need new training facilities. Current training facility (Lott Center) does not meet current needs and will not meet the needs of the department over the next 5-10 years.
2. Need additional office space for the department. Current office space for department is at maximum utilization-will not meet the needs of the department over the next 5-10 years.
3. Jail facility will need to be expanded within the next 5 years. Williamson County jail facility is a booking facility serving several municipal and state agency (State Hwy patrol, TPWD) jurisdictions. Facility is currently sufficient for the short-term.

Short-term Objectives

Objective A: Expand/find additional office space. Office space is currently at maximum occupancy. Different programs/departments within the Sheriff's dept can not expand as may be required.

Impact: Sheriff Dept is largest agency of Williamson County. As growth puts additional demands on department, additional human resources may be needed (e.g. CIT has 10 officers, case load per office is 25/month). Lack of space can impede needed hiring, create organizational inefficiencies and service gaps to respond to calls and public demands.

Objective B: Need new training facility(s). Current facility is outdated and inadequate for training needs [shooting range is located at different facility, not part of training facility, and dept. needs a "driving pad" to train officers how to drive and respond to emergency situations.

Impact: Williamson County Sheriff's Dept has a 13 week training academy for all newly hired officers. Current facility can not accommodate current training curriculum (e.g. "driving pad") and facility is in poor condition.

Long Range Goals/Vision: Jail facility will need to be expanded within the next 5 years. There is space at the current jail facility to accommodate expansion.



Emergency Services

John Sneed

Office/Department Overview: Manages EMS, 911, Wireless Comm (Radios), Haz Mat response, Emergency Management, Mobile Outreach (Emer. Mental Health).

Priorities:

1. Maintain current response time of 7 minutes (incl. 1 minute dispatch) (nat'l standard 8 minutes) for EMS (new stations added in growing areas to maintain 1 – 20,000 ratio give or take).
2. RFP out for public safety tech (incl. CAD, vehicle location, records mgmt, mobile data).
3. Emergency Ops and Dispatch Center RFP out right now.

Short-term Objectives

Objective A: Compensation issues (retention, morale). The county needs to conduct a comparative compensation study.

Impact: Attract and retain staff through comparable salaries

Objective B: Establish *Radio Shop* to repair and service radios

Impact: Better service for County, also revenue generator by servicing city radios.

Objective C: Internal Training for Emergency Services

Impact: More cost effective service

Long Range Goals/Vision: Stable funding source for Mobile Outreach Team; Fire Marshal; full time HazMat team; Decision between adding staff or continue paying overtime in dispatch

Staff:

- Assume addition of 1 new EMS station / year
- 2 staff short in Mobile Outreach, can't fill possibly due to salaries
- Add'l Emergency Operations staff in 2 – 3 year.



Animal Services
Cheryl Schneider, Director

Office/Department Overview:

The Office of County Animal Services manages animal sheltering throughout Williamson County. Animal Services strives to decrease the number of animals euthanized and provide the most humane care possible to unwanted and abandoned pets through adoption, reclaim, foster home, rescue services, and public and

community awareness.

Priorities:

1. Decrease the euthanization rate of treatable and rehabilitable animals, and decrease the intake rate.
2. Provide free, or low cost spay/neuter services.
3. Provide veterinary services for up to 2 weeks, post adoption.
4. Increase the number of adoptions (increase # of off-site adoptions).

Short-term Objectives

Objective A: Operate shelter with sufficient staff and resources.

Impact: Increasing staff to properly care for the mental well being of the shelter animals as well as providing more avenues for off-site adoptions will decrease the euthanasia rate.

Objective B: Initiate spay/neuter program to and reduce the intake rate and need for sheltering services.

Impact: Reduce stray, unwanted animals

Objective C: Need Community Programs Coordinator to provide effective public awareness and education, recruit and manage the volunteer program, and plan special events and fundraisers.

Impact: Increase in public awareness and education, special events and fundraisers can decrease intake rate and over-all services cost; can help lessen the need for additional kennel space

Long Range Goals/Vision: [Within 3-5 years] 1) Need additional kennel space to keep up with growth in the County and resulting need for shelter services. 2) On-staff veterinarian and technical staff.



Juvenile Services

Charlie Skaggs, Director

Scott Matthew, Asst. Executive Director

Office/Department Overview: Williamson County's Juvenile Services (WCJS) overall purpose and goal is to provide the best intervention service that can help kids "get back on-track" to become productive members of society before they reach a point of chronic, adult criminal behavior.

Priorities:

1. Develop comprehensive mental health continuum of care.
2. Reduce "out-of-county" placement/commitment to Texas Youth Center.
3. Plan for projected juvenile population growth.
4. Develop local specialized programming to meet the needs of juveniles and families.
5. Maintain confidence in the competence of our organization by outside stakeholders.

Short-term Objectives

Objective A: Develop comprehensive mental health continuum of care; Establish Mental Health Court.

Impact: 1) Proper assessment and treatments applied, thereby directly addressing issues that may cause negative behavior and thus reduce inaccurate treatments and recidivism, 2) reduce out-of-county placements, increase family cohesion, 3) increase public safety, 4) increase public confidence, 5) increase ability to impact juvenile and adult crime, 6) keep budgeted tax dollars spent in the county.

Objective B: Expand existing facilities to accommodate projected growth in juvenile population and to address demands of increasing mental health cases.

Impact: Expanding existing facilities will result in: 1) Proper assessment and treatments applied, thereby directly addressing issues that may cause negative behavior and thus reduce inaccurate treatments and recidivism, 2) reduce out-of-county placements, increase family cohesion, 3) increase public safety, 4) increase public confidence, 5) increase ability to impact juvenile and adult crime, 6) keep budgeted tax dollars spent in the county.

Objective C: Recruit, develop, and retain competent, professional, "character driven staff"

Impact: Having proper staffing (trained, fair compensation, adequate staffing) will result in the following: 1) Proper assessment and treatments applied, thereby directly addressing issues that may cause negative behavior and thus reduce inaccurate treatments and recidivism, 2) reduce out-of-county placements, increase family cohesion, 3) increase public safety, 4) increase public confidence, 5) increase ability to impact juvenile and adult crime, 6) keep budgeted tax dollars spent in the county.

Long Range Goals/Vision:

- 1) Separate mental health facility; Mental Health Court
 - a) additional funding for pharmaceuticals/psychiatry
 - b) data collection system
 - c) address gaps in services
- 2) Expand facilities
- 3) Additional administrative staff
- 4) Grant Writer to help secure funds to meet the needs as delineated
- 5) Volunteer Program and Coordinator
- 6) Vocational component to teach skills
- 7) Transitional living program
- 8) Competitive salary and benefits, for similar size department



Parks and Recreation

Jim Rogers

Office/Department Overview: Williamson County’s Parks and Recreation department works to provide outdoor recreational experiences for the citizens of Williamson County. The department focuses on large, passive parks and allowing for cities to focus on sports complexes. The department has developed a Master plan which was adopted in November, 2008.

Priorities:

1. Expand recreational programming and offer more outdoor focused activities (currently runs softball program).
2. Find agricultural lands / prairie to preserve and use as park / learning center.
3. Create ‘wish list’ to begin gathering donations.

Short-term Objectives

Objective A: Foster a ‘Friends of the Park’ type group, but needs to happen ‘organically’.

Impact: A “Friends” group would be able to raise funds and awareness for parks.

Objective B: Develop additional recreational programming.

Impact: Additional programming would generate park visits and revenue.

Objective C: Wish list for donations.

Impact: Allow proved an organized and targeting approach to fundraising.

Long Range Goals/Vision: Develop a park focused on agricultural / prairie ecosystem; creating a Williamson County Habitat Conservation Plan; work with Fish and Wildlife Service to allow access to habitat.

Staff Needs: The department will require 2 – 3 additional staff in next few years to manage expansion of park system.



Unified County Road Administrator
Greg Bergeron

Office/Department Overview: The Unified County Road Administrator provides maintenance, project management, and engineering of County road projects; subdivision management; manages storm water program; and, assist health department with floodplain mgmt. As well the County engineer works with Inspectors for subdivision projects.

Priorities:

1. Develop comprehensive GIS to better manage data with internal GIS staff (not rely on IT GIS staff).
2. Unified system to manage and plan projects.

Short-term Objectives

Objective A: Internal GIS and project mgmt system development

Impact: More effective and efficient service

Objective B: Add'l staff to meet growing demands

Impact: Better service, needed to meet growing demands

Objective C: Rapid urbanization is changing demands and expectations on the department. The URS will need to update procedures, methods, etc. to meet changes.

Impact: New training, equipment, etc. will help provide better service

Long Range Goals/Vision: New barns for equipment and crews, one east, one west; belly dump trucks for paving crews; move to more specialized crews.

Staff: 1 Maintenance Crew, 2 – 4 Engineering staff, 2 – 4 for hauling crew in next 2 – 3 years

1 Maintenance Crew in 5 years



Veterans Services
Donna Harrell

Department Overview & Mission:

Our mission, as tasked by the Department of Veterans Affairs and the State of Texas, is to provide fair and competent representation to the veterans of Williamson County, their dependents and survivors. This department also exists to provide empathy and excellence of service to

these individuals, providing them with the necessary tools and representation to support their claim with the Department of Veterans Affairs, or any other Federal or State agency. To ensure that an attitude of support toward the veterans and their families is created in Williamson County, and ensuring comprehensive cooperation between County, State and Federal agencies.

Priorities:

1. Establish excellence in service to veterans, dependents and survivors through continued training, emphasis on customer service and creation of outreach programs to further the exposure of the department, to our clients, within the county.
2. To provide better accessibility of services to a wider range of veteran population by relocation of facilities to a more central location in the county.
3. Create a database system for better access to information.
4. To establish intradepartmental education and cooperation to ensure that those who are eligible for services receive services, avoiding duplication of effort between departments. This may include presentations to other County agencies and employees of the assistance provided by this department. This was already begun in late 2009 with the inclusion of the Veteran Services department in the implementation of the new property tax exclusion for those veterans with 100% disability.

Short-term Objectives

Objective A: Establish a peer-to-peer counseling program to serve veterans of the Iraq and Afghanistan conflicts. This program, which trains other veterans to act as peer counselors, will provide an initial point of contact for these veterans to seek advice on the availability of counseling programs and to provide an outlet and help for those not willing to take the steps to traditional counseling programs.

Impact: Funding for this program has been sought from grant programs available to cover the initial startup and training costs for the program, using the *Being In the Zone* peer counseling program developed by Dr. Wayne Gregory with the Department of Veterans Affairs. A neutral location outside a recognized counseling center is sought to diminish the stigma associated with psychological counseling. This is provided by using the veteran service offices during off-hours, in the evenings, so that employment conflicts do not interfere. This would entail participation by the department employees to provide access to the facilities, and also provide a resource for additional benefits counseling, should it be desired.

Objective B: Relocation of the County Veteran Service Office from Taylor to Georgetown to create a central location for services to clients from all areas of the county. Current location prevents access by many clients due to transportation issues. A large section of the veteran population has disability issues which make accessibility to services a key issue. A satellite office would be maintained one day per week in the Williamson County East Annex in Taylor to provide continued service to those clients in east Williamson County that have come to depend on having access to services in that area.

Impact: There would be a cost for renovation of existing space to provide secure offices, reception area conference room and secure filing room with area for expansion. The counselors deal with sensitive issues that need to have the ability to operate behind closed doors to ensure the privacy of the individual and information, in accordance with HIPPA and ADA regulations. Additional personnel would need to be hired within the next 1-2 years following relocation, due to the increase in client numbers from both the new location, but also from increased veteran population ensuing from the combat situations in Iraq and Afghanistan.

Objective C: Long range goals include the establishment of a digital data system. If this proves cost-prohibitive, an interim resolution could be a change in the filing system used for storage and retrieval of veteran claim information from the current file cabinet system to a vertical system of storage. The storage system currently in use is becoming inadequate to the needs of the burgeoning capacity. The current area of storage can only house one or two more file cabinets adequately. Clients' files must be in a secure area due to HIPPA rules and regulations relating to personal medical information.

Impact: The alternate system currently being considered would allow for a greater number of files to be housed in the area allocated for storage, with better accessibility for filing and retrieval. The initial cost of the new system and infrastructure would be offset by allowing the transfer and usage of existing lockable file cabinets by another county department, and by reduction in the amount of time spent by the administrative staff for filing and retrieval of files.

Long Range Goals/Vision:

- Establish a database system compatible with the Texas Veterans Commission and Department of Veterans Affairs Systems. This will increase accessibility to data and information without having to leave the office during phone calls, and will provide better customer service by enabling the counselors to provide quicker answers to questions from phone, email or in-person inquiries.
- Establish a system to digitize existing files. This would cut the need for file storage area and increase the speed of access for data retrieval, especially during outreach and out of office visits. A work study program temporary employee could be utilized to do the initial scanning of file documents, providing a cost savings by eliminating the need to hire an additional employee for that task. This would also enable us to transfer information between departments or with other county veteran service offices, statewide and cut postage costs by using data transfer devices instead of paper file transfers.
- Establish other satellite offices or outreach programs county-wide to increase the accessibility of the veteran service office to the veterans of the county. Currently, an outreach program is set up to provide service to Round Rock one day per month, utilizing space at the American Legion in Round Rock. This program could be expanded to other areas of the county, providing for greater coverage of service.

Staff Needs 5-Years

Currently this department maintains a staff of four: a Director, who handles all administrative duties and also serves as the County Veteran Service Officer, seeing clients and making presentations to the community; two Assistant County Veteran Service Officers and an Administrative Assistant. With the current rate of growth in the county, and the number of veterans being created by the current conflict in Iraq and Afghanistan, the current veteran population of almost 40,000 may expand by at least 50%. This will necessitate the hiring of at least two additional Counselors or Assistant County Veteran Service Officers, and possibly a second Administrative Assistant, or Receptionist.

Finance



Auditor
David Flores

Office/Department Overview: The Williamson County Auditor sustains financial stability within the County government by providing financial reports, anticipating claims and risks, protecting County assets; monitoring County budget to ensure it tracks; countersigning expenditures with Treasurer; keeping separate account management; developing daily and quarterly audits.

Priorities:

- 10. Sustain reserve operational cash balance.
- 11. Financial reporting analysis.
- 12. Clean 'outside audit' reports.

Short-term Objectives

Objective A: Adequate cash, positive outside audit reports.

Impact: Good County bond rating, solid fiscal position.

Objective B: Stability to tax rate.

Impact: Minimize financial tax impact on citizens.

Objective C: Maintain citizen confidence.

Impact: Citizens happy and supportive of County government and spending.

Long Range Goals/Vision:

- High turnover due to salary constraints, need salary review.
- HR policies need to be reviewed as they have not changed with changing work environment.
- Increase coordination efforts across various elected official departments.
- Court requests for audits of Emer. Svcs. Districts and other special districts will drive increased demand for additional staff

Staff: 1 part time to full time requested; automation has minimized staffing needs; 2 – 3 years should be okay



Budget Officer
Budget Director, Ashley Koenig

Office/Department Overview: The County Budget Officer is the steward of public funds and a priority of the office is to protect taxpayers. The Budget Officer sets budget recommendations for Court.

Priorities:

1. Draft procedures to implement budget policy adopted by Court.
2. Cut costs and improve efficiency across County.
3. Have Gov't Finance Officers Association review policy and budgets, apply for recognition / award from this group.

Short-term Objectives

Objective A: Build relationships and understanding across departments. One method is to conduct budget workshops.

Impact: Make budget process easier and more effective, allow for better coordination across departments of requests and projects.

Objective B: Establish procedures to implement budget policy.

Impact: Process in place and working to manage budget process more effectively.

Objective C: Submit budget to GFOA.

Impact: State recognition.

Long Range Goals/Vision:

- Reduce silos across County,
- Make budget process more user friendly and effective,
- Increase transparency across County,
- Succession planning is issue, lots of aging department heads,

Staff: None needed at this time barring additional responsibilities being added

Other Issues: Rising healthcare costs; personnel is 77% of budget, retention, competitive salaries, training are all issues; Space is huge issue, need facilities plan.



County Treasurer
Vivian Wood, Treasurer

Office/Department Overview: Office is charged with collecting all revenues and funds from fee offices, and any other county office. County Treasurer’s office is the “banker” and investment arm for any and all county funds.

