



Williamson County, Texas

Adopted Budget Fiscal Year 2019-2020

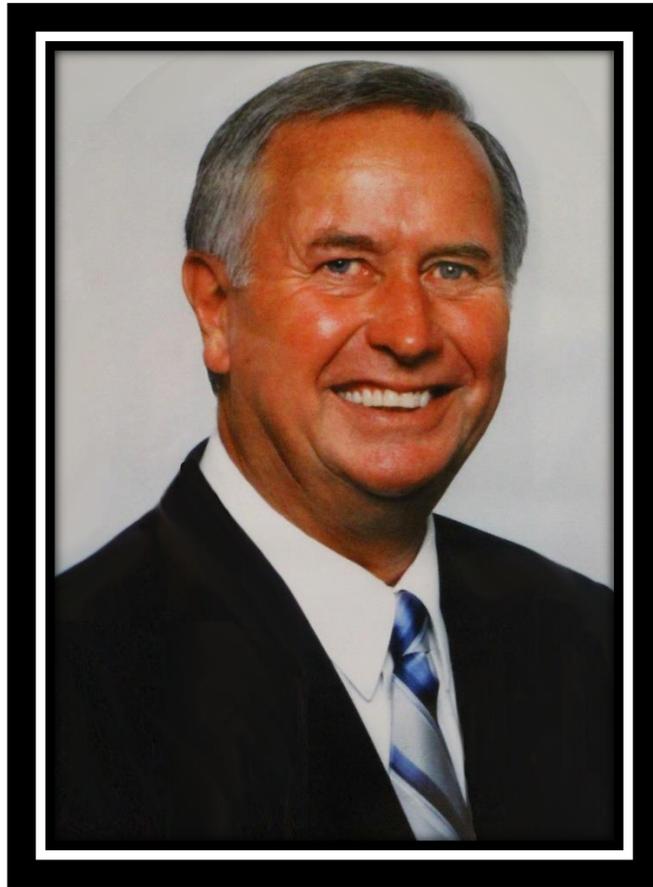


**Williamson County
Judge John Doerfler
1942 - 2019**

A tribute to Williamson County Judge John Doerfler,
who served from 1991 to 2006, and his contributions to
the Williamson County Budget Office.



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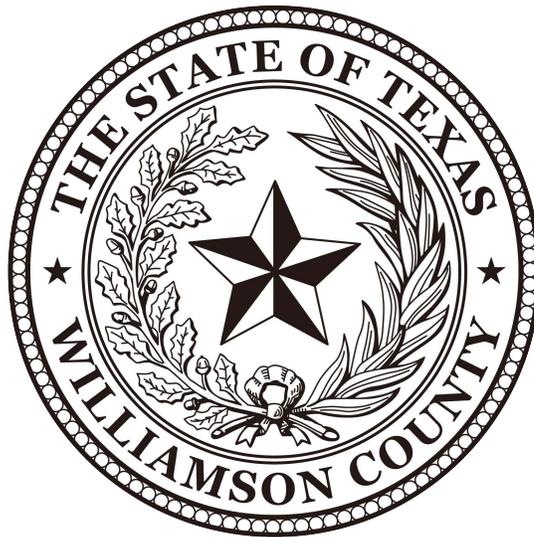
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ORGANIZATIONAL SUMMARIES

FY 2020





ASHLIE KOENIG
BUDGET OFFICER
WILLIAMSON COUNTY, TEXAS

TO THE HONORABLE MEMBERS OF COMMISSIONERS COURT
WILLIAMSON COUNTY, TEXAS

BUDGET MESSAGE

INTRODUCTION

For fiscal year 2019-2020, Williamson County has adopted a budget of \$221,049,620 for our General Fund, \$45,052,060 for the Road & Bridge Fund (R&B) and \$127,742,206 for Debt Service for a total adopted budget of \$393,843,886. This is an 8% increase from the total adopted budget of \$364,635,418 during the 2019 fiscal year. The 2019-2020 total tax rate decreased slightly from \$0.459029 to \$0.458719. Revenue projections totaled \$379,809,311, roughly \$25.6M more in tax revenue, \$3.3M more in investment income and \$665K more in charges for services compared to the previous fiscal year. General Fund revenue is estimated at \$215,024,705, \$35,269,167 for R&B and \$129,515,439 for Debt Service. The budget was balanced using a total of \$9,722,893 from the combined reserves above. As part of the total budget, roughly \$13.1M was set aside from the general fund reserve and earmarked for capital projects in conjunction with our cash reserve reduction program. In addition, the court, for the third year in a row, chose to fund our Long-Term Transportation Plan using \$7M from the general fund and \$5M from our Road and Bridge Fund.

In following the Court's adopted policy of maintaining adequate reserve levels at a minimum of 35% of our General Fund budget, cash ending projected for end of 2019 was at \$90.9M, roughly 41% of the General Fund budget. The R&B fund reserves projected at year end were \$23.4M, roughly 52% of the R&B fund budget. Williamson County strives to maintain a healthy fund balance in order to preserve strong financial position while carrying a heavy debt load. This ultimately enables the County to maintain our current bond rating of AAA assigned by both Standard & Poors and Fitch ratings. In addition, a conservative reserve fund allows the County to respond to future economic uncertainties as well as growing service demands, stabilization of the tax rate and reduction of debt.

ECONOMIC ENVIRONMENT / FORECAST

Williamson County is located just north of the University of Texas, in Austin, surrounded by a large music scene and an ever-growing, high-tech industry to include the home base of Dell Computer in Round Rock. Williamson County was recently ranked the seventh-fastest growing county in the nation with a population of slightly more than a half-million. In addition to being ranked the fourth-healthiest county in Texas, this area continues to be regarded by most as the "best place to live" in the state due to the balance of a strong

economy, good education, attractive housing, a relatively pleasant climate and plenty to do. With the growth in population expected to reach 609,155 residents by end of 2019, Williamson County continues to experience strong economic expansion while addressing significant infrastructure needs, specifically in its road system. Significant drivers of the County's growth, which is expected to continue, are North Loop 1, SH130 and Texas State Highway 45 toll roads, providing better access for Williamson County to and from Austin. In addition, the County is home to 12 hospitals and mental health facilities as well as many higher education options including branches of Texas A&M, Texas State, Austin Community College and Southwestern University. As a result of classic supply and demand, we are now seeing another year of double digit increases in valuations/assessments. According to the Williamson County Appraisal District, the average home value for 2019 is \$296,960, an increase over the previous year's value of \$284,484 or an increase of \$12,476, circa 4.4%. Based on the average home value and adopted tax rate, the estimated individual tax bill will increase by \$52 per year. Taxable value has also increased to \$69.6B in 2019 as compared to \$65.2B in 2018. Williamson County has benefited from major retail and commercial developments such as IKEA, La Frontera, the Rivery and the Premium Outlet Mall mirrored by rapid residential growth of nearly \$4.18B. The County has seen a job increase of 3.01% with an unemployment rate of only 2.9%, well below the national average of 3.7%. The top 3 employment industries for the County include 1. Healthcare and Social Assistance (12.5%) 2. Professional, Scientific, Technology Services (10.9%) and 3. Retail Trade (11.5%). On the horizon are several large, urban-style developments coming to Williamson County. These developments will include storefronts, restaurants, residences, and Class A offices, with the promise of bringing thousands of jobs to the County. Other developments include Kalahari Resorts and Conventions with an indoor waterpark and another 700 jobs.

BUDGET PRIORITIES

INFORMATION TECHNOLOGY

Fiscal year 2020 marked a year of continued increases related to technology. The primary drivers include security, internet, network and software maintenance. \$253k has been earmarked for a server upgrade to the camera system at the Jail. Additional server storage and increased licensing fees will total \$1.32M. In FY 16 Williamson County funded the first year of a five-year plan to overhaul our existing network. FY 20 will mark the final year (of five) of an annual \$230K lease amount to complete this project for the long-term technological growth within the county. The current network has been in place for nearly twenty years. The age of the network, coupled with significant growth, has left the current network strained and inefficient.

DISTRICT COURTS

This year, FY 20, the Commissioners Court worked with our District Courts to create a Pre-Trial Services department made up of the Personal Bond Office with the addition of a new Director of Criminal Court Administration. This newly formed department will oversee the Risk Assessment, Financial Screening, and various other duties while working in tandem with the Magistrations department. The implementation of this new department will include \$100k for system upgrades, \$225k for Community Based Services, and a Capital Improvement request of \$500k in the Jail.

CAPITAL IMPROVEMENTS

Williamson County owns and maintains 60 structures and leases 17 more. Some of these facilities are 24-hour facilities, housing our jail population as well as juveniles and treatment center patients and require an elevated level of maintenance. Monies appropriated for 2019 include a Janitorial contract increase of \$1.1M along with facilities maintenance in excess of \$1.9M but will not fully address all maintenance needs requested. The Commissioners Court has allocated \$8.125M of the available \$13.1M for projects such as creating a redundant backup site for the radio tower system in the amount of \$2.25M, \$750k to replace the hot water system at the jail, \$130k to replace the Chiller at the ESOC, \$200k to add restrooms and a water fountain on the obstacle course at the Juvenile Justice Center, \$175k to complete the renovations for the Round Rock Ambulance Station, and \$413k to finish the Interpretive Center project at our relatively new River Ranch park. The largest project approved was the additional new space and existing remodel for the Children's Advocacy Center for \$5.5M. Remaining funding will be allocated in upcoming months for additional projects.

CHALLENGES

EMPLOYEE COMPENSATION

Once again, the Commissioners Court recognized the need to remain competitive with their labor force and recommended yet another \$3.8M in pay increases and re-classifications as well as an additional \$884k to fund a new compensation plan to include OT and Training for 911 Communications based on findings from our salary study. Pay increases requested were based on surrounding markets and cost of living increases throughout the area. As part of overall compensation, Williamson County saw a slight increase to employer medical contributions. The annual employer contribution rose from \$9,132 per employee to \$9,588 per employee, roughly 5%, to sustain our self-insured medical claims/plan. Williamson County currently appoints a Benefits' Committee to oversee and improve benefits, costs and plan design on behalf of the Court and the employees. The County continues to monitor all aspects of the benefit plan in an effort to reduce costs wherever possible while maintaining and delivering high quality healthcare benefits to its employee base. As a member of Texas County and District Retirement System (TCDRS), actuaries review our retirement plan annually. Based on historical data, trends and number of current retirees, TCDRS will increase or decrease our employer contribution to sustain the plan. An increase from 14.03% to 14.53% of total salary countywide was recommended to meet plan obligations for 2019-2020.

As mentioned earlier, Williamson County is one of the fastest growing counties in the nation. In addition to increases to our overall compensation plan, the Commissioners Court approved 47 new, full-time positions, totaling just over \$3.57M, to meet the demand for services in various areas. Seven new positions are for the Information Technology Systems department; 4 of which will be utilized to extend the after-hours help desk support. Six paramedics were approved to open the new fire station in Hutto and six more positions were approved for the

Parks Department, mainly to support River Ranch Park as it becomes fully operational. Finally, an additional 9 positions will be split between the Sheriff's Office and Corrections, mostly as Detectives, Correctional Officers, and Medical Officers.

ROADS

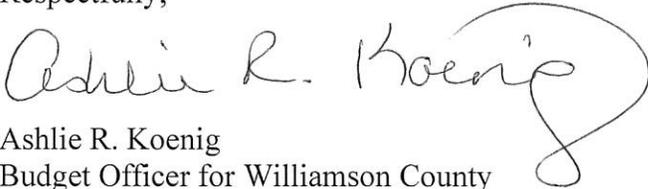
Several years ago, Williamson County identified it was behind the curve in maintaining roadways due to the unprecedented rate in which they were being added around the county. The Commissioners Court adopted an aggressive plan to tackle repaving and resurfacing projects by doubling its roadway rehabilitation budget to just over \$8M to further resurfacing projects and sealcoat overlays. An additional five million dollars was committed to specific rebuilds on major roadways as well as a set aside of \$12M for the county's long-term transportation plan to purchase right of way and conduct transportation studies. Several months ago, a bond committee was formed and a recommendation was made to move forward with a bond election for the purpose of constructing, improving, extending, expanding, upgrading and/or developing roads and other transportation-related improvements. This was taken to the voters on November 5, 2019 and a proposition was approved to issue general obligation bonds for roads not to exceed \$412M.

CONCLUSION

In closing it is prudent that I express my gratitude to all elected officials and department heads as well as the Commissioners Court of Williamson County for their continued support. In working together to prioritize departmental needs while exercising fiscal restraint and conservatism, we may all, individually and collectively, attain and accomplish our goals.

I would also like to express my gratitude to Jennifer Templeton, Budget Analyst, and Sarah Crain, Assistant Budget Officer, whose efforts, hard work and dedication make this document a reality.

Respectfully,

A handwritten signature in cursive script that reads "Ashlie R. Koenig". The signature is written in black ink and is positioned to the left of a large, stylized circular flourish that extends downwards and to the right.

Ashlie R. Koenig
Budget Officer for Williamson County



ADOPTED BUDGET OF WILLIAMSON COUNTY, TEXAS FOR FISCAL YEAR 2020

The Williamson County budget will raise more revenue from property taxes than last year's budget by an amount of \$21,172,392 which is a 7.2% percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$11,063,678.

RECORD VOTE OF COMMISSIONERS COURT:

Members of Commissioner Court	
Bill Gravell, County Judge	Approved
Terry Cook, Commissioner Precinct 1	Approved
Cynthia Long, Commissioner Precinct 2	Approved
Valerie Covey, Commissioner Precinct 3	Approved
Russ Boles, Commissioner Precinct 4	Approved

FILED FOR RECORD
JK
 SEP 30 2019
Nancy E. Ruter
 County Clerk, Williamson Co., TX

PROPERTY TAX RATES AND FINANCIAL INFORMATION:

	FY '17	FY '18	FY '19	FY '20
<i>Property Tax Rate</i>	\$0.476529	\$0.466529	\$0.459029	\$0.458719
<i>Effective Tax Rate</i>	\$0.446618	\$0.456040	\$0.446403	\$0.444477
<i>Effective M&O Rate</i>	\$0.254104	\$0.257106	\$0.247284	\$0.269029
<i>Rollback Tax Rate</i>	\$0.481847	\$0.486545	\$0.475819	\$0.471596
<i>Debt Rate</i>	\$0.167500	\$0.167500	\$0.167500	\$0.167560

Williamson County Total Debt Obligation as of September 1, 2019: \$801,709,942.00

FUND	DESCRIPTION	REVENUE	EXPENDITURES
0100	General Fund	215,024,705.00	221,049,620.00
0200	Road & Bridge General	35,329,167.00	45,052,060.00
	Carryover Fm Cash Ending	9,722,893.00	
	Total Road & Bridge Fund Revenues	45,052,060.00	
0600	Debt Service	129,515,439.00	127,742,206.00

FILED with the County Clerk on September 30, 2019

Ashlie R. Koenig
 Ashlie R. Koenig, Budget Officer

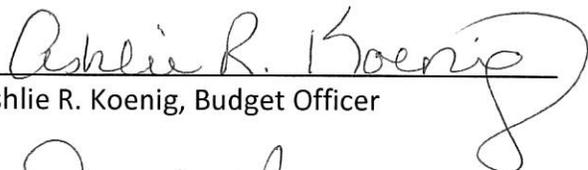
BUDGET CERTIFICATE

Budget Year from October 1, 2019 ending September 30, 2020



THE STATE OF TEXAS
WILLIAMSON COUNTY, TEXAS

We, Ashlie R. Koenig, Budget Officer, Jerri L. Jones, County Auditor, and Nancy E. Rister, County Clerk of Williamson County, Texas, do hereby certify that the attached budget is a true and correct copy of the Budget of Williamson County, Texas as passed and approved by Commissioners Court on the 27th day of August, 2019, as the same appears on file in the office of the County Clerk of said County.



Ashlie R. Koenig, Budget Officer



Jerri L. Jones, County Auditor



Nancy E. Rister, County Clerk



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Williamson County
Texas**

For the Fiscal Year Beginning

October 1, 2018

Christopher P. Morrill

Executive Director

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HISTORY OF WILLIAMSON COUNTY

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Along the San Gabriel River, there is ample proof that the primitive man inhabited the area as early as 4500 B.C. No Paleo Age skeletons of human beings have been found but the primitive men were few in number and burial rites may not have been practiced. Although chronological and cultural development in Williamson County is vague, fossils of now extinct mammals have frequently been found throughout the area.

During the 1600s, the cattle business was a lucrative enterprise for the Indians, early Spaniards, Mexicans and Anglos later on. With increased business brought the encroachment of white settlers on land that was previously thought of as "free" by the Indians. Sharp attacks by the Indians on the settlers coupled with lack of communication between nations further perpetuated a sharp divide amongst the Anglo Americans and the Indians and it was ultimately disease, war, murder and starvation that led to an unbelievable reduction in the Indian population.



In the late 1600s and early 1700s, Spanish missions were established in Texas, the most well-known mission of which was called the Alamo and was founded in 1718. Spanish missions were the subject of numerous raids causing Indians and Spaniards both to flee only to return and set up camp yet again. In 1751 the missions thrived until a new captain, Don Felipe de Rabago, was assigned to take charge. Captain Rabago was accused of bad conduct causing a rapid deterioration of morale amongst the missions. The spring of 1752 was very dry and illnesses of epidemic proportions followed bringing inhabitants to their last extremes of life.

In 1820 Moses Austin negotiated for an Anglo-American colony in Texas and the next year his son, Stephen F. Austin, arrived with settlers. Immigration was prevalent during this time. During the 1830s, what became Williamson County was a part of a vast area known as the Municipality of District of Viesca, named for Augustin Viesca, governor of Coahuila and Texas. In November 1835, the name was changed to the Municipality of Milam which evolved into a busy trading post.

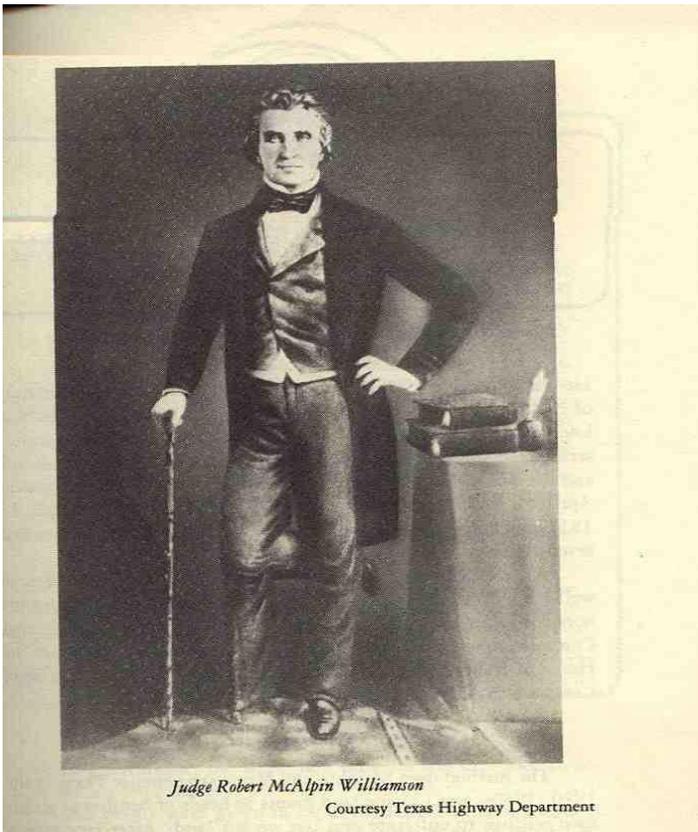
In the winter of 1848, a petition from the citizens of the western portion of Milam County was presented to the Honorable Legislature of the State of Texas requesting the following:

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"Your Petitioners citizens of the western portion of Milam County would most respectfully ask your Honorable body, as an act of convenience and justice to themselves, to grant unto them a new County to be known as Clear Water" ...

It was extremely inconvenient for the petitioners of Milam County to travel nearly 40 to 50 miles to attend the court. And so it was on this 2nd day of February, 1848, a new county was formed. The names suggested for this new establishment were "Clear Water" and "San Gabriel" county. However, double names were frowned upon in some governmental circles, and besides that, the members of the legislature had another



name in mind. "Williamson County" named after Judge Robert McAlpin Williamson, a most handsome and likeable man so commonly referred to as "Three-Legged Willie". At the age of 15, Robert Williamson was diagnosed with a serious illness referred to as "White Leg". His right leg was crippled and shriveled. For the rest of his life, he kept it drawn back at the knee, fastening it to a wooden leg, and therefore, acquiring the nickname "Three-Legged Willie". Shortly thereafter, a Commissioner's Court was appointed with each Commissioner "reserving to themselves one dollar per day for each and every day they may be required to serve."

In May of 1848, the five Commissioners were looking at various sites to establish a county seat. As they rested under an old oak tree, George Washington Glasscock, Sr., a member of a land development firm which had extensive land holdings in the area, came riding along on horseback. When Mr. Glasscock ran into the

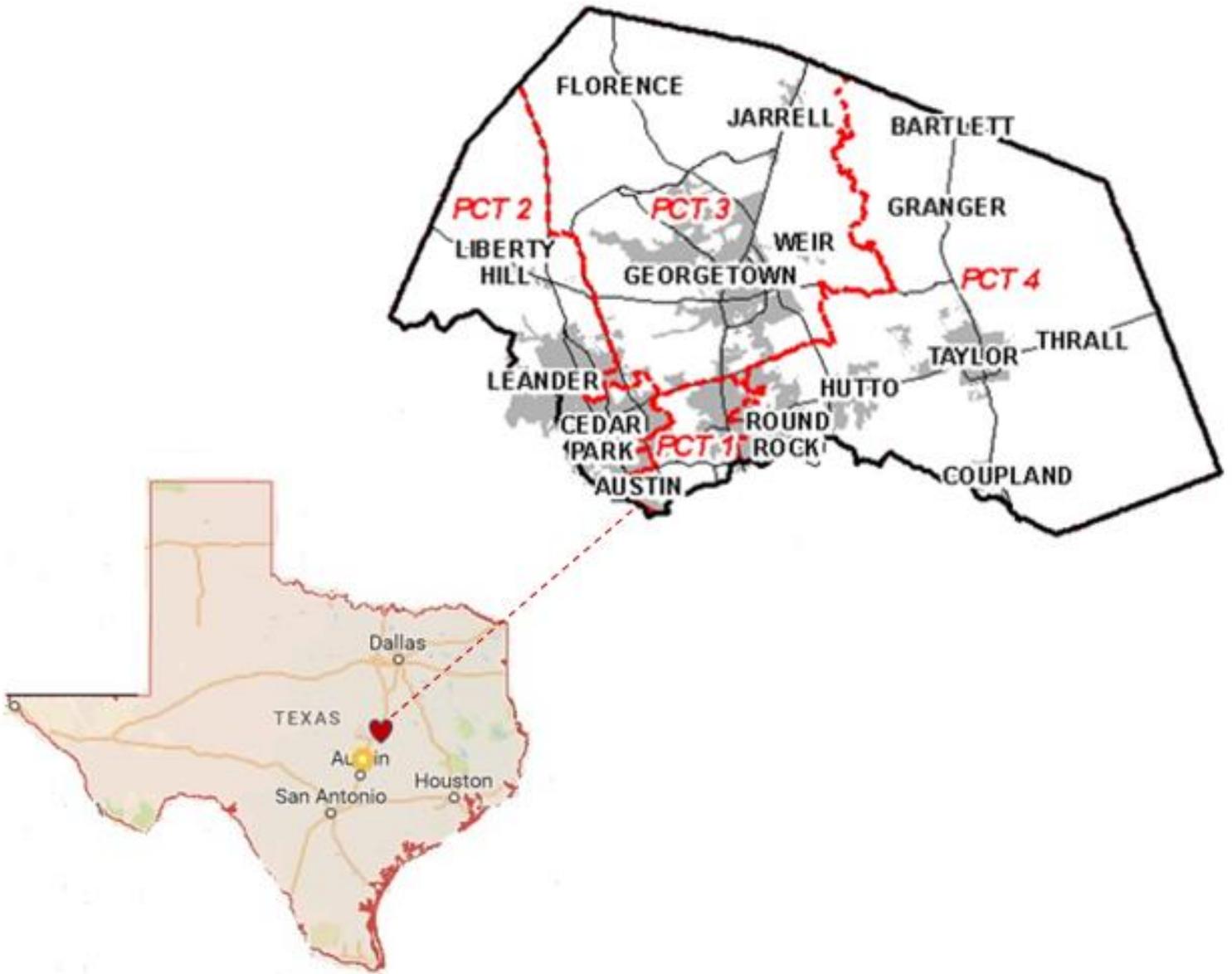
Commissioners, one of which was Washington Anderson, George's cousin, Mr. Anderson promptly spoke up and said, "George, if you will give us all the land, pointing north, between here and the San Gabriel River, we will make this the county seat and name the prospective city after you, calling it Georgetown." And so the county seat came to be located in Georgetown, Texas in 1848 in which it has remained.

Today Williamson County has a population of more than 585,398 with a land area of 1,136 square miles. Williamson County experiences an average of 34 inches of rain per year and boasts of a mild climate offering more than 300 sunny days each year. The County is well-known for a low crime rate, friendly neighborly people and county taxes that are among the lowest in the state. It is home to large corporations such as Dell Computer, Motorola, IBM and Cypress Semiconductor and offers many great advantages to lure new businesses into the area. Beef and livestock are top revenue sources for agriculture and the leading crops grown are sorghum, cotton, corn and wheat. The County's central location coupled with its proximity to Austin makes Williamson County a fantastic place live.

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WILLIAMSON COUNTY, TEXAS PRECINCT MAP



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TEXAS COUNTY GOVERNMENT OVERVIEW

History of County Government

The origin of Texas county government can be found in "municipality" the local unit of government under Spanish and Mexican rule. The municipalities were large areas embracing one or more settlements and the surrounding rural territory. By 1821 there were four major Spanish settlements in Texas (San Antonio, Bahia or Goliad, Nacogdoches, and the Rio Grande Valley) and three areas of light settlement and ranching. Prior to Texas' independence from Mexico, there were no political subdivisions at the county level. In 1835 Texas was divided into three departments (Bexar, Brazos, and Nacogdoches) and 23 municipalities. Under the new Republic established in 1836, the 23 municipalities became counties. When Texas became a state in 1845, there were 36 counties. Under the State constitution in 1845, the only major change was one that made all county offices elective positions. When Texas entered the Confederacy in 1861 and adopted a new state constitution, there were 122 counties. After reconstruction from the Civil War, the constitution of 1876 was adopted, which is still in effect and contains much detail concerning the governmental organization of Texas counties. The number of counties increased steadily until the present number of 254 counties was reached in 1931.

Functions of County Government

Today there are 254 counties serving the needs of Texans. The counties range in size from just under 100 residents to over three million. Major responsibilities include building and maintaining roads, recreational facilities and in some cases, county airports; construction and operating jails; operating the judicial system; maintaining public records; collecting property taxes; issuing vehicle registrations and transfers; and registering voters. Counties also provide law enforcement, conduct elections, and provide health and social services to indigent county residents. County governments are also playing a vital role in local economic development.

Williamson County Government

Williamson County, like other Texas counties, is considered to be an extension of state government. The focus of the county organization is judicial (civil and criminal justice, adult and juvenile probation), health and human services, law enforcement, and jail services. In addition, the County is responsible for the road and bridge maintenance for all unincorporated areas of the County. The County's governing body, Commissioners Court, is made up of the County Judge who is elected at large and four Commissioners' elected from each precinct. The County Judge is the presiding officer over the Commissioners Court. Budgetary responsibilities are a major function of the Commissioners Court. The Commissioners Court of Williamson County has budget authority over all county departments including those headed by elected officials. The responsibilities include setting the tax rate and adopting a budget. Throughout the year the court, as established in the budget policy, must approve adjustments to the budget. In addition the Commissioners Court set policies by Court Order for activities of the County. Other elected officials include the County and District Judges, Sherriff, Tax Assessor, District Attorney, Justices of the Peace, Constables, and the County and District Clerk.



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ORGANIZATIONAL GOAL

MISSION STATEMENT

Williamson County exists to provide public services with honesty, integrity and dynamic leadership for the citizens of Williamson County.

VISION STATEMENT

Williamson County is known for its role in providing a superior quality of life for its citizens. The cohesive county government, committed to effective governance, operates as a team to guarantee continual high quality services to its citizens. The citizens of Williamson County trust their elected officials and participate fully in the governance of the county. The rich heritage and values of the County are the basis of the strong sense of community in which makes Williamson the most desirable county to live in the state of Texas. The county staff and leadership are highly professional and committed to maintaining an integrated sustainable community. There are sufficient physical and human resources to provide the services that the citizen's needs. There is maximum effort to determine citizen needs and respond to those needs appropriately, while expending the least amount of public funds in a conservative, responsible and efficient manner.

STRATEGIC DIRECTION

Williamson County has developed a comprehensive strategic plan. The plan is included in full in the Appendix of this document. Williamson County will move in these broad directions:

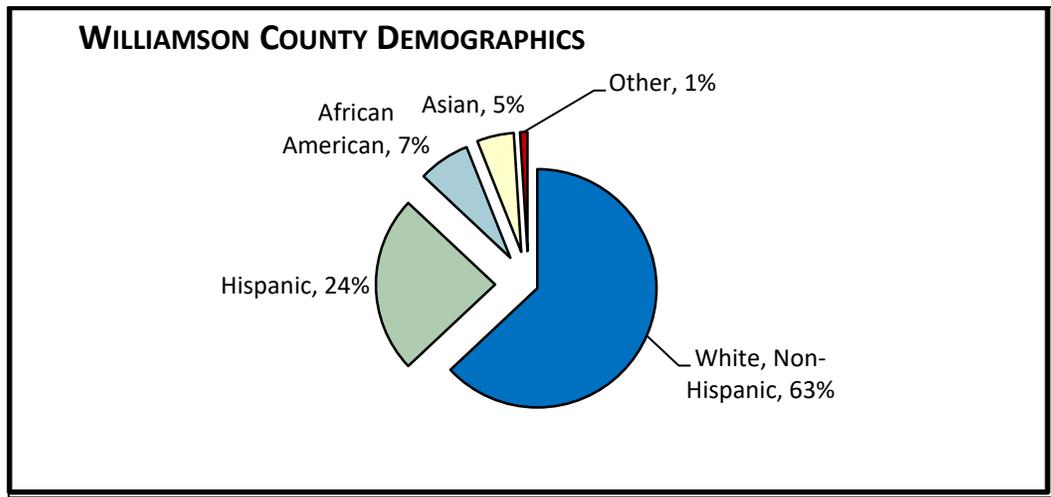
- ☞ Exert its leadership at the national, state and local level
- ☞ Ensure safety and justice throughout the county
- ☞ Enhance the quality of life within the county
- ☞ Ensure the resources needed to provide quality citizen services
- ☞ Plan the county's growth in collaboration with the cities
- ☞ Ensure mobility throughout the county
- ☞ Diversify our revenue sources
- ☞ Establish internal and external communications programs



WILLIAMSON COUNTY MISCELLANEOUS STATISTICS

FORM OF GOVERNMENT: Political subdivision of the state of Texas, a Public corporation, with a County Judge and four Commissioners as the governing body. The Commissioners Court has only three powers as authorized by the Constitution of Texas other State legislature or implied therefrom.

County Elected Officials:	29
County Employees Including those on Grant Programs:	1,783
Organized School Districts in the County:	16
Incorporated Municipalities in the County:	17
Area in Square Miles:	1,135.7
1950 Census:	38,853
2000 Census:	249,967
2010 Census:	422,679
2012 Estimated COG:	479,989
2015 Estimate:	518,755
2019 Projection:	536,424
Population Change 2010-2019:	113,745
Population Change 2000-2019:	286,457
Population Change 1950-2019:	497,616



ECONOMIC STATISTICS: Ninety-two percent of individuals 25+ have high school diplomas, 37% of individuals 25+ have a bachelor’s degree or higher, median household income is \$72,118.

RECREATION: Water activities, fishing, and camping at Lake Georgetown and Granger Lake, eight U.S. Corp of Engineers’ parks, Round Rock Express (AAA Minor League Baseball Team), Cedar Park Center (Texas Stars AHL Hockey Team), community athletic leagues, cycling and pedestrian trails, Southwestern University cultural and athletic events, Inner Space Caverns, museums, five county owned and maintained parks, Cedar Rock Railroad miniature train in the Southwest Regional Park, annual community events (including Georgetown Red Poppy Festival, Williamson County Sheriff Posse Rodeo, Round Rock Daffodil Days, Taylor

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International Barbecue Cook-off), Hill Country Flyer Steam train in Cedar Park, and other local activities

MINERALS: Output of dolomite, limestone, sand, gravel, oil, and gas

VEGETATION: The County is divided into two regions by the Balcones Escarpment, which runs through the center from north to south along a line from Jarell to Georgetown to Round Rock. The western half of the County is hilly brushland with an average elevation of 850 feet while the eastern half of the County is flat to gently rolling with an average elevation of 600 feet. Soils in the eastern half of the county are mostly dark loamey and clayey "blackland" soils and are extensively used for agriculture purposes and maintain some wooded vegetation along streams with mesquite, oak, pecan, and elm trees. About 30 percent of the land is prime farmland. Soils west of the Balcones fault are light to dark and loamy with limey subsoils. Vegetation is characterized by tall and mid grasses, post and live oak, mesquite, and junipers.

AGRICULTURE: Principal crops are cotton, hay, corn, sorghum, and wheat. Livestock raised includes cattle, hogs, poultry, sheep, and goats.

BUSINESS: Varied industries (food products, apparel, high tech, automotive, retail, utilities, construction, limestone quarries, agricultural and agribusiness, and other products), universities and educational facilities, healthcare facilities, and tourism. Primary employers include Dell, Round Rock, Leander, and Georgetown I.S.D., H.E.B., Wal-Mart, Williamson County, Sears Teleserv, St. David's Healthcare, and Scott & White.

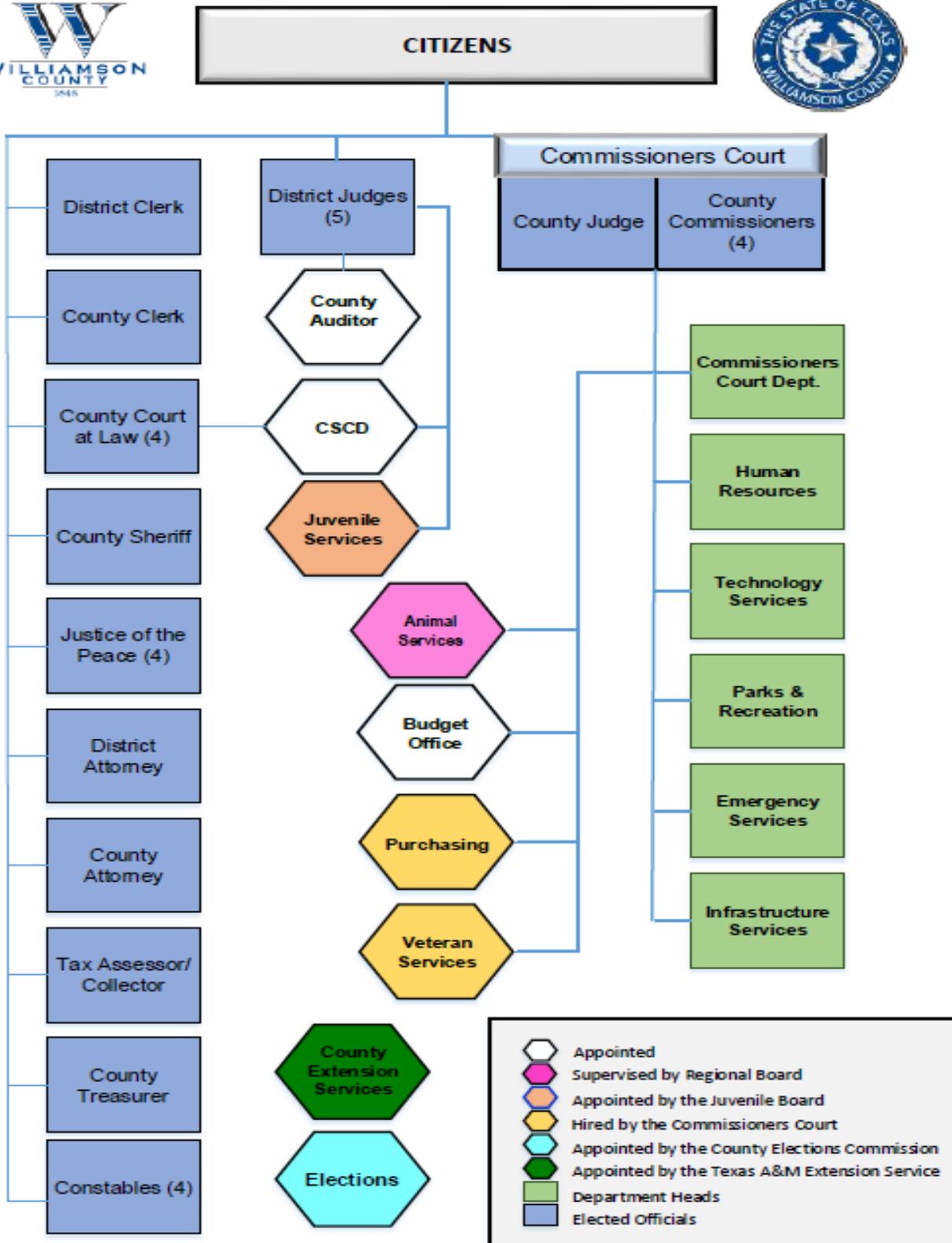
University Located within/ near the County

Austin Community College
Concordia Lutheran University
Huston-Tillotson University
Mary Hardin Baylor
St. Edward's University
Southwestern University
Temple College
University of Texas
Texas State University
East Williamson County Higher Education Center
Texas A&M University Central Texas

Hospital's Located within the County

Cedar Park Regional Medical Center
Johns Community Hospital, Taylor
Reliant Rehabilitation Hospital Central Texas
St. David's Georgetown Hospital
St. David's Round Rock Medical Center
Bluebonnet Trails Community Services
Seton Medical Center Williamson
Rock Spring Behavioral Health Hospital
Georgetown Behavioral Health Institute
Baylor Scott & White Hospital

WILLIAMSON COUNTY ORGANIZATION CHART



Updated October 2018

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ELECTED OFFICIALS OF WILLIAMSON COUNTY 2019-2020

Commissioners Court	<i>Bill Gravell Terry Cook Cynthia Long Valerie Covey Russ Boles</i>	County Judge Commissioner, Precinct #1 Commissioner, Precinct #2 Commissioner, Precinct #3 Commissioner, Precinct #4
Constables	<i>Vinnie Cherrone Rick Coffman Kevin Stofle Marty Ruble</i>	Constable, Precinct #1 Constable, Precinct #2 Constable, Precinct #3 Constable, Precinct #4
County Attorney	<i>Dee Hobbs</i>	County Attorney
County Clerk	<i>Nancy Rister</i>	County Clerk
County Court at Law	<i>Brandy Hallford Laura Barker Doug Arnold John McMaster</i>	Judge, County Court at Law #1 Judge, County Court at Law #2 Judge, County Court at Law #3 Judge, County Court at Law #4
County Sheriff	<i>Robert Chody</i>	Sheriff
County Treasurer	<i>Scott Heselmeyer</i>	Treasurer
District Attorney	<i>Shawn Dick</i>	District Attorney
District Clerk	<i>Lisa David</i>	District Clerk
District Judges	<i>Donna King Stacey Mathews Rick Kennon Ryan D. Larson Betsy Lambeth</i>	Judge, 26 th Judicial District Judge, 277 th Judicial District Judge, 368 th Judicial District Judge, 395 th Judicial District Judge, 425 th Judicial District

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ELECTED OFFICIALS OF WILLIAMSON COUNTY 2019-2020 *CONTD.*

Justice of Peace	<i>K.T. Musselman</i> <i>Edna Staudt</i> <i>Evelyn McLean</i> <i>Stacy Hackenberg</i>	Justice of Peace, Precinct #1 Justice of Peace, Precinct #2 Justice of Peace, Precinct #3 Justice of Peace, Precinct #4
Tax Assessor/ Collector	<i>Larry Gaddes</i>	Tax Assessor/ Collector

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APPOINTED OFFICIALS OF WILLIAMSON COUNTY 2019-2020

Budget Office	<i>Ashlie Koenig</i>	Budget Officer
Community Supervisions & Corrections (CSCD)	<i>Steve Morrison</i>	Director, CSCD
County Auditor	<i>Jerri Jones</i>	County Auditor
County Extension Office	<i>Katherine Whitney</i>	County Extension Director
Elections	<i>Christopher Davis</i>	Director, Election Services
Juvenile Services	<i>Scott Matthew</i>	Director, Juvenile Services
Veteran's Services	<i>Sherry Golden</i>	Director, Veteran's Services

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SENIOR DIRECTORS OF WILLIAMSON COUNTY 2019-2020

Emergency Services	<i>Chris Connealy</i>	Sr. Director, Emergency Services
Human Resources	<i>Rebecca Clemons</i>	Sr. Director, Human Resources
Technology Services	<i>Jay Schade</i>	Sr. Director, Technology Services
Parks	<i>Russell Fishbeck</i>	Sr. Director, Parks Department
Unified Road Systems	<i>Bob Daigh</i>	Sr. Director, Infrastructure Services

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GOVERNMENT OFFICE INFORMATION BY ORGANIZATIONAL UNIT

The government of Williamson County, Texas is subdivided into several different offices; each with its own legally constituted duties as prescribed by the constitution and/or legislative act. The heads of some offices are elected officials; others are appointed by the Commissioners' Court or the District Judges of Williamson County as provided by law.

Constitutional Offices

Williamson County is a political body. The general governing body of the County is the Commissioners' Court, which has none of the functions of a court, but has powers and duties clearly set forth and defined in the constitution and statutes. The Commissioners' Court is comprised of four commissioners, each of whom is elected by the qualified voters of one of four precincts in the County, and a County Judge, who is elected Countywide as presiding officer. Commissioners' Court was created to carry out a policy common to the whole state, whereas, it was not mainly created to advance the interest of the particular locality in which it is located. The election of the various County officials ensures, in most instances, the application of state laws and regulations, in the light of local conditions and statutes, and to establish a courthouse and jail, appoint numerous officials, fill vacancies in certain County offices, let contracts in the name of the County, build roads and bridges, administer the County's public welfare services, perform numerous duties in regard to elections, set the County tax rate, issue bonds and adopt the County budget.

District Courts

There are five District Courts in Williamson County, each of which is a court of general jurisdiction and may try both civil and criminal cases. The judge of each of the respective courts is elected Countywide. The District Courts have original jurisdiction in all criminal cases of the grade of felony, all suits on behalf of the state to recover penalties, forfeitures and escheat. The District Courts preside over all cases of divorce, misdemeanors involving official misconduct, suits to recover damages, slander or defamation of character, suits for title of land and for enforcement of liens thereon, suits for the right of property levied upon by virtue of any writ of execution, sequestration, or attachment when the property levied on is valued at an amount of \$500 (exclusive of interest) and all suits concerning contested elections.

These courts and the judges thereof have power to issue writs of habeas corpus, mandamus, injunction, certiorari and all writs necessary to enforce their jurisdictions. The District Courts also have appellate jurisdiction and general supervisory control over the County Commissioners' Court. They have general original jurisdiction over all causes of action which a remedy or jurisdiction is not provided by law or the Constitution. The District Court, concurrently with County Court, has the general jurisdiction of a probate court and may do all things associated with the duties of a probate court enumerated under County Court. In addition, the District Courts share concurrent jurisdiction with the County Courts at Law when the matter in controversy exceeds \$500, but is less than \$20,000. Along with these constitutional and statutory responsibilities, the District Judges have the statutory responsibility of appointing the County Auditor and Court Reporters for each of the respective District Courts. The District Judges, along with the County Court-at-Law Judges, appoint the Community Supervision and Corrections Department Director. The County Juvenile Board comprised of the District Judges and the County Judge appoints the Chief Juvenile Probation Officer.

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Constables

In general, the duties of the Constable are to perform a service or act, execute and return, as provided by law, all civil and criminal processes, writs, citations, subpoenas, summons, warrants, and precepts, directed and delivered by a lawful official, anywhere in the constable's County, or in a County contiguous to the constable's County, and in other locations as provided by law. The Constable may seize and sell real estate and personal property upon order of the court, take eviction action and attend justice court proceedings. The Constable may enforce all state laws and arrest offenders with or without warrant for felonies or misdemeanor offenses committed against the peace and dignity of the state.

County Attorney

The Countywide electorate elects the County Attorney. Duties include representation of the State of Texas in all criminal proceedings under investigation or pending before the County Courts at Law and Justice Courts of the County, examination and prosecution of all cases pending before the Juvenile Courts, and representation of the State in all cases appealed to or from any of these courts. The County Attorney also processes felony and misdemeanor hot checks, obtains protective orders for victims of domestic violence, represents the Department of Protective and Regulatory Services in cases involving abuse or neglect of children or helpless adults, and obtains commitment orders for mental illness and substance abuse. The County Attorney attends Commissioners' Court as the civil lawyer for the County and provides a full range of legal services in that capacity. Also provided by the County Attorney is legal advice to all County officials and employees. Where applicable, the County Attorney oversees the representation of officials and employees who are involved in litigation.

County Clerk

The Countywide electorate elects the County Clerk and the duties and fees of the office are prescribed by the legislature. The County Clerk is the clerk of the County and of Commissioners' Court and is the official recorder of County business. By legislation in Williamson County, the County Clerk functions as the clerk of the court for each of the County Courts at Law. In addition, the County Clerk acts as recorder of deeds and other instruments, records and issues death and birth certificates, issues marriage licenses, registers cattle brands, records and retains all plats, and maintains records of mental health commitments. The County Clerk serves as clerk of the Probate and Civil Court and keeps all records, books, paper, and proceedings of the probate court as well as the County Courts at Law criminal dockets. Additional responsibilities include keeping all records properly indexed, arranged and preserved.

District Attorney

The legislature may create the Office of the District Attorney in any judicial district in the state and prescribe the duties of that office. Such an office in Williamson County has been created and the District Attorney is a constitutional officer. The Countywide electorate elects the District Attorney. The duties of the office in general are to represent the State of Texas on all criminal matters before the District Courts of Williamson County. These matters include grand jury proceedings along with bond and asset forfeitures. The District Attorney also handles all appeals from any such matters that are taken to the Court of Appeals, Texas Court of Criminal Appeals, the Texas Supreme Court and the United States Supreme Court.

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District Clerk

The Countywide electorate elects the District Clerk. In general, the functions of this office are to serve in an administrative capacity for the District Courts, to perform judicial or quasi-judicial duties in connection therewith, to act as custodian of the court records, to receive money in the clerk's official capacity, and to perform general assessed duties as are enjoined by statute or imposed by the lawful authority of the court. The District Clerk of Williamson County also maintains the files for all criminal, civil, family, and tax cases handled by these courts.

Justice of the Peace Courts

There are four Justice of the Peace Courts in Williamson County. Each Justice of the Peace is elected by the voters living within their respective precinct. Justices of the Peace have jurisdiction in all Class C misdemeanor criminal matters where such fines are established by statute. Also, the Justices of the Peace have jurisdiction in civil matters either in Small Claims Court or Justice Court where the amount in controversy is \$20,000 or less (exclusive of interest) of which exclusive original jurisdiction is not given to the County or District Courts. Appeals to the County Court shall be allowed in all cases decided in Justice Court, however, in civil cases, only when the judgment is for more than \$20 (exclusive of costs). The Small Claims Court exercise concurrent jurisdiction with the Justice Courts in all actions for recovery of money by any person, association of persons, corporations or by any attorney for such parties or other legal entity where the amount involved, exclusive of cost, does not exceed the sum of \$20,000. Small Claims courts may only recover money. All decisions of Small Claims Court and Justice Courts, provided that the amount in controversy, exclusive of costs, exceeds the sum of \$20 may, upon rendition of final judgment by the Judge of the Court, be appealed to the County Court or County Courts at Law. Other duties of the Justices of the Peace in Williamson County include death inquests, mental probable cause hearings, criminal prisoner admonishments, peace bond hearings, school truancy cases, juvenile magistrate statements, animal cruelty hearings, and other administrative duties per code.

Sheriff

The qualified voters of the County elect the Sheriff to office. The duties of the Sheriff are prescribed by the legislature. The Sheriff may employ guards for the safekeeping of prisoners in the jail and, subject to regulations of Commissioners' Court, has charge and control of the courthouse. In addition, the Sheriff shall execute all processes and precepts directed by legal authority and make return thereof to the proper court. The Sheriff is the Chief Law Enforcement Officer for the County and custodian of the County jail. In addition to apprehending criminals and serving writs and other legal papers for the Civil, County, and District Courts, the Sheriff is also charged with keeping order in the courtrooms. The Sheriff also administers proactive programs aimed at crime prevention and substance abuse control such as the Drug Abuse Resistance Education (DARE) program.

Tax Assessor-Collector

The Tax Assessor-Collector is elected by the countywide electorate and performs all of the duties with respect to assessing property for the purpose of taxation and collection of taxes as may be prescribed by the legislature. The duties of the office consist of assessing and collecting County property taxes. The officer may serve in a similar capacity for any incorporated city, town, village, school districts—independent or otherwise, drainage district, and water control in the County. The Assessor-Collector of Williamson County, in addition to assessing and collecting for taxable real and personal property within the County, collects the taxes for many independent cities and districts. Other duties include collecting state and County license fees, occupation fees, and state automobile transaction taxes.

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County Treasurer

The Countywide electorate elects the County Treasurer. The duties of the County Treasurer are to receive County funds and disburse them, subject to the County Auditor's countersignature. The function of this office is an essential part of internal control in financial matters in that all monies due to the County must be placed in the treasurer's custody. Monies are forwarded to the County Treasury and can be withdrawn upon the signature of the County Treasurer and countersignature of the County Auditor. Additional responsibilities of the County Treasurer include signatory authority for all payroll related payments with the countersignature of the County Auditor. Also, the County Treasurer is responsible for the reconciliation of all bank accounts upon which the Treasurer acts as signatory. The County Treasurer prepares and submits all required reports and payments to the State of Texas and serves as Treasurer to the Bail Bond Board. In addition, the County Treasurer serves as the Certified Investment Officer for the County relative to all requirements of the Public Funds Investment Act.

OFFICES CREATED BY LEGISLATIVE LAW

County Court-at-Law

There are four County Courts-at-Law in Williamson County, each created by the legislature. The Countywide electorate elects each of the County Court-at-Law judges. These courts have jurisdiction in all misdemeanor cases, probate, and mental illness and chemical dependency matters. The County Courts-at-Law have concurrent jurisdiction with the District Courts in family law cases, including divorces, child custody cases and in civil matters where the amount in controversy does not exceed \$100,000 (exclusive of punitive or exemplary damages, costs, and interest). The County Courts-at-Law have appellate jurisdiction in all appeals in criminal and civil cases from Justice Courts and Municipal Courts. Along with these duties, the County Court-at-Law Judges and the District Judges appoint the Community Supervision and Corrections Department Director.

County Auditor

The County Auditor is appointed by the District Judges and serves as the Chief Accounting Officer of the County. The County Auditor has general oversight of all County records and has responsible per statute for projecting revenue during the budget process. The County Auditor must sign all checks written for the County. It is the responsibility of the County Auditor's office to audit each department of the County at least once each quarter. Financial reporting is also performed by the County Auditor's office. The creation of the Comprehensive Annual Financial Report (CAFR) and the Popular Annual Financial Report (PAFR), that is submitted each year to the Government Finance Officers Association for review, is the responsibility of the County Auditor. In addition, the County Auditor oversees the payroll function for the entire County. Other responsibilities include managing fixed assets and administering and reporting all grant funds received from the state and federal government and other entities. The County Auditor also serves as the fiscal officer for the Community Services and Corrections Department and Chief Fiscal Officer for Juvenile Services.

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Budget Officer

In a county with a population of more than 125,000 the Commissioners Court may appoint a Budget Officer. The Budget Officer is responsible for preparing a county budget for the fiscal year. In preparing or monitoring the budget, the Budget Officer may require the county auditor or any other district, county, or precinct officer of the county to provide any information necessary for the Budget Officer to properly prepare or monitor the budget. The county budget is approved by Commissioners Court.

Animal Shelter Director

The mission of the animal shelter is to provide humane care to unwanted or abandoned pets, to assist the participating entities in enforcing state law and local ordinances, and to otherwise serve the citizens in a cost-effective manner. The Shelter Director is responsible for animal shelter operations and staff through development and enforcement of policy and procedures ensuring compliance with local, state and federal law. Priorities include development and maintenance of budgetary and financial goals, communication and relationships with regulatory agencies, Commissioners' Court, Shelter Board and officials from all city/county entities. The director also monitors and reports trends which may be used to facilitate planning of programs consistent with the success of overall shelter goals. The Shelter Director is hired by the County utilizing input from the Regional Animal Shelter's Board of Directors.

Chief Juvenile Probation Officer

The County Juvenile Board, comprised of five District Judges and the County Judge, appoints the Chief Juvenile Probation Officer. The general duties of this office are to properly investigate, process, and handle all cases referred to them by the courts, law enforcement agencies, parents, and other agencies. The Juvenile Probation Department compiles and prepares a detailed social history on all referred offenders and recommends corrective action to the Juvenile Court. The department provides professional casework services and supervision to delinquent children who are placed on probation by the Juvenile Court. Juvenile detention and intensive residential care is also provided by and through the Juvenile Services Department. Each of these units provides care 365 days a year. Several specialized programs are operated through Juvenile Services to include Community Services and Restitution, Gang Intervention, and Juvenile Drug and Delinquency Prevention. One specialized sex offender caseload officer is also provided through Juvenile Services.

County Emergency Services Senior Director

The County Judge with the advice and consent of Commissioners' Court appoints the Senior Director of Emergency Services of Williamson County. It is the Senior Director's duty to control and direct the areas of Emergency Management, HazMat, MOT (Mobile Outreach Team), Dispatch, Wireless Communications, and EMS (Emergency Medical Services). It is the responsibility of the senior director to serve as a liaison with other municipal districts, state, County, regional, federal and other emergency management organizations. Emergency Management includes the coordination of disasters local, regional and state and the counties response in such areas. The area of HazMat is responsible for responding to Hazardous Material spills within the county and the region. MOT responds to mental health crisis calls in the county in coordination with the various law enforcement agencies within the county. Dispatch handles all 911 communications between the general public and County, City and Special District Agencies tasked with rapid response. Wireless Communications manages the radio system between the various Public Safety Agencies within the County. EMS responds to all emergency medical calls and handles transport of patients within the county.

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County Extension Service Agent

The Williamson County Office of the Texas Agricultural Extension Service is a unique partnership between the County Commissioners' Court and the Texas A & M University System. County Extension Agents provide outreach education to the citizens of Williamson County in the areas of Agriculture, Family and Consumer Sciences, 4-H, and Youth Development, and Horticulture. Agents utilize research-based information to conduct workshops, clinics, tours, meetings and programs, as well as preparing news releases and web-based education. The Extension Service values and promotes principles of citizen and community involvement, research-based education, lifelong learning, and volunteerism.

CSCD Director

The Community Supervision and Corrections Department (also known as Adult Probation Department) Director is appointed by the District and County Court-at-Law Judges with criminal jurisdiction. The department is responsible for supervising misdemeanor and adult offenders placed on community supervision (adult probation), offenders placed under pre-trial supervision, and offenders placed in the department's 90-bed intensive inpatient substance abuse program, the Central Texas Treatment Center. The department's mission is to protect the community and rehabilitate offenders. The department operates a number of rehabilitation programs for the supervision of offenders and specialized caseloads for sex offenders, special needs offenders, offenders required to be monitored on electronic monitoring or surveillance, and offenders required to have ignition interlock devices that monitor alcohol use within their vehicles. The department receives most of its funding from state funds and offender fees. The Texas Department of Criminal Justice-Community Justice Assistance Division provides grant and operational funds, and standards oversight to the department.

Elections Administrator

The Elections Administrator is the County Elections Official and is appointed by the Williamson County Elections Commission. The duties of the Elections Administrator include all voter registration activities for over 300,000 registered voters in 88 precincts and conduct election activities for more than 33 county, city and school governments, as well as 72 municipal and special utility districts. Duties also include the preparation and maintenance of appropriate political jurisdiction maps. The Administrator prepares elections contracts and conducts elections for federal and state elections, and for local elections when requested. Duties include the selection and coordination of poll sites, selection and training of poll workers, and preparation of ballot materials. The Elections Administrator coordinates the use of grant funds from the Help America Vote Act (HAVA) with the County Judge and the Auditor and maintains all electronic voting equipment and peripherals. The Administrator serves as the repository for local officials' campaign and expenditure reports. The Elections Administrator provides information to the public regarding voter registration and elections and serves as a liaison to the Secretary of State regarding elections issues.

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Human Resource Senior Director

The Human Resource (HR) Senior Director for Williamson County is appointed by the County Benefits Committee and the Commissioners' Court. The Senior Director must ensure the County is in compliance with state and federal hiring laws, that applicants meet the qualifications of a particular job opening and that the public is notified when a job opening becomes available within the County. The HR Senior Director is responsible for the management of the Self-Funded Benefits Plan and various other medical and dental benefit plans offered by the County as well as life and long-term disability insurance, workers' compensation insurance, the wellness program and the employee assistance program. The HR Senior Director also monitors the claims disbursement made under the Self-Funded Benefits Plan and must ensure the various benefits plans are administered in compliance with federal laws and regulation. The HR Senior Director must ensure the County complies with the Drug-Free Workplace Policy, the Family and Medical Leave Act (FMLA) and the Americans with Disabilities Act (ADA).

Infrastructure Services Senior Director

The County Judge with the advice and consent of the Commissioners' Court appoints the Senior Director of Infrastructure Services of Williamson County. It is the Senior Director's duty to control and direct the areas of Fleet Services, the County Engineer's Office and the Road and Bridge Division. It is the responsibility of the senior director to serve as a liaison with local, state, county, and federal organizations. The area of Facilities maintenance oversees all County real estate transactions and facilities construction activities. Facilities additionally ensures the quality and completion of maintenance and repair for all County-owned buildings and grounds. Fleet Services maintains Williamson County's Fleet of vehicles and equipment; makes recommendations during the Budget process of equipment replacement needs for county departments as well as assisting in defining what types of equipment should be purchased. The Road and Bridge Division of Williamson County has the responsibility for the maintenance and repair of all County roads, bridges, drainage structures and ditches pertaining to the road system in Williamson County. The County Engineer's Office is responsible for the planning, design and inspection of roadway and drainage facilities required to provide for the safe, economical and productive operation of the County's transportation system. The County Engineer's Office is additionally responsible for land development coordination activities such as plat review for the unincorporated areas within the County.

Parks & Recreation Senior Director

The County Judge appoints the Parks & Recreation Senior Director with the advice and consent of the Commissioners' Court. Under the direction of the County Judge and Commissioners Court, the Director provides highly complex and responsible administrative support to the Commissioner's Court. The Director is responsible for the preservation, protection, administration, the planning and development, and the operations and maintenance of the Williamson County Parks System. The Park System includes seven (7) park locations, two of which are currently under development. The Williamson County Expo Center is also a part of the Park System, and offers a variety of venues for diverse public enjoyment. The Park System includes the Williamson County Conservation Foundation with fourteen (14) preserves that aid in recovery of several endangered species of interest here in the County. Within the Park System, the public enjoys over 2400 acres of park land, and almost 1000 acres of limited access in certain preserves. Director responsibilities also include the administration and oversight of almost 28 miles of trails, and activities associated with a variety of park amenities such as rivers, creeks, small lakes, campsites, pavilions, a disc golf course, sports fields, splash pads, a cricket field, a narrow-gauge railroad concessions operation, and a variety of supporting facilities that help make the park experience memorable. The Director also coordinates park related development and activities with cities in the County, and with other County departments and outside agencies.

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Purchasing Agent

The Purchasing Agent is hired by the Commissioners' Court. The Purchasing Agent is responsible for carrying out the functions prescribed by law for a purchasing agent and administers the procedures prescribed by law for notice and public bidding for county purchases and contracts. The County Purchasing Agent purchases all supplies, materials and equipment required or used by the county and contracts for all repairs to purchased equipment, as needed.

Technology Services Senior Director

The County Judge with the advice and consent of the Commissioners Court appoints the Technology Services Senior Director of Williamson County. It is the senior director's duty to oversee the functions of Information Technology Services (ITS), Geographic Information Systems (GIS), 911 Addressing and Records Management (RM) for the County. ITS includes installing new systems, hardware and application software support, protecting computer-stored records, maintaining control of daily EDP functions, troubleshooting within County offices as computer-related issues arise as well as supporting County-wide telecommunications. GIS includes management of the central GIS database and interfaces as well as providing GIS, GPS, and related services to County departments and the public. 9-1-1 Addressing includes maintaining the 9-1-1 telephone database for the entire County and providing addressing services for the unincorporated areas and small cities. RM functions include warehousing and protecting records from the various County departments, monitoring and coordinating destruction schedules, and warehousing and coordinating the disposal of assets as the assets exceed their useful life. In addition, the director oversees County mail courier services.

Veterans Services

In a county with a population of 200,000 or more the Commissioners Court shall maintain a veteran's county service office. The Commissioners Court appoints the veterans county service officer and the number of assistant veteran's county service officers that it considers necessary. Veterans Services staff assists veterans and their families with information on programs and services that are available for individuals that have served in the armed forces. They also help them file for and receive their entitled benefits from the Department of Veterans Affairs. Programs and services available include educational benefits, vocational benefits, disability retirement, obtaining lost military records and more.

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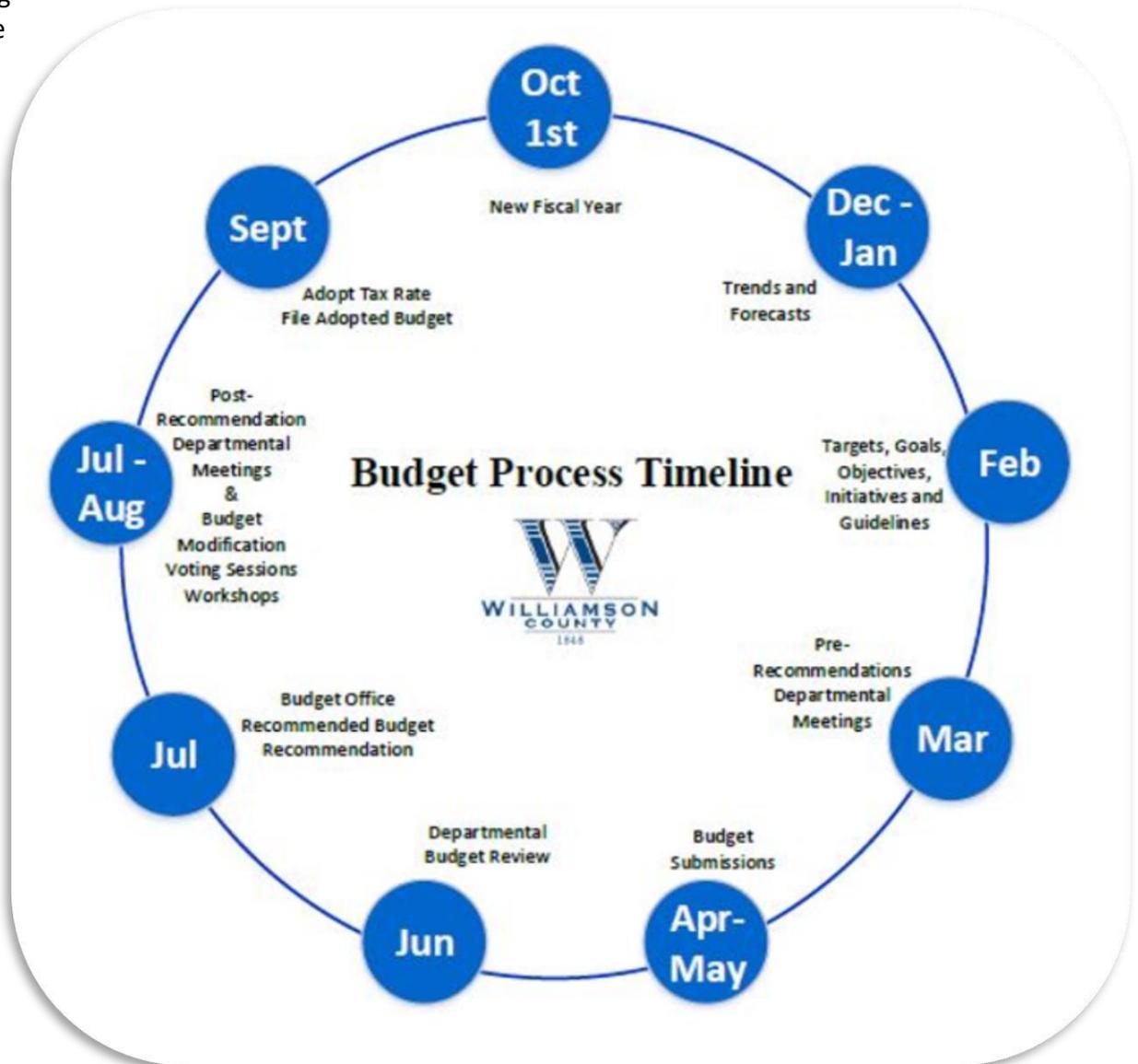
BUDGET PLANNING

Overview

The budget process begins in early January kicking off meetings with the Court as well as respective department heads, elected officials and appointed officials. The goals, philosophies and priorities are determined and direction is given to the budget office to proceed. February marks the month of preparing our budget center (application used to make budget requests and recommendations) i.e. making updates and/or enhancements. Beginning in March budget instructions are disbursed to all department heads specifically outlining a timeline/calendar along with the process for submitting budget requests. Also, personnel requests are due at this time. During this time pre-budget meetings are offered to all departments heads/elected officials should he/she choose to discuss budget requests in depth.

The budget center is typically opened in mid to late April for a period of two weeks to allow departments to enter their requests. The months of May and June are primarily set aside to work on budget recommendations. At the same time, the Court adopts the salaries for elected officials and publishes all required documentation. The budget center is opened during the middle of July to review budget recommendations. Subsequently, post budget recommendation hearings take place. Budget modification voting sessions take place

in mid-August and adoption of the budget is finalized late August, after the public hearings. The budget is filed in the County Clerk's and Auditor's Office as prescribed by code no later than September 30th each year.