Priorities:

1. IT/Software Technology – implement IT/Software program that is consistent and compatible between each county department and the Treasurer’s office. Eliminate duplicative data entry reporting process-implement same or compatible software systems in each county department.
2. Improve communication and reporting between departments and county commissioners’ court. Eliminate duplicative data entry process-implement same or compatible software systems in each county department.
3. Continue and expand/update/improve current training programs to insure optimum productivity and service.

Short-term Objectives (Less than 5 years)

Objective A: Commence discussion between all departments to have compatible software technology for financial reporting and communication. 2) Review records management and retention policies of all departments and develop recommendations for enhancement and communication policy between departments.

Impact: Improved communication and reporting between departments and county commissioners’ court will result in more efficient operations internally and will enhance external communications with customers and the public. Duplicative data entry will be eliminated and errors reduced. Data management and reporting will create important efficiencies and is very important as growth in the County increases.

Objective B: Continue and expand/update/improve current training programs to insure optimum productivity and service. Increase “Cross-Training”.

Impact: Continued and improved training programs will build efficiencies in the work force to prevent service gaps and maintain a high level of productivity.

Long Range Goals/Vision: Implement IT/Software program that is consistent and compatible between each department/county agency.



Tax Assessor-Collector
Deborah Hunt

Office/Department Overview:

Tax Assessor-Collector (TAC) is responsible for collecting and disbursing property taxes on all Williamson County properties. Additionally, Williamson County TAC is an agent for Texas DMV and responsible for titling and registration of all motor vehicles in the county. The TAC collects for more than 70 taxing

jurisdictions as well as the State of Texas Department of Motor Vehicle and the Comptroller.

Priorities:

1. Customer Service – Provide excellent customer service by having adequate staff, prompt actions, and accurate information, using understandable language, while striving to meet the customer’s needs.
2. Internal and External Communications – Communicate clearly with staff and encourage two-way communications between staff and management/administration. To communicate clearly with the customers (Williamson County residents) in a manner and language they understand and stimulate customer feedback for assessment and improvement. Utilize a communications strategy and policy.
3. Utilize High Technology as tool to efficiently manage TAC functions – Upgrade present communications, ITS, and security systems to provide a level of technology to support an efficient operation.
4. Training and Hiring – Recruit and maintain qualified employees, implement a training program for new employees as well as cross training of existing employees, continue employee evaluations, maintain job descriptions and competitive salaries.
5. Facilities – Upgrade and maintain offices that accommodate the needs of our customers and provide comfortable efficient facilities for staff.

Short-term Objectives

Objective A: 1) Provide customer service workshops, 2) maintain all procedure manuals, 3) hire additional bilingual staff, cross-train for motor vehicle/propr tax personnel with assistance from TxDMV and TDLR 4) Implement electronic queuing system to expedite customer wait time.

Impact: Enable the department to provide the highest level of customer service internally and externally. Provide for a well trained and up-to-date staff with a professional and dedicated attitude.

Objective B: 1) Provide Office Communications workshop, 2) individual communication seminar, 3) Performance Review and corrective action, 4) more frequent communication with management, 5) forms assistance for property tax and motor vehicle customers, 6) review strategic plan annually.

Impact: Enable the department to provide the highest level of customer service internally and externally. Provide for a well trained and up-to-date staff with a professional and dedicated attitude. Eliminate inefficiencies and facilitate timely collections.

Objective C: 1) Expand the phone bank for customer inquiries, 2) training for equipment users, 3) emergency fire and evacuation drills, 4) maintain TAC website for public use, 5) daily and monthly email reports to the different taxing units, 6) Provide adequate security systems, 7) export property tax disbursements/deposits to QuickBooks to reflect daily disbursements.

Impact: Enable the department to provide the highest level of customer service internally and externally. Provide for a well trained and up-to-date staff with a professional and dedicated attitude. Utilize technology to eliminate inefficiencies and facilitate timely collections and reporting.

Objective D: 1) Establish and maintain competitive salaries for staff, 2) train qualified temp and part-time pool employees, 3) continue staff development days, 4) Continue to encourage exit interview for departing employees, 5) cross-train Georgetown staff.

Impact: Provide for a well trained and up-to-date staff with a professional and dedicated attitude. Enable the department to provide the highest level of customer service internally and externally. Eliminate inefficiencies and facilitate timely collections.

Objective E: 1) Remodel/expand/Relocate offices in Round Rock , Cedar Park and Georgetown, 2) Provide parking availability at Round Rock office, 3) Provide adequate security systems at all offices, 4) maintain adequate staffing levels.

Impact: Provide necessary office space and staffing so the Department can provide efficient collection/payment access and service and to meet the continuously growing demands on the department due to growth in Williamson County. Enable the department to provide the highest level of customer service internally and externally.

Long Range Goals/Vision:

- 1) Institute Flex-time for employees.
- 2) Expand the phone bank for customer inquiries to cover all offices.
- 3) Complete new office in Round Rock; renovate office space in Cedar Park and renovate office space in Georgetown.
- 4) Provide day care facilities at a low cost for county employees in each Precinct.

Internal



Facilities Maintenance

Joe Latteo

Office/Department Overview:

Maintain and service county facilities in a professional manner with quality and integrity, and to oversee and manage county construction projects to ensure the tax payers receive the best value for their investment.

Facilities oversees 63 buildings (1,600,000 ft. ² with 30 staff), service contracts (e.g., HVAC, janitorial,

landscaping, etc.), oversees maintenance on the jail, county construction projects, oversees 4 24 hour facilities (e.g., animal shelter, jail, juvenile detention, and drug treatment).

Priorities:

1. Improve in energy efficiency to reduce utility costs to the tax payer.
2. Keep quality of service in the face of growth.
3. Keep costs low.
4. Upgrade and improve technology to create efficiencies.
5. Implement *Inventory Control* technology program.

Short-term Objectives

Objective A: Meet the above priorities.

Impact: The impacts of the above priorities would be to keep services at a high standard while reducing energy consumption through cost-effective changes.

Resource Needs:

- Money and people: Need to keep the number of employees consistent with percentage of properties maintained in order to retain a high quality of service both internally and externally.
- The Commissioner's Court's continued support with funding and having enough people to do the job.

Long Range Goals/Vision:

Facilities is looking at the following:

- an energy management program to be more efficient and reduce costs to the tax payers.
- solar heating of the showers at the juvenile center (will save \$6000/month in gas usage).



Fleet Services
Mike Fox

Office/Department Overview: Provide service to County vehicles (750 vehicles from cars to 18 wheelers) and trucking services (hauling goods and material).

Priorities:

1. Automated fueling stations at more spots across County (with 10,000 gallon tanks to reduce costs and ease deliveries).
2. Expand shop (current location has space to do so) because current shop is inadequate (3 – 5 years).
3. Increase Fleet budget to provide training for staff to ensure they are up-to-date on technologies and attain a high skill level.

Short-term Objectives

Objective A: Install new automated system to track fueling, etc.

Impact: Better control of County fuel dispensing, more accurate recording

Objective B: Reduce overall vehicle inventory through consolidation of 'low use' vehicles into pool for common use in departments with limited driving needs

Impact: Reduce overall costs of maintenance and number of vehicles

Objective C: Brushless Car wash (Judge's wish list)

Impact: Keep County vehicles clean

Long Range Goals/Vision: Fleet Services will need a new shop with additional wider bays to better handle vehicles, continued 'greening' of fleet (15 hybrids in service currently)



Human Resources
Lisa Zirkle

Office/Department Overview: The Williamson County Human Resources Department manages personnel for the County as well oversees the hiring process and some screening.

Priorities:

1. On line recruiting and application tool requested in FY 2010 budget.
2. Compensation Analysis to compare salaries and ensure competitiveness.
3. Leadership Development and training program will kick off Phase II Supervisory Training within the next 60 days. Phase III Employee Training is still scheduled for FY 2011.

Short-term Objectives

Objective A: On line recruiting and application tool

Impact: More efficient and cost effective hiring process

Objective B: Compensation Analysis

Impact: Ensure County salaries are competitive, reduce turnover, and make Williamson County a more attractive employer

Objective C: Leadership development and training program.

Impact: Succession planning, advancement opportunities for internal staff

Long Range Goals/Vision:

The Human Resources department will continue to seek service options that incorporate technology and streamline processes thus reducing the need for additional staff to address the growth in services provided by Williamson County. This will allow us to provide greater service while still maintaining staff full time equivalents (FTE's) at the current levels. However, we do have a temporary part-time staff assignment for FY 2010 and would like to continue to have a .50 part-time staff assignment that is no longer temporary.

Staff: 2 training positions (1 in next 2 years) 1 Compensation Specialist; 1 Employee Relations



Information Technology
Jay Schade

Office/Department Overview: Technology Systems (TS), formally Information Technology Services serves the County IT needs including hardware, software, website and GIS. Three new departments recently were added to the TS department: Records Mgmt, Mail, and Switchboard.

Priorities:

1. Public safety – new dispatch, mobile data, and records management system for 911 Communications, Sheriff’s Dept & EMS that will track improve public safety.
2. Complete the implementation of the Courts System.
3. Implementing a Juvenile Case Management system that is in development and will be adopted by the State.
4. Construct an Emergency Services Operations Center.

Short-term Objectives

Objective A: Consolidate the County’s Phone System.

Impact: This effort will help coordinate dispersed offices with operations in Taylor, Round Rock, Cedar Park and Georgetown.

Objective B: Complete the *Fiber Loop*.

Impact: This will provide more reliable network communications for the County network in general and the public safety operations specifically.

Objective C: Ensure the County has sufficient storage capacity as well as increase departments’ ability to scan and store documents and video.

Impact: Increase and improve records management to reduce the dependence on paper.

Long Range Goals/Vision:

- Space for IT, current location full, no opportunity to add staff due to lack of space;
- Continued improvement of coordination with other department heads and elected officials



Public Affairs Manager
Connie Watson

Office/Department Overview: Provide County information to media and citizens.

Priorities:

1. Better utilization of social media.
2. Better use of videos and visuals to communicate.

Short-term Objectives

Objective A: Make part time intern into part time permanent employee, eventually full time.

Impact: Ability to focus on web and social media.

Objective B: More interactive website with more access.

Impact: Citizens can watch meetings, search for agenda items, etc. Better transparency and accessibility for citizens.

Objective C: Better internal communication and recognition of employees.

Impact: Get info to employees quicker and with less rumors and false info.

Long Range Goals/Vision:

- County leadership program, formalize,
- County Days with local schools,
- Develop more outreach and communication with citizens, and
- Think differently and creatively adapting to new mediums.
- Web casting commissioners court meetings.



Purchasing
Bob Space

Office/Department Overview:

To procure the goods and services required by Williamson County following state regulations and policies established to assure the use of wise and prudent business priorities. To be an effective force in encouraging change: efficiency, customer service, and thought processes for achieving higher levels of serving

tax payer needs.

Priorities:

1. Continue to provide a trained and courteous staff that are creative and instrumental in helping and supporting others in the pursuit of efficiency, effectiveness, and service in their work.
2. Continue striving to reach higher levels of effective communications and to be an example for others in this pursuit.
3. Work toward improving on the standardization of processes /functions that are currently grouped in various areas of the County.
4. Revolutionize how public procurement is done through the implementation of a “Responsible Purchasing” strategy:

“Responsible purchasing” strategy seeks to procure products and services based on the concept of lowering costs, improving quality, minimizing the environmental footprint, and improving the economic bottom line of the entity.

The strategy supports sustainable practices that:

- Encourage departments to consider the “Total Cost of Ownership” prior to purchase;
- Assure consideration for “Trade-In” values vs. “Residual” values (given to surplus items);
- Reduce waste by increasing product efficiency and effectiveness;
- Procure products that minimize environmental impacts;
- Provide a strategic plan for purchasing items that enable the entity to achieve reductions in resource consumption (ie. Buying items that promote paperless environments) strengthen and support strong local recycling markets reduce materials that are land filled; and,
- Provide a mechanism for measuring and reporting on the fiscal benefits received by the entity.

There are model programs that can be used as a source for implementing a responsible purchasing strategy. These programs are usually multi- year programs. Generally, the purchasing staff that are assigned the responsibility of focusing their work on the program goals will communicate the entities expectations to users, and monitor and report on program progress.

The recommendation for proceeding would be for the County to formally approve implementing a responsible purchasing program. The approval should include a multiyear plan for implementation. If the plan is approved, the program would begin in Budget Year 2013.

Responsibility would be placed in the Purchasing Department.

Costs involved would be staff time to research, train users, monitor, and report on the progress based on the strategic plan outlined.

Short-term Objectives

Objective A: Maximizing effectiveness and productivity of staff

Impact: Approximately 25% of the County's General Fund dollars will pass thru the Purchasing Department as the county's departments spend the money appropriated to them by the Commissioner's Court. As this occurs, the purchasing department will be providing assurance that the spending is legal and provides the best value to the taxpayers. Additional dollars will be spent from various funds such as Capital Projects, Grants, and these too will pass thru the purchasing department. Based on historical data, additional staff will be required to support the anticipated growth in the spending thru these various funds.

Objective B: Effective communications.

Impact: The ultimate impact would be improved services to citizens and county departments. It will additionally enable the department to continue to provide efficiency in our work.

Objective C: Reduction of Overlapping

Impact: Reduction of overlap or clustering that occurs on work assignments and responsibilities. Impact would be a cost savings to the county, as well as a more streamlined or efficient approach to doing business. Standardizing or grouping like functions together within the County structure, economies of scale could be achieved. For example, insurance and risk management could be centralized under one person (e.g. a risk

assessment coordinator) rather than spread across multiple areas. Currently, Human Resources handles vehicle insurance, Purchasing handles property insurance, etc.

Long Range Goals/Vision:

- Continue to maximize efficiency in public procurement by encouraging creativity, efficient use of current technologies, and promoting the use of wise and prudent business practices.
- Promote awareness of Green Purchasing possibilities among our user departments.
- Development of a Williamson County Area Purchasing Cooperative that will maximize potential to reduce costs of products and services.

Continue to maintain a high level of excellence in public purchasing as recognized by the National Institute of Governmental Purchasing (NIGP) and the National Purchasing Institute (NPI).

Editor's note on Strategic Plan: This finalized plan can be found in full at the link listed below. The Strategic plan has been edited for this document by removing some items that were already listed elsewhere in the budget document. The currently adopted plan is in place from 2010-2014. The plan will continue to be reworked and updated every four years with the goal of having all County offices participate.

- <http://www.wilco.org/Portals/0/Williamson%20County%20Strategic%20Plan%202010-2014.pdf>

FY 2012-2013

Long Range Transportation Plan



October 13, 2009

OVERVIEW

The Williamson County Long-Range Transportation Plan focuses on what road and transit improvements should be built or improved over the next 25 years to help address expected growth in the county; it is this plan that guides future capital improvements.

The county has worked in close collaboration with its member cities to develop the plan, which analyzes current population and employment data in order to make projections about how and where the county will grow in the future. It also contemplates land-use patterns and the role of transit moving forward.

A draft of the plan was presented at public open houses in each precinct and at a county-wide open house held at the county courthouse. The purpose of these meetings was to share information about the plan with the public and to provide opportunities for citizen input. The comments received were reviewed and evaluated to determine if they related to current operational concerns or to the newly proposed group of projects.

Adjustments were made based on comments received; the resulting plan includes proposed projects and their estimated costs; however it does not define specific funding sources. The proposed 2035 Long-Range Transportation Plan would result in:

- Approximately 100 miles of new roadways; and
- Approximately 250 miles of roads receiving additional lanes.

The cost of the plan (in today's dollars) is estimated to be approximately \$2.20 billion; this cost would be shared by the county, cities within the county and the Texas Department of Transportation (TxDOT), depending on which jurisdiction a project falls. Developers could also be asked to share in the costs where appropriate.

It will serve as a blueprint for future bond programs and will provide opportunities to continue partnering with cities in making decisions about infrastructure improvements throughout the county. The plan also will help guide the relationship with developers and landowners with regard to land-

planning and preservation for future projects. This was developed as a fluid document to be updated as necessary moving forward.



Public meetings were held in each of the four precincts.



Opportunities were provided for public input.



A county-wide open house was held at the Courthouse.

BACKGROUND

Williamson County adopted its first Long-Range Transportation Plan in 1999 to identify transportation needs for the anticipated population growth that would occur by 2025. This plan identified roadway projects as short-range improvements (by 2010) and long-range improvements (by 2025). The transit component of the plan was based on the transit network identified for Williamson County in the Capital Area Metropolitan Planning Organization's (CAMPO) 2020 Metropolitan Transportation Plan (MTP).