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Amendments

Pursuant to Local Government Code, Section 111.070 (b), the Commissioner's Court may authorize an emergency expenditure as an amendment to the original budget only in case of a grave public necessity to meet an unusual and unforeseen condition that could not have been included in the original budget through the use of reasonably diligent thought and attention. All budget amendments must be placed on the regular agenda for consideration by the Commissioner's court and any amendments creating an increase in budgetary commitment for the next fiscal year shall be specifically noted. The re-appropriation at the beginning of a fiscal year of funds committed under valid purchase orders of the County but unspent by September 30th of the prior fiscal year require a budget amendment from fund balance. These budget amendments have no net effect on spending but simply change the accounting year for expenditures.

See Appendix for "

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WILLIAMSON COUNTY, TEXAS BUDGET PLANNING CALENDAR FY2019 -2020

LCPWCT["

- 5" " H['42'Ecr kcrnTgs wgu'kphqto c vkap'Ugpv'Qww'
- 36" " Pgy 'Rgt uqppgnf g/ercu'Tgs wgu'kphqto c vkap'Ugpv'Qww'

HGDTWCT["

- 7" Dwf i gv'Mlenqht'Y qt mij qr '6'I qcm.'Qdlgevkxgu/ 'Rt lqt kkgu'*Ego o 0E qwt v.'J T.'" Cwf kqt '('Dwf i gv'QHleg'+3-52/5-52"
- 9" Rgy gt Rrcp'Vt clplpi 'QHgt gf 'Y ggmf fF cvgu/ 'Uk p'Wr'Rquwf 'hp'Uj ct gRqlpv'

OCTEJ "

- '44" " Pgy 'Rgt uqppgnf g/ercu'Tgs wgu'F gekkqp'Rcenci gu'F wg'lp'Rgy gt Rrcp'"
- 'OCT'47/'"' Rt g/Dwf i gv'O ggvpi u'dgy ggp'E qwpv/ 'F gr ct vo gpv'c'pf 'Dwf i gv'QHleg'*qr vkapcn'"
- CRT'34"

CRTK"

- 3' H['42'Ecr kcrnTgs wgu'F wg'"
- ~~4' Dwf i gv'Y qt mij qr 'I qcm.'Qdlgevkxgu/ 'Rt lqt kkgu'*Ego o 0E qwt v.'J T.'Cwf kqt '('Dwf i gv'QHleg+'~~
- 39' "' " 4^{pf} 'Dwf i gv'Y qt mij qr '*Ego o 0E qwt v.'GQ0r'c'pf 'F J u'32-22/P qqp'"

O C["

- 3" " Rgy gt Rrcp'E mufg f'Ngengf 'hqt 'Kp r wff gs wgu'"
- 36" Rt gupw vkap'd{ 'Cixlp'Ncpnhqtf fEj lgh'Cr r t clkt "'
- 36" Rt g/Tgego o gpf c vkap'Rwdike'J gct lpi fF gr ct vo gpv'c'Rt gupw vkapu'*Qr vkapcn'"
- 3-22'6'6-22"

LWN["

- '45" " Rgy gt Rrcp'Qr gp'hqt 'Xlgy lpi 'Tgego o gpf c vkapu'"

CW WUV"

- 8" H['42'Dwf i gv'Rt gupw vkap'vq'E qwt v'*F w lpi 'Ego o kukkpgt u'E qwt v'" "
- 8" Rquw/Tgego o gpf c vkap'Rwdike'J gct lpi fF gr ct vo gpv'c'Rt gupw vkapu'*Qr vkapcn'"
- 3-22'6'6-22"
- 37" " Dwf i gv'O qf Hkcvkap'Xqvlpi 'Ugukqp'! <52'to '6'P qqp'"
- 42" " Dwf i gv'O qf Hkcvkap'Xqvlpi 'Ugukqp'3-22'6'6-52"
- 49" " Cf qr v423; /'4242'Dwf i gv'"

UGRVGO DGT"

- 32" " 5^{tf} 'Dwf i gv'Y qt mij qr f'Ecr kcrn'P ggf u'3-52'6'5-52"
- 39" " 6^v 'Dwf i gv'Y qt mij qr f'Ecr kcrn'P ggf u'*Hl'pggf gf +3-52'6'5-52" "

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COUNTYWIDE PLANS

FY 2020



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STRATEGIC PLAN OVERVIEW

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A strategic plan provides guidance to an organization by establishing where they are now, where they want to be, how to get there, and if they have arrived. A strategic plan identifies the mission and vision of the organization – why they exist – and establishes values that the organization will hold to as it moves forward.

Williamson County's government is a large, complex organization with many moving parts. The Commissioners' Court steers this organization through the budget process, setting policy and demonstrating leadership in a number of other ways. The Williamson County Internal Assessment and Strategic Plan (Strategic Plan) is one such example of proactive leadership. The Strategic Plan is a comprehensive compilation of the County's goals and values, for departments and divisions who opted to participate. The process of the plan (described in greater detail in the appendix) included interviews with all elected officials and department heads, collecting their individual goals, priorities and mission. Compiled, sorted, and analyzed, the goals provide a blueprint for the long and short-term development of the County. Throughout the process certain values continued to rise to the surface, including, *fiscal conservatism, professionalism, efficiency and modernization*. These broad goals are also referenced in the Organizational Goals section listed previously in the document.

Priorities for the County include providing better public service by upgrading and utilizing information technologies and ensuring County facilities are right-sized. Other important issues included streamlining County government, supporting County employees, and customer service. The goals identified in the plan will be achieved through an application of one or a combination of the values as they are not mutually exclusive. For example, meeting financial goals can be achieved by efficient, highly-trained staff, which can be a result of the application of information technologies. This comprehensive approach was applied throughout the plan. The strategic plan is an important tool for the current leadership of Williamson County. The plan should also be tool for future County leadership. As a snap shot or baseline of where the County is now, future leadership will be able to refer to the goals established in 2010 and see if they have been achieved and, if not, why? The strategic plan is a "living" document, it is not written in stone, but meant to be constantly revisited, amended and updated; a well-used tool to move the County to where it wants it to be.

A full copy of this plan is in the Appendix of this document.

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LONG RANGE TRANSPORTATION PLAN OVERVIEW

The Williamson County Long-Range Transportation Plan focuses on what road and transit improvements should be built or improved over the next 25 years to help address expected growth in the county; it is this plan that guides future capital improvements.

The county has worked in close collaboration with its member cities to develop the plan, which analyzes current population and employment data in order to make projections about how and where the county will grow in the future. It also contemplates land-use patterns and the role of transit moving forward.

A draft of the plan was presented at public open houses in each precinct and at a county-wide open house held at the county courthouse. The purpose of these meetings was to share information about the plan with the public and to provide opportunities for citizen input. The comments received were reviewed and evaluated to determine if they related to current operational concerns or to the newly proposed group of projects.

Adjustments were made based on comments received; the resulting plan includes proposed projects and their estimated costs; however it does not define specific funding sources. The proposed 2035 Long-Range Transportation Plan would result in:

- Approximately 100 miles of new roadways; and
- Approximately 250 miles of roads receiving additional lanes.

The cost of the plan (in today's dollars) is estimated to be approximately \$2.20 billion; this cost would be shared by the county, cities within the county and the Texas Department of Transportation (TxDOT), depending on which jurisdiction a project falls. Developers could also be asked to share in the costs where appropriate.

It will serve as a blueprint for future bond programs and will provide opportunities to continue partnering with cities in making decisions about infrastructure improvements throughout the county. The plan also will help guide the relationship with developers and landowners with regard to land-planning and preservation for future projects. This was developed as a fluid document to be updated as necessary moving forward. Additionally, the on-going updates of the Long Range Transportation Plan can be found on the County Engineer's website locate at <http://www.williamsoncountytx.gov/transportation/long-range-transportation-plan/>

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A full copy of this plan is in the [Appendix](#) of this document.

TAX RATE SUMMARIES

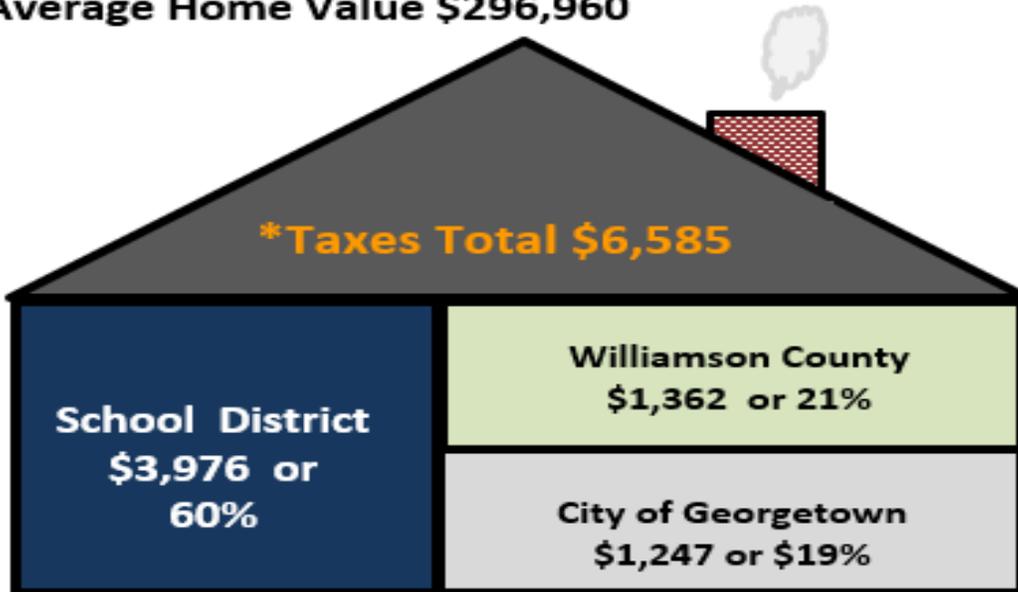
FY 2020



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PROPERTY TAX ANALYSIS FOR AVERAGE HOMEOWNER

**Total 2019 Taxes on a Williamson County
Average Home Value \$296,960**



** Includes local and mandatory homestead exemptions.*

☞ County taxes for Tax YR 2019 on a \$296,960 home, which was the county average, were \$1,362 based on the adopted tax rate of \$0.458719 per \$100 of taxable value.

☞ The average home value increased 4.38% to \$296,960 for tax year 2019.

☞ Changes in an individual taxpayer's county taxes are dependent on the specific change in property valuations and tax rates.

☞ The above diagram is presented for comparison purposes. Taxes listed above are not all inclusive, as taxable entities vary based on the location of the home within the county (See [Tax Information Table](#)).

TAX RATES BY FUND

ADOPTED BUDGET FY 20"

FUNDS	Tax Rate 2010	Tax Rate 2011	Tax Rate 2012	Tax Rate 2013	Tax Rate 2014	Tax Rate 2015	Tax Rate 2016	Tax Rate 2017	Tax Rate 2018	Tax Rate 2019
GENERAL FUND	0.289999	0.287687	0.281529	0.281529	0.279029	0.274029	0.269029	0.259029	0.251529	0.251529
ROAD AND BRIDGE FUND	0.03	0.03	0.04	0.04	0.04	0.04	0.04	0.04	0.04	0.04
DEBT SERVICE FUND	0.17	0.17	0.1675	0.1675	0.1675	0.1675	0.1675	0.1675	0.1675	0.16719
TOTAL	0.489999	0.487687	0.489029	0.489029	0.486529	0.481529	0.476529	0.466529	0.459029	0.458719

TAX DISTRIBUTION BY FUND

ADOPTED BUDGET FY 20

FUNDS	TAX RATE	TOTAL GROSS TAXES	TOTAL NET TAXES	TAX DISTRIBUTION
GENERAL FUND	0.251529	\$172,950,639	\$172,942,440	54.86%
ROAD AND BRIDGE FUND	0.04	\$27,339,101	\$27,337,524	8.67%
DEBT SERVICE FUND	0.16719	\$114,959,387	\$114,953,938	36.47%
TOTAL TAX RATE/TAX LEVY	0.4587190	\$315,249,128	\$315,233,902	100.00%

REVENUE ESTIMATES BY TAX RATE

ADOPTED BUDGET FY 20

	EFFECTIVE TAX RATE	CURRENT TAX RATE	ADOPTED TAX RATE
GENERAL FUND	.236977/ \$100	.251529/ \$100	.251529/ \$100
Tax Levy	\$164,287,894	\$173,744,026	\$173,757,036
Other Revenue	\$41,267,669	\$41,267,669	\$41,267,669
	\$205,555,563	\$215,011,695	\$215,024,705
ROAD & BRIDGE FUND	.04/ \$100	.040000/ \$100	.040000/ \$100
Tax Levy	\$27,339,167	\$27,339,167	\$27,339,167
Other Revenue	\$7,930,000	\$7,930,000	7930000
	\$35,269,167	\$35,269,167	\$35,269,167
DEBT SERVICE FUND	0.1675/\$100	.167500/ \$100	0.167500/ \$100
Tax Levy	\$116,121,912	\$115,700,871	\$115,495,386
Other Revenue	\$13,393,527	\$13,814,568	\$14,020,053
	\$129,515,439	\$129,515,439	\$129,515,439

AD VALOREM TAX COLLECTION HISTORY"

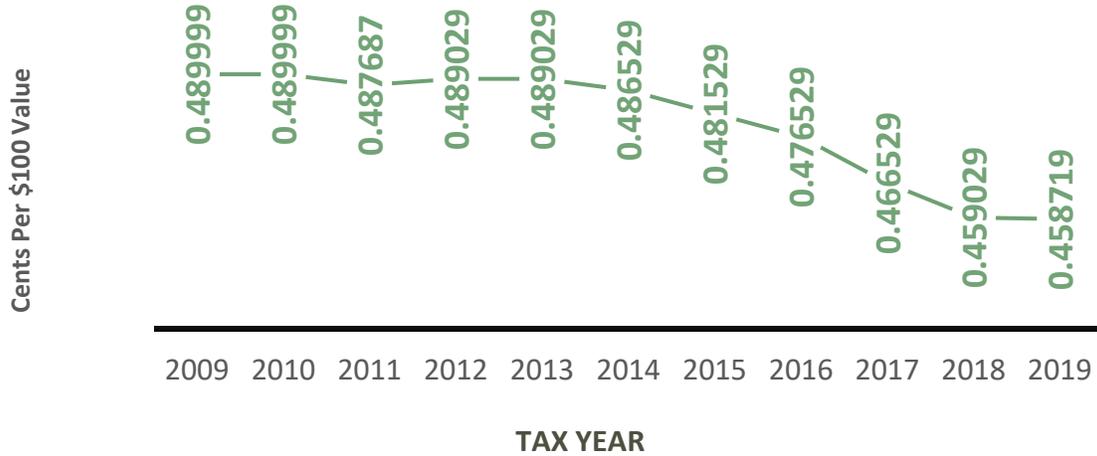
GENERAL & DEBT SERVICE

FISCAL YEAR	TOTAL TAX LEVY	ADJUSTMENTS	ADJUSTED TAX LEVY	CURRENT TAX COLLECTIONS	PERCENT OF LEVY COLLECTED	COLLECTIONS IN SUBSEQUENT YEARS	TOTAL TAX COLLECTIONS	TOTAL TAX COLLECTIONS TO TAX LEVY
2003	\$87,242,304	\$780,902	\$88,023,206	\$86,706,192	98.50%	\$821,635	\$87,527,827	99.44%
2004	\$99,112,577	\$645,611	\$99,758,188	\$98,488,743	98.73%	\$986,749	\$99,475,492	99.72%
2005	\$103,647,083	\$722,054	\$104,369,136	\$103,248,502	98.93%	\$1,161,298	\$104,409,800	100.04%
2006	\$112,397,238	\$5,052,023	\$117,449,261	\$116,487,672	99.18%	\$943,713	\$117,431,385	99.98%
2007	\$132,990,923	\$853,046	\$133,843,969	\$132,776,452	99.20%	\$846,987	\$133,623,439	99.84%
2008	\$144,683,340	(\$371,356)	\$144,311,984	\$142,879,161	99.01%	\$599,908	\$143,479,069	99.42%
2009	\$153,756,130	(\$235,931)	\$153,520,199	\$152,337,348	99.23%	\$1,025,670	\$153,363,018	99.90%
2010	\$150,606,771	\$942,725	\$151,549,496	\$150,514,853	99.32%	\$893,425	\$151,408,278	99.91%
2011	\$153,115,774	\$988,868	\$154,104,642	\$153,293,401	99.47%	\$740,925	\$154,034,325	99.95%
2012	\$156,202,982	\$267,744	\$156,470,726	\$155,736,621	99.53%	\$525,108	\$156,261,729	99.87%
2013	\$165,157,178	\$301,044	\$165,458,222	\$164,788,079	99.59%	\$579,243	\$165,367,322	99.95%
2014	\$184,339,193	\$170,547	\$184,509,740	\$183,652,341	99.54%	\$268,428	\$183,920,769	99.68%
2015	\$204,163,924	\$873,615	\$205,037,539	\$204,316,306	99.65%	\$837,807	\$205,154,113	100.06%
2016	\$226,223,062	\$211,325	\$226,434,387	\$225,744,176	99.70%	\$368,975	\$226,113,151	99.86%
2017	\$244,690,089	\$124,641	\$244,814,730	\$243,967,781	99.65%	\$393,348	\$244,361,129	99.81%
2018	\$263,787,850	\$1,491,348	\$265,279,198	\$264,397,693	99.67%	\$430,878	\$264,828,571	99.83%

ROAD & BRIDGE

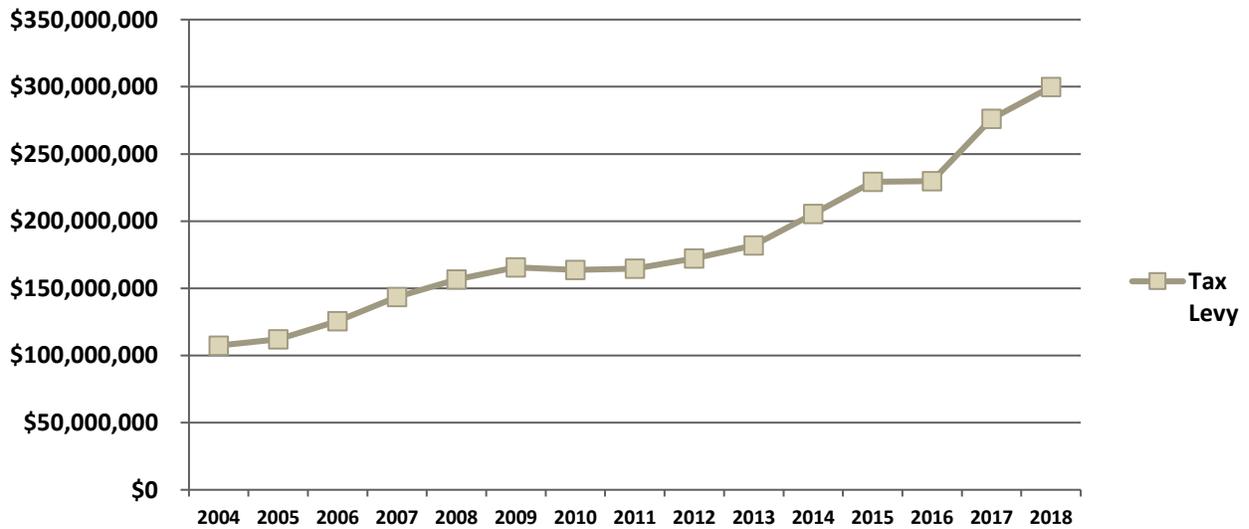
FISCAL YEAR	TOTAL TAX LEVY	ADJUSTMENTS	ADJUSTED TAX LEVY	CURRENT TAX COLLECTIONS	PERCENT OF LEVY COLLECTED	COLLECTIONS IN SUBSEQUENT YEARS	TOTAL TAX COLLECTIONS	TOTAL TAX COLLECTIONS TO TAX LEVY
2003	\$6,561,557	\$61,326	\$6,622,883	\$6,523,751	98.50%	\$42,593	\$6,566,344	99.15%
2004	\$6,934,609	\$48,487	\$6,983,096	\$6,893,749	98.72%	\$44,542	\$6,938,291	99.36%
2005	\$7,475,671	\$57,606	\$7,533,277	\$7,451,759	98.92%	\$83,109	\$7,534,869	100.02%
2006	\$7,783,836	\$352,391	\$8,136,227	\$8,068,710	99.17%	\$73,197	\$8,141,907	100.07%
2007	\$8,770,714	\$61,343	\$8,832,057	\$8,760,478	99.19%	\$64,705	\$8,825,183	99.92%
2008	\$9,554,090	(\$20,890)	\$9,533,200	\$9,437,134	98.99%	\$43,224	\$9,480,359	99.45%
2009	\$10,097,183	(\$13,195)	\$10,083,988	\$10,004,660	99.21%	\$71,791	\$10,076,451	99.93%
2010	\$9,936,288	\$67,336	\$10,003,624	\$9,933,954	99.30%	\$62,501	\$9,996,455	99.93%
2011	\$10,132,544	\$70,162	\$10,202,706	\$10,147,097	99.45%	\$52,830	\$10,199,926	99.97%
2012	\$13,689,438	\$27,502	\$13,716,940	\$13,653,007	99.53%	\$37,580	\$13,690,587	99.81%
2013	\$14,520,479	\$34,366	\$14,554,845	\$14,496,380	99.60%	\$49,712	\$14,546,092	99.94%
2014	\$16,330,385	\$22,027	\$16,352,412	\$16,276,817	99.54%	\$26,814	\$16,303,631	99.70%
2015	\$18,321,214	\$86,026	\$18,407,240	\$18,343,213	99.65%	\$73,932	\$18,417,145	100.05%
2016	\$20,562,004	\$25,541	\$20,587,545	\$20,525,390	99.70%	\$32,945	\$20,558,335	99.86%
2017	\$22,761,673	\$17,623	\$22,779,296	\$22,701,012	99.66%	\$36,648	\$22,737,660	99.82%
2018	\$24,985,918	\$148,898	\$25,134,816	\$25,051,919	99.67%	\$40,922	\$25,092,841	99.83%

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** This chart reflects the actual adopted combined tax rates for the General Fund, Road & Bridge Fund and Debt Service Fund based on that calendar year.*

WILLIAMSON COUNTY TAX LEVY HISTORY



WILLIAMSON COUNTY, TEXAS - ADOPTED BUDGET FY 20
SUMMARY OF TAX LEVIES AND PROJECTED FUND BALANCES

FUND	ESTIMATED BEGINNING FUND BALANCE*	TOTAL NON- TAX REVENUE	ADOPTED BUDGET	TAX LEVY AT 100% COLLECTION	ENDING FUND BALANCE
GENERAL FUND	\$90,865,601	\$41,267,669	\$221,049,620	\$173,757,036	\$84,840,686
ROAD AND BRIDGE FUND	\$23,354,932	\$7,930,000	\$45,052,060	\$27,399,167	\$13,632,039
TOBACCO FUND	\$5,281,039	\$520,000	\$513,261		\$5,287,778
LAW LIBRARY FUND	\$556,004	\$263,250	\$230,000		\$589,254
COURT REPORTER SERVICE FUND	\$260,623	\$130,000	\$55,155		\$335,468
COURTHOUSE SECURITY FUND	\$375,366	\$211,000	\$207,016		\$379,350
JP SECURITY FUND	\$151,341	\$13,475	\$16,158		\$148,658
PRETRIAL PREVENTION PROGRAMS	\$0	\$261,640	\$261,640		\$0
ALTERNATIVE DISPUTE RESOLUTION FUND	\$355,847	\$29,700	\$8,661		\$376,886
COURT RECORDS PRESERVATION FUND	\$582,662	\$91,225	\$145,500		\$528,387
COUNTY AND DISTRICT CT TECHNOLOGY FUND	\$97,243	\$7,630	\$0		\$104,873
JUSTICE COURT TECHNOLOGY FUND	\$332,174	\$61,625	\$129,521		\$264,278
JP #1 TRUANCY PROGRAM FUND	\$41,699	\$7,175	\$0		\$48,874
JP #2 TRUANCY PROGRAM FUND	\$90,832	\$10,100	\$35,565		\$65,367
JP #3 TRUANCY PROGRAM FUND	\$140,885	\$47,400	\$84,614		\$103,671
JP #4 TRUANCY PROGRAM FUND	\$93,334	\$16,250	\$30,056		\$79,528
JP #3 TEEN COURT PROGRAM	\$1,524	\$350	\$200		\$1,674
ELECTION SERVICES CONTRACT FUND	\$0	\$482,398	\$482,398		\$0
ELECTION SURPLUS CONTRACT FUND	\$394,020	\$0	\$211,699		\$182,321
ELECTION CHAPTER 19 FUND	\$0	\$107,600	\$107,600		\$0
ELECTION HAVA - TITLE II	\$966,486	\$0	\$100,000		\$866,486
PROBATE COURT FUND	\$59,739	\$8,100	\$4,000		\$63,839
GUARDIANSHIP FUND	\$149,381	\$32,600	\$30,000		\$151,981
SPECIALTY COURT FUND	\$188,850	\$33,100	\$51,160		\$170,790
RECORDS ARCHIVE FUND - COUNTY CLERK	\$2,300,752	\$615,750	\$461,682		\$2,454,820
RECORDS MGMT/PRSRV FUND- COUNTY CLERK	\$3,953,385	\$1,211,025	\$641,398		\$4,523,012
RECORDS MGMT/PRSRV FUND- DISTRICT CLERK	\$252,482	\$32,000	\$4,350		\$280,132
RECORDS MGMT/PRSRV FUND- COUNTY WIDE	\$626,935	\$102,975	\$153,399		\$576,511
DISTRICT CLERK RECORDS TECHNOLOGY FUND	\$236,338	\$59,250	\$160,960		\$134,628
COUNTY ATTORNEY HOT CHECK FUND	\$0	\$10,000	\$10,000		\$0
WELFARE FRAUD FUND	\$1,339	\$0	\$0		\$1,339
DA DRUG ENFORCEMENT FUND	\$721,593	\$0	\$129,000		\$592,593
SHERIFF DRUG ENFORCEMENT FUND	\$1,083,346	\$0	\$126,500		\$956,846
WC RADIO COMMUNICATIONS SYSTEM	\$664,397	\$1,506,034	\$1,509,622		\$660,809
WILLIAMSON COUNTY CONSERVATION FUND	\$2,989,132	\$0	\$640,548		\$2,348,584
REGIONAL ANIMAL SHELTER FUND	\$0	\$2,353,765	\$2,353,765		\$0
REGIONAL ANIMAL SHELTER DONATION FUND	\$676,180	\$0	\$116,016		\$560,164
JJAEP - TIER II FUNDING	\$373,502	\$0	\$122,683		\$250,819
DEBT SERVICE - COUNTY WIDE	\$6,957,258	\$14,021,611	\$127,742,206	\$115,493,828	\$8,730,491
AVERY RANCH ROAD DISTRICT DEBT SERVICE FUND	\$341,214	\$32,200	\$1,259,800	\$1,191,159	\$304,773
PEARSON PLACE DEBT SERVICE FUND	\$995,453	\$29,600	\$335,300	\$286,518	\$976,271
NORTHWOODS DEBT SERVICE FUND	\$29,503	\$12,450	\$694,000	\$687,568	\$35,521
FLEET MAINTENANCE	-\$40,744	\$3,992,206	\$3,992,206		-\$40,744
WILLIAMSON COUNTY BENEFITS FUND	\$4,320,942	\$24,740,598	\$24,742,274		\$4,319,266
WILLIAMSON CO HISTORICAL COMMISSION PROGRAM	\$7,676	\$1,650	\$1,650		\$7,676
TOTAL ALL FUNDS	\$150,830,265	\$100,253,401	\$434,003,243	\$318,815,276	\$135,895,699

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" **REVENUE AND EXPENSE SUMMARIES**

FY 2020



BUDGET SUMMARY BY FUND
ADOPTED BUDGET 2020
WILLIAMSON COUNTY, TEXAS

The County has four main funding categories; General Fund, Road and Bridge Fund, Debt Service, and Miscellaneous funding. The County's tax rate is broken down into three categories to supply the first three funds. The General Fund is composed of most of the County's offices, including elected officials, department heads, and appointed officials, and is funded through the General Fund tax rate. The Road and Bridge tax rate provides funding for the County's Unified Road System and Debt Service has a separate tax rate to fund these expenditures. The Miscellaneous funding category consists of numerous funds that different offices collect fees for based on statutory requirements. These funds are "self-funded" and pay for the expenditures budgeted from special revenue collected from the previous and current year to be exclusively used for the purpose of the specified fund.

Fund	FY2017 ACTUALS	FY2018 ACTUALS	FY2019 ADOPTED	FY2019 ACTUALS	FY2020 ADOPTED	% Change
0100 GENERAL FUND	164,148,223	175,468,427	212,758,329	9,135,778	221,049,620	4%
0200 ROAD & BRIDGE GENERAL FUND	25,452,344	30,225,219	40,812,344	720,131	45,052,060	10%
0250 PASS THRU FUNDING PROGRAM	6,624,104	6,394,336	0	0	0	-
0312 WM-COMMUNITY REC FACILITY	0	75,659	0	0	0	-
0313 WM-CITY OF HUTTO & HUTTO ISD	469,542	312,118	0	0	0	-
0340 TOBACCO FUND	537,207	1,130,426	503,541	17,789	513,261	2%
0350 LAW LIBRARY FUND	202,476	174,466	230,000	0	230,000	0%
0353 JP #3 TEEN COURT PROGRAM	1,076	504	250	773	200	-20%
0355 COURT REPORTER SERVICE FUND	53,144	1,161,733	55,856	990	55,155	-1%
0360 COURTHOUSE SECURITY FUND	155,873	149,322	181,033	9,425	207,016	14%
0361 JP SECURITY FUND	4,168	11,238	31,561	0	16,158	-49%
0364 PRETRIAL INTERVENTION PROGRAMS	145,080	175,940	151,200	0	261,640	73%
0365 CHILD SAFETY FUND	684,219	681,417	0	666	0	-
0367 JP #3 TRUANCY PROGRAM FD	50,146	34,355	80,503	2,136	84,614	5%
0368 JP #2 TRUANCY PROGRAM FD	0	2,210	33,998	14	35,565	5%
0369 JP #4 TRUANCY PROGRAM FD	2,067	24,494	31,048	1,357	30,056	-3%
0370 ALTERNATE DISPUTE RESOLUTION FUND	5,999	5,395	8,771	0	8,661	-1%
0372 JUSTICE COURT TECHNOLOGY FUND	114,546	127,873	152,962	0	129,521	-15%
0374 CTY & DIST CT TECHNOLOGY FUND	2,481	0	0	0	0	-
0375 ELECTION SRVS CONTRACT FD	847,574	507,547	212,375	17,477	482,398	127%
0376 SURPLUS ELECTIONS CONTRACT FUND	23,589	14,754	265,180	1,260	211,699	-20%
0377 ELECTION CHAPTER 19 FUND	34,640	37,317	67,600	2,940	107,600	59%
0378 ELECTION HAVA - TITLE II	60,507	9,297	300,000	0	100,000	-67%
0380 PROBATE COURT FUND	3,182	3,664	4,000	0	4,000	0%
0381 GUARDIANSHIP FUND	18,000	18,000	18,000	0	30,000	67%
0382 DRUG COURT	14,455	37,360	106,132	1,585	51,160	-52%
0384 RCDS ARCHIVE FUND - CO CLERK	346,540	984,769	595,115	15,148	461,682	-22%
0385 RCDS MGMT/PRSRV FD-CO CLRK	546,815	588,542	825,436	73,887	641,398	-22%

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Fund	FY2017 ACTUALS	FY2018 ACTUALS	FY2019 ADOPTED	FY2019 ACTUALS	FY2020 ADOPTED	% Change
0386 RCDS MGMT/PRSRV FD-DIST CLRK	10,986	10,207	7,759	281	4,350	-44%
0387 RCDS TECHNOLOGY FUND-DIST CLK	9,367	177,903	155,144	19	160,960	4%
0388 COURT RCDS PRESERVATION FUND	922	0	325,500	0	145,500	-55%
0390 RCDS MGMT/PRSRV FD-CO WIDE	30,110	125,255	85,566	450	153,399	79%
0406 CO ATTY HOT CHECK FUND	25,201	11,443	10,000	0	10,000	0%
0408 D/A ASSET FORFEITURES	24,674	68,950	110,896	2,959	129,000	16%
0410 CO SHRF ASSET FORFEITURES	193,739	1,178,989	126,500	8,189	126,500	0%
0490 EMPLOYEE FUND	1,813	1,590	0	0	0	-
0503 OUT OF ST/ICE INMATE BILL FD	19,120,529	20,550,863	0	0	0	-
0507 WC RADIO COMMUNICATION SYSTEM	1,062,002	1,139,645	1,359,083	14,629	1,509,622	11%
0508 WMSN CO CONSERVATION FUND	411,439	371,906	576,593	6,946	640,548	11%
0512 AVAILABLE SCHOOL FUND	39	0	0	0	0	-
0515 APPELLATE JUDICIAL SYS FD	36,592	38,494	0	0	0	-
0516 UNCLAIMED JUVENILE RESTITUTION	0	8,937	0	0	0	-
0545 REGIONAL ANIMAL SHELTER	1,989,209	1,575,989	2,144,654	85,146	2,353,765	10%
0546 REG ANIMAL SHELTER DONATION FUND	156,309	246,277	84,412	34,402	116,016	37%
0571 JJAEP TIER II FUNDING	91,795	103,962	163,257	3,983	122,683	-25%
0600 DEBT SERVICE FUND	143,390,005	104,243,341	111,064,745	0	127,742,206	15%
0636 WC HISTORICAL COMMISSION	665	552	1,150	0	1,650	43%
0852 AVERY RANCH FUND	1,270,134	1,275,501	1,276,750	0	1,259,800	-1%
0853 PEARSON PL RD DIST OPERATING FUND	5,266,759	0	0	0	0	-
0854 PEARSON PL RD DEBT SVC FUND	160,230	243,832	333,350	0	335,300	1%
0855 NORTHWOODS RD DIST OPERATING FUND	325,136	8,808,868	0	0	0	-
0856 NORTHWOODS RD DIST DEBT SRV FUND	0	617,869	701,455	0	694,000	-1%
0882 FLEET MAINTENANCE	3,072,258	3,438,124	3,919,161	88,251	3,992,206	2%
0885 WSMN CO BENEFITS FUND	20,423,795	21,565,336	23,628,952	1,898,206	24,742,274	5%
000000 Total Fund	397,621,707	384,160,212	403,500,162	12,144,817	434,003,241	8%

*Total percentage change calculated by current adopted fiscal year from previous adopted fiscal year.

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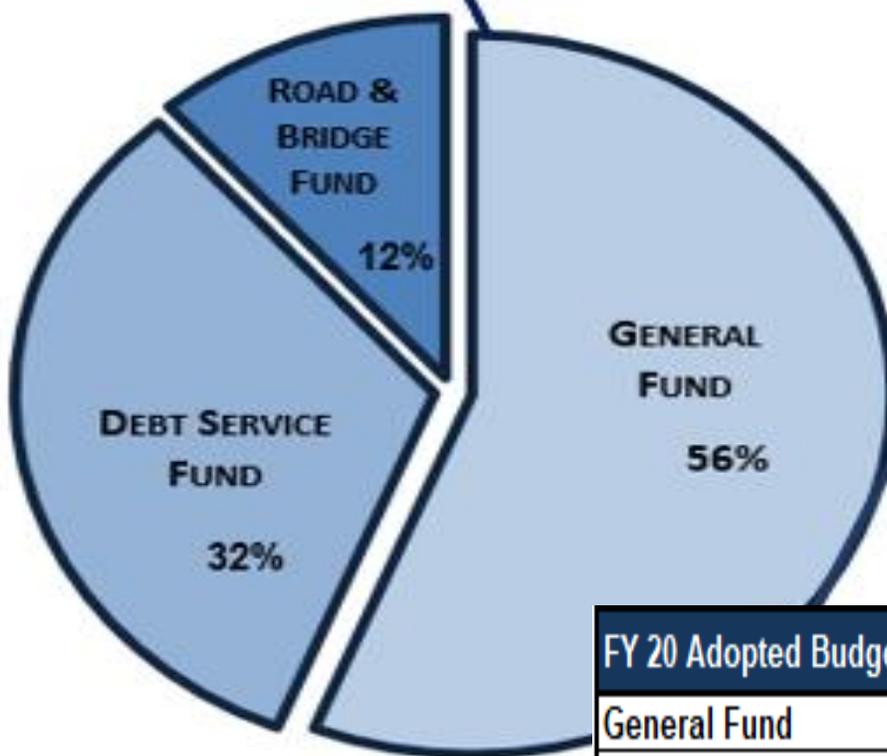
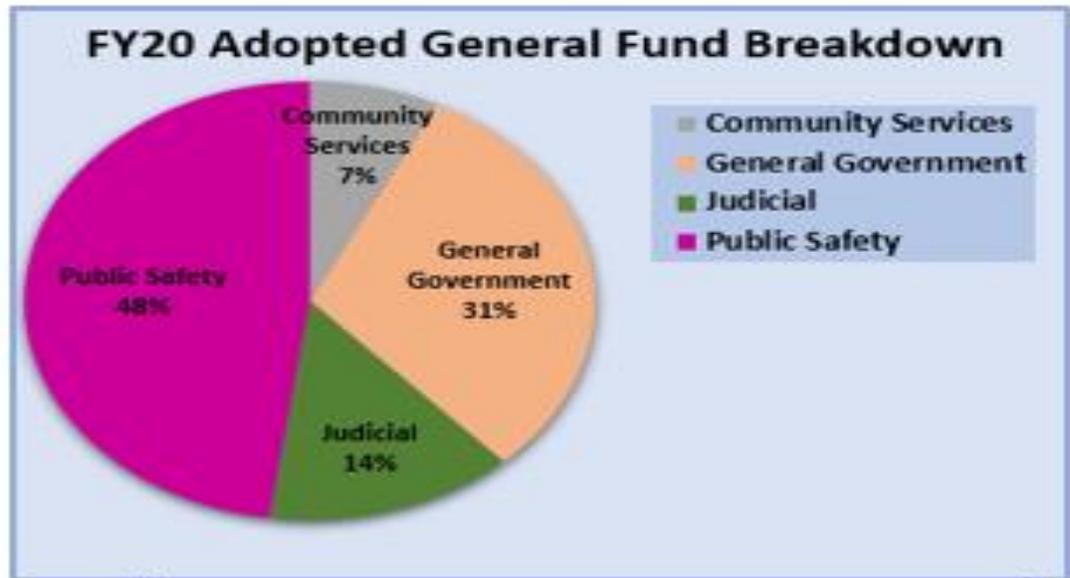
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Budget Expenditures Summary by Function

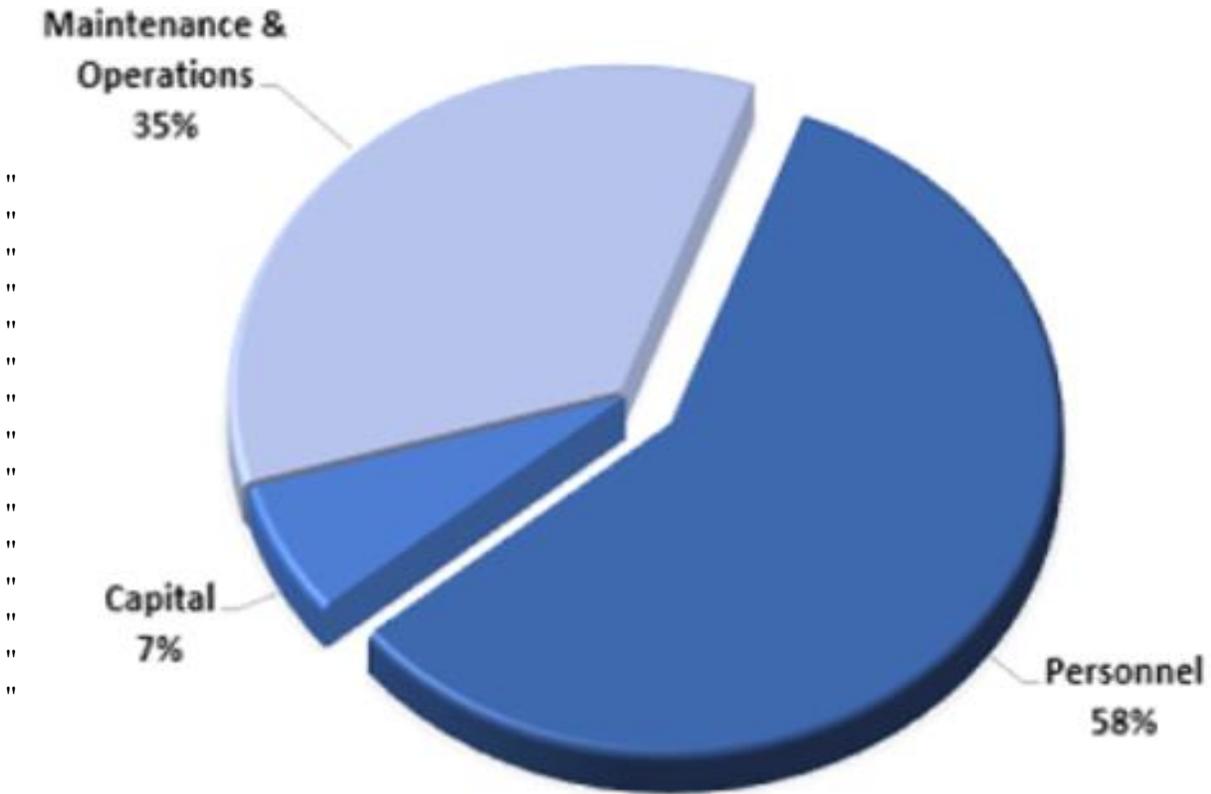
Williamson County Adopted Budget FY20



FY 20 Adopted Budget Total	\$ 393,843,886
General Fund	\$ 221,049,620
Debt Service Fund	\$ 127,742,206
Road & Bridge Fund	\$ 45,052,060

FY20 ADOPTED BUDGET EXPENDITURE SUMMARY BY CATEGORY

Includes the General Fund and Road and Bridge Funds



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EFI E	EI EHI EFI E	GEFI	Uia ^A... (transliterated text)	~ & z , \$ z \$ \$
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Items included in Park Bond to be voted November 2019:

EHI	EI EFG EHI	GEFI	Berry Springs Maintenance Yard & Building	~ (z (\$ z \$ \$
EHI E	EI EFG EHI E	GEFI	Berry Springs Waterless Restroom for Trail (2 units \$135k)	~ & z , \$ z \$ \$
EHI	EI EFG EHI	GEFI	SW WCRP Waterless Restroom for Trail (2 units \$135k)	~ & z , \$ z \$ \$
EFG	EI EFG EFG	GEFI	EXPO - Covered Arena Widening Project	~ & z , \$ z \$ \$
EHI	EI EFG EHI	GEFI	EXPO - Wind Block Hanger Style Doors	~ & z , \$ z \$ \$
EHI	EI EFG EHI	GEFJ	EXPO - Maintenance Building	~ & z , \$ z \$ \$
EHI E	EI EFG EHI E	GEFI	OUU... (transliterated text)	~ & z , \$ z \$ \$
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IEFF	EI EFG IEFF	GEFJ	OUU... (transliterated text)	~ & z , \$ z \$ \$
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EII	EI EFG EII	GEFI	b^... (transliterated text)	~ & z , \$ z \$ \$
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EHI	EI EFG EHI	GEFI	OUU... (transliterated text)	~ & z , \$ z \$ \$
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G<9F = : fG'C : : 79 #7 CFF97 H-CBG

SO Jail MasterPlan currently in review:

EIJ	EI EFG EIJ	GEFI	SO - Secure HQ parking with new gates / windowscreens	~ & z , \$ z \$ \$
EII	EI EFG EII	GEFI	SO - Gym - Improve Air Quality	~ & z , \$ z \$ \$
IEG	EI EFG IEG	GEFJ	SO - East Side Parking Lot Expansion	~ & z , \$ z \$ \$
IEH	EI EFG IEH	GEFJ	SO - Front Reception Windows - Data	~ & z , \$ z \$ \$
IEH	EI EFG IEH	GEFJ	SO - Front Reception Windows - Warrants	~ & z , \$ z \$ \$
IEI	EI EFG IEI	GEFE	SO - Upgrade Evidence Intake Room	~ & z , \$ z \$ \$
EIJ	EI EFG EIJ	GEFI	Jail - Jail Privacy Wall to Separate Booking Area	~ & z , \$ z \$ \$
EII	EI EFG EII	GEFI	Jail - Jail Headquarters Expansion (where handicap parking is) - more space (Design)	~ & z , \$ z \$ \$
IEH	EI EFG IEH	GEFJ	Jail - Jail Design and Construction - fourth floor buildout	~ & z , \$ z \$ \$
IEI	EI EFG IEI	GEFE	Jail - Covering Recreational Yards	~ & z , \$ z \$ \$
EIF	EI EFG EIF	GEFI	OUU... (transliterated text)	~ & z , \$ z \$ \$
EII	EI EFG EII	GEFI	OUU... (transliterated text)	~ & z , \$ z \$ \$
IEG	EI EFG IEG	GEFJ	OUU... (transliterated text)	~ & z , \$ z \$ \$
IEH	EI EFG IEH	GEFJ	OUU... (transliterated text)	~ & z , \$ z \$ \$
IEG	EI EFG IEG	GEFJ	OUU... (transliterated text)	~ & z , \$ z \$ \$
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Williamson County Active Capital Projects List

As of September 2019

Project	% Complete	Pct	Project Name	Bond Issuance	Revenue	Budget	Actual Cost	Commitment Amount	Total Cost	Available Balance	Description
P214	92%	4	CR 119	2013 Road	\$ 10,297,664.76	\$ 10,297,664.76	\$ 9,482,236.85	\$ 767,025.30	\$ 10,249,262.15	\$ 48,402.61	The project will consist of constructing two lanes of a future four-lane roadway with shoulders and a traffic signal at CR 119 and Limmer Loop. The right-of-way footprint will consider the ultimate typical section.
P217	89%	CC	SH 29	2013 Road	\$ 10,692,651.21	\$ 10,692,651.21	\$ 9,482,236.85	\$ -	\$ 9,482,236.85	\$ 1,210,414.36	SH 29 West Safety Improvements
P221	93%	1	Pearson Ranch Road	2013 Road	\$ 6,695,552.66	\$ 6,695,552.66	\$ 6,241,791.40	\$ 55,727.54	\$ 6,297,518.94	\$ 398,033.72	Williamson County is partnering with Round Rock ISD and the developer to build Pearson Ranch Road from Avery Ranch Blvd to RM 620.
P224	39%	1	NORTH MAYS EXTENSION	2013 Road	\$ 18,565,470.67	\$ 18,565,470.67	\$ 7,207,897.54	\$ 9,760,861.01	\$ 16,968,758.55	\$ 1,596,712.12	This project is less than one mile in length and includes the design and construction of two lanes of a four lane divided roadway.
P225	98%	1	FOREST NORTH DRAINAGE STUDY	2013 Road	\$ 6,648,429.97	\$ 6,648,429.97	\$ 6,520,850.28	\$ 90,040.91	\$ 6,610,891.19	\$ 37,538.78	The project consists of local drainage improvements in the Forest North neighborhood. Design and construction are being completed by zone as funding becomes available.

Williamson County Active Capital Projects List

As of September 2019

Project	% Complete	Pct	Project Name	Bond Issuance	Revenue	Budget	Actual Cost	Commitment Amount	Total Cost	Available Balance	Description
P226	91%	3	Inner Loop Left Turn Lanes @ Wilco Way	2013 Road	\$ 4,468,052.14	\$ 4,468,052.14	\$ 4,081,197.75	\$ 366,761.61	\$ 4,447,959.36	\$ 20,092.78	The project will develop a three lane section that will include a left turn bay at Wilco Way and right turn bay at Wilco Way and major driveways. Phase 1 includes drainage improvements that can be accomplished as part of routine maintenance. Phase 2 construction projects will focus on the areas adjacent to Lake Creek Tributary 2. In Phase 3, projects will be designed, but construction is currently unfunded and will not be scheduled until funding is secured.
P227	35%	1	University Blvd Widening	2013 Road	\$ 7,650,000.00	\$ 7,650,000.00	\$ 2,710,219.06	\$ 2,500,000.00	\$ 5,210,219.06	\$ 2,439,780.94	This 0.7 mile project includes the design and reconstruction of University Blvd to a six-lane, median divided arterial section including intersection improvements with dual turn lanes at Oakmont & University Oaks.
P228	81%	4	Kenney Fort Blvd Ph 1	2013 Road	\$ 1,725,000.00	\$ 1,725,000.00	\$ 1,402,479.92	\$ 274,084.13	\$ 1,676,564.05	\$ 48,435.95	The City of Round Rock and Williamson County are partnering together for design and future construction of a six-lane divided arterial roadway.
P231	96%	3	Reagan Blvd @ IH-35 Bridge	2013 Road	\$ 5,285,000.00	\$ 5,285,000.00	\$ 5,071,184.08	\$ 65,817.16	\$ 5,137,001.24	\$ 147,998.76	The project will replace the existing two lane bridge with dual bridges at the intersection of CR 237/CR 313 (Ronald Reagan Boulevard) and IH 35. The project will implement the conversion of two-way frontage roads to one-way and the removal and reconstruction of existing IH-35 ramps within the project limits.

Williamson County Active Capital Projects List

As of September 2019

Project	% Complete	Pct	Project Name	Bond Issuance	Revenue	Budget	Actual Cost	Commitment Amount	Total Cost	Available Balance	Description
P235	96%	1	RM 620 PHASE 2	2013 Road	\$ 8,300,000.00	\$ 8,300,000.00	\$ 7,978,828.54	\$ 206,200.96	\$ 8,185,029.50	\$ 114,970.50	Williamson County's contractor Cox Commercial is scheduled to set a long term, full closure of Oakwood Blvd at RM 620 for the purpose of installing drainage structures.
P237	77%	3	DB WOOD @ SH 29	2013 Road	\$ 4,500,000.00	\$ 4,500,000.00	\$ 3,456,571.50	\$ 106,691.79	\$ 3,563,263.29	\$ 936,736.71	The project will add right-turn lanes to SH 29 and to DB Wood.
P238	15%		Reagan Blvd	2013 Road	\$ 2,750,000.00	\$ 2,750,000.00	\$ 420,546.89	\$ 1,454,789.54	\$ 1,875,336.43	\$ 874,663.57	Ronald Reagan Extension from IH 35 to SH 95 in Precinct 3 and 4.
P241	55%	3	CR 176 @ FM 2243	2013 Road	\$ 5,285,000.00	\$ 5,285,000.00	\$ 2,880,882.72	\$ 2,423,666.32	\$ 5,304,549.04	\$ (19,549.04)	The project will realign the intersection of CR 176 with RM 2243.
P243	70%	3	SH 29 Bypass/Inner Loop	2013 Road	\$ 12,426,051.59	\$ 12,426,051.59	\$ 8,720,559.27	\$ 3,594,175.40	\$ 12,314,734.67	\$ 111,316.92	The City of Georgetown is planning a multi-lane, arterial roadway on new location. This project will be divided up into multiple phases that will be designed and constructed separately.
P251	98%	3	Inner Loop Safety Improvements @	2013 Road	\$ 4,110,000.00	\$ 4,110,000.00	\$ 4,014,207.33	\$ 87,703.36	\$ 4,101,910.69	\$ 8,089.31	The project will develop a three lane section that will include a center turn lane and right turn lane into County driveways.
P256	100%	2	CR 258	2013 Road	\$ 8,971,443.04	\$ 8,971,443.04	\$ 8,939,862.95	\$ -	\$ 8,939,862.95	\$ 31,580.09	Sunset Ridge to Reagan Blvd
P258	78%	1	IH-35 STUDY RM 1431 & SH 45	2013 Road	\$ 1,884,350.27	\$ 1,884,350.27	\$ 1,472,871.96	\$ 88,666.14	\$ 1,561,538.10	\$ 322,812.17	This project is an operational study for Williamson County and the City of Round Rock. The study is focused on vehicular and freight traffic connectivity to IH-35. It will identify congestion mitigation recommendations and preparation of preliminary exhibits and cost estimates.

Williamson County Active Capital Projects List

As of September 2019

Project	% Complete	Pct	Project Name	Bond Issuance	Revenue	Budget	Actual Cost	Commitment Amount	Total Cost	Available Balance	Description
P260	96%	4	CR 110 South Phase 1	2013 Road	\$ 21,089,358.00	\$ 21,089,358.00	\$ 20,280,169.81	\$ 813,762.63	\$ 21,093,932.44	\$ (4,574.44)	The project will upgrade the existing two-lane roadway to a three-lane roadway (half of an ultimate six lane facility). The schematic design and Right-of-Way footprint will consider the ultimate typical section for a six-lane divided roadway.
P261	39%	4	CR 110 Middle Phase 2	2013 Road	\$ 12,960,450.00	\$ 12,960,450.00	\$ 5,085,958.85	\$ 7,869,531.05	\$ 12,955,489.90	\$ 4,960.10	The project will upgrade the existing two-lane roadway to a three-lane roadway (half of an ultimate six-lane facility). The schematic design and Right-of-Way footprint will consider the ultimate typical section for a six lane divided roadway.
P264	50%	1	RM 620/Rail Road Bridge	2013 Road	\$ 4,004,657.36	\$ 4,004,657.36	\$ 2,004,657.36	\$ 2,000,000.00	\$ 4,004,657.36	\$ -	The City of RoundRock, TxDOT and Williamson County are partnering together for design and future construction of a railroad grade separation crossing at RM 620 and Chisholm Trail and safety improvements.
P269	26%	4	CR 101 Phase 1	2013 Road	\$ 15,600,000.00	\$ 15,600,000.00	\$ 4,075,882.00	\$ 11,526,065.09	\$ 15,601,947.09	\$ (1,947.09)	This project will upgrade an existing two-lane roadway to a three-lane roadway.
P270	28%	1	GREAT OAKS DRIVE BRIDGE	2013 Road	\$ 9,350,000.00	\$ 9,350,000.00	\$ 2,632,708.81	\$ 207,961.77	\$ 2,840,670.58	\$ 6,509,329.42	Study regarding bridge replacement over Brushy Creek on Great Oaks Drive. This project also will improve the intersection of Great Oaks Drive and Brushy Creek Road / Hairy Man Road.
P271	43%	2	Seward Junction SE	2013 Road	\$ 9,795,000.00	\$ 9,795,000.00	\$ 4,243,808.45	\$ 5,242,555.28	\$ 9,486,363.73	\$ 308,636.27	The project will construct a new three lane roadway in the ultimate right-of-way for a six lane divided facility.

Williamson County Active Capital Projects List

As of September 2019

Project	% Complete	Pct	Project Name	Bond Issuance	Revenue	Budget	Actual Cost	Commitment Amount	Total Cost	Available Balance	Description
P274	34%	2	Seward Junction SW	2013 Road	\$ 9,000,000.00	\$ 9,000,000.00	\$ 3,075,926.79	\$ 5,924,073.21	\$ 9,000,000.00	\$ -	The project will construct a new three lane roadway in the ultimate right-of-way for a six lane divided facility.
P276	94%	3	Arterial H Extension	2013 Road	\$ 5,097,000.00	\$ 5,097,000.00	\$ 4,775,848.58	\$ 32,401.55	\$ 4,808,250.13	\$ 288,749.87	This project includes the design of four lanes of Arterial H from Sam Bass Road to the existing portion of Arterial H and construction will consist of the northern two lanes.
P277	12%	2	CR 258 Extension	2013 Road	\$ 3,500,180.00	\$ 3,500,180.00	\$ 403,251.46	\$ 438,882.75	\$ 842,134.21	\$ 2,658,045.79	Limits US 183 to Sunset Ridge Drive
P278	98%	1	Neenah Avenue	2013 Road	\$ 3,699,013.00	\$ 3,699,013.00	\$ 3,620,567.77	\$ 78,445.23	\$ 3,699,013.00	\$ -	This project is less than one mile in length and includes the design and construction to widen the existing two lane roadway to a four lane divided roadway.
P281	7%	1	O'Connor Drive	2013 Road	\$ 300,000.00	\$ 300,000.00	\$ 21,259.80	\$ 87,404.20	\$ 108,664.00	\$ 191,336.00	This project is for the evaluation of safety improvements on O'Connor Drive north of RM 620. These improvements would include modifications to the existing median and turn lanes into driveways to help improve the safety along O'Connor Drive just north of RM 620.
P284	34%	1	Hairy Man Road/Brushy Creek	2013 Road	\$ 6,300,000.00	\$ 6,300,000.00	\$ 2,115,347.14	\$ 156,096.30	\$ 2,271,443.44	\$ 4,028,556.56	This project is 3.77 miles in length and includes a traffic study and preliminary evaluation of possible safety improvements along 3.4 miles of the corridor between Brushy Bend Drive and Sam Bass Road.

Williamson County Active Capital Projects List

As of September 2019

Project	% Complete	Pct	Project Name	Bond Issuance	Revenue	Budget	Actual Cost	Commitment Amount	Total Cost	Available Balance	Description
P285	59%	2	CR 200 Phase 1	2013 Road	\$ 10,120,499.83	\$ 10,120,499.83	\$ 5,990,542.73	\$ 276,392.43	\$ 6,266,935.16	\$ 3,853,564.67	This project includes a schematic design for the reconstruction of CR 200 between SH 29 and CR 236 from an existing two lane road to a six lane divided roadway. Final design plans will be prepared for improvements at the SH 29 and CR 200 intersection and to widen CR 200 from a two lane roadway to a two lane roadway with shoulders between SH 29 to CR 201. In addition, final design plans will be prepared to construct turn lanes and shoulders at the intersection of CR 200 and Bold Sundown.
P292	43%	3	Westinghouse Road Ph 1	2013 Road	\$ 2,500,000.00	\$ 2,500,000.00	\$ 1,069,073.91	\$ 277,655.88	\$ 1,346,729.79	\$ 1,153,270.21	The project will upgrade the existing roadway to a two lane roadway with shoulders, and provide preliminary planning for an ultimate six lane divided urban roadway, for the east-west transportation corridor of Westinghouse Road/CR 111, CR 110, and CR 105 (collectively referred to as CR 111).
P294	15%	4	Chandler	2013 Road	\$ 1,600,000.00	\$ 1,600,000.00	\$ 239,738.80	\$ 506,715.00	\$ 746,453.80	\$ 853,546.20	Limits SH 95 to FM 619
P296	45%	4	CR 366 Widening	2013 Road	\$ 2,075,000.00	\$ 2,075,000.00	\$ 936,771.70	\$ 194,122.24	\$ 1,130,893.94	\$ 944,106.06	Widen existing two-lane roadway to a four lane roadway.
P302	35%	4	SH 130 Frontage	2013 Road	\$ 1,000,000.00	\$ 1,000,000.00	\$ 349,396.04	\$ 93,120.94	\$ 442,516.98	\$ 557,483.02	Construction of southbound frontage road for SH 130.
P306	98%	3	CR 305 @ IH-35 Ph 1	2013 Road	\$ 2,895,000.00	\$ 2,895,000.00	\$ 2,836,460.32	\$ 40,293.24	\$ 2,876,753.56	\$ 18,246.44	The project will replace the existing two lane bridge at the intersection of CR 305 and IH 35.
P307	1%	3	C Bud	2013 Road	\$ 800,000.00	\$ 800,000.00	\$ 8,922.25	\$ -	\$ 8,922.25	\$ 791,077.75	Limits CR 305 to FM 487
P309	26%	1	Pond Springs Rd	2013 Road	\$ 1,000,000.00	\$ 1,000,000.00	\$ 260,194.89	\$ 167,649.27	\$ 427,844.16	\$ 572,155.84	Limits Parallel to and just east of US 183

Williamson County Active Capital Projects List

As of September 2019

Project	% Complete	Pct	Project Name	Bond Issuance	Revenue	Budget	Actual Cost	Commitment Amount	Total Cost	Available Balance	Description
P315	48%	2	River Ranch County Park	2013 Park	\$ 12,148,790.00	\$ 12,148,790.00	\$ 5,859,138.96	\$ 5,066,821.04	\$ 10,925,960.00	\$ 1,222,830.00	River Ranch County Park is approximately 1,000 acres located between Leander and Liberty Hill.
P317	82%	2	Bagdad Road (2243 to CR 280)	2013 Road	\$ 5,115,979.74	\$ 5,115,979.74	\$ 4,207,401.90	\$ 884,258.29	\$ 5,091,660.19	\$ 24,319.55	The City of Leander and Williamson County are partnering together for the widening of the existing two lane rural road with open drainage to an undivided five lane urban roadway with curb & gutter, storm sewers, street lights, and sidewalks on both sides of the roadway from CR 280 to Old 2243 (Hero Way).
P318	93%	2	Anderson Mill Road - Cedar Park ILA	2013 Road	\$ 4,500,000.00	\$ 4,500,000.00	\$ 4,172,869.91	\$ -	\$ 4,172,869.91	\$ 327,130.09	This project is being managed by the City of Cedar Park and partially funded by Williamson County.
P321	98%	1	Champion Park Phase 2	2013 Park	\$ 373,393.23	\$ 373,393.23	\$ 365,039.53	\$ 8,353.70	\$ 373,393.23	\$ (0.00)	Champion Park offers a covered children's play area with castings of dinosaur bones to discover, a large blue whale that spurts water to cool kids off, and specially designed boulders for climbing.
P322	94%	1	RR Building/WC	2015 CO	\$ 4,000,000.00	\$ 4,000,000.00	\$ 3,775,617.15	\$ 32,581.62	\$ 3,808,198.77	\$ 191,801.23	RR Building/WCHD/355 Tx Ave
P323	94%	CC	SO Training Building	2015 CO/SO Forfeiture Fund	\$ 9,720,000.00	\$ 9,720,000.00	\$ 9,112,465.09	\$ 22,669.36	\$ 9,135,134.45	\$ 584,865.55	SO Training Building
P324	88%	3	North Campus Improveme	2015CO/Fleet/2018 CIP/2019	\$ 25,977,469.41	\$ 27,316,688.00	\$ 24,117,833.22	\$ 2,758,883.67	\$ 26,876,716.89	\$ 439,971.11	North Campus Improvements
P325	100%	3	Georgetown	2015 CO	\$ 17,276,320.67	\$ 17,276,320.67	\$ 17,251,464.42	\$ 9,761.61	\$ 17,261,226.03	\$ 15,094.64	Georgetown Annex Building
P326	1%	3	RM 2243 Re-	2013 Road	\$ 5,000,000.00	\$ 5,000,000.00	\$ 44,168.64	\$ -	\$ 44,168.64	\$ 4,955,831.36	RM 2243 Re-Alignment from 183A to IH 35
P327	3%	4	UNIVERSITY BLVD	2013 Road	\$ 1,600,000.00	\$ 1,600,000.00	\$ 42,154.51	\$ -	\$ 42,154.51	\$ 1,557,845.49	Expansion from FM 1460 to SH 130

Williamson County Active Capital Projects List

As of September 2019

Project	% Complete	Pct	Project Name	Bond Issuance	Revenue	Budget	Actual Cost	Commitment Amount	Total Cost	Available Balance	Description
P328	79%	2	Reagan Blvd at Rita	2013 Road/URS	\$ 75,000.00	\$ 75,000.00	\$ 58,877.75	\$ 16,122.25	\$ 75,000.00	\$ -	Ronald Reagan Blvd. Turn Lanes Widening at Santa Rita Blvd
P329		1	O'Connor	2013 Road	\$ 1,000,000.00	\$ 1,000,000.00	\$ 93,564.97	\$ 906,435.03	\$ 1,000,000.00	\$ -	
P331	86%	2	Lakeline Blvd Right	2013 Road	\$ 1,200,810.65	\$ 1,200,810.65	\$ 1,029,266.72	\$ 128,598.94	\$ 1,157,865.66	\$ 42,944.99	This project will add one right turn lane to eastbound Lakeline Blvd.
P332	2%	4	FM 3349 at US 79	2013 Road	\$ 2,275,000.00	\$ 2,275,000.00	\$ 45,073.37	\$ 1,148,584.50	\$ 1,193,657.87	\$ 1,081,342.13	FM 3349 at US 79 Interchange
P334	0%	2	CR 214	2013 Road	\$ 1,000,000.00	\$ 1,000,000.00	\$ -	\$ -	\$ -	\$ 1,000,000.00	CR 214 Extension to US 183
P335	0%	2	Ronald Reagan/Par	2013 Road	\$ 1,000,000.00	\$ 1,000,000.00	\$ 200.00	\$ -	\$ 200.00	\$ 999,800.00	Ronald Reagan/Parmer Ln Express Lane Study
P336	5%	2	Ronald Reagan	2013 Road	\$ 1,000,000.00	\$ 1,000,000.00	\$ 52,801.98	\$ 784,783.69	\$ 837,585.67	\$ 162,414.33	Ronald Reagan Blvd (SH 29 to FM 3405) Additional Lanes
P351	47%	2	River Ranch Roads	River Ranch Road	\$ 2,870,000.00	\$ 2,870,000.00	\$ 1,361,566.95	\$ 1,508,433.05	\$ 2,870,000.00	\$ -	River Ranch Roads
P411	82%	CC	JAIL PLUMBING	2014 CIP/2015CIP/2017 CIP/2019	\$ 4,318,220.91	\$ 5,263,667.19	\$ 4,318,220.91	\$ 765,436.48	\$ 5,083,657.39	\$ 180,009.80	JAIL PLUMBING
P419	59%	1	Brushy Creek Trail Phase V	2013 Park	\$ 3,328,383.00	\$ 3,328,383.00	\$ 1,977,282.82	\$ 1,970,473.72	\$ 3,947,756.54	\$ (619,373.54)	The trail winds along Brushy Creek from east to Great Oaks Drive, west to US 183 in Cedar Park.
P432	0%	CC	Jail Master	2019 CIP	\$ -	\$ 125,000.00	\$ -	\$ 125,000.00	\$ 125,000.00	\$ -	Jail Master Plan
P433	50%	CC	Historic	2019 CIP	\$ 126,022.00	\$ 250,000.00	\$ 126,022.00	\$ 123,978.00	\$ 250,000.00	\$ -	Historic Court House Boiler
P434	6%	CC	Inner Loop Annex	2015 CO	\$ 4,300,000.00	\$ 4,300,000.00	\$ 248,266.98	\$ 184,806.83	\$ 433,073.81	\$ 3,866,926.19	Inner Loop Annex Modifications
P435	91%	CC	Animal Shelter	2015 CO/2017	\$ 8,540,164.44	\$ 11,017,455.88	\$ 10,021,942.10	\$ 928,108.88	\$ 10,950,050.98	\$ 67,404.90	Animal Shelter Expansion Ph I
P438	49%	2	Bagdad Road @ CR 278	2013 Road	\$ 5,290,000.00	\$ 5,290,000.00	\$ 2,580,094.70	\$ 1,922,143.91	\$ 4,502,238.61	\$ 787,761.39	This project consists of improvements at the intersection of Bagdad Road and CR 278. This project will include a new River Ranch Park entrance road on the west side of the intersection and reconstruction of the intersection to include acceleration and turn lanes.

Williamson County Active Capital Projects List

As of September 2019

Project	% Complete	Pct	Project Name	Bond Issuance	Revenue	Budget	Actual Cost	Commitment Amount	Total Cost	Available Balance	Description
P439	58%	2	San Gabriel Dam	2013 Road/May 2015 Floods	\$ 2,244,464.11	\$ 2,244,464.11	\$ 1,304,525.31	\$ 57,332.00	\$ 1,361,857.31	\$ 882,606.80	May 2015 Floods Road & Bridge project.
P441	99%	4	Roundville Lane	2013 Road	\$ 1,520,000.00	\$ 1,520,000.00	\$ 1,503,819.25	\$ -	\$ 1,503,819.25	\$ 16,180.75	The City of Round Rock and Williamson County are partnering together for design and future construction of a four-lane, curb and gutter roadway.
P444	60%	CC	Park Land	2013 Park	\$ 3,353,185.09	\$ 3,353,185.09	\$ 2,021,620.10	\$ -	\$ 2,021,620.10	\$ 1,331,564.99	Park Land Acquisition
P448	0%	3	Hike & Bike	2013 Park	\$ 2,926,480.00	\$ 2,926,480.00	\$ 198.00	\$ 33,705.00	\$ 33,903.00	\$ 2,892,577.00	Hike & Bike Trail Pct 3
P451	0%	CC	Forest North Phase II	2013 Road	\$ 150,518.00	\$ 150,518.00	\$ -	\$ -	\$ -	\$ 150,518.00	The project consists of local drainage improvements in the Forest North neighborhood. Design and construction are being completed by zone as funding becomes available. There are a total of six work zones in Phase 2.
P453	93%	3	SH 29 Bypass/Inne	2013 Road	\$ 7,785,000.00	\$ 7,785,000.00	\$ 7,209,733.44	\$ 552,646.31	\$ 7,762,379.75	\$ 22,620.25	City of Georgetown Portion, 3,100 ft West of IH 35
P454	1%	2	Bagdad Trail	2013 Park	\$ 400,000.00	\$ 400,000.00	\$ 5,696.03	\$ 38,935.97	\$ 44,632.00	\$ 355,368.00	City of Leander lead and is under construction.
P457	68%	CC	LTP ROW	LTP/2013 Road	\$ 7,736,660.13	\$ 11,360,640.00	\$ 7,736,660.13	\$ -	\$ 7,736,660.13	\$ 3,623,979.87	Acquisition of right of way for Long Range Transportation Planning.
P459	13%	3	CORRIDOR C	LTP	\$ 11,909,215.50	\$ 14,165,735.00	\$ 1,909,215.50	\$ 2,809,165.81	\$ 4,718,381.31	\$ 9,447,353.69	Connector from Sam Houston Avenue at Patriot Way to SH 29
P461	54%	2	CORRIDOR F	LTP	\$ 1,906,704.23	\$ 3,506,104.00	\$ 1,906,704.23	\$ 677,503.42	\$ 2,584,207.65	\$ 921,896.35	US 183 from SH 29 to Williamson County line
P462	32%	1	CORRIDOR H	LTP	\$ 1,241,285.30	\$ 3,861,780.00	\$ 1,241,285.30	\$ 1,031,897.83	\$ 2,273,183.13	\$ 1,588,596.87	Sam Bass Road from FM 1431 to Wyoming Springs Drive
P463	45%	4	SOUTHEAST	LTP	\$ 2,450,356.15	\$ 5,424,418.05	\$ 2,450,356.15	\$ 2,971,876.23	\$ 5,422,232.38	\$ 2,185.67	Southeast Corridor Study (A1/A2/E1)
P464	100%	4	Expo RV	2013 Park	\$ 1,446,824.83	\$ 1,446,824.83	\$ 1,446,356.23	\$ 468.60	\$ 1,446,824.83	\$ 0.00	Expo RV Park Site
P465	6%	2	Interpretive Center	2013 Park	\$ 1,163,254.00	\$ 1,163,254.00	\$ 65,657.19	\$ -	\$ 65,657.19	\$ 1,097,596.81	Interpretive Center in River Ranch County Park.
P468	90%	CC	NICE EQUIPMENT	2013 CIP/2017 CIP	\$ 230,101.02	\$ 254,422.82	\$ 230,101.02	\$ 24,321.80	\$ 254,422.82	\$ -	NICE Equipment upgrade projected completion December 2018.

Williamson County Active Capital Projects List

As of September 2019

Project	% Complete	Pct	Project Name	Bond Issuance	Revenue	Budget	Actual Cost	Commitment Amount	Total Cost	Available Balance	Description
P469	29%	CC	Justice Center	2018 CIP	\$ 184,168.38	\$ 650,000.00	\$ 188,298.29	\$ 46,678.15	\$ 234,976.44	\$ 415,023.56	Justice Center Backup Server Room
P470	65%	CC	SO Gun Range	2015 CO/2018	\$ 305,000.00	\$ 305,000.00	\$ 197,967.00	\$ 35,493.00	\$ 233,460.00	\$ 71,540.00	SO Gun Range Ammo Building
P471	80%	3	FLORENCE TOWER	2018 CIP	\$ 1,753,977.71	\$ 2,200,000.00	\$ 1,753,977.71	\$ 212,403.20	\$ 1,966,380.91	\$ 233,619.09	FLORENCE TOWER SITE
P473	100%	CC	Public Safety Veh/Body Cams	2018 CIP	\$ 1,184,835.92	\$ 1,190,127.54	\$ 1,184,835.92	\$ 1,346.80	\$ 1,186,182.72	\$ 3,944.82	Anticipated completion by December 2018 and future lease payments will be funded from IT budget.
P474	8%	4	Expo Horse Stall Barn	2013 Park/2018	\$ 2,917,950.00	\$ 4,486,450.00	\$ 353,478.31	\$ 144,594.69	\$ 498,073.00	\$ 3,988,377.00	Expo Horse Stall Barn
P475	0%	4	Expo Concession	2018 CIP	\$ 819,000.00	\$ 819,000.00	\$ -	\$ 78,734.00	\$ 78,734.00	\$ 740,266.00	Expo Concession & Restrooms
P476	0%	CC	Jail Security	2018 CIP	\$ -	\$ 400,000.00		\$ 20,000.00	\$ 20,000.00	\$ 380,000.00	Jail Security
P486	7%	4	Grainage Drainage		\$ 250,000.00	\$ 250,000.00	\$ 17,795.54	\$ -	\$ 17,795.54	\$ 232,204.46	Grainage Drainage Improvements
P506	6%	4	GREENFIELD/OAK	2013 Road	\$ 720,000.00	\$ 720,000.00	\$ 43,341.47	\$ 675,000.00	\$ 718,341.47	\$ 1,658.53	Greenfield/Oak Bluff Drainage at CR 123 to Greenfield Subdivision
P508	87%	CC	SO - Lott Building	2015 CIP/2019	\$ 92,665.73	\$ 107,000.00	\$ 92,665.73	\$ -	\$ 92,665.73	\$ 14,334.27	SO - Lott Building Remodel
P509	99%	CC	ESOC Training Room Remodel	2018 CIP	\$ 741,054.61	\$ 750,000.00	\$ 741,054.61	\$ -	\$ 741,054.61	\$ 8,945.39	ESOC Training Room Remodel
P510	66%	CC	SoftCode - Constables' Office	2013 CIP/2014 CIP/2017	\$ 208,866.05	\$ 316,142.00	\$ 208,866.05	\$ 9,872.47	\$ 218,738.52	\$ 97,403.48	SoftCode - Constables' Office
P512	0%	CC	M11 Ambulance Station	2017 CIP	\$ -	\$ 100,000.00	\$ -	\$ 31,000.00	\$ 31,000.00	\$ 69,000.00	M11 Ambulance Station
P513	0%	CC	Hutto Ambulance Station	2017 CIP	\$ -	\$ 300,000.00	\$ -	\$ -	\$ -	\$ 300,000.00	Hutto Ambulance Station
P514	5%	CC	Granger CTTC Shower Remodel	2017 CIP/2019 CIP	\$ 23,033.02	\$ 500,000.00	\$ 23,033.02	\$ 10,395.38	\$ 33,428.40	\$ 466,571.60	Granger CTTC Shower Remodel

Williamson County Active Capital Projects List

As of September 2019

Project	% Complete	Pct	Project Name	Bond Issuance	Revenue	Budget	Actual Cost	Commitment Amount	Total Cost	Available Balance	Description
P515	5%	CC	Justice Center - Court Room	2017 CIP/2018 CIP	\$ 62,246.62	\$ 1,300,000.00	\$ 64,246.62	\$ 15,753.38	\$ 80,000.00	\$ 1,220,000.00	Justice Center - Court Room
P516	9%	4	Pct 4 Hutto Office Finish Out	2019 CIP	\$ 31,038.27	\$ 361,000.00	\$ 31,038.27	\$ -	\$ 31,038.27	\$ 329,961.73	Pct 4 Hutto Office Finish Out
P518	2%	CC	SOTC Range Wall Replacement	2018 CIP/2019 CIP	\$ -	\$ 345,000.00	\$ 7,689.50	\$ 21,000.00	\$ 28,689.50	\$ 316,310.50	SOTC Range Wall Replacement
P519	1%		JJC - Smith Branch Mitigation	2019 CIP	\$ 72,177.55	\$ 5,000,000.00	\$ 72,177.55	\$ 570,017.70	\$ 642,195.25	\$ 4,357,804.75	JJC - Smith Branch Mitigation
P520	78%		AV Updates - County Court	2019 CIP	\$ 498,682.01	\$ 650,000.00	\$ 503,873.17	\$ 85,830.13	\$ 589,703.30	\$ 60,296.70	AV Updates - County Court
P521	88%		AV Updates - District Court	2019 CIP	\$ 506,048.06	\$ 650,000.00	\$ 571,038.27	\$ -	\$ 571,038.27	\$ 78,961.73	AV Updates - District Court
P523	64%		JP4 Technology Upgrade	2019 CIP	\$ 271,381.06	\$ 500,000.00	\$ 318,896.15	\$ 154,332.85	\$ 473,229.00	\$ 26,771.00	JP4 Technology Upgrade
P524	0%		Parking Garage Assessment	2019 CIP	\$ 147.39	\$ 50,000.00	\$ 147.39	\$ -	\$ 147.39	\$ 49,852.61	Parking Garage Assessment
P525	0%		ESOC - Chiller	2015 CO	\$ -	\$ 130,000.00	\$ -	\$ 130,000.00	\$ 130,000.00	\$ -	ESOC - Chiller
P526	0%		Jail Boiler	2019 CIP	\$ -	\$ 750,000.00	\$ -	\$ -	\$ -	\$ 750,000.00	Jail Hot Water Boiler & Softener
P527	0%	CC	Jester Annex Ambulance Bay	2015 CO	\$ 175,000.00	\$ 175,000.00	\$ -	\$ -	\$ -	\$ 175,000.00	Jester Annex Ambulance Bay
P528	0%	CC	JJC - Restroom/ Water Fountain	2015 CO	\$ 200,000.00	\$ 200,000.00	\$ -	\$ -	\$ -	\$ 200,000.00	JJC - Restroom/Water Fountain

Williamson County Active Capital Projects List

As of September 2019

Project	% Complete	Pct	Project Name	Bond Issuance	Revenue	Budget	Actual Cost	Commitment Amount	Total Cost	Available Balance	Description
P529	0%		Prime Site #2	2019 CIP/2020	\$ -	\$ 2,250,000.00	\$ -	\$ -	\$ -	\$ 2,250,000.00	Prime Site #2 - Create redundant backup to Prime #1
P530	0%		Children's Advocacy Center	2020 CIP	\$ -	\$ 5,500,000.00	\$ -	\$ -	\$ -	\$ 5,500,000.00	Children's Advocacy Center New Space & Remodel
PTT1560	91%		FM 1660 CR 134 TO CR 101	PTTOLLING CO	\$ 2,924,585.64	\$ 2,924,585.64	\$ 2,662,900.81	\$ -	\$ 2,662,900.81	\$ 261,684.83	FM 1660 CR 134 TO CR 101

Totals	\$ 425,382,284.93	\$ 463,429,443.94	\$ 283,041,496.19	\$ 87,511,878.52	\$ 370,553,374.71	\$ 92,876,069.23
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REVENUE SOURCE OVERVIEW

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Hgu"qh"qhleg"ctg"guvdrkuj gf "gkj gt" d{ "rgi kurvkg"eqf g"qt"vj g"Eqo o kuukpvtu"Eqwv{0"Vj g{ "ctg"eqngevgf " r tko ctkn{ "d{ "grgevgf "qhlekcn"cpf "ctg"tgrvgf "vq"vj g"eqngevqp"qh'ekcvkpu."vz gu."gve0"Vj gug"tngxgpwg"guvko cvgu" ctg"i gpgtcm{ "dcugf "wr qp"j kvqtkecn"t gpf "wukpi "vj g"rcuv"vy q" hkecn{ "gctu"cpf "kh"vj gtg"ctg"cp{ "ej cpi gu"lp" hgu0"Rtkqt" hkecn{ "gct"dwf i gw"j cxg"pq"qt"rko kgf "i tqy vj "qp"vj gug"ugt xlegu"dwf wgv"vq"ugxgtcn"hevqtu" Hl "4242" cuuwo gf "c"urki j v{ "j ki j gt"i tqy vj "qp"uqo g"qh"vj g" hgu0"Vj g"r qecn"geqpqo { "j cu"gzr cpf gf "uudwcpvcm{ 0"Cu" vj g'r qr wvkvpi"i tqy u"vj g"pwo dgt"qh"xgi keng"tgi kvtkvqpu"j cu" kpetgcugf 0"Vj gug"tgi kvtkvqpu"ctg"eqngevgf "d{ " vj g"Vcz "Cuuguqt"Eqngevqt0"Vj gug" hgu"j cxg" kpetgcugf "eqpukf gtcdr{ 0""

"

Ej cti gu'hqt 'Ugt xlegu'50' +; "

Hgu" hqt "ugt xlegu" kpenf g'kgo u'uwej "cu"GO U. Rctm. "cpf "Ncpf hknihgu0"Ugt xleg"tngxgpwg"guvko cvgu"ctg"i gpgtcm{ " dcugf "wr qp"j kvqtkecn"t gpf "wukpi "vj g"rcuv"vy q" hkecn{ "gctu0"Vj g"i tqy vj "lp"vj g"eqwv{ "j cu"ko r cevgf "vj g" f go cpf " hqt "ugt xlegu"y j lej "ecwugu"cp" kpetgcug"qh'hgu0"Y krikco uqp"Eqwv{ au"r qr wvkvpi" kpetgcugf "hqt" 644.89; "4232" Egpwv{ "vq"788.93; "guvko cvg"lp"423; 0""Hgu"j cxg"urki j v{ "kpetgcugf "eqo r ctgf "vq"rcuv" { gct0"Qp "Ukg"Ugy gt" Hekrv{ "QUUH"r tqi tco "eqngevqpu"ctg"gzr gevgf "vq" kpetgcug"&322.2220" Ncpf hknihgu"ctg"gzr gevgf "vq"i gpgtcvg" cp"cf f kvkpcn{&522.222"qh"cf f kvkpcn{ tngxgpwgu0""

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, "Dcugf "qp"vqcn"tngxgpwg" hqt "vj g"i gpgtcn" Tqcf "("Dtkf i g"cpf "Fgdv"Ugt xleg" Hwpf u0" C m"qvj gt "hwpf u"ctg" eqo r tkugf "r tko ctkn{ "qh'hgu"qh'qhleg"cpf "ctg"rko kgf "vq"t gutlevgf "wugu"qh"vj qug" hwpf u0"

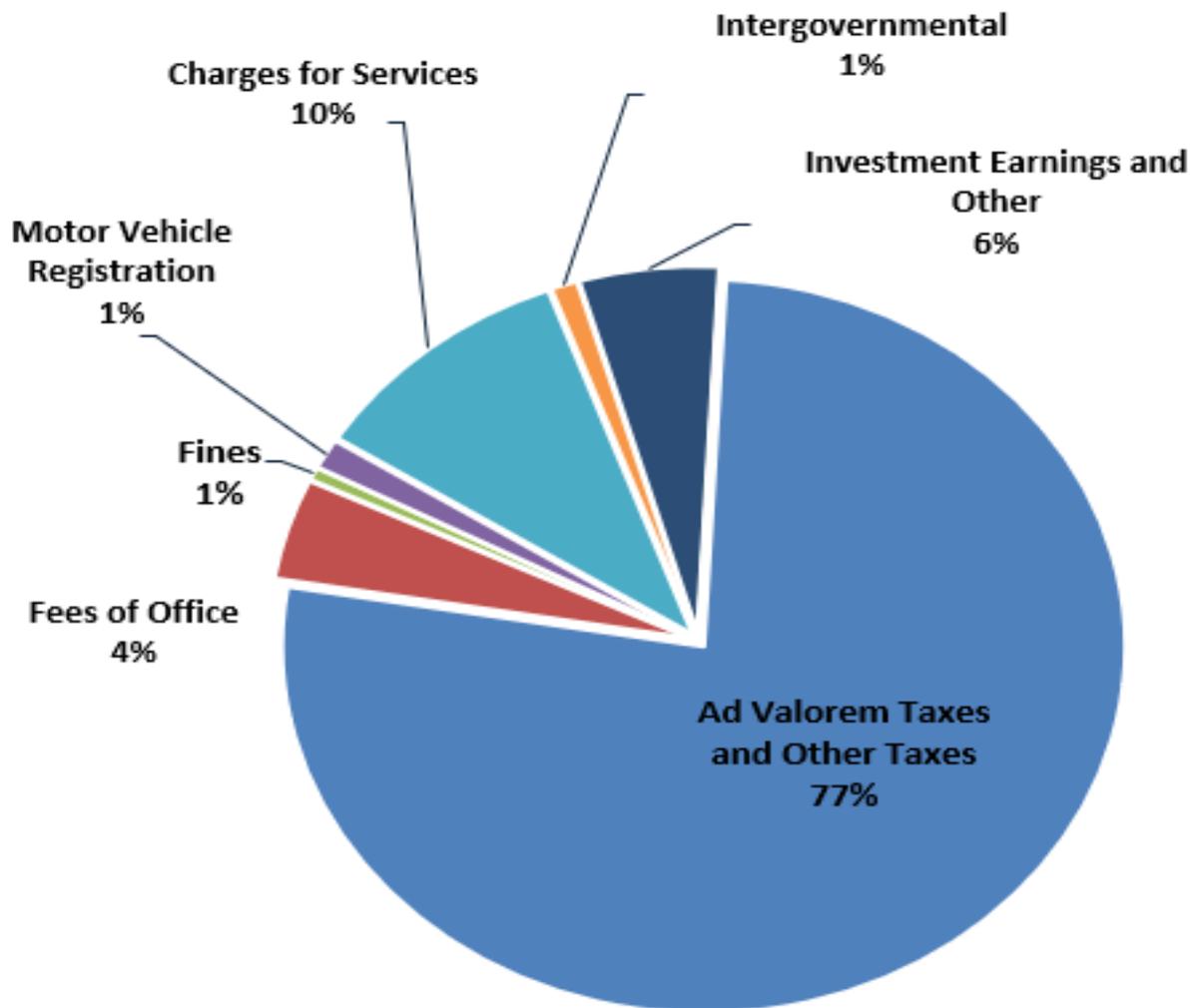
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FY20 Adopted Budget Revenue Summary by Function

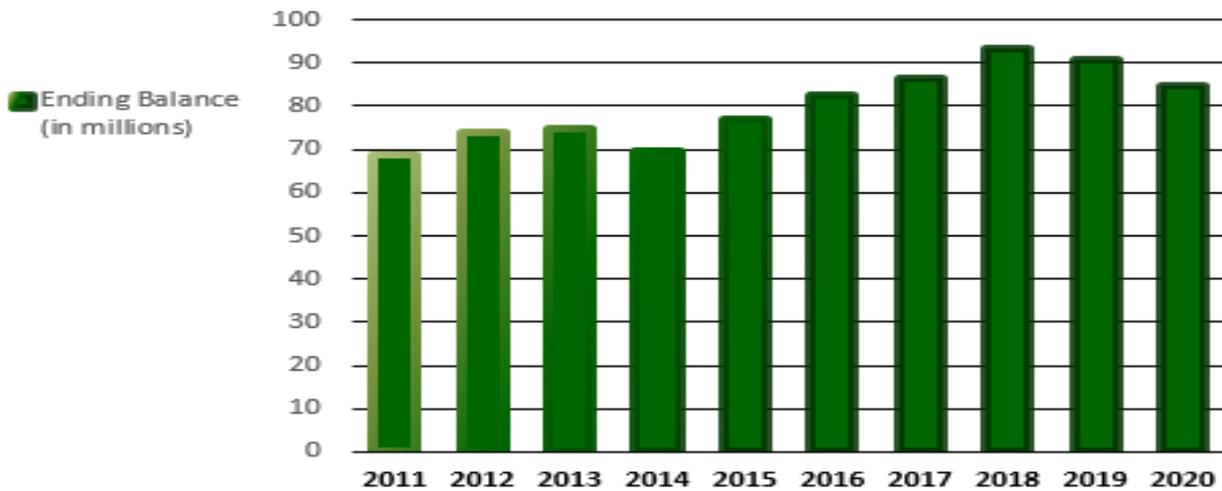
Includes General, Road & Bridge, Debt Service and Special Revenue Funds.



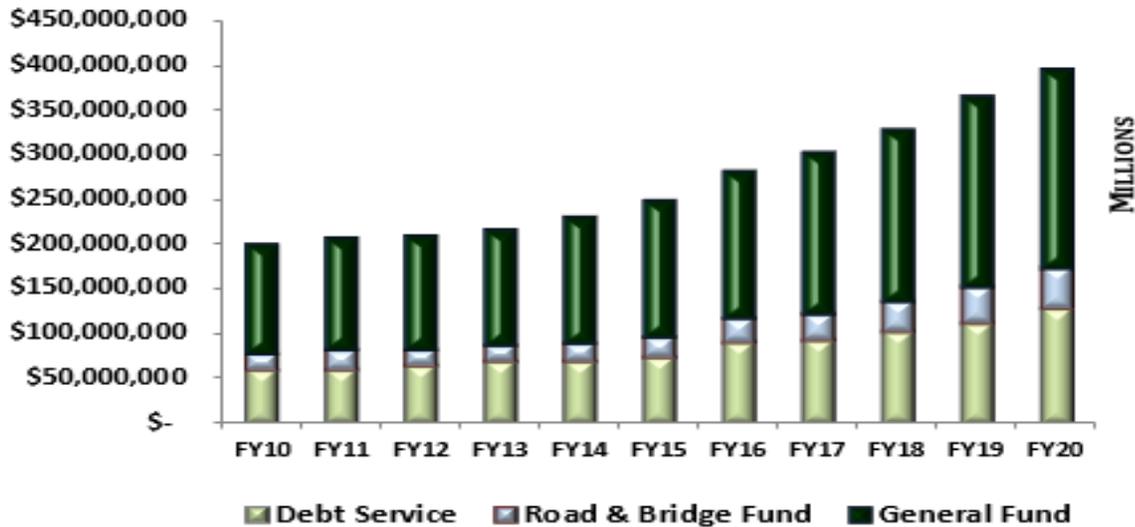
**The FY19 Estimates are reported as of October 21, 2019.*

The County receives its funding from a variety of sources, of which the largest single source is property taxes. Property Taxes represent a tax on all real estate and improvements within the County. Property Taxes are considered to be a general revenue source, meaning it is available to fund all programs of the County. Fees of Office and Charges for Services represent fees paid by individuals, businesses, or other governments who purchase, use, or directly benefit from the goods or services provided. Intergovernmental revenues include payments or donations from other governmental entities through contractual agreements under which many of the funds are restricted for use in a particular program. Investment Earnings consists of interest income and other income from investment activities

Williamson County, Texas Ten Year General Fund Ending Balance History



WILLIAMSON COUNTY BUDGET HISTORY *INCLUDES GENERAL FUND, ROAD & BRIDGE, AND DEBT SERVICE*



Y krlco uqp "Eqwpv\ "tgeqi pl gu"j g"hpcekn"ko r qtvpeg"qh'o clpvcklpi "cp"er r tqr tkvg"ngxgn"qh"Wpcuiki pgf " Hwpf "Dcrpeg"0"C"Hwpf "dcrpeg"ku"cp"gz egu"qh"vj g"gpv\{ au"tgxgpwgu"qxgt "gxr gpf kwt gu"cpf "gpewo dtcpegu" qxgt"e"ur gekle"r gtkqf "qh"vko g0C"lqto crk\ gf "Hwpf "Dcrpeg"Rqrle{ "T go qputcvgu"vq"vj g"vzr c{ gt "hkuern\ twf gpeg" cpf "vj g"cdk\k\ "vq"o ggv"ku"qdrki cvkqpu"lp"e"vko gn\ "o cppgt0"Y krlco uqp "Eqwpv\ "y kn'o clpvckl\ "tgugtxcv\qpu"qh" Hwpf "Dcrpeg"lp"ceeqtf cpeg"y kj "I qxgtpo gpvcr\Ceeqwpvpi "cpf "Hpcpekn"Ucpcf ctf u"Dqctf "Ucvgu gpvP q0' 76."Hwpf "Dcrpeg"Tr qt vpi "cpf "I qxgtpo gpvcr"Hwpf "V{ r g"F ghp\k\qpu0Vj ku"Rqrle{ "uj cm'qpn\ "er r n\ "vq"vj g" Eqwpv\ au"i qxgtpo gpvcr"hwf u0'Hwpf "Dcrpeg"uj cm'dg"eqo r qugf "qh"pqp/ur gpf cdrg."tgutkvgf ."eqo o kvgf " cuuki pgf "cpf "wpcuiki pgf "co qwpw0Vj g'r qrle{ "ku"rkvgf "lp"hwmlp"vj g'dwf i gv'qtf gt "kpenf gf "lp"vj ku'f qewo gpv0'

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PERSONNEL SUMMARIES

FY 2020

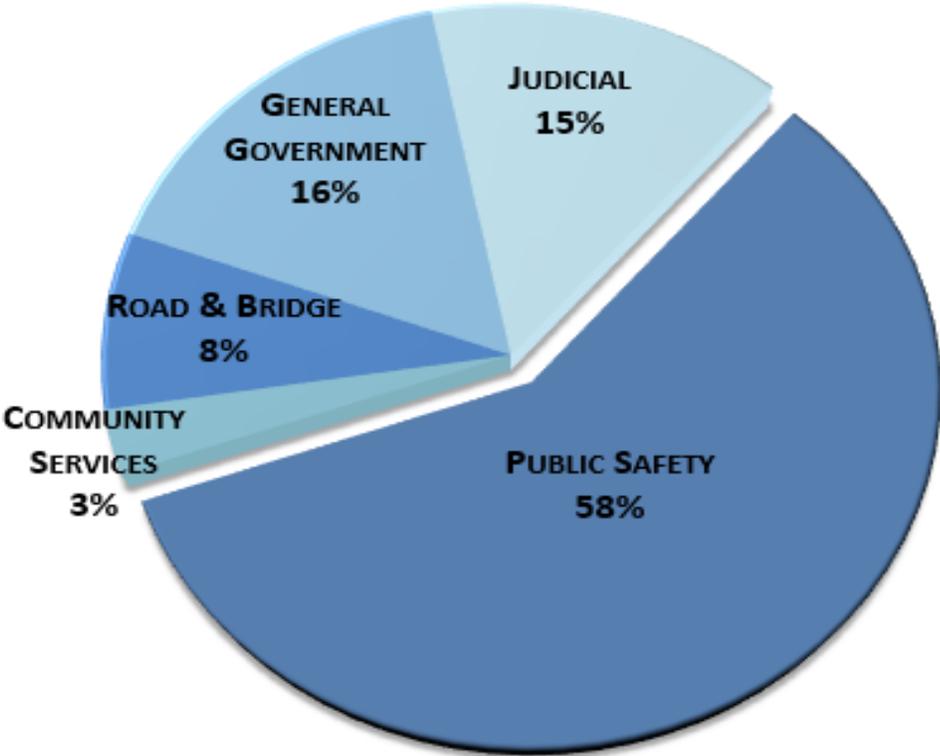


COMPARATIVE SUMMARY OF EMPLOYEES BY FUNCTION

	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20
General Government	259	261	268	275	290
Judicial	232	232	247	253	258
Public Safety	973	978	992	1025	1041
Community Services	32	35	44	48	52
Road & Bridge	135	135	135	140	142
Budgeted Positions Totals:	1631	1641	1686	1741	1783

The employee totals do not reflect part-time, grant, temp and/or contractual staff.

FY 20 Adopted Employee Summary by Function Williamson County Full-Time Employees Total 1783



Number of Employees by Function Total 1783	
Community Services	52
General Government	290
Judicial	258
Public Safety	1041
Road & Bridge Fund	142

NUMBER OF POSITIONS BY DEPARTMENT – COMPARATIVE SUMMARY

Comparative Summary of Employees by Function							
Function	Department	FY15/16	FY16/17	FY17/18	FY18/19	FY19/20	FY20 Added
Judicial	District Courts	4	4	4	4	5	1
Judicial	26th District Court	3	3	3	3	3	
Judicial	277th District Court	3	3	3	3	3	
Judicial	368th District Court	3	3	3	3	3	
Judicial	395th District Court	3	3	3	3	3	
Judicial	425th District Court	3	3	3	3	3	
Judicial	County Court at Law #1	4	4	4	4	4	
Judicial	County Court at Law #2	4	4	4	4	4	
Judicial	County Court at Law #3	4	4	4	4	4	
Judicial	County Court at Law #4	4	4	4	4	4	
Judicial	County Clerk - Judicial	19	18	18	18	18	
Judicial	District Clerk	29	29	32	34	34	
Judicial	All County Courts	1	1	1	1	1	
Judicial	Justice of the Peace, Pct. #1	10	10	10	10	10	
Judicial	Justice of the Peace, Pct. #2	11	11	11	11	12	1
Judicial	Justice of the Peace, Pct. #3	15	15	15	15	15	
Judicial	Justice of the Peace, Pct. #4	12	12	12	12	12	
Judicial	Magistrates	10	11	11	11	13	
Judicial	PR Bond Office	4	4	4	4	0	
Judicial	Pretrial Office					3	1
Judicial	District Attorney	34	34	36	40	41	1
Judicial	County Attorney	49	49	51	51	52	1
Judicial	Courthouse Security	3	3	11	11	11	
Judicial	County Attorney Hot Check	0	0	0	0	0	
Community Services	On-Site Septic Sewer Facility	0	0	8	9	9	
Community Services	Extension Service	5	5	5	5	5	
Community Services	Veterans Services	4	4	4	5	5	
Community Services	Parks Department	20	23	23	25	29	4
Community Services	Recycling Center	0	0	1	1	1	
Community Services	Conservation	2	2	2	2	2	
Community Services	Animal Services Donations	1	1	1	1	1	
General Government	Budget Office	2	2	4	4	4	
General Government	County Auditor	26	27	27	27	27	
General Government	County Treasurer	5	5	5	5	5	
General Government	Tax Assessor-Collector	52	53	53	54	57	3
General Government	Commissioner's Court	0	0	0	5	6	1
General Government	Commissioner, Precinct #1	3	3	3	3	3	
General Government	Commissioner, Precinct #2	3	3	3	3	3	
General Government	Commissioner, Precinct #3	3	3	3	3	3	
General Government	Commissioner, Precinct #4	3	3	4	4	4	
General Government	County Judge	10	10	7	3	3	
General Government	County Clerk	10	10	10	10	11	1

NUMBER OF POSITIONS BY DEPARTMENT - COMPARATIVE SUMMARY CONT'D

Comparative Summary of Employees by Function							
Function	Department	FY15/16	FY16/17	FY17/18	FY18/19	FY19/20	FY20 Added
General Government	Human Resources	12	12	13	13	13	
General Government	Purchasing	11	11	11	11	11	
General Government	Non Departmental	0	0	3	3	3	
General Government	Elections	11	11	11	11	11	
General Government	Infrastructure	1	1	1	1	1	
General Government	Information Technology	43	43	46	49	56	7
General Government	Williamson County Buildings	26	26	26	28	31	3
General Government	WCRCs	1	1	1	1	1	
General Government	Records Archive- County Clerk	5	5	5	5	5	
General Government	Records Management- County Clerk	10	10	10	10	10	
General Government	County Wide Records Management	0	0	0	0	0	
General Government	Fleet	18	18	18	18	18	
General Government	Benefits	3	3	3	3	3	
General Government	HUD	1	1	1	1	1	
Public Safety	County Jail	311	312	312	319	324	5
Public Safety	County Sheriff	219	220	223	234	237	3
Public Safety	Constable, Pct. #1	12	12	13	13	13	
Public Safety	Constable, Pct. #2	12	12	12	12	13	1
Public Safety	Constable, Pct. #3	15	15	16	16	16	
Public Safety	Constable, Pct. #4	12	12	12	12	12	
Public Safety	DPS Northwest	1	0	0	0	0	
Public Safety	DPS and ABC Georgetown	1	2	2	2	2	
Public Safety	Juvenile Services	152	153	153	153	153	
Public Safety	EOC	70	70	70	70	70	
Public Safety	Animal Services	17	18	19	30	30	
Public Safety	911 Addressing	2	2	2	2	2	
Public Safety	Emergency Services Department	2	3	3	3	4	1
Public Safety	Haz-Mat	2	2	4	4	4	
Public Safety	Emergency Management	2	2	2	3	3	
Public Safety	Mobile Outreach	10	10	10	12	12	
Public Safety	EMS	130	130	136	136	142	6
Public Safety	Wireless Communications	3	3	3	4	4	
ROAD AND BRIDGE	Unified Road System	135	135	135	140	142	2
Budgeted Positions Total		1631	1641	1686	1741	1783	42

FY'20 The Court approved a new department Pretrial Services 0100-0591 and moved 2 FT staffing from 0100-00476 PR Bonds into this department as well as approved 1 new FTE for this department. The remaining 2 FTE within the PR Bonds department moved into the Magistrate's 0100-0477.

FY20 New Positions Request Report			Court Adopted
Request Name	Pay Grade	Total	
Mobile Outreach 0100-0341			
New Mental Health Specialist	B.23	72,589.46	N
New Mental Health Specialist	B.23	72,589.46	N
Community Paramedic -Grant to GF PCN1639	B.28	101,971.11	N
Community Paramedic -Grant to GF PCN1666	B.28	104,832.69	N
Lead Paramedic -Grant to GF PCN1710	B.30	99,981.50	N
		451,964.23	
Commissioners Court Dept 0100-0401			
Economic Development Director	B.37	126,740.39	N
Multi-Media Specialist	B.27	80,149.69	Y
		206,890.08	
County Clerk 0100-0404			
Assistant Chief Deputy I	B.24	65,946.22	Y
		65,946.22	
Veteran Services 0100-0405			
Assistant VSO	B.22	60,915.14	N
		60,915.14	
District Courts 0100-0435			
Director of District Court Administration	B.38	132,839.13	Y
Family Drug Court Manager	TBD	120,232.00	N
		253,071.13	
County Court at Law 2 0100-0427			
Specialty Court Admin	B.23	69,684.91	N
		69,684.91	
District Attorney 0100-0440			
DA Sergeant Investigator	L3.2	140,382.40	Y
DA Diversion Court Chief	B.40	154,396.00	N
DA Appellate/Civil Pros	B.37	140,385.91	N
DA Legal Assistant IV for Diversion Court	B.25	84,047.00	N
Discovery Clerk	B.22	66,525.14	N
Discovery Clerk	B.22	66,525.14	N
		652,261.58	
JP Precinct 2 0100-0452			
Court Administrator I (PCN9961) PT -FT	B.24	46,084.97	Y
		46,084.97	
JP Precinct 3 0100-0453			
Court Clerk 2: Receptionist Clerk	B.16	46,778.44	N
Court Clerk 4-Criminal Court Clerk	B.18	50,513.77	N
Civil Court Administrator	B.25	66,902.44	N
		164,194.66	
JP Precinct 4 0100-0454			
Civil Court Clerk 3s	B.17	47,355.93	N
Window Clerk	B.16	45,528.44	N
Civil Court Clerk 3s	B.17	47,355.93	N
		140,240.30	
County Attorney 0100-0475			
Family Justice Attorney III	B.36	117,613.92	Y
Family Justice Attorney	B.36	117,613.92	N
Family Justice Legal Assistant	B.20	62,070.49	N
		297,298.34	
Magistrate 0100-0477			
Indigent Defense Specialist	B.19	61,278.26	N
Senior Programs Coordinator	B.26	70,710.95	N
Indigent Defense Specialist	B.19	61,278.26	N
		193,267.46	
Purchasing 0100-0494			
Purchasing Specialist II	B.22	66,523.21	N
Contract Specialist	B.26	78,708.39	N
		145,231.61	

FY20 New Positions Request Report			Court Adopted
Request Name	Pay Grade	Total	
Tax Assessor Collector 0100-0499			
MV Specialist I FT	B.17	47,355.93	Y
MV Specialist I FT	B.17	47,355.93	Y
MV Specialist I FT	B.17	47,355.93	Y
		142,067.78	
Information Technology 0100-0503			
Warehouse Manager Coordinator I	B.18	52,913.77	Y
System Support Specialist III	B.26	102,160.95	N
System Support Specialist III	B.26	102,160.95	N
System Support Specialist II -Ext Hrs Support	B.25	69,302.44	Y
System Support Specialist II -Ext Hrs Support	B.25	69,302.44	Y
System Support Specialist II -Ext Hrs Support	B.25	69,302.44	Y
System Support Specialist II -Ext Hrs Support	B.25	69,302.44	Y
System Support Specialist II	B.25	69,302.44	N
System Support Specialist II	B.25	69,302.44	N
System Support Specialist II (CSCD-MOU)	B.25	69,302.44	Y
System Administrator II-End User Computers	B.31	88,739.84	Y
GIS Analyst I	B.30	85,119.55	N
		916,212.17	
Wmsn Cty Buildings 0100-0509			
Apprentice Electrician	B.18	90,996.85	N
County Architect	B.38	162,939.13	Y
Badge and Access Control Coordinator	B.21	99,823.04	N
Electrician, Supervisor I	B.32	131,112.46	N
Facilities Contract Coordinator III	B.31	126,762.77	N
General Maintenance Technician I	B.18	90,496.85	Y
General Maintenance Technician I	B.18	50,496.85	N
Operations IV - Dispatch	B.24	70,179.30	N
Operations IV - Warehouse & Inventory	B.24	62,946.22	N
Senior Office Administrator II	B.26	72,010.95	Y
		957,764.41	
Parks 0100-0510			
Expo Desk Clerk	B.15	44,553.25	N
Expo Maintenance Tech	B.15	44,578.25	Y
Full-time Desk Clerk (River Ranch)	B.17	38,913.79	Y
FT Park Maintenance Tech (River Ranch)	B.15	36,361.90	Y
FT Park Maintenance Tech (Berry Springs)	B.15	36,361.90	N
FT Trail-Preserve Steward (split)	B.18	30,530.73	Y
PT Desk Clerk (River Ranch)	B.17	14,722.97	Y
PT Desk Clerk (River Ranch)	B.17	14,812.97	Y
		260,835.78	
EMS 0100-0540			
Paramedic - 01 (Hutto)	B.20	81,854.39	Y
Paramedic - 02 (Hutto)	B.20	81,854.39	Y
Paramedic - 03 (Hutto)	B.20	81,854.39	Y
Paramedic - 04 (Hutto)	B.20	81,854.39	Y
Paramedic - 05 (Hutto)	B.20	81,854.39	Y
Paramedic - 06 (Hutto)	B.20	81,854.39	Y
Paramedic - 07	B.20	81,854.39	N
Paramedic - 08	B.20	81,854.39	N
Paramedic - 09	B.20	81,854.39	N
		736,689.54	
Emergency Management 0100-0541			
EM Mitigation Specialist	B.30	109,975.10	N
EM Continuity of Operations Specialist	B.30	109,975.10	N
EM Public Outreach Specialist	B.28	91,935.19	N
		311,885.40	
Constable Precinct 2 0100-0552			
Office Specialist Senior	B.18	51,962.77	N
Deputy Constable PCT. 2	L1-2	161,391.90	Y
		213,354.67	

FY20 New Positions Request Report			Court
Request Name	Pay Grade	Total	Adopted
Sheriff Office 0100-0560			
Detective	L2.2	181,945.71	Y
Detective	L2.2	181,945.71	Y
Detective	L2.2	181,945.71	N
Detective	L2.2	181,945.71	N
Detective	L2.2	181,945.71	N
Detective	L2.2	181,945.71	N
License & Weight Traffic Deputy	L1.1	265,860.08	N
License & Weight Traffic Deputy	L1.1	265,860.08	N
Media Evidence Technician	B.22	68,435.14	Y
Office Specialist Sr - Open Records PT	B.18	28,152.88	Y
Park & Lake Patrol Deputy	L1.1	180,333.08	N
Park & Lake Patrol Deputy	L1.1	180,333.08	N
Park & Lake Patrol Deputy	L1.1	180,333.08	N
Park & Lake Patrol Deputy	L1.1	180,333.08	N
Park & Lake Patrol Deputy	L1.1	180,333.08	N
Park & Lake Patrol Deputy	L1.1	180,333.08	N
Park & Lake Patrol Sergeant	L3.6	197,527.93	N
Patrol Deputy	L1.1	180,333.08	N
Patrol Deputy	L1.1	180,333.08	N
Patrol Deputy	L1.1	180,333.08	N
Patrol Deputy	L1.1	180,333.08	N
Patrol Deputy	L1.1	180,333.08	N
Receptionist DAWG	B.14	51,291.82	N
Sergeant, Criminal Investigations	L1.3	193,849.93	N
SR Public Safety Technology Specialists	B.29	97,197.22	N
		4,243,513.29	
Corrections 0100-0570			
Administrative Techs for Reception	B.15	43,533.74	N
Administrative Techs for Reception	B.15	43,533.74	N
Administrative Techs for Reception	B.15	43,533.74	N
Administrative Techs for Reception	B.15	43,533.74	N
Administrative Techs for Reception	B.15	43,533.74	N
Administrative Techs for Reception	B.15	43,533.74	N
Bailiff Deputy Sheriff	C2.1	85,268.54	N
Bailiff Deputy Sheriff	C2.1	85,268.54	N
Bailiff Deputy Sheriff w/ Tahoe	C2.1	163,430.54	N
Bailiff Deputy Sheriff w/ Tahoe	C2.1	163,430.54	N
Correctional Officers	C1.1	53,982.30	Y
Correctional Officers	C1.1	53,982.30	Y
Correctional Officers	C1.1	53,982.30	N
Correctional Officers	C1.1	53,982.30	N
Correctional Officers	C1.1	53,982.30	N
Correctional Officers	C1.1	53,982.30	N
Correctional Officers	C1.1	53,982.30	N
Correctional Officers	C1.1	53,982.30	N
Correctional Officers	C1.1	53,982.30	N
Correctional Officers	C1.1	53,982.30	N
Correctional Officers	C1.1	53,982.30	N
Correctional Officers	C1.1	53,982.30	N
Correctional Officers	C1.1	53,982.30	N
Correctional Officers	C1.1	53,982.30	N
Correctional Officers	C1.1	53,982.30	N
Correctional Officers	C1.1	53,982.30	N
Correctional Officers	C1.1	53,982.30	N
Correctional Officers	C1.1	53,982.30	N
Educational Coordinator	B.28	74,685.19	Y
Lieutenant-Corrections	C5.3	94,275.17	N
Medical Sergeant	CB2	83,263.63	N
Office Coordinator I Jail	B.19	51,427.72	N
Medical Officer	C4	60,421.74	Y
Medical Officer	C4	60,421.74	Y
Medical Officer	C4	60,421.74	N
Medical Officer	C4	60,421.74	N
Sergeant-Corrections (Kitchen)	C3.2	79,738.76	N
Sergeant-Corrections (Transportation)	C3.2	79,738.76	N
Sergeants	C4	60,319.74	N
Sergeants	C4	60,319.74	N
Sergeants	C4	60,319.74	N
Sergeants	C4	60,319.74	N
		2,568,412.52	

FY20 New Positions Request Report			Court Adopted
Request Name	Pay Grade	Total	
911 Communications 0100-0581			
Telecom Ofcr I	B.21	59,420.96	N
Telecom Ofcr I	B.21	59,420.96	N
Telecom Ofcr I	B.21	59,420.96	N
Telecom Ofcr I	B.21	59,420.96	N
Telecom Ofcr I	B.21	59,420.96	N
Telecom Ofcr I	B.21	59,420.96	N
Telecom Ofcr I	B.21	59,420.96	N
Telecom Ofcr I	B.21	59,420.96	N
Telecom Ofcr I	B.21	59,420.96	N
Telecom Ofcr I	B.21	59,420.96	N
Telecom Ofcr I	B.21	59,420.96	N
Telecom Ofcr I	B.21	59,420.96	N
Telecom Ofcr IV - Specialist	B.25	69,513.44	N
Telecom Ofcr IV - Specialist	B.25	69,513.44	N
		852,078.35	
Emergency Services 0100-0583			
Project Manager	B.31	92,739.84	Y
		92,739.84	
**WC Pretrial 0100-0591			
Director of Criminal Court Administration	B.38	123,916.20	Y
		370,689.40	
Road & Bridge 0200-0210			
Operator I (Flagger)	B.17	53,436.90	N
Operator I (Flagger)	B.17	53,436.90	N
Operator I (Hauling Crew)	B.17	53,436.90	N
Operator I (Hauling Crew)	B.17	53,436.90	N
Operator I (Service Request Crew)	B.17	129,936.90	N
Operator I (Service Request Crew)	B.17	129,936.90	N
Operator I (Service Request Crew)	B.17	129,936.90	N
Operator II (Service Request Crew)	B.19	134,513.08	N
Operator III (Service Request Crew)	B.21	139,465.25	N
Operator IV (Service Request Crew)	B.23	137,367.28	N
Senior Engineer I (Construction Management)	B.38	160,876.05	N
Senior Engineer I (Design)	B.38	121,376.05	Y
Senior Engineer I (Traffic)	B.38	121,376.05	N
Planner III	B.32	94,249.38	Y
		1,512,781.45	
Fleet Maintenance 0882-0882			
Service Technician III Position	B.22	58,315.14	Y
Service Technician III Position	B.22	58,315.14	N
		116,630.28	
WC Radio Communication System 0507-0507			
Wireless Tech	B.27	171,969.69	Y
		171,969.69	

"
"

FY20 New Positions Summary		Requested		Recommended		Court Approved	
General Funds		Count	Salaries	Count	Salaries	Count	Salaries
Full-Time Employee	156	\$	13,937,644.09	32	\$	2,621,886.91	39 \$ 3,247,990.71
Part-Time Employee	4	\$	104,960.28	3	\$	57,688.83	3 57,688.83
Part-Time to Full-Time Employee	0	\$	-	1	\$	46,084.97	1 46,084.97
General Funds TOTAL:	160	\$	14,042,604.37	36	\$	2,725,660.71	43 3,351,764.51
Road & Bridge Fund							
Full-Time Employee	13	\$	1,512,781.45	1	\$	121,376.05	2 215,625.44
R&B Funds TOTAL:	13	\$	1,512,781.45	1	\$	121,376.05	2 215,625.44
*Other Funds							
Full-Time Employee	3	\$	288,599.97	2	\$	230,284.83	2 230,284.83
Other Funds TOTAL:	3	\$	288,599.97	2	\$	230,284.83	2 230,284.83
ALL NEW POSITIONS TOTAL							
Full-Time Employee	172	\$	15,739,025.51	35	\$	2,973,547.79	43 3,463,616.14
Part-Time Employee	4	\$	104,960.28	3	\$	57,688.83	3 57,688.83
Part-Time to Full-Time Employee	0	\$	-	1	\$	46,084.97	1 46,084.97
GRAND TOTAL:	176	\$	15,843,985.79	39	\$	3,077,321.59	\$ 3,567,389.95

Vj g Eqwtv cr r tqxgf Dwf i gv QHleg tgeqo o gpf cvkqp qheqpxgtukqp REP ; ; 83 vq HwmVlo g y kj lp vj g I gpgtcn Hwpf u 2322/2674 IR 'Rtgelpev'4'QHleg'f gr ctvo gpv0

Vj g Eqwtv etgcvgf vj g Y kuko uqp Eqwv{ Rtgvtcn 2322/27;3 pgy f gr ctvo gpv y kj lp vj g I gpgtcn Hwpf fwtlpi Dwf i gv O qf Hecvlp 'uguklpu'lt' H 420

Qp'2: B7 I423; 'Eqwtv' cr r tqxgf 'vq' t go qxg 'Cf o kplmt cvkxg' Urgekrkw' REP%2; 54' dwf i gvgf 'ucvrt' { '& .: 55: 'Itgo 'vj g' I gpgtcn Hwpf u' FRU2322/2784' f gr ctvo gpv' dwf i gv0

Qp'2: B; I423; 'Eqwtv' cr r tqxgf 'vq' t go qxg 'vj g' 'Cf o kpl' Fkt gevqt 'REP%3; 67' dwf i gv' ucvrt' { '& 2.222' Itgo 'vj g' I gpgtcn' Hwpf u' Eqo o kuko pgtu' Eqwtv' 2322/2623' f gr ctvo gpv' dwf i gv0

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PUBLIC FACILITIES

"
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FY 2020



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Williamson County Buildings

#	Facility Name	Address	City	Lease	SqFt
1000	Courthouse	710 S Main St	Georgetown		40,592
Depts	County Judge				1,350
	Budget Office				1,394
	Treasurer's Office				1,394
	Auditor's Office				5,013
	Commissioners Court				2,970
	State Rep District Office Lease				140
1001	Museum	716 Austin Ave	Georgetown	Museum	5,068
1002	Georgetown Health Clinic	102 W 3rd St	Georgetown		7,490
1003	Taylor Health Dept	115 W 6th St	Taylor		6,180
Depts	Health Department				3,090
	WIC				3,090
1005	Round Rock Annex Bldg A	211 Commerce Cove	Round Rock		14,572
Dept	WIC				2,673
1006	Round Rock Annex Bldg B	211 Commerce Cove	Round Rock		14,056
Depts	Juvenile Probation				2,610
	Adult Probation				7,800
1007	VACANT - DPS Driver's License	516 Pine St	Georgetown		4,440
1008	Sheriff Administration/Jail	508 S Rock St	Georgetown		364,016
Depts	Sheriff's Office				
	Jail				
1009	Justice Center	405 MLK	Georgetown		171,408
Depts	County Attorney				18,892
	County Clerk				18,806
	District Attorney				9,856
	District Clerk				11,472
	District Courts				27,872
	Law Library				728
	CSCD				2,772
	County Courts at Law				21,288
1010	Liberty Hill (Over the Hill Gang)	3407 RR 1869	Liberty Hill		2,694
1011	Lott Building	107 S Holly	Georgetown		9,034
1012	VACANT - Health Dept Education (Cinder Block)	300 S Main St	Georgetown		800
1013	VACANT - Health Dept Environmental (House)	303 S Main St	Georgetown		2,024
	Parking Lot	307 S Main St	Georgetown		
1015	EMS Medic 42	1427 S Main St	Taylor		1,200
1017	TABC/Game Warden	517 Pine St	Georgetown	Game Warden	634
1018	VACANT - Sheriff Trustee Shop	508 Holly Bldg 2	Georgetown		2,128
1019	VACANT - EMS Medic 53/54	305 MLK	Georgetown	onestar Alliance	1,800
1020	VACANT - EMS Administration	303 MLK	Georgetown	onestar Alliance	1,156
1022	VACANT - Historic Jail	312 S Main St	Georgetown		10,000
1023	EMS Medic 21 (Fire Station)	150 Church St	Cedar Park	Lease	1,500
1024	Red House (Life Steps)	311 S Main St	Georgetown	Life Steps	764
1026	Central Maintenance Facility	3151 SE Inner Loop	Georgetown		59,416
Depts	Infrastructure				5,367
	Fleet				2,243
	Road & Bridge				17,702
1029	VACANT - Wireless Comm/EMS Warehouse	508 Holly Bldg 1	Georgetown	Brown Santa	3,280
1031	Radio Tower - Back Up	151 Carlson Cv	Georgetown		300
1032	Cedar Park Annex	350 Discovery Blvd	Cedar Park		32,078
Depts	Commissioner Pct 2				1,231
	Constable Pct 2				2,475
	Health Dept				3,685
	JP 2				5,886
	Juvenile Probation				1,524
	Tax Office				2,290

Williamson County Buildings

#	Facility Name	Address	City	Lease	SqFt
1000	Courthouse	710 S Main St	Georgetown		40,592
	WIC				2,383
1033	Taylor Annex	412 Vance St	Taylor		18,092
Depts	Adult Probation				2,380
	Constable Pct 4				3,351
	DMV				1,530
	Juvenile Probation				1,917
	Tax Office				1,480
	Veterans Services				100
1034	EMS Medic 41	2604 Northlawn	Taylor		1,792
1037	EMS Medic 23	209 W Willis/200 Bagdad St	Leander	Lease	1,200
1039	Radio Tower - Cedar Park	1900 Cougar Country Drive	Cedar Park		420
1040	Radio Tower - Liberty Hill	5251 County Road 200	Liberty Hill		360
1041	Radio Tower - Thrall	7800 County Road 424	Thrall		400
1042	Granger CTTC Facility	601 N Alligator Road	Granger	CTTC	27,556
1043	Inner Loop Annex	301 SE Inner Loop	Georgetown		67,696
Depts	Adult Probation				10,690
	CIT (SO)				2,324
	Elections				6,950
	ITS				8,305
	Warehouse				16,090
1044	Sheriff's Office Eastside	2501 Mallard Lane	Taylor		1,352
1045	Juvenile Justice Center	200 Wilco Way	Georgetown		118,888
1046	Parking Garage CJC/Jail	305 W 4th Street	Georgetown		172,800
1047	Expo Center	5350 Bill Picket Trail	Taylor		64,817
1048	JP Pct 4	211 W 6th	Taylor		5,097
1050	Sheriff Gun Range	3901 County Rd 130	Hutto		1,792
1051	Tax Office	904 S Main	Georgetown		24,171
	Internal Audit	901 S Austin Ave	Georgetown		2,400
1053	EMS Medic 51 (Sam Bass Fire Dept)	16248 Great Oaks Drive	Round Rock	Lease	450
1054	Parking Lot	321 W 8th St	Georgetown	City Lease	
1055	Parking Lot	323 W 8th St	Georgetown	City Lease	
1058	Parking Lot (Belford Square)	308 & 310 W 7th St	Georgetown	City Lease	
1060	Hutto Recycling Center	600 Landfill Road	Hutto		2,400
1062	Hutto Annex	321 Ed Schmidt Blvd, Ste 200	Hutto		7,148
Depts	Commissioner Pct 4				1,422
	Vacant				5,726
1063	Facilities Services Center	3101 SE Inner Loop	Georgetown		7,938
1064	Children's Advocacy Center	1811 SE Inner Loop	Georgetown		7,867
1066	Jester Annex	1781 & 1801 E Old Settlers Rd	Round Rock		34,630
Depts	Commissioner Pct 1				1,794
	Constable Pct 1				2,472
	JP 1				6,755
	State Rep District Office Lease				
	Tax Office				3,800
	Sheriff's Office (Public Safety Bldg)				4,508
	EMS Medic 11 (Public Safety Bldg)				3,499
1068	Blackland Heritage County Park	12000 E Hwy 29	Georgetown		3,648
1069	Landfill	600 Landfill Road	Hutto		
1070	Hwy 29 House (Boatwright)	9769 State Hwy. 29 W	Georgetown	Boatwright	1,540
1071	Emergency Services Operations Center	911 Tracy Chambers Lane	Georgetown		28,964
Depts	911 Communications				
	Emergency Mgmt				
	Emergency Services				
1072	Parks Admin	219 Perry Mayfield	Leander		3,128
1073	Williamson County Cities Health District	355 Texas Avenue	Round Rock		25,232
1074	VACANT - Hutto House	175 CR 138	Hutto		2,400

Williamson County Buildings

#	Facility Name	Address	City	Lease	SqFt
1000	Courthouse	710 S Main St	Georgetown		40,592
1075	SOTC	8160 Chandler Rd	Hutto		24,058
1076	NCF Building C - Fuel Station	3161 SE Inner Loop	Georgetown		5,500
1077	NCF Building D - Wireless Communication	3171 SE Inner Loop	Georgetown		9,981
1078	NCF Building E - EMS Training	3189 SE Inner Loop	Georgetown		35,546
Depts	EMS				20,546
	MOT				1,566
	Hazmat (Fire Marshall)				2,906
	Training Rooms				10,528
1079	NCF Building G - Vehicle Impound	3181 SE Inner Loop	Georgetown		5,590
1080	Georgetown Annex	151 Wilco Way	Georgetown		59,393
Depts	Commissioner Pct 3				3,980
	JP Pct 3				9,535
	Constable Pct 3				7,546
	Ag Extension				3,629
	Veterans Affairs				2,691
	Purchasing				5,313
	HR				8,574
	Training Rooms				18,125
1081	Liberty Hill CSCD	3803 FM 1869	Liberty Hill		5,573
	WC Regional Animal Shelter	1855 SE Inner Loop	Georgetown		33,137
	VACANT - Carquest	909 S Austin Ave	Georgetown		12,540
	Radio Tower - Prime	Rabbit Hill	Georgetown	Lease	
1039	Radio Tower - Cedar Park	1900 Cougar Country Drive	Cedar Park	Lease	420
	Radio Tower - Cedar Park South	1302 Fire Ln	Cedar Park	Lease	
	Radio Tower - Florence	1000 FM 970	Florence		
	Radio Tower - Old Florence	2395 FM 2843	Florence	Lease	
1031	Radio Tower - Back Up	151 Carlson Cv	Georgetown		300
	Radio Tower - Granger	5690 CR 327	Granger	Lease	
	Radio Tower - Lime Creek	11689 Lime Creek Rd	Leander	Lease	
1040	Radio Tower - Liberty Hill	5251 County Road 200	Liberty Hill	Lease	360
	Radio Tower - Tower Rd	2141 Tower Rd	Liberty Hill	Lease	
	Radio Tower - High Country	2800 High Country Blvd	Round Rock	Lease	
	Radio Tower - Taylor	108 Old Coupland Rd	Taylor		
1041	Radio Tower - Thrall	7800 County Road 424	Thrall	Lease	400
	EMS Medic 22	9218 Anderson Mill Rd	Austin		
1023	EMS Medic 21 (Fire Station)	150 Church St	Cedar Park	Lease	1,500
	EMS Medic 24	1311 Highland Dr	Cedar Park	Lease	
	EMS Medic 26	1501 Cottonwood Creek Trl	Cedar Park	Lease	
	EMS Medic 52	1570 Cypress Creek Rd	Cedar Park	Lease	
	EMS Squad 30	301 S Patterson Ave	Florence	Lease	
	EMS Medic 59	450 FM 1105	Georgetown	Lease	
	EMS Medic 43	405 Exchange Blvd	Hutto	Lease	
	EMS Medic 31	155 CR 313	Jarrell	Lease	
1037	EMS Medic 23	209 W Willis/200 Bagdad St	Leander	Lease	1,200
	EMS Medic 25	301 Loop 332	Liberty Hill	Lease	
1053	EMS Medic 51 (Sam Bass Fire Dept)	16248 Great Oaks Drive	Round Rock	Lease	450
	EMS Medic 12	1612 Red Bud Ln	Round Rock	Lease	
	EMS Medic 13	350 Deepwood Dr	Round Rock	Lease	
	EMS Medic 14	1991 Rawhide Dr	Round Rock	Lease	
	EMS Medic 11	1781 E Old Settler's Blvd	Round Rock		
1015	EMS Medic 42	1427 S Main St	Taylor		1,200
1034	EMS Medic 41	2604 Northlawn	Taylor		1,792
TOTAL SQFT					1,587,348

LEGAL DEBT MARGIN INFORMATION

Williamson County, Texas

Fiscal Year	Total Taxable Value	Real Property Assessed Value	Debt Limit Rate	Debt Limit	Debt Applicable to Limit: <i>General Bonded Debt</i>	<i>Less:</i> Amount set Aside for Repayment of General Bond	Total Net Debt Applicable to Limit	Legal Debt Margin	% Total Net Debt Limit
2019	65,162,019,072	61,144,872,772	25%	15,286,218,193	899,938,149	5,000,000	894,938,149	14,391,280,044	6%
2018	59,032,197,208	55,246,767,214	25%	13,811,691,804	983,685,138	4,909,310	978,775,828	12,832,915,976	7%
2017	53,247,408,273	49,670,578,885	25%	12,417,644,721	981,999,156	14,022,061	967,977,095	11,449,667,626	8%
2016	47,417,522,347	43,998,718,831	25%	10,999,679,708	1,031,616,230	8,269,822	1,023,346,408	9,976,333,300	9%
2015	41,942,626,194	38,777,132,714	25%	9,694,283,179	1,056,761,560	1,825,778	1,054,935,782	8,639,347,397	11%
2014	37,144,449,100	34,201,065,840	25%	8,550,266,460	922,542,290	2,099,876	920,442,414	7,629,824,046	11%
2013	35,056,675,852	32,341,033,447	25%	8,085,258,362	841,378,029	3,102,238	838,275,791	7,246,982,571	11%
2012	33,914,849,153	31,397,904,707	25%	7,849,476,177	857,669,416	6,253,224	851,416,192	6,998,059,985	10%
2011	33,187,263,963	30,780,381,086	25%	7,695,095,272	860,049,887	14,329,756	845,720,131	6,849,375,141	11%
2010	33,650,423,197	31,116,170,220	25%	7,779,042,555	807,926,063	18,762,284	789,163,779	6,989,878,776	10%
2009	33,046,077,772	30,395,457,645	25%	7,598,864,411	796,364,451	21,175,995	775,188,456	6,823,675,955	10%
2008	29,331,601,004	26,940,158,584	25%	6,735,039,646	721,220,945	9,914,275	711,306,670	6,023,732,976	10%

*This schedule includes Avery Ranch, Pearson Place and Northwoods Road District (blended component unit).

*Includes last ten years unaudited - estimated values as of October 31, 2019.

NOTES: Texas Constitution Art. 3 Section 52(B)

Under Legislative provision, any county, any political subdivision of a county, any number of adjoining counties, or any political subdivision of the state, or any defined district now or hereafter to be described and defined within the State of Texas, and which may or may not include towns, villages, or municipal corporations, upon a vote of two-thirds majority of the resident property taxpayers voting thereon who are qualified electors of such district or territory to be affected thereby, in addition to all other debts, any issues bonds of otherwise lends its credit in any amount not to exceed one-fourth of the assessed valuation of the real property of such district or territory, except that the total bonded indebtedness of any city or town shall never exceed the limits imposed by other provisions of this Constitution, and levy and collect taxes to pay the interest thereon and provide a sinking fund for the redemption thereof.

Williamson County
DEBT SERVICE MATURITY SCHEDULE

Debt Service Fund

Fiscal Years	Principal	Interest	Total
FY 2014	\$35,640,000.00	\$33,287,002.87	\$68,927,002.87
FY 2015	\$35,950,000.00	\$31,648,331.54	\$67,598,331.54
FY 2016	\$38,185,000.00	\$30,022,539.04	\$68,207,539.04
FY 2017	\$39,585,000.00	\$28,398,264.04	\$67,983,264.04
FY 2018	\$42,250,000.00	\$26,724,139.04	\$68,974,139.04
FY 2019	\$44,190,000.00	\$24,804,282.78	\$68,994,282.78
FY 2020	\$44,653,941.18	\$30,207,171.22	\$74,861,112.40
FY 2021	\$41,035,063.20	\$24,132,862.27	\$65,167,925.47
FY 2022	\$43,745,000.00	\$19,460,524.27	\$63,205,524.27
FY 2023	\$45,450,000.00	\$17,441,780.27	\$62,891,780.27
FY 2024	\$47,550,000.00	\$15,352,432.27	\$62,902,432.27
FY 2025	\$49,760,000.00	\$13,167,688.52	\$62,927,688.52
FY 2026	\$52,090,000.00	\$10,861,668.77	\$62,951,668.77
FY 2027	\$38,630,000.00	\$8,798,345.77	\$47,428,345.77
FY 2028	\$30,645,000.00	\$7,311,699.90	\$37,956,699.90
FY 2029	\$31,925,000.00	\$6,064,107.78	\$37,989,107.78
FY 2030	\$27,505,000.00	\$4,845,984.40	\$32,350,984.40
FY 2031	\$25,325,000.00	\$3,719,093.77	\$29,044,093.77
FY 2032	\$25,665,000.00	\$2,604,368.77	\$28,269,368.77
FY 2033	\$14,415,000.00	\$1,686,281.27	\$16,101,281.27
FY 2034	\$13,805,000.00	\$993,337.51	\$14,798,337.51
FY 2035	\$7,715,000.00	\$465,906.25	\$8,180,906.25
FY 2036	\$5,610,000.00	\$140,250.00	\$5,750,250.00
Total	\$781,324,004.38	\$342,138,062.32	\$1,123,462,066.70

BUDGET ORDER

FY 20



**STATE OF TEXAS
COUNTY OF WILLIAMSON
AN ORDER ADOPTING THE 2018/2019 COUNTY BUDGET**

WHEREAS, the Williamson County Commissioners Court is authorized and required to adopt an annual budget for all Williamson County officials and their departments after due consideration;

WHEREAS, the Williamson County Commissioners Court did invite and encourage public participation from county officers, precinct officers, department heads, and the general public, as to the various needs of the citizens of Williamson County for the fiscal year 2018/2019;

WHEREAS, the Williamson County Commissioners Court, after a full discussion of the needs, did make changes in the proposed budget filed by the County Judge in accordance with law; NOW

THEREFORE, BE IT ORDERED BY THE WILLIAMSON COUNTY COMMISSIONERS COURT that the proposed budget filed by the County Budget Officer and amended by the Commissioners Court be adopted with the following provisions:

POLICIES RELATED TO COMPENSATION AND BENEFITS

I. SALARIES

1. Salaries for County and Precinct Officials are set as follows:

a)	Judge of the County Court	122,506.80 per year
b)	Judge of the County Court at Law #1	157,000.00 per year
c)	Judge of the County Court at Law #2	157,000.00 per year
d)	Judge of the County Court at Law #3	157,000.00 per year
e)	Judge of the County Court at Law #4	157,000.00 per year
f)	County Attorney	157,000.00 per year
g)	County Sheriff	123,762.89 per year
h)	County Clerk	101,477.33 per year
i)	County Tax Assessor/Collector	105,525.49 per year
j)	District Clerk	101,477.33 per year
k)	County Treasurer	97,634.95 per year
l)	Each County Commissioner	99,754.89 per year
m)	Each Justice of the Peace	88,804.23 per year
n)	Each Constable	84,002.46 per year

2. The number of employee positions established and authorized for each official and/or department, the maximum allowable salary for each position, and the job titles are reflected in the annual approved county budget filed with the County Clerk.