In late 2007, Williamson County decided to update the transportation plan to identify improvements that would be considered in CAMPO's 2035 MTP. The update of the Williamson County Long-Range Plan used the travel-demand model from CAMPO's 2030 MTP as the foundation for the study. Modifications to the CAMPO 2030 model were limited to:

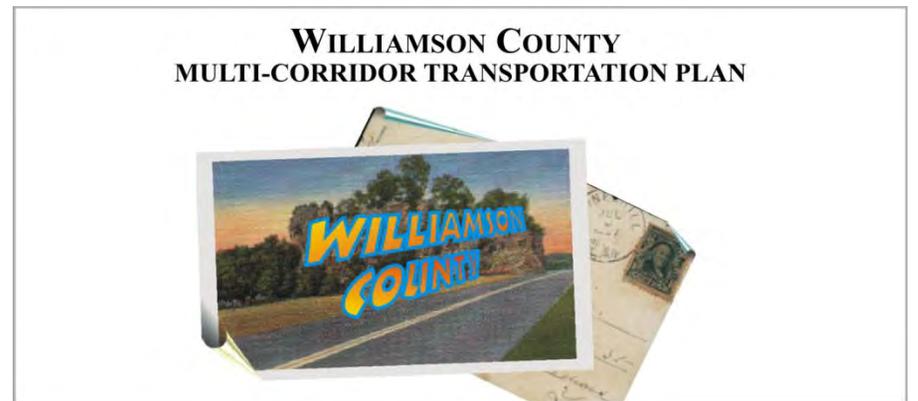
- Update base-year demographics to 2008 and develop forecasts for 2015 and 2035;
- Update base-year roadway network with roads open to traffic in 2008;
- Identify committed improvements that will be open to traffic by 2015; and
- Update the transit component with the new rail system proposed by Round Rock.

The overall modeling methodology was taken directly from the CAMPO 2030 model, which includes the traditional four-step process of trip generation, trip distribution, mode choice and trip assignment. This consistency of methodology assures the acceptance of model results.

The proposed future roadway network was determined through an iterative process of determining roadways needing additional capacity based on travel demands and collaboration with the jurisdictions that would finance and build the projects. This group of projects was then presented for public comment at four precinct-based open houses and one county-wide open house.



Williamson County Courthouse



1999 Transportation Plan Executive Summary



The CAMPO service area includes Williamson, Travis and Hays counties.

DEMOGRAPHIC DATA

An essential component to the travel-demand modeling effort is forecasting population and employment for the various planning horizons. The study included a review of historical information for Williamson County, as well as collaboration with the cities within the county regarding development patterns, platted developments, previous demographic forecasts and regional economic trends.

In addition to estimates of the base year 2008, forecasts were developed for 2015, 2025 and 2035. Due to the economic conditions prevalent in the fall of 2008, the projected population for Williamson County is slightly below the county's population control total adopted by CAMPO's Transportation Policy Board in April 2007.

Population and employment data was developed for each of the 45 census tracts in Williamson County. This information was then distributed to the Traffic Analysis Zones (TAZ) using the disaggregation

ratios in the approved CAMPO model subject to reasonableness checks of population and employment density.

The model has 304 TAZs in Williamson County. The population and employment estimates were input into the standard CAMPO model trip-generation step to allocate person trips per TAZ.

The Williamson County Population and Employment Comparison Table below summarizes the comparison of population and employment forecasts between the last CAMPO plan for 2030 and the Williamson County information developed for this project.

The timing of the demographic work for this project was after the impacts of the national recession were being felt in Central Texas. The forecasted values for population are very close for 2015, but are less than CAMPO's population control total for 2035.

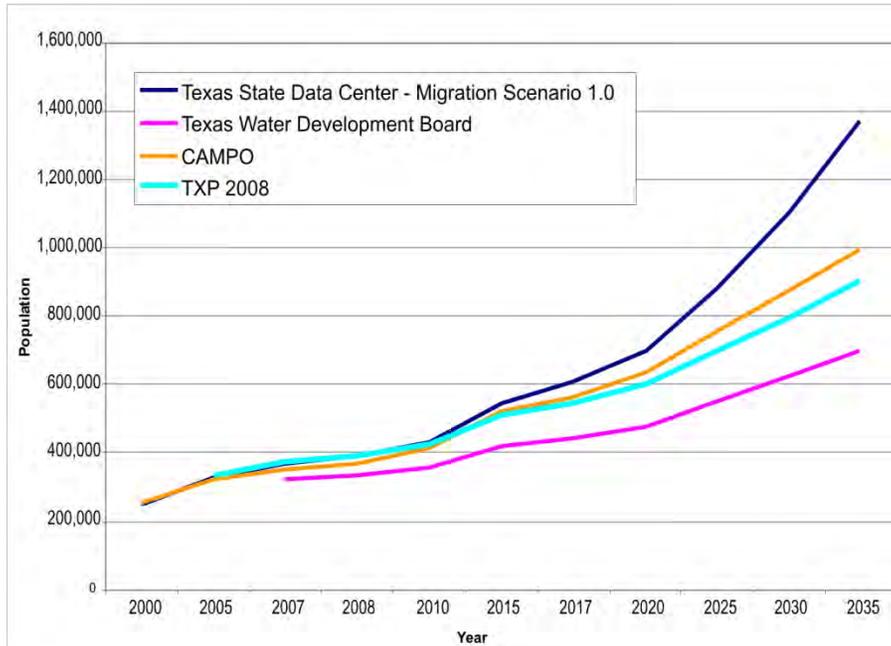
Williamson County Population and Employment Comparison				
Williamson County	Population		Employment	
	CAMPO Forecast*	Adjusted Forecast	CAMPO Forecast*	Adjusted Forecast
2008	364,298	389,777	121,427	120,789
2015	511,534	513,603	173,692	147,882
2035	1,039,958	914,269	402,839	263,876

* Interpolated for 2008 and 2015 based on CAMPO 2007-2017 estimated compounded annual growth rate.
Extrapolated for 2035 based on CAMPO 2017-2030 estimated compounded annual growth rate.



Eastbound US 79 at Red Bud Lane

Williamson County Population Projections

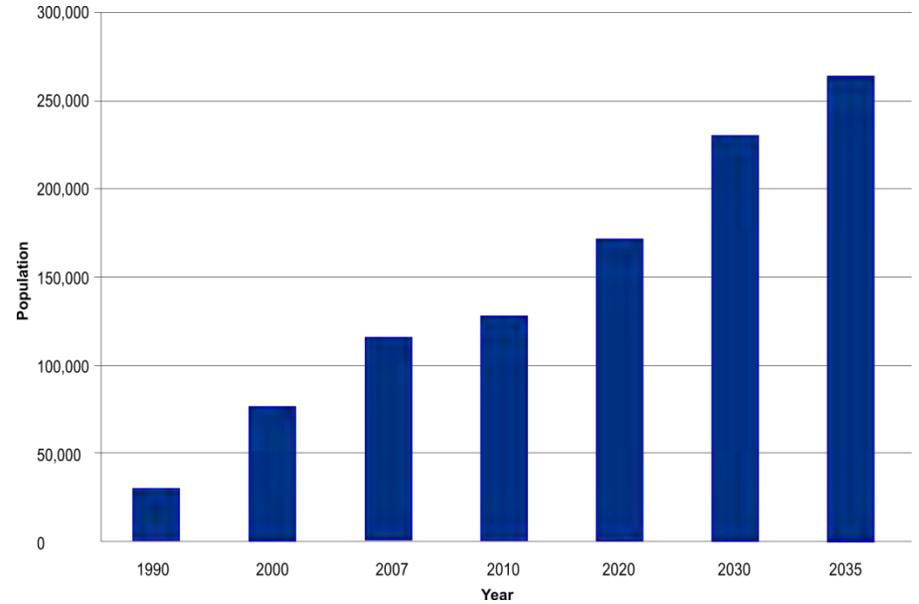


For the purposes of this plan, Williamson County took a very conservative approach in making population projections through the year 2035. The county is using lower estimates compared to several other organizations, including CAMPO.



Apartment complex located near Texas State University and Seton Medical Center.

Williamson County Employment



Despite the current recession, Williamson County employment is still expected to double by 2035.



Major employment centers continue to expand in Williamson County.

ROADWAY AND TRANSIT NETWORK UPDATE

The assumptions of the transportation network are important aspects of the model. In order to gain a current understanding of existing and future road and transit service, proposed projects included in the 2030 MTP were evaluated against the current trends and commitments of the various jurisdictions to see if projects were still viable. In several instances, projects were removed from the plan due to recent agreements between the Texas Department of Transportation (TxDOT) and local jurisdictions or due to anticipated financial limitations for participating costs, such as right-of-way and utility adjustments. Austin Avenue, between Williams Drive and RM 2243, in Georgetown is a recent example of TxDOT turning over a portion of a state-maintained roadway to a city.

The public transportation element of the new plan reflects the Capital Metropolitan Transit Authority's (CMTA) All Systems Go Plan that was included in CAMPO's 2030 MTP. Additionally, the Round Rock Rail Link project was added to the transit network to reflect current understanding of future transit elements.

The cities within Williamson County were contacted to obtain the latest information on capital improvements for streets within each jurisdiction. To establish the existing-plus-committed (E+C) network, the year 2015 was established as the year in which all projects currently under development and funded through local bonds would be completed and open to traffic. The future year of 2035 was selected as the planning horizon to be compatible with the current CAMPO MTP effort. Figure ES-1 indicates projects currently in development that will be open to traffic by 2015.



Gattis School Road under construction



Intersection at Austin Avenue and Williams Drive



Public transportation is part of the new plan



BUS 79/2nd Street and SH 95, Downtown Taylor, Texas

OVERALL APPROACH

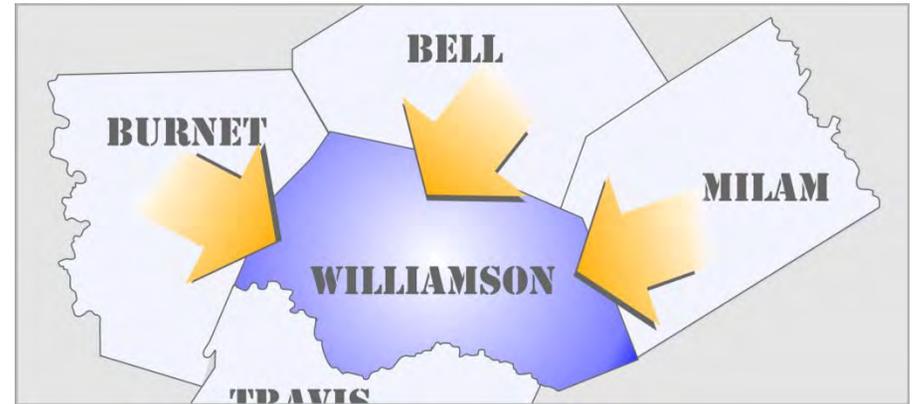
The CAMPO 2030 model and its methodologies were used as the foundation for the analysis. Updates of demographics (population and employment), as well as roadway and transit networks, were conducted to provide the most current regional data. Traffic volumes coming into Williamson County from Milam, Bell and Burnet counties were also reviewed to confirm reasonableness of the trips compared to projected growth in these adjacent counties not included in the CAMPO 2030 model. A validation test was conducted to assure that the updated model achieved the same or better results than the approved CAMPO model. Inputs used in the CAMPO model were not adjusted to further improve model-calibration results.

To compare the CAMPO model to the updated model for Williamson County (WILCO model), vehicle miles traveled (VMT) were determined for each by facility type and area type and then compared to actual 2007 VMTs, which include the most current published TxDOT traffic counts at the time of this study. The WILCO model was then run for the following scenarios to develop the proposed transportation plan:

1. Current Condition – 2008
2. Existing + Committed* (E+C) Network – 2015
3. No Build – 2035 demand on 2015 Network (E+C)
4. Phase 1 Build – 2035 demand on 2035 Estimated Network
5. Proposed 2035 Network

* “Committed” indicates that money has already been approved for a project – County, City or TxDOT funds.

With the information from the Phase 1 Build scenario, additional capacity needs were assessed and additional coordination with the cities was done to finalize the recommended roadway projects. The final model was run with the 2035 demand on the recommended network.



Traffic volumes coming into the county and projected growth were reviewed.



Vehicle Miles Traveled (VMT) were developed for each model by facility type.



Pond Springs Road is a current road bond project under construction.

RECOMMENDATIONS

Transit:

Several cities in Williamson County, including Round Rock, Cedar Park and Georgetown, are currently exploring transit options with entities such as Capital Metro and the Austin-San Antonio Commuter Rail District. As the county continues to grow and explore multimodal transit opportunities in the future, it may consider contributing funds to these efforts. Figure ES-8 illustrates the current transit network in Williamson County, as well as possible future opportunities as funding becomes available.

Bicycle/Pedestrian/Trails:

The county adopted a comprehensive park master plan in November 2008. The goal is to complete the master plan and continue implementation of the Brushy Creek Regional Trail and the Heritage Trail System. With regard to bicycle and pedestrian possible improvements, as future roads are built, cities within the county will have opportunities to install sidewalks and bike lanes.

Roadway Projects:

Figure ES-1 shows the location of the proposed projects in the 2015 Network. Figure E-2 lists the proposed projects in the 2015 Network. Figure ES-3 shows the location of the proposed projects in the 2035 Plan. Figures ES-4 through ES-7 provide the list of projects in each precinct. Figure ES-8 shows the transit possibilities.

Bottleneck Projects:

In addition to these long-range improvement projects, the county also wants to be responsive in addressing short-term needs. With that in mind, a list of potential bottleneck/construction-relief projects has been identified for consideration in Figure ES-9. These projects are designed to improve safety and mobility at highly congested intersections both today and in the future. These projects can range from low-intensity operational improvements to full construction of grade-separated intersections and direct connectors at major state highways. These bottleneck projects are intended to complement the long-term arterial/capacity projects in the long-range plan.

For this version please see the appendix for all exhibits.



Capital Metro Rail Station - Leander, Texas



Brushy Creek Regional Trail



Intersection at US 79 and A.W. Grimes Blvd.

SYSTEM PERFORMANCE

To evaluate the effectiveness of the proposed improvements to the transportation network, performance measures were selected to compare the performance of each scenario. The following table provides a summary that shows how the Williamson County transportation system performs for each analysis year. It illustrates the tremendous demand that will be placed on the transportation system due to the anticipated growth in population and employment forecasted for 2035.

It is important to note that even if all the proposed projects in the 2035 Plan are built, congestion will still increase as compared to today's levels due to population and employment growth. However, it will not increase to the same level that would result if none of the projects were built.

Williamson County Transportation System Performance Summary				
Performance Measures	2008	2015	Proposed 2035	2035 No Build
Total Miles	1,378	1,453	1,604	1,453
Total Lane Miles	3,345	3,637	4,549	3,635
Total Daily Vehicle-Miles Traveled (VMT)	10,102,292	12,457,601	20,368,220	20,431,825
Total Daily Vehicle-Hours Traveled (VHT)	274,140	348,215	597,901	725,514
Daily Average Network Speed	36.3	39.2	33.7	30.2

Note: Mileage only reflects roadways included in the model and does not include all of the roads in Williamson County. It Does not include roads added to the plan after the public hearing.

Parmer Lane/FM 734/Ronald W. Reagan Blvd. is a major north-south roadway.



Intersection of Shell Rd./D.B. Wood Rd./RM 23



CHAPTER 1 TRAVEL DEMAND

1.1 STUDY APPROACH

The Capital Area Metropolitan Planning Organization (CAMPO) planning model developed for the 2030 Metropolitan Transportation Plan (MTP) served as the basis for the Williamson County Long-Range Plan study. CAMPO's four-step travel-demand model for the 2030 MTP encompasses Travis, Williamson and Hays counties. It accounts for roadway and transit (both bus and rail) networks for the system that was in place for the base planning year of 2000, as well as proposed projects that would be developed by 2030. The 2030 MTP was adopted by CAMPO's Transportation Policy Board on June 5, 2005.

The Williamson County portion of the 2030 model was updated to provide a base year of 2008 for this study. Improvements to the transportation network in Williamson County, as well as to corridors in the adjacent counties were also included in the model. Demographic data sets used as input for the trip-generation component were also updated using a combination of historical data, previous studies and forecasts and independent research. Coordination with cities in and adjacent to Williamson County established the transportation projects currently in development and funded for construction, as well as long-range projects that were included in transportation plans of the various cities.