II. HOLIDAYS

The established holiday schedule for paid holidays for the 2018/2019 budget year is as follows:

Veterans Day	Monday	November 12, 2018
Thanksgiving Holiday	Thursday Friday	November 22, 2018 November 23, 2018
Christmas Holiday	Monday Tuesday Wednesday	December 24, 2018 December 25, 2018 December 26, 2018
New Year's Holiday	Tuesday	January 1, 2019
Martin Luther King Day	Monday	January 21, 2019
President's Day	Monday	February 18, 2019
Good Friday	Friday	April 19, 2019
Memorial Day	Monday	May 27, 2019
Independence Holiday	Thursday	July 4, 2019
Labor Day	Monday	September 2, 2019

See Addendum: The Williamson County Employee Policy Manual (April 11, 2017). Contains the policies for employee usage of paid holiday time as well as other policies affecting payroll related matters.

III. SUPPLEMENTAL PAY

Williamson County recognizes the following supplemental pay additives. The departments/offices are responsible for ensuring that the employees selected meet all of the requirements established by their offices.

1. Field Training Officer Pay (FTO) – Training officers must maintain the proper certification and follow all established operating procedures. The positions designated as Field Training Officers will be paid \$150 per month. The following departments/offices are authorized to receive FTO incentive pay for the maximum number of positions listed:

- Sheriff's Office – Maximum of 18 positions
- Corrections – Maximum of 12 positions
- Emergency Medical Services – Maximum of 20 positions
- Mobile Outreach Team – Maximum of 2 positions

2. Crisis Intervention Team Supplemental Pay (CIT) – Members of the Crisis Intervention Team must maintain the proper certification and follow all established operating procedures. The positions designated for CIT pay will be paid \$250 per month. The following departments/offices are authorized to receive CIT supplemental pay for the maximum number of positions listed:

Sheriff's Office – Maximum of 10 positions

3. Training Specialist Supplemental Pay – Training Specialist must maintain the proper certification and follow all established operating procedures. The positions designated as Training Specialist will be paid \$100 per pay period. The following departments/offices are authorized to receive Training Specialist pay for the maximum number of positions listed:

Emergency Communications – Maximum of 16 positions

4. On – call Pay – Specific positions are classified as eligible for on-call pay due to the demand for after hour services. The positions designated for on-call pay must follow all established operating procedures. The following departments/offices are authorized to receive on -call pay for the maximum number of positions and amounts listed:

District Attorney's Office – Maximum of 1 Assistant District Attorney, \$300 per week to be paid by the District Attorney's Asset Forfeiture Fund
Facilities Maintenance – Maximum of 2 non – exempt positions, \$75 per week
Technology Services – Maximum of 1 position, \$200 per week

5. Board Certification by the Texas Board of Legal Specialization Supplemental Pay - This supplement is paid for ongoing maintenance of certifications by the Texas Board of Legal Specialization. Funding amount is \$5,000 per employee to be paid equally over 26 pay periods out of the District Attorney Asset Forfeiture Fund. The following department/office is authorized to receive supplemental pay for the maximum number of positions listed:

District Attorney – Maximum of 5 positions

6. On – call Pay – Specific positions within the Sheriffs' Office and Corrections are eligible for on – call pay due to the demand for after hour services. The positions designated for on - call pay must follow all established operating procedures. Funding amount is \$200 per week to be paid by the Sheriff Office's State and Local Forfeiture Funds. The following positions are authorized to receive on – call pay for the maximum number of positions and amounts listed:

Detectives – Maximum of 2 positions
Sergeant Detective – Maximum of 1 position
Crime Scene/ Special Evidence Tech – Maximum of 1 position
SWAT – Maximum of 8 positions
Transportation Deputies (Corrections) – Maximum of 2 positions
Victim's Assistance – Maximum of 1 position

IV. CATASTROPHIC EVENT PAY

PURPOSE

Establish a policy for Williamson County setting forth the compensation of exempt and non-exempt employees for an activation of the Williamson County Emergency Operation Plan during a declared disaster, catastrophic event, or qualifying event. Nothing in this policy shall be construed as changing the "at will" status of any person employed by Williamson County.

BACKGROUND

Williamson County will compensate those essential employees who are required to work outside of their normal work schedule when assisting in the management of a local qualifying event, or when necessary to assist other agencies in managing events outside of the local jurisdiction. Examples of qualifying events include, but are not limited to, the following:

- A. Certain catastrophic local events including, but not limited to: floods, hurricanes, tornados, and other Acts of God, nuclear, chemical and biological emergencies, terrorist attack(s), or any other emergency declared by a federal, state or local authority.
- B. When assigned to support an event, internal or external, to the County's jurisdiction; For personnel assigned and deployed to select teams, including, but not limited to: Williamson County Emergency Operations Center and Local, Regional, State and Federal Deployments.

POLICY

1. Non-exempt Compensation

Any non-exempt employee who is recalled to duty during a catastrophic event, who works in- excess of forty (40) hours in a work week, or 86-hours in the pay period for those on the law enforcement pay plan, will be paid overtime for additional hours worked. Note that the general rules of compensable time apply to work performed under the circumstances covered by this policy. Refer to the Williamson County Handbook or contact Human Resources if you have questions about what is considered compensable time.

2. Exempt Compensation

At the Commissioners Court discretion, any salaried exempt employee who is required to work hours in-excess of their normal work schedule (eighty hours in a pay period) during a declared disaster, Catastrophic Event, or qualifying event as outlined in this procedure may be compensated during the declaration period at a determined hourly rate.

PROCEDURE

1. When a catastrophic event occurs, the Department Director and/or Elected Official will provide a list to Payroll of staff who will be designated to work during the event. If known, the duration of the event and projected hours for the identified employees, will be provided to Payroll with the list.
2. All employees and/or team leads will promptly and accurately record actual work hours using Crisis Track along with an ICS 214. All non-exempt employees must also record hours worked in Kronos.
3. Directors and/or Elected Officials or their designee, will notify Payroll in advance if (a) an employee is no longer designated to work an ongoing event, or (b) the employee will be working more hours, or a longer duration than first reported, and provide an updated report.
4. Directors and/or Elected Officials or their designee will promptly notify Payroll when the catastrophic event ends.

V. FINANCIAL POLICIES

1. **Fund Balance Policy:** Williamson County recognizes the financial importance of maintaining an appropriate level of Unassigned Fund Balance. A formalized Fund Balance Policy demonstrates to the taxpayer fiscal prudence and the ability to meet its obligations in a timely manner. Independent financial analysts rate the county's financial stability. The county's credit strength and strong management control reported by these analysts is, in part, a result of this Fund Balance Policy.

Williamson County will maintain reservations of Fund Balance, in accordance with Governmental Accounting and Financial Standards Board Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. This Policy shall only apply to the County's governmental funds. Fund Balance shall be composed of non-spendable, restricted, committed, assigned and unassigned amounts.

2. **General Fund:** Unassigned Fund Balance represents the difference between assets and liabilities that is available for appropriation.

Commissioners Court has assigned \$1.6 million dollars of fund balance for the purpose of funding Law Enforcement and Corrections salaries should the amount budgeted not be sufficient to fund the total amount of approved FTE's in these departments. A budget amendment will be placed on the consent agenda during the fiscal year should the departments exceed the budgeted total.

Williamson County will maintain an appropriate level of Unassigned Fund Balance in the General Fund to protect against a reduction of services due to temporary revenue shortfalls or unexpected one-time expenditures. It also helps to ensure stable tax rates. The level of Unassigned Fund Balance for the General Fund shall not be less than 35% of total General Fund budgeted expenditures.

The goal of each year's budget process will be to adopt a budget that maintains compliance with the General Fund Unassigned Fund Balance Policy. If it is determined there is a surplus (an amount exceeding the target limit), the funds may be designated or appropriated for the following, including but not limited to:

- Tax rate stabilization.
- Only one-time, non-recurring expenditures, such as capital improvement needs.
- Address any shortfall in related funds, i.e. Road and Bridge Fund.
- Reduction of debt; to include capital leases.

If it is determined there is a deficit (an amount below the lower limit), the County must develop a plan to rebuild the Unassigned Fund Balance to 35%.

3. **Tobacco Fund:** The initial distribution of Williamson County's share of the settlement established the fund in 1999. Revenues to the fund consist of interest income and the annual distribution by the state of the state trust earnings. To ensure continuation of the fund, the Williamson County Commissioners Court has designated the portion of fund balance representing the amount of the original settlement (\$2.5M). Designation means that this amount, or "principal" balance, cannot be expended. In addition to the original settlement amount, each year, 20% of the revenues from both interest income and the annual distribution from the state will be added to the designated fund balance in order to allow the fund to grow over time. Only 80% of revenues earned from interest and the earnings distributed annually by the state will be budgeted and expended. When determining the next year's budget, the amount available to expend will be calculated using actual revenue and interest revenue amounts from May 1st of the previous year to April 30th of the current year. Any unspent funds at the end of the fiscal year will be available to budget in the next year. If Tobacco Fund expenditures are budgeted to offset expenditures in other funds, the actual program cost to the other Funds will be determined prior to transferring in any dollars from the Tobacco Fund. This available balance will be tracked annually by the County Auditor's office.

4. **Self-Insured Health Plan Fund Policy:** Unassigned Fund Balance represents the difference between assets and liabilities that is available for appropriation. Williamson County will maintain an appropriate level of Unassigned Fund Balance in the Benefits Fund to protect against an inability to pay for claims and administration associated with the self-insured health plan due to temporary revenue shortfalls. It also helps to ensure stable employer and employee contribution rates.

The Self-Funded Health Plan Fund currently has a "goal of reaching and maintaining 25% of expected claims". The goal of each year's budget process will be to endeavor to adopt a budget that maintains compliance with the Benefits Fund Unassigned Fund Balance Policy.

If it is determined there is a surplus (an amount exceeding the target limit), the funds may be designated or appropriated for contribution rate stabilization.

If it is determined there is a deficit (an amount below the lower limit), the County may develop a plan to rebuild the Unassigned Fund Balance to 25% of expected claims.

5. **Radio Communication Systems (RCS) Fund Policy:** Unassigned Fund Balance represents the difference between assets and liabilities that is available for appropriation. Williamson County will maintain an appropriate level of Unassigned Fund Balance in the Radio Communications Systems Fund to protect against unforeseen operating issues. These unforeseen issues can result from environmental or project related items. It also helps to ensure stable radio user fees for the user community.

The Radio Communication Systems Fund has a “goal of reaching and maintaining 30% of total Radio Communication Systems expenditure budget.

If it is determined there is a surplus (an amount exceeding the target limit), the funds may be designated or appropriated for:

- Only one-time, non-recurring expenditures, such as tower improvements
- Fee stabilization

If it is determined there is a deficit, the Radio Communication Systems Board will develop and recommend a plan to the County to rebuild the Unassigned Fund Balance to 30%.

Use and Distribution of Specific Special Revenue Funds and Accounts

6. **Child Safety Fund:** – This fund is used to deposit a \$1.50 fee collected on each vehicle registration and court costs collected by justice, county, or district courts for violations that occur within a school-crossing zone of \$25 per violation. This fund is used to provide a school crossing guard program and/or programs designed to enhance child safety, health, or nutrition. The Commissioners Court, by an order adopted in October 2010, has directed these funds to be distributed in the following manner: 10% of Total Collections less an administrative fee shall be distributed to the Williamson County’s Children’s Advocacy Center. The remainder shall be distributed to the school districts on a pro rata basis based on attendance. These funds will be distributed annually after the close of the prior fiscal year.

7. **School Fund:** Williamson County maintains a working interest ownership in two natural gas producing properties located on what was formerly county-owned property. The mineral rights that have been retained are designated to be distributed to school districts within the county based on the number of students who reside in the county. This distribution will occur annually at the close of each fiscal year and will coincide with the distribution of the Child Safety Fund proceeds.

8. **Employee Fund:** The Employee fund is proceeds collected from Williamson County’s vending machine contract. Use of these funds must be **pre-approved** by the County Judge.

These funds may be used for the following purposes:

- a) To offset the cost of county employee events
- b) Flowers for the death of a county employee only
- c) An award or plaque upon retirement for employee recognition. All purchases must display (i.e. engraving) information regarding the purpose of the employee recognition.
(Purchasing guidelines must be adhered to)
 - i. The employee must be vested
 - ii. \$40.00 allowed for employees with up to 15 years of service
 - iii. \$80.00 allowed for employees with over 15 years of service
- d) Employee recognition events and programs

No reimbursement of sales tax will be allowed.

The amount allowed for use may never exceed the actual balance in the fund.

Purchases from this fund are approved by the County Judge.

9. **WM-City of Hutto and Hutto ISD Fund:** The WM-City of Hutto and Hutto ISD Fund consists of proceeds paid by Waste Management annually. Per the agreement, these funds represent 2% of the Tip Fee and are to be expended for the benefit of the City of Hutto and Hutto ISD. The expenditures are at the County's sole option. The annual distribution will be allocated 50% to the City of Hutto and 50% to Hutto ISD. Each entity is required to request any disbursements from the fund.

10. **Williamson County Community Facility Fund:** This fund consists of fees collected through the Williamson County Landfill. Community organizations, groups, and individuals may submit a funding request to the Williamson County Commissioners Court for the construction, improvement, or remodel of community facilities located in Williamson County that serve a public purpose.

11. **Use of Flex Funding Account for Mental Health Mobile Outreach Team:** In order to mitigate the incidence of public mental health crisis and save the taxpayers from spending additional funds on costs that could otherwise be limited for *public* health-related services, the Williamson County Commissioners Court finds there is compelling need to establish and authorize the use of a mental health Flex Funding Account by the Mobile Outreach Team.

Therefore, pursuant to the Texas Local Government Code, § 111.068(b) (citing the "interest of the tax payers" in budget matters), the Texas Health and Safety Code, § 121.003(a) (authorizing commissioners court to "enforce any law that is reasonably necessary to protect the public health."), and the common law granting the County authority to regulate the public health and safety, the Williamson County Commissioners Court approves the Mental Health Mobile Outreach Team Flex Funding Account. Typical Flex Funding expenditures may include, but are not limited to transportation vouchers, payment for medical appointments, medication/pharmacy vouchers/payments, payment for therapy sessions (short to mid-term), food and motel vouchers, payment toward utility or other essential household bills. The Mobile Outreach Team has Policies and Procedures to ensure compliance with this policy.

The fund is subject to further oversight, including but not limited to, auditing by the Williamson County Auditor's Office.

VI. PURCHASING – GENERAL PROCEDURES

1. The purpose of this section is to facilitate the judicious expenditure of county dollars. This policy will provide consistent procedures for the acquisition of materials, supplies, and services required by Williamson County. The responsibility to adhere to all Purchasing policies rests with the employee, supervisor, department head, or elected officials who certifies conformance to them. Any questions related to conformance should be directed to the Purchasing Department prior to making a purchase.
2. County purchasing policies must be strictly adhered to for all purchases and can be located on the SharePoint Purchasing Portal at: <https://wilco365.sharepoint.com/purchasingportal>.
 - County Purchase Requisitions and Purchase Orders must be submitted electronically. All Department Heads/County Officials shall ensure Purchase Requisitions are not created and approved in Oracle by the same individual. There must be a separation between Requisition originators and Requisition approvers. This is to ensure proper segregation of duties to prevent error and fraud.
 - All purchases for materials, supplies and services require Purchasing approval prior to placing the order. The preferred approval method is issuance of a Purchase Order but Procurement Cards (P-cards) may be used for specific situations.
 - Purchases \$5,000 or greater require approval of the County Judge.
 - Requests for a Purchase Order **after** the order is placed will not be processed except for the following items:
 - Repair services (i.e. equipment repairs, vehicle repairs etc., includes purchase and/or replacement of any parts). Purchase Requisition must be entered as soon as possible after the purchase was made.
 - Goods and Services purchased during an emergency (i.e. public calamity). Requisition must be entered as soon as possible, after the purchase was made and the purchase must be exempted during the next possible Commissioners Court meeting.
 - Purchases for supplies and materials for which a Purchase Order was not issued prior to the purchase must be approved by the County Judge. Please complete the *County Judge Approval Form* located on the Auditor's Portal for these purchases.
3. Procurement Cards (P-cards) may be utilized as an alternate purchasing method to Purchase Orders for small dollar purchases, registration fees, business travel and training.
 - P-card holders must adhere to the Williamson County Procurement Policy located in the Procurement Card Manual at the SharePoint Purchasing Portal at <https://wilco365.sharepoint.com/purchasingportal>.

- Personal charges on the procurement card are strictly prohibited.
 - Cardholder and department head/elected official are responsible for verification of available budget funds before the purchase is made.
 - Purchases must adhere to all competitive procurement requirements and may not be split or segmented to avoid such requirements or credit limits.
 - *Purchases \$5,000 or greater require approval of the County Judge.*
 - The procurement card monthly Expense Report and all receipts must be submitted to Accounts Payable within 5 business days of the statement close date.
 - The County Auditor's Office will audit Expense Reports monthly. Cardholder infractions will be addressed and may result in disciplinary action as recommended by County Auditor's Office.
 - **Level 1:** Written documentation for file from cardholder and department head/elected official; may include cardholder retraining and/or reduction of credit limits.
 - **Level 2:** Written documentation for file from cardholder and department head/elected official; cardholder account suspended for 90 days.
 - **Level 3:** Account closed permanently; may include termination of employment based on severity of violation.
 - Repeated infractions may result in level escalation and management reserves the right to consider theft, fraud or intentional policy violations as a **Level 3** infraction.
4. Information for conducting purchases on behalf of Williamson County can be located on the intranet Purchasing Portal located at: <https://wilco365.sharepoint.com/purchasingportal>. This site provides county departments access to:
- a. Policies, Procedures and Manuals
 - b. Training Materials
 - c. Forms
 - d. Guides and other tools to assist in the purchasing process
5. Any questions related to compliance with intent of county Purchasing Policies should be directed to the Purchasing Department prior to making a purchase.

<http://www.wilco.org/CountyDepartments/Purchasing>

VII. ACCOUNTS PAYABLE - GENERAL PROCEDURES

1. The purpose of the Accounts Payable procedures is to promote the prudent exercise of judgment when spending county dollars. This policy will provide accountability and consistent Accounts Payable procedures in the issuance of checks for Williamson County obligations. The responsibility to observe these guidelines rests with the

employee, supervisor, department head, or elected official who certifies conformance to these guidelines by approving the expenditure.

- a) Any bill or invoice must be submitted to the County Auditor for payment within five (5) days of receipt by the Department. All expense reimbursements must be received in the County Auditor's office within sixty (60) days of the expenditure.
- b) Checks for payment of county obligations will be issued not later than 30 days after the date the invoice is received in the Accounts Payable department, pursuant to Texas Govt. Code Sec. 2251.021.
- c) Checks will be issued every Tuesday. When an issuance date falls on a holiday, checks will be issued on the first working day after the holiday.
- d) The cutoff day for receiving invoices for each check run will be Wednesday at 11am. The Accounts Payable department will endeavor to process invoices that are received from Friday to the following Thursday approximately 12-20 days after the invoice is received in our department.
- e) Any invoice or expense reimbursement requiring additional review or signatures may cause delays in processing.
- f) Manual checks will be issued in emergency situations only with the County Treasurer's approval.
- g) Purchase orders are required for ALL purchases of materials and supplies, pursuant with the Texas Local Government Code, Chapter 113, Section 901 and the County Purchasing Manual. The County Auditor's office will not process payment for an invoice without the required purchase order. Any expense incurred without the required Purchase Order must be submitted to the County Judge, along with the County Judge Approval Form, for his waiver of the Requisition requirement prior to submitting the expense to Accounts Payable for payment.
- h) All Department Heads/County Officials shall ensure purchase requisitions are not created and approved in Oracle by the same individual.
- i) Discrepancies between invoices & purchase orders should be brought to the attention of the Purchasing department before submitting to Accounts Payable.
- j) PO numbers should be included on the invoice from the vendor. If the PO number is not indicated, the department should include the PO on the invoice when submitting it to the Accounts Payable Department.
- k) Invoices shall be submitted as a signed original or electronically. Do not submit both ways to avoid duplication of payment. Please include all relevant back up documents and signatures with the electronic copy.
- l) All authorizations and account coding should be made on the invoice.
- m) Approval signatures and account coding should not be made on the remittance portion of the invoice. If necessary, attach an additional sheet with approval authorization.
- n) If a PO is not required (Consult Purchasing Guide), and there is no invoice, please submit a check request form with appropriate documentation directly to Accounts Payable. Please note, in either circumstance there is a 12-20 day processing time from the date Accounts Payable receives the request.
- o) Any questions or extenuating circumstances should be directed to the Accounts Payable department.

- p) A request for reimbursement for an on-line expense (e.g., e-tickets or hotel deposit) must include a printout of the on-line/e-mail receipt which includes itemized documentation of the expense.
- q) Cell phone use will be reimbursed/paid according to the county cell phone policy.
- r) Any mailings sent by a county department or official using county funds must be in furtherance of legitimate county business and must comply with all state ethics rules and other laws and regulations.
- s) All county meetings should be held in county facilities whenever feasible and such facilities are available. If the county meeting space is not available, other publicly owned facilities, such as those owned by cities, utility districts, or school districts, should be utilized as the rental of these facilities is often at little or no cost.
- t) Transfer of funds **out** of the following line items will not be allowed:
 - i) Training
 - ii) Gasoline
 - iii) Cell Phones
 - iv) RCS Radio Fees
- u) Transfer of funds **into** any of the above line items may be allowed.
- v) Transfer of funds out of, within, or to the following line items will not be allowed, with the exception of line item 1107/Temp-Seasonal:
 - i. Salaries- This pertains to salary line items that are budgeted based on position control. This includes object codes 1100, 1101, and 1105. Line item transfers between 8000 accounts and salary lines for the purpose of merit money allocation/re-allocation are permissible and will be placed on the agenda for Commissioners Court approval/review.
 - ii. Fringe Benefits.
- w) All recruitment items purchased must comply with Article III, section 52 of the Texas Constitution. Thus, the predominant purpose of any expenditures on recruitment materials must be to accomplish a “direct” public purpose and be in compliance with the provisions of this policy in order to ensure that Williamson County receives a return of public benefit from said expenditures. Williamson County recognizes the need to identify, recruit and hire qualified employees.
 - i. Funds for recruitment items must be approved during the annual budget process.
 - ii. Items must not state the name of any individual, but instead the name of the county and/or department or office.
 - iii. “Give Away” items such as pens, pencils, etc. should not exceed \$2.00 per item.
 - iv. All purchases must follow procurement guidelines.

VIII. COUNTY VEHICLES

1. It is prohibited by law to utilize county owned vehicles for personal use. Any county employee that resides outside the county and utilizes a county owned vehicle during their work day, is required to return that vehicle to their primary work location following their assigned work shift. Elected Officials or Senior Directors may grant an employee the ability to take a County vehicle home for a specific occasion or an event, if it is in the business interest of the County to do so.

The following is an all-inclusive list of positions that may be required to respond to emergencies outside of their normal work assignments, and may, with the concurrence of their department head or elected official, take a county vehicle to their residence, within Williamson County, at the end of their shift to allow them to respond as required.

- a) The Sheriff and paid law enforcement as follows: Sheriff's Patrol Deputies, Sheriff's Detectives, on call Crime Scene Technician, on call Animal Control Officers, Sergeants, Lieutenants, Commander and Chiefs
- b) One Chief and three Commanders in the Corrections Division of the Sheriff's Office
- c) Each Constable and Deputy Constables
- d) Investigators in the District Attorney and County Attorneys offices
- e) Two on call maintenance employees designated by the Maintenance Division Director
- f) The EMS Director, Division Commanders, and Operation Commander(s) approved by EMS Director
- g) The Fire Marshal Special Operations Chief, Asst. Fire Marshal, Special Operations Asst. Chief, and On Call Hazmat Special Operations Captain, when on call.
- h) The Assistant County Engineer for Maintenance Operations, the Director of Field Operations, (9) Senior Foremen and Foreman,
- i) The Director of 911 Communications and Deputy Director who may take home the vehicle when on duty in absence of the Director of 911 Communications
- j) The MOT Director and all on call MOT counselors
- k) The Director of Emergency Management and the Deputy Director of Emergency Management
- l) The Wireless Communications Director and the Wireless Communications Tower Technician

The following list has been grandfathered by the court, will not be expanded and shall show significant decreases in each budget year until phased out.

Sheriff's Office

S. Zion
D. Garrett

Constable Office Pct. 2

S. Holt

Road and Bridge
J. Jansen

The following list has been exempted from the out of county policy for take home vehicles by the court.

Sheriff's Office

H. Vargas
W. Steffen
R. Gauvin
J. Sapien
J. Helm
J. Guinn

County vehicles assigned to departments or individuals that are not take-home vehicles, shall be returned and parked at the end of each work day at the facility where the primary office is located.

It is expressly forbidden under this order for any county vehicle to be used for personal use at any time.

2. A County Fleet Committee will review fleet policies and purchases and make recommendations for budgeting purposes. This committee will consist of one representative from each Constable's Office, the Budget Office, Emergency Services, Fleet Department, Human Resources, Infrastructure, Purchasing, and the Sheriff's Office. The Auditor's Office is a non-voting member.
3. All accidents involving County vehicles and equipment must be reported to the Risk and Safety Coordinator in the Human Resources Department to ensure appropriate claims processing. Vehicles removed from service are reported on the Court agenda and accident reports are sent to the court when applicable.
4. New vehicles, equipment, and buildings must be reported to the Risk and Safety Coordinator in the Human Resources Department immediately in order to ensure that proper insurance coverage is in place.

IX. COMMISSIONERS COURT

This order designates the Commissioners Court will meet on Tuesdays each month.

WHEREUPON MOTION MADE AND SECONDED, the ORDER ADOPTING THE AMENDED 2018/2019 WILLIAMSON COUNTY BUDGET ORDER was passed on a vote of 4 for, and 0 against on the 13th of November, 2018.

This ORDER being adopted, the County Judge is authorized to sign the ORDER and the County Clerk is instructed to record the ORDER and the Budget in the official minutes of the Commissioners Court.

Attest:



Dan A. Gattis, County Judge



Nancy E. Rister, County Clerk

The Following Addendums are included fully in the Budget Order as approved by the court:

Williamson County Cell Phone Policy

Policy

Williamson County may purchase/lease cell phones for departments in the county that deal with sensitive data or for security reasons, example law enforcement, and provide cell phone service for individual use. The departments should have this money approved and budgeted in line item 004209. For the majority of County employees, a Stipend Policy has been implemented and is laid out below. These dollars are approved and budgeted in line item 001109.

Procedures for the Stipend Policy

I. Each department head or elected official will identify who they require to maintain a cell phone account in order to conduct official county business. Only regular full-time employees and department heads will be allowed a stipend. The funds for cell phone stipends must be submitted and approved as part of each department's annual budget process.

II. Seven levels of cell phone stipends will be established:

- \$20.00 Per Month – (\$10.00 per pmt)
- \$30.00 Per Month - (\$15.00 per pmt)
- \$40.00 Per Month – (\$20.00 per pmt)
- \$50.00 Per Month – (\$25.00 per pmt)
- \$60.00 Per Month – (\$30.00 per pmt)
- \$70.00 Per Month – (\$35.00 per pmt)
- \$80.00 Per Month – (\$40.00 per pmt)

III. Stipends will be paid semi-monthly for each approved employee or department head (will not be included on the third paycheck that is received twice each year). The cell phone stipend shall be removed by the department whenever an employee is on Administrative Leave with pay.

IV. The cell phone stipend is considered supplemental income subject to IRS taxes and reporting requirements and will be processed through Payroll and will be included in the

employee's gross income. Retirement contributions will also be deducted and matched in accordance with TCDRS.

V. Expenditures over the allowed stipend will not be reimbursed.

VI. An approved cell phone stipend will not follow an employee if the employee changes positions.

VII. Each department head or elected official is responsible for verifying and monitoring that their employees receiving a cell phone stipend has obtained the required service. Disciplinary action up to and including termination may result in an employee who receives a stipend and does not provide their department head or elected official with the proper documentation of cell phone service. Each department will maintain a list of cell phone numbers for those individuals with stipends for audit purposes.

VIII. To minimize the risk of incurring unpaid time worked, Offices and Departments should carefully monitor phone and e-mail access outside of scheduled time worked for non-exempt employees. Failure to comply with this policy may result in termination.

Non-Reimbursable Expense Policy

The following list includes items that are not reimbursable by the County. Per Section 52 of the Texas State Constitution, all items using County funds must serve a direct benefit to the County. Any non-reimbursable expenses or charges on the County Procurement Card, must be reimbursed to the County as soon as possible.

I. Personal Purchases – Personal purchases are NOT allowed. Below are a list of examples:

- Damage to any personal items (clothing, vehicles/auto repairs, etc.)
- Personal phone calls
- Laundry services or personal clothing
- Personal doctor bills, prescriptions, and other medical services
- Entertainment, movie rentals, saunas, massages, or exercise facilities
- Baby-sitter fees, personal kennel costs, pet or house-sitting fees
- Expenses incurred by a spouse or other individual accompany you on business

II. Meals/Food/Drink:

- Coffee, tea, and other related items used by employees while in the office
- Alcoholic beverages/tobacco products
- Drinking water services

III. Travel:

- Short term or valet parking at the airport (other than short term parking related to prison transports). Parking should not exceed \$15 per day. Economy B-G Lots are long term parking lots at ABIA, and are approved for County employee parking
- For Non-Airport Parking – Valet service is not an option unless safety is a concern

- Mileage to/from County functions, not related to official County business (ex: retirement party)
- Transportation to places of entertainment or similar personal activities
- Excessive weight baggage fees or cost associated with more than two airline bags
- Up-grades to airfare, hotel or car rental

IV. Miscellaneous:

- Expenses related to County Government Week or holiday decorations
- Flowers/plants
- Greeting, thank you, or holiday cards
- Fines and/or penalties
- Credit card delinquency or service fees

- Lifetime memberships to any association
- Donations to other entities
- Any items that could be construed as campaigning
- Sales tax on goods purchased
- Community outreach items exceeding \$2 per item

FUND SUMMARIES

FY 2020



NAME	SUMMARY
ÜÖÖUÜÖÜÁ/ÖÖPËUŠÜÖYÄÖÖVÜÖVÄÖŠÖÜSDÁ	<i>This fund is compiled of fees for the preservation and restoration services. The fee is used in connection with maintaining a records archive.</i>
ÖXÖÜYÄÖPÖPÄJUÖÖVÜÖVÁ	<i>This fund is used to account for the issuance of unlimited tax bonds for the purpose of reimbursing the developer for the construction cost of developing roads within the District. Also, receipts of assessed taxes are accounted for in this fund to pay bonds issued by the District.</i>
TRUANCY PROGRAM	<i>This fund is used to account for the collection of a \$5.00 court cost fee allowed by the State of Texas and ordered by the Williamson County Commissioners' Court to finance the program.</i>
GUARDIANSHIP FUND	<i>This fund is use to account for the collection of a \$20.00 'supplemental court-initiated guardianship fee'. These fees are to be use to supplement, not supplant, the compensation of a court-appointed guardian ad litem and to fund local guardianship programs for indigent, incapacitated persons who do have a family member suitable and willing to serve in that capacity.</i>
WILLIAMSON COUNTY HISTORICAL COMMISSION PROGRAM	<i>The Williamson County Historical Commission funds the majority of its operations through fundraising efforts. Primarily selling memorial bricks and donations. The funds are used to preserve and support the history and heritage of Williamson County.</i>
COURT RECORDS PRESERVATION FUND	<i>This fund is used to account for monies collected from fees charged by the County and District Clerks. They are used only to digitize court records and preserve the records from natural disasters.</i>
JP #3 TEEN COURT PROGRAM	<i>The purpose of this fund was to account for the receipt of fee for juveniles who are participating in the Teen Court Program.</i>
COUNTY AND DISTRICT COURT TECHNOLOGY	<i>This fund accounts for money charged to a defendant convicted of a criminal offense in a County or District Court. It is designated for the purpose of financing the purchase of technological enhancements for a county court, statutory court, or district court.</i>

All County accounts are organized on the basis of funds (account group). Using these accounts the revenues and expenditures are approved before the beginning of each fiscal year by a budget adopted by Commissioners' Court. The County's budget for funds is maintained on a modified accrual basis accounting. Revenues are recorded when available and measurable, and the expenditures being recorded when the goods and services are received and the liabilities are incurred.

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GENERAL FUND
FY 2020



**Adopted Budget
Williamson County, Texas
General Fund**

Fund Analysis

	Actual 2017-2018	Amended Budget 2018-2019	Estimated 2018-2019	Adopted Budget 2019-2020
Beginning Balance	\$99,163,926	\$113,532,800	\$113,532,800	\$90,865,601
Revenues	\$188,725,858	\$198,233,459	\$201,492,064	\$214,860,705
Transfers In	\$1,111,443	\$399,900	\$390,000	\$164,000
Total Funds Available	\$289,001,227	\$312,166,159	\$315,414,864	\$305,890,306
Expenditures	\$163,956,534	\$192,508,110	\$181,580,914	\$202,916,628
Transfers Out	\$11,511,893	\$42,515,599	\$10,433,712	\$18,132,992
Nonspendable Fund Balance	\$824,721	\$0	\$825,000	\$0
Committed Fund Balance	\$19,350,387	\$0	\$31,709,637	\$0
Ending Unassigned Balance	\$93,357,692	\$77,142,450	\$90,865,601	\$84,840,686

Revenue Analysis

Current Ad Valorem Taxes	\$149,043,759	\$159,701,111	\$159,460,638	\$173,757,036
Delinquent Ad Valorem Taxes	\$960,415	\$1,005,000	\$1,000,755	\$1,028,000
Other Taxes	\$1,586,003	\$1,491,500	\$1,357,557	\$1,597,000
Fees Of Office	\$13,616,230	\$13,573,700	\$14,413,090	\$13,928,200
Fines and Forfeitures	\$2,835,062	\$2,707,140	\$2,440,004	\$2,431,700
Charges for Services	\$13,337,779	\$13,045,750	\$13,554,733	\$13,495,130
Intergovernmental	\$2,299,065	\$3,043,893	\$2,931,383	\$2,436,639
Investment income/other	\$5,047,545	\$3,665,366	\$6,333,904	\$6,187,000
Transfers In	\$1,111,443	\$399,900	\$390,000	\$164,000
Total Revenues	\$189,837,301	\$198,633,359	\$201,882,064	\$215,024,705

*The Amended Budget and Expenditures for FY19 are estimated as of September 30 , 2019. These totals may change until the books are closed December 31, 2019.

Expenditure Analysis

DESCRIPTION	FY2017	FY2018	FY2019	FY2019	FY2020	%
	ACTUALS	ACTUALS	ADOPTED	ACTUALS	ADOPTED	Change
01-0100-0211 COMMISSIONER PCT 1	272,566	281,574	297,450	291,980	310,269	4%
01-0100-0212 COMMISSIONER PCT 2	285,792	301,695	321,094	316,324	332,712	4%
01-0100-0213 COMMISSIONER PCT 3	294,168	301,534	310,448	309,068	308,796	-1%
01-0100-0214 COMMISSIONER PCT 4	267,877	283,603	308,477	278,616	304,793	-1%
01-0100-0215 INFRASTRUCTURE DEPT	343,329	316,612	335,366	334,825	300,000	-11%
01-0100-0341 OUTREACH DEPARTMENT	807,063	647,797	761,262	810,087	915,154	20%
01-0100-0400 COUNTY JUDGE	884,112	915,993	463,775	431,072	482,048	4%
01-0100-0401 COMMISSIONERS COURT	0	0	647,852	552,099	610,202	-6%
01-0100-0402 HUMAN RESOURCES	976,871	1,097,492	1,173,241	1,034,597	1,216,368	4%
01-0100-0403 COUNTY CLERK	689,418	692,455	767,943	724,126	772,421	1%
01-0100-0404 COUNTY CLERK-JUDICIAL	1,096,939	1,174,034	1,228,087	1,230,089	1,330,997	8%
01-0100-0405 VETERAN SERVICES	339,123	366,750	424,168	377,688	412,389	-3%
01-0100-0409 NON-DEPARTMENTAL	11,802,955	16,089,419	26,783,656	15,427,861	24,820,653	-7%
01-0100-0425 COUNTY COURTS AT LAW	1,493,610	1,344,799	1,549,900	1,846,962	1,822,354	18%
01-0100-0426 COUNTY COURT AT LAW 1	496,413	504,925	557,924	544,147	567,518	2%
01-0100-0427 COUNTY COURT AT LAW 2	471,538	478,994	501,431	491,493	518,171	3%
01-0100-0428 COUNTY COURT AT LAW 3	474,704	493,097	515,441	493,884	560,630	9%
01-0100-0429 COUNTY COURT AT LAW 4	561,363	594,665	628,445	602,932	669,643	7%
01-0100-0435 DISTRICT COURTS	2,321,553	2,562,607	2,830,748	3,440,323	3,515,498	24%
01-0100-0436 26TH DISTRICT COURT	260,500	269,462	285,834	281,445	303,058	6%
01-0100-0437 277TH DISTRICT COURT	276,404	286,275	305,622	296,339	313,203	2%
01-0100-0438 368TH DISTRICT COURT	260,174	274,468	289,544	282,992	295,348	2%
01-0100-0439 395TH DISTRICT COURT	271,427	280,497	301,853	296,126	311,103	3%
01-0100-0440 DISTRICT ATTORNEY	3,472,232	4,109,403	4,704,710	4,693,341	5,059,227	8%
01-0100-0441 425TH DISTRICT COURT	248,493	209,765	296,401	289,513	302,069	2%
01-0100-0450 DISTRICT CLERK	1,757,579	2,007,133	2,250,598	2,152,911	2,316,506	3%
01-0100-0451 J.P. PRECINCT 1	949,141	941,073	1,094,696	860,480	1,140,374	4%
01-0100-0452 J.P. PRECINCT 2	938,015	949,477	1,117,755	1,025,140	1,256,080	12%
01-0100-0453 J.P. PRECINCT 3	1,188,353	1,352,728	1,458,323	1,418,544	1,482,698	2%
01-0100-0454 J.P. PRECINCT 4	1,172,720	1,306,425	1,319,668	1,177,351	1,352,662	3%
01-0100-0475 COUNTY ATTORNEY	4,838,300	5,118,675	5,447,689	5,381,221	5,809,474	7%
01-0100-0476 PERSONAL BOND OFFICE	160,609	144,499	176,561	160,690	0	-100%
01-0100-0477 MAGISTRATE OFFICE	694,019	714,064	918,538	903,591	963,177	5%
01-0100-0491 BUDGET OFFICE	243,346	358,833	365,949	372,443	380,272	4%
01-0100-0492 ELECTIONS	1,379,802	1,733,728	6,447,417	5,944,247	2,269,882	-65%
01-0100-0494 PURCHASING DEPT	699,485	802,750	922,176	885,870	952,564	3%
01-0100-0495 COUNTY AUDITOR	2,536,878	2,603,558	2,819,420	2,701,978	2,933,241	4%
01-0100-0497 COUNTY TREASURER	489,571	489,466	550,206	518,948	606,465	10%
01-0100-0499 CO TAX ASSESSOR COLLECTOR	3,552,071	3,714,566	4,081,296	3,844,117	4,339,641	6%
01-0100-0503 INFORMATION TECHNOLOGY	8,076,227	8,730,306	11,335,675	10,387,105	13,455,652	19%

Expenditure Analysis

DESCRIPTION	FY2017	FY2018	FY2019	FY2019	FY2020	%
	ACTUALS	ACTUALS	ADOPTED	ACTUALS	ADOPTED	Change
01-0100-0509 WMSN CTY BUILDINGS	2,995,827	2,473,530	9,609,526	3,030,539	13,308,315	38%
01-0100-0510 PARKS DEPARTMENT	1,733,710	2,020,823	2,961,789	2,159,267	3,212,154	8%
01-0100-0540 EMS	16,517,266	17,769,247	18,513,062	18,615,678	19,233,434	4%
01-0100-0541 EMERGENCY MANAGEMENT	645,997	489,924	614,784	610,917	584,805	-5%
01-0100-0542 HAZ-MAT	401,758	695,888	777,629	735,002	776,515	0%
01-0100-0545 ANIMAL SERVICES	594,044	700,283	951,869	615,044	1,224,193	29%
01-0100-0551 CONSTABLE PRECINCT 1	1,166,271	1,544,564	1,312,185	1,255,947	1,372,108	5%
01-0100-0552 CONSTABLE PRECINCT 2	1,293,460	1,213,251	1,633,842	1,586,208	1,623,008	-1%
01-0100-0553 CONSTABLE PRECINCT 3	1,396,509	1,401,689	1,855,228	1,809,197	1,564,346	-16%
01-0100-0554 CONSTABLE PRECINCT 4	1,425,611	1,462,457	1,538,687	1,462,500	1,487,168	-3%
01-0100-0560 COUNTY SHERIFF	22,209,008	24,455,585	27,456,422	26,695,253	28,516,284	4%
01-0100-0562 DPS - ABC GTOWN	119,223	128,059	180,726	169,543	134,585	-26%
01-0100-0570 COUNTY JAIL	22,276,795	23,226,023	26,043,108	24,893,413	27,233,193	5%
01-0100-0572 ADULT PROBATION	238,120	268,236	272,965	266,350	325,189	19%
01-0100-0576 JUVENILE SERVICES	9,273,618	10,076,572	11,819,404	9,874,095	12,127,580	3%
01-0100-0581 911 COMMUNICATIONS	5,594,695	5,877,724	7,336,077	5,978,337	8,548,564	17%
01-0100-0583 EMERGENCY SERVICES DEPARTMEN	351,142	350,528	384,193	365,327	509,612	33%
01-0100-0587 WIRELESS COMMUNICATION	330,154	751,531	536,396	461,283	434,235	-19%
01-0100-0591 PRETRIAL	0	0	0	342	537,048	-
01-0100-0630 HEALTH DISTRICT	9,524,296	6,248,174	8,328,824	8,310,479	8,431,944	1%
01-0100-0635 MUSEUM	225,834	0	0	0	0	-
01-0100-0636 WC HISTORICAL COMMISSION	1,600	1,573	1,585	1,583	1,600	1%
01-0100-0640 PUBLIC ASSISTANCE	784,961	1,395,993	1,591,246	1,589,046	1,670,171	5%
01-0100-0645 CHILD WELFARE	91,527	98,259	102,450	88,217	102,050	0%
01-0100-0661 ON-SITE SEWAGE FACILITIES	0	665,213	879,363	840,880	857,606	-2%
01-0100-0665 EXTENSION SERVICE	323,955	277,144	360,858	321,827	334,349	-7%
01-0100-1000 WM CO COURTHOUSE	100,560	305,465	0	230,323	0	-
01-0100-1001 HISTORICAL SOCIETY	9,255	13,603	0	13,465	0	-
01-0100-1002 GTOWN HEALTH DEPT	28,142	31,465	0	33,931	0	-
01-0100-1003 TAYLOR HEALTH-OLD ANNEX	13,760	25,652	0	126,389	0	-
01-0100-1005 ROUND ROCK ANNEX BLDG A	35,206	63,276	0	34,807	0	-
01-0100-1006 ROUND ROCK ADDITION BLDG B	16,276	12,937	0	54,422	0	-
01-0100-1007 DPS/DRIVER'S LICENSE	819	2,492	0	1,130	0	-
01-0100-1008 SHERIFF ADMIN/JAIL	1,005,421	1,928,455	0	1,081,275	0	-
01-0100-1009 CRIMINAL JUSTICE CENTER	1,135,431	817,445	0	840,678	0	-
01-0100-1010 LIBERTY HILL ANNEX	4,743	3,454	0	4,410	0	-
01-0100-1011 LOTT BUILDING	19,862	25,043	0	26,591	0	-
01-0100-1012 HEALTH DEPT EDUC	91	942	0	464	0	-
01-0100-1013 HEALTH/ENVIRONMENTAL	4,868	7,322	0	4,744	0	-
01-0100-1015 EMS STATION-TAYLOR	4,331	6,232	0	7,868	0	-

Expenditure Analysis

DESCRIPTION	FY2017 ACTUALS	FY2018 ACTUALS	FY2019 ADOPTED	FY2019 ACTUALS	FY2020 ADOPTED	% Change
01-0100-1017 ABC/GAME WARDEN	1,763	3,053	0	4,135	0	-
01-0100-1018 SHERIFF TRUSTEE SHOP	0	684	0	684	0	-
01-0100-1019 EMS ADMIN - BLDG. B	3,683	4,102	0	3,596	0	-
01-0100-1020 EMS ADMIN - BLDG. A	3,949	6,007	0	7,170	0	-
01-0100-1022 HISTORIC JAIL-HEALTH ADMIN	41,054	19,928	0	14,187	0	-
01-0100-1024 311 MAIN ST - RED HOUSE	4,339	3,926	0	4,731	0	-
01-0100-1026 CENTRAL MAIN FACILITY	148,647	143,870	0	241,261	0	-
01-0100-1029 EMS WAREHOUSE/RADIO SHOP	11,945	16,811	0	18,433	0	-
01-0100-1031 800 MHZ TOWER	0	111	0	0	0	-
01-0100-1032 CEDAR PARK ANNEX	198,615	164,224	0	387,588	0	-
01-0100-1033 TAYLOR ANNEX	29,658	66,209	0	61,538	0	-
01-0100-1034 EMS STAT-2604 N LAWN-TAYLOR	4,529	7,497	0	15,073	0	-
01-0100-1037 EMS STATION-LEANDER	4,236	4,702	0	4,208	0	-
01-0100-1041 RADIO TOWER, THRALL CR 424	436	0	0	0	0	-
01-0100-1042 GRANGER FACILITY-CTTC	25,586	33,711	0	152,440	0	-
01-0100-1043 INNERLOOP ANNEX	356,515	674,714	0	244,103	0	-
01-0100-1044 SHERIFF - EAST SIDE	3,601	7,618	0	11,595	0	-
01-0100-1045 JUVENILE FACILITY	544,327	535,865	0	530,448	0	-
01-0100-1046 PARKING GARAGE	5,917	6,647	0	12,654	0	-
01-0100-1047 EAST WSMN CO SPEC EVENTS CEN	4,582	12,879	0	17,577	0	-
01-0100-1048 JP PCT 4 BLDG	14,008	21,219	0	41,476	0	-
01-0100-1049 SHOWBARN	449	1,454	0	60	0	-
01-0100-1050 SHERIFF GUN RANGE	259	3,214	0	58,557	0	-
01-0100-1051 GTWN TAX OFFICE	27,868	47,720	0	65,097	0	-
01-0100-1053 EMS MEDIC 51-SAM BASS	8,400	8,400	0	8,400	0	-
01-0100-1054 EMERGENCY SERVICES FACILITY	10,612	13,435	0	3,992	0	-
01-0100-1055 SO-NARCOTICS BLDG	5,567	6,227	0	3,506	0	-
01-0100-1056 BLUE STORAGE BUILDING	0	29	0	0	0	-
01-0100-1058 BELFORD SQUARE	10,845	8,549	0	6,885	0	-
01-0100-1059 COMM PCT 3	2,109	3,432	0	2,291	0	-
01-0100-1060 HUTTO RECYCLING CENTER	0	75	0	0	0	-
01-0100-1062 HUTTO ANNEX	15,490	25,188	0	36,412	0	-
01-0100-1063 FACILITIES SERVICES CENTER	18,641	49,656	0	47,047	0	-
01-0100-1064 CHILD ADVOCACY CENTER	4,426	11,107	0	26,414	0	-
01-0100-1066 JESTER ANNEX	111,387	154,432	0	220,798	0	-
01-0100-1067 EMS ROUND ROCK CR 123	1,473	0	0	0	0	-
01-0100-1069 LANDFILL	0	520	0	260	0	-
01-0100-1070 HWY 29 HOUSE	629	0	0	5,694	0	-
01-0100-1071 EMERGENCY SERVICES OPERATION:	154,870	198,531	0	287,488	0	-
01-0100-1072 PARKS ADMIN BLDG	2,078	4,593	0	7,258	0	-

Expenditure Analysis

DESCRIPTION	FY2017 ACTUALS	FY2018 ACTUALS	FY2019 ADOPTED	FY2019 ACTUALS	FY2020 ADOPTED	% Change
01-0100-1073 BLUEBONNET BLDG	18,401	42,543	0	85,463	0	-
01-0100-1074 TASK FORCE BLDG	0	1,832	0	2,874	0	-
01-0100-1075 SHERIFF TRAINING CENTER (SOTC)	0	23,532	0	87,466	0	-
01-0100-1076 NCF BLDG C - FUEL STATION	0	1,513	0	899	0	-
01-0100-1077 NCF BLDG D - WIRELESS COMM	0	10,425	0	27,980	0	-
01-0100-1078 NCF BLDG E - EMS TRAINING	0	38,846	0	153,846	0	-
01-0100-1079 NCF BLDG G - VEHICLE IMPOUND	0	5,082	0	24,104	0	-
01-0100-1080 GEORGETOWN ANNEX	0	0	0	93,290	0	-
01-0100-1081 LIBERTY HILL CSCD	0	0	0	5,626	0	-
01-0100-2007 PATROL DIVISION	1,449,702	0	0	0	0	-
01-0100-2008 CRIMINAL INVESTIGATION DIVISIC	49,141	0	0	0	0	-
01-0100-2009 SUPPORT SERVICES DIVISION	317,503	0	0	0	0	-
01-0100-3001 ACADEMY POST NON SECURE	55,920	0	0	4	0	-
01-0100-3002 DETENTION PRE-SECURE	251,240	203,324	0	238,999	0	-
01-0100-3003 TRIAD POST SECURE	172,572	254,416	0	317,645	0	-
01-0100-3004 COURT-ADMIN	94,643	88,964	0	38,652	0	-
01-0100-3005 PROBATION	57,908	83,036	0	71,738	0	-
01-0100-3006 COMM BASED PROGRAMS	8,497	1,683	0	2,218	0	-
01-0100-3007 COMM BASED MENTAL HEALTH	8,856	8,428	0	14,004	0	-
01-0100-3008 RESIDENTIAL MENTAL HEALTH	179	1,383	0	310	0	-
01-0100-3101 BERRY SPRINGS PK & PRESERVE	54,982	42,803	0	74,002	0	-
01-0100-3102 CHAMPION PARK	22,892	11,688	0	13,169	0	-
01-0100-3103 SW WILCO CO REGIONAL PARK	246,381	198,919	0	245,950	0	-
01-0100-3104 BLACKLAND CO PARK	3,391	2,112	0	2,895	0	-
01-0100-3105 PARK OFFICE/HEADQUARTERS	2,568	74	0	931	0	-
01-0100-3106 EXPO CENTER	275,415	371,128	0	289,062	0	-
01-0100-3107 RIVER RANCH	36,653	125,109	0	61,108	0	-
01-0100-8001 Merit - County Judge Dept	0	0	72,621	0	113,161	56%
01-0100-8002 Merit - County Clerk Dept	0	0	67,279	0	95,392	42%
01-0100-8003 Merit - Sheriff Office Dept	0	0	95,848	0	185,104	93%
01-0100-8004 Merit - Emergency Srvs Dept	0	0	503,386	0	816,653	62%
01-0100-8006 Merit - Infrastructure Dept	0	0	60,345	0	37,413	-38%
01-0100-8007 Merit - PreTrial/Magistrate Dept	0	0	0	0	38,531	-
0100 GENERAL FUND TOTAL	164,148,223	175,468,427	212,758,329	192,014,626	221,049,620	4%

∓ Additional FY20 Adopted General Fund departments budget details are available online within the Williamson County Budget Office website:

<http://www.wilco.org/Departments/Budget-Office/Budget-Overview/2020-General-Fund>

ROAD & BRIDGE FUND

FY 2020



**Adopted Budget
Williamson County, Texas
Road and Bridge Fund**

Fund Analysis

	Actual 2017-2018	Amended Budget 2018-2019	Estimated 2018-2019	Adopted Budget 2019-2020
Beginning Balance	\$21,628,299	\$21,563,596	\$21,563,596	\$23,354,932
Revenues	\$29,998,397	\$31,823,431	\$33,864,182	\$35,329,167
Transfers In	\$162,118	\$4,146	\$4,145	\$0
Total Funds Available	\$51,788,815	\$53,391,173	\$55,431,923	\$58,684,099
Expenditures	\$23,506,942	\$26,849,887	\$22,291,854	\$30,930,403
Capital Outlay	\$2,529,612	\$2,393,447	\$2,369,564	\$2,351,657
Transfers Out	\$4,188,665	\$11,569,000	\$7,415,573	\$11,770,000
Ending Balance	\$21,563,596	\$12,578,839	\$23,354,932	\$13,632,039

Revenue Analysis

Current Ad Valorem Taxes	\$22,826,667	\$25,137,231	\$25,161,611	\$27,399,167
Delinquent Ad Valorem Taxes	\$110,589	\$109,000	\$121,010	\$115,000
Intergovernmental	\$334,388	\$322,200	\$433,789	\$330,000
Motor Vehicle Registration	\$360,000	\$360,000	\$360,000	\$360,000
Optional County Reg Fee	\$4,771,450	\$4,550,000	\$4,920,710	\$5,300,000
Investment Income	\$452,804	\$450,000	\$723,571	\$700,000
Proceeds of sales or surplus property	\$160,907	\$150,000	\$359,104	\$165,000
Inspection fees	\$722,008	\$525,000	\$979,185	\$650,000
Plat and Subdivision review fees	\$246,170	\$210,000	\$710,331	\$300,000
Other	\$13,414	\$10,000	\$94,872	\$10,000
Transfers In	\$162,118	\$4,146	\$4,145	\$0
Total Revenues	\$30,160,516	\$31,827,577	\$33,868,327	\$35,329,167

*The Amended Budget and Expenditures for FY19 are estimated as of September 30 , 2019. These totals may change until the books are closed December 31, 2019

Expenditure Analysis

DESCRIPTION	FY2017 ACTUALS	FY2018 ACTUALS	FY2019 ADOPTED	FY2019 ACTUALS	FY2020 ADOPTED	% Change
001100 F/T SALARIES	5,698,957	5,801,468	6,516,739	6,150,665	7,078,608	9%
001100_ADJUST F/T SALARIES ADJUSTMENT	0	0	0	0	-266,264	-
001101 P/T SALARIES <= 29 HRS/WK	32,113	32,926	33,627	34,422	35,683	6%
001101_MERIT_ADJ MERIT ADJUSTMENT(PT)	0	0	0	0	-1,372	-
001107 TEMP LABOR-SEASONAL HELP	26,165	43,344	50,000	44,987	50,000	0%
001109 CELL PHONE STIPEND	17,237	17,187	20,082	17,972	19,020	-5%
001110 OVERTIME	106,743	94,687	119,600	130,931	124,384	4%
001125 LONGEVITY PAY	97,480	101,943	116,251	103,591	120,120	3%
001130 MERIT, RETENTION & RECRUITING	0	0	136,098	0	280,709	106%
001151 CSR SALARIES	66,751	72,994	75,000	80,131	75,000	0%
T52000 SALARIES	6,045,446	6,164,548	7,067,397	6,562,700	7,515,887	6%
002010 FICA	440,159	446,655	540,656	476,494	594,645	10%
001100_ADJUST F/T SALARIES ADJUSTMENT	0	0	0	0	-266,264	-
001101_MERIT_ADJ MERIT ADJUSTMENT(PT)	0	0	0	0	-1,372	-
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%	0%
002010_UNALLOC FICA (Unallocated)	0	0	0	0	-20,474	-
002020 RETIREMENT	797,884	845,898	984,541	913,369	1,123,681	14%
001100_ADJUST F/T SALARIES ADJUSTMENT	0	0	0	0	-266,264	-
001101_MERIT_ADJ MERIT ADJUSTMENT(PT)	0	0	0	0	-1,372	-
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.03%	0.00%	14.53%	4%
002020_UNALLOC RETIREMENT (Unallocated)	0	0	0	0	-38,888	-
002030 INSURANCE	1,098,725	1,153,911	1,223,688	1,223,688	1,308,762	7%
002050 WORKER'S COMP	82,489	102,131	118,782	123,357	131,524	11%
T53000 FRINGES	2,419,258	2,548,596	2,867,667	2,736,908	3,099,251	8%
002070 GROUP INS/RETIRES	142,000	175,938	210,036	180,357	220,524	5%
002080 RANDOM DRUG TESTING	160	296	500	132	500	0%
003001 SMALL EQUIPMENT & TOOLS < \$5,000	23,643	37,998	45,000	14,876	45,000	0%
003002 VEHICLE EQUIPMENT < \$5,000	3,240	17,932	6,000	4,941	16,925	182%
003003 RADIO EQUIPMENT < \$5,000	0	82,294	500	0	500	0%
003005 OFFICE FURNITURE < \$5,000	24,576	12,478	15,989	19,489	5,874	-63%
003006 OFFICE EQUIPMENT < \$5,000	540	1,664	2,200	905	2,200	0%
003010 COMPUTER EQUIPMENT < \$5,000	26,339	14,047	16,699	26,189	64,250	285%
003011 COMPUTER SOFTWARE < \$5,000	0	1,945	1,083	0	15,821	1361%
003100 OFFICE SUPPLIES	4,007	3,413	5,500	3,548	5,500	0%
003101 EDUC AIDS/MATLS	407	13,554	4,230	2,235	3,000	-29%
003102 SAFETY SUPPLIES	17,974	16,710	18,000	17,999	18,681	4%
003109 CONCRETE/SURVEY SUPP & EQUIP	6,023	2,899	5,000	1,738	5,000	0%
003110 OTHER SUPPLIES	10,985	6,252	3,000	2,242	3,000	0%
003120 PRINTER SUPPLIES	6,230	5,768	6,500	2,596	5,000	-23%
003301 GASOLINE	515,973	609,199	625,000	591,681	650,000	4%
003302 USED TIRE DISPOSAL	3,400	4,950	3,500	1,750	5,250	50%
003311 UNIFORMS	28,312	31,333	32,100	21,109	35,700	11%
003318 JANITORIAL SUPPLIES	3,217	3,139	2,800	2,327	1,500	-46%

Expenditure Analysis

DESCRIPTION	FY2017 ACTUALS	FY2018 ACTUALS	FY2019 ADOPTED	FY2019 ACTUALS	FY2020 ADOPTED	% Change
003541 CONTRACT MOWING	0	7,935	300,000	9,244	10,000	-97%
003542 CONTRACT STRIPING	393,334	540,138	500,000	491,407	608,000	22%
003544 CONTRACT HAULING	54,467	20,421	70,000	54,922	70,000	0%
003550 ASPHALT	2,404,336	1,870,884	3,100,000	2,782,813	3,329,000	7%
003551 BASE & STABILIZER	140,938	231,750	250,000	184,778	250,000	0%
003552 CONCRETE	21,194	12,589	25,000	13,987	20,000	-20%
003553 SIGNS	175,216	207,144	231,000	217,680	231,000	0%
003554 CHEMICALS, ROADSIDE SPRAYING	109,791	125,050	125,060	119,843	100,000	-20%
003555 FENCING MATLS/LABOR	42,964	338	10,000	8,060	10,000	0%
003556 AGGREGATE/ROCK MATERIALS	572,052	576,611	508,000	471,448	595,000	17%
003558 CULVERTS & BRIDGE MATERIALS	0	23,442	20,000	50	20,000	0%
003597 ROADWAY REHAB	779,090	865,657	1,800,000	1,153,664	1,237,000	-31%
003598 GUARDRAIL MAINT.	0	0	5,000	0	5,000	0%
003599 ROAD CONSTR./MAINT.	4,334,374	6,216,986	6,340,000	4,034,051	9,066,000	43%
003601 EMPLOYEE RECOGNITION PROGRAM	0	0	0	0	608	-
003900 MEMBERSHIP DUES	3,931	1,810	6,189	2,679	6,189	0%
003901 PUBLICATIONS/BOOKS/PERIODICALS	517	190	3,500	1,679	2,000	-43%
004100 PROFESSIONAL SERVICES	662,565	627,355	850,000	531,586	850,000	0%
004150 SURVEYING	238,250	245,166	333,786	130,539	220,000	-34%
004160 LAB FEES	244,139	176,407	350,000	113,228	350,000	0%
004210 INTERNET/EMAIL SVS	7,333	7,368	9,500	8,162	13,700	44%
004211 TELEPHONE SERVICE	2,646	2,575	2,700	2,214	1,720	-36%
004212 POSTAGE	215	389	750	468	500	-33%
004231 TRAVEL	9,945	17,203	22,000	18,559	22,000	0%
004232 TRAINING, CONF., SEMINARS	64,886	54,287	97,044	65,978	125,000	29%
004310 ADVERTISING - STATUTORY	134	0	1,000	50	500	-50%
004350 PRINTED MATERIALS & BINDING	3,268	2,685	4,000	1,176	4,000	0%
004414 VEHICLE INSURANCE	38,026	40,024	45,605	45,605	50,165	10%
004415 VEHICLE INS. DEDUCTIBLE	0	0	1,000	1,000	1,000	0%
004419 PROPERTY INSURANCE	6,903	9,793	11,000	7,643	8,500	-23%
004430 UTILITIES	19,249	19,331	20,000	19,952	26,000	30%
004505 SOFTWARE MAINTENANCE	42,606	29,633	35,772	33,978	37,400	5%
004510 FACILITY REPAIRS	38,547	1,226	21,000	15,416	45,000	114%
004531 MAINT. AGREEMENTS-BRUSHY CREEK	11,608	11,857	12,213	11,992	12,400	2%
004541 VEHICLE REPAIRS & MAINT	1,289,134	1,494,047	1,400,300	1,170,082	1,400,300	0%
004543 REPAIRS TO EQUIPMENT	10,285	4,655	11,000	12,245	10,000	-9%
004547 FUEL SITE REPAIR	184	0	1,000	0	1,000	0%
004548 RADIO REPAIRS & MAINT.	0	0	1,000	0	1,000	0%
004549 SIGNAL LIGHT MAINT.	21,325	34,299	46,000	60,071	95,000	107%
004604 PYMTS TO TIF/TIRZ	27,003	31,536	40,000	34,537	44,400	11%
004620 FURNITURE/EQUIP. RENTAL	6,455	2,345	13,000	7,090	4,000	-69%

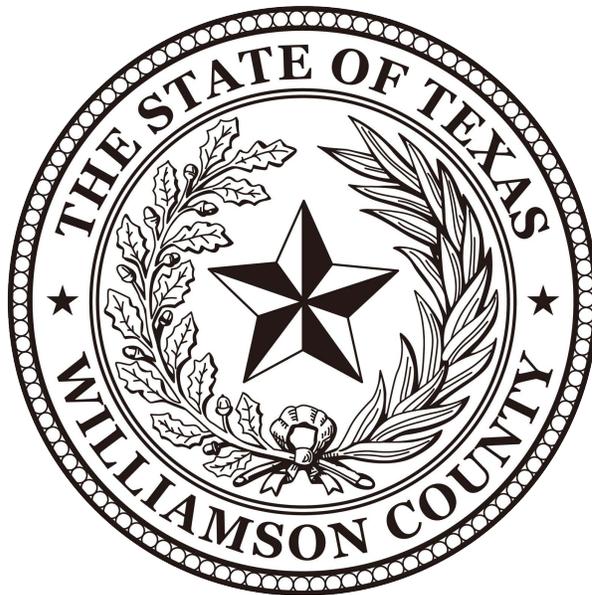
Expenditure Analysis

DESCRIPTION	FY2017	FY2018	FY2019	FY2019	FY2020	%
	ACTUALS	ACTUALS	ADOPTED	ACTUALS	ADOPTED	Change
004621 COPIER RENTAL & SUPPLIES	15,006	16,324	31,060	18,947	36,483	17%
004705 PRE-EMPLOYMENT SCREENING	2,584	1,785	2,520	4,056	3,500	39%
004711 TAX APPRAISAL DISTRICT	0	142,525	156,725	148,602	158,746	1%
004850 RCS RADIO FEES	54,613	53,937	58,502	57,825	64,590	10%
004920 PHASE II STORM WTR MGMT PROGRAM	1,715	0	0	0	0	-
004991 LANDFILL	54,780	16,993	50,000	27,074	50,000	0%
004993 SAFETY PROGRAM	1,308	1,971	2,000	1,764	1,250	-38%
004999 MISCELLANEOUS	23,842	5,330	3,785	1,987	3,749	-1%
003006_DP OFFICE EQUIPMENT < \$5,000 (DP)	0	0	0	0	1,000	-
003010_DP COMPUTER EQUIPMENT < \$5,000 (DP)	0	0	0	0	3,940	-
003011_DP COMPUTER SOFTWARE < \$5,000 (DP)	0	0	0	0	2,000	-
003900_DP MEMBERSHIP DUES(DP)	0	0	0	0	400	-
004232_DP TRAINING,CONF,SEMINARS(DP)	0	0	0	0	2,000	-
T53510 Operations & Maintenance (from DP)	0	0	0	0	9,340	-
T53500 OPERATION/MAINT	12,747,780	14,793,798	17,931,648	12,992,246	20,315,265	13%
000777 TRANSFER TO CAPITAL PROJECTS	2,236,287	4,188,665	10,135,000	7,415,573	11,770,000	16%
T54000 TRANSFERS	2,236,287	4,188,665	10,135,000	7,415,573	11,770,000	16%
005003 EQUIPMENT > \$5,000	43,475	49,131	42,314	38,593	128,432	204%
005200 RIGHT OF WAY	57,782	0	78,800	89,206	143,000	81%
005400 BRIDGES	0	0	100,000	0	0	-100%
005700 VEHICLES > \$5,000	1,078,814	1,153,522	776,147	672,403	916,390	18%
005711 HEAVY EQUIPMENT > \$5,000	823,502	585,994	1,788,871	1,547,089	1,104,135	-38%
005730 RADIO EQUIPMENT > \$5,000	0	740,965	0	0	0	-
005741 COMPUTER SOFTWARE > \$5,000	0	0	24,500	22,273	59,700	144%
T55000 CAPITAL	2,003,573	2,529,612	2,810,632	2,369,564	2,351,657	-16%
T50000 TOTAL EXPENSE	25,452,344	30,225,219	40,812,344	32,076,991	45,052,060	10%

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DEBT SERVICE – COUNTY WIDE

FY 2020



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**Adopted Budget
Williamson County, Texas
Debt Service Fund**

Fund Analysis

	Actual 2017-2018	Amended Budget 2018-2019	Estimated 2018-2019	Adopted Budget 2019-2020
Beginning Balance	\$7,479,163	\$6,825,014	\$6,825,014	\$6,957,258
Revenues	\$97,199,192	\$107,250,232	\$107,341,205	\$116,803,639
Transfers In	\$6,390,000	\$3,852,180	\$3,877,000	\$12,711,800
Total Funds Available	\$111,068,355	\$117,927,427	\$118,043,219	\$136,472,697
Expenditures	\$104,243,341	\$111,102,412	\$111,085,961	\$127,742,206
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$6,825,014	\$6,825,015	\$6,957,258	\$8,730,491

Revenue Analysis

Current Ad Valorem Taxes	\$96,341,560	\$106,349,312	\$106,148,520	\$115,495,386
Delinquent Ad Valorem Taxes	\$154,169	\$175,000	\$163,476	\$170,000
Intergovernmental	\$114,354	\$113,253	\$116,508	\$113,253
Proceeds From Bond/CO Issuances	\$353	\$0	\$0	\$0
Investment Income and Other	\$588,756	\$612,667	\$912,701	\$1,025,000
Transfers In	\$6,390,000	\$3,852,180	\$3,877,000	\$12,711,800
Total Revenues	\$103,589,192	\$111,102,412	\$111,218,205	\$129,515,439

*The Amended Budget and Expenditures for FY19 are estimated as of September 30 , 2019. These totals may change until the books are closed December 31, 2019.

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Expenditure Analysis

DESCRIPTION	FY2017 ACTUALS	FY2018 ACTUALS	FY2019 ADOPTED	FY2019 ACTUALS	FY2020 ADOPTED
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.03%	0.00%	14.53%
003309 ARBITRAGE PAYMENT	7,000	6,000	20,000	7,000	10,000
004098 PYMT TO REFUNDING ESCROW AGENT	60,823,844	19,971,098	0	5,450,147	0
004099 BOND ISSUANCE COSTS	519,060	19,876	0	16,506	0
004604 PYMTS TO TIF/TIRZ	192,219	238,515	283,000	320,667	368,000
T53500 OPERATION/MAINT	61,542,123	20,235,489	303,000	5,794,321	378,000 "

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Expenditure Analysis

DESCRIPTION	FY2017	FY2018	FY2019	FY2019	FY2020
	ACTUALS	ACTUALS	ADOPTED	ACTUALS	ADOPTED
006216 SERIES 2004A-PRINCIPAL	7,610,000	8,055,000	8,385,000	8,385,000	0
006217 SERIES 2005-PRINCIPAL	9,590,000	10,100,000	0	0	0
006221 SER 06 UNL TAX REFUND-PRIN	0	0	0	0	19,986
006226 '09 LTD PARK BONDS - PRINC	370,000	380,000	395,000	395,000	410,000
006227 '09 PASS-THRU TOLL - PRINC	2,840,000	2,940,000	3,060,000	3,060,000	0
006228 '10 PASS-THRU TOLL - PRINC	1,055,000	1,095,000	1,145,000	1,145,000	1,195,000
006229 '10 LTD TAX REFUNDING - PRINC	565,000	580,000	600,000	600,000	150,000
006230 '11 UNL TAX ROAD BONDS - PRINC	2,360,000	2,435,000	2,530,000	2,530,000	2,640,000
006231 '11 LTD TAX REFUNDING - PRINC	3,535,000	4,485,000	4,695,000	4,695,000	7,425,000
006232 '11 PASS-THRU TOLL - PRINC	335,000	500,000	515,000	515,000	530,000
006233 '12 LTD TAX REFUNDING - PRINC	0	9,975,000	10,365,000	10,365,000	10,780,000
006234 '12 LTD TAXABLE REF - PRINC	0	0	0	0	6,760,000
006235 '13 LTD TAX REFUNDING - PRINC	9,640,000	0	0	0	0
006236 '13 PASS-THRU TOLL - PRINC	225,000	235,000	240,000	240,000	250,000
006237 '14 UNL TAX ROAD BONDS - PRINC	1,025,000	1,060,000	1,110,000	1,110,000	1,165,000
006238 '14 LTD TAX PARK BONDS - PRINC	0	0	0	19,530,000	0
006239 14 LTD REFUNDING BONDS - PRINC	2,150,000	2,150,000	2,280,000	2,280,000	1,850,000
006240 '15 LTD TAX REFUNDING - PRINC	100,000	100,000	100,000	100,000	100,000
006241 '15 LTD TAXABLE REFUNDING - PRINC	625,000	630,000	11,090,000	11,090,000	4,855,000
006242 '15 UNL TAX ROAD BONDS - PRINC	2,060,000	2,155,000	2,265,000	2,265,000	2,380,000
006243 '15 CERT OF OBLIG - PRINC	1,690,000	765,000	785,000	785,000	360,000
006245 16 TAX PARK BONDS - PRINC	525,000	625,000	655,000	655,000	690,000
006246 16 TAX REFUNDING BONDS - PRINC	250,000	0	0	0	3,155,000
006248 '17 UNL TAX ROAD BONDS - PRINC	0	0	1,770,000	1,770,000	1,860,000
006616 SERIES 2004A-INTEREST PAYMENT	1,012,250	620,625	209,625	209,625	0
006617 SERIES 2005-INTEREST PYMTS	781,988	265,125	0	0	0
006621 SER 06 UNL TAX REFUND-INT	0	0	0	0	7,195,014
006626 '09 LTD PARK BONDS - INT	47,563	35,375	22,288	22,288	7,688
006627 '09 PASS-THRU TOLL - INT	286,750	189,150	68,850	68,850	0
006628 '10 PASS-THRU TOLL - INT	516,366	126,950	76,425	76,425	23,900
006629 '10 LTD TAX REFUNDING - INT	411,275	394,100	373,400	373,400	358,400
006630 '11 UNL TAX ROAD BONDS - INT	1,211,213	300,675	226,200	226,200	135,450
006631 '11 LTD TAX REFUNDING - INT	1,388,850	1,228,450	1,021,375	1,021,375	718,375
006632 '11 PASS-THRU TOLL - INT	314,363	306,013	293,288	293,288	277,613
006633 '12 LTD TAX REFUNDING - INT	6,417,313	6,217,813	5,822,263	5,822,263	5,410,613
006634 '12 LTD TAXABLE REF - INT	660,037	660,037	660,037	660,037	598,521
006635 '13 LTD TAX REFUNDING - INT	2,526,500	2,430,100	2,430,100	2,430,100	2,430,100
006636 '13 PASS-THRU TOLL - INT	526,150	520,375	513,250	513,250	505,900
006637 '14 UNL TAX ROAD BONDS - INT	3,988,525	3,951,950	3,903,000	3,903,000	3,846,125

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Expenditure Analysis

DESCRIPTION	FY2017	FY2018	FY2019	FY2019	FY2020
	ACTUALS	ACTUALS	ADOPTED	ACTUALS	ADOPTED
006638 '14 LTD TAX PARK BONDS - INT	283,185	283,185	361,305	361,305	0
006639 14 LTD REFUNDING BONDS - INT	1,743,768	1,693,458	1,641,627	1,641,627	1,593,306
006640 '15 LTD TAX REFUNDING - INT	2,741,031	2,739,031	2,737,032	2,737,031	2,735,032
006641 '15 LTD TAXABLE REFUNDING - INT	529,725	523,583	431,831	431,831	299,159
006642 '15 UNL TAX ROAD BONDS - INT	4,125,450	4,030,375	3,919,875	3,919,875	3,803,750
006643 '15 CERT OF OBLIG - INT	2,574,900	2,534,250	1,629,100	1,629,100	1,617,650
006644 15A LTD TAX REFUNDING - INT	634,200	634,200	634,200	634,200	634,200
006645 16 TAX PARK BONDS - INT	762,722	656,288	627,413	627,413	593,788
006646 16 TAX REFUNDING BONDS INT	1,673,706	1,675,875	1,675,875	1,675,875	1,597,000
006647 '17 LTD REFUNDING - INT	130,855	1,884,319	1,884,319	1,884,319	1,884,319
006648 '17 UNL TAX ROAD BONDS - INT	0	1,831,752	2,604,067	2,604,066	2,513,317
006900 OTHER EXPENSES/FEES	9,200	9,800	10,000	9,900	10,000
006901 DEBT DEFEASANCE	0	0	25,000,000	0	42,000,000
T56000 DEBT	81,847,883	84,007,852	110,761,745	105,291,640	127,364,206
T50000 TOTAL EXPENSE	143,390,005	104,243,341	111,064,745	111,085,961	127,742,206

**TOBACCO FUND
FY2020**



**Adopted Budget
Williamson County, Texas
Tobacco Fund**

Fund Analysis

	Actual 2017-2018	Amended Budget 2018-2019	Estimated 2018-2019	Adopted Budget 2019-2020
Beginning Balance	\$3,545,283	\$4,079,165	\$4,079,165	\$5,281,039
Revenues	\$1,664,308	\$522,000	\$1,698,683	\$520,000
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$5,209,591	\$4,601,165	\$5,777,848	\$5,801,039
Expenditures	\$1,130,426	\$353,541	\$346,809	\$359,261
Transfers Out	\$0	\$150,000	\$150,000	\$154,000
Ending Balance	\$4,079,165	\$4,097,624	\$5,281,039	\$5,287,778

Revenue Analysis

Payments from State	\$1,605,222	\$470,000	\$1,574,691	\$400,000
Investment Income	\$59,086	\$52,000	\$123,991	\$120,000
Miscellaneous Revenue	\$0	\$0	\$0	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$1,664,308	\$522,000	\$1,698,683	\$520,000

*The Amended Budget and Expenditures for FY19 are estimated as of September 30 , 2019. These totals may change until the books are closed December 31, 2019.

Expenditure Analysis

DESCRIPTION	FY2017 ACTUALS	FY2018 ACTUALS	FY2019 ADOPTED	FY2019 ACTUALS	FY2020 ADOPTED
DESCRIPTION	ACTUALS	ACTUALS	ORACLE	ACTUALS	ADOPTED
001100 F/T SALARIES	0	306,613	213,857	228,104	225,253
001100_MERIT_ADJ MERIT ADJUSTMENT (FULLTIME)	0	0	0	0	-8,664
001109 CELL PHONE STIPEND	0	596	0	0	0
001110 OVERTIME	0	18,914	18,144	13,377	15,000
001125 LONGEVITY PAY	0	4,032	4,992	4,992	5,616
001130 MERIT, RETENTION & RECRUITING	0	0	4,277	0	8,664
T52000 SALARIES	0	330,155	241,270	246,473	245,869
002010 FICA	0	24,551	18,457	18,390	19,472
001100_MERIT_ADJ MERIT ADJUSTMENT (FULLTIME)	0	0	0	0	-8,664
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002010_UNALLOC FICA (Unallocated)	0	0	0	0	-663
002020 RETIREMENT	0	46,024	33,850	34,532	36,984

Expenditure Analysis

DESCRIPTION	FY2017	FY2018	FY2019	FY2019	FY2020
	ACTUALS	ACTUALS	ADOPTED	ACTUALS	ADOPTED
001100_MERIT_ADJ MERIT ADJUSTMENT (FULLTIME)	0	0	0	0	-8,664
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.03%	0.00%	14.53%
002020_UNALLOC RETIREMENT (Unallocated)	0	0	0	0	-1,259
002030 INSURANCE	0	53,676	27,396	27,396	28,764
002050 WORKER'S COMP	0	69	2,708	3,468	3,424
T53000 FRINGES	0	124,319	82,411	83,785	86,721
003011 COMPUTER SOFTWARE < \$5,000	0	328	0	0	0
003100 OFFICE SUPPLIES	0	53	400	0	400
003200 MEDICAL SUPPLIES	0	20	0	0	0
003301 GASOLINE	0	1,028	2,400	0	2,400
003307 PHARMACEUTICALS	0	269	0	0	0
003311 UNIFORMS	0	443	1,000	0	1,200
004209 CELLULAR PHONE/PAGER	0	533	1,200	0	1,800
004210 INTERNET/EMAIL SVS	0	380	920	0	920
004211 TELEPHONE SERVICE	0	0	50	0	0
004232 TRAINING, CONF., SEMINARS	0	0	800	0	1,500
004350 PRINTED MATERIALS & BINDING	0	80	120	0	150
004414 VEHICLE INSURANCE	0	0	300	0	300
004505 SOFTWARE MAINTENANCE	0	329	810	0	500
004506 COMPUTER PRGM/MAINT.	15,000	15,000	15,000	15,000	15,000
004541 VEHICLE REPAIRS & MAINT	0	860	1,600	199	1,400
004704 HEALTH DIST COOP AGREEMENT	522,207	650,219	0	0	0
004850 RCS RADIO FEES	0	338	1,360	1,353	1,100
004908 OUTREACH-FLEX FUNDING	0	5,962	4,000	0	0
004999 MISCELLANEOUS	0	110	0	0	0
T53500 OPERATION/MAINT	537,207	675,952	29,960	16,551	26,670
000100 TRANSFER TO GENERAL FUND	0	0	149,900	150,000	154,000
T54000 TRANFERS	0	0	149,900	150,000	154,000
T50000 TOTAL EXPENSE	537,207	1,130,426	503,541	496,809	513,261

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LAW LIBRARY FUND
FY2020



**Adopted Budget
Williamson County, Texas
Law Library Fund**

Fund Analysis

	Actual 2017-2018	Amended Budget 2018-2019	Estimated 2018-2019	Adopted Budget 2019-2020
Beginning Balance	\$373,455	\$435,260	\$435,260	\$556,004
Revenues	\$236,270	\$229,000	\$268,571	\$263,250
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$609,725	\$664,260	\$703,830	\$819,254
Expenditures	\$174,466	\$230,000	\$147,826	\$230,000
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$435,260	\$434,260	\$556,004	\$589,254

Revenue Analysis

Library Fees, Co. Clerk	\$97,459	\$98,000	\$119,220	\$120,000
Library Fees, Dist. Clerk	\$134,105	\$125,000	\$142,121	\$136,000
Interest, Investments	\$4,707	\$6,000	\$7,230	\$7,250
Other	\$0	\$0	\$0	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$236,270	\$229,000	\$268,571	\$263,250

*The Amended Budget and Expenditures for FY19 are estimated as of September 30 , 2019. These totals may change until the books are closed December 31, 2019.

Expenditure Analysis

DESCRIPTION	FY2017	FY2018	FY2019	FY2019	FY2020
	ACTUALS	ACTUALS	ADOPTED	ACTUALS	ADOPTED
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.03%	0.00%	14.53%
003030 LAW BOOKS < \$5,000	201,376	174,466	230,000	147,826	230,000
004100 PROFESSIONAL SERVICES	1,100	0	0	0	0
T53500 OPERATION/MAINT	202,476	174,466	230,000	147,826	230,000
T50000 TOTAL EXPENSE	202,476	174,466	230,000	147,826	230,000

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JP#3 TEEN COURT PROGRAM

FY2020



**Adopted Budget
Williamson County, Texas
JP #3 TEEN COURT PROGRAM**

Fund Analysis

	Actual 2017-2018	Amended Budget 2018-2019	Estimated 2018-2019	Adopted Budget 2019-2020
Beginning Balance	\$386	\$1,577	\$1,577	\$1,524
Revenues	\$1,695	\$3,250	\$3,316	\$350
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$2,081	\$4,827	\$4,892	\$1,874
Expenditures	\$504	\$4,337	\$3,368	\$200
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$1,577	\$490	\$1,524	\$1,674

Revenue Analysis

Other	\$1,695	\$3,250	\$3,316	\$350
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$1,695	\$3,250	\$3,316	\$350

*The Amended Budget and Expenditures for FY19 are estimated as of September 30 , 2019. These totals may change until the books are closed December 31, 2019.

Expenditure Analysis

DESCRIPTION	FY2017 ACTUALS	FY2018 ACTUALS	FY2019 ADOPTED	FY2019 ACTUALS	FY2020 ADOPTED
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.03%	0.00%	14.53%
003100 OFFICE SUPPLIES	12	30	0	0	0
003670 USE OF DONATIONS	923	413	0	3,368	0
004231 TRAVEL	7	10	100	0	100
004232 TRAINING, CONF., SEMINARS	0	0	50	0	0
004999 MISCELLANEOUS	135	51	100	0	100
T53500 OPERATION/MAINT	1,076	504	250	3,368	200
T50000 TOTAL EXPENSE	1,076	504	250	3,368	200

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COURT REPORTER SERVICE FUND

FY2020



**Adopted Budget
Williamson County, Texas
Court Reporter Fund**

Fund Analysis

	Actual 2017-2018	Amended Budget 2018-2019	Estimated 2018-2019	Adopted Budget 2019-2020
Beginning Balance	\$1,219,439	\$185,976	\$185,976	\$260,623
Revenues	\$128,270	\$126,000	\$131,757	\$130,000
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$1,347,709	\$311,976	\$317,733	\$390,623
Expenditures	\$61,733	\$60,856	\$57,110	\$55,155
Transfers Out	\$1,100,000	\$0	\$0	\$0
Ending Balance	\$185,976	\$251,120	\$260,623	\$335,468

Revenue Analysis

Court Reporter Fees	\$111,282	\$108,000	\$124,655	\$122,000
Interest, Investments	\$16,988	\$18,000	\$7,102	\$8,000
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$128,270	\$126,000	\$131,757	\$130,000

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Expenditure Analysis

DESCRIPTION	FY2017	FY2018	FY2019	FY2019	FY2020
	ACTUALS	ACTUALS	ADOPTED	ACTUALS	ADOPTED
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.03%	0.00%	14.53%
003005 OFFICE FURNITURE < \$5,000	0	150	1,015	0	675
003900 MEMBERSHIP DUES	780	565	1,050	0	780
004135 VISITING COURT REPORTERS	50,477	58,242	50,000	56,457	50,000
004232 TRAINING, CONF., SEMINARS	885	2,587	1,791	653	1,700
004235 COURT REPORTER EXPENSE	1,002	189	2,000	0	2,000
T53500 OPERATION/MAINT	53,144	61,733	55,856	57,110	55,155
000100 TRANSFER TO GENERAL FUND	0	1,100,000	0	0	0
T54000 TRNFERS	0	1,100,000	0	0	0
T50000 TOTAL EXPENSE	53,144	1,161,733	55,856	57,110	55,155

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COURTHOUSE SECURITY FUND

FY2020



**Adopted Budget
Williamson County, Texas
Courthouse Security Fund**

Fund Analysis

	Actual 2017-2018	Amended Budget 2018-2019	Estimated 2018-2019	Adopted Budget 2019-2020
Beginning Balance	\$254,940	\$316,955	\$316,955	\$375,366
Revenues	\$211,337	\$212,100	\$218,721	\$211,000
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$466,277	\$529,055	\$535,676	\$586,366
Expenditures	\$149,322	\$181,033	\$160,310	\$207,016
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$316,955	\$348,022	\$375,366	\$379,350

Revenue Analysis

Courthouse Security Fee	\$209,341	\$210,000	\$215,656	\$208,000
Interest, Investments	\$1,996	\$2,100	\$3,065	\$3,000
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$211,337	\$212,100	\$218,721	\$211,000

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Expenditure Analysis					
DESCRIPTION	FY2017	FY2018	FY2019	FY2019	FY2020
	ACTUALS	ACTUALS	ADOPTED	ACTUALS	ADOPTED
001105 LE SALARIES	87,828	90,816	110,302	107,426	117,959
001107 TEMP LABOR-SEASONAL HELP	0	0	0	0	1,500
001110 OVERTIME	1,059	1,715	1,300	1,069	0
001114 CERTIFICATIONS	847	814	720	723	720
001125 LONGEVITY PAY	941	926	900	1,476	1,584
T52000 SALARIES	90,675	94,271	113,222	110,693	121,763
002010 FICA	6,132	6,482	8,661	7,763	9,315
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020 RETIREMENT	12,103	13,035	15,885	15,510	18,974
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.03%	0.00%	14.53%
002030 INSURANCE	17,040	17,892	18,264	18,264	19,176
002050 WORKER'S COMP	1,395	1,280	1,630	1,538	1,783
T53000 FRINGES	36,670	38,689	44,441	43,075	49,249
003003 RADIO EQUIPMENT < \$5,000	0	3,565	765	0	765
003005 OFFICE FURNITURE < \$5,000	3,062	0	1,275	1,122	1,580
003006 OFFICE EQUIPMENT < \$5,000	377	0	0	0	2,800
003008 LAW ENFORCEMENT EQUIPMENT < \$5,000	260	11,588	5,078	4,545	11,728
003100 OFFICE SUPPLIES	371	480	500	394	500
003311 UNIFORMS	72	442	2,571	480	3,745
003398 VIDEO TAPES/CD/DVD	0	0	24	0	100
004232 TRAINING, CONF., SEMINARS	850	286	1,000	0	2,500
004350 PRINTED MATERIALS & BINDING	0	0	58	0	87
004543 REPAIRS TO EQUIPMENT	0	0	11,600	0	11,600
004548 RADIO REPAIRS & MAINT.	0	0	0	0	100
004999 MISCELLANEOUS	0	0	500	0	500
T53500 OPERATION/MAINT	4,992	16,361	23,371	6,542	36,004
005751 OFFICE EQUIPMENT > \$5,000	23,536	0	0	0	0
T55000 CAPITAL	23,536	0	0	0	0
T50000 TOTAL EXPENSE	155,873	149,322	181,033	160,310	207,016

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**Adopted Budget
Williamson County, Texas
J.P. Security Fund**

Fund Analysis

	Actual 2017-2018	Amended Budget 2018-2019	Estimated 2018-2019	Adopted Budget 2019-2020
Beginning Balance	\$136,868	\$139,062	\$139,062	\$151,341
Revenues	\$13,432	\$14,075	\$13,777	\$13,475
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$150,300	\$153,137	\$152,839	\$164,816
Expenditures	\$11,238	\$31,561	\$1,498	\$16,158
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$139,062	\$121,576	\$151,341	\$148,658

Revenue Analysis

J.P. #1 Security Fees	\$576	\$600	\$1,312	\$1,150
J.P. #2 Security Fees	\$1,062	\$975	\$1,903	\$1,950
J.P. #3 Security Fees	\$8,590	\$9,000	\$8,819	\$8,500
J.P. #4 Security Fees	\$3,204	\$3,500	\$1,743	\$1,875
Interest, Investments	\$0	\$0	\$0	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$13,432	\$14,075	\$13,777	\$13,475

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Expenditure Analysis

DESCRIPTION	FY2017	FY2018	FY2019	FY2019	FY2020
	ACTUALS	ACTUALS	ADOPTED	ACTUALS	ADOPTED
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.03%	0.00%	14.53%
003001 SMALL EQUIPMENT & TOOLS < \$5,000	0	461	0	0	0
003006 OFFICE EQUIPMENT < \$5,000	312	4,849	17,000	0	2,100
004210 INTERNET/EMAIL SVS	456	456	456	0	453
004232 TRAINING, CONF., SEMINARS	0	3,192	7,800	0	10,800
004500 MAINTENANCE SERVICES	2,280	2,280	2,805	0	2,805
004505 SOFTWARE MAINTENANCE	640	0	1,000	0	0
004543 REPAIRS TO EQUIPMENT	480	0	2,500	0	0
T53500 OPERATION/MAINT	4,168	11,238	31,561	0	16,158
T50000 TOTAL EXPENSE	4,168	11,238	31,561	0	16,158

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PRETRIAL INTERVENTION PROGRAM FUND
FY2020



**Adopted Budget
Williamson County, Texas
PreTrial Prevention Programs**

Fund Analysis

	Actual 2017-2018	Amended Budget 2018-2019	Estimated 2018-2019	Adopted Budget 2019-2020
Beginning Balance	\$0	\$0	\$0	\$0
Revenues	\$175,940	\$273,520	\$248,320	\$261,640
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$175,940	\$273,520	\$248,320	\$261,640
Expenditures	\$175,940	\$273,520	\$248,320	\$261,640
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$0	\$0	\$0	\$0

Revenue Analysis

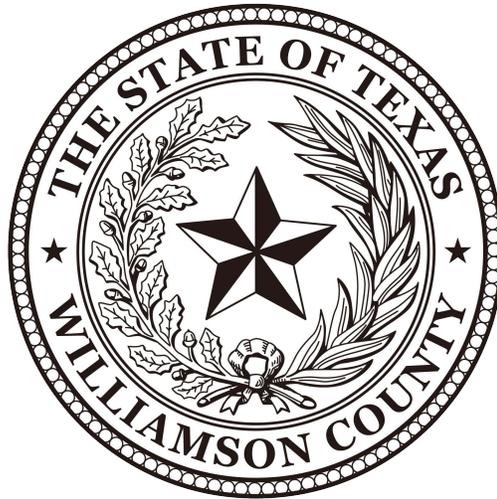
Courthouse Security Fee	\$175,940	\$273,520	\$248,320	\$261,640
Interest, Investments	\$0	\$0	\$0	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$175,940	\$273,520	\$248,320	\$261,640

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Expenditure Analysis

DESCRIPTION	FY2017	FY2018	FY2019	FY2019	FY2020
	ACTUALS	ACTUALS	ADOPTED	ACTUALS	ADOPTED
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.03%	0.00%	14.53%
004100 PROFESSIONAL SERVICES	145,080	175,940	151,200	0	261,640
T53500 OPERATION/MAINT	145,080	175,940	151,200	0	261,640
T50000 TOTAL EXPENSE	145,080	175,940	151,200	0	261,640

JP# 1 TRUANCY PROGRAM FUND
FY2020



**Adopted Budget
Williamson County, Texas
JP #1 Truancy Program Fund**

Fund Analysis

	Actual 2017-2018	Amended Budget 2018-2019	Estimated 2018-2019	Adopted Budget 2019-2020
Beginning Balance	\$29,930	\$33,731	\$33,731	\$41,699
Revenues	\$3,801	\$3,350	\$7,968	\$7,175
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$33,731	\$37,081	\$41,699	\$48,874
Expenditures	\$0	\$0	\$0	\$0
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$33,731	\$37,081	\$41,699	\$48,874

Revenue Analysis

Payments from State	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$3,801	\$3,350	\$7,968	\$7,175
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$3,801	\$3,350	\$7,968	\$7,175

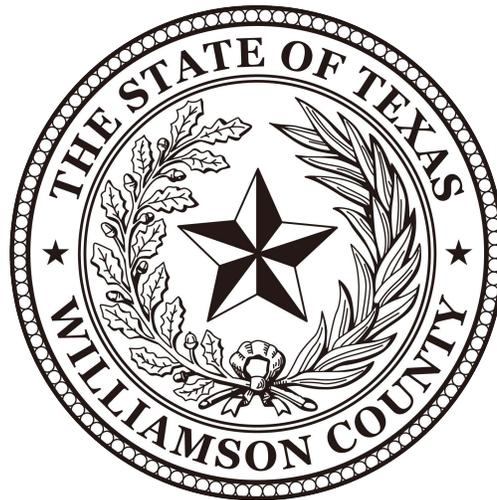
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Expenditure Analysis

DESCRIPTION	FY2017	FY2018	FY2019	FY2019	FY2020
	ACTUALS	ACTUALS	ADOPTED	ACTUALS	ADOPTED
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.03%	0.00%	14.53%

JP# 2 TRUANCY PROGRAM FUND

FY2020



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Adopted Budget

Williamson County, Texas

JP #2 Truancy Program Fund

Fund Analysis

	Actual	Amended	Estimated	Adopted
	2017-2018	Budget	2018-2019	Budget
		2018-2019	2018-2019	2019-2020
Beginning Balance	\$75,152	\$79,964	\$79,964	\$90,831
Revenues	\$7,022	\$5,800	\$10,911	\$10,100
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$82,174	\$85,764	\$90,875	\$100,931
Expenditures	\$2,210	\$33,998	\$44	\$35,565
Transfers Out	\$0	\$0	\$0	
Ending Balance	\$79,964	\$51,766	\$90,831	\$65,367

Revenue Analysis

Payments from State	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$7,022	\$5,800	\$10,911	\$10,100
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$7,022	\$5,800	\$10,911	\$10,100

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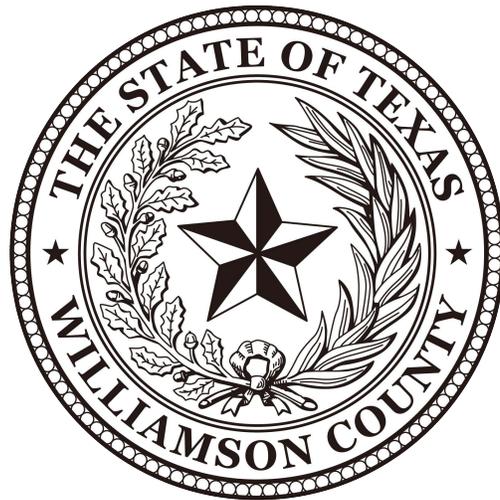
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Expenditure Analysis

DESCRIPTION	FY2017	FY2018	FY2019	FY2019	FY2020
	ACTUALS	ACTUALS	ADOPTED	ACTUALS	ADOPTED
001101 P/T SALARIES <= 29 HF	0	1,783	23,543	0	24,720
001101_MERIT_ADJ MERIT AD	0	0	0	0	-1,177
001130 MERIT, RETENTION &	0	0	1,635	0	2,813
T52000 SALARIES	0	1,783	25,179	0	26,356
002010 FICA	0	136	1,926	0	2,106
001101_MERIT_ADJ MERIT AD	0	0	0	0	-1,177
002010_DRIVER FICA % (Unall	0.00%	0.00%	7.65%	0.00%	7.65%
002010_UNALLOC FICA (Unall	0	0	0	0	-90
002020 RETIREMENT	0	249	3,533	0	4,001
001101_MERIT_ADJ MERIT AD	0	0	0	0	-1,177
002020_DRIVER RETIREMENT	0.00%	0.00%	14.03%	0.00%	14.53%
002020_UNALLOC RETIREMEN	0	0	0	0	-171
002050 WORKER'S COMP	0	41	61	44	63
T53000 FRINGES	0	426	5,520	44	5,909
003100 OFFICE SUPPLIES	0	0	500	0	500
004231 TRAVEL	0	0	500	0	500
004232 TRAINING, CONF., SEI	0	0	1,000	0	1,000
004350 PRINTED MATERIALS {	0	0	1,000	0	1,000
004999 MISCELLANEOUS	0	0	300	0	300
T53500 OPERATION/MAINT	0	0	3,300	0	3,300
T50000 TOTAL EXPENSE	0	2,210	33,998	44	35,565

JP# 3 TRUANCY PROGRAM FUND
FY2020



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**Adopted Budget
Williamson County, Texas
JP #3 Truancy Program Fund**

Fund Analysis

	Actual 2017-2018	Amended Budget 2018-2019	Estimated 2018-2019	Adopted Budget 2019-2020
Beginning Balance	\$111,712	\$127,740	\$127,740	\$140,885
Revenues	\$50,383	\$48,000	\$50,013	\$47,400
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$162,095	\$175,740	\$177,753	\$188,285
Expenditures	\$34,355	\$80,503	\$36,868	\$84,615
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$127,740	\$95,237	\$140,885	\$103,670

Revenue Analysis

Payments from State	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$50,383	\$48,000	\$50,013	\$47,400
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$50,383	\$48,000	\$50,013	\$47,400

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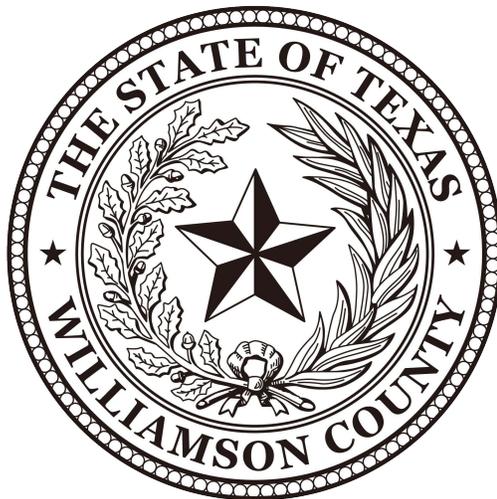
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Expenditure Analysis

DESCRIPTION	FY2017	FY2018	FY2019	FY2019	FY2020
	ACTUALS	ACTUALS	ADOPTED	ACTUALS	ADOPTED
001101 P/T SALARIES <= 29 HRS/WK	40,937	26,964	61,619	29,721	64,700
001101_MERIT_ADJ MERIT ADJUSTMENT(PARTTIME)	0	0	0	0	-3,081
001130 MERIT, RETENTION & RECRUITING	0	0	2,966	0	6,047
T52000 SALARIES	40,937	26,964	64,585	29,721	67,666
002010 FICA	3,132	2,063	4,941	2,270	5,412
001101_MERIT_ADJ MERIT ADJUSTMENT(PARTTIME)	0	0	0	0	-3,081
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002010_UNALLOC FICA (Unallocated)	0	0	0	0	-236
002020 RETIREMENT	5,416	3,705	9,061	4,165	10,280
001101_MERIT_ADJ MERIT ADJUSTMENT(PARTTIME)	0	0	0	0	-3,081
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.03%	0.00%	14.53%
002020_UNALLOC RETIREMENT (Unallocated)	0	0	0	0	-448
002050 WORKER'S COMP	68	109	160	61	166
T53000 FRINGES	8,617	5,877	14,162	6,496	15,174
003100 OFFICE SUPPLIES	0	30	200	0	200
004210 INTERNET/EMAIL SVS	0	0	456	0	456
004211 TELEPHONE SERVICE	0	0	50	0	50
004231 TRAVEL	314	394	300	597	300
004232 TRAINING, CONF., SEMINARS	279	1,038	600	54	618
004350 PRINTED MATERIALS & BINDING	0	52	150	0	150
T53500 OPERATION/MAINT	592	1,515	1,756	651	1,774
T50000 TOTAL EXPENSE	50,146	34,355	80,503	36,868	84,614

JP# 4 TRUANCY PROGRAM FUND

FY2020



**Adopted Budget
Williamson County, Texas
JP #4 Truancy Program Fund**

Fund Analysis

	Actual 2017-2018	Amended Budget 2018-2019	Estimated 2018-2019	Adopted Budget 2019-2020
Beginning Balance	\$104,422	\$102,906	\$102,906	\$93,334
Revenues	\$22,979	\$24,200	\$14,290	\$16,250
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$127,401	\$127,106	\$117,196	\$109,584
Expenditures	\$24,494	\$31,048	\$23,862	\$30,056
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$102,906	\$96,058	\$93,334	\$79,528

Revenue Analysis

Payments from State	\$0	\$0	\$0	\$0
Miscellaneous Revenue	\$22,979	\$24,200	\$14,290	\$16,250
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$22,979	\$24,200	\$14,290	\$16,250

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Expenditure Analysis

DESCRIPTION	FY2017	FY2018	FY2019	FY2019	FY2020
	ACTUALS	ACTUALS	ADOPTED	ACTUALS	ADOPTED
001101 P/T SALARIES <= 29 HRS/WK	1,708	20,122	22,731	19,577	23,868
001101_MERIT_ADJ MERIT ADJUSTMENT(PART	0	0	0	0	-1,137
001130 MERIT, RETENTION & RECRUITING	0	0	682	0	1,818
T52000 SALARIES	1,708	20,122	23,413	19,577	24,550
002010 FICA	131	1,539	1,791	1,498	1,965
001101_MERIT_ADJ MERIT ADJUSTMENT(PART	0	0	0	0	-1,137
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002010_UNALLOC FICA (Unallocated)	0	0	0	0	-87
002020 RETIREMENT	228	2,780	3,285	2,743	3,732
001101_MERIT_ADJ MERIT ADJUSTMENT(PART	0	0	0	0	-1,137
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.03%	0.00%	14.53%
002020_UNALLOC RETIREMENT (Unallocated)	0	0	0	0	-165
002050 WORKER'S COMP	0	53	59	45	61
T53000 FRINGES	359	4,372	5,135	4,285	5,506
003100 OFFICE SUPPLIES	0	0	500	0	0
004231 TRAVEL	0	0	500	0	0
004232 TRAINING, CONF., SEMINARS	0	0	500	0	0
004350 PRINTED MATERIALS & BINDING	0	0	500	0	0
004999 MISCELLANEOUS	0	0	500	0	0
T53500 OPERATION/MAINT	0	0	2,500	0	0
T50000 TOTAL EXPENSE	2,067	24,494	31,048	23,862	30,056

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ALTERNATE DISPUTE RESOLUTION FUND

FY2020



**Adopted Budget
Williamson County, Texas
Alternative Dispute Resolution Fund**

Fund Analysis

	Actual 2017-2018	Amended Budget 2018-2019	Estimated 2018-2019	Adopted Budget 2019-2020
Beginning Balance	\$309,992	\$330,293	\$330,293	\$355,847
Revenues	\$25,695	\$25,600	\$30,214	\$29,700
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$335,687	\$355,893	\$360,507	\$385,547
Expenditures	\$5,394	\$8,771	\$4,660	\$8,661
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$330,293	\$347,122	\$355,847	\$376,886

Revenue Analysis

Alternative Dispute Resolution Fees	\$22,256	\$22,000	\$24,931	\$24,400
Interest, Investments	\$3,439	\$3,600	\$5,283	\$5,300
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$25,695	\$25,600	\$30,214	\$29,700

*The Amended Budget and Expenditures for FY19 are estimated as of September 30 , 2019. These totals may change until the books are closed December 31, 2019.

Expenditure Analysis

DESCRIPTION	FY2017	FY2018	FY2019	FY2019	FY2020
	ACTUALS	ACTUALS	ADOPTED	ACTUALS	ADOPTED
001101 P/T SALARIES <= 29 HRS/WK	1,476	1,200	2,550	1,158	2,500
001130 MERIT, RETENTION & RECRUITING	0	0	51	0	0
T52000 SALARIES	1,476	1,200	2,601	1,158	2,500
002010 FICA	113	92	199	89	191
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020 RETIREMENT	196	167	365	162	363
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.03%	0.00%	14.53%
002050 WORKER'S COMP	0	0	7	0	6
T53000 FRINGES	309	259	570	251	561
003100 OFFICE SUPPLIES	0	66	100	0	100
004212 POSTAGE	2,711	2,765	3,000	1,250	3,000
004350 PRINTED MATERIALS & BINDING	1,447	1,105	2,200	1,682	2,200
004999 MISCELLANEOUS	57	0	300	320	300
T53500 OPERATION/MAINT	4,215	3,935	5,600	3,252	5,600
T50000 TOTAL EXPENSE	5,999	5,395	8,771	4,660	8,661

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JUSTICE COURT TECHNOLOGY FUND

FY2020



**Adopted Budget
Williamson County, Texas
Justice Court Technology Fund**

Fund Analysis

	Actual 2017-2018	Amended Budget 2018-2019	Estimated 2018-2019	Adopted Budget 2019-2020
Beginning Balance	\$410,612	\$343,287	\$343,287	\$332,174
Revenues	\$60,548	\$64,550	\$62,607	\$61,625
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$471,160	\$407,837	\$405,894	\$393,799
Expenditures	\$127,873	\$159,655	\$73,720	\$129,521
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$343,287	\$248,182	\$332,174	\$264,279

Revenue Analysis

J.P. #1 Technology Fees	\$2,304	\$2,500	\$5,248	\$4,600
J.P. #2 Technology Fees	\$4,250	\$4,000	\$7,620	\$7,800
J.P. #3 Technology Fees	\$34,459	\$36,000	\$35,325	\$34,100
J.P. #4 Technology Fees	\$12,868	\$14,800	\$7,010	\$7,525
Interest, Investments	\$6,668	\$7,250	\$7,405	\$7,600
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$60,548	\$64,550	\$62,607	\$61,625

*The Amended Budget and Expenditures for FY19 are estimated as of September 30 , 2019. These totals may change until the books are closed December 31, 2019.

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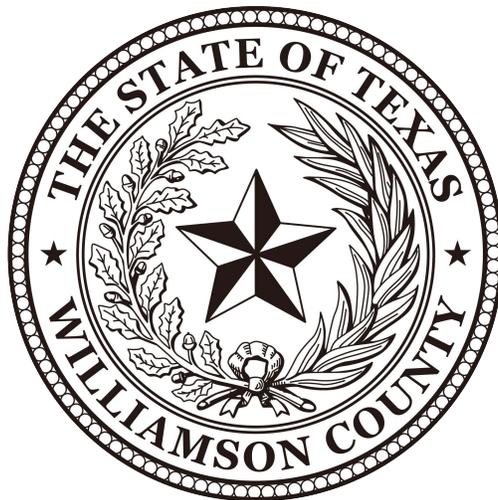
Expenditure Analysis

DESCRIPTION	FY2017	FY2018	FY2019	FY2019	FY2020
	ACTUALS	ACTUALS	ADOPTED	ACTUALS	ADOPTED
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.03%	0.00%	14.53%
003006 OFFICE EQUIPMENT < \$5,000	5,543	11,365	12,968	2,071	11,935
003010 COMPUTER EQUIPMENT < \$5,000	29,927	49,701	33,950	32,250	21,850
003011 COMPUTER SOFTWARE < \$5,000	615	150	6,620	1,330	10,620
003100 OFFICE SUPPLIES	12,754	13,573	24,000	11,940	30,630
004210 INTERNET/EMAIL SVS	11,293	10,213	21,324	10,600	21,078
004232 TRAINING, CONF., SEMINARS	14,312	160	20,550	4,692	30,400
004500 MAINTENANCE SERVICES	2,303	1,580	0	2,406	0
004505 SOFTWARE MAINTENANCE	8,000	8,000	15,000	8,000	1,000
004544 REPAIRS TO OFFICE EQUIPMENT	1,284	304	1,050	431	1,050
003010_DP COMPUTER EQUIPMENT < \$5,000 (I	0	0	0	0	958
T53510 Operations & Maintenance (for Decisi	0	0	0	0	958
T53500 OPERATION/MAINT	86,033	95,046	135,462	73,720	129,521
005008 LAW ENFORCEMENT EQUIP > \$5,000	19,762	0	15,000	0	0
005740 COMPUTER EQUIPMENT > \$5,000	8,752	25,177	2,500	0	0
005741 COMPUTER SOFTWARE > \$5,000	0	7,650	0	0	0
T55000 CAPITAL	28,514	32,827	17,500	0	0
T50000 TOTAL EXPENSE	114,546	127,873	152,962	73,720	129,521

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COUNTY & DISTRICT COURT TECHNOLOGY FUND

FY2020



Adopted Budget
Williamson County, Texas
County and District Court Technology Fund

Fund Analysis

	Actual 2017-2018	Amended Budget 2018-2019	Estimated 2018-2019	Adopted Budget 2019-2020
Beginning Balance	\$81,190	\$89,791	\$89,791	\$97,243
Revenues	\$8,601	\$8,100	\$7,452	\$7,630
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$89,791	\$97,891	\$97,243	\$104,873
Expenditures	\$0	\$0	\$0	\$0
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$89,791	\$97,891	\$97,243	\$104,873

Revenue Analysis

County Clerk Technology Fees	\$6,691	\$6,100	\$5,468	\$5,780
District Clerk Technology Fees	\$1,910	\$2,000	\$1,985	\$1,850
Other	\$0	\$0	\$0	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$8,601	\$8,100	\$7,452	\$7,630

*The Amended Budget and Expenditures for FY19 are estimated as of September 30 , 2019. These totals may change until the books are closed December 31, 2019.

Expenditure Analysis

DESCRIPTION	FY2017	FY2018	FY2019	FY2019	FY2020
	ACTUALS	ACTUALS	ADOPTED	ACTUALS	ADOPTED
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.03%	0.00%	14.53%
003006 OFFICE EQUIPMENT < \$5,000	2,481	0	0	0	0
T53500 OPERATION/MAINT	2,481	0	0	0	0
T50000 TOTAL EXPENSE	2,481	0	0	0	0

ELECTIONS SERVICES CONTRACT FUND

FY2020



**Adopted Budget
Williamson County, Texas
Election Services Fund**

Fund Analysis

	Actual 2017-2018	Amended Budget 2018-2019	Estimated 2018-2019	Adopted Budget 2019-2020
Beginning Balance	\$0	\$0	\$0	\$0
Revenues	\$507,547	\$212,375	\$921,294	\$482,398
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$507,547	\$212,375	\$921,294	\$482,398
Expenditures	\$327,582	\$583,785	\$574,464	\$482,398
Transfers Out	\$179,965	\$0	\$346,830	\$0
Ending Balance	\$0	(\$371,410)	\$0	(\$0)

Revenue Analysis

Election Contract Svcs & Rental Fees	\$507,547	\$212,375	\$921,294	\$482,398
Miscellaneous	\$0	\$0	\$0	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$507,547	\$212,375	\$921,294	\$482,398

*** Revenue not budgeted**

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Expenditure Analysis

DESCRIPTION	FY2017	FY2018	FY2019	FY2019	FY2020
	ACTUALS	ACTUALS	ADOPTED	ACTUALS	ADOPTED
001150 ELECTION JUDGES/CLERKS	378,878	19,629	3,600	16,596	3,600
T52000 SALARIES	378,878	19,629	3,600	16,596	3,600
002010 FICA	23,141	1,396	275	1,141	275
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020 RETIREMENT	2,616	2,517	0	2,020	523
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.03%	0.00%	14.53%
T53000 FRINGES	25,757	3,913	275	3,161	798
003301 GASOLINE	0	0	0	557	1,000
004100 PROFESSIONAL SERVICES	31,097	236,401	150,000	479,656	330,000
004209 CELLULAR PHONE/PAGER	2	0	0	0	0
004210 INTERNET/EMAIL SVS	781	2,023	2,000	1,069	5,000
004212 POSTAGE	4,276	1,169	6,000	0	6,000
004231 TRAVEL	3,305	3,730	2,500	2,126	6,000
004251 ELECTION SUPPLIES	53,514	58,009	20,000	68,800	100,000
004310 ADVERTISING - STATUTORY	393	250	1,500	317	2,500
004311 ADVERTISING - GENERAL	0	0	500	0	500
004350 PRINTED MATERIALS & BINDING	0	0	2,000	736	2,500
004506 COMPUTER PRGM/MAINT.	0	1,177	20,000	0	20,000
004541 VEHICLE REPAIRS & MAINT	393	0	0	0	0
004610 RENT	1,712	1,281	3,500	1,447	3,500
004620 FURNITURE/EQUIP. RENTAL	122	0	500	0	1,000
004621 COPIER RENTAL & SUPPLIES	150	0	0	0	0
T53500 OPERATION/MAINT	95,745	304,039	208,500	554,707	478,000
000376 TRANSFER TO ELEC DISCRETIONARY FD	95,753	21,300	0	0	0
000378 TRANSFER TO ELEC HAVA - TITLE II	251,441	158,665	0	0	0
T54000 TRASFERS	347,194	179,965	0	0	0
T50000 TOTAL EXPENSE	847,574	507,547	212,375	574,464	482,398

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SURPLUS ELECTIONS CONTRACT FUND

FY2020



**Adopted Budget
Williamson County, Texas
Election Surplus Contract Fund**

Fund Analysis

	Actual 2017-2018	Amended Budget 2018-2019	Estimated 2018-2019	Adopted Budget 2019-2020
Beginning Balance	\$367,718	\$374,265	\$374,265	\$394,020
Revenues	\$0	\$0	\$0	\$0
Transfers In	\$21,300	\$0	\$74,248	\$0
Total Funds Available	\$389,018	\$374,265	\$448,513	\$394,020
Expenditures	\$14,753	\$265,180	\$54,493	\$211,699
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$374,265	\$109,085	\$394,020	\$182,321

Revenue Analysis

Miscellaneous	\$0	\$0	\$0	\$0
Transfers In	\$21,300	\$0	\$74,248	\$0
Total Revenues	\$21,300	\$0	\$74,248	\$0

*** Revenue not budgeted**

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Expenditure Analysis

DESCRIPTION	FY2017	FY2018	FY2019	FY2019	FY2020
	ACTUALS	ACTUALS	ADOPTED	ACTUALS	ADOPTED
001101 P/T SALARIES <= 29 HRS/WK	2,096	0	42,645	0	44,351
001101_MERIT_ADJ MERIT ADJUSTMENT(PART	0	0	0	0	-1,706
001130 MERIT, RETENTION & RECRUITING	0	0	3,026	0	4,732
T52000 SALARIES	2,096	0	45,671	0	47,377
002010 FICA	160	0	3,494	0	3,755
001101_MERIT_ADJ MERIT ADJUSTMENT(PART	0	0	0	0	-1,706
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002010_UNALLOC FICA (Unallocated)	0	0	0	0	-130
002020 RETIREMENT	269	0	6,408	0	7,132
001101_MERIT_ADJ MERIT ADJUSTMENT(PART	0	0	0	0	-1,706
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.03%	0.00%	14.53%
002020_UNALLOC RETIREMENT (Unallocated)	0	0	0	0	-248
002050 WORKER'S COMP	0	0	111	0	114
T53000 FRINGES	429	0	10,012	0	10,622
003005 OFFICE FURNITURE < \$5,000	550	0	5,000	0	5,000
003006 OFFICE EQUIPMENT < \$5,000	0	0	5,000	5,325	5,000
003010 COMPUTER EQUIPMENT < \$5,000	986	1,336	8,000	680	8,000
003011 COMPUTER SOFTWARE < \$5,000	394	0	5,000	0	5,000
003301 GASOLINE	0	0	2,508	0	0
003900 MEMBERSHIP DUES	400	0	2,000	0	2,000
003901 PUBLICATIONS/BOOKS/PERIODICALS	0	444	500	0	1,000
004100 PROFESSIONAL SERVICES	0	0	80,570	0	50,000
004231 TRAVEL	0	0	2,000	0	2,000
004232 TRAINING, CONF., SEMINARS	18,276	1,684	40,000	4,473	40,200
004251 ELECTION SUPPLIES	0	7,679	3,000	275	3,000
004310 ADVERTISING - STATUTORY	458	0	1,500	344	500
004311 ADVERTISING - GENERAL	0	0	500	0	2,000
004414 VEHICLE INSURANCE	0	0	433	0	0
004415 VEHICLE INS. DEDUCTIBLE	0	0	1,000	0	0
004506 COMPUTER PRGM/MAINT.	0	2,160	21,000	22,712	20,000
004541 VEHICLE REPAIRS & MAINT	0	1,450	10,700	0	10,000
T53500 OPERATION/MAINT	21,063	14,754	188,711	33,808	153,700
005700 VEHICLES > \$5,000	0	0	20,785	20,685	0
T55000 CAPITAL	0	0	20,785	20,685	0
T50000 TOTAL EXPENSE	23,589	14,754	265,180	54,493	211,699

**ELECTION CHAPTER 19 FUND
FY2020**



**Adopted Budget
Williamson County, Texas
Election Chapter 19 Fund**

Fund Analysis

	Actual 2017-2018	Amended Budget 2018-2019	Estimated 2018-2019	Adopted Budget 2019-2020
Beginning Balance	\$0	\$0	\$0	\$0
Revenues	\$37,317	\$67,600	\$43,572	\$107,600
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$37,317	\$67,600	\$43,572	\$107,600
Expenditures	\$37,317	\$67,600	\$43,572	\$107,600
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$0	\$0	\$0	\$0

Revenue Analysis

Payments from State	\$37,317	\$67,600	\$43,572	\$107,600
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$37,317	\$67,600	\$43,572	\$107,600

*** Revenue not budgeted**

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Expenditure Analysis

DESCRIPTION	FY2017	FY2018	FY2019	FY2019	FY2020
	ACTUALS	ACTUALS	ADOPTED	ACTUALS	ADOPTED
001107 TEMP LABOR-SEASONAL HELP	7,662	0	0	0	0
T52000 SALARIES	7,662	0	0	0	0
002010 FICA	564	0	0	0	0
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.03%	0.00%	14.53%
T53000 FRINGES	564	0	0	0	0
003010 COMPUTER EQUIPMENT < \$5,000	1,090	2,737	0	5,501	70,000
003900 MEMBERSHIP DUES	0	0	100	0	100
004100 PROFESSIONAL SERVICES	3,500	0	8,000	0	15,000
004212 POSTAGE	5,000	5,525	5,000	12,000	7,500
004232 TRAINING, CONF., SEMINARS	3,375	2,100	4,500	2,730	5,000
004251 ELECTION SUPPLIES	13,449	24,016	0	9,837	10,000
004506 COMPUTER PRGM/MAINT.	0	2,940	50,000	13,504	0
T53500 OPERATION/MAINT	26,414	37,317	67,600	43,572	107,600
T50000 TOTAL EXPENSE	34,640	37,317	67,600	43,572	107,600

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ELECTION HAVA – TITLE II FUND

FY2020



**Adopted Budget
Williamson County, Texas
Election HAVA - Title II**

Fund Analysis

	Actual 2017-2018	Amended Budget 2018-2019	Estimated 2018-2019	Adopted Budget 2019-2020
Beginning Balance	\$744,535	\$893,904	\$893,904	\$966,486
Revenues	\$158,665	\$0	\$272,582	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$903,200	\$893,904	\$1,166,486	\$966,486
Expenditures	\$9,297	\$100,000	\$0	\$100,000
Transfers Out	\$0	\$200,000	\$200,000	\$0
Ending Balance	\$893,904	\$593,904	\$966,486	\$866,486

Revenue Analysis

Transfers In	\$158,665	\$0	\$272,582	\$0
Payments from State	\$0	\$0	\$0	\$0
Total Revenues	\$158,665	\$0	\$272,582	\$0

*** Revenue not budgeted**

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Expenditure Analysis

DESCRIPTION	FY2017 ACTUALS	FY2018 ACTUALS	FY2019 ADOPTED	FY2019 ACTUALS	FY2020 ADOPTED
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.03%	0.00%	14.53%
004251 ELECTION SUPPLIES	56,202	6,881	75,000	0	75,000
004543 REPAIRS TO EQUIPMENT	4,305	2,416	25,000	0	25,000
T53500 OPERATION/MAINT	60,507	9,297	100,000	0	100,000
000100 TRANSFER TO GENERAL FUND	0	0	200,000	200,000	0
T54000 TRANFERS	0	0	200,000	200,000	0
T50000 TOTAL EXPENSE	60,507	9,297	300,000	200,000	100,000

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PROBATE COURT FUND

FY2020



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Adopted Budget

Williamson County, Texas

Probate Court Fund

Fund Analysis

	Actual	Amended	Estimated	Adopted
	2017-2018	Budget	2018-2019	Budget
				2019-2020
Beginning Balance	\$50,566	\$54,132	\$54,132	\$59,739
Revenues	\$7,230	\$7,250	\$8,030	\$8,100
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$57,796	\$61,382	\$62,162	\$67,839
Expenditures	\$3,664	\$4,000	\$2,423	\$4,000
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$54,132	\$57,382	\$59,739	\$63,839

Revenue Analysis

Probate Court Fees	\$7,230	\$7,250	\$8,030	\$8,100
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$7,230	\$7,250	\$8,030	\$8,100

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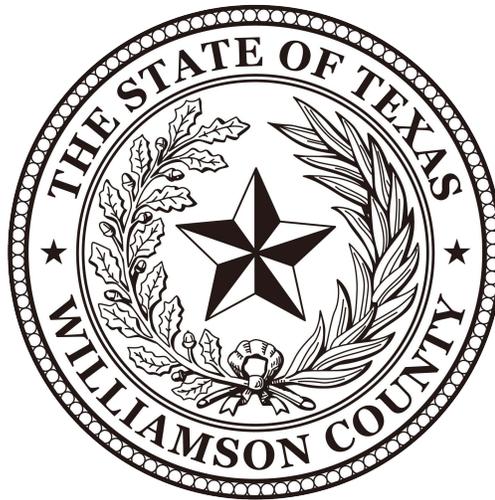
Expenditure Analysis

DESCRIPTION	FY2017	FY2018	FY2019	FY2019	FY2020
	ACTUALS	ACTUALS	ADOPTED	ACTUALS	ADOPTED
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.03%	0.00%	14.53%
004232 TRAINING, CONF., SEMINARS	3,182	3,664	4,000	2,423	4,000
T53500 OPERATION/MAINT	3,182	3,664	4,000	2,423	4,000
T50000 TOTAL EXPENSE	3,182	3,664	4,000	2,423	4,000

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GUARDIANSHIP FUND

FY2020



**Adopted Budget
Williamson County, Texas
Guardianship Fund**

Fund Analysis

	Actual 2017-2018	Amended Budget 2018-2019	Estimated 2018-2019	Adopted Budget 2019-2020
Beginning Balance	\$123,523	\$134,882	\$134,882	\$149,381
Revenues	\$29,359	\$30,000	\$32,499	\$32,600
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$152,882	\$164,882	\$167,381	\$181,981
Expenditures	\$18,000	\$18,000	\$18,000	\$30,000
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$134,882	\$146,882	\$149,381	\$151,981

Revenue Analysis

Guardianship Fee	\$29,359	\$30,000	\$32,499	\$32,600
Other	\$0	\$0	\$0	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$29,359	\$30,000	\$32,499	\$32,600

*The Amended Budget and Expenditures for FY19 are estimated as of September 30 , 2019. These totals may change until the books are closed December 31, 2019.

Expenditure Analysis

DESCRIPTION	FY2017	FY2018	FY2019	FY2019	FY2020
	ACTUALS	ACTUALS	ADOPTED	ACTUALS	ADOPTED
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.03%	0.00%	14.53%
004232 TRAINING, CONF., SEMINARS	3,182	3,664	4,000	2,423	4,000
T53500 OPERATION/MAINT	3,182	3,664	4,000	2,423	4,000
T50000 TOTAL EXPENSE	3,182	3,664	4,000	2,423	4,000

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SPECIALTY COURT FUND

FY2020



**Adopted Budget
Williamson County, Texas
Specialty Court Fund**

Fund Analysis

	Actual 2017-2018	Amended Budget 2018-2019	Estimated 2018-2019	Adopted Budget 2019-2020
Beginning Balance	\$144,161	\$164,458	\$164,458	\$188,850
Revenues	\$48,966	\$36,700	\$43,521	\$33,100
Transfers In	\$8,692	\$9,000	\$5,191	\$0
	\$201,818	\$210,158	\$213,170	\$221,950
Expenditures	\$37,360	\$106,622	\$24,320	\$51,160
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$164,458	\$103,536	\$188,850	\$170,791

Revenue Analysis

Drug Ct Program, County Clerk	\$27,704	\$28,000	\$24,995	\$26,000
Drug Ct Program, District Clerk	\$7,744	\$8,700	\$7,024	\$7,100
Other	\$13,518	\$0	\$11,502	\$0
Transfers In	\$8,692	\$9,000	\$5,191	\$0
Total Revenues	\$57,657	\$45,700	\$48,712	\$33,100

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Expenditure Analysis

DESCRIPTION	FY2017 ACTUALS	FY2018 ACTUALS	FY2019 ADOPTED	FY2019 ACTUALS	FY2020 ADOPTED
001100 F/T SALARIES	0	0	0	1,259	5,021
001100_MERIT_ADJ MERIT ADJUSTMENT (FULL	0	0	0	0	-239
001101 P/T SALARIES <= 29 HRS/WK	776	14,311	28,741	6,985	0
001107 TEMP LABOR-SEASONAL HELP	0	0	0	870	0
001130 MERIT, RETENTION & RECRUITING	0	0	862	0	1,101
T52000 SALARIES	776	14,311	29,603	9,114	5,883
002010 FICA	59	1,095	2,265	697	468
001100_MERIT_ADJ MERIT ADJUSTMENT (FULL	0	0	0	0	-239
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002010_UNALLOC FICA (Unallocated)	0	0	0	0	-18
002020 RETIREMENT	104	1,977	4,153	1,154	890
001100_MERIT_ADJ MERIT ADJUSTMENT (FULL	0	0	0	0	-239
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.03%	0.00%	14.53%
002020_UNALLOC RETIREMENT (Unallocated)	0	0	0	0	-35
002030 INSURANCE	0	0	0	533	959
002050 WORKER'S COMP	0	124	74	0	13
T53000 FRINGES	163	3,196	6,492	2,384	2,277
003101 EDUC AIDS/MATLS	0	811	0	0	0
003110 OTHER SUPPLIES	425	720	1,000	462	3,000
003670 USE OF DONATIONS	0	1,284	0	490	0
004053 DRUG EDUCATION	51	619	1,000	0	1,000
004100 PROFESSIONAL SERVICES	2,025	11,629	58,037	82	20,000
004111 SPECIAL EVENTS	639	551	1,000	138	1,000
004231 TRAVEL	582	16	1,000	0	1,000
004232 TRAINING, CONF., SEMINARS	9,069	3,406	6,000	10,455	13,000
004350 PRINTED MATERIALS & BINDING	0	462	1,000	587	2,000
004999 MISCELLANEOUS	726	355	1,000	606	2,000
T53500 OPERATION/MAINT	13,516	19,853	70,037	12,821	43,000
T50000 TOTAL EXPENSE	14,455	37,360	106,132	24,320	51,160

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COUNTY CLERK RECORDS ARCHIVE FUND

FY2020



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**Adopted Budget
Williamson County, Texas
County Clerk Records Archive Fund**

Fund Analysis

	Actual 2017-2018	Amended Budget 2018-2019	Estimated 2018-2019	Adopted Budget 2019-2020
Beginning Balance	\$2,352,900	\$1,974,766	\$1,974,766	\$2,300,752
Revenues	\$606,635	\$607,000	\$630,938	\$615,750
Transfers In	\$0	\$0	\$10,320	\$0
Total Funds Available	\$2,959,535	\$2,581,766	\$2,616,024	\$2,916,502
Expenditures	\$984,769	\$595,115	\$315,272	\$461,682
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$1,974,766	\$1,986,651	\$2,300,752	\$2,454,820

Revenue Analysis

Records Archive Fees	\$576,525	\$575,000	\$584,020	\$570,000
Interest, Investments	\$30,110	\$32,000	\$46,918	\$45,750
Miscellaneous Revenue	\$0	\$0	\$10,320	\$0
Total Revenues	\$606,635	\$607,000	\$641,258	\$615,750

*The Amended Budget and Expenditures for FY19 are estimated as of September 30 , 2019. These totals may change until the books are closed December 31, 2019.

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Expenditure Analysis

DESCRIPTION	FY2017	FY2018	FY2019	FY2019	FY2020
	ACTUALS	ACTUALS	ADOPTED	ACTUALS	ADOPTED
001100 F/T SALARIES	191,546	182,187	198,830	203,107	210,289
001100_MERIT_ADJ MERIT ADJUSTMENT (FULL	0	0	0	0	-8,088
001125 LONGEVITY PAY	1,992	1,872	2,496	1,889	3,120
001130 MERIT, RETENTION & RECRUITING	0	0	4,559	0	9,277
T52000 SALARIES	193,538	184,059	205,885	204,996	214,598
002010 FICA	14,383	13,461	15,750	14,984	17,035
001100_MERIT_ADJ MERIT ADJUSTMENT (FULL	0	0	0	0	-8,088
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002010_UNALLOC FICA (Unallocated)	0	0	0	0	-619
002020 RETIREMENT	25,649	25,439	28,886	28,723	32,356
001100_MERIT_ADJ MERIT ADJUSTMENT (FULL	0	0	0	0	-8,088
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.03%	0.00%	14.53%
002020_UNALLOC RETIREMENT (Unallocated)	0	0	0	0	-1,175
002030 INSURANCE	42,600	44,730	45,660	45,660	47,940
002050 WORKER'S COMP	370	386	517	355	547
T53000 FRINGES	83,002	84,016	90,813	89,722	96,084
004550 IMAGING & MICROFILMING	70,000	716,694	298,417	20,554	151,000
T53500 OPERATION/MAINT	70,000	716,694	298,417	20,554	151,000
T50000 TOTAL EXPENSE	346,540	984,769	595,115	315,272	461,682

**Adopted Budget
Williamson County, Texas
County Clerk Records Management
and Preservation Fund**

Fund Analysis

	Actual 2017-2018	Amended Budget 2018-2019	Estimated 2018-2019	Adopted Budget 2019-2020
Beginning Balance	\$2,728,227	\$3,377,142	\$3,377,142	\$3,953,385
Revenues	\$1,237,457	\$1,247,000	\$1,272,577	\$1,211,025
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$3,965,684	\$4,624,142	\$4,649,719	\$5,164,410
Expenditures	\$588,542	\$825,436	\$696,334	\$641,398
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$3,377,142	\$3,798,706	\$3,953,385	\$4,523,012

Revenue Analysis

Records Management Fees	\$1,192,967	\$1,200,000	\$1,209,608	\$1,150,000
Vital Statistics Fee	\$14,836	\$15,000	\$16,754	\$15,775
Interest, Investments	\$29,653	\$32,000	\$46,215	\$45,250
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$1,237,457	\$1,247,000	\$1,272,577	\$1,211,025

*The Amended Budget and Expenditures for FY19 are estimated as of September 30 , 2019. These totals may change until the books are closed December 31, 2019.