Based on the anticipated completion dates of the Williamson County projects funded by the 2006 Road Bond Program, the roadway network in 2015 was determined to be the year in which all currently funded projects would be open to traffic. This 2015 network represents the current (2008) network, plus all funded or committed projects and represents what the transportation system would look like if no further investment is made in additional road construction. Referred to as the existing-plus-committed (E+C) network, it serves as the benchmark against which proposed improvements will be compared.



FM 3406/BUS 35, Round Rock, Texas



US 183, Cedar Park, Texas



Leander, Texas

1.2 DEMOGRAPHICS

Because Williamson County is growing faster than the overall Austin–Round Rock Metropolitan Statistical Area (MSA), the approach for demographic forecasting considered both regional and county-specific supply-and-demand forces. A number of major regional infrastructure projects (including SH 130, SH 45 and 183A) and large-scale commercial and residential development plans influence the magnitude, location and land-use patterns in Williamson County.

Assuming no significant changes in land-use planning policies and development guidelines, future growth is expected to be similar to past expansion. A number of communities in Williamson County, however, are implementing new-urbanist policies (typically defined as mixed-use with greater density than traditional development) to encourage greater density in limited geographic areas. The two Capital Metro rail stops in Williamson County will also result in transit-oriented development (TOD) land-use patterns.

Considerable interest exists from elected leaders, residents and other stakeholders to explore a more extensive public transit system that could include additional commuter rail service to supplement Capital Metro's Red Line and the proposed regional rail between Georgetown and San Antonio. The exact location of future rail systems and potential funding sources remain to be determined.

The demographic forecast for both population and employment assumes no additional transit service will be implemented beyond Capital Metro's current plans as identified in the CAMPO 2030 MTP.

The procedures incorporated in the demographic analysis are outlined on the next page.



Under the overpass of 183A.



Mixed-use has greater density than traditional development.

Step 1 – Conduct Williamson County Economic and Demographic Baseline Assessment

As a starting point, county and city-specific data were collected and analyzed. The collected data sets included population, employment, labor force, personal income, wages, tax base (sales and property), building permits and new home unit values. Because Williamson County is part of the Austin MSA, similar data sets were collected for the MSA. Williamson County's growth has been, and will continue to be, influenced by economic forces in Austin and Travis County.

Step 2 – Perform Williamson County Real Estate Analysis

The primary activity of Step 2 was to collect historical residential real estate data by year and by city within Williamson County. This information was needed to assess annual absorption trends and the character of new housing units. Current and future large-scale developments such as master-planned communities were identified, as well as any other factors (such as existing or planned infrastructure) that could influence the location of future populations. Land-use and zoning data were collected directly from Williamson County communities and the Williamson Central Appraisal District.

Texas State University campus with Nursing School under construction



The Cottages at Lake Creek

Step 3 – Create Williamson County Population and Employment Forecast

Building upon Step 1, third-party forecasts of relevant economic and demographic variables (e.g., population, economic activity and employment by major sector, and personal income) were reviewed at the aggregate county level. Examples of this information include forecasts provided by the Texas State Data Center and Texas Water Development Board. In addition, population forecasts from individual cities from sources such as comprehensive plans, economic development documents and other planning resources were incorporated. The result was a 30-year population and employment forecast using the most recent population and employment data, as well as overall regional economic trends, including a slowing housing sector and potential for a national recession.

Step 4 – Update Williamson County Special Generators

Attention was given to new special generators in Williamson County that did not exist the last time the County's transportation plan was updated. These generators include hospitals and universities, for example, which have impacts on traffic patterns, population and land-use.

The City of Round Rock's Rail Link project was included in the planning process after the development of the demographic data.

Demographic Results

Population

The Austin-Round Rock Metropolitan Statistical Area (MSA) includes Travis, Hays, Williamson, Bastrop and Caldwell counties in Central Texas. The population in this MSA is projected to double between 2000 and 2030. Williamson County will continue to grow at a faster rate than the region as a whole. Its population will reach 900,000 by the year 2035; that is the equivalent of adding five new cities equal to the current size of Round Rock.



Figure 1.2.1. Austin - Round Rock MSA Population Projection

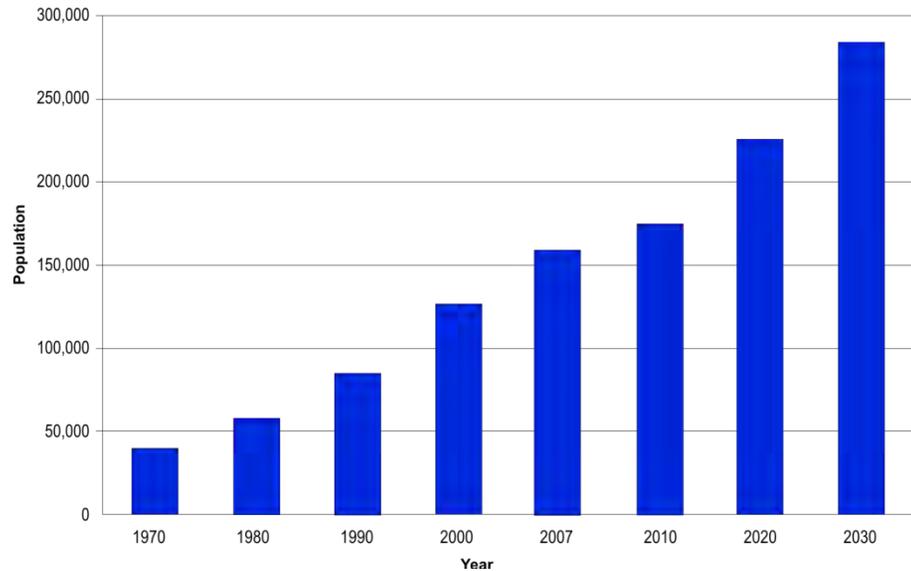
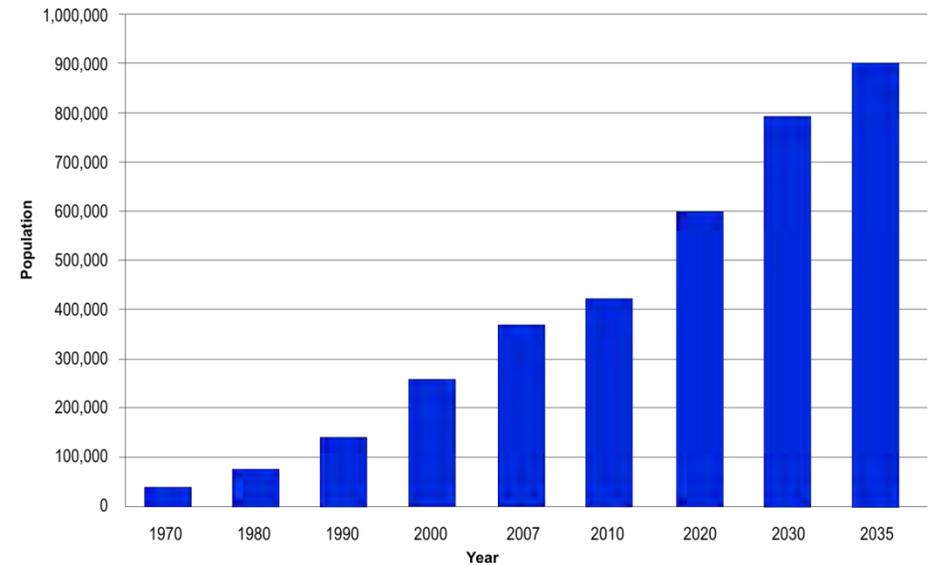


Figure 1.2.2. Williamson County Population Projection



Employment

The Austin – Round Rock MSA experienced steady job growth between 1990 and 2000 fueled by the emerging technology market. Employment within the region slipped slightly during the economic downturn between 2001 and 2003, but recovered and grew significantly by 2007. By comparison, Williamson County's employment held steady during that same period.

Figures 1.2.3 and 1.2.4 present the employment history of the Austin – Round Rock MSA and Williamson County, respectively.



1890 Ranch provides employment and is a destination site

Figure 1.2.3. Austin – Round Rock MSA Annual Employment

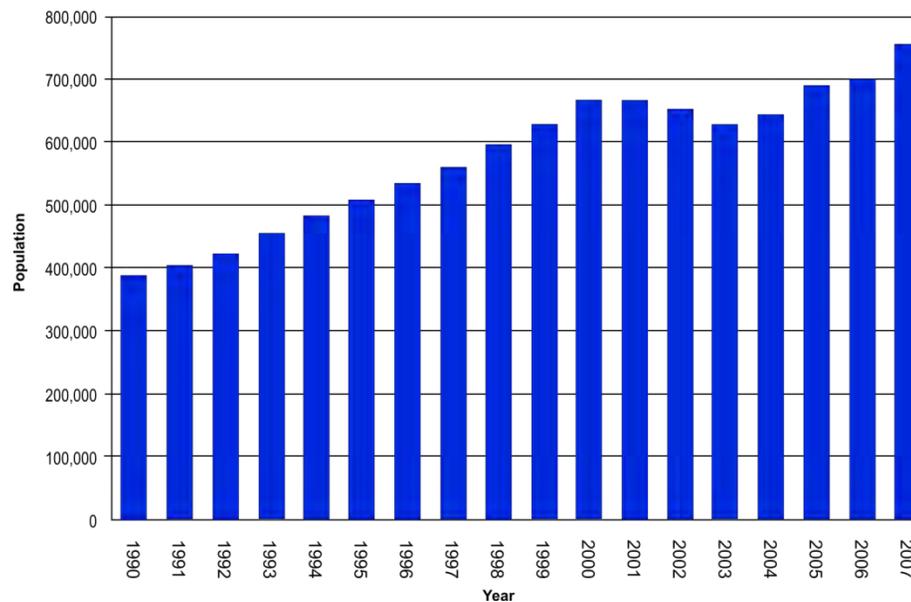
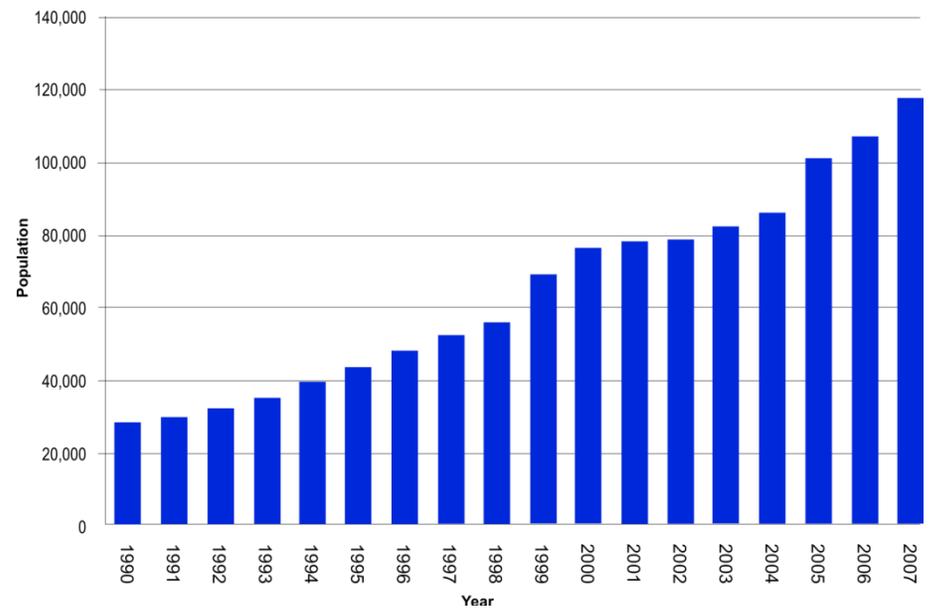
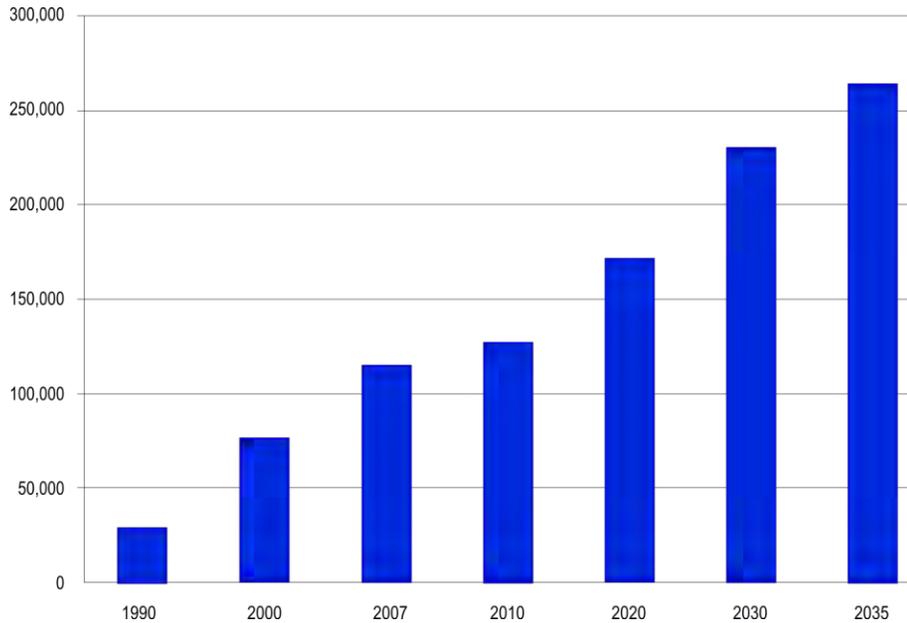


Figure 1.2.4. Williamson County Annual Employment



The demographic work was completed in late 2008 and includes the employment data for the first quarter of 2008. The employment forecast shown in Figure 1.2.5 predicts the impacts of the current national economic downturn will last throughout 2009.

Figure 1.2.5. Williamson County Employment Outlook



In April 2007, the Transportation Policy Board adopted population and employment projections for each county to be used in the development of the 2035 MTP. The following table summarizes the comparison of CAMPO demographic control with the demographic data developed by Texas Perspectives, Inc. (TXP) for Williamson County. The adjustments for demographic data accounted for the current economic downturn caused by the housing and credit crisis (2008-2009) and resulted in a more conservative growth rate, particularly for employment.



Intersection of RM 1431 and 183A



Businesses respond to growing population demands.

Comparison to CAMPO 2035 Control Totals				
Year	Williamson County Population		Williamson County Employment	
	CAMPO Forecast*	TXP Adjusted Forecast	CAMPO Forecast*	TXP Adjusted Forecast
2008	364,298	389,777	121,427	120,789
2015	511,593	513,603	173,692	147,882
2035	1,039,958	914,269	402,839	263,876

* 2008 and 2015 forecasts estimated by interpolating between CAMPO 2007 and 2017 forecasts using the compounded annual growth rate between 2007-2017. 2035 forecast estimated by extrapolating from CAMPO 2030 forecast using the compounded annual growth rate between 2017 and 2030.

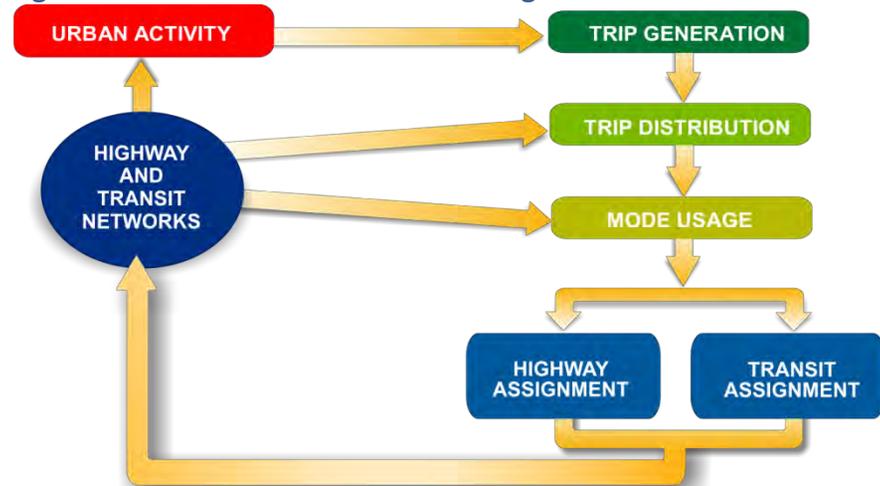
1.3 TRAVEL-DEMAND MODEL

A travel-demand model is divided into four distinct components; this section describes in general terms how demographic data and information about the transportation network are used to calculate trips within an urban area.