Expenditure Analysis

DESCRIPTION	FY2017	FY2018	FY2019	FY2019	FY2020
	ACTUALS	ACTUALS	ADOPTED	ACTUALS	ADOPTED
001100 F/T SALARIES	331,008	343,058	370,185	341,675	361,448
001100_MERIT_ADJ MERIT ADJUSTMENT (FULL	0	0	0	0	-13,902
001107 TEMP LABOR-SEASONAL HELP	0	0	0	1,266	0
001125 LONGEVITY PAY	6,744	7,109	8,736	3,888	4,368
001130 MERIT, RETENTION & RECRUITING	0	0	7,463	0	14,242
T52000 SALARIES	337,752	350,167	386,384	346,829	366,156
002010 FICA	24,162	24,951	29,558	24,572	29,074
001100_MERIT_ADJ MERIT ADJUSTMENT (FULL	0	0	0	0	-13,902
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002010_UNALLOC FICA (Unallocated)	0	0	0	0	-1,063
002020 RETIREMENT	44,754	48,393	54,210	48,416	55,222
001100_MERIT_ADJ MERIT ADJUSTMENT (FULL	0	0	0	0	-13,902
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.03%	0.00%	14.53%
002020_UNALLOC RETIREMENT (Unallocated)	0	0	0	0	-2,020
002030 INSURANCE	76,680	80,514	82,188	82,188	86,292
002050 WORKER'S COMP	703	774	935	713	937
T53000 FRINGES	146,299	154,632	166,892	155,889	168,442
003005 OFFICE FURNITURE < \$5,000	0	0	64,628	32,995	0
003010 COMPUTER EQUIPMENT < \$5,000	9,245	20,477	46,732	45,820	0
004100 PROFESSIONAL SERVICES	0	2,400	5,000	0	5,000
004500 MAINTENANCE SERVICES	28,221	46,847	63,600	56,189	65,600
004544 REPAIRS TO OFFICE EQUIPMENT	0	781	500	0	500
004550 IMAGING & MICROFILMING	25,299	13,237	91,700	58,611	35,700
T53500 OPERATION/MAINT	62,764	83,743	272,160	193,615	106,800
T50000 TOTAL EXPENSE	546,815	588,542	825,436	696,334	641,398

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**Adopted Budget
Williamson County, Texas
District Clerk Records Management
and Preservation Fund**

Fund Analysis

	Actual 2017-2018	Amended Budget 2018-2019	Estimated 2018-2019	Adopted Budget 2019-2020
Beginning Balance	\$203,696	\$223,688	\$223,688	\$252,482
Revenues	\$30,199	\$29,250	\$33,439	\$32,000
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$233,895	\$252,938	\$257,127	\$284,482
Expenditures	\$10,207	\$7,759	\$4,645	\$4,350
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$223,688	\$245,179	\$252,482	\$280,132

Revenue Analysis

Records Management Fees	\$30,199	\$29,250	\$33,439	\$32,000
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$30,199	\$29,250	\$33,439	\$32,000

*The Amended Budget and Expenditures for FY19 are estimated as of September 30 , 2019. These totals may change until the books are closed December 31, 2019.

Expenditure Analysis

DESCRIPTION	FY2017 ACTUALS	FY2018 ACTUALS	FY2019 ADOPTED	FY2019 ACTUALS	FY2020 ADOPTED
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.03%	0.00%	14.53%
003010 COMPUTER EQUIPMENT < \$5,000	4,703	0	0	0	0
004500 MAINTENANCE SERVICES	0	4,770	0	0	0
004550 IMAGING & MICROFILMING	6,283	5,437	7,759	4,645	4,350
T53500 OPERATION/MAINT	10,986	10,207	7,759	4,645	4,350
T50000 TOTAL EXPENSE	10,986	10,207	7,759	4,645	4,350

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**Adopted Budget
Williamson County, Texas
District Clerk Records Technology Fund**

Fund Analysis

	Actual 2017-2018	Amended Budget 2018-2019	Estimated 2018-2019	Adopted Budget 2019-2020
Beginning Balance	\$305,104	\$185,736	\$185,736	\$236,338
Revenues	\$58,535	\$57,000	\$62,115	\$59,250
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$363,639	\$242,736	\$247,851	\$295,588
Expenditures	\$177,903	\$155,144	\$11,513	\$160,960
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$185,736	\$87,592	\$236,338	\$134,628

Revenue Analysis

Records Archive Fee	\$58,535	\$57,000	\$62,115	\$59,250
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$58,535	\$57,000	\$62,115	\$59,250

*The Amended Budget and Expenditures for FY19 are estimated as of September 30 , 2019. These totals may change until the books are closed December 31, 2019.

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Expenditure Analysis

DESCRIPTION	FY2017	FY2018	FY2019	FY2019	FY2020
	ACTUALS	ACTUALS	ADOPTED	ACTUALS	ADOPTED
001101 P/T SALARIES <= 29 HRS/WK	7,740	6,977	24,002	9,420	23,751
001101_MERIT_ADJ MERIT ADJUSTMENT(PART	0	0	0	0	-1,131
001130 MERIT, RETENTION & RECRUITING	0	0	720	0	1,851
T52000 SALARIES	7,740	6,977	24,722	9,420	24,471
002010 FICA	592	534	1,891	721	1,959
001101_MERIT_ADJ MERIT ADJUSTMENT(PART	0	0	0	0	-1,131
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002010_UNALLOC FICA (Unallocated)	0	0	0	0	-87
002020 RETIREMENT	1,035	954	3,469	1,322	3,720
001101_MERIT_ADJ MERIT ADJUSTMENT(PART	0	0	0	0	-1,131
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.03%	0.00%	14.53%
002020_UNALLOC RETIREMENT (Unallocated)	0	0	0	0	-164
002050 WORKER'S COMP	0	77	62	51	61
T53000 FRINGES	1,627	1,565	5,422	2,093	5,489
004550 IMAGING & MICROFILMING	0	169,361	125,000	0	131,000
T53500 OPERATION/MAINT	0	169,361	125,000	0	131,000
T50000 TOTAL EXPENSE	9,367	177,903	155,144	11,513	160,960

**Adopted Budget
Williamson County, Texas
Court Records Preservation Fund**

Fund Analysis

	Actual 2017-2018	Amended Budget 2018-2019	Estimated 2018-2019	Adopted Budget 2019-2020
Beginning Balance	\$549,446	\$633,032	\$633,032	\$582,662
Revenues	\$83,586	\$81,700	\$93,083	\$91,225
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$633,032	\$714,732	\$726,115	\$673,887
Expenditures	\$0	\$325,500	\$143,453	\$145,500
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$633,032	\$389,232	\$582,662	\$528,387

Revenue Analysis

Record Preservation Fees	\$83,586	\$81,700	\$93,083	\$91,225
Other	\$0	\$0	\$0	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$83,586	\$81,700	\$93,083	\$91,225

*The Amended Budget and Expenditures for FY19 are estimated as of September 30 , 2019. These totals may change until the books are closed December 31, 2019.

Expenditure Analysis

DESCRIPTION	FY2017	FY2018	FY2019	FY2019	FY2020
	ACTUALS	ACTUALS	ADOPTED	ACTUALS	ADOPTED
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.03%	0.00%	14.53%
003010_COMPUTER EQUIPMENT < \$5,000	0	0	0	4,584	0
004550_IMAGING & MICROFILMING	922	0	325,000	138,869	145,000
004999_MISCELLANEOUS	0	0	500	0	500
T53500_OPERATION/MAINT	922	0	325,500	143,453	145,500
T50000 TOTAL EXPENSE	922	0	325,500	143,453	145,500

Adopted Budget
Williamson County, Texas
County Wide Records Management
and Preservation Fund

Fund Analysis

	Actual	Amended	Estimated	Adopted
	2017-2018	Budget	2018-2019	Budget
		2018-2019	2018-2019	2019-2020
Beginning Balance	\$599,743	\$577,420	\$577,420	\$626,935
Revenues	\$102,932	\$102,000	\$103,535	\$102,975
Transfers In	\$0	\$0	\$1,126	\$0
Total Funds Available	\$702,675	\$679,420	\$682,081	\$729,910
Expenditures	\$125,255	\$85,566	\$55,146	\$153,399
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$577,420	\$593,854	\$626,935	\$576,511

Revenue Analysis

Records Mgmt Fees	\$96,302	\$95,000	\$93,352	\$92,725
Interest, Investments	\$6,630	\$7,000	\$10,183	\$10,250
Miscellaneous Revenue	\$0	\$0	\$1,126	\$0
Total Revenues	\$102,932	\$102,000	\$104,661	\$102,975

*The Amended Budget and Expenditures for FY1 are estimated as of September 30 , 2019. These totals may change until the books are closed December 31, 2019.

Expenditure Analysis

DESCRIPTION	FY2017 ACTUALS	FY2018 ACTUALS	FY2019 ADOPTED	FY2019 ACTUALS	FY2020 ADOPTED
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.03%	0.00%	14.53%
003001 SMALL EQUIPMENT & TOOLS < \$5,000	700	699	1,200	184	1,200
003006 OFFICE EQUIPMENT < \$5,000	5,319	29,701	45,216	25,040	55,919
003010 COMPUTER EQUIPMENT < \$5,000	889	0	1,500	2,038	0
003100 OFFICE SUPPLIES	3,130	3,175	3,500	30	6,000
003120 PRINTER SUPPLIES	0	0	1,000	0	1,000
003301 GASOLINE	63	112	500	0	500
003311 UNIFORMS	0	0	250	244	300
004100 PROFESSIONAL SERVICES	12,855	28,155	20,000	20,773	46,760
004232 TRAINING, CONF., SEMINARS	0	0	1,000	0	1,000
004350 PRINTED MATERIALS & BINDING	0	0	100	0	100
004414 VEHICLE INSURANCE	139	140	300	146	300
004419 PROPERTY INSURANCE	0	0	0	0	20
004500 MAINTENANCE SERVICES	400	300	700	300	500
004505 SOFTWARE MAINTENANCE	5,894	5,894	6,500	5,894	6,500
004509 FACILITY ENHANCEMENTS	0	54,980	0	0	0
004541 VEHICLE REPAIRS & MAINT	233	948	1,300	154	1,300
004543 REPAIRS TO EQUIPMENT	479	1,151	2,000	177	1,500
004999 MISCELLANEOUS	9	0	500	167	500
T53500 OPERATION/MAINT	30,110	125,255	85,566	55,146	123,399
005700 VEHICLES > \$5,000	0	0	0	0	30,000
T55000 CAPITAL	0	0	0	0	30,000
T50000 TOTAL EXPENSE	30,110	125,255	85,566	55,146	153,399

**Adopted Budget
Williamson County, Texas
C.A. Hot Check Fund**

Fund Analysis

	Actual 2017-2018	Amended Budget 2018-2019	Estimated 2018-2019	Adopted Budget 2019-2020
Beginning Balance	\$0	\$0	\$0	\$0
Revenues	\$11,443	\$10,000	\$9,798	\$10,000
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$11,443	\$10,000	\$9,798	\$10,000
Expenditures	\$0	\$10,000	\$9,798	\$0
Transfers Out	\$11,443	\$0	\$0	\$10,000
Ending Balance	\$0	\$0	\$0	\$0

Revenue Analysis

Hot Check Fees	\$11,443	\$10,000	\$9,798	\$10,000
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$11,443	\$10,000	\$9,798	\$10,000

*The Amended Budget and Expenditures for FY19 are estimated as of September 30 , 2019. These totals may change until the books are closed December 31, 2019.

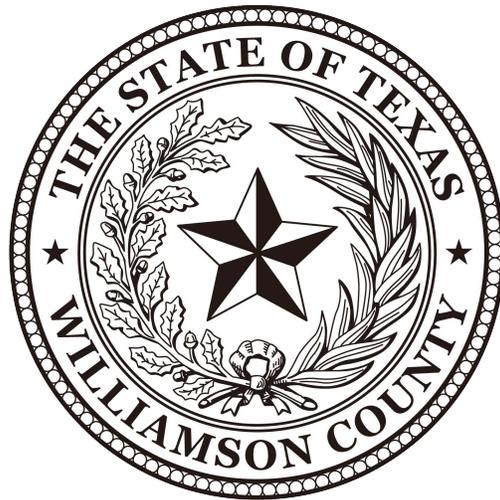
Expenditure Analysis

DESCRIPTION	FY2017 ACTUALS	FY2018 ACTUALS	FY2019 ADOPTED	FY2019 ACTUALS	FY2020 ADOPTED
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.03%	0.00%	14.53%
003900 MEMBERSHIP DUES	775	0	0	0	0
004999 MISCELLANEOUS	613	0	0	0	0
T53500 OPERATION/MAINT	1,388	0	0	0	0
000100 TRANSFER TO GENERAL FUND	23,814	11,443	10,000	0	10,000
T54000 TRANFERS	23,814	11,443	10,000	0	10,000
T50000 TOTAL EXPENSE	25,201	11,443	10,000	0	10,000

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DISTRICT ATTORNEY ASSET FORFEITURES FUND

FY2020



**Adopted Budget
Williamson County, Texas
D.A. Welfare Fraud Fund**

Fund Analysis

	Actual	Amended	Estimated	Adopted
	2017-2018	Budget	2018-2019	Budget
		2018-2019	2018-2019	2019-2020
Beginning Balance	\$1,339	\$1,339	\$1,339	\$1,339
Revenues	\$0	\$0	\$0	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$1,339	\$1,339	\$1,339	\$1,339
Expenditures	\$0	\$0	\$0	\$0
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$1,339	\$1,339	\$1,339	\$1,339

Revenue Analysis

Miscellaneous Revenue	\$0	\$0	\$0	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$0	\$0	\$0	\$0

*** Revenue not budgeted**

*The Amended Budget and Expenditures for FY19 are estimated as of September 30 , 2019. These totals may change until the books are closed December 31, 2019.

Expenditure Analysis

DESCRIPTION	FY2017 ACTUALS	FY2018 ACTUALS	FY2019 ADOPTED	FY2019 ACTUALS	FY2020 ADOPTED
001107 TEMP LABOR-SEASONAL HELP	0	0	0	5,860	0
001112 ON-CALL SUPPLEMENT	0	0	15,600	0	0
001941 DA ON CALL SUPPLEMENT	10,380	15,520	0	15,660	15,600
001950 DA BOARD CERTIFICATIONS	0	0	25,000	25,000	25,000
T52000 SALARIES	10,380	15,520	40,600	46,520	40,600
002010 FICA	794	1,187	3,106	3,288	3,106
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020 RETIREMENT	1,376	2,145	5,696	5,199	5,899
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.03%	0.00%	14.53%
T53000 FRINGES	2,170	3,333	8,802	8,487	9,005
003005 OFFICE FURNITURE < \$5,000	0	18,086	4,999	1,949	4,999
003006 OFFICE EQUIPMENT < \$5,000	0	1,399	3,999	5,543	3,900
003010 COMPUTER EQUIPMENT < \$5,000	0	4,958	1,500	0	1,500
003901 PUBLICATIONS/BOOKS/PERIODICALS	2,450	156	3,999	162	3,999
004100 PROFESSIONAL SERVICES	0	0	0	41,580	0
004200 INVESTIGATION/TRIAL EXPENDITURES	0	4,348	9,999	4,008	9,999
004232 TRAINING, CONF., SEMINARS	250	15,349	24,999	15,508	42,999
004350 PRINTED MATERIALS & BINDING	0	0	2,000	0	2,000
004999 MISCELLANEOUS	9,424	5,801	9,999	6,993	9,999
T53500 OPERATION/MAINT	12,124	50,098	61,494	75,743	79,395
T50000 TOTAL EXPENSE	24,674	68,950	110,896	130,750	129,000

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DISTRICT ATTORNEY WELFARE FRAUD FUND

FY2020



**Adopted Budget
Williamson County, Texas
D.A. Assets/Forefeiture Fund**

Fund Analysis

	Actual 2017-2018	Amended Budget 2018-2019	Estimated 2018-2019	Adopted Budget 2019-2020
Beginning Balance	\$280,012	\$663,985	\$663,985	\$721,593
Revenues	\$452,923	\$0	\$188,358	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$732,935	\$663,985	\$852,343	\$721,593
Expenditures	\$68,950	\$174,471	\$130,750	\$129,000
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$663,985	\$489,514	\$721,593	\$592,593

Revenue Analysis

Forefeiture and Seizures Fund	\$447,279	\$0	\$170,841	\$0
Interest, Investments	\$5,214	\$0	\$16,442	\$0
Miscellaneous Revenue	\$429	\$0	\$1,076	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$452,923	\$0	\$188,358	\$0

* Revenue not budgeted

*The Amended Budget and Expenditures for FY19 are estimated as of September 30 , 2019. These totals may change until the books are closed December 31, 2019.

Expenditure Analysis

DESCRIPTION	FY2017 ACTUALS	FY2018 ACTUALS	FY2019 ADOPTED	FY2019 ACTUALS	FY2020 ADOPTED
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.03%	0.00%	14.53%

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COUNTY SHERIFF DRUG ENFORCEMENT FUND

FY2020



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**Adopted Budget
Williamson County, Texas
Sheriff Drug Enforcement fund**

Fund Analysis

	Actual 2017-2018	Amended Budget 2018-2019	Estimated 2018-2019	Adopted Budget 2019-2020
Beginning Balance	\$882,879	\$1,233,118	\$1,233,118	\$1,083,346
Revenues	\$1,529,228	\$0	\$591,044	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$2,412,107	\$1,233,118	\$1,824,162	\$1,083,346
Expenditures	\$1,178,989	\$1,277,021	\$738,664	\$126,500
Transfers Out	\$0	\$2,152	\$2,152	\$0
Ending Balance	\$1,233,118	(\$46,055)	\$1,083,346	\$956,846

Revenue Analysis

Seizures/Confis Justice	\$72,704	\$0	\$103,141	\$0
Seizures/Confis Treasury	\$18,517	\$0	\$0	\$0
Seizures/Confis St/Local	\$1,427,417	\$0	\$468,631	\$0
Interest, Investments	\$10,590	\$0	\$19,271	\$0
Other	\$0	\$0	\$0	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$1,529,228	\$0	\$591,044	\$0

*** Revenue not budgeted**

*The Amended Budget and Expenditures for FY19 are estimated as of September 30 , 2019. These totals may change until the books are closed December 31, 2019.

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Expenditure Analysis

DESCRIPTION	FY2017	FY2018	FY2019	FY2019	FY2020
	ACTUALS	ACTUALS	ADOPTED	ACTUALS	ADOPTED
001951 SO ON CALL SUPPLEMENT	0	0	0	140,686	0
T52000 SALARIES	0	0	0	140,686	0
002010 FICA	0	0	0	7,757	0
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020 RETIREMENT	0	0	0	14,200	0
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.03%	0.00%	14.53%
T53000 FRINGES	0	0	0	21,957	0
003001 SMALL EQUIPMENT & TOOLS < \$5,000	0	2,851	0	9,154	0
003002 VEHICLE EQUIPMENT < \$5,000	0	2,981	0	264	0
003003 RADIO EQUIPMENT < \$5,000	0	0	0	0	0
003006 OFFICE EQUIPMENT < \$5,000	0	1,095	0	0	0
003008 LAW ENFORCEMENT EQUIPMENT < \$5,	19,318	159,010	50,750	71,306	50,750
003011 COMPUTER SOFTWARE < \$5,000	0	0	0	10,937	0
003100 OFFICE SUPPLIES	0	1,666	0	5	0
003104 K-9 DIVISION	24,493	31,294	25,000	63,920	25,000
003110 OTHER SUPPLIES	0	0	0	583	0
003301 GASOLINE	0	0	0	1,421	0
003311 UNIFORMS	61,408	122,307	0	7,999	0
003530 INVESTIGATIVE SUPP./SVS.	4,550	4,259	0	8,880	0
003900 MEMBERSHIP DUES	0	0	0	25	0
004052 CRIME PREVENTION	0	4,124	0	15,412	0
004100 PROFESSIONAL SERVICES	0	2,000	0	24,962	0
004209 CELLULAR PHONE/PAGER	1,875	29,825	0	7,381	0
004210 INTERNET/EMAIL SVS	0	18,741	0	15,438	0
004231 TRAVEL	0	0	0	808	0
004232 TRAINING, CONF., SEMINARS	0	21,300	0	43,575	0
004350 PRINTED MATERIALS & BINDING	0	0	0	143	0
004500 MAINTENANCE SERVICES	0	0	0	21,656	0
004510 FACILITY REPAIRS	0	5,398	0	5,292	0
004541 VEHICLE REPAIRS & MAINT	9,502	58,229	0	21,908	0
004543 REPAIRS TO EQUIPMENT	3,300	4,514	0	65	0
004999 MISCELLANEOUS	12,500	7,884	0	10,041	0
T53500 OPERATION/MAINT	136,946	477,479	75,750	341,174	75,750
000777 TRANSFER TO CAPITAL PROJECTS	0	418,011	0	2,152	0
T54000 TRANFERS	0	418,011	0	2,152	0
005000 CAPITAL OUTLAY > \$5,000	0	37,000	0	0	0
005008 LAW ENFORCEMENT EQUIP > \$5,000	50,982	213,816	50,750	179,204	50,750
005700 VEHICLES > \$5,000	5,811	32,683	0	55,643	0
T55000 CAPITAL	56,793	283,499	50,750	234,848	50,750
T50000 TOTAL EXPENSE	193,739	1,178,989	126,500	740,816	126,500

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**Adopted Budget
Williamson County, Texas
WC Radio Communications System**

Fund Analysis

	Actual 2017-2018	Amended Budget 2018-2019	Estimated 2018-2019	Adopted Budget 2019-2020
Beginning Balance	\$291,867	\$569,570	\$569,570	\$664,397
Revenues	\$1,417,347	\$1,359,083	\$1,446,042	\$1,506,034
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$1,709,214	\$1,928,653	\$2,015,612	\$2,170,431
Expenditures	\$1,139,645	\$1,554,083	\$1,351,215	\$1,509,622
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$569,570	\$374,570	\$664,397	\$660,809

Revenue Analysis

Intergovernmental	\$1,410,584	\$1,351,918	\$1,438,702	\$1,498,726
Other	\$6,763	\$7,165	\$7,340	\$7,308
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$1,417,347	\$1,359,083	\$1,446,042	\$1,506,034

*The Amended Budget and Expenditures for FY19 are estimated as of September 30 , 2019. These totals may change until the books are closed December 31, 2019.

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Expenditure Analysis

DESCRIPTION	FY2017 ACTUALS	FY2018 ACTUALS	FY2019 ADOPTED	FY2019 ACTUALS	FY2020 ADOPTED
001100 F/T SALARIES	130,128	136,660	139,496	122,572	190,163
001100_MERIT_ADJ MERIT ADJUSTMENT (FULL	0	0	0	0	-6,279
001109 CELL PHONE STIPEND	1,920	1,920	1,920	1,880	2,880
001110 OVERTIME	2,611	2,467	2,575	1,603	3,000
001125 LONGEVITY PAY	1,872	1,872	1,872	1,872	1,872
001130 MERIT, RETENTION & RECRUITING	0	0	4,189	0	6,284
T52000 SALARIES	136,530	142,919	150,052	127,927	197,920
002010 FICA	9,824	10,269	11,479	9,166	15,621
001100_MERIT_ADJ MERIT ADJUSTMENT (FULL	0	0	0	0	-6,279
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002010_UNALLOC FICA (Unallocated)	0	0	0	0	-480
002020 RETIREMENT	18,096	19,756	21,052	17,918	29,670
001100_MERIT_ADJ MERIT ADJUSTMENT (FULL	0	0	0	0	-6,279
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.03%	0.00%	14.53%
002020_UNALLOC RETIREMENT (Unallocated)	0	0	0	0	-912
002030 INSURANCE	17,040	17,892	18,264	18,264	28,764
002050 WORKER'S COMP	252	314	371	344	507
T53000 FRINGES	45,212	48,230	51,166	45,692	73,169
003001 SMALL EQUIPMENT & TOOLS < \$5,000	1,564	2,015	3,000	2,194	3,000
003003 RADIO EQUIPMENT < \$5,000	1,593	236	10,000	3,790	10,000
003006 OFFICE EQUIPMENT < \$5,000	80	0	100	54	0
003010 COMPUTER EQUIPMENT < \$5,000	0	0	3,400	2,203	4,500
003011 COMPUTER SOFTWARE < \$5,000	0	0	500	493	1,200
003012 COMMUNICATIONS EQUIP < \$5,	536	1,164	8,000	846	2,000
003100 OFFICE SUPPLIES	1,253	1,037	1,300	1,379	2,000
003102 SAFETY SUPPLIES	451	117	200	21	700
003110 OTHER SUPPLIES	1,025	1,198	3,000	0	1,000
003301 GASOLINE	754	1,735	2,100	1,019	2,100
003311 UNIFORMS	0	747	0	0	0
003900 MEMBERSHIP DUES	85	85	85	85	385
004100 PROFESSIONAL SERVICES	156	9,283	10,000	2,814	10,000
004210 INTERNET/EMAIL SVS	456	456	475	380	950
004212 POSTAGE	0	59	500	296	100
004231 TRAVEL	0	22	750	0	100
004232 TRAINING, CONF., SEMINARS	0	0	0	0	3,500
004414 VEHICLE INSURANCE	240	536	1,064	507	1,277
004415 VEHICLE INS. DEDUCTIBLE	0	0	1,000	0	1,000
004419 PROPERTY INSURANCE	15,358	15,374	17,000	15,501	18,700
004430 UTILITIES	63,695	63,514	67,000	62,432	73,700
004500 MAINTENANCE SERVICES	706,090	740,724	791,722	740,724	828,193
004505 SOFTWARE MAINTENANCE	0	0	0	35,913	0
004510 FACILITY REPAIRS	0	5,965	3,500	326	10,000
004541 VEHICLE REPAIRS & MAINT	1,068	1,040	1,000	1,766	2,700
004543 REPAIRS TO EQUIPMENT	10,879	13,571	85,000	34,043	17,300
004545 800 MHZ TOWER MAINT.	22,670	36,288	100,000	28,800	50,000
004610 RENT	52,306	53,050	46,668	47,009	35,052
004705 PRE-EMPLOYMENT SCREENING	0	0	0	0	100
004999 MISCELLANEOUS	0	279	500	0	500
003010_DP COMPUTER EQUIPMENT < \$5,000 (I	0	0	0	0	5,800
003301_DP GASOLINE (DP)	0	0	0	0	1,000
003311_DP UNIFORMS (DP)	0	0	0	0	500
003900_DP MEMBERSHIP DUES(DP)	0	0	0	0	50
004210_DP INTERNET/EMAIL SVS (DP)	0	0	0	0	460
004232_DP TRAINING,CONF,SEMINARS(DP)	0	0	0	0	4,500
004414_DP VEHICLE INSURANCE(DP)	0	0	0	0	640
004541_DP VEHICLE REPAIRS & MAINT(DP)	0	0	0	0	500
004705_DP PRE-EMPLOYMENT SCREENING(DP	0	0	0	0	25
T53510 Operations & Maintenance (for Decisi	0	0	0	0	13,475
T53500 OPERATION/MAINT	880,260	948,495	1,157,864	982,596	1,093,532
005000 CAPITAL OUTLAY > \$5,000	0	0	0	195,000	145,000
T55000 CAPITAL	0	0	0	195,000	145,000
T50000 TOTAL EXPENSE	1,062,002	1,139,645	1,359,083	1,351,215	1,509,622

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WILLIAMSON COUNTY CONSERVATION FUND

FY2020



**Adopted Budget
Williamson County, Texas
Conservation Fund**

Fund Analysis

	Actual 2017-2018	Amended Budget 2018-2019	Estimated 2018-2019	Adopted Budget 2019-2020
Beginning Balance	\$3,053,230	\$3,532,199	\$3,532,199	\$2,989,132
Revenues	\$850,874	\$5,560	\$2,323,635	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$3,904,104	\$3,537,759	\$5,855,834	\$2,989,132
Expenditures	\$371,905	\$584,409	\$558,496	\$640,548
Transfers Out	\$0	\$2,308,206	\$2,308,206	\$0
Ending Balance	\$3,532,199	\$645,144	\$2,989,132	\$2,348,585

Revenue Analysis

Interest, Investments	\$57,486	\$0	\$123,401	\$0
Participating Fees	\$280,407	\$0	\$1,267,273	\$0
Tax Benefit Financing	\$509,480	\$0	\$926,998	\$0
Donations	\$3,225	\$5,560	\$5,560	\$0
Other	\$276	\$0	\$404	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$850,874	\$5,560	\$2,323,635	\$0

*** Revenue not budgeted**

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Expenditure Analysis

DESCRIPTION	FY2017	FY2018	FY2019	FY2019	FY2020
	ACTUALS	ACTUALS	ADOPTED	ACTUALS	ADOPTED
001100 F/T SALARIES	79,401	85,440	87,213	89,622	110,041
001100_MERIT_ADJ MERIT ADJUSTMENT (FULL	0	0	0	0	-4,467
001107 TEMP LABOR-SEASONAL HELP	1,855	0	0	0	0
001109 CELL PHONE STIPEND	1,320	1,320	1,320	1,320	1,500
001125 LONGEVITY PAY	1,368	1,622	1,997	2,030	1,997
001130 MERIT, RETENTION & RECRUITING	0	0	2,616	0	4,959
T52000 SALARIES	83,944	88,382	93,146	92,973	114,030
002010 FICA	6,097	6,435	7,126	6,719	9,065
001100_MERIT_ADJ MERIT ADJUSTMENT (FULL	0	0	0	0	-4,467
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002010_UNALLOC FICA (Unallocated)	0	0	0	0	-342
002020 RETIREMENT	10,878	12,221	13,068	13,028	17,218
001100_MERIT_ADJ MERIT ADJUSTMENT (FULL	0	0	0	0	-4,467
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.03%	0.00%	14.53%
002020_UNALLOC RETIREMENT (Unallocated)	0	0	0	0	-649
002030 INSURANCE	13,632	14,314	14,611	14,611	20,135
002050 WORKER'S COMP	254	871	471	14	501
T53000 FRINGES	30,861	33,840	35,276	34,372	45,928
003001 SMALL EQUIPMENT & TOOLS < \$5,000	6,780	1,563	1,475	1,111	4,520
003005 OFFICE FURNITURE < \$5,000	880	250	2,644	2,793	2,550
003010 COMPUTER EQUIPMENT < \$5,000	0	1,532	1,327	300	1,000
003100 OFFICE SUPPLIES	402	163	500	621	500
003101 EDUC AIDS/MATLS	0	147	500	0	500
003301 GASOLINE	1,472	1,748	2,000	1,603	2,000
003553 SIGNS	0	0	500	0	1,000
003555 FENCING MATLS/LABOR	0	0	45,000	0	45,000
003670 USE OF DONATIONS	2,085	2,753	0	5,843	0
003900 MEMBERSHIP DUES	2,715	3,100	3,270	2,955	4,020
003901 PUBLICATIONS/BOOKS/PERIODICALS	230	0	250	0	250
004100 PROFESSIONAL SERVICES	215,051	151,152	188,900	243,901	188,900
004111 SPECIAL EVENTS	0	0	2,300	0	2,300
004212 POSTAGE	107	65	150	232	150
004231 TRAVEL	6,825	5,117	15,000	13,460	17,500
004232 TRAINING, CONF., SEMINARS	300	2,474	2,550	629	2,900
004350 PRINTED MATERIALS & BINDING	0	40	12,500	481	12,500
004414 VEHICLE INSURANCE	0	266	1,000	333	1,000
004541 VEHICLE REPAIRS & MAINT	2,012	1,925	6,300	3,951	6,300
004542 GROUNDS MAINTENANCE	1,534	1,563	40,000	2,501	40,000
004621 COPIER RENTAL & SUPPLIES	2,980	3,571	3,504	3,819	3,650
004722 HCP RESEARCH ACTIVITIES	37,198	65,359	117,500	144,864	122,500
004724 WCCF EDUCATIONAL OUTREACH	0	0	500	0	500
004999 MISCELLANEOUS	1,931	577	500	1,754	1,500
T53500 OPERATION/MAINT	282,500	243,366	448,170	431,152	461,040
000777 TRANSFER TO CAPITAL PROJECTS	0	0	0	2,308,206	0
T54000 TRANSFERS	0	0	0	2,308,206	0
005003 EQUIPMENT > \$5,000	14,133	6,318	0	0	19,550
T55000 CAPITAL	14,133	6,318	0	0	19,550
T50000 TOTAL EXPENSE	411,439	371,906	576,593	2,866,702	640,548

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REGIONAL ANIMAL SHELTER FUND

FY2020



**Adopted Budget
Williamson County, Texas
Regional Animal Shelter**

Fund Analysis

	Actual 2017-2018	Amended Budget 2018-2019	Estimated 2018-2019	Adopted Budget 2019-2020
Beginning Balance	(\$210,592)	(\$197,825)	(\$197,825)	(\$0)
Revenues	\$873,317	\$1,230,628	\$1,343,995	\$1,285,602
Transfers In	\$715,439	\$914,027	\$907,744	\$1,068,163
Total Funds Available	\$1,378,163	\$1,946,830	\$2,053,914	\$2,353,765
Expenditures	\$1,575,989	\$2,144,654	\$2,053,914	\$2,353,765
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	(\$197,825)	(\$197,824)	(\$0)	(\$0)

Revenue Analysis

Animal Shelter Adoption Fees	\$152,263	\$200,000	\$175,221	\$200,000
Animal Shelter License Fees	\$6,839	\$7,000	\$5,568	\$5,000
Animal Shelter Trainings	\$0	\$0	\$0	\$0
Animal Shelter Owner Surrender	\$36,343	\$35,000	\$32,100	\$35,000
Animal Shelter Quarantine	\$14,280	\$35,000	\$6,300	\$38,400
Animal Shelter Owner Requested	\$25	\$600	\$75	\$600
Animal Shelter Boarding Fees	\$4,070	\$7,400	\$6,175	\$7,400
Animal Shelter Spay/Neuter Fees	\$1,350	\$1,500	\$1,875	\$2,000
Intergovernmental	\$658,146	\$930,628	\$1,116,681	\$985,602
Other	\$0	\$13,500	\$0	\$11,600
Transfers In	\$715,439	\$914,027	\$907,744	\$1,068,163
Total Revenues	\$1,588,755	\$2,144,655	\$2,251,739	\$2,353,765

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Expenditure Analysis

DESCRIPTION	FY2017	FY2018	FY2019	FY2019	FY2020
	ACTUALS	ACTUALS	ADOPTED	ACTUALS	ADOPTED
001100 F/T SALARIES	631,768	713,487	1,048,807	1,019,724	1,103,629
001100_MERIT_ADJ MERIT ADJUSTMENT (FULL	0	0	0	0	-42,939
001101 P/T SALARIES <= 29 HRS/WK	115,487	112,560	104,645	88,210	114,892
001101_MERIT_ADJ MERIT ADJUSTMENT(PART	0	0	0	0	-4,419
001107 TEMP LABOR-SEASONAL HELP	6,867	0	0	0	0
001109 CELL PHONE STIPEND	1,440	1,425	2,051	1,985	3,782
001110 OVERTIME	201	0	0	0	0
001125 LONGEVITY PAY	3,240	6,168	7,488	6,312	8,736
001130 MERIT, RETENTION & RECRUITING	0	0	21,270	0	51,530
T52000 SALARIES	759,002	833,640	1,184,261	1,116,231	1,235,210
002010 FICA	56,062	61,171	90,596	81,180	98,116
001100_MERIT_ADJ MERIT ADJUSTMENT (FULL	0	0	0	0	-42,939
001101_MERIT_ADJ MERIT ADJUSTMENT(PART	0	0	0	0	-4,419
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002010_UNALLOC FICA (Unallocated)	0	0	0	0	-3,623
002020 RETIREMENT	99,668	115,218	166,152	156,413	186,357
001100_MERIT_ADJ MERIT ADJUSTMENT (FULL	0	0	0	0	-42,939
001101_MERIT_ADJ MERIT ADJUSTMENT(PART	0	0	0	0	-4,419
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.03%	0.00%	14.53%
002020_UNALLOC RETIREMENT (Unallocated)	0	0	0	0	-6,881
002030 INSURANCE	153,360	174,447	259,782	259,782	282,900
002050 WORKER'S COMP	12,784	30,770	34,009	21,651	53,171
T53000 FRINGES	321,873	381,606	550,538	519,026	610,041
003001 SMALL EQUIPMENT & TOOLS < \$5,000	11,860	3,224	2,925	1,850	3,774
003005 OFFICE FURNITURE < \$5,000	330	0	0	0	0
003006 OFFICE EQUIPMENT < \$5,000	4,832	665	1,308	981	0
003010 COMPUTER EQUIPMENT < \$5,000	6,104	2,849	4,165	3,978	3,992
003011 COMPUTER SOFTWARE < \$5,000	0	2,500	0	0	0
003100 OFFICE SUPPLIES	6,468	6,977	8,500	7,768	9,000
003200 MEDICAL SUPPLIES	30,641	31,850	37,000	45,111	45,000
003301 GASOLINE	1,378	2,119	1,950	1,098	1,500
003311 UNIFORMS	461	511	1,375	1,027	1,500
003318 JANITORIAL SUPPLIES	16,611	16,150	25,000	23,259	25,000
003319 EXTERMINATION	1,020	1,337	1,500	1,065	2,000
003804 IMMUNIZATIONS	0	0	3,750	0	3,750
003900 MEMBERSHIP DUES	0	0	0	0	772
003901 PUBLICATIONS/BOOKS/PERIODICALS	20	20	50	0	100
004100 PROFESSIONAL SERVICES	62,523	63,926	30,000	37,787	35,000
004210 INTERNET/EMAIL SVS	350	0	0	0	900
004211 TELEPHONE SERVICE	3,076	2,610	3,000	1,742	3,000
004212 POSTAGE	585	671	750	402	750
004231 TRAVEL	40	40	50	10	50
004232 TRAINING, CONF., SEMINARS	2,768	2,059	6,000	3,888	6,000
004300 COURIER SERVICE	2,087	2,237	2,500	2,296	2,500
004311 ADVERTISING - GENERAL	0	0	100	30	100
004350 PRINTED MATERIALS & BINDING	382	0	700	437	700
004410 BOND PREMIUMS	210	210	210	210	210

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DESCRIPTION	FY2017	FY2018	FY2019	FY2019	FY2020
	ACTUALS	ACTUALS	ADOPTED	ACTUALS	ADOPTED
004414 VEHICLE INSURANCE	465	448	516	398	516
004415 VEHICLE INS. DEDUCTIBLE	0	0	1,000	0	1,000
004419 PROPERTY INSURANCE	1,607	1,558	2,500	1,620	10,300
004430 UTILITIES	65,556	61,467	90,000	110,133	168,000
004500 MAINTENANCE SERVICES	876	866	1,432	557	6,332
004505 SOFTWARE MAINTENANCE	0	495	4,900	4,900	4,900
004510 FACILITY REPAIRS	13,342	1,235	10,000	1,853	7,500
004541 VEHICLE REPAIRS & MAINT	335	1,052	2,500	1,620	2,500
004543 REPAIRS TO EQUIPMENT	0	0	0	100	0
004544 REPAIRS TO OFFICE EQUIPMENT	0	0	250	0	250
004621 COPIER RENTAL & SUPPLIES	2,056	2,313	3,137	3,750	4,660
004705 PRE-EMPLOYMENT SCREENING	0	0	0	0	900
004810 LAWN SERVICE	8,400	10,400	12,787	10,000	16,558
004962 JANITORIAL CONTRACT SVS	5,054	6,450	8,500	11,370	18,000
004968 CARE OF ANIMALS	60,300	58,961	60,000	54,624	40,000
004975 ANIMAL MEDICAL CARE	78,280	75,003	80,000	84,202	80,000
004976 ANIMAL DISPOSAL	291	511	1,000	580	1,000
004999 MISCELLANEOUS	294	29	500	10	500
T53500 OPERATION/MAINT	388,603	360,743	409,855	418,657	508,514
000777 TRANSFER TO CAPITAL PROJECTS	519,731	0	0	0	0
T54000 TRASFERS	519,731	0	0	0	0
T50000 TOTAL EXPENSE	1,989,209	1,575,989	2,144,654	2,053,914	2,353,765

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REGIONAL ANIMAL SHELTER DONATION FUND

FY2020



Adopted Budget
Williamson County, Texas
Regional Animal Shelter Donations

Fund Analysis

	Actual 2017-2018	Amended Budget 2018-2019	Estimated 2018-2019	Adopted Budget 2019-2020
Beginning Balance	\$532,445	\$523,315	\$523,315	\$676,180
Revenues	\$237,147	\$198,226	\$485,095	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$769,592	\$721,540	\$1,008,410	\$676,180
Expenditures	\$231,121	\$669,192	\$332,230	\$116,016
Transfers Out	\$15,156	\$0	\$0	\$0
Ending Balance	\$523,315	\$52,348	\$676,180	\$560,164

Revenue Analysis

Animal Shelter Donations	\$60,837	\$80,216	\$92,688	\$0
Janes Fund Donations	\$56,452	\$91,041	\$97,795	\$0
Special Project Donations	\$26,828	\$0	\$183,730	\$0
Play Yard Donations	\$6,300	\$2,317	\$2,317	\$0
Heart Worm Treatment Donations	\$23,029	\$10,240	\$10,224	\$0
SIT Team Donations	\$1,320	\$12,154	\$12,154	\$0
Capital Expansion Donations	\$59,210	\$0	\$83,832	\$0
Sales of Pet Care Products	\$3,171	\$2,257	\$2,356	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$237,147	\$198,226	\$485,095	\$0

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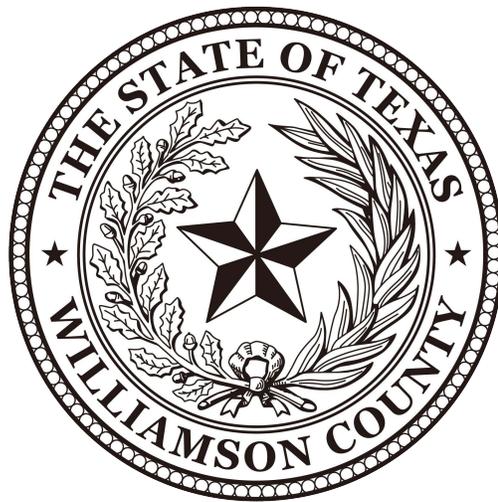
Expenditure Analysis

DESCRIPTION	FY2017	FY2018	FY2019	FY2019	FY2020
	ACTUALS	ACTUALS	ADOPTED	ACTUALS	ADOPTED
001100 F/T SALARIES	22,958	37,563	55,992	56,843	79,695
001100_MERIT_ADJ MERIT ADJUSTMENT (FULL	0	0	0	0	-3,795
001101 P/T SALARIES <= 29 HRS/WK	0	4,259	0	0	0
001109 CELL PHONE STIPEND	0	0	109	100	178
001130 MERIT, RETENTION & RECRUITING	0	0	1,929	0	5,216
T52000 SALARIES	22,958	41,822	58,030	56,943	81,294
002010 FICA	1,737	3,192	4,439	4,288	6,509
001100_MERIT_ADJ MERIT ADJUSTMENT (FULL	0	0	0	0	-3,795
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002010_UNALLOC FICA (Unallocated)	0	0	0	0	-290
002020 RETIREMENT	3,039	5,834	8,142	7,975	12,363
001100_MERIT_ADJ MERIT ADJUSTMENT (FULL	0	0	0	0	-3,795
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.03%	0.00%	14.53%
002020_UNALLOC RETIREMENT (Unallocated)	0	0	0	0	-551
002030 INSURANCE	8,520	11,928	11,895	11,895	14,328
002050 WORKER'S COMP	350	609	1,907	3,175	2,364
T53000 FRINGES	13,646	21,563	26,382	27,332	34,722
003001 SMALL EQUIPMENT & TOOLS < \$5,000	0	1,229	0	0	0
003510 PURCHASES FOR RESALE	1,401	0	0	1,483	0
003670 USE OF DONATIONS	15,905	33,571	0	23,140	0
004100 PROFESSIONAL SERVICES	66,970	74,220	0	87,445	0
004109 SPECIAL NEEDS	0	0	0	0	0
004232 TRAINING, CONF., SEMINARS	0	583	0	6,959	0
004509 FACILITY ENHANCEMENTS	5,982	14,553	0	4,238	0
004975 ANIMAL MEDICAL CARE	14,064	18,923	0	8,091	0
004999 MISCELLANEOUS	0	15,147	0	57,580	0
T53500 OPERATION/MAINT	104,322	158,226	0	188,937	0
000545 TRSF TO REG ANIMAL SHELTER	0	15,156	0	0	0
T54000 TRANFERS	0	15,156	0	0	0
005003 EQUIPMENT > \$5,000	15,383	9,510	0	59,018	0
T55000 CAPITAL	15,383	9,510	0	59,018	0
T50000 TOTAL EXPENSE	156,309	246,277	84,412	332,230	116,016

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JJAEP TIER II FUND

FY2020



Adopted Budget
Williamson County, Texas
JJAEP- Tier II Funding

Fund Analysis

	Actual	Amended	Estimated	Adopted
	2017-2018	Budget	2018-2019	Budget
		2018-2019	2018-2019	2019-2020
Beginning Balance	\$365,458	\$317,108	\$317,108	\$373,502
Revenues	\$55,612	\$0	\$136,584	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$421,070	\$317,108	\$453,692	\$373,502
Expenditures	\$103,962	\$133,457	\$40,190	\$122,683
Transfers Out	\$0	\$40,000	\$40,000	\$0
Ending Balance	\$317,108	\$143,651	\$373,502	\$250,819

Revenue Analysis

Payments from State	\$55,612	\$0	\$136,584	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$55,612	\$0	\$136,584	\$0

*** Revenue not budgeted**

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Expenditure Analysis

DESCRIPTION	FY2017	FY2018	FY2019	FY2019	FY2020
	ACTUALS	ACTUALS	ADOPTED	ACTUALS	ADOPTED
001101 P/T SALARIES <= 29 HRS/WK	51,937	47,418	81,216	22,592	85,283
001101_MERIT_ADJ MERIT ADJUSTMENT(PART	0	0	0	0	-4,061
001110 OVERTIME	4	0	0	0	0
001130 MERIT, RETENTION & RECRUITING	0	0	5,622	0	9,683
T52000 SALARIES	51,940	47,418	86,838	22,592	90,905
002010 FICA	3,873	3,527	6,643	1,796	7,265
001101_MERIT_ADJ MERIT ADJUSTMENT(PART	0	0	0	0	-4,061
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002010_UNALLOC FICA (Unallocated)	0	0	0	0	-311
002020 RETIREMENT	6,753	6,361	12,183	3,218	13,799
001101_MERIT_ADJ MERIT ADJUSTMENT(PART	0	0	0	0	-4,061
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.03%	0.00%	14.53%
002020_UNALLOC RETIREMENT (Unallocated)	0	0	0	0	-590
002050 WORKER'S COMP	0	701	593	175	615
T53000 FRINGES	10,626	10,589	19,419	5,189	20,778
003001 SMALL EQUIPMENT & TOOLS < \$5,000	2,484	11,990	0	1,659	0
003003 RADIO EQUIPMENT < \$5,000	0	0	0	0	0
003005 OFFICE FURNITURE < \$5,000	7,535	0	0	0	0
003009 LINENS/TOILETRIES	2,270	0	3,000	0	3,000
003101 EDUC AIDS/MATLS	10,748	5,400	2,500	5,400	0
003305 CLOTHING	5,579	17,994	8,000	1,067	5,000
003318 JANITORIAL SUPPLIES	0	0	0	1,864	0
004903 GO PROGRAM EXPENDITURES	612	971	3,500	2,419	3,000
T53500 OPERATION/MAINT	29,229	36,354	17,000	12,409	11,000
000100 TRANSFER TO GENERAL FUND	0	0	40,000	40,000	0
T54000 TRASFERS	0	0	40,000	40,000	0
005000 CAPITAL OUTLAY > \$5,000	0	9,600	0	0	0
T55000 CAPITAL	0	9,600	0	0	0
T50000 TOTAL EXPENSE	91,795	103,962	163,257	80,190	122,683

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**WILLIAMSON COUNTY HISTORICAL
COMMISSION FUND**

FY2020



**Adopted Budget
Williamson County, Texas
WC Historical Commission Program**

Fund Analysis

	Actual 2017-2018	Amended Budget 2018-2019	Estimated 2018-2019	Adopted Budget 2019-2020
Beginning Balance	\$6,522	\$6,110	\$6,110	\$7,676
Revenues	\$140	\$2,465	\$3,500	\$1,650
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$6,662	\$8,575	\$9,610	\$9,326
Expenditures	\$552	\$2,465	\$1,934	\$1,650
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$6,110	\$6,110	\$7,676	\$7,676

Revenue Analysis

Miscellaneous	\$140	\$2,465	\$3,500	\$1,650
Other	\$0	\$0	\$0	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$140	\$2,465	\$3,500	\$1,650

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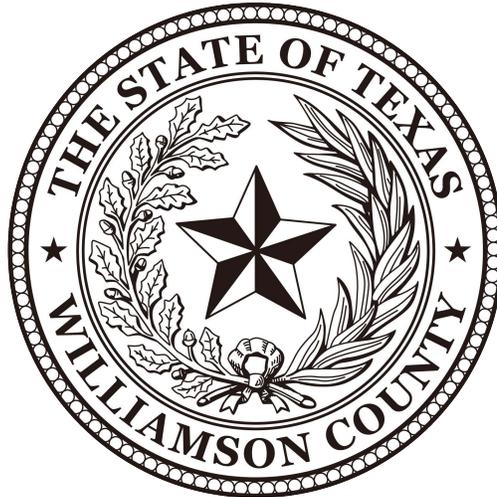
Expenditure Analysis

DESCRIPTION	FY2017 ACTUALS	FY2018 ACTUALS	FY2019 ADOPTED	FY2019 ACTUALS	FY2020 ADOPTED
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.03%	0.00%	14.53%
003010_COMPUTER EQUIPMENT < \$5,000	0	0	0	0	800
003100_OFFICE SUPPLIES	9	0	0	0	0
003670_USE OF DONATIONS	0	0	0	256	0
003900_MEMBERSHIP DUES	50	50	50	50	50
004100_PROFESSIONAL SERVICES	90	502	345	964	800
004210_INTERNET/EMAIL SVS	238	0	400	654	0
004212_POSTAGE	49	0	0	0	0
004232_TRAINING, CONF., SEMINARS	0	0	180	0	0
004311_ADVERTISING - GENERAL	0	0	175	0	0
004542_GROUNDS MAINTENANCE	229	0	0	0	0
004999_MISCELLANEOUS	0	0	0	10	0
T53500_OPERATION/MAINT	665	552	1,150	1,934	1,650
T50000 TOTAL EXPENSE	665	552	1,150	1,934	1,650

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AVERY RANCH FUND

FY2020



**Adopted Budget
Williamson County, Texas
Avery Ranch Debt Service Fund**

Fund Analysis

	Actual 2017-2018	Amended Budget 2018-2019	Estimated 2018-2019	Adopted Budget 2019-2020
Beginning Balance	\$395,931	\$373,544	\$373,544	\$341,214
Revenues	\$1,253,115	\$5,031,616	\$5,027,053	\$1,223,234
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$1,649,046	\$5,405,159	\$5,400,597	\$1,564,448
Expenditures	\$1,275,502	\$5,112,358	\$5,059,383	\$1,259,800
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$373,544	\$292,801	\$341,214	\$304,648

Revenue Analysis

Current Ad Valorem Taxes	\$1,231,042	\$1,219,016	\$1,209,966	\$1,191,159
Delinquent Ad Valorem Taxes	\$1,915	\$1,675	\$1,688	\$1,825
Proceeds From Bond/CO Issuances	\$0	\$3,788,925	\$3,788,925	\$0
Investment Income and Other	\$20,158	\$22,000	\$26,474	\$30,250
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$1,253,115	\$5,031,616	\$5,027,053	\$1,223,234

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Expenditure Analysis

DESCRIPTION	FY2017 ACTUALS	FY2018 ACTUALS	FY2019 ADOPTED	FY2019 ACTUALS	FY2020 ADOPTED
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.03%	0.00%	14.53%
004098 PYMT TO REFUNDING ESCROW AGENT	0	0	0	3,696,000	0
004099 BOND ISSUANCE COSTS	0	0	0	131,843	0
004100 PROFESSIONAL SERVICES	7,031	7,575	8,600	8,073	8,720
004310 ADVERTISING - STATUTORY	0	0	0	361	380
004711 TAX APPRAISAL DISTRICT	8,103	7,726	8,750	7,191	8,500
T53500 OPERATION/MAINT	15,134	15,301	17,350	3,843,468	17,600
006714 12 UNL REFUND-AVERY PRIN	530,000	550,000	560,000	560,000	580,000
006715 16 UNL REFUND AVERY PRINC	455,000	465,000	480,000	480,000	490,000
006724 12 UNL REFUND-AVERY INT	211,500	195,600	179,100	108,100	20,300
006725 16 UNL REFUND AVERY INT	57,900	48,800	39,500	39,500	29,900
006729 19 UNL REFUND-AVERY INT	0	0	0	27,516	120,800
006900 OTHER EXPENSES/FEES	600	800	800	800	1,200
T56000 DEBT	1,255,000	1,260,200	1,259,400	1,215,916	1,242,200
T50000 TOTAL EXPENSE	1,270,134	1,275,501	1,276,750	5,059,383	1,259,800

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PEARSON PLACE ROAD DEBT SERVICE FUND

FY2020



**Adopted Budget
Williamson County, Texas
Pearson Place Debt Service Fund**

Fund Analysis

	Actual 2017-2018	Amended Budget 2018-2019	Estimated 2018-2019	Adopted Budget 2019-2020
Beginning Balance	\$995,875	\$1,018,972	\$1,018,972	\$995,453
Revenues	\$266,929	\$283,107	\$309,093	\$316,118
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$1,262,804	\$1,302,079	\$1,328,065	\$1,311,571
Expenditures	\$243,832	\$333,350	\$332,612	\$335,300
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$1,018,972	\$968,729	\$995,453	\$976,271

Revenue Analysis

Current Ad Valorem Taxes	\$246,727	\$264,907	\$279,214	\$286,518
Delinquent Ad Valorem Taxes	\$173	\$200	\$1,178	\$850
Proceeds From Bond/CO Issuances	\$0	\$0	\$0	\$0
Investment Income and Other	\$20,029	\$18,000	\$28,701	\$28,750
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$266,929	\$283,107	\$309,093	\$316,118

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Expenditure Analysis

DESCRIPTION	FY2017 ACTUALS	FY2018 ACTUALS	FY2019 ADOPTED	FY2019 ACTUALS	FY2020 ADOPTED
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.03%	0.00%	14.53%
004100 PROFESSIONAL SERVICES	4,367	5,188	5,850	4,894	5,620
004310 ADVERTISING - STATUTORY	0	0	0	361	380
004711 TAX APPRAISAL DISTRICT	1,928	1,544	1,800	1,657	1,800
T53500 OPERATION/MAINT	6,295	6,732	7,650	6,912	7,800
006716 16 UNL TAX-PEARSON-PRINC	0	70,000	160,000	160,000	165,000
006726 '16 UNL TAX-PEARSON-INT	153,734	166,700	165,300	165,300	162,100
006900 OTHER EXPENSES/FEES	200	400	400	400	400
T56000 DEBT	153,934	237,100	325,700	325,700	327,500
T50000 TOTAL EXPENSE	160,230	243,832	333,350	332,612	335,300

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NORTHWOODS FUND

FY2020



**Adopted Budget
Williamson County, Texas
Northwoods Debt Service Fund**

Fund Analysis

	Actual 2017-2018	Amended Budget 2018-2019	Estimated 2018-2019	Adopted Budget 2019-2020
Beginning Balance	\$6,006	\$23,320	\$23,320	\$29,503
Revenues	\$635,182	\$750,347	\$754,200	\$700,018
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$641,188	\$773,667	\$777,520	\$729,521
Expenditures	\$617,869	\$763,008	\$748,017	\$694,000
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$23,320	\$10,659	\$29,503	\$35,521

Revenue Analysis

Current Ad Valorem Taxes	\$628,222	\$682,054	\$681,387	\$687,568
Delinquent Ad Valorem Taxes	\$779	\$500	\$759	\$500
Proceeds From Bond/CO Issuances	\$0	\$61,793	\$61,793	\$0
Investment Income and Other	\$6,181	\$6,000	\$10,260	\$11,950
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$635,182	\$750,347	\$754,200	\$700,018

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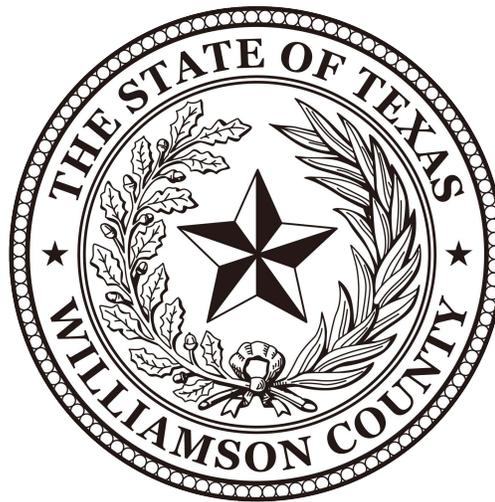
Expenditure Analysis

DESCRIPTION	FY2017	FY2018	FY2019	FY2019	FY2020
	ACTUALS	ACTUALS	ADOPTED	ACTUALS	ADOPTED
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.03%	0.00%	14.53%
004100 PROFESSIONAL SERVICES	0	144	15,355	143	5,420
004310 ADVERTISING - STATUTORY	0	0	0	361	380
004711 TAX APPRAISAL DISTRICT	0	3,935	4,200	4,059	4,400
T53500 OPERATION/MAINT	0	4,079	19,555	4,563	10,200
006717 17 UNL TAX-NORTHWOODS PRINC	0	315,000	365,000	365,000	220,000
006718 18 UNL TAX-NORTHWOODS PRINC	0	0	0	0	60,000
006727 17 UNL TAX-NORTHWOODS INT	0	298,590	316,500	316,500	309,200
006728 18 UNL TAX-NORTHWOODS INT	0	0	0	61,491	93,800
006900 OTHER EXPENSES/FEES	0	200	400	462	800
T56000 DEBT	0	613,790	681,900	743,453	683,800
T50000 TOTAL EXPENSE	0	617,869	701,455	748,017	694,000

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FLEET MAINTENANCE FUND

FY2020



**Adopted Budget
Williamson County, Texas
Fleet Maintenance Fund**

Fund Analysis

	Actual 2017-2018	Amended Budget 2018-2019	Estimated 2018-2019	Adopted Budget 2019-2020
Beginning Balance	\$997,798	\$1,056,741	\$1,056,741	(\$40,744)
Revenues	\$3,497,067	\$3,919,161	\$3,098,251	\$3,992,206
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$4,494,865	\$4,975,902	\$4,154,992	\$3,951,462
Expenditures	\$3,438,124	\$3,919,161	\$3,395,736	\$3,992,206
Transfers Out	\$0	\$800,000	\$800,000	\$0
Ending Balance	\$1,056,741	\$256,741	(\$40,744)	(\$40,744)

Revenue Analysis

Fleet Maint Fees	\$3,497,067	\$3,919,161	\$3,098,251	\$3,992,206
Miscellaneous Revenue	\$0	\$0	\$0	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$3,497,067	\$3,919,161	\$3,098,251	\$3,992,206

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Expenditure Analysis

DESCRIPTION	FY2017 ACTUALS	FY2018 ACTUALS	FY2019 ADOPTED	FY2019 ACTUALS	FY2020 ADOPTED
001100 F/T SALARIES	791,640	836,220	851,539	824,088	940,441
001100_MERIT_ADJ MERIT ADJUSTMENT (FULLT	0	0	0	0	-34,649
001109 CELL PHONE STIPEND	1,320	1,320	1,800	1,555	1,800
001125 LONGEVITY PAY	11,126	12,480	14,976	11,928	14,352
001130 MERIT, RETENTION & RECRUITING	0	0	18,341	0	35,298
T52000 SALARIES	804,086	850,020	886,656	837,571	957,241
002010 FICA	58,806	61,447	67,829	60,561	75,880
001100_MERIT_ADJ MERIT ADJUSTMENT (FULLT	0	0	0	0	-34,649
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002010_UNALLOC FICA (Unallocated)	0	0	0	0	-2,651
002020 RETIREMENT	106,606	117,495	124,398	117,346	144,122
001100_MERIT_ADJ MERIT ADJUSTMENT (FULLT	0	0	0	0	-34,649
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.03%	0.00%	14.53%
002020_UNALLOC RETIREMENT (Unallocated)	0	0	0	0	-5,035
002030 INSURANCE	145,195	152,082	155,244	155,244	172,584
002050 WORKER'S COMP	4,213	7,867	9,317	9,684	9,805
T53000 FRINGES	314,820	338,890	356,788	342,835	394,705
000000 DEPRECIATION EXPENSE	21,093	22,683	0	0	0

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DESCRIPTION	FY2017	FY2018	FY2019	FY2019	FY2020
	ACTUALS	ACTUALS	ADOPTED	ACTUALS	ADOPTED
002080 RANDOM DRUG TESTING	0	0	250	0	250
003001 SMALL EQUIPMENT & TOOLS < \$5,000	9,409	6,492	16,199	17,009	16,090
003003 RADIO EQUIPMENT < \$5,000	0	4,563	0	0	0
003005 OFFICE FURNITURE < \$5,000	448	0	0	0	6,610
003006 OFFICE EQUIPMENT < \$5,000	320	45	0	259	0
003010 COMPUTER EQUIPMENT < \$5,000	6,614	0	3,881	3,727	4,227
003011 COMPUTER SOFTWARE < \$5,000	6,476	6,658	7,270	5,331	7,135
003100 OFFICE SUPPLIES	1,040	1,296	1,365	1,273	1,365
003102 SAFETY SUPPLIES	264	433	700	549	700
003301 GASOLINE	897,040	1,019,724	1,300,000	995,410	1,300,000
003302 USED TIRE DISPOSAL	3,500	5,050	5,750	3,300	5,250
003303 OIL, GREASE	98,966	111,908	109,725	105,504	115,211
003311 UNIFORMS	4,168	4,064	6,585	3,231	6,500
003318 JANITORIAL SUPPLIES	3,707	4,764	6,189	3,718	5,806
003522 BATTERIES	32,254	28,742	35,280	14,591	37,044
003523 PARTS	521,331	591,240	545,738	497,350	573,025
003524 SUBLETS	107,452	123,395	140,000	147,465	147,000
003525 TIRES, TUBES	186,141	245,047	244,755	191,773	256,993
003601 EMPLOYEE RECOGNITION PROGRAM	0	0	101	0	101
004211 TELEPHONE SERVICE	373	407	500	359	200
004212 POSTAGE	49	95	100	82	100
004231 TRAVEL	0	0	50	30	0
004232 TRAINING, CONF., SEMINARS	3,005	4,262	15,117	5,616	15,117
004350 PRINTED MATERIALS & BINDING	28	0	100	0	100
004414 VEHICLE INSURANCE	300	424	700	457	700
004415 VEHICLE INS. DEDUCTIBLE	0	0	1,000	0	1,000
004416 OTHER LIABILITY INSURANCE	1,497	1,497	2,000	1,667	3,000
004500 MAINTENANCE SERVICES	8,083	21,914	20,000	7,652	26,606
004505 SOFTWARE MAINTENANCE	19,597	20,530	22,787	21,481	23,058
004510 FACILITY REPAIRS	2,339	6,730	126,000	136,259	6,590
004513 CAR WASH MAINT. & REPAIR	4,545	2,503	3,000	2,278	3,000
004541 VEHICLE REPAIRS & MAINT	0	0	1,250	0	1,250
004543 REPAIRS TO EQUIPMENT	3,264	3,127	2,000	3,494	3,500
004547 FUEL SITE REPAIR	7,905	9,907	15,000	6,318	15,000
004621 COPIER RENTAL & SUPPLIES	1,005	1,005	1,600	1,005	1,600
004705 PRE-EMPLOYMENT SCREENING	39	0	200	0	200
004850 RCS RADIO FEES	676	676	676	676	677
004999 MISCELLANEOUS	426	34	500	390	500
003311_DP UNIFORMS (DP)	0	0	0	0	400
T53510 Operations & Maintenance (for Decisio	0	0	0	0	400
T53500 OPERATION/MAINT	1,953,352	2,249,213	2,636,366	2,178,252	2,585,905
000777 TRANSFER TO CAPITAL PROJECTS	0	0	0	800,000	0
T54000 TRANFERS	0	0	0	800,000	0
005003 EQUIPMENT > \$5,000	0	0	11,511	11,171	54,355
005700 VEHICLES > \$5,000	0	0	27,840	25,906	0
T55000 CAPITAL	0	0	39,351	37,077	54,355
T50000 TOTAL EXPENSE	3,072,258	3,438,124	3,919,161	4,195,736	3,992,206

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WILLIAMSON COUNTY BENEFITS FUND

FY2020



**Adopted Budget
Williamson County, Texas
Benefits Fund**

Fund Analysis

	Actual 2017-2018	Amended Budget 2018-2019	Estimated 2018-2019	Adopted Budget 2019-2020
Beginning Balance	\$1,994,052	\$1,902,715	\$1,902,715	\$4,320,942
Revenues	\$21,473,999	\$23,688,315	\$22,589,275	\$24,740,598
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$23,468,051	\$25,591,030	\$24,491,990	\$29,061,540
Expenditures	\$21,565,336	\$23,628,952	\$20,171,048	\$24,742,274
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$1,902,715	\$1,962,078	\$4,320,942	\$4,319,266

Revenue Analysis

Interest, Investments	\$53,328	\$45,000	\$52,261	\$52,000
Employer Contributions	\$17,206,140	\$17,995,367	\$17,998,411	\$19,386,936
Employer Deductions/Medical	\$2,623,812	\$4,064,946	\$2,856,578	\$3,135,081
Employer Deductions/Dental	\$1,118,586	\$1,204,920	\$1,158,762	\$1,204,920
Employer Deductions/Vision	\$0	\$0	\$0	\$419,247
Cobra/Retiree Dep Prem	\$468,139	\$378,082	\$494,638	\$542,414
Miscellaneous Revenue	\$3,994	\$0	\$28,626	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$21,473,999	\$23,688,315	\$22,589,275	\$24,740,598

*The Amended Budget and Expenditures for FY19 are estimated as of September 30 , 2019. These totals may change until the books are closed December 31, 2019.

Expenditure Analysis

DESCRIPTION	FY2017	FY2018	FY2019	FY2019	FY2020
	ACTUALS	ACTUALS	ADOPTED	ACTUALS	ADOPTED
001100 F/T SALARIES	185,097	149,986	194,103	186,321	195,007
001100_MERIT_ADJ MERIT ADJUSTMENT (FULLT	0	0	0	0	-9,286
001107 TEMP LABOR-SEASONAL HELP	3,685	1,415	15,600	0	5,000
001109 CELL PHONE STIPEND	960	960	960	960	960
001110 OVERTIME	3	2	0	0	0
001125 LONGEVITY PAY	624	120	1,872	576	1,248
001130 MERIT, RETENTION & RECRUITING	0	0	10,121	0	15,911
T52000 SALARIES	190,370	152,483	222,656	187,857	208,840

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DESCRIPTION	FY2017	FY2018	FY2019	FY2019	FY2020
	ACTUALS	ACTUALS	ADOPTED	ACTUALS	ADOPTED
002010 FICA	14,342	11,407	17,033	13,716	16,687
001100_MERIT_ADJ MERIT ADJUSTMENT (FULLT	0	0	0	0	-9,286
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002010_UNALLOC FICA (Unallocated)	0	0	0	0	-710
002020 RETIREMENT	24,743	20,860	29,050	26,322	30,967
001100_MERIT_ADJ MERIT ADJUSTMENT (FULLT	0	0	0	0	-9,286
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.03%	0.00%	14.53%
002020_UNALLOC RETIREMENT (Unallocated)	0	0	0	0	-1,349
002030 INSURANCE	25,560	26,838	27,396	27,396	28,764
002050 WORKER'S COMP	353	484	510	501	505
T53000 FRINGES	64,998	59,589	73,989	67,934	74,863
003005 OFFICE FURNITURE < \$5,000	0	529	0	0	1,350
003010 COMPUTER EQUIPMENT < \$5,000	0	6,633	0	0	0
003100 OFFICE SUPPLIES	312	395	2,200	174	1,000
003600 EMPLOYEE ASSIST. PGRM	38,835	38,323	55,722	32,889	45,000
003601 EMPLOYEE RECOGNITION PROGRAM	0	0	40	0	40
003900 MEMBERSHIP DUES	1,499	1,594	1,820	1,779	2,329
004039 RETIREE HEALTH CLAIMS, DENTAL	58,206	80,849	57,785	54,206	62,408
004040 RETIREE HEALTH CLAIMS, MEDICAL	1,080,556	2,328,985	1,138,775	1,332,752	1,229,877
004041 RETIREE HEALTH CLAIMS, PRESCRIPTION	714,851	1,000,602	769,825	755,816	673,809
004048 HEALTH CLAIMS PAID, VISION	0	0	430,978	0	0
004049 HEALTH CLAIMS PAID, DENTAL	933,109	918,778	1,041,177	1,010,624	1,108,016
004050 HEALTH CLAIMS PAID, MEDICAL	11,174,896	10,586,389	11,987,101	10,902,184	13,598,753
004051 HEALTH CLAIMS PAID, PRESCRIPTION	3,463,621	3,858,927	5,064,179	3,108,962	4,467,608
004054 ADMIN COST, HEALTH INS.	951,000	885,146	888,444	842,890	991,255
004056 ADMIN COST, DENTAL	0	50,053	50,993	53,190	53,988
004057 STOP LOSS INSURANCE	1,379,656	965,594	1,028,650	1,101,532	1,353,694
004058 GROUP LIFE PREMIUMS	16,082	19,129	18,500	16,851	18,500
004059 ADMIN. COST, FLEX PLAN	33,708	39,531	28,795	34,144	35,000
004060 ADMIN. COST, COBRA ADMINISTRATIOI	7,460	4,239	8,000	8,221	8,000
004064 ADMIN. COST, VISION	0	321,726	430,970	0	0
004065 RETIREE VISION INSURANCE	0	0	0	25,308	24,201
004066 EMPLOYEE VISION INSURANCE	0	0	0	423,884	419,246
004100 PROFESSIONAL SERVICES	107,244	108,775	102,726	95,752	103,425
004181 INDEPENDENT AUDIT	21,000	0	22,145	3,500	22,645
004208 INTERNET CLOUD SOLUTIONS	56,644	83,089	115,000	70,050	116,000
004211 TELEPHONE SERVICE	321	430	600	278	600
004212 POSTAGE	0	1,501	2,000	880	2,000
004216 POSTAGE METER RENTAL/SUPPLIES	300	300	300	75	300
004231 TRAVEL	167	23	1,000	79	1,000
004232 TRAINING, CONF., SEMINARS	28,001	26,921	48,031	24,209	60,826

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DESCRIPTION	FY2017	FY2018	FY2019	FY2019	FY2020
	ACTUALS	ACTUALS	ADOPTED	ACTUALS	ADOPTED
004350 PRINTED MATERIALS & BINDING	813	88	2,100	399	2,100
004621 COPIER RENTAL & SUPPLIES	3,966	4,429	3,900	4,409	3,900
004705 PRE-EMPLOYMENT SCREENING	0	0	200	0	200
004911 COMPLIANCE FEES	79,667	7,918	0	8,325	0
004996 WELLNESS PROGRAM	16,475	12,372	29,850	1,625	51,000
004999 MISCELLANEOUS	40	0	500	270	500
T53500 OPERATION/MAINT	20,168,428	21,353,264	23,332,306	19,915,257	24,458,571
T50000 TOTAL EXPENSE	20,423,795	21,565,336	23,628,952	20,171,048	24,742,274

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APPENDIX



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Ceeqwpvpi 'U' ugo <Vj g'vqcn'ugv'qh'tgeqtf u'cpf 'r tqegf wt gu.'y j lej 'ctg'wugf 'vq'tgeqtf.'encuukh'.'cpf 'tgr qt v' kphqto cvkqp'qp'yj g'hkpcpekn'lucwuu'cpf 'qr gtcv'kpu'qh'cp'gpv'k'0'

Ceet wcn<Vj g'tgeqi pklqp'qh'c'tcpucev'kpu'cv'yj g'vko g'k'qeewu'cu'qr r qugf 'vq'y j gp'yj g'ecuj 'ku'ur gpv'qt' tgegkxgf 0'

Ceet wcn'dcuku<Vj g'dcuku'qh'ceeqwpvpi 'kp'y j lej 'tcpucev'kpu'ctg'tgeqi pl'gf 'cv'yj g'vko g'yj g'ctg'kpewt'gf.' cu'qr r qugf 'vq'y j gp'ecuj 'ku'tgegkxgf 'qt'ur gpv'0'

Cevk'k' <C'ur gekh'e'wpk'qh'y qtm'qt'ugt'xleg'0'

Cewcn<Vj g'cewcn'co qwpv'ur gpv'qp'g'zr gpf kwt'gu.'cu'k't'gr'v'gu'v'q'c'hwpf.'f gr ctvo gpv.'cpf lqt'g'zr gpf kwt'g' ecv'gi qt { 0'Vj gug'co qwpv'u'j cxg'dggp'cf l'wugf 'cpf ' kpenw'g'cwf k'cf l'wuo gpv'0'

Cf 'Xcm'tgo 'Vcz'gu<Eqo o qpn' t'ghgt'gf 'vq'cu'r tqr gtv' 'vz'gu.'ctg'g'x'kgf 'qp'dqj 't'gen'cpf 'r gtuqpcn'r tqr gtv' ' ceeqtf lpi 'vq'yj g'r tqr gtv' 'xcm'ev'kqp'cpf 'y' g'v'cz' t'cv'g'0'

Crrtqr'tk'v'kqp<Cp'cwj qtk'cvkqp'o cf g'd' { 'Eqo o ku'kqp'gt'u'Eqwt'v'y j lej 'cm'y u'q'h'hekni'v'q'kpewt' qdri cvkpu'cpf 'o cng'g'zr gpf kwt'gu'qh'i qxgtpo gpv'cn't'gu'q'w'egu'0' Cp'cr r tqr tk'v'kqp'ku'v' r k'ecm' 'i t'cv'g'f 'hqt' r g'k'qf u'q'h'q'pg' { gct'cpf 'ur gekh'gf 'hqt' h'z'gf 'co qwpv'0'

Crrt'q'x'g'f <Vj g'cf qr v'g'f 'dwf i gv'hqt'c'hwpf.'f gr ctvo gpv.'cpf lqt'g'zr gpf kwt'g'ecv'gi qt { 'hqt'yj g'w'r eqo lpi 'h'kuecn' { gct'0'

Ctdkt'ci g<Vj g'uko wncpg'qwu'dw' lpi 'cpf 'ugn'kpi 'qh'yj g'uco g'p'gi q'v'cdng'hkpcpekn'k'p'ut'wo gpv'qt' eqo o qf k'kgu'k'p'f'k'ht'gpv'o ctng'u'k'p'q'f'gt'v'q'o cng'cp'ko o g'f'k'cv'g'r tq'h'k'y kj qw't'kun'0'

Cugug'f 'Xcm'ev'kqp<Cp'g'uko cv'g'f 'xcm'g'r m'egf 'w'r qp't'gen'cpf 'r gtuqpcn'r tqr gtv' 'd' { 'y' g'cr r t'kucn'f'k'ut'k'ev'cu' yj g'dcuku'hqt'g'x' { lpi 'r tqr gtv' 'vz'gu'0'

Cugw<Rtqr gtv' 'qy p'gf 'd' { 'y' g'Eqwpv'f.'y j lej 'j' cu'o q'pg'wt' { 'xcm'g'0'

Cwf k' <C'u' { ugo cv'e'g'zco k'p'cv'kqp'qh't'gu'q'w'eg'w'k'k' cvkqp'0'Vj g'cwf k'ku'c'v'gu'q'h'o cpci go gpv'u'k'p'v'gt'pcn' ceeqwpv'kpi 'eqp't'qni'cpf 'ku'k'p'v'g'p'f'gf 'v'q'x'g't'k'h' { 'h'kpcpekn'r qu'k'k'q'pu'cpf 'y' g'g'i' cr'k' { 'q'h't'cpu'cev'k'pu'='v'q'k'f'gp'v'k'h' { ' ko r t'q'x'go gpv'k'p'c'eeqwpv'kpi 'u' { ugo u'cpf 'ceewt'ce' { 'cpf 'eq'p'uk'ug'pe' { 'q'h't'cpu'cev'k'pu'='cpf 'v'q'eg't'v'h' { 'y' g' u'gy' c't'f' u'j' k'r 'q'h'q'h'hekni't'gur q'p'uk'd'g'hqt' 'i' qxgtpo gpv'hwpf' u'0'

Cwj q't'k' g'f 'Rqu'k'k'q'pu<Cm'r qu'k'k'q'pu'cwj q't'k' g'f 'd' { 'Eqo o ku'k'qp'gt'u'Eqwt'v'hqt'g'cej 'q'h'hek'g'cpf 'f' gr ctvo gpv'0' Vj ku'k'p'ev'w'g'u'dqj 'h'w'n'v'ko g'cpf 'r ctv'v'ko g'r qu'k'k'q'pu'0'

Dcn'pegf 'Dwf i gv<C'dcn'pegf 'dwf i gv'ku'y j gp'yj g't'g'ku'p'g'k'j' g't'c'dwf i gv'f'g'h'ek'v'qt'c'dwf i gv'w'r' n'u.'y j gp' t'g'x'gp'w'g'u'gs wcn'g'zr gpf kwt'gu'0'Vj g'Eqwpv'f' 'qr g't'cv'gu'qp'c'dcn'pegf 'dwf i gv'0'

Dcu'g'Dwf i gv<Qpi q'kpi 'g'zr gp'ug'hqt'r gtu'q'p'p'g'n'cpf 'o c'k'p'v'g'p'c'peg'cpf 'qr g't'cv'k'pu't'gs'v'k'gf 'v'q'o c'k'p'v'k'p'ugt'x'leg' ng'x'gn'r' t'g'x'k'q'w'n' { 'cwj q't'k' g'f 'd' { 'Eqo o ku'k'qp'gt'u'Eqwt'0'

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Dqpf <Dqpf u'ctg'wugf 'cu'hqpi /vgt o 'f gdv'kputwo gpw'vq'r c{ 'hqt'ecr kcn'gZR gpf kwt gu0C "dqpf 'ku'c'y tkwgp" r tqo kug'vq'r c{ 'c'ur gekhkf 'uwo 'qh'o qpg{ '*r tkpekr cn'c'v'c'ur gekhle 'hwmt g'f cvg' *o cwtkv{ 'f cvg+'cu'y gmi'cu' r gtkqf le'kpvt guv'r ckl 'c'v'c'ur gekhle'r gtegpvc i g'qh'vj g'r tkpekr cn' *kpvt guv'tcvg+0' "

Dqpf 'Tcvlpi <Vj g'etgf kv'y qtvj kpguu'qt 'c'i qxgtpo gpv'cu'gxcnvcv'gf "d{ 'kpf gr gpf gpv'ci gpekgu0' "

Dqpf 'Tghpcpelpi <Vj g'r c{ qh'icpf 't'gkuwcepeg'qh'dqpf u'vq'qdvclp'dgwtg'kpvt guv'tcvgu'cpf "dqpf 'eqpf kkpup0' "

Dqpf gf 'Fgdv <Vj g'r qt'vqp'qh'kpf gdv'gf pguu'tgr t'gugpv'gf "d{ 'vj g'qwuvc'pf kpi '*wpr ckl +'dqpf u0' "

Dqpf u'kuwgf <Dqpf u'uqrf "d{ 'vj g'Eqwv'0' "

Dwf i gv <C' hpcpekn'r rcp'hqt'c'ur gekhkf 'vko g'r gtkqf "eqpvckkpi "cp'guko cvg'qh'r tqr qugf "gZR gpf kwt gu'hqt'c" hkecn' { gct'cpf "cp'guko cvg'qh'r tqr qugf 't'gxgpwgu0Vj g'vgt o 'ku'cnuq'wugf 'vq'kf gpvkh{ 'vj g'qh'hekm' 'cr r tqxgf " gZR gpf kwt g'rgxgu'w'p'gt 'y j lej 'vj g'Eqwv'0'cpf 'ku'qh'hegu'cpf 'f gr ctvo gpw'qr gtcv'g0' "

Dwf i gv'Ecrgpf ct <Vj g'uej gf wrg'qh'ng{ 'qt'vcti gv'f cvgu.'y j lej 'vj g'Eqwv'0' 'hmqy u'lp'vj g'r tgr ctv'kqp'cpf " cf qr v'kqp'qh'vj g'dwf i gv0' "

Dwf i gv'Fqewo gpv <Vj g'kputwo gpv'wugf "d{ 'vj g'Dwf i gv'Qhleg'vq'r t'gugpv'c'eqo r t'gj gpuk'g'hpcpekn' r tqi tco 'vq'vj g'Eqo o k'kqp'gtu'Eqwv'0'cpf 'vj g'ekkl' g'pu0' "

Dwf i gv'O guci g <C'i gpgtcn'f k'ewuukqp'qh'vj g'r tqr qugf "dwf i gv'cu'r t'gugpv'gf 'kp'y tkkpi "d{ 'vj g'Dwf i gv' Qhleg0' "

Ecr kcn <Vj g'gZR gpf kwt g'i tqwr 'wugf 'vq'hwpf "ecr kcn'q'wrc{ 'r wtej cugu'uwej "cu'hwtpkwtg.'eqo r wgtu." xgj k'ngu.'cpf 'h'kej gp'cpf 'r'w'p'f t{ 'gs vkr o gpv0'Rwtej cugu'o cf g'ht'qo 'vj g'ecr kcn'gZR gpf kwt gu'i tqwr "d'geqo g" h'zgf "ecr kcn'cuugu'hqt'vj g'Eqwv'0' "

Ecr kcn'Cuugu' *Hlzgf 'Cuugu <Cuugu'qh'uki p'k'hecpv'xcnwg.'y j lej 'j cxg'c'wughw'ihkg'qh'o qtg'vj cp'qpg" { gct0' "

Ecr kcn'ko r tqxgo gpw' *GZR gpf kwt gu <GZR gpf kwt gu'ht'vj g'eqpvt w'kqp.'r wtej cug.'qt't'gpqxcv'kqp'qh'E'kv' h'ek'k'k'gu'qt'r tqr gtv'0C'ecr kcn'gZR gpf kwt g'ku'f gh'k'p'gf 'cu'j cxkpi "c'wughw'ihkg'qh'9- " { gct u0' "

Ecr kcn'Qwrc { <GZR gpf kwt gu'ht'vj g'ces w'k'k'k'qp'qh'h'zgf "cuugu'vj cv'j cxg'c'wughw'ig'eqp'qo le'h'kg'vko g'qh' o qtg'vj cp'qpg" { gct0' 'k'p'nmf gu'vj g'equ'v'qh'r'p'f.'d'w'k'f kpi u.'r gto cp'gpv'ko r tqxgo gpw.'o cej k'p'gt { .rcti g'v'q'qnu." h'wtpkwtg.'cpf 'gs vkr o gpv0' "

Ecr kcn'Rt qlgev <O clqt'eqpvt w'kqp.'ces w'k'k'k'qp.'qt't'gpqxcv'kqp'ce'v'k'k'k'gu'y j lej "cf f 'xcnwg'vq'c" i qxgtpo gpw'r'j { u'ecn'cuugu'qt'uki p'k'hecpv'0' 'k'p'et'g'cug'vj g'k'wughw'ihkg'0' Cnuq'ecm'gf "ecr kcn'ko r tqxgo gpw0' "

Eqo o qf k'kgu <Kgo u'qh'gZR gpf kwt g.'y j lej ."ch'gt 'wug.'ctg'eqpuwo gf "qt'uj qy "c'o cv'g'k'cn'ej cpi g'lp'vj g'k' " r j { u'ecn'eqpf k'k'qp0Eqo o qf k'kgu'ctg'i gpgtcn' 'qh'ko k'gf "xcnwg'cpf 'ctg'ej ctcev'g'k'gf "d{ 't'cr k'f 'f gr t'gek'v'kqp' *k'g'0'qh'leg'uw'r r'ngu.'h'wgn'g'vei +0' "

Eqv'kpi gpe { <C'dwf i gvct { 't'gugt'xg'ug'v'culf g'hqt'go gti gpek'gu'qt'w'p'ht'guggp'gZR gpf kwt gu0' "

Ewt t'gpv'Vczgu <Vcz'kgu'vj cv'ctg'rg'x'kgf 'cpf 'f w'g'y k'j k'p'qpg" { gct0' "

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o kuegmcpqgwu'v' r gu'qh'tgxgpw0Vj g'I gpgtciHwvf 'kpenf gu'o quv'qh'y g'dcuke'qr gtcvpi 'ugtxlegu.'uwej "cu"
Uj gttkhu'Qhleg.'Lckn'Lwf kcknU{ ugo . "kphqto cvkqp'Vej pqrni { . 'Eqpuvcdrg'cpf 'Lwulegu'qh'y g'Rgego'
"

I gpgtciQdri cvkqp'Dqpf <I gpgtciQdri cvkqp'Dqpf u'o wu'dg'cwj qtk gf "d{ 'r wdike'tghgtgpf c0Dqpf u"
dgeqo g'I gpgtciQdri cvkqp'Dqpf u'y j gp'yj g'Eqwv{ 'r rgi gu'ku'hwnhckj "cpf 'etgf k'v'q'yj g'tgr c{ o gpv'qh'yj g"
kuwgf "dqpf u'
"

kpvgt gu'v'cpf 'Uplnpi 'Tcvg' K U<Vj g'co qwpv'qh'r tkpek cricpf 'kpvgt gu'v' cv'y km'dg'r ckl "v'ugtxleg'yj g"
wpxu'f gdu'lp'yj g'pgzv' { gct'htqo 'r tqr gtv{ 'wz'tgxgpwg. 'kpenf kpi 'r c{ o gpw'qh'ry hwn' 'kewttgf 'eqpvtcewcn'
qdri cvkqp'u'r tqxkf kpi 'ugewtkv{ 'hqt'yj g'r c{ o gpv'qh'yj g'r tkpek cricpf 'kpvgt gu'v'q'p'dqpf u'cpf "qyj g'tgxf gpegu"
qh'kpf gdv'f pguu'kuwgf "qp'dgj crh'qh'yj g'wpx'd{ 'cpqyj g'r qrkckcn'uwdf kxkukp0'
"

kpvgti qxgtpo gpvni tcvp<C'eqpvtkdwkqp'qh'cuugu'd{ "qpg'i qxgtpo gpvni'wpx'v'q'cpqyj g0k'p'o quv'ecugu'yj g"
i tcvu'ctg'o cf g'v'q'neeni qxgtpo gpw'htqo 'yj g'Ucv'g'cpf "lqt'Hgf gtcniI qxgtpo gpw0k'pvgti qxgtpo gpvni tcvu'
ctg'wuwcn{ 'o cf g'ht'ur gekk'f 'r wtr qugo'
"

kpxguo gpv<Ugewtkku'cpf 'tgn'gucv'g'r wtej cugf "cpf "j grf 'hqt'yj g'r tqf wv'kqp'qh'kpego g'k'v'yj g'hqto "qh"
kpvgt gu.'f kxkf gpf u.'tgpvni."qt'dcug'r c{ o gpw'tgegk'gf 0'
"

LLCGR<betq{ o 'hqt'hqt'Lwxgpk'g'Lwuleg'Cngt'p'v'x'g'Gf wcvkqp'Rtqi tco ''
"

Nkcdkv{ <F gdv'qt"qyj g't'ngi cricqdri cvkqp'ctkukpi "qww'qh'tcpeucev'kpu'lp'yj g'r cuw'yj j kej 'o wu'dg'iks wkf cvgf ."
tggpy gf . 'qt'tghwvf gf 'cv'uqo g'hwwt'f cvg0C'rkcdk'v{ 'f qgu'pqv'kpenf g'gpewo dtcpegu0'
"

Nqpi 'Vgt o 'F gdv<F gdv'yj kj 'o cwtk'v{ 'o qtg'yj cp'4' { gctu'chvt'yj g'f cvg'qh'kuwv'peg0'
"

O clpvp'peg'v'cpf 'Qr gtcv'kpu' *O (Q<Vj g'g'zr gpf kwt'g'i tqw 'yj cv'kpenf gu'cmr' c{ o gpw'ht'eqo o qf kkgu"
cpf 'mqy 'xcnw'cuugu0Gzco r ngu'qh'h'p'g'kgo u'lp'yj ku'i tqw 'kpenf g'q'h'leg'uw r rku.'uo cni'v'qnu.'uqhy ctg.'cpf "
wphqto u'
"

O cwt kkgu<Vj g'f cvg'qp'yj j kej 'yj g'r tkpek cricqt'ucv'f 'xcnw'gu'qh'kpxguo gpw'qh'f gdv'qdri cvkqp'u'o cwtg'cpf "
o c{ "dg'tgerko gf 0'
"

O kukqp'Ucvgo gpv<F guetk'g'u'yj g'hwvf co gpvni'r wtr qugu'qh'yj g'qti cpk cvkqp0K'eqpegv'cv'gu'qp'yj g'r tgu'p'v0'
K'f gh'p'gu'yj g'ewuqo gt.'yj g'etk'ckcn'r tqegu'gu.'cpf 'kphqto u' { qw'qh'yj g'f gukt'gf 'rgx'gn'qh'r gthqto cpeg0'
"

O qf kkgf 'Ceet wcnDcuku'Ceeqwp'v'pi <O gvj qf 'wvf gty j kej 't'gxgpw'gu'ctg'tgeqi pk gf 'k'v'yj g'r g'k'qf 'yj g{ "
dgeqo g'cxck'rdrg'cpf "o gcuw'cdrg.'cpf "g'zr gpf kwt'gu'ctg'tgeqi pk gf 'k'v'yj g'r g'k'qf 'yj g'cuu'qek'cv'f 'rkcdk'v{ 'ku'
kewttgf 0'Y k'kco uqp'Eqwv{ 'w'k'k' gu'yj ku'dcuku'qh'dwf i gv'kpi 'hqt'cm'hwvf u'cpf 'k'v'ku'yj g'dcuku'qh'cee'qwp'v'pi "
w'k'k' gf 'k'v'yj g'cw'f k'gf 'h'k'p'ckcn'ucv'go gpw0'
"

Qr gtcv'pi 'Dwf i gv<R'cpu'qh'ewtt'gp'v'g'zr gpf kwt'gu'cpf 'yj g'r tq'q'gf "o gcpu'qh'h'k'p'ck'ep'kpi 'yj go 0'Vj g'cppwcn'
qr gtcv'pi "dwf i gv'ku'yj g'r tlo ct { "o gcpu'd { 'y j kej "o quv'qh'yj g'h'k'p'ck'ep'kpi "ce'v'x'k'kgu'qh'yj g'Eqwv{ 'ctg"
eqp'v'q'ngf 0'
"

Qvj g't'Gxgpw'g'Hwvf u<C'eeqwp'u'ht'yj g'r tq'eggf u'qh'ur gekk'e't'gxgpw'g'uq'wtegu'yj cv'ctg'ngi cm{ 't'gut'k'ev'f "v"
g'zr gpf kwt'gu'ht'c'ur gekk'f 'r wtr qugo'
"

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"

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"

Rgt hqto cpeg'O gcuwt gu<Ur gekhle's wcpvkvxg'o gcuwt gu'qh'y qtnlr gthqto gf 'y kj kp'cp'cevkvx'qt'r tqi tco "
*kQ0\qcn'pwo dgt'qh'kpxguvi cvkpu'eqpf wevgf "d{ 'y g'Uj gthh'u'f gr ctvo gpv#0V{ r gu'qh'r gthqto cpeg'o gcuwt gu"
kpenmf g'kpr wu.'qwr wu.'cpf "qweqo gu'
"

Rgt uqppgn<Vj g'gzr gpf kwtg'i tqwr 'y cv'kpenmf gu'cmr' gtuqppgn't grcvgf "equu'uwej 'cu'ucrtkgu.'uqeknlugewtkv{ "
cpf 'O gf lectg.'tgvkgo gpv.'i tqwr 'j gcmj 'kpuwtcpeg.'i tqwr 'hkg'kpuwtcpeg.'cpf 'f kucdkkv{ 'r tgo kwo u0'
"

Rquklqp'E qpv qnRt qegu<'C'u{ ugo 'dcugf "qp'r quklkpu'tcvj gt 'y cp'go r nq { ggu'wulpi 'c'wpls wg'K' "r quklkqp"
eqpv'qn'pwo dgt'+cpf 'cp'gpvkv{ 'ugr ctevg'htqo 'y g'kpewo dgpv'u+kp'y cv'r quklkqp0k'p'htqo cvkqp'cdqww'y g"
r quklkqp'ecp'dg'tcengf "qxtg'vko g'tgi ctfnuu'qh'ej cpi gu'vq'y g'kpewo dgpw0j kvqt { . 'HVG'f kvtkdwkqp."
vgo kpcvqp.'qt'qyj gt'grgo gpw0Vj ku'cmqy u'htq'r quklkqp'j kvqt { 'tcentpi 'ugr ctevg'htqo 'y g'ej cpi gu'y kj kp"
kpewo dgpw0"
"

Rt lpek cn<Vj g'hceg'xcnwg'qh'c'dqpf . 'r c{ cdrg'qp'ucvvgf 'f cvgu'qh'o cwtkv{ 0'
"

Tgugt xg<C p'ceeqp'v'wugf 'vq'kpf kecvg'y cv'r ctv'qh'c'hwpf au'cuugv'ctg'tgugt xgf 'hqt'c'ur gekhle'r wtr qug0'
"

Tguqvt egu<Vqcn'f qmct'u'cxckrdrg'hqt'cr r tqr tkcvkpu'kpenmf kpi 'guvko cvgf 'tgxgpwgu.'hwpf 'tcpuhtgu.'cpf "
dgi kppkpi 'hwpf 'dcrpegu0'
"

Tgxgpwg<Vj g'hwpf u'eqmgevvgf "d{ 'c'i qxgtpo gpv0'
"

Tgxgpwg'Guvo cvg<C'hqto cn'guvko cvg'qh'j qy 'o wej 'tgxgpwg'y kn'dg'gctpgf 'hqt'o 'c'ur gekhle'tgxgpwg'uqwtg"
hqt'uqo g'hwwt g'r gtkqf 0'
"

TqmdcenVcz'Tcvg<Vj g'ghgevxg'O (Q'r qt'kqp'qh'y g'vz'tcvg'Z'3Q: ' . 'r nu'y g'K U'tcvg0Vj g'lwo 'qh'y g"
y q'y kn'dg'y g'tqmdcen'tcvg0K'v'j g'Eqwpv{ 'r tqr qugf 'c'tcvg'j ki j gt'y cp'y g'tqmdcen'vz'tcvg.'y gp'y g'ekkl g'pu"
o c{ 'r gvklkqp'hqt'cp'grge'kqp'qp'y g'vz'kpetgcug0"
"

Uj qt vcn<Vj g'gzegu'qh'gzr gpf kwtgu'qxtg'tgxgpwgu'f wtkpi 'c'ukpi ng'ceeqp'v'kpi 'r gtkqf 0"
"

Vczgu<Eqo r wuqt { 'ej cti gu'rgxkgf "d{ 'c'i qxgtpo gpv'vq'hkpcpeg'ugtxlegu'r gthqto gf 'hqt'y g'eqo o qp'dgpghk0'
"

Vcz'Ngx<Vj g'vqcn'co qwpv'vq'dg'tckugf "d{ 'i gpgtcnr' tqr gtv{ 'vzgu'hqt'qr gtcvki 'f gdv'ugtxlegu'r wtr qugu0'
"

Vcz'Tcvg<Vj g'co qwpv'qh'vz'rgxkgf 'hqt'gcej "&322'qh'cuuguugf 'xcnvc'kqp0'
"

Vcz'Tqm<Vj g'qh'lekcn'huv'uj qy kpi 'y g'co qwpv'qh'vzgu'rgxkgf 'ci ckpuv'gcej 'vzr c{ gt'qt'r tqr gtv{ 0'
"

Vtcpuhtu<C'tcpuht'o qxgu'hwpf u'htqo "qpg'ceeqp'v'vq'cpqj gt'kp'qtf gt'vq'eqxgt'gzr gpugu'hqt'y g'tgekr kgpv"
hwpf 0'
"

[lgrf <Vj g'tcvg'gctpgf "qp'cp'kpxguo gpv'dcugf "qp'y g'r tleg'r ckf 'hqt'y g'kpxguo gpv0'
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FINANCIAL POLICIES



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FINANCIAL POLICY

Overview: The Williamson County Commissioners' Court ensures financial stability within the County government by adopting proactive, responsible policies that allow the County to respond to growth and infrastructure needs while maintaining a high standard of County-provided services. This Financial Policy is intended as a guide for the members of Commissioners' Court in evaluating the impact of policies and funding decisions on future County services.

This policy reflects the Court's commitment to sound financial management principles and the Court's willingness to make difficult decisions to ensure the County's long-term operational and financial success.

Goal: The goal of the County is fiscal responsibility, decisions that consider near and long-term impacts, and sound and prudent financial operations. This is done while focusing on a commitment to honesty, reliability and accountability in all financial decisions.

Strategies:

1. Sustain ample cash balance reserve in order to maintain a favorable County bond rating, lower debt issuance costs and promote a solid fiscal position that can respond well to economic fluctuations.
2. Continue proactive bond market strategies in order to issue voter-approved debt at the lowest possible cost.
3. Manage fiscally responsible, balanced budgets which will help the County continue to provide high quality services while minimizing the financial impact on citizens and preventing higher costs to taxpayers in future years. A balanced budget is when there is neither a budget deficit or a budget surplus, when revenues equal expenditures.
4. Manage County growth responsibly while maintaining citizen satisfaction and supporting County government activities.
5. Continue a proactive approach to addressing infrastructure expansion and maintenance by taking advantage of opportunities during periods of growth.
6. Invest in appropriate technology that leverages analysis and reporting capabilities, maximizing investment yields, increasing efficiencies and decreasing personnel costs.
7. Employ effective risk management techniques and respond effectively to changing economic conditions.
8. Assure financial transparency and accountability through regular internal audits and annual, independent audits.
9. Continue to support GFOA standards and achieve excellence in the Comprehensive Annual Financial Report and the Popular Annual Financial Report.

Summary: The County has demonstrated consistency in its planning and execution of the above strategies and is poised to handle all economic events. The County has and will continue to follow conservative values and limit exposure to unnecessary risk. The Williamson County Commissioners' Court recognizes the need to effectively manage short and long-term financial matters. It will continue to act with speed in identifying early opportunities to reprioritize projects and investments and adjust strategies where necessary. The Williamson County Commissioners' Court recognizes:

- Cash flow is key to strategic flexibility
- Early action is necessary to preserve capital
- A periodic examination and possible restructure of operations will maximize resources
- A focus on core activities is essential
- Regular monitoring of financial and operational key performance measurements enhances efficiency and effectiveness

WILLIAMSON COUNTY BUDGET POLICY

Vj g'wgy ct fuj kr "ql'r wdrke' hwpf u'ku' qpg' qh' yj g' i t gcwgu' t gur qpukdrkkgu' yj g' Ego o kukqpgtu' Eqwtv' ku' wungf' y kj 0" Vj gt glqt g. " yj g' guwdrkj o gpv' cpf " o ckwgpcpeg" qh' dwf i gv' r qke{ "ku' etk' kecn' vq" gpwt g" Eqwv{ " qh' kecu" rtqvgev" public interests and promote citizens' confidence in County government..."

K0 I gpgt enRqkeku'

30 Y knko uqp" Eqwv{ " y kn' qr gtcv" qp" c" h' uecn' { gct" y j kej " dgi kpu" qp" Qevdgt " 3^u " cpf gpf u' qp" Ugr vgo dgt " 52^v 0

40 Y knko uqp" Eqwv{ " y kn' eqpvkwqun{ " kf gpvh{ " ctgcu" y kj kp" yj g" Eqwv{ " hqt gxcnwcvqp" kp" qtf gt" vq" ko r tqxg" gh' kekgpe{ " cpf " o cpci g" equu0

50 EquvIDgpghk' uwf kgu' y kn' dg' eqpf wevgf . " y j gt g" cr r tqr tlcvg" cpf " cr r r' ecdrg. " qp" pqp/ tgewt kpi " cpf " tgewt kpi " gzr gpf kwt gu' cu' y gn' cu' ecr kcn' r tqlgew0

60 Cm' tgewt kpi " dwf i gv' kgo u' uj cm' dg' hwpf gf " kp" yj g' i gpgt en' hwpf " qt " tqcf " cpf " dtkf i g hwpf " qr gtcv kpi " ceeqvwu' hwpf u0 " Vj g' chqt go gpv' kpgf " dwf i gv' kgo u' uj cm' dg' hwpf gf htqo " t' gxgpwg" i gpgt cvgf " d{ " yj g" cppwcn' o ckwgpcpeg" cpf " qr gtcv kpu" i gpgt en' hwpf cpf " tqcf " cpf " dtkf i g" hwpf " r tqr gt v{ " cz " r' gx { 0 " Tgewt kpi " gzr gpf kwt gu' ctg" f gh' kpgf cu' kgo u' yj cv' ctg" qpi qkpi " kp" pcwt g" qt " tqwkp g0 " Gzco r ngu' kpenm' g" r gtuqppgn' cpf tgrcvgf " gzr gpugu. " wkrk' kgu" cpf qt " hwn' " gre0 " Tgewt kpi " kgo u' uj cm' P QV" dg dwf i gv' gf " hqt" y kj " gze' gu' hwpf " dcn' p' eglecu' j " t' g' u' t' x' g' hwpf u0

70 Cr r tqxgf " cppwcn' dwf i gu. " y kj " co gpf o gpw' cu' cr r tqxgf " d{ " yj g" Ego o kukqpgtu Eqwtv. " ctg" yj g" o cpci go gpv' eqvtqn' f gxleg" wkrk' gf " d{ " yj g" Eqwv{ 0 " Cppwcn cr r tqr tlcvgf " dwf i gu" ctg" cf qr vgf " hqt" yj g" I gpgt en" Tqcf " cpf " Dtkf i g" cpf " F gdv Ugtxlegu' Hwpf u' cpf " rcr ug' cv' h' uecn' { gct" gpf 0

80 Gcej " f gr ctwo gpv' uj qwf " o cng" gxgt { " gh' hqt v" vq" o cpci g" gzr gpf kwt gu" kp" c" h' uecn' r twf gpv' o cpgt 0 " Cm' r tqi tco u' uj qwf " dg" o qpkqt gf " qp" c" tgi wct " dcuku" vq" gpwt g xkcdk' k' . " p' geguuk' { " cpf " gh' kekgpe{ 0

90 Rtqr qugf " gzr gpf kwt g" tgeqo o gpf cv' kpu' uj cm' kpenm' g' yj g' h' qm' y kpi <

- c0 I gpgt en' Hwpf " qr gtcv kpi " cpf " o ckwgpcpeg" gzr gpf kwt gu
- d0 Tqcf " cpf " Dtkf i g" Hwpf " qr gtcv kpi " cpf " o ckwgpcpeg" gzr gpf kwt gu
- e0 F gdv' Ugtxleg' Hwpf " gzr gpf kwt gu
- f0 Cp{ " cf f k' k' q' cn' l' p' h' q' to cv' k' p' cu' t' gs w' gu' y' f " d{ " yj g" Eqwtv

"

: 0Á Vgej pqrni { " tgs wguu"uj qwf "kpetgcug" vj g" ghhekepe { " qh" Eqwv { " i qxgtpo gpv" d { " ko r tqxkpi " vj g" f grkxgt { " qh" ugtxleg. " tgf wekpi " f vr rkecvkp " qh" f cvc. " kpetgcukpi " vj g" ceewtce { " qh" f cvc. " eqpuqrk cvkpi " f cvc" gpv { " ghqtu. " tgf wekpi " vj g" pgeguukv { " vq" cf f " uchh'kp" hwwtg" { gctu. " ko r tqxkpi " ugewtkv { " cpf " r tkxce { . " qt " dg" tgs wktgf " dgecwug" qh" c" pgy " ucwwqt { " tgs wktgo gpv0

"

; 0Á Hwtpkwtg"uj cm'dg" tgr rcegf " qpn { " y j gp" c" f go qpwtcvf " pggf " j cu" dggp" r tguvvgf " cpf " pqv' kp" eqplwepvqp" y kj " vcpukqkpi " kvq" c" pgy " dwkf kpi " cpf lqt" pgy " rgtuqppgn'cuwo kpi " cp" gzkukpi " r qukvqp" kp" y j lej " hwtpkwtg" j cu" r tglqvwu { " dggp" r tqxkf gf 0

"

320Á k" qtf gt" vq" o clpvkp" ghhekepv" cpf " equv' ghhekvxg" ugtxlegu" vq" vj g" ekk' gpu" qh" Y knko uqp " Eqwv { . " cm' d w f i g v' t g s w g u u " c t g' t g e q o o g p f g f " v q " d g " r t g r c t g f " h t q o " v j g " o q f h k g f . " | g t q / d c u g f " d w f i g v k p i " r t q e g u u " l w u k h { k p i " v j g " r t q r q u g f " g z r g p f k w t g u " c u " y g m' c u' w k k k k p i " v j g " o q u v' e w t t g p v' k p h q t o c v k p " c p f " t g p f " c p c n { u k u 0

"

330Á Y knko uqp " Eqwv { " uggm" vq" cf xcpeg" geqpqo le " f gxgnr o gpv" y kj kp" vj g" Eqwv { 0" Vj g' Eqwv' y kn' eqpvkpwqwu { " uwr r qt v' ghqtu" vq" cf xcpeg" geqpqo le " r tqur gtv { " qh" vj g" Eqwv { " y j gp" kv' hpf u" vj cv' uwej " ghqtu" ctg" kp" vj g" dguv' kvgt guv' qh" vj g' Eqwv { " cpf " ku" ekk' gpu0

"

340Á Vj g' Eqwv { cv' cm' ko gu' y kn' cwgo r v' vq" o clpvkp" qt' ny gt" vj g' r tguv' v' cz' tcv0

"

350Á Nco g' F wem' Rqrk { " - " Uj qwf " cp" grgev { " qhhekn' pqv' uggm' t g / grgev { kp" qt " pqv' dg" t g / grgev { . " 97' " qh" vj g" f gr ctvo gpv' n' d w f i g v' y k m' d g " g p e w o d g t g f " u q " c u " v q " r k o k v' u r g p f k p i " v q " 47' . " g s w c n' v q " v j g " v k o g' t g o c l p k p i " k p " q h h e g 0 " V j k u' k u' k p " c e e q t f c p e g " y k j " V g z c u' N q e c n I q x g t p o g p v' E q f g' 3520 2: 0"

"

"

"

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KK Tgxgpwg'cpf 'Vtcpuigt 'Rqdeku'

"

30Á Y knko uqp " Eqwv { " y kn' guv' d r k u j " w u g t " e j c t i g u " c p f " h g g u " c u " r g t o k w g f " d { " n y " c v " c " n g x g n' t g r c v g f " v q " v j g " e q u v' q h " r t q x k f k p i " v j c v' u g t x l e g " v q " k p e n w f g " f k t g e v' c p f " k p f k t g e v' e q u u 0

"

40Á Y j gp" pgeguuct { . " Y knko uqp " Eqwv { " y kn' r g t o k v' k p e t g c u g u " q t " f g e t g c u g u " k p " w u g t " e j c t i g u " c p f " h g g u 0 " V j g u g " e j c t i g u " c p f " h g g u " u j q w f " d g " o q p k q t g f " c p f " t g / g x c n c v g f " c p p w c m { " d { " g c e j " f g r c t v o g p v' j g c f " c p f l q t " g r g e v g f " q h h e k n 0

"

50Á Vj g' Eqwv { " u j c m' e q p v k p w q w u { " u g g m' r w d r k e " c p f " r t k x c v " i t c p w " c u " y g m' c u " q v j g t " q w u k f g' h w p f k p i " u q w t e g u 0

"

"

60Á Y knko uqp "Eqwpv{ " cmqy u" c" f gr ctvo gpv" j gcf." cr r qkpvf lgrgevgf " qhhekn' qt" j kulj gt "f guki pgg"vq"tgs wguv'kpg"kgó "v'c'puhgtu"vj tqwi j qw'vj g'hkuecn' { gct0"Rwtuwpv" vq"NqecnI qxgtpo gpv'Eqf g"Ugevkqp"3330292."vj g'Ego o kuukqpgtu"Eqwtv'o c{ "ur gpf " Eqwpv{ "hwpf u"qpn{ "kp"utkev'eqo r nkpeg"y kj "vj g"dwf i gv0" Vj g"Ego o kuukqpgtu" Eqwtv'd{ "qtf gt"o c{ "co gpf "vj g"dwf i gv"vq"v'c'puhgt "cp"co qwpv'dwf i gvgf "hqt"qpg" kgo "vq"cpqvj gt"dwf i gvgf "kgo "y kj qw'cwj qtk kpi "cp"go gti gpe{ "gZR gpf kwt g0""

70Á Nkpg"kgó "v'c'puhgtu"dgw ggp": 222"ceeqwpu."o gtk'223352"cpf "ucrt{ "rkpgu"htq"vj g" r wtr qug"qh"o gtk'o qpg{ "cmqecvkqp" cpf "tg/cmqecvkqp" ctg" kpkkcvgf " d{ "J wo cp" Tguqwtegu." hqty ctf gf "vq" the Budget Office and completed by the Auditor's Qhheg0 " Vj gug" v'c'puhgtu" y kn' dg" r megf " qp" vj g" ci gpf c" cu" pggf gf " hqt" Eqo o kuukqpgtu"Eqwtv'cr r tqxcnlt gxlgy 0"

80Á Nkpg"kgó "v'c'puhgtu"kp"vj g"co qwpv'qh"&722"qt"rguu"o c{ "dg"o ckgf "f ktgevn{ "vq"vj g" Dwf i gv"Qhheg"cpf "ctg'pqvtgs wktgf "vq"dg'r megf "qp"vj g"ci gpf c"wpnguu<"

c0Á Vj g" v'c'puhgt " ku" vq" r wtej cug" kgo u" tgs wguvgf " dw" pqv" tgeqo o gpf gf " qt" cr r tqxgf "kp"vj g"dwf i gv"

d0Á Vq'uko r n{ "kpetgcug"qxgtcm'hwpf kpi "kp"c'r ct kewrt "rkpg"kgó "

K40 T gugt xg'Rqdekgu'

30Á Y knko uqp "Eqwpv{ "y kn'o c'kpvk" cf gs wcyg" r xgn" qh" hwpf " dcrpeg" vq" o kki cvg" ewtgpv'cpf "hwwt g"tkuu."o c'kpvk"cp"gzegr vkpcn'dqpf "tcvki ."cpf "hqt"rppi /vgo " r rppkpi 0"

40Á K'ku'ko r gtcvkg"vj cv'cm'f gr ctvo gpv"j gcf u"cu'y gm'cu"grgevgf "qhhekn"eqpvkpvqwu{ " tgxlgv "gZR gpf kwt gu"vq"gpuwt g'hkuecn't gur qpukdkv{ 0"

KX0 Dwf i gv'Co gpf o gpv'Rqdekgu'

30Á Rwtuwpv"vq"NqecnI qxgtpo gpv'Eqf g."Ugevkqp"3330292"*d+."vj g"Ego o kuukqpgtu" Eqwtv'o c{ "cwj qtk g"cp"go gti gpe{ "gZR gpf kwt g"cu"cp"co gpf o gpv"vq"vj g"qtki kpcn' dwf i gv'qpn{ "kp"ecug"qh"ci" txcg'r wdike"pgeguukv{ "vq"o ggv'cp"wpwuwcn'cpf "vphqt guggp" eqpf kkp"vj cv'eqwf "pqv"j cxg"dggp"kpemf gf "kp"vj g"qtki kpcn'dwf i gv'vj tqwi j "vj g"wg" qh'tgcuqpcdn{ "f kki gpv"vj qwi j v'cpf "cwgpvkqp0"

40Á Cmi'dwf i gv'co gpf o gpw'o wu'dg'r megf "qp"vj g'tgi wrt"ci gpf c"htq"eqpukf gtcvkgp"d{ " vj g"Ego o kuukqpgtu"Eqwtv'cpf "cp{ "co gpf o gpw'etgcvki "cp"kpetgcug"kp"dwf i gct{ " eqo o ko gpv'htq"vj g"pgzv'hkuecn' { gct"uj cmi'dg"ur gekhkecm{ "pqvgf 0"

50Á Vj g"tg/cr r tqr tkvkgp"cv"vj g"dgi kppkpi "qh"ci"hkuecn' { gct"qh" hwpf u"eqo o kvgf "wvf gt" xcrlf "r wtej cug"qtf gtu"qh"vj g"Eqwpv{ "dw"wpur gpv'd{ "Ugr vgo dgt"52"vj "qh"vj g"r tkqt"

hæcni' { gct "tgs wkt g" c "dwf i gv'co gpf o gpv'htqo "hwpf "dcmpeg0" Vj gug" co gpf o gpw' ctg" hgy "kp" pcwtg" cpf " y kni' dg" o cf g" qp" c" ecug" d { " ecug" dcuk0 " Vj gug" dwf i gv' co gpf o gpw' j cxg" pq" pgv' ghgev' qp" ur gpf kpi " dw' uko r n' " ej cpi g" vj g" ceeqwpkpi " { gct 'hqt' gzi gpf kwg u0

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"
"

X0 Ecr keni kō r tqxgo gpv'Rqilegu'

"

30Á Ecr keni kō r tqxgo gpv' r tqilegu' kpenmf g" o clqt" gs wkr o gpv. " uqhwy ctg" r wtej cugu" cu" y gm'cu' eqputwewkqp" cpf "tgo qf grkpi "tgs wktkpi "gz vgpukxg' hwpf kpi 0'

"

40Á Gcej "f gr ctwo gpv'ku" gpeqwtci gf "vq" w f cvg" vj gk" ecr keni r tqilegu' r rcp" hqt "vj g" pgzv' hkg" { gct u" uq" vj g" Dwf i gv' Qhleg" o c { " eqpuqrf cvg" vj gug" kp vq" c" hkg/ { gct " Ecr keni kō r tqxgo gpv'Rrcp0" F gr ctwo gpw' kp" c" eqo o qp" hwpevkqpcn' ctgc" uj qwf " eqqr gtcvg" kp" r rcpkpi " hqt" ecr keni r tqilegu' chgevkpi " vj g" gpvt g' hwpevkqp" qh' vj cv' r ct wewct " ctgc0" Dwf i gv' kpi " cpf " cmqecvkqp" qh' hwpf u' hqt" ecr keni r tqilegu' y kni' dg" o cf g" qp" vj g" dcuku' qh' rpi / vgo " r rcpkpi 0'

"

50Á Ecr keni kō r tqxgo gpv' r tqilegu' o c { " dg" r ckl' htqo " ewtgpv' t g x gpwgu. " ecuj " t g u g t x g u " q t " d q p f u 0 " D q p f u " q t " q v j g t " h q t o u " q h ' f g d v ' y k n i ' p q t o c m { " d g " w u g f " h q t " e c r k e n i r t q i l e g u " y j g p " c r r t q r t k v g 0'

"

60Á Vj g" ugrgevkqp" qh' hwtpkwg. " hcdtleu. " eqmt" ej qlēgu" cpf lqt" o cvgtkcu" wugf " kp" vj g" eqputwewkqp ltgo qf grkpi " qh" Y knico uqp" Eqwpv' " hcekrkkgu" y kni' dg" o cf g" d { " vj g" Y knico uqp" Eqwpv' " Hcekrkkgu" F kxkukqp" uwdlgev' qpn' " vq" vj g" Y knico uqp" Eqwpv' " Commissioner Court's authority to override or otherwise modify such selection decisions pursuant to the Williamson County Commissioners Court's facilities r qy gtu. " cu" ku" eqphgttgf " d { " vj g" Eqpukwkwqp" cpf " vj g" rcy u" qh' vj g" Ucvg" qh' Vgzcu0" Gxgt { " ghqt v' y kni' dg" o cf g" vq" o clpvcp" c" r tqhguukqpcn' cr r gctcpeg" cpf " r tqxkf g" wphqto kv' " cpf " ucpcf ctf k' cvkqp" kp" Y knico uqp" Eqwpv' " hcekrkkgu0" Hwpf kpi . " y j gtg" cr r rkecdrg. " hqt" vj g" cdqxg/ o gpvkppgf " hcekrkkgu" gpj cpego gpw" o c { " t g u k f g " k p " v j g " Y k n i c o u q p " E q w p v { " H c e k r k k g u " f g r c t w o g p v c n i d w f i g 0'

"

70Á Vj g" ugrgevkqp" qh' hmqtkpi . " r clpv. " ni j vpi . " J XCE" cpf " grgetkēcn' hcekrkkgu" gpj cpego gpw" kp" kpf kxkf wcnr gtuqpcn' qh' hēgu" y kni' dg" o cf g" d { " vj g" Y knico uqp" Eqwpv' " Hcekrkkgu" F kxkukqp" uwdlgev' qpn' " vq" vj g" Y knico uqp" Eqwpv' " Eqo o kuukqpgt" Court' u" cwj qtkv' " vq" qxgttkf g" qt" qvj gty lug" o qf kh' " uwej " ugrgevkqp" f gekukapu" pursuant to the Williamson County Commissioners Court's facilities powers, as is eqphgttgf " d { " vj g" Eqpukwkwqp" cpf " vj g" rcy u" qh' vj g" Ucvg" qh' Vgzcu0" Gxgt { " ghqt v' y kni' dg" o cf g" vq" o clpvcp" c" r tqhguukqpcn' cr r gctcpeg" cpf " r tqxkf g" wphqto kv' " cpf " ucpcf ctf k' cvkqp" kp" vj gug" ctgcu0' " Hwpf kpi . " y j gtg" cr r rkecdrg. " hqt" vj g" cdqxg/ o gpvkppgf " hcekrkkgu" gpj cpego gpw" o c { " t g u k f g " k p " v j g " Y k n i c o u q p " E q w p v { " H c e k r k k g u "

"
"

f gr ctvo gpcn'dwf i gv0'Cm'hcekx\ 'ej cpi gu'T'utwewtcn'o qf hkecvkpu'o wuv'j cxg'yj g"
cr r tqxcn'qh'yj g'Hcekxku'F gr ctvo gpv0'
"

80Á Nhg'e{ eng'tgr mego gpw.'f ghkpgf "cu"cecr kcn'ko r tqxgo gpv'cpcn| gf "hqt"nhg'e{ eng"
ghhekgpe{ 'y kj "c'uej gf wgf "gpf "qh'nhg.'y kn'dg"gxcmcvgf "hqt'yj g'hqmjy kpi <
"

- Á Gzr gev'f "nhg"qh'yj g'tgr mego gpv'gs wkr o gpv'
- Á Ci g'qh'ewtgpv'gs wkr o gpv'dgkpi 'tgr megf "
- Á Tgr ckt'f qmctu'ur gpv' [VF "
- Á Kuwgu'y kj 'ewtgpv'u{ uvg o lgs wkr o gpv'
- Á Equv'TDgpghk'qh'tgr mego gpv'
- Á Rj cug'kp'Cr r tqcej 'xu0Cm'cv'Qpeg'Hwpf kpi "
- Á Equv'ucxkpi u'qh'tgr mego gpv'kgo "
- Á Tgewtkpi 'equu'cuqekcvgf 'y kj 'tgr mego gpv'kgo "
- Á Gzvgtpcn' tguqwtegu" tgs wktgf " vq" uwr r qtv' tgr mego gpv' kgo " vq" kpenwf g"
gzvgtpcn' ci gpeku." o ckpvgpcep" eqpvtcev' ci tggo gpw' cpf lqt" kpvgtpcn'
f gr ctvo gpw"

XI Rgt uqppgrRqdekgu'

30Á K'ku'yj g'r tkqtk\ "qh'yj g'Eqwtv'vq'r tqxkf g'cf gs wcvg"cpf "s wcn'k'f "uchh'kpi "hqt"qhhekgu"
cpf "f gr ctvo gpw"y j kg"gpwtkpi "ghhekgpe{ 0""Tgs wguu"hqt"uchh'uj qwf "dg"o cf g"
qpn' " hqt" pgy " r tqi tco u" cpf lqt" wr qp" f go qpwtcvgf " kpetgcugu" kp" ugtxleg"
tgs wktgo gpw" yj cv' ecppqv' dg" o gv' y kj " ko r tqxgf " vgej pqrqi { " qt" ej cpi gu" kp"
r tqegf vtgu0'
"

40Á Rqukkqpu"y km'qpn' " dg"tgeqo o gpf gf " cpf " cr r tqxgf " y j gp" c" xgtk'kcdrg" pggf " ku"
f go qpwtcvgf 0"Ego r ngv" f qewo gpcv'kqp"vq" kpenwf g'cp{ " cr r r'kcdrg" cpf " xgtk'kcdrg"
ucv'k'leu." o gvt'leu." eqo r r'kcp" tgs wktgo gpw." lqd" f guetkr v'kqp." gve0' uj qwf " dg"
r tqxkf gf "cv'yj g'vko g'qh'yj g'tgs wgu0'
"

50Á Vj g" Eqwtv' gpeqwtci gu" cpf " uwr r qtv" vj g" cmqecv'kqp" qh' hwpf kpi " vq" gpwtg" vj g"
County's work force is properly trained. It is recommended that all department
j gcf u' cu" y gm' cu" grgev'f " qh'hekcnu" cf f k'kqpcn' " uwr r qtv' t'gcuqpcdrng" eqpv'k'kpi "
gf wecv'kqp'tgs wguu0'
"

60Á Vj g" Eqwtv' utlxgu" vq" gpwtg." y j gtg" r quikdrng" cpf " r tcevekn" vj cv' go r m' { gg"
eqo r gpcv'kqp"y km'dg"eqo r gv'k'xg"y kj " qvj gt" uko k'ctn' " ukwcvgf " eqwp'v'gu" cpf lqt"
mqecno' vplekr crk'kgu0'
"

70Á Vj g'Dwf i gv'Qh'heg'y kn'o ckp'ckp" c'dwf i gv'qp" gcej 'r qukkqp" kp" cp' gh'qt'v'vq' kf gpv'kh' "
"gzegu" funds available for the purpose qh'tgetv'k'kpi ."tg/encu'k'hecv'k'kpu" cpf "tg/
qti cpk' cv'k'pu0'" Rqukkqp" eqpvtqn'y km'dg" wkn' gf " qp" cm'ucrt { " r'kpg" kgo u'y kj " vj g"
gzegr v'kqp" qh'r'kpg" kgo "223329." Vgo r qtct { " cpf " Ugc'qpcrno'" O qpkgu'tgo ckp'kpi " kp" c"
"

ucrt y line due to a position being vacant may not be used to increase a position's
ucrt { ltcv "qh" r c { "dw" o c { "dg" wugf "v" r c { "qw" rxcxg" vko g" y j gp" c" r qukkqp" ku"
xcecvgf 0""

"

80Á Cnlp gy n { "etgcvf "r qukkqpu" y kn'dg" hwpf gf "cv" y g" o kpk wo "qh" y g" r c { "i tcf g0""

"

90Á Tg/ercuuklec vqpu" y kn'dg" hwpf gf "kp" ceeqtf cpeg" y kj "ewtgpv" r qrke { 0'

"

: 0Á O gtk' hwpf kpi " *qdlgev" eqf g" 223352+ " o c { " qpn { " dg" wugf " hqt" o gtk'
r gthqto cpeglr wtr qug" kp" ceeqtf cpeg" y kj " ewtgpv" r qrke { 0' " Cm" o gtk' hwpf kpi "
tgo clkpi "kp" ucrt { " rpg" 223352" y kn' tqm' hqy ttf " gcej " hucen { gct 0' " O gtk' hwpf u."
qpeg" cmqecvgf "v" c" r qukkqp. " o c { " pqv" dg" o qxgf " dcm' kv" y g" o gtk' rpg. " qdlgev"
eqf g" 2233520' " O gtk' hwpf kpi lecrewrcvqpu" ctg" dcugf " qp" cm' hmgf hphmgf. " hwn/
vko glr ctv vko g" r qukkqp/ dcugf " urqu0' " P gy " r qukkqpu" ctg" gzenwf gf " htqo " o gtk'
hwpf kpi " dw" cmqy gf " w" "v" c" 7' " o gtk' lpetgcug" chgt"; 2' f c { u0'

"

; 0Á "Gs wr o gpv Uwr r rgu" tgs wugf " kp" y g" dwf i gv" kp" eqplwpevqp" y kj " ur gekn'
vgo ulqr gtcvqpu" y kn' pqv" dg" hwpf gf " htqo " y g" i gpgten' hwpf " dwf i gv" wpguu"
gzt guun { " cwj qtk gf lcr r tqxgf " d { " y g" Ego o kuukpqtu" Eqwt v0' " Nngy kug. " rpg" kgo " "
vcpuhgt " tgs wugu" hqt " c" uko knct " r wtr qug" o c { " dg" f gpkf 0'

"

320Á Tgeqo o gpf gf " r c { " ej cpi gu" y kn'dg" cr r rkgf " cu" hqmgy u<

"

"" O GTK' y kn'dg" cr r rkgf "v" <

"

c0Á Cewcn' Ucrt { "cu" qh' O ctej "53uv" kh' c" r qukkqp" ku' hmgf "
d0Á Vj g" dwf i gv" qp" y g" r qukkqp" cu" qh' O ctej "53uv" kh' r qukkqp" ku' xcecpv"
e0Á O gtk' y kn' pqv" dg" hwpf gf " qp" pgy " r qukkqpu"

"

EQNC" y kn'dg" cr r rkgf "v" <

"

c0Á Cewcn' Ucrt { "cu" qh' O ctej "53uv" kh' c" r qukkqp" ku' hmgf "
d0Á Vj g" dwf i gv" qp" y g" r qukkqp" cu" qh' O ctej "53uv" kh' r qukkqp" ku' xcecpv"
e0Á EQNC" y kn'dg" cr r rkgf "v" pgy " r qukkqpu"

"

Cr r rlec vqp" qh' lpetgcugu" y kn' qeewt " kp" y ku' qtf gt < " Tg/ercuu. " EQNC" cpf " y gp" o gtk'

"

330Á Tgi ctf nguu" qh' hwpf kpi " uqwt eg. " y g" Ego o kuukpqtu" Eqwt v' j cu" gzt guu" cwj qtk { "v" "
ugv' cm' eqo r gpucvqpu ucrt kgu" hqt " Y knco uqp" Eqwv { " r qukkqpu0'

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XKKO Hggv'Rqrlkgu'

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30Á Xgj kerg" cpf " j gcx{ " gs wkr o gpv" tgr rnego gpv" hwpf kpi " y km' dg" cmqecvzf " vq" gcej " f gr ctvo gpv" y j gp" pgeguuct{ " kp" ceeqtf cpeg" y kj " vj g" Hggv' O cpci go gpv" Tgr rnego gpv" Rtqi tco 0' " Xgj kerg" cpf " j gcx{ " gs wkr o gpv" tgr rnego gpv" tgeqo o gpf cvkqpu'y km'dg'tgxkgy gf "hqt"vj g'hqmvy kpi <

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c0Á O kgu'qt"j qwtu'cu'cr r rkecdrg"
d0Á O ckpvpcpeg"
e0Á V{r g'qh'Xgj kerg"l'Gs wkr o gpv'T gs wguvf "
f 0Á Hwgn'Ghkekgpe{ "
g0Á Ci g'qh'Xgj kerg"
h0Á Xgj kerg"l'Gs wkr o gpv'Wkrk cvkqp"

"

40Á Hwpf kpi "y km'qpn{ "dg'tgeqo o gpf gf "hqt"vj g'ej cpi kpi "qh'mji q li tcr j leu'cu'xgj kergu" ctg"tgr rnegf l'gvt gf "wprguu"i tcr j leu'ctg"y qtp lf co ci gf "dg{ qpf "tgr ck "cpf "ctg"pq" npi gt'xkukrg0""

"

"

"

XKKO Wplhqt o 'Rqrlkgu'

"

Wplhqt o "hwpf kpi "may"dg"r tqxkf gf "vq"ugt xg" c"r wdrke"r wtr qug"l'g0'qvw'kp"vj g'hgrf "cpf "hqt" f gr ctvo gpvullpf kxf wcu"y j q" c+"tgs wkt g"tgi wct" cpf "tgewttkpi "r wdrke"eqpcev"d+"tgs wkt g" erget"kf gpv'hecvkqp"vq"vj g'r wdrke"qt"e+"y j gt g" c" f go qput cvzf "pggf "ku"et gcvzf "hqt" f k'k'p'ev' ugr ctecvkqp" dgvy ggp" uchh" cpf " r qr wrcvqp" l'g0' f gr wv{ " xu0' kpo cvg." f gvpv'kqp" qh'hegt" xu0' r qr wrcvqp."gve0'

"

Vj g'hqmvy kpi "wplhqt o "etkgtk"o wuv'dg"o gv<

"

30Á Vj g'wplhqt o "kgo "o wuv'dg'tgs wkt gf "f ckn{ "y gct"d{ "vj g"grgevf "qh'heknlf gr ctvo gpv" j gcf 0'

40Á C" f gr ctvo gpv'wplhqt o "r qrlke{ "o wuv'dg'r tqxkf gf "cv'vj g'vko g'hwpf kpi "ku'tgs wguvf " vq"l'penmf g"dw'pqv'no kgf "vq+'s wcpvkv{ "qh'wplhqt o u'r tqxkf gf ." r qukkqpu'tgs wkt kpi "c" wplhqt o "kgo ."kgo k cvkqp"qh'wplhqt o "kgo u'cpf "qp/i qkpi "tgr rnego gpv'qh'uwej " kgo u0'

50Á Wplhqt o "kgo u'o wuv'pqv'dg'gcukn{ "eqpxgtvzf "vq"gxgt { f c{ "y gct"l'g0'lgcpu."ecr u."v uj ktu"*c"r cvej lgo drgo lmqi q"qp"vj g'wplhqt o "kgo "f qgu"pqv'pgeguuctkn{ "r t'gxgpv'kv" l'rqo "dglpi "gcukn{ "eqpxgtvzf +0'

60Á Hqqvy gct"y km'qpn{ "dg'hwpf gf "kh'k'ku'c"ur gekcn{ "kgo "tgs wkt gf "hqt"j gcnj "cpf "uchgv{ " l'g0'ddqvu'hqt"o qvqt "wplku0'

70Á Hwpf kpi "hqt"qwgty gct"uwej "cu'l'cengw'cpf "r tqvgevkxg'i gct"y km'qpn{ "dg" recommended if an employee's job duties must be performed outdoors qp" c" tggular basis and the employee's personal ouvty gct"ku'pqv'r gto kvgf 0'

"

80ÁUj qvi wpuΓkngu'y kn'dg'hwpf gf 'hqt'gcej 'f gr w{ 'kh'hwpf kpi 'ku'exckrdng0'Rgtuqpen'
i mēemilj cpf i wpu."cu'y gm'cu'cp{ "cuuqekcvgf "cf f /qpu'vq'r gtuaqpenj cpf i wpu."ctg'vq"
dg'hwpf gf lr tqxkf gf "d{ 'vj g'f gr w{ 0'

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Ncuw'Cr r tqxgf '32 B B; "

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Debt Management Policy

Goal

To provide a debt management policy which recognizes the capital improvement needs of a growing County balanced by the taxpayer's ability to pay. The County will, at all times, manage its debt and financial position in order to maintain the highest credit ratings possible.

Purpose

The basic purpose of this policy is to provide a conceptual framework for the issuance and management of debt.

Factors Important to the Issuance of Debt

- ☞ Legal constraints on debt capacity and various financing alternatives.
- ☞ The urgency of the proposed capital improvement.
- ☞ Cost of delayed construction.
- ☞ Willingness and financial ability of the taxpayers to pay for the capital improvements.
- ☞ Proper balance between internal (pay as you go basis) and external (debt) financing based on prevailing interest rates, cash on hand and other market considerations.
- ☞ Reimbursement Resolutions should be utilized in order to limit the number of issues sold and frequency of sales in a 12 – 18 month period, minimizing costs. However, use of Reimbursement Resolutions should be based on General Fund balance goals and policy objectives.
- ☞ The financial condition of the County.
- ☞ The types, availability and stability of revenues to be pledged for repayment of the debt.
- ☞ Type of debt to be issued.
- ☞ The nature and asset life of the projects to be financed.

Debt Management Policies

1. Capital improvements may be financed by debt to be repaid from available revenue sources pledgeable for same.
2. Cash surpluses, to the extent available and eligible for the purpose, should be used to finance scheduled capital improvements as outlined in the fund balance policy.
3. The County may issue debt for the purposes of constructing or acquiring capital improvements and for making major renovations to existing capital improvements.
4. All capital improvements financed through the issuance of debt will be financed for the lesser of useful life of the improvements or 30 years.
5. Operating expenses will not be incurred from dollars being paid by a debt issuance.
6. The County will not construct or acquire a public facility without including the operation and maintenance costs of the facility in the annual budget.
7. The County will ensure that an adequate system of internal control exists so as to provide reasonable assurance of compliance with appropriate laws, rules, regulations, and covenants associated with outstanding debt.

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8. Revenue sources will only be pledged for debt when legally available. In situations where those revenues have previously been used for operation and maintenance expenses (general operating expenditures), they will only be pledged for debt when other sufficient revenue sources are available to replace those sources to meet operation and maintenance expenses (general operating expenditures).
9. The County will market its debt through the use of competitive bid whenever feasible, cost effective and advantageous to do so. However, it is recognized that, in some situations, certain debt issues or market conditions dictate marketing the debt via negotiated sale.
10. The County will continually monitor its outstanding debt in relation to existing conditions in the debt market and will payoff or refund any outstanding debt when sufficient cost savings can be realized.
11. Credit enhancements will be used only where the anticipated present value savings of reduced interest expense exceeds the cost of the credit enhancement.
12. The County will attempt to issue debt that carries a fixed interest rate. However, certain circumstances may warrant the issuances of variable rate debt. In those instances, the County should attempt to stabilize the debt service payments through the use of an appropriate stabilization arrangement.
13. The debt rate will not exceed 25% of the total tax rate.
14. The County Auditor's office shall establish a system of record keeping and reporting to meet the arbitrage rebate compliance requirements of the federal tax code. This process may be outsourced as needed. Additionally, general financial reporting and certification requirements embodied in bond covenants shall be monitored to ensure compliance with all debt covenants.
15. The Investment Committee will oversee the investments related to debt management.