The four components of a travel-demand model are trip generation, trip distribution, mode choice and trip assignment. Each is described below and shown in a travel-demand modeling process flow chart in Figure 1.3.1

- Trip Generation
 - Forecasts the number of trips made
- Trip Distribution
 - Determines where the trips will go
- Mode Choice
 - Divides the trips among the available modes of travel (roadway, bus transit, rail transit and toll roads)
- Trip Assignment
 - Predicts the routes that trips will take, providing traffic forecasts for the highway system and ridership forecasts for the transit system

Figure 1.3.1 Travel-Demand Modeling Flow Chart



Trip Generation

The data set used to analyze trip generation is the demographic information. Population and employment were distributed across the county into 304 traffic analysis zones (TAZ). Census data sets were also studied to determine median household income levels for each TAZ.

Trip Distribution

Information about the roadway and transit network, as well as the location and density of trip destinations, factors into the distribution of the trips to serve the various trip types, including work-related, recreational and schools.

Mode Choice

Trips are allocated to the different modes based on availability and location of transportation options in the study area to serve the travel demand. Transit information includes route locations, operating schedules and fares.



Trip Assignment

This step predicts the routes by which various trips will occur based on a combination of travel time and cost.

Model Validation

The model incorporated current Williamson County demographic data, updated the roadway network to 2008 and added the proposed City of Round Rock rail project to the transit network in order to provide an accurate representation of the current conditions for the prediction of trip-making activities. Traffic volumes coming into Williamson County from Milam, Bell and Burnet counties were also reviewed to confirm reasonableness of the trips compared to projected growth in these adjacent counties not included in the CAMPO 2030 model.

To compare the CAMPO model to the updated model for Williamson County (WILCO model), vehicle miles traveled (VMT) were developed for each model by facility type and area type and then compared to 2007 observed VMTs. The year 2007 was most current information for TxDOT traffic counts. TAZs and area type are assigned to provide an indication of the type of land development within the zone, as well as the density of development. In Williamson County, the area types include:

- Rural
- Suburban
- Urban
- Central Business District (CBD) Fringe

The updates included in the WILCO model improved the correlation between the 2007 observed VMTs and the forecasted 2008 VMTs from the mathematical model.



SH 29



Brushy Creek Trail next to Cedar Park Subdivision



Urban mixed-use development



Central Business District - Georgetown, Texas

CHAPTER 2 RECOMMENDATIONS

The proposed Williamson County Long-Range Transportation Plan includes a variety of projects anticipated to be developed during the 20-year period from 2016 to 2035. Extensive coordination with the cities took place to confirm the compatibility of the identified projects with transportation plans developed by each city and submitted for CAMPO's 2035 MTP.

Transit:

Several cities in Williamson County, including Round Rock, Cedar Park and Georgetown, are currently exploring transit options with entities such as Capital Metro and the Austin-San Antonio Commuter Rail District. As the county continues to grow and explore multimodal transit opportunities in the future, it may consider contributing funds to these efforts. Figure ES-7 (see appendix) illustrates the current transit network in Williamson County, as well as possible future opportunities as funding becomes available.

Bicycle/Pedestrian/Trails:

The county adopted a comprehensive park master plan in November 2008. The goal is to complete the master plan and continue implementation of the Brushy Creek Regional Trail and the Heritage Trail System. With regard to bicycle and pedestrian possible improvements, as future roads are built, cities within the county will have opportunities to install sidewalks and bike lanes.

Bottleneck Projects:

In addition to these long-range improvement projects, the county also wants to be responsive in addressing localized operational issues. With that in mind, a list of potential bottleneck/construction-relief projects has been identified for consideration. These projects are designed to improve safety and mobility at highly congested intersections both today and in the future. These projects can range from low-intensity operational improvements to full construction of grade-separated intersections and direct connectors at major state highways. These bottleneck projects are intended to complement the long-term arterial/capacity projects in the long-range plan.



RM 620 and O'Connor Blvd.



SH 45 East, SH 45 West, Toll 45 East, Toll 45 West, RM 620, FM 734



Intersection of University Boulevard and FM 1431

A wide range of projects are subject for consideration and have been classified into three categories.

Those are:

- Operational Improvements
 - Access control
 - Signal timing
 - Turn lanes
- Major Operational Improvements/Minor Construction Improvements
 - Reversible flow
 - Super Streets
 - Roundabouts
- Major Construction Improvements
 - Direct connectors
 - Overpasses
 - Interchanges



Reversing the flow of heavy traffic at peak travel times shortens travel delays.



Super Streets are designed to ease congestion.



New left turn lanes at the entrance to the Regional Park at CR 175.



Roundabouts keep traffic moving with elimination of stop signs.



Traffic may be eased with adjustments to signal timing..



Direct Connectors at local major state highways

APPENDIX

Figure ES-1 Williamson County 2015 E+C Network

Figure ES-2 Williamson County Projects Open to Traffic by 2015

Figure ES-3 Williamson County 2035 Network

Figure ES-4 Precinct 1 Long Range Plan Projects

Figure ES-5 Precinct 2 Long Range Plan Projects

Figure ES-6 Precinct 3 Long Range Plan Projects

Figure ES-7 Precinct 4 Long Range Plan Projects

Figure ES-8 Williamson County Transit Possibilities

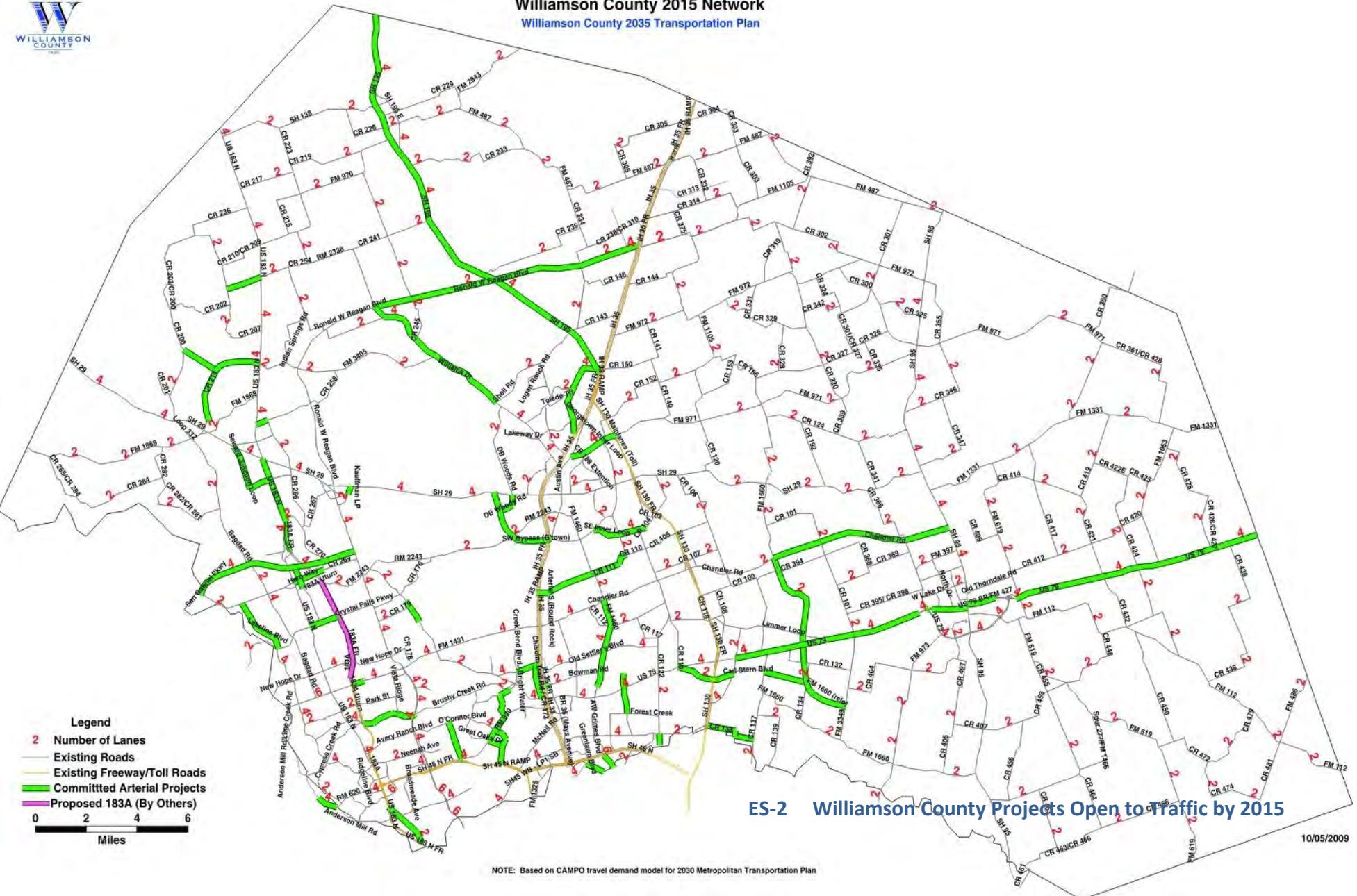
Figure ES-9 Williamson County Proposed Bottleneck Projects



ES-1 Williamson County 2015 E+C Network



Williamson County 2015 Network
Williamson County 2035 Transportation Plan



ES-2 Williamson County Projects Open to Traffic by 2015

NOTE: Based on CAMPO travel demand model for 2030 Metropolitan Transportation Plan

Precinct 1

Roadway Name	Project Limit	Description	Jurisdiction	Precinct (c)	First Expansion Year
Bowman Rd.	IH 35 - N. Mays St./BR IH 35	Widen 2 lane road to add median	ROUND ROCK	1	2015
Chisholm Trail Rd.	FM 3406 - Sam Bass Rd.	Widen 2 lane road to 4 lane divided	ROUND ROCK	1	2010
CR 111/Westinghouse Rd.	IH 35 - FM 1460	Widen 2 lane road to 4 lane divided	GEORGETOWN / WILLIAMSON	1	2010
Creek Bend Blvd.	Creek Bend Circle - Wyoming Springs Dr.	Construct 4 lane road with median on a new location	ROUND ROCK	1	2010
Great Oaks Dr.	RM 620 - O'Connor Blvd.	Construct 4 lane road with median on a new location	WILLIAMSON	1	2012
Howard Ln.	O'Connor Blvd. - SH 45	Construct 4 lane road with median on new location	WILLIAMSON	1	2015
O'Connor Blvd.	RM 620 - SH 45	Construct 4 lane road with median on a new location	WILLIAMSON/TXDOT	1	2011
RM 620	Great Oaks Dr. - Wyoming Springs Dr.	Construct 4 lane road with median	WILLIAMSON/TXDOT	1	2012
Old Settlers Blvd./FM 3406	Creek Bend Blvd. - IH 35	Widen 4 lane road to add a median	ROUND ROCK / TXDOT	1	2015
W. Pflugerville Pkwy.	Greenlawn Blvd. - Round Rock ETJ	Construct 4 lane road with median on a new location	ROUND ROCK	1	2010
Pond Springs Rd.	McNeil Rd. - US 183	Widen 2 lane road to add center turn lane	WILLIAMSON/AUSTIN	1	2010
Wyoming Springs Dr.	Brightwater Blvd./Creek Bend Blvd. - RM 620	Widen 2 lane road to 4 lane divided	ROUND ROCK / WILLIAMSON	1	2011

Precinct 2

Roadway Name	Project Limit	Description	Jurisdiction	Precinct (c)	First Expansion Year
Anderson Mill Rd. (RM 2769)	FM 2769 - RM 620	Widen 2 lane road to 4 lane divided	TXDOT	2	2010
Brushy Creek Rd.	183A - Parmer Ln.	Widen 2 lane road to 4 lane divided	CEDAR PARK / WILLIAMSON	2	2010
CR 202	CR 207 - US 183	Construct 2 lane road on a new location	WILLIAMSON	2	2015
CR 214	Rolling Hills Rd. - US 183	Construct 2 lane road on a new location	WILLIAMSON	2	2015
CR 273/Mel Mathis Ave.	FM 2243 - CR 274/San Gabriel Pkwy.	Construct 4 lane road on a new location	LEANDER	2	2010
Crystal Falls Pkwy.	US 183 (N) - 183A	Widen 2 lane road to 4 lane divided	WILLIAMSON	2	2015
Lakeline Blvd.	FM 2243 - Crystal Falls Pkwy.	Construct 4 lane road with median on a new location	LEANDER / WILLIAMSON	2	2015
Proposed Collector	CR 200 - CR 214	Construct 2 lane road on a new location	WILLIAMSON	2	2015
Hero Way	US 183 N - CR 270	Construct 4 lane road with median on a new location	LEANDER / WILLIAMSON	2	2010
RM 1431 (Whitestone Blvd.)	183A - Cottonwood Creek Trail	Widen 4 lane road to 6-lane divided	TXDOT / CEDAR PARK	2	2010
San Gabriel Pkwy.	1000' W. of Bagdad Rd. to Nameless Rd.	Construct 4 lane road with median on a new location	LEANDER	2	2015
San Gabriel Pkwy.	Halsey Dr. - 1000' W. of Bagdad Rd.	Construct 2 lane road on a new location	LEANDER	2	2009
San Gabriel Pkwy.	Lakeline Blvd. - Nameless Rd.	Construct 4 lane road with median on a new location	LEANDER	2	2015
San Gabriel Pkwy.	Ronald Reagan Blvd. - US 183 N	Construct 2 lane road on a new location	LEANDER	2	2015
San Gabriel Pkwy.	US 183 N - Halsey Dr.	Construct 2 lane road on a new location	LEANDER	2	2015
Seward Junction Loop	Seward Junction Loop - SH 29	Construct 2 lane road on a new location	WILLIAMSON	2	2015
US 183 N	SH 29 - 183A	Widen 4 lane road to 6 lane divided	WILLIAMSON/TXDOT	2	2011

ES-2 Williamson County Projects Open to Traffic by 2015

Precinct 3					
Roadway Name	Project Limit	Description	Jurisdiction	Precinct (c)	First Expansion Year
CR 175/Sam Bass Rd.	Parkside Pkwy. -N.of Perry Mayfield Dr.	Widen 2 lane road to 4 lane divided	WILLIAMSON	3	2010
CR 190/Airport Rd.	IH 35 - SH 195	Widen 2 lanes to 4 lanes	GEORGETOWN	3	2015
FM 971	Austin Ave. - GEORGETOWN Inner Loop	Widen 2 lane road to add median	TXDOT	3	2015
FM 971	GEORGETOWN Inner Loop - SH 130	Widen 2 lane road to add median	TXDOT	3	2015
DB Wood Rd.	SH 29 - Southwest GTN Bypass	Construct 2 lanes on a new location	GEORGETOWN	3	2015
Georgetown Inner Loop/Southwest GTN Bypass	SH 29 W - RM 2243	Construct 2 lane road with median on a new location	GEORGETOWN	3	2015
Georgetown Inner Loop/Southwest GTN Bypass	RM 2243 - IH 35	Construct 2 lane road with median on a new location	GEORGETOWN / WILLIAMSON	3	2015
Kauffman Loop	SH 29 - CR 268 (East side)	Construct 2 lane road on a new location	WILLIAMSON	3	2012
RM 2338	Ronald W. Reagan Blvd. - FM 3405	Widen 2 lane road to 4 lane divided	TxDOT/WILLIAMSON	3	2012
Ronald W. Reagan Blvd.	IH 35 - SH 195	Construct 2 lane road on a new location	WILLIAMSON	3	2013
Ronald W. Reagan Blvd.	SH 195 - FM 2338	Construct 2 lane road on a new location	WILLIAMSON	3	2012
SE Inner Loop (SE 1)	Georgetown Inner Loop - SH 130	Construct 4 lane road with median on a new location	GEORGETOWN / WILLIAMSON	3	2015
SH 195	Bell County Line - SH 138	Widen 2 lane road to 4 lane divided	TXDOT	3	2011
SH 195	Curry St. - FM 970	Widen 2 lane road to 4 lane divided	TXDOT	3	2011
SH 195	FM 970 - GEORGETOWN Loop/Shell Rd.	Widen 2 lane road to 4 lane divided	TXDOT	3	2011
SH 195	GEORGETOWN Loop/Shell Rd. - IH 35	Widen 2 lane road to 4 lane divided	TXDOT	3	2011
SH 195	SH 138 - Curry St.	Widen 2 lane road to 4 lane divided	TXDOT	3	2011
Williams Dr.	Shell Rd. to FM 3405	Widen 2 lane road to 4 lane divided	WILLIAMSON / GEORGETOWN	3	2010

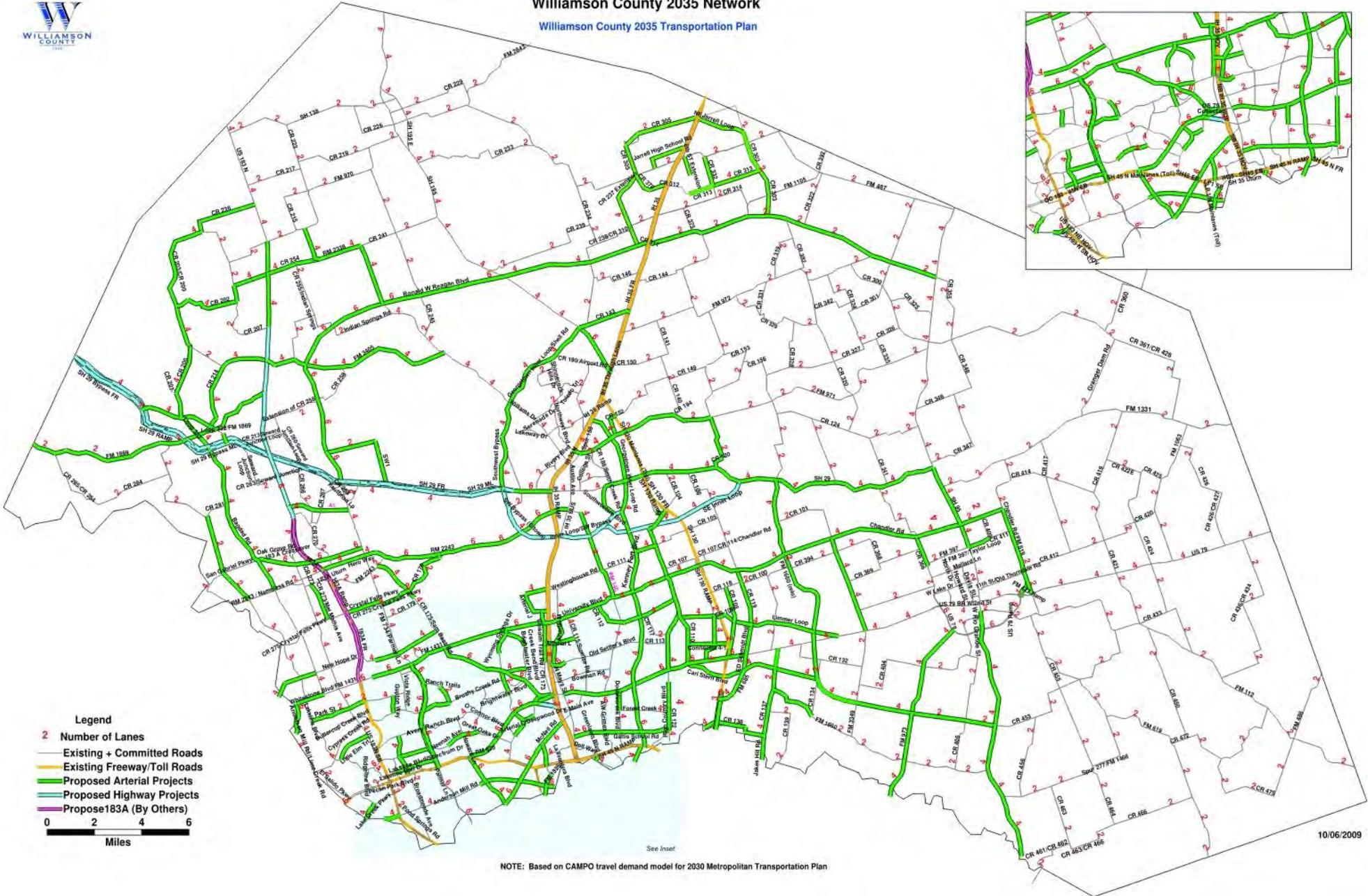
ES-2 Williamson County Projects Open to Traffic by 2015

Precinct 4					
Roadway Name	Project Limit	Description	Jurisdiction	Precinct (c)	First Expansion Year
Arterial A (Kenny Fort Blvd.)	1000' S. of US 79 - Forest Creek Dr.	Construct 2 lane divided road on a new location	ROUND ROCK / WILLIAMSON	4	2010
Arterial A (Kenny Fort Blvd.)	Joe DiMaggio to 1000' S. of US 79	Construct 2 lane divided road on a new location	ROUND ROCK	4	2010
A.W. Grimes Blvd./CR 170	Louis Henna Blvd./SH 45 (N) - ETJ	Widen 2 lane road to 4 lane divided	WILLIAMSON	4	2015
Carl Stern Blvd.	FM 1660 - CR 134	Construct 2 lane divided road on a new location	HUTTO	4	2010
Carl Stern Blvd.	US 79 - FM 685	Construct 2 lane divided road on a new location	HUTTO	4	2010
Chandler Rd.	FM 1660 - SH 95	Construct 2 lane divided road on a new location	WILLIAMSON	4	2015
CR 111/Westinghouse Rd.	FM 1460 - CR 110	Widen 2 lane road to add a median	GEORGETOWN / WILLIAMSON	4	2015
CR 138	CR 137 - SH 130	Reconstruct 2 lane road	WILLIAMSON	4	2010

ES-3 Williamson County 2035 Network



Williamson County 2035 Network Williamson County 2035 Transportation Plan



NOTE: Based on CAMPO travel demand model for 2030 Metropolitan Transportation Plan

ES-4 Williamson County Long Range Projects by Precinct

Precinct 1 Long Range Plan Projects				
Roadway Name	Project Limits	Project Description	Jurisdiction	Length (mile)
Anderson Mill Rd.	West of Howard Ln. - Loop 1	Construct 6 lane roadway with median on new location	AUSTIN / WILLIAMSON / TRAVIS	2.7
Arterial C/Deepwood Dr.	RM 620 to Sam Bass Rd.	Construct 4 lane roadway - Currently under study by City	ROUND ROCK	0.3
Arterial C/Deepwood Dr.	1/2 mile S. of RM 620 - Wyoming Springs Dr.	Construct 4 lane roadway with median on new location	ROUND ROCK	0.5
Arterial C/Deepwood Dr.	Wyoming Springs Dr. - O'Connor Blvd.	Construct 4 lane roadway with median on new location	ROUND ROCK	0.7
Arterial L	IH 35 Frontage Rd. - Sunrise Rd.	Construct 4 lane roadway with median on new location	ROUND ROCK	1.1
Arterial M	Arterial L - Old Settlers Blvd.	Construct 4 lane roadway with median on new location	ROUND ROCK	0.8
FM 1460'	Quail Valley Dr. - SE Inner Loop	Widen from 2 lanes to 4 lanes with median	TXDOT / GEORGETOWN	1.0
FM 1460'	SE Inner Loop - CR 111	Widen from 2 lanes to 4 lanes with median	TXDOT / GEORGETOWN	1.4
Georgetown Inner Loop (SE)	IH 35 - CR 110	Convert from 2 lanes to 4 lane expressway	TXDOT / GEORGETOWN	3.0
Howard Ln.	RM 620 - Anderson Mill Rd.	Construct 6 lane roadway with median on new location	WILLIAMSON	1.1
Howard Ln.	Anderson Mill Rd. - McNeil Rd.	Construct 4 lane roadway with median on new location	WILLIAMSON	1.2
Lakeline Blvd.	East of Lake Creek Parkway - Parmer Ln.	Construct 2 additional travel lanes	AUSTIN	1.4
Lakeline Mall Dr. (Spectrum Dr.)	4000' W of Parmer Ln. - Parmer Ln.	Widen 4 lane roadway to add median	AUSTIN	0.8
McNeil Rd.	Travis County Line - 0.2 mi. N. of SH 45	Widen from 4 lanes to 6 lanes	WILLIAMSON	1.9
McNeil Rd.	0.2 mi. N. of SH 45 - IH 35	Widen from 4 lanes to 6 lanes	ROUND ROCK	2.0
Old Settlers Blvd./FM 3406	Sam Bass Rd. - Creek Bend Blvd.	Convert from 4 lanes to 4 lanes with median	TXDOT/ ROUND ROCK	0.8
Old Settlers Blvd.	IH 35 - Greenhill Dr. East	Widen from 4 lanes with a median to 6 lanes with a median	ROUND ROCK	0.6
Palm Valley Blvd. / US 79	N. Mays St./BR IH 35 - FM 1460	Widen from 4 lanes with a median to 6 lanes with a median	TXDOT / ROUND ROCK	1.6
Parmer Ln./FM 734	Brushy Creek - Spectrum Dr.	Widen from 4 lanes with a median to 6 lanes with a median	TXDOT	0.9
Parmer Ln./FM 734	Spectrum Dr. - Amberglen Blvd.	Construct 3-level diamond interchange	TXDOT/AUSTIN	0.8
RM 620	SH 45 (N) - O'Connor Dr.	Reconstruct from 4 lanes with turn lane to 6 lanes with median	TXDOT/WILLIAMSON	2.0
RM 620	O'Connor Dr. - Wyoming Springs Dr.	Reconstruct from 4 lanes with turn lane to 6 lanes with median	TXDOT/WILLIAMSON	0.7
RM 620	Wyoming Springs Dr. - Deepwood Dr.	Reconstruct from 4 lanes with turn lane to 6 lanes with median	TXDOT/WILLIAMSON	0.9
Round Rock Ave. / RM 620	Deerwood Dr. - Deepwood Dr.	Convert from 4 lanes with turn lane to 4-lane expressway	TXDOT/ ROUND ROCK	0.2
Round Rock Ave. / RM 620	IH 35 (N) - Deerwood Dr.	Convert from 4 lanes with turn lane to 4-lane expressway	TXDOT/ ROUND ROCK	0.8
Sam Bass Rd.	FM 3406 - Meadows Drive East	Widen from 2 lanes to 6 lanes with median	ROUND ROCK	1.6
University Blvd.	IH 35 (N) - Sunrise Rd.	Widen from 4 lanes with median to 6 lanes with median	ROUND ROCK	0.9
US 79 Connector	RM 620 at Deepwood Dr. to IH 35 at US 79	Construct 4 lane roadway with median on new location	TXDOT	0.8
Wyoming Springs Dr.	RM 620 - Arterial C/Deepwood Dr.	Construct 4 lane roadway with median on new location	ROUND ROCK	0.5
			Precinct Total - Centerline Miles	32.8

*Pass-through finance agreement with TxDOT is in progress by City of Georgetown for FM 1460

ES-5 Williamson County Long Range Projects by Precinct

Precinct 2 Long Range Plan Projects				
Roadway Name	Project Limits	Project Description	Jurisdiction	Length (mile)
Anderson Mill Rd.	Spicewood Pkwy. – US 183	Widen from 4 lanes to 4 lanes with median	AUSTIN	1.0
Anderson Mill Rd. (Lime Creek Rd.)	RM 1431 - Lime Creek Rd.	Widen from 2 lanes to 6 lanes with median	CEDAR PARK	1.3
Anderson Mill Rd. (RM 2769)	Volente Rd. - RM 620	Widen from 4 lanes (by 2015) to 6 lanes with median	TXDOT	0.9
Arterial A1	US 183 - Ronald W. Reagan Blvd.	Construct 4 lane roadway on new location	LEANDER	2.4
Bagdad Rd.	Old 2243 W - San Gabriel Pkwy.	Widen from 2 lanes to 4 lanes with median	LEANDER	4.0
Bagdad Rd.	San Gabriel Pkwy. - RM 1869	Widen from 2 lanes to 4 lanes with median	LEANDER/ WILLIAMSON	3.1
Brown Bridge Rd.	SH 29 - RM 1869	Widen from 2 lanes to 4 lanes	WILLIAMSON	0.2
Brushy Creek Rd.	Parmer Ln. - Ranch Trails	Widen from 2 lanes to 4 lanes with median	CEDAR PARK	1.1
CR 177	Ronald W. Reagan Blvd. - CR 175	Widen from 2 lanes to 4 lanes	WILLIAMSON	1.2
CR 200	CR 202 - SH 29	Widen from 2 lanes to 4 lanes	WILLIAMSON	4.6
CR 202	CR 200 - CR 207	Widen from 2 lanes to 4 lanes	WILLIAMSON	2.7
CR 202	CR 207 - US 183	Widen from 2 lanes to 4 lanes	WILLIAMSON	1.4
CR 214	Rolling Hills Rd. - US 183	Widen from 2 lanes to 4 lanes	WILLIAMSON	1.8
CR 214	SH 29 - Rolling Hills Rd.	Widen from 2 lanes to 4 lanes	WILLIAMSON	2.6
CR 236	US 183 - CR 207	Widen from 2 lanes to 4 lanes	WILLIAMSON	6.5
CR 273/Mel Mathis Ave.	CR 272 - RM 2243	Widen from 2 lanes to 4 lanes	LEANDER	1.5
Cross Creek Ln.	SW1 - Ronald W. Reagan Blvd.	Construct 2 lanes at a new location	WILLIAMSON	1.9
Crystal Falls Pkwy.	US 183 A - Ronald W. Reagan Blvd.	Widen from 2 lanes to 4 lanes with median	LEANDER	1.5
Gupton Way	Park St. - Brushy Creek Rd.	Construct 4 lane roadway with median on new location	CEDAR PARK	0.7
Lakeline Blvd.	CR 281 - San Gabriel Pkwy.	Extend Lakeline Blvd. on new location (2 lanes)	LEANDER	2.3
Lakeline Blvd.	San Gabriel Pkwy. - RM 2243	Extend Lakeline Blvd. on new location (2 lanes)	LEANDER/ WILLIAMSON	1.5
Lakeline Mall Dr.	Lake Creek Parkway - 4000' W of Parmer Ln.	Construct 4 lane roadway with median on new location	AUSTIN	0.8
Little Elm Trail.	Lakeline Blvd. - Bell Blvd.	Construct 4 lane roadway with median on new location	CEDAR PARK	1.5
Loop 332	RM 1869 - SH 29	Widen from 2 lanes to 4 lanes with median	TXDOT	1.0
Lyndhurst St.	0.2 mi S of Avery Ranch Blvd. (Staked Plain Dr.) - Lakeline Blvd.	Construct 4 lane roadway with median on new location	AUSTIN	0.7
Lyndhurst St.	0.2 mi S of Lakeline Blvd. - SH 45	Construct 4 lane roadway with median on new location	AUSTIN	0.5
New Hope Dr.	RM 1431 - Lakeline Blvd.	Widen from 2 lanes with median to 4 lanes with median	CEDAR PARK	1.3
New Hope Dr.	Lakeline Blvd. - Bagdad Rd.	Widen from 2 lanes with median to 4 lanes with median	CEDAR PARK	0.6
New Hope Dr.	183 A - Cottonwood Creek Trail	Widen from 4 lanes with median to 6 lanes with median	CEDAR PARK	0.6
New Hope Dr.	Cottonwood Creek Trail - Ronald W. Reagan Blvd.	Widen from 2 lanes to 4 lanes with median	CEDAR PARK	1.0
New Hope Dr.	Ronald W. Reagan Blvd. - CR 175 (Sam Bass Rd.)	Extend New Hope Dr. as 4 lanes with median	CEDAR PARK	1.7
Park St.	Lakeline Blvd. - Bell Blvd.	Widen from 2 lanes to 2 lanes with a median	CEDAR PARK	1.5
Park St.	Bell Blvd. - 183A	Widen from 2 lanes to 2 lanes with a median	CEDAR PARK	0.7
Parmer Ln./FM 734	RM 1431 - Brushy Creek	Widen from 4 lanes with median to 6 lanes with median	TXDOT	2.0
Pecan Creek Pkwy.	Lake Creek Pkwy. - Anderson Mill Rd.	Widen from 4 lanes to 4 lanes with median	WILLIAMSON/AUSTIN	0.7

ES-5 Williamson County Long Range Projects by Precinct

Precinct 2 Long-Range Plan Projects				
Roadway Name	Project Limits	Project Description	Jurisdiction	Length (mile)
Ranch Trails.	Riley Trail - Brushy Creek Rd.	Extend 2 lanes with a median to Brushy Creek Rd.	CEDAR PARK	0.8
Reveille Blvd. / CR 269	183A - Ronald W. Reagan Blvd.	Widen 2 lanes to 4 lanes with median	LEANDER	1.8
RM 1431	Anderson Mill Rd. - Bagdad Rd.	Widen from 4 lanes to 6 lanes with median	TXDOT / CEDAR PARK	1.1
RM 1431	Cottonwood Creek Trail - Parmer Ln./ Ronald W. Reagan Blvd.	Widen from four lanes with median to 6 lanes with median	TXDOT / CEDAR PARK	1.6
RM 1869	Burnet County Line - Loop 332	Widen from 2 lanes to 2 lanes with median	TXDOT	6.8
RM 1869	Loop 332 - US 183 N	Widen from 2 lanes to 4 lanes	TXDOT	3.3
Ronald W. Reagan Blvd.	FM 3405 - SH 29	Convert from 2 lanes to 6 lane divided highway	WILLIAMSON	7.9
San Gabriel Pkwy.	Ronald W. Reagan Blvd. - US 183 N	Widen from 2 lanes to 6 lanes with median	LEANDER	2.7
San Gabriel Pkwy.	US 183 N - Halsey Dr.	Widen from 2 lanes to 6 lanes with median	LEANDER	0.8
San Gabriel Pkwy.	Halsey Dr. - 1000' W. of Bagdad Rd.	Widen from 2 lanes to 6 lanes with median	LEANDER	0.7
SH 29	Burnet County Line- SH 29 LH Bypass, west of Liberty Hill	Build frontage roads	TXDOT	3.4
SH 29	Burnet County Line - SH 29 LH Bypass, west of Liberty Hill	Construct mainlanes	TXDOT	3.4
SH 29	LH Bypass intersection with SH 29, east of Liberty Hill - US 183	Build frontage roads	TXDOT	1.0
SH 29	LH Bypass Intersection with SH 29, east of Liberty Hill - US 183	Construct mainlanes	TXDOT	1.0
SH 29	US 183 - Ronald W. Reagan Blvd.	Build frontage roads	TXDOT	3.0
SH 29	US 183 - Ronald W. Reagan Blvd.	Construct mainlanes	TXDOT	3.0
SH 29 Business	SH 29 LH Bypass, west of Liberty Hill - E of Loop 332W	Widen from 4 lanes to 4 lanes with median	TXDOT	3.1
SH 29 LH Bypass	SH 29 W of Liberty Hill to SH 29, 1 mi. W of US 183	Build frontage roads	TXDOT	4.2
SH 29 LH Bypass	SH 29 W of Liberty Hill to SH 29, 1 mi. W of US 183	Construct mainlanes	TXDOT	4.2
SW 1 (Cross Creek Rd.)	Cross Creek Ln. - SH 29	Reconstruct to 4 lanes with a median	WILLIAMSON	1.7
US 183	FM 3405 - SH 29	Widen from 4 lanes to 4 lanes with a median (future frontage roads)	TXDOT	3.7
			Precinct Total - Centerline Miles*	99.7

* Does not include length of SH 29 frontage roads.

ES-6 Williamson County Long Range Projects by Precinct

Precinct 3 Long Range Plan Projects				
Roadway Name	Project Limits	Project Description	Jurisdiction	Length (mile)
Arterial A (Kenny Fort Blvd.)	Round Rock ETJ - University Blvd.	Construct 4 lanes with a median on a new location	ROUND ROCK	1.6
Arterial A (Kenny Fort Blvd.)	University Blvd. - CR 112/CR 117	Construct 4 lanes with a median on a new location	ROUND ROCK	1.0
Arterial H	Arterial J - IH 35	Construct 4 lanes with a median on a new location	ROUND ROCK	0.8
Arterial J	Arterial H - Arterial L	Construct 4 lanes with a median on a new location	ROUND ROCK	1.3
Chisholm Trail Rd. Extension	Arterial J - Existing Chisholm Trail Rd.	Construct 4 lanes with a median on new location	ROUND ROCK	1.3
Chisholm Trail Rd.	Existing Chisholm Trail Rd. - FM 3406	Widen 2 lanes to 4 lanes with a median	ROUND ROCK	0.7
CR 104	SH 130 - CR 105	Widen from 2 lanes to 2 lanes with a median	WILLIAMSON	1.7
CR 120	FM 971 - SH 29	Reconstruct road to upgrade to 2 lane minor roadway standards	WILLIAMSON	2.3
CR 143	SH 195 - IH 35	Reconstruct to 2 lane undivided arterial	GEORGETOWN	2.1
CR 152	FM 971 - SH 130	Widen from 2 lanes to 4 lanes	WILLIAMSON	1.0
CR 175/Sam Bass Rd.	RM 2243 - Parkside Pkwy.	Widen from 2 lanes to 4 lanes with a median	WILLIAMSON	2.3
CR 176	Sam Bass Rd. - RM 2243	Widen from 2 lanes to 2 lanes with a median	WILLIAMSON	1.9
CR 237	Ronald W. Reagan Blvd. - CR 216	Reconstruct 2 lanes to 4 lanes with a median	JARRELL/WILLIAMSON	1.6
CR 237 Extension	CR 216 - FM 487 at CR 305	Construct 4 lanes with a median on a new location	JARRELL/WILLIAMSON	1.3
CR 254	US 183 - RM 2338	Widen from 2 lanes to 4 lanes	WILLIAMSON	2.1
CR 303 Extension	FM 1100 - Ronald W. Reagan Blvd.	Construct 2 lanes with a median on a new location	JARRELL/WILLIAMSON	0.6
CR 303	FM 1100 - 0.75 mi. N. of FM487 (East Loop)	Widen from 2 lanes to 2 lanes with a median	JARRELL/WILLIAMSON	3.1
CR 304	CR 305 at IH 35 - 0.8 mi. E. of IH 35	Reconstruct from 2 lanes to 4 lanes with a median	JARRELL/WILLIAMSON	1.0
CR 305	FM 487 - CR 313	Reconstruct from 2 lanes to 4 lanes with a median	JARRELL/WILLIAMSON	2.7
CR 313	Geode Ln. - CR 332	Reconstruct from 2 lanes to 4 lanes with a median	JARRELL/WILLIAMSON	1.0
CR 332	FM 487 - CR 313	Reconstruct from 2 lanes to 4 lanes with a median	JARRELL/WILLIAMSON	1.1
CR 332	CR 313 - CR 3001	Reconstruct from 2 lanes to 4 lanes with a median	JARRELL/WILLIAMSON	0.5
CR 332 Extension	CR 3001 - CR 303	Construct 2 lanes with a median on a new location	JARRELL/WILLIAMSON	1.1
CR 370 Extension	IH 35 - FM 487	Reconstruct to 4 lanes and extend CR 370 to FM 487 at CR 305	JARRELL/WILLIAMSON	1.5
Creek Bend Blvd.	Wyoming Springs Dr. - Hidden Glen Dr.	Construct 2 lanes with a median on a new location	ROUND ROCK	0.6
DB Wood Rd.	Williams Dr. - Cedar Breaks Rd.	Widen from 2 lanes to 4 lanes with a median	GEORGETOWN	2.0
FM 971	Austin Ave. - Georgetown Inner Loop	Widen from 2 lanes with a median to 4 lanes with a median	TXDOT/GEORGETOWN	1.4
FM 971	Georgetown Inner Loop - SH 130	Widen from 2 lanes with a median (by 2015) to 4 lanes with a median	TXDOT/GEORGETOWN	0.6
FM 971	SH 130 - FM 1105	Widen from 2 lanes to 2 lanes with a median	TXDOT	3.6
FM 3405	US 183 - RM 2338	Widen from 2 lanes to 4 lanes	TXDOT	7.5
Georgetown Inner Loop (NE)	SH 29 to FM 971	Widen from 2 lanes to 4 lanes with a median	GEORGETOWN	1.8
Georgetown Inner Loop (NE)	FM 971 to IH 35	Widen from 2 lanes to 4 lanes with a median	GEORGETOWN	1.0
Georgetown Inner Loop (SE)	CR 110 - SH 29	Widen from 2 lanes to 4 lanes with a median	GEORGETOWN	1.3
Georgetown Inner Loop/Southwest GTN Bypass	SH 29 W - RM 2243	Widen from 4 lanes with a median (future frontage roads) to 4 lane expressway with frontage roads	GEORGETOWN/ WILLIAMSON/ TXDOT	1.9

ES-6 Williamson County Long Range Projects by Precinct

Precinct 3 Long Range Plan Projects				
Roadway Name	Project Limits	Project Description	Jurisdiction	Length (mile)
Georgetown Inner Loop/Southwest GTN Bypass	RM 2243 - IH 35	Widen from 4 lanes with a median (future frontage roads) to 4 lane expressway with frontage roads	GEORGETOWN/ WILLIAMSON/ TXDOT	1.4
Jarrell Northeast Loop	CR 303, 0.75 mi. N. of FM 487- Yankee Rd. Overpass	Construct 2 lanes with a median on a new location	JARRELL/WILLIAMSON	1.7
Jarrell: S. 6 th St. Extension	FM 487 – Sonterra Blvd.	Construct 2 lanes with a median on a new location	JARRELL/WILLIAMSON	0.8
Jarrell High School Rd.	N. 1 st St. – FM 487	Construct 4 lanes with a median on a new location	JARRELL/WILLIAMSON	1.4
Neenah Ave.	4000' E. of Parmer Ln. - approx. 1500' W. of Great Oaks Dr.	Completion of Neenah Ave.	AUSTIN/WILLIAMSON	1.4
Northwest Blvd.	IH 35 - Austin Ave. at FM 971	Construct new overpass at IH 35	GEORGETOWN	0.3
Reveille Blvd.	Ronald W. Reagan Blvd. - RM 2243	Widen from 2 lanes to 4 lanes with a median	LEANDER	0.9
RM 1431	Parmer Ln./Ronald W. Reagan Blvd. - Wyoming Springs Dr.	Widen from 4 lanes with a median to 6 lanes with a median	TXDOT	4.0
RM 1431	Wyoming Springs Dr. - IH 35	Widen from 4 lanes with a median to 6 lanes with a median	TXDOT	1.6
RM 2243	Hero Way - Norwood Dr.	Widen from 2 lanes to 6 lanes with a median	TXDOT	6.5
RM 2243	Norwood Dr. - Spur 26/Austin Ave.	Widen from 4 lanes with a median to 6 lanes with a median	TXDOT	1.1
RM 2338	FM 970 - Ronald W. Reagan Blvd.	Widen from 2 lanes to 4 lanes with a median	TXDOT	5.5
Ronald W. Reagan Blvd.	CR 302 - IH 35	Construct 2 lane undivided extension of Ronald W. Reagan Blvd. on new location	WILLIAMSON	4.0
Ronald W. Reagan Blvd.	IH 35 - SH 195	Widen from 2 lanes to 4 lanes with a median	WILLIAMSON	5.8
Ronald W. Reagan Blvd.	SH 195 - RM 2338	Widen from 2/4 lanes to 6 lanes with a median	WILLIAMSON	4.9
Ronald W. Reagan Blvd.	RM 2338 - FM 3405	Widen from 2/4 lanes to 6 lanes with a median	WILLIAMSON	4.1
Sam Bass Rd.	RM 1431 - FM 3406	Widen from 2 lanes to 6 lanes with a median	ROUND ROCK	2.8
SE 1	SE Georgetown Inner Loop - CR 104	Widen from 4 lanes with a median (future frontage roads) to 4 lane expressway with frontage roads	GEORGETOWN/ WILLIAMSON/ TXDOT	2.2
SE 1	CR 104 - CR 100	Construct 4 lane expressway with frontage roads on a new location	GEORGETOWN/ WILLIAMSON/ TXDOT	2.6
SH 195	Shell Rd. - IH 35	Widen from 4 lanes with a median to 6 lanes with a median	TXDOT	2.2
SH 29	Ronald W. Reagan Blvd. - DB Wood Rd.	Build frontage roads	TXDOT	6.7
SH 29	Ronald W. Reagan Blvd. - DB Wood Rd.	Construct mainlanes	TXDOT	6.7
SH 29	DB Wood Rd. - IH 35	Widen from 4 lanes with a median to 6 lanes with a median	TXDOT	1.2
SH 29	Haven Ln. - FM 1660	Widen from 2 lanes to 4 lanes with a median	TXDOT	7.4
Shell Rd.	SH 195 - Williams Dr.	Widen from 2 lanes to 4 lanes with a median	WILLIAMSON/ GEORGETOWN	4.2
Southwestern Blvd.	SH 29 - Raintree Dr.	Widen from 2 lanes to 4 lanes with a median	GEORGETOWN	0.4
Southwestern Blvd.	Raintree Dr. - Inner Loop/Carlson Cove	Widen from 2 lanes to 4 lanes with a median	GEORGETOWN	0.9
Southwestern Blvd.	Inner Loop/Carlson Cove - CR 111/Westinghouse	Widen from 2 lanes to 4 lanes with a median	GEORGETOWN	1.6

ES-6 Williamson County Long Range Projects by Precinct

Precinct 3 Long Range Plan Projects				
Roadway Name	Project Limits	Project Description	Jurisdiction	Length (mile)
Southwest GTN Bypass	DB Wood Rd. – SH 29 W	Construct 4 lane divided road on a new location	GEORGETOWN	1.6
US 183	FM 970 - FM 3405	Widen from 4 lanes to 4 lanes with a median (future frontage roads)	TXDOT	4.7
Wyoming Springs Dr. Extension	RM 1431 - FM 3406	Construct 4 lanes with a median on new location	ROUND ROCK/ WILLIAMSON	1.7
Wyoming Springs Dr. Extension	FM 3406 - Brightwater Blvd./Creek Bend Blvd.	Construct 4 lanes with a median on a new location	ROUND ROCK/ WILLIAMSON	0.9
			Precinct Total - Centerline Miles	150.2

ES-7 Williamson County Long Range Projects by Precinct

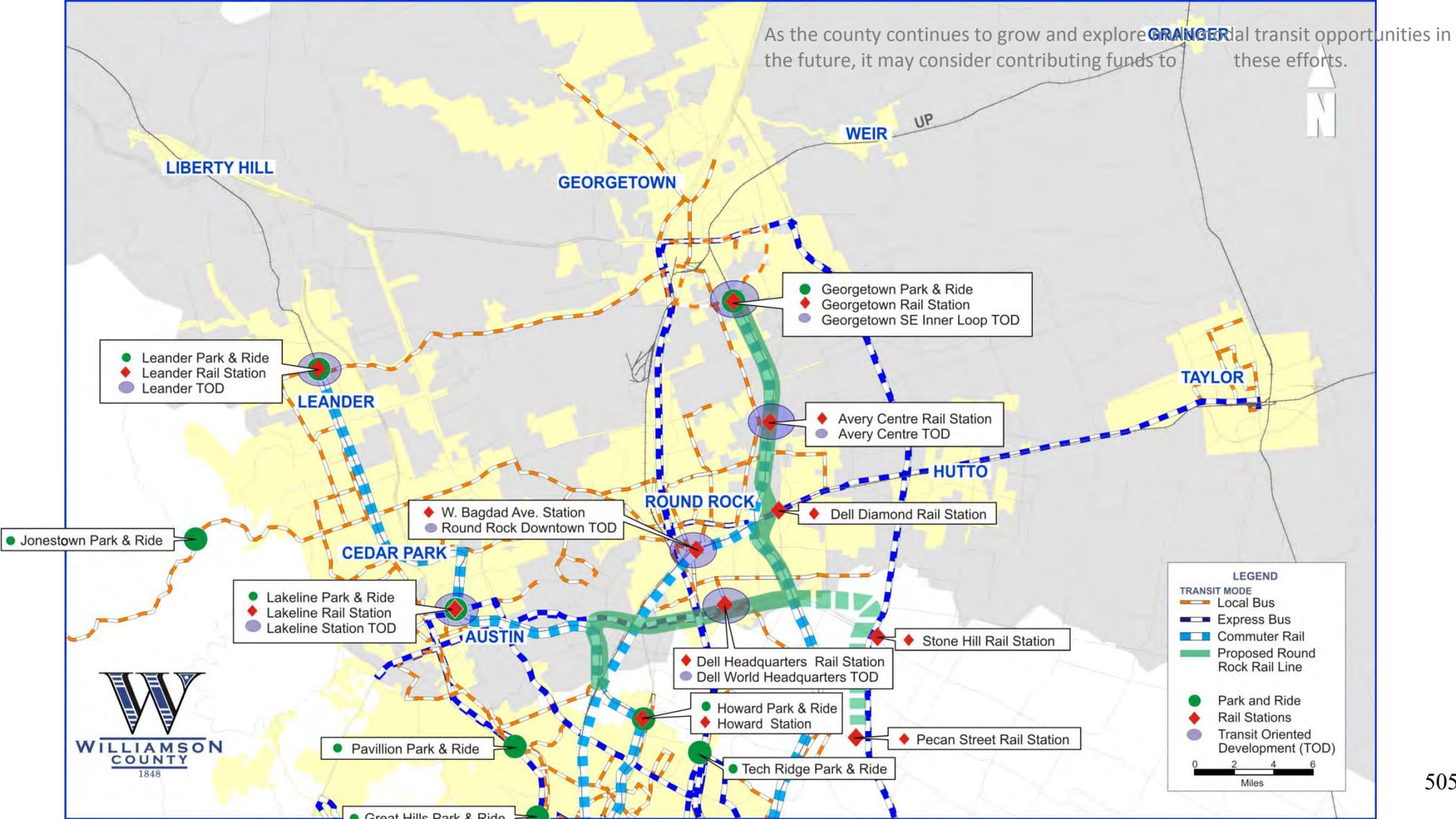
Precinct 4 Long Range Plan Projects				
Roadway Name	Project Limits	Project Description	Jurisdiction	Length (mile)
Arterial A (Kenney Fort Blvd.)	CR 112/CR 117 - Joe DiMaggio Blvd.	Construct new 4 lanes with median roadway	ROUND ROCK	2.1
Arterial A (Kenney Fort Blvd.)	Joe DiMaggio Blvd. - 1000' S. of US 79	Widen from 2 lanes with a median to 6 lanes with a median	ROUND ROCK	0.6
Arterial A (Kenney Fort Blvd.)	1000' South of US 79 - Gattis School Rd.	Widen from 2 lanes with a median to 6 lanes with a median	ROUND ROCK/ WILLIAMSON	1.9
Arterial A (Kenney Fort Blvd.)	Gattis School Rd. - Louis Henna Blvd. (SH 45 N)	Construct new 6 lanes with median roadway	ROUND ROCK/ WILLIAMSON	0.6
Carl Stern Blvd.	US 79 - FM 685	Widen from 2 lanes to 4 lanes with a median	HUTTO	2.4
Carl Stern Blvd.	FM 685 - FM 1660	Widen from 2 lanes to 4 lanes with a median	HUTTO	1.3
Carl Stern Blvd.	FM 1660 - CR 134	Widen from 2 lanes to 4 lanes with a median	HUTTO	1.7
Chandler Rd.	FM 1460 - CR 110	Widen from 2 lanes to 4 lanes with a median	ROUND ROCK	2.3
Chandler Rd.	CR 110 - SH 130	Widen from 2 lanes to 4 lanes with a median	ROUND ROCK	1.4
Chandler Rd.	SH 130 - FM 1660	Widen from 2 lanes to 4 lanes with a median	WILLIAMSON	3.5
Chandler Rd.	FM 1660 - SH 95	Widen from 2 lanes to 4 lanes with a median	WILLIAMSON	7.1
Chandler Rd. Ext.	SH 95 - FM 619	Construct new 2 lane roadway	WILLIAMSON	1.8
Chandler Rd. Ext./ FM 619	On FM 619, at Chandler Rd. Ext. – US 79	Reconstruct 2 lane roadway	WILLIAMSON	3.5
Collector 4-1	SH 130 - CR 110	Construct 4 lane undivided roadway on new location	WILLIAMSON	1.5
Collector 4-2	Limmer Loop - US 79	Construct 4 lane undivided roadway along Haybarn Ln. and Tradesman Park Dr.	WILLIAMSON	2.0
CR 100 Intersection	CR 119 Ext. - Chandler Rd.	Widen from 2 lanes to 4 lanes with a median	WILLIAMSON	0.5
CR 101	US 79 - Chandler Rd.	Reconstruct 2 lane road to 4 lanes with a median	WILLIAMSON	3.9
CR 108	US 79 - CR 118	Widen from 2 lanes to 4 lanes with a median	HUTTO	2.8
CR 110/Southwestern Blvd.	CR 111/Westinghouse Rd. - US 79	Widen from 2 lanes to 4 lanes with a median	WILLIAMSON	5.7
CR 112	University Blvd. - FM 1460	Widen from 2 lanes to 4 lanes with a median	WILLIAMSON	2.1
CR 112	FM 1460 - CR 110/Southwestern Blvd.	Widen from 2 lanes to 4 lanes with a median	WILLIAMSON	1.6
CR 119/Ed Schmidt Rd.	US 79 – Limmer Loop	Widen from 2 lanes with a median to 4 lanes with a median	HUTTO/WILLIAMSON	1.2
CR 119 Ext.	Limmer Loop – CR 100	Construct 4 lanes with a median on new location	WILLIAMSON	1.8
CR 137	FM 1660 - Rowe Ln.	Widen from 2 lanes to 4 lanes with a median	PFLUGERVILLE	2.8
CR 138	SH 130 - CR 137	Widen from 2 lanes to 4 lanes with a median	WILLIAMSON	2.2
CR 366/Old Georgetown Rd.	FM 397 - Chandler Rd	Reconstruct and widen to 4 lanes	TAYLOR	2.0
Double Creek Dr.	US 79 - Forest Creek Dr.	Construct new 4 lanes with median roadway	ROUND ROCK	0.7
FM 1460	CR 111/Westinghouse Rd. - Chandler Rd.	Widen from 2 lanes to 4 lanes with a median	TXDOT / WILLIAMSON	1.2
FM 1660 (Existing Alignment)	US 79 - CR 134	Widen from 2 lanes to 2 lanes with a median at a new location	TXDOT	3.3
FM 1660 (New Alignment)	SH 29 to Chandler Rd.	Widen from 2 lanes to 4 lanes with a median	TXDOT	3.0
FM 1660 (New Alignment)	Chandler Rd. - FM 3349	Widen from 2 lanes to 4 lanes with a median	TXDOT/WILLIAMSON	7.4
FM 1660 (New Alignment)	FM 3349 to FM 973	Extend 4 lane roadway with median on new location	TXDOT	2.2
FM 1660 (New Alignment)	FM 973 to SH 95	Extend 2 lane roadway on a new location	TXDOT	2.1
FM 397/Taylor Loop	SH 95 - CR 411	Construct new 4 lanes with median roadway	TXDOT	0.9

ES-7 Williamson County Long Range Projects by Precinct

Precinct 4 Long Range Plan Projects				
Roadway Name	Project Limits	Project Description	Jurisdiction	Length (mile)
FM 685	US 79 - SH 130	Widen from 4 lanes to 4 lanes with a median	HUTTO	2.2
FM 973	FM 1660 - Travis County Line	Widen from 2 lanes to 4 lanes with a median	TXDOT	1.7
FM 973	US 79 - FM 1660	Widen from 2 lanes to 4 lanes with a median	TXDOT	5.7
Gattis School Rd.	BR IH 35/Mays St. - Greenlawn Blvd.	Widen from 4 lanes to 6 lanes with a median	ROUND ROCK	0.7
Gattis School Rd.	Greenlawn Blvd. – A.W. Grimes Blvd.	Widen from 4 lanes with a median to 6 lanes with a median	ROUND ROCK	0.5
Gattis School Rd.	A.W. Grimes Blvd.- Red Bud Ln.	Widen from 4 lanes to 6 lanes with a median	ROUND ROCK	2.6
Gattis School Rd.	Red Bud Ln. - Priem Ln.	Widen from 2-4 lanes to 4 lanes with a median	WILLIAMSON	1.2
Gattis School Rd.	Priem Ln. - SH 130	Widen from 2-4 lanes to 4 lanes with a median	WILLIAMSON	0.7
Greenlawn Blvd.	SH 45 – W. Pflugerville Pkwy.	Widen from 4 lanes with a median to 6 lanes with a median	ROUND ROCK	0.2
Greenlawn Blvd.	W. Pflugerville Pkwy. - IH 35	Widen from 4 lanes with a median to 6 lanes with a median	ROUND ROCK	0.8
Limmer Loop	CR 108- US 79	Widen from 2 lanes with a median to 4 lanes with a median	WILLIAMSON	4.6
Limmer Loop	CR 110 - CR 108	Widen from 2 lanes with a median to 4 lanes with a median	WILLIAMSON	1.8
W. Pflugerville Pkwy.	Greenlawn Blvd. - Round Rock ETJ	Convert 2 lanes to 2 lanes with a median	ROUND ROCK	0.7
Red Bud Ln.	CR 110 - Old Settlers Blvd.	Widen from 2 lanes to 4 lanes with a median	ROUND ROCK	1.4
Red Bud Ln.	Old Settlers Blvd. - US 79	Widen from 2 lanes with a median to 4 lanes with a median	ROUND ROCK	1.0
Red Bud Ln.	US 79 – Forest Creek Dr.	Widen from 2 lanes with a median to 4 lanes with a median	ROUND ROCK	1.6
Red Bud Ln.	Forest Creek Dr. - Gattis School Rd.	Widen from 2 lanes with a median to 4 lanes with a median	ROUND ROCK	0.7
Ronald W. Reagan Blvd.	CR 302 - SH 95	Construct 2 lane undivided extension of Ronald W. Reagan Blvd. along CR 311 and CR 302	WILLIAMSON	7.8
SE Inner Loop	CR 100 - SH 29	Convert 4 lane divided to 4 lane expressway with frontage roads	WILLIAMSON	1.3
SH 29	FM 1660 - SH 95	Widen from 2 lanes to 4 lanes with a median	TXDOT	6.7
SH 95	SH 29 - FM 397	Widen from 4 lanes to 4 lanes with a median	TXDOT	3.4
SH 95	Walnut Ave. - US 79	Widen from 4 lanes to 4 lanes with a median	TXDOT	0.7
SH 95	US 79 - FM 1660	Widen from 2 lanes to 4 lanes with a median	TXDOT	5.7
SH 95	FM 1660 - Bastrop County Line	Widen from 2 lanes to 4 lanes with a median	TXDOT	4.9
University Blvd.	Sunrise Rd. – A.W. Grimes	Widen from 4 lanes to 6 lanes with a median	ROUND ROCK	2.0
US 79	FM 1460 - Red Bud Ln.	Widen from 4 lanes with a median to 6 lanes with a median (urban design)	TXDOT / ROUND ROCK	2.7
US 79	Red Bud Ln. - FM 685	Widen from 4 lanes with a median to 6 lanes with a median (suburban design)	TXDOT / ROUND ROCK	3.1
			Precinct Total - Centerline Miles	139.9
* Pass-through finance application in progress by City of Georgetown for FM 1460.				

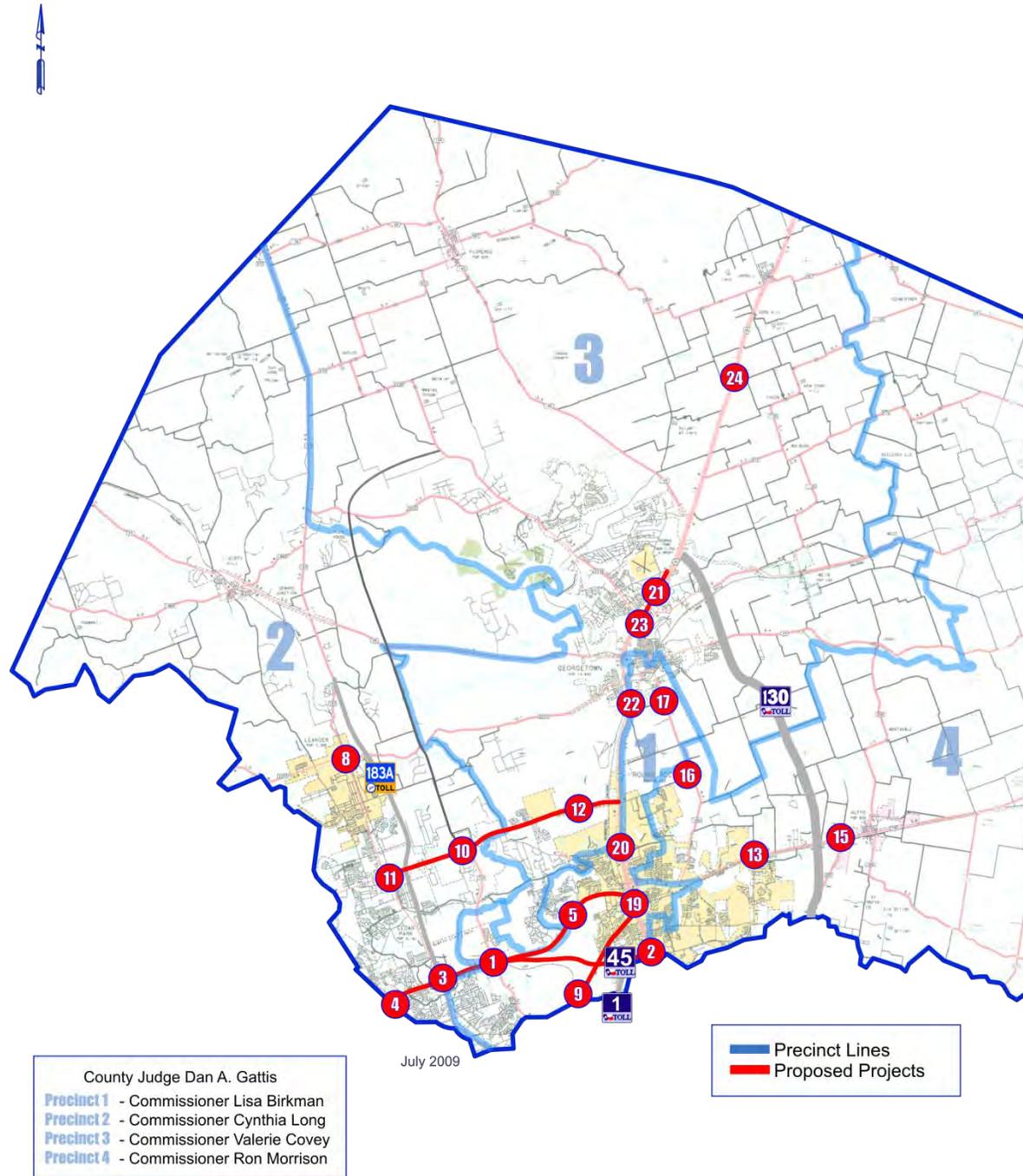
Figure ES-8 Williamson County Transit Possibilities

Several cities in Williamson County, including Round Rock, Cedar Park and Georgetown, are currently exploring transit options with entities such as Capital Metro and the Austin San Antonio Commuter Rail District.



As the county continues to grow and explore additional transit opportunities in the future, it may consider contributing funds to these efforts.

Figure ES-9 Williamson County Proposed Bottleneck Projects



1. Parmer Ln. at RM 620/SH 45 (3-level diamond)
2. SH 45 at IH 35 (complete direct connectors)
3. RM 620 – US 183 to Anderson Mill Rd. (operational improvements)
4. RM 620 at Anderson Mill Rd. (underpass)
5. RM 620 – SH 45 to IH 35 (operational improvements)
6. RM 620 at O'Connor Dr. (grade separation)
7. RM 620 at Howard Ln. (grade separation)
8. US 183 at RM 2243 (operational improvements)
9. McNeil Rd. – IH 35 to Williamson County Line (operational improvements)
10. Parmer Ln. – SH 45 to Anderson Mill Rd.
11. RM 1431 at US 183 and CapMetro RR
12. RM 1431 – US 183 to IH 35
13. US 79 at Redbud Ln.
14. US 79 at Mays St.
15. US 79 at FM 685
16. FM 1460 at University Blvd.
17. FM 1460 at Georgetown Inner Loop
IH 35 Corridor
18. IH 35 at RM 620
19. IH 35 at US 79
20. IH 35 at FM 3406
21. IH 35 NBFR – Williams Dr. to Lakeway Dr.
22. IH 35 at Georgetown Inner Loop
23. IH 35 at Williams Dr.
24. IH 35 at CR 237/CR 311

County Judge Dan A. Gattis

- Precinct 1 - Commissioner Lisa Birkman
- Precinct 2 - Commissioner Cynthia Long
- Precinct 3 - Commissioner Valerie Covey
- Precinct 4 - Commissioner Ron Morrison

July 2009

- Precinct Lines
- Proposed Projects