Policy Review

This policy should be jointly reviewed by the Commissioners Court and the County Auditor's Office every three years, notwithstanding the fact that more frequent reviews may be performed as deemed necessary.

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WILLIAMSON COUNTY INVESTMENT POLICY

December 15, 2009

I. INVESTMENT AUTHORITY

In accordance with Section 116.112(a) of the Local Government Code and/or Title X, Chapter 2256, Section 2256.005 (f) and (g), the Williamson County Treasurer, under the direction of the Williamson County Commissioners' Court (the "Court"), may invest the County funds that are not immediately required to pay obligations of Williamson County (the "County"). The Treasurer shall act as the Investment Officer of the County. The Commissioners' Court may designate one or more county officers or employees as Investment Officers to assist the Treasurer in investment related duties.

Not less than annually, the Court shall adopt a written resolution stating that it has reviewed the Investment Policy and that the written instrument so adopted shall record any amendments made to the Investment Policy.

This Investment Policy and Strategy applies to all County funds including General Revenue, Road and Bridge, Tobacco, Construction, Reserve funds, Debt Service funds and fund of the County Benefits Program. Additional non-county funds are listed in Section IX of this policy.

II. SCOPE

This Investment Policy and Strategy applies to all County funds including General Revenue, Road and Bridge, Tobacco, Construction, Reserve funds, Debt Service funds and funds of the County Benefits Program. Additional non-county funds are listed in Section IX of this policy.

III. INVESTMENT OBJECTIVES

111.1 General Statement

Funds of the County will be invested in compliance with federal and state laws, this investment policy and written administrative procedures. The County will invest according to investment strategies for each group of funds as they are adopted by the Court's resolution.

111.2 Safety and Maintenance of Liquidity

The County is concerned about the return of its principal; therefore, safety of principal is a primary objective in any investment transaction. The County's investment portfolio must be structured in conformance with an asset/liability management plan that provides for liquidity necessary to pay obligations as they become due.

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111.3 Diversification

It will be the policy of the County to diversify its portfolio to eliminate the risk of loss resulting from a concentration of assets in a specific maturity (save and except zero duration funds), a specific issuer or a specific class of investments. Investments of the County shall always be selected to provide stability of income and reasonable liquidity.

111.4 Yield

The yield objective of the County is to earn the maximum return on its investments within policy guidelines imposed by safety and liquidity objectives, investment strategies for each group of funds as well as state and federal law governing investment of public funds. Investment performance will be measured by weighted average yield to maturity at cost.

111.5 Maturity

Portfolio maturities will be structured to meet the obligations of the County first and then to achieve the highest rate of return of interest. When the County has funds not required to meet current-year obligations, maturity restraints will be imposed upon the investment strategy for each group of funds. The maximum allowable stated maturity of any individual investment owned by the County is three (3) years.

111.6 Quality and Capability of Investment Management

It is the County's policy to provide training as required by the Public Funds Investment Act. Periodic training in investments policy and procedures for the County Investment Officer and members of the Investment Advisory Committee will be provided through courses and seminars offered by professional organizations and associations in order to ensure the quality and capability of county investment decisions. The County Investment Officer will be required to attend at least ten (10) hours of investment training each year provided through an independent source approved by the County Commissioners' Court or the Investment Advisory Committee. Investment Advisory Committee members shall also be required to attend at least ten hours of investment training within every two (2) calendar years. Certification of training for the Investment Officer and the Investment Advisory Committee members will be presented for acceptance and entry into the official minutes of the Court.

111.7 Competitive Bidding

In order to achieve a fair market price in all its investment transactions, the County requires a competitive bidding process for all individual security purchases and sales except for transactions in money market mutual funds, local government investment pools and depository "sweep" products.

At least three bids or offers must be solicited for all other transactions involving individual securities. The County's Investment Advisor is also required to solicit at least three bids or offers when transacting trades on the County's behalf. In situations where the exact security being offered is not offered by other dealers, offers on the closest comparable investment may be used to establish a fair market price for the security.

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111.8 Investment Advisors

The County may designate, with approval from the Court, a professional investment advisory firm, registered with the Securities and Exchange Commission under the 1940 Investment Advisors Act, as well as the State Securities Board to assist the County in the management of its funds. This Investment Advisor shall act solely in an advisory and administrative capacity within the guidelines of this policy. The County's relationship with the advisor shall be governed by a formal management contract between the two parties.

IV. INVESTMENT OBJECTIVES

The overall investment objectives of the County shall be to:

- ✓ Á Match the suitability of investments to financial requirements;
- ✓ Á Achieve safety of principal;
- ✓ Á Maintain required liquidity;
- ✓ Á Diversify the portfolio by investment type, issuer and maturity sector; and
- ✓ Á Seek the highest possible yield within policy and cash flow constraints.

V. INVESTMENT RESPONSIBILITY AND CONTROL

V.1 Investment Advisory Committee

The Investment Advisory Committee reviews investment policies and procedures, investment strategies, and investment performances. Members of the Committee include the County Judge, a County Commissioner, the Tax Assessor/Collector, and the County Auditor. The County Investment Officer will serve as an ex-officio member of the committee. Members should have demonstrated knowledge and expertise in the area of finance, investments, or cash management. The Chair of the Committee will be elected by the Committee and the meetings will be quarterly or more frequently if needed.

V.2 Liability of Investment Officer

The County Investment Officer is not responsible for any loss of County funds through the failure or negligence of the depository. This policy does not release the Investment Officer, or any other person for a loss resulting from any act of official misconduct, or negligence, or for any misappropriation of such funds. The designated Investment Officers shall perform their duties in accordance with the adopted Investment Policy and internal procedures. Investment Officers acting in good faith and in accordance with these policies and procedures shall be relieved of personal liability.

V.3 Audit

The Court will review the Investment Policy and Strategies annually and, at a minimum, will have an annual compliance audit of management controls on investments and adherence to established investment

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policies. The independent auditor will report the results of the audit to the Court after completion of the audit.

V.4 Standard of Care

Investments shall be made with judgment and care, under prevailing circumstances, that a person of prudence, discretion, and intelligence would exercise in the management of the person's own affairs, not for speculation, but for investment, considering the probable safety of capital and the probable income to be derived. Investment of funds shall be governed by the following investment objectives, in order of priority: preservation and safety of principal; liquidity; and yield.

In determining whether the investment officer has exercised prudence with respect to an investment decision, the determination shall be made taking into consideration:

- ✓ Áthe investment of all funds, or funds under the County's control, over which the Investment Officer had responsibility rather than a consideration as to the prudence of a single investment; and
- ✓ Áwhether the investment decision was consistent with the written investment policy of the County.

V.5 Investment Institution Defined

The County Investment Officer shall invest County funds with any or all of the institutions or groups consistent with federal and state regulations and approved by the Court.

V.6 Qualifications for Approval of Broker/Dealer

A written copy of the investment policy shall be presented to any person offering to engage in an investment transaction with the County. The qualified representative of the business organization seeking to sell an authorized investment shall execute a written instrument, provided by the County that the business organizations has:

- ✓ Áreceived and thoroughly reviewed the investment policy of the County; and
- ✓ Áacknowledged that the organization has implemented reasonable procedures and controls in an effort to preclude imprudent investment activities arising out of investment transactions conducted between the County and the organization.

The investment officer may not buy any securities from a person who has not delivered to the County the instrument signed by the qualified representative.

Along with the signed affidavit the business organization shall supply the County with the following:

- ✓ ÁCompleted Broker/Dealer questionnaire.
- ✓ ÁCompleted Anti-Collusion Agreement.
- ✓ ÁFinancial statements (to be provided annually).
- ✓ ÁDelivery instructions.
- ✓ ÁFinancial Institutions Regulatory Authority (FINRA) Certification Proof.
- ✓ ÁTexas State Securities Commission Registration Proof.

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On an annual basis, the Investment Advisory Committee shall review, revise and adopt a list of qualified brokers authorized to engage in investment transactions with the County.

If the County chooses to utilize the services of an Investment Advisor, the advisor shall be responsible for performing due diligence on the dealers with which it conducts investment transactions, shall present to the Investment Advisory Committee a list of approved broker dealers from which it obtains competitive offers and shall sign the required affidavit on behalf of these approved broker dealers.

V.7 Standards of Operation

The County Investment Officer shall develop and maintain written administrative procedures for the operation of the investment program set by the Commissioners' Court of the County. The County Investment Officer shall determine the amount of cash available for payments by the County, invest the funds not required in the performance of that duty, and shall exercise good judgment and discretion to effectuate the policies herein set forth. The County Investment Officer shall be authorized to delegate to an employee(s) the authority to place orders for such investments and to perform all acts required to acquire, pay for, hold, sell, exchange, tender or collect investments. Such designated employee(s) must have achieved the same certifications and training hours as the County Investment Officer.

V.8 Delivery vs. Payment

It will be the policy of the County that all investment securities shall be purchased using "Delivery vs. Payment" (DVP) method through the Federal Reserve System. By doing so, the County funds are not released until the County has received through the Federal Reserve wire, the securities purchased.

V.9 Standard of Ethics

The designated Investment Officers shall act as custodians of the public trust avoiding any transaction, which might involve a conflict of interest, the appearance of a conflict of interest, or any activity, which might otherwise discourage public confidence. Investment Officers shall refrain from personal business activity that might conflict with proper execution of the investment program or might impair their ability to make impartial investment decisions. Additionally, all Investment Officers shall file with Williamson County and the Texas Ethics Commission, a statement disclosing any personal business relationship with any organization seeking to sell investments to the County; or, any relationship within the second degree of affinity or consanguinity to an individual seeking to sell investments to the County. For purposes of this subsection, an Investment Officer has a personal business relationship with a business organization if:

- ✓ Áthe Investment Officer owns 10 percent or more of the voting stock or shares of the business organization or owns \$5,000 or more of the fair market value of the business organization;
- ✓ Áfunds received by the Investment Officer from the business organization exceed 10 percent of the Investment Officer's gross income for the previous year; or
- ✓ Áthe Investment Officer has acquired from the business organization during the previous year investments with a book value of \$2,500 or more for the personal account of the Investment Officer.

V.10 Downgrade Provision for Investment Ratings

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An Investment that requires a minimum rating does not qualify as an authorized investment during the period the investment does not have the minimum rating. The County shall take all prudent measures that are consistent with its Investment Policy to liquidate an investment that does not have the minimum rating.

VI. INVESTMENT REPORTING

VI.1 Portfolio Market Valuation

All securities held in the County investment portfolio shall be priced at the current market value on a quarterly basis and reported as part of the Quarterly Investment Report. Regular mark-to-market pricing will ensure awareness of portfolio value and price volatility by County officials. Market values should be obtained from a reputable and independent source including but not limited to Bloomberg, the Wall Street Journal and Interactive Data Corporation (I DC).

VI.2 Quarterly Investment Report

Not less than quarterly, the investment officer shall prepare and submit to the County Investment Advisory Committee a written report of investment transactions for all funds for the preceding reporting period within a reasonable time after the end of the period. The report must:

1. Describe in detail the investment position of the County on the date of the report;
2. Be signed by the investment officer of the County;
3. Contain a summary statement of each pooled fund group that states:
 - ✓ Beginning market value for the reporting period;
 - ✓ Additions and changes to the market value during the period; and
 - ✓ Ending market value for the period;
4. State the book value and market value of each separately invested asset at the beginning and the end of the reporting period by the type of asset and fund type invested;
5. State the maturity date of each separately invested asset that has a maturity date;
6. State the account or fund or pooled group fund in the County for which each individual investment was required; and
7. State compliance of the investment portfolio of the County as it relates to:
 - ✓ Strategy expressed in the County's investment policy; and
 - ✓ Relevant provisions of the chapter.

The independent auditor shall review reports annually with findings presented to the Court.

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VI.3 Notification of Investment Changes

It shall be the duty of the Investment Officer of the County to notify the Court of any significant changes in current investment methods and procedures prior to their implementation, regardless of whether they are authorized by this policy or not.

VII. INVESTMENT COLLATERAL AND SAFEKEEPING

VII.1 Collateralization Policy

Consistent with the requirement of State law, the County requires that all bank deposits to be federally insured or collateralized with authorized securities. Financial institutions serving as county depositories are required to sign a Depository Agreement with the County and the County's safekeeping agent. The safekeeping portion of the Agreement will define the County's rights to collateral in the event of default, bankruptcy, or closing and will establish a perfected security interest in compliance with federal and state regulations. In addition, repurchase agreements must be fully collateralized during the term of the agreement.

VII.2 Allowable Collateral

Securities eligible as collateral are defined by the Public Funds Collateral Act, as amended, and include all securities permitted under the Public Funds Investment Act. Collateral adequacy shall be verified against monthly safekeeping reports. More frequent verification may be required during periods of high market volatility.

Certificates of Deposit

The market value of the principal portion of collateral pledged for certificates of deposit must at all times be *equal to or greater than* the par value of the certificate of deposit plus accrued interest, less the applicable level of FDIC insurance.

Repurchase Agreements

A repurchase agreement's collateral level must be maintained at or above 102% of the agreement's outstanding balance plus accrued interest.

VII.3 Correcting Collateral Deficiencies

Certificates of Deposit

If the collateral pledged for a CD falls below the par value of the deposit, plus accrued interest less FDIC insurance, the Bank issuing the CD will be notified by the Investment Officers and will be required to pledge additional securities no later than the end of the next succeeding business day.

Repurchase Agreements

If the value of the securities underlying a repurchase agreement falls below the margin maintenance levels specified above, the Investment Officers will request additional securities. If the repurchase agreement is

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scheduled to maturity within five business days and the amount is deemed to be immaterial, then the request is not necessary.

VII.4 Collateral Substitution

Collateralized certificates of deposit and repurchase agreements often require substitution of collateral. Any broker, dealer or financial institution requesting substitution must contact the Investment Officers for approval and settlement. The substituted security's value will be calculated and substitution approved if its value is equal to or greater than the required security level. Substitution is permitted, but should be limited, if possible to minimize potential administrative problems and transfer expense.

VII.5 Safekeeping

All purchased securities shall be held in safekeeping in a County account at a third party financial institution, or with the Federal Reserve Bank.

All certificates of deposit, insured by the FDIC, purchased outside the County Depository Bank shall be held in safekeeping by the County.

All pledged securities by the County Depository Bank shall be held in safekeeping with the Federal Reserve Bank.

VIII. INVESTMENT TYPES

VIII.1 Authorized Investments

The County Investment Officers shall use any or all of the following authorized investment instruments consistent with Title X, Chapter 2256 of the Texas Government Code:

1. Obligations of the United States or its agencies and instrumentalities, including letters of credit;
2. Direct obligations of this state or its agencies and instrumentalities;
3. No-load money market mutual funds if the mutual fund:
 - ✓ Áis regulated by the SEC;
 - ✓ Áhas a dollar-weighted average stated maturity of 90 days or less;
 - ✓ Áincludes in its investment objectives the maintenance of a stable \$1.00 net asset value per each share;
 - ✓ Áis limited as to the amount invested per the requirements set forth in Chapter 2256, Government Code Section 2256.014; and
 - ✓ Áhas supplied the County with a prospectus and other information required by the Securities Exchange Act of 1934 or the Investment Company Act of 1940;

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- 4.Á Other obligations, the principal and interest of which are unconditionally guaranteed or insured by, or backed by the full faith and credit of, this state or the United States or their respective agencies or instrumentalities;
- 5.Á Obligations of states, agencies, counties, cities, and other political subdivisions of any state rated as to investment quality by a nationally recognized investment firm not less than A or its equivalent;
- 6.Á Certificates of deposit, if issued by a state or national bank located in this state and:
 - ✓Águaranteed or insured by the Federal Deposit Insurance Corporation or its successor; and
 - ✓Ásecured in any other manner and amount provided by law for deposits of the County;
7. A fully collateralized repurchase agreement, if it:
 - ✓Áhas a defined termination date;
 - ✓Áis secured by obligations described by Section 2256.009 (a)(1) of the Public Funds Investment Act; and
 - ✓Árequires the securities being purchased by the County to be pledged to the County, held in the county's name, and deposited at the time the investment is made with the County or with a third party selected and approved by the County; and
 - ✓Áis placed through a primary government securities dealer, approved by the County, or a financial institution doing business in this state; and
 - ✓Áis supported by a Master Repurchase Agreement executed by both parties.
- 8.Á Commercial paper is an authorized investment, if the commercial paper:
 - ✓Áhas a stated maturity of 270 days or fewer from the date of its issuance; and
 - ✓Áis rated not less than A-1 or P-1 or an equivalent rating by at least:
 - 1.Átwo nationally recognized credit rating agencies; or
 - 2.Áone nationally recognized credit rating agency and is fully secured by an irrevocable letter of credit issued by a bank organized and existing under the laws of the United States or any state.
- 9.Á Eligible investment pools, as defined in the Public Funds Investment Act. Each pool requires a written resolution from the Court authorizing investment in the particular pool. The investment pool shall invest the funds it receives from entities in authorized investments permitted by the Public Funds Investment Act. The County by contract may delegate to an investment pool the authority to hold legal title as custodian of investments purchased with its local funds.

VIII.2 Prohibited Investments

The following securities are not eligible investments for Williamson County:

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- ✓ Obligations whose payment represents the coupon payments on the outstanding principal balance of the underlying mortgage-backed security collateral and pays no principal.
- ✓ Obligations whose payment represents the principal payments on the outstanding principal balance of the underlying mortgage-backed security collateral and pays no interest.
- ✓ Collateralized mortgage obligations (CMO's) that have a stated maturity date of greater than 10 years.
- ✓ CMO's having a coupon rate determined by an index that adjusts opposite to changes in a market index ("Inverse Floater")

IX. NON-COUNTY FUNDS

The following funds are designated as non-county because they are under the authority of a Williamson County official who chooses to invest the funds within the guidelines designated by the statutes of the State of Texas. These funds may not be considered funds that belong to the County but could be considered a liability for the County. All funds will be invested in compliance with the Public Funds Investment Act and the County's Investment Policy. An exception may be made when required by state law.

IX.1 Tax Assessor/Collector

County funds are invested to enhance investment return for the County before the County receipts the funds. State of Texas funds in the custody of the Tax Assessor/Collector may be invested before remitting to the state or to the entity for whom the Tax Assessor/Collector is contracted to collect taxes.

IX.2 County Clerk Registry Funds

County Clerk Registry Funds are received by court order from Commissioners' Court, County Court-at-Law, or County Courts. These funds must be deposited in the County depository and then invested according to the court orders. A court order is required from the County Courts and the County Courts-at-Law prior to disbursement of the funds.

IX.3 District Attorney Forfeiture funds

District Attorney Forfeiture Funds are designated by a court of law and placed under the authority of the District Attorney. These funds must be deposited in the County depository and then may be invested until a District Court order is issued to release the funds.

IX.4 District Clerk Registry Funds

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District Clerk Registry Funds are received by court order from the District Courts. These funds must be deposited in the County depository and then invested according to the court orders. A court order is required from the District Courts prior to the disbursement of the funds.

IX.5 County Treasurer's Adult Probation Funds

Funds designated as the "County Treasurer's Adult Probation" funds may be invested by the County Investment Officer upon an inter-governmental agreement with the Commissioners' Court and the Williamson County Community Supervision and Corrections Department. All funds invested will adhere to the policies and procedures as set forth in the County's investment policy.

IX.6 Williamson County/Cities Health District Funds

The County Investment Officer upon an inter-governmental agreement approved by the Commissioners' Court may invest Williamson County/Cities Health District Funds. All funds invested will adhere to the policies and procedures as set forth in the County's investment policy.

IX.7 Williamson County Benefits Funds

The County Investment Officer upon an inter-governmental agreement approved by the Commissioners' Court may invest Williamson County Benefit Funds. All funds invested will adhere to the policies and procedures as set forth in the County's investment policy.

X. INVESTMENT FUND STRATEGIES

PREFACE

It is the policy of Williamson County that, giving due regard to the safety and risk of investment, all available funds shall be invested in conformance with State and Federal Regulations, applicable Bond Resolution requirements, adopted Investment Policy and adopted Investment Strategy.

In accordance with the Public Funds Investment Act, the Counties investment strategies shall address the following priorities (in order of importance):

- ✓ÁUnderstanding the suitability of the investment to the financial requirements of the County,
- ✓ÁPreservation and safety of principal,
- ✓ÁLiquidity,
- ✓ÁMarketability of the investment prior to maturity,
- ✓ÁDiversification of the investment portfolio, and
- ✓ÁYield.

Effective investment strategy development coordinates the primary objectives of the County's Investment Policy and cash management procedures to enhance interest earnings and reduce investment risk. Active cash management will increase the available "investment period" and subsequently interest earnings. Maturity selections shall be based on cash flow and market conditions to take advantage of various interest rate cycles. The County's portfolio shall be designed and managed in a manner responsive to the public trust and consistent with the Investment Policy.

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Each major fund type has varying cash flow requirements and liquidity needs. Therefore specific strategies shall be implemented considering the fund's unique requirements. The County's funds shall be analyzed and invested according to the following major fund types:

Operating Funds
Construction and Capital Improvement Funds
Debt Service Funds
Enterprise Funds
Internal Service Funds

XI. STRATEGIES

In order to minimize risk of loss due to interest rate fluctuations, investment maturities will not exceed the anticipated cash flow requirements of the funds. Investment guidelines by fund-type are as follows:

A. Operating Funds

Suitability — Any investment eligible in the Investment Policy is suitable for the Operating Funds.

Safety of Principal- All Operating Funds shall be invested in high quality securities with no perceived default risk. Market price fluctuations will occur, but by managing the portfolio's weighted average maturity to less than 365 days and restricting the maximum allowable maturity to three years, the price volatility of the overall portfolio will be minimized.

Marketability — Securities with active and efficient secondary markets are necessary in the event of an unanticipated cash requirement. Historical market "spreads" between the bid and offer prices of a particular security- type of less than a quarter of a percentage point shall define an efficient secondary market.

Liquidity — The Operating Fund requires the greatest short-term liquidity of any of the fund types. Short-term investment pools and money market mutual funds shall provide daily liquidity and may be utilized as a competitive yield alternative to fixed maturity investments.

Diversification — Investment maturities shall be staggered throughout the budget cycle to provide cash flow based on the anticipated operating needs of the County. Market cycle risk will be reduced by diversifying the appropriate maturity structure out along the maturity curve.

Yield — Attaining a competitive market yield for comparable security-types and portfolio restrictions is the desired objective. The 6-month Constant Maturity Treasury (CMT) bill shall be the minimum yield objective.

B. Construction and Capital Improvement Funds

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Suitability — Any investment eligible in the Investment Policy is suitable for Construction and Capital Improvement (CC&I) Funds.

Safety of Principal — All CC&I Funds shall be invested in high quality securities with no perceived default risk. Market price fluctuations will occur, but by managing the Construction and Capital Improvement Fund's portfolio not to exceed the anticipated expenditure schedule, the market risk of the overall portfolio will be minimized.

Marketability — Securities with active and efficient secondary markets are necessary in the event of an unanticipated cash requirement. Historical market "spreads" between the bid and offer prices of a particular security- type of less than a quarter of a percentage point shall define an efficient secondary market.

Liquidity — County funds used for construction and capital improvement programs have reasonably predictable draw down schedules. Therefore investment maturities shall generally follow the anticipated cash flow requirements. Investment pools and money market mutual funds shall provide readily available funds generally equal to at least one month's anticipated cash flow needs, or a competitive yield alternative for short term fixed maturity investments. A singular repurchase agreement may be utilized if disbursements are allowed in the amount necessary to satisfy any expenditure request, this investment structure is commonly referred to as a flexible repurchase agreement.

Diversification — Market conditions and the arbitrage regulations influence the attractiveness of staggering the maturity of fixed rate investments for bond proceeds and other construction and capital improvement funds. With bond proceeds, if investment rates exceed the applicable arbitrage yield, the County is best served by locking in most investments. If the arbitrage yield cannot be exceeded, then concurrent market conditions will determine the attractiveness of diversifying maturities or investing in shorter and larger lumps. At no time shall the anticipated expenditure schedule be exceeded in an attempt to bolster yield with any County funds.

Yield — Achieving a positive spread to the applicable arbitrage yield is the desired objective for bond proceeds. Non-bond proceeds construction and capital project funds will seek to exceed the 6-month Constant Maturity Treasury average.

C. Debt Service Funds

Suitability — Any investment eligible in the Investment Policy is suitable for the Debt Service Fund.

Safety of Principal — All Debt Service Funds shall be invested in high quality securities with no perceived default risk. Market price fluctuations will occur, but by managing the Debt Service Fund's portfolio not to exceed the debt service payment schedule, the market risk of the overall portfolio will be minimized.

Marketability — Securities with active and efficient secondary markets are not necessary as the event of an unanticipated cash requirement is not probable.

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Liquidity — Debt service funds have predictable payment schedules. Therefore investment maturities shall not exceed the anticipated cash flow requirements. Investment pools and money market mutual funds shall provide a competitive yield alternative for short term fixed maturity investments. A singular repurchase agreement may be utilized if disbursements are allowed in the amount necessary to satisfy any debt service payment; this investment structure is commonly referred to as a flexible repurchase agreement.

Diversification — Market conditions influence the attractiveness of fully extending maturity to the next “un-funded” payment date. Generally, if investment rates are trending down, the County is best served by locking in most investments. If interest rates are flat or trending up, then concurrent market conditions will determine the attractiveness of extending maturity or investing in shorter alternatives. At no time shall the debt service schedule be exceeded in an attempt to bolster yield.

Yield — Attaining a competitive market yield for comparable security types and portfolio restrictions is the desired objective. The 6-month Constant Maturity Treasury (CMT) bill shall be the minimum yield objective.

D. Enterprise Funds

Suitability — Any investment eligible in the Investment Policy is suitable for the Enterprise Funds.

Safety of Principal — All Enterprise Funds shall be invested in high quality securities with no perceived default risk. Market price fluctuations will occur, but by managing the weighted average days to maturity for the Enterprise Fund portfolio to less than 365 days and restricting the maximum allowable maturity to two years, the price volatility of the overall portfolio will be minimized.

Marketability — Securities with active and efficient secondary markets are necessary in the event of an unanticipated cash requirement. Historical market “spreads” between the bid and offer prices of a particular security- type of less than a quarter of a percentage point shall define an efficient secondary market.

Liquidity — The Enterprise Fund requires short-term liquidity. Constant dollar investment pools and money market mutual funds shall provide daily liquidity and may be utilized as a competitive yield alternative to fixed maturity investments.

Diversification — Investment maturities shall be staggered throughout the budget cycle to provide cash flow based on the anticipated operating needs of the County. Market cycle risk will be reduced by diversifying the appropriate maturity structure out along the maturity curve.

Yield — Attaining a competitive market yield for comparable security-types and portfolio restrictions is the desired objective. The minimum yield objective shall be the 91-day Treasury bill average.

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E. Internal Service

Suitability — Any investment eligible in the Investment Policy is suitable for the Internal Service Funds.

Safety of Principal — All funds shall be invested in high quality securities with no perceived default risk. Market price fluctuations will occur, but by managing the weighted average days to maturity for the Internal Service Fund portfolio to less than 365 days and restricting the maximum allowable maturity to two years, the price volatility of the overall portfolio will be minimized.

Marketability — Securities with active and efficient secondary markets are necessary in the event of an unanticipated cash requirement. Historical market "spreads" between the bid and offer prices of a particular security- type of less than a quarter of a percentage point shall define an efficient secondary market.

Liquidity — The Internal Service Fund requires short-term liquidity. Constant Dollar investment pools and money market mutual funds shall provide daily liquidity and may be utilized as a competitive yield alternative to fixed maturity investments.

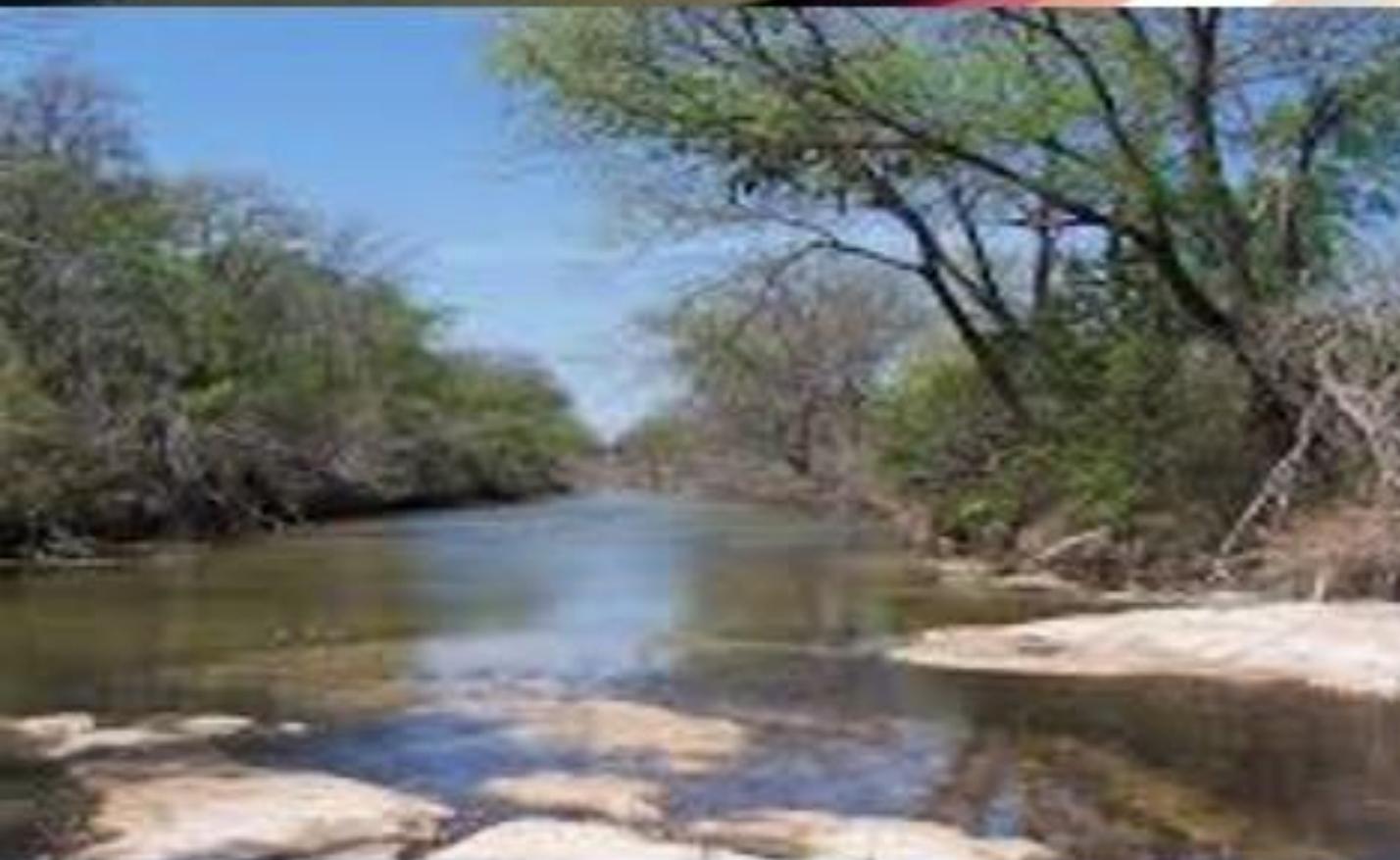
Diversification — Investment maturities shall be staggered throughout the budget cycle to provide cash flow based on the anticipated operating needs of the County. Market cycle risk will be reduced by diversifying the appropriate maturity structure out through two years.

Yield — Attaining a competitive market yield for comparable security-types and portfolio restrictions is the desired objective. The average 9 day Treasury bill yield shall be the minimum yield objective.

BUDGET IN BRIEF BROCHURE



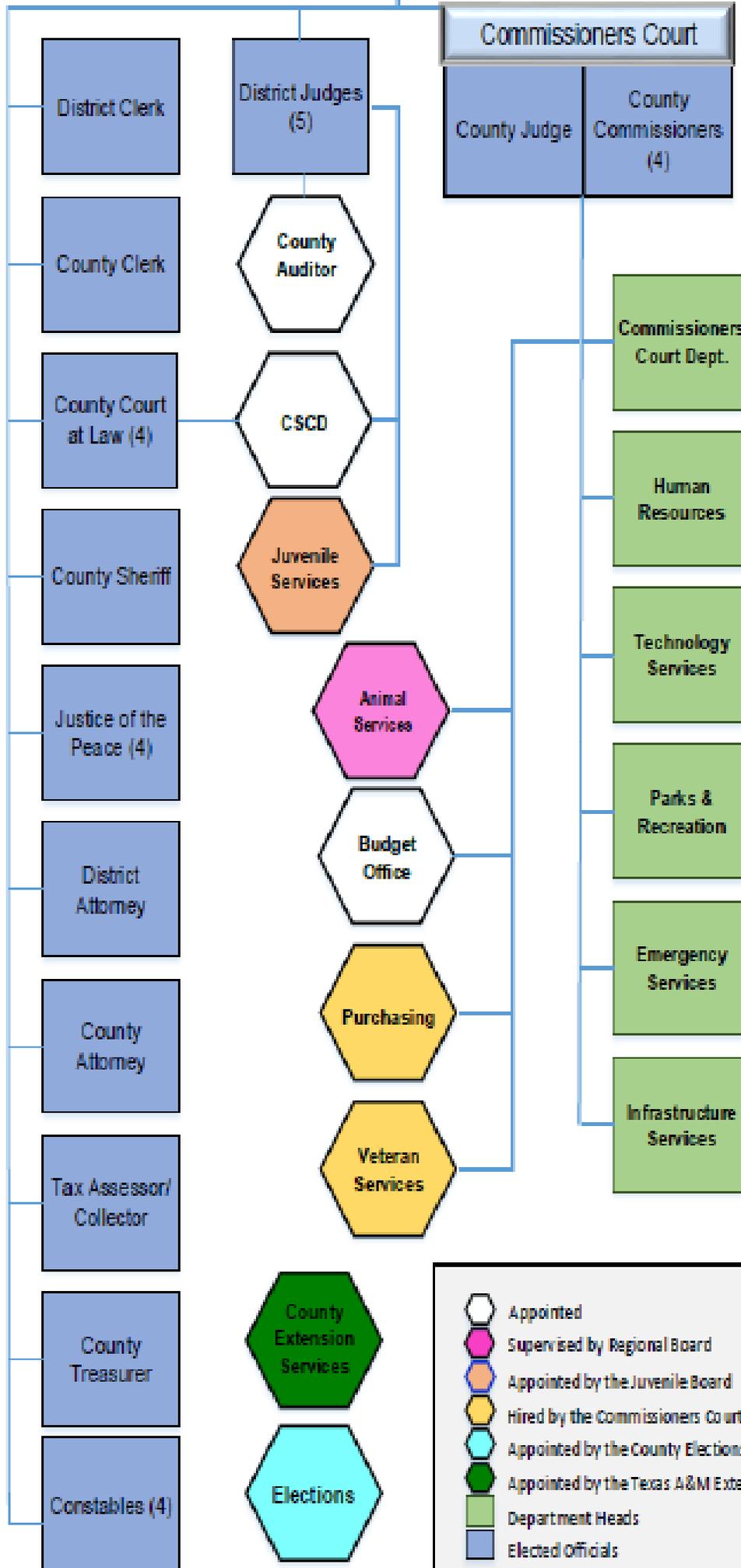
BUDGET IN BRIEF



WILLIAMSON COUNTY GOVERNMENT ORGANIZATION CHART



CITIZENS



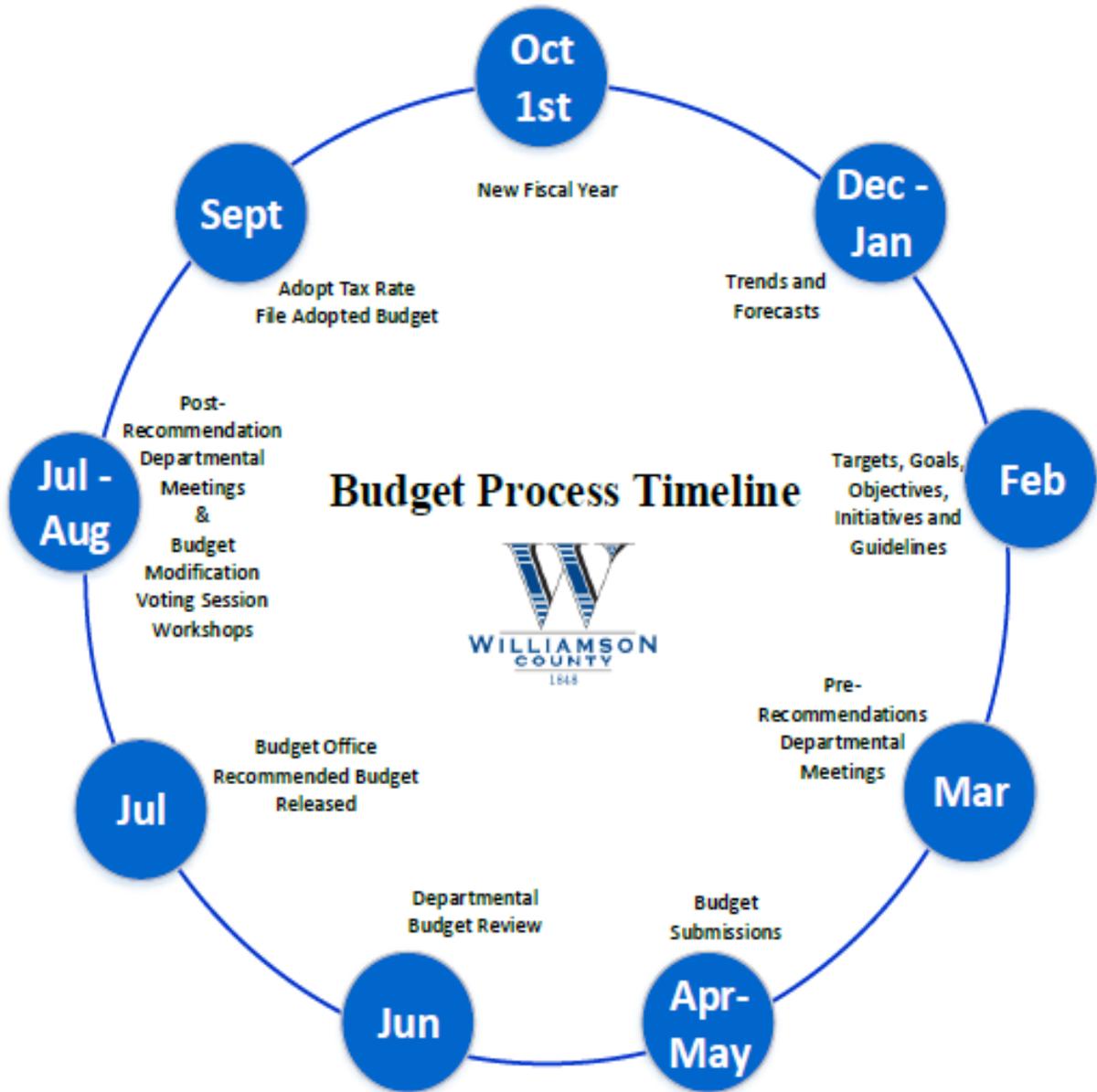
- Appointed
- Supervised by Regional Board
- Appointed by the Juvenile Board
- Hired by the Commissioners Court
- Appointed by the County Elections Commission
- Appointed by the Texas A&M Extension Service
- Department Heads
- Elected Officials

BUDGET PROCESS

The budget process begins each January kicking off meetings with the Commissioners Court where goals and priorities are determined, and direction is given to the Budget Office. In February, the Budget Office prepares the budget software tool and disburses instructions and timelines to all county departments.

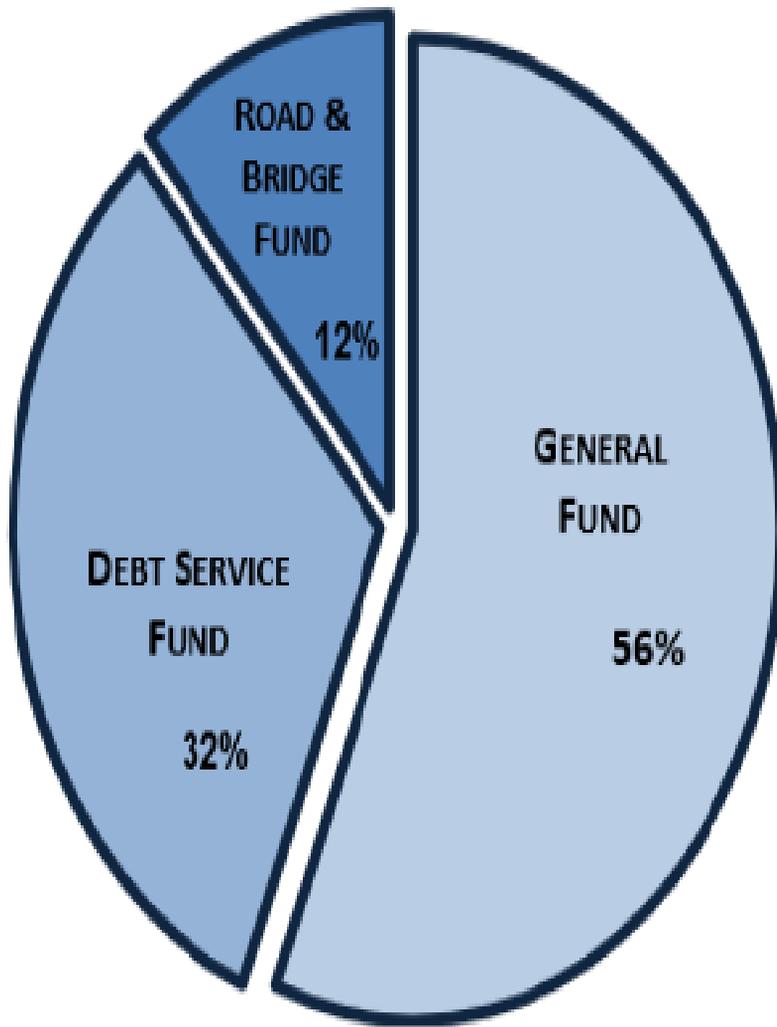
Simultaneously, pre-budget meetings are offered to all departments to discuss upcoming budget requests/new programs. Soon after (April), departments begin entering their requests. The months of May and June are set aside by the Budget Office to work on budget recommendations and, by mid-July, budget recommendations are available for viewing.

Post budget recommendation hearings take place in July. Budget Modification Voting Sessions (action taken by the Court to add or delete items) take place in mid-August while budget adoption typically occurs the last Tuesday of that same month. The adopted budget is filed in the County Clerk’s Office by September 30th each year.



Williamson County FY 20 Budget Summary by Fund

Adopted Budget Total: \$393,843,886

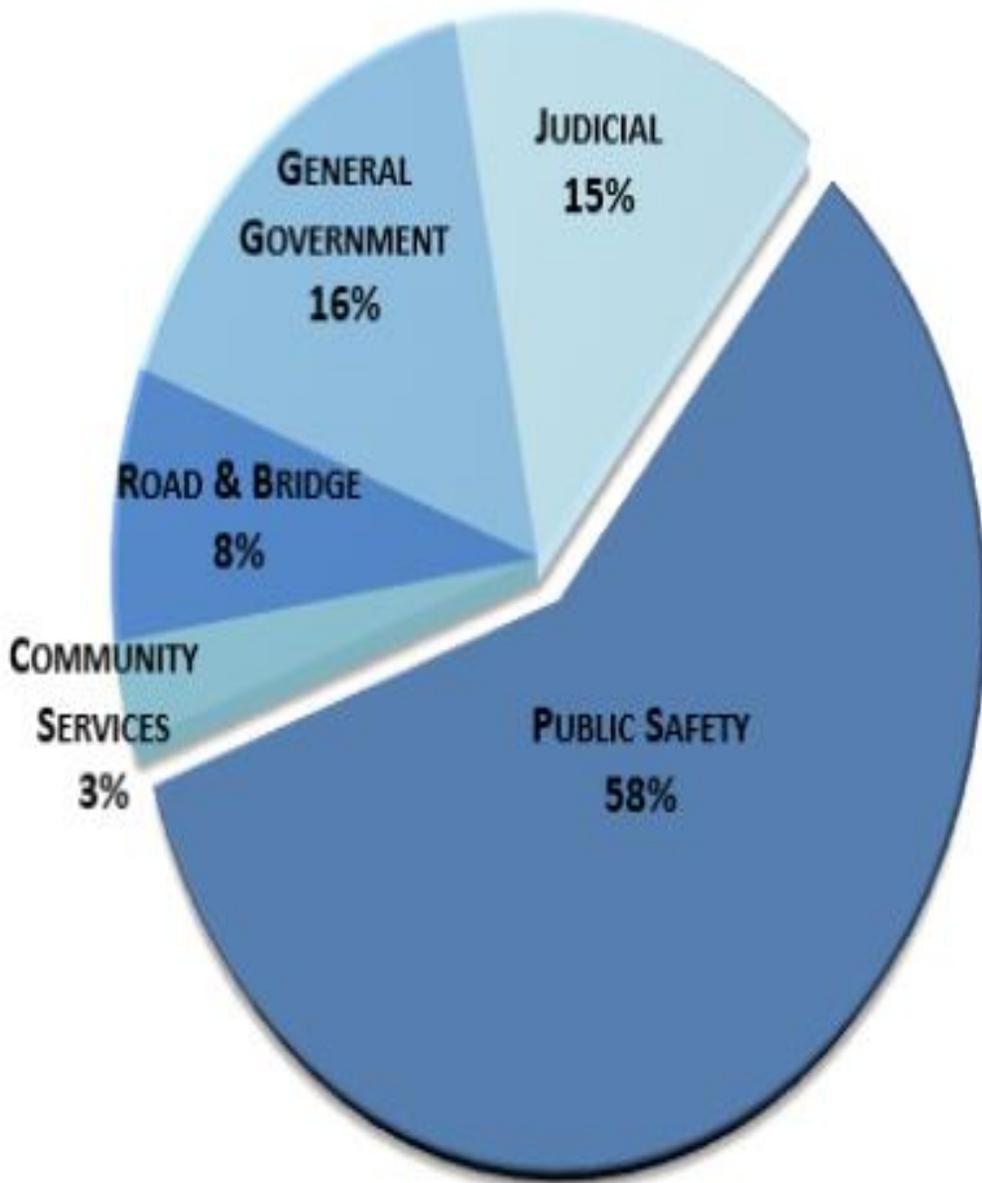


FY 20 Adopted Budget Total	\$ 393,843,886
General Fund	\$ 221,049,620
Debt Service Fund	\$ 127,742,206
Road & Bridge Fund	\$ 45,052,060

Additional county adopted budget details available online [Williamson County Budget Overview](#) or www.wilco.org.

FY 20 Adopted Employee Summary by Function

Williamson County Full-Time Employees Total 1783

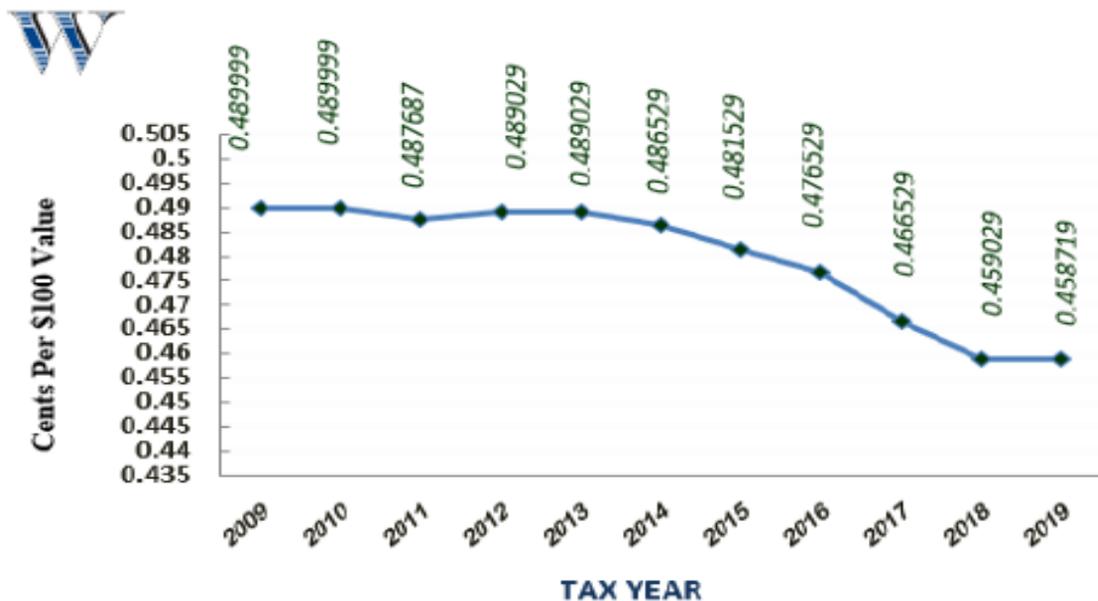


Number of Employees by Function Total 1783

Community Services	52
General Government	290
Judicial	258
Public Safety	1041
Road & Bridge Fund	142

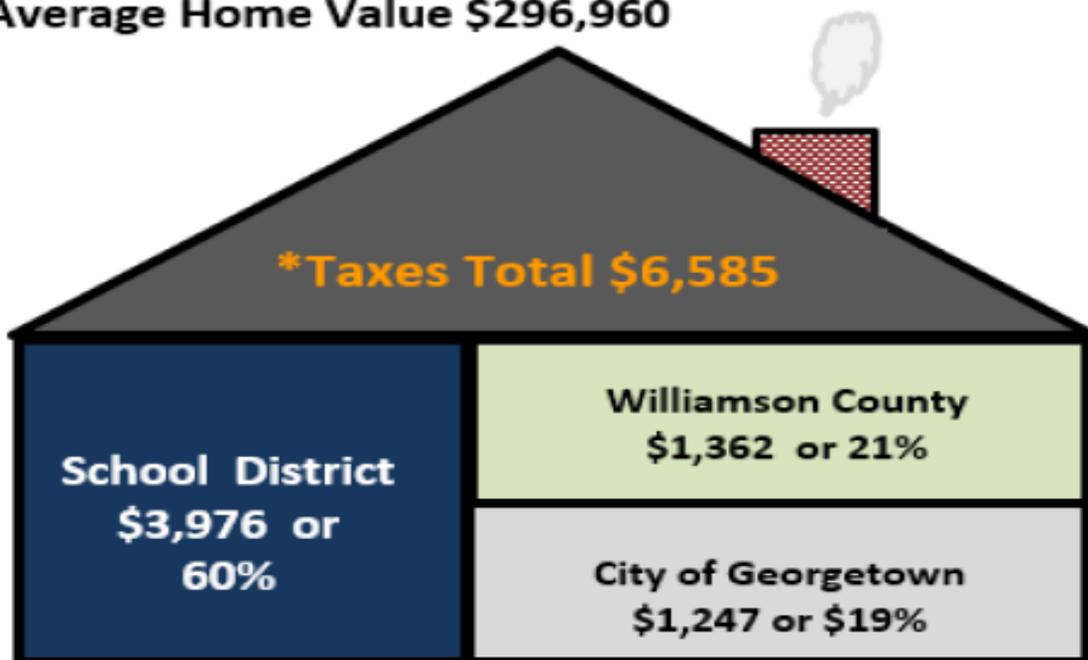
PROPERTY TAX ANALYSIS

WILLIAMSON COUNTY TAX RATE HISTORY



* This chart reflects the actual adopted combined tax rates for GVI and RFM based on that year.

Total 2019 Taxes on a Williamson County Average Home Value \$296,960



* Includes local and mandatory homestead exemptions.

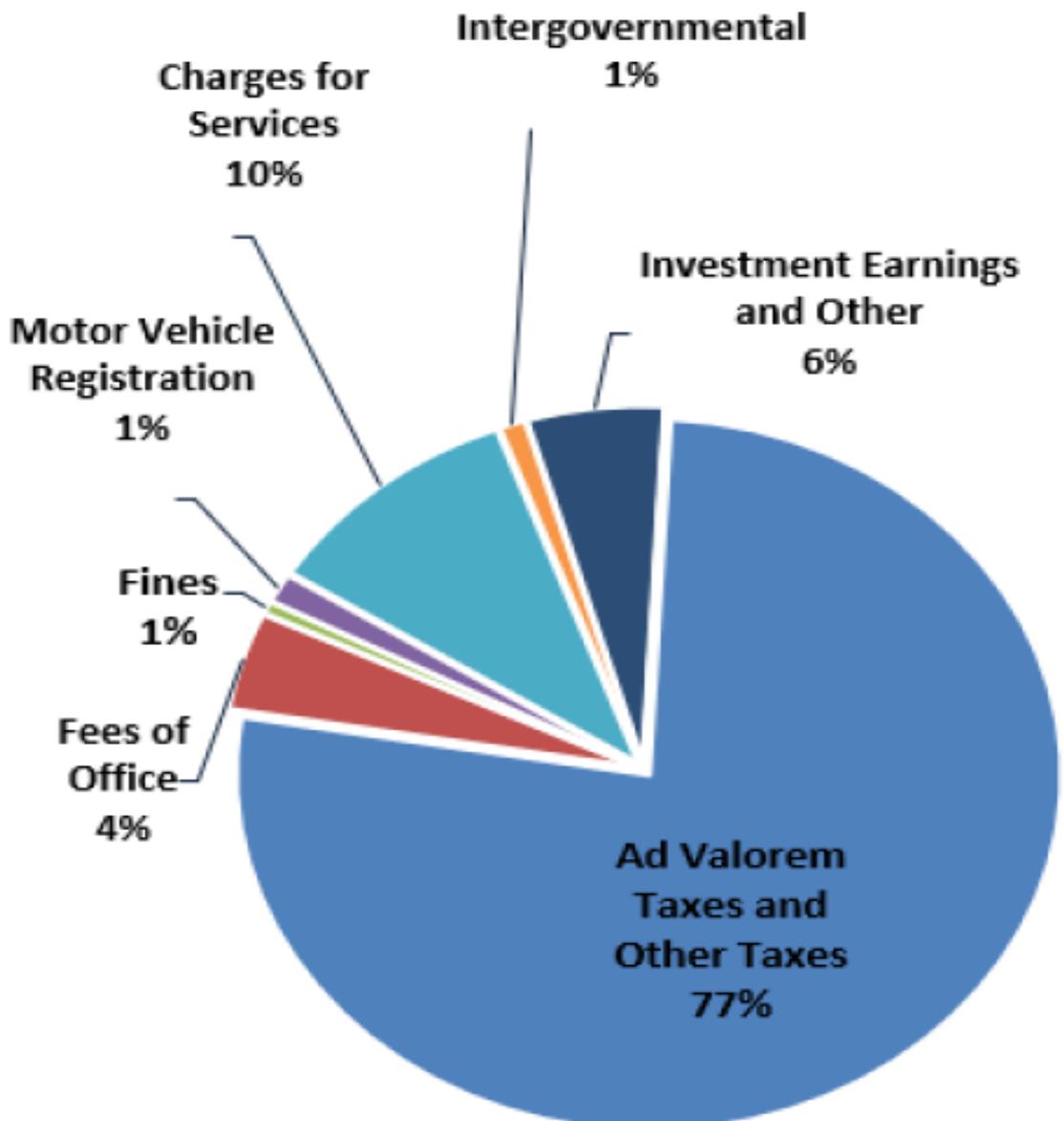
- ◆ County taxes for 2019 on the county average home of \$296,960 are \$1,362 based on the adopted tax rate of \$0.458719 per \$100 of taxable value.
- ◆ Changes in an individual taxpayer's county taxes are dependent upon the specific change in property valuations and tax rates.
- ◆ The above diagram is presented for comparison purposes. Taxes listed above are not all inclusive, as taxable entities vary based on the location of the home within the county.

REVENUE ANALYSIS

FY 20 Budget - Total Comparative Revenues

Function	FY18 Actuals	FY19 Estimates	FY20 Budget
Ad Valorem and Other Taxes	\$273,132,019	\$295,587,759	\$321,730,134
Fees of Office	\$ 18,268,364	\$ 19,594,018	\$ 18,696,554
Fines	\$ 4,800,980	\$ 3,182,617	\$ 2,431,700
Motor Vehicle Registration	\$ 5,131,450	\$ 5,280,710	\$ 5,660,000
Charges for Services	\$ 39,617,811	\$ 41,333,819	\$ 43,683,282
Intergovernmental	\$ 5,108,100	\$ 6,356,932	\$ 4,373,094
Investment Earnings and Other	\$ 16,329,084	\$ 17,322,010	\$ 22,493,913
Bonds Proceeds	\$ 353	\$ 6,180,006	\$ -
TOTAL:	\$362,388,161	\$394,837,871	\$419,068,677

FY 20 Budget - Function Breakdown

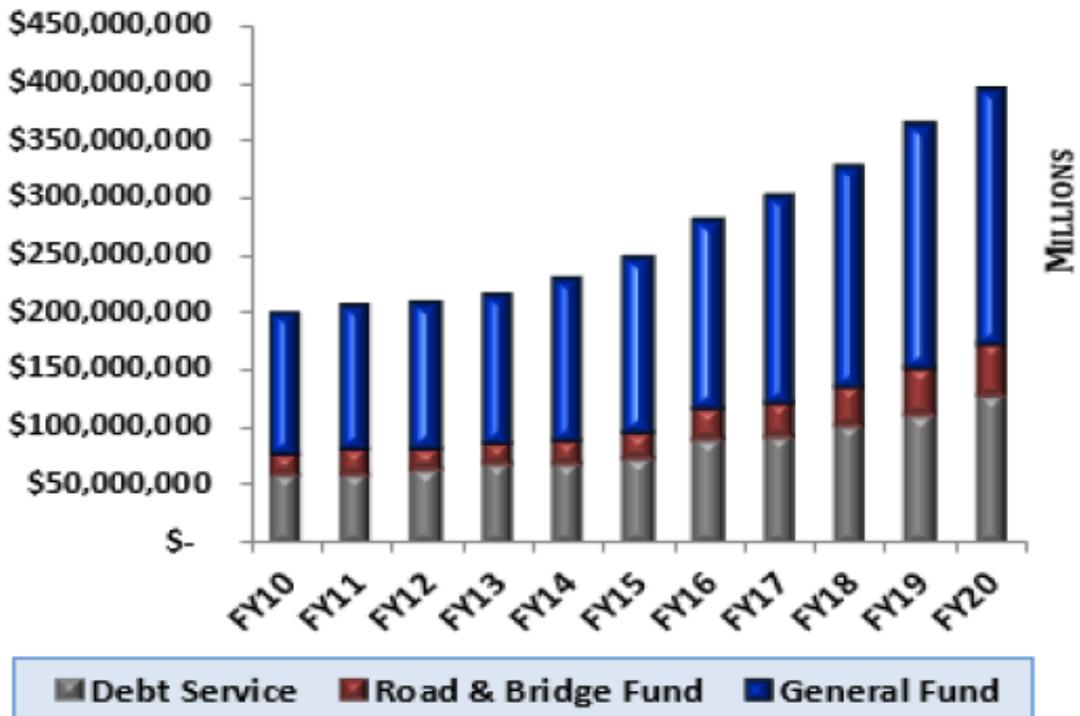


*The FY19 Estimates are reported as of October 21, 2019.

EXPENDITURE ANALYSIS

WILLIAMSON COUNTY BUDGET HISTORY

INCLUDES GENERAL FUND, ROAD & BRIDGE, AND DEBT SERVICE

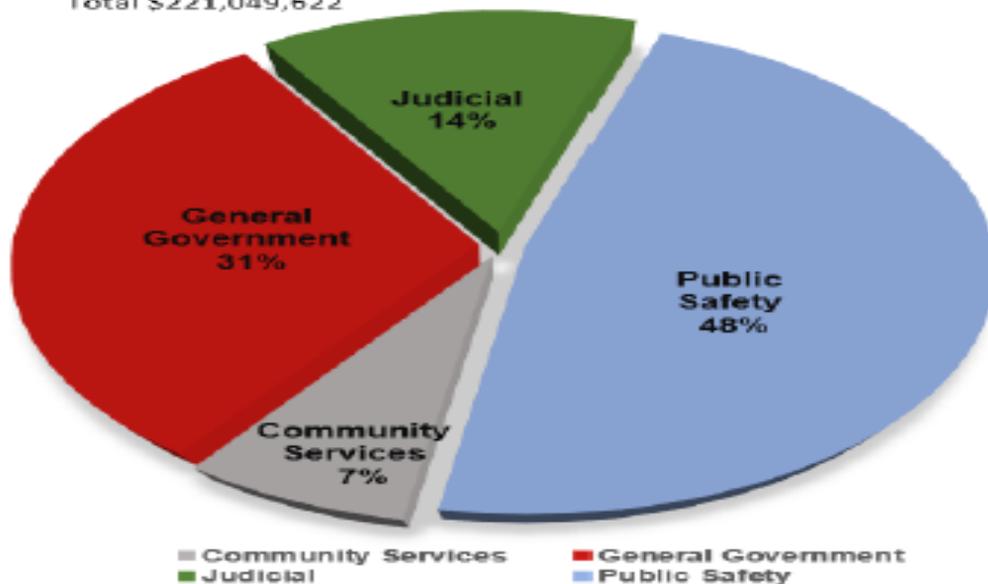


FY 20 Budget - Total Comparative Expenditures

Function	FY18 Actuals	FY19 Actuals	FY20 Adopted
ROAD & BRIDGE FUND	\$ 30,225,219	\$ 32,076,991	\$ 45,052,060
DEBT FUND	\$104,243,341	\$ 111,085,961	\$ 127,742,206
GENERAL FUND	\$175,468,428	\$ 192,014,627	\$ 221,049,622
Community Services	\$ 12,607,896	\$ 15,098,388	\$ 16,246,456
General Government	\$ 26,092,890	\$ 33,019,188	\$ 67,997,601
Judicial	\$ 42,163,554	\$ 44,322,769	\$ 31,333,182
Public Safety	\$ 94,604,088	\$ 99,574,282	\$ 105,472,383

FY 20 General Fund Adopted Budget by Function

Total \$221,049,622



COUNTY STATISTICS

County Elected Officials	29
County Employees	1783
Organized School Districts	16
Incorporated Municipalities	17
Area in Square Miles	1,135.7
1950 Census	38,853
2000 Census	249,967
2010 Census	422,679
2019 TX Data Center Est.	609,155

Williamson County is the 12th most populated county in Texas. As Texas is the second most populous state in the United States with an added 12.6% increase since the 2010 census.

	Comparative Unemployment Rate*	Median Household Income
Williamson County	2.9%	\$81,719
State of Texas	3.4%	\$59,206
United States	3.7%	\$60,336

* *Seasonally adjusted, annual /YTD averages; Sources: Bureau of Labor Statistics & US Census Bureau*

Additional budget information may be found at www.wilco.org/Budget

Ashlie Koenig, Budget Officer
Williamson County, Texas
P: 512-943-1551

WILLIAMSON COUNTY COMMISSIONERS COURT



Bill Gravell, Jr.	County Judge
Terry Cook	Commissioner Precinct 1
Cynthia Long	Commissioner Precinct 2
Valerie Covey	Commissioner Precinct 3
Russ Boles	Commissioner Precinct 4

WILLIAMSON COUNTY, TEXAS

STRATEGIC PLAN

Strategic Plan Overview

A strategic plan provides guidance to an organization by establishing where they are now, where they want to be, how to get there, and if they have arrived. A strategic plan identifies the mission and vision of the organization – why they exist – and establishes values that the organization will hold to as it moves forward.

Williamson County’s government is a large, complex organization with many moving parts. The Commissioners’ Court steers this organization through the budget process, setting policy and demonstrating leadership in a number of other ways. The Williamson County Internal Assessment and Strategic Plan (Strategic Plan) is one such example of proactive leadership.

The Strategic Plan is a comprehensive compilation of the County’s goals and values. The process of the plan (described in greater detail below) included interviews with all elected officials and department heads, collecting their individual goals, priorities and mission. Compiled, sorted, and analyzed, the goals provide a blueprint for the long and short-term development of the County.

Throughout the process certain values continued to rise to the surface, including, *fiscal conservatism, professionalism, efficiency and modernization*. Priorities for the County include providing better public service by upgrading and utilizing information technologies and ensuring County facilities are right-sized. Other important issues included streamlining County government, supporting County employees, and customer service.

The goals identified in the plan will be achieved through an application of one or a combination of the values as they are not mutually exclusive. For example, meeting financial goals can be achieved by efficient, highly-trained staff, which can be a result of the application of information technologies. This comprehensive approach was applied throughout the plan.

The strategic plan is an important tool for the current leadership of Williamson County. The plan should also be tool for future County leadership. As a snap shot or baseline of where the County is now, future leadership will be able to refer to the goals established in 2010 and see if they have been achieved and, if not, why? The strategic plan is a “living” document, it is not written in stone, but meant to be constantly revisited, amended and updated; a well used tool to move the County to where it wants it to be.

Plan Process

The planning process began in early summer of 2009. Staff from the Lower Colorado River Authority met with the Commissioners Court and County staff to begin discussing the idea of developing a strategic plan and the process involved. Once the decision was made to move forward, LCRA staff began working with the County.

INTERVIEWS

The first step in the plan was interviewing elected and appointed officials from across the County. Nearly every elected official ranging from Justices of the Peace, Constables, Commissioners, etc. were interviewed. These interviews were an effort to understand the needs of each of these officials to carry out their duties. Because of the disparate nature of County government and the range of services it provides, this was a critical step to understand the overall picture.

Appendix A contains the interview questions as well as the notes from the interview process. An overarching theme from the interviews was the desire to increase efficiency at all levels of County government. County officials understand the limited resources and are committed to maintaining taxes as low as possible. They see many opportunities for serving the growing needs of the County through new technology, software, and other tools that will allow for more service, more efficiently.

Many elected officials and department heads currently work under a strategic plan developed from their departments. These individual departments will be incorporated into this overall strategic plan. The goals and objectives identified in this plan are based on these interviews and reflect the concerns and opportunities identified by the elected and appointed County leadership.

COMMISSIONERS REVIEW

Once the interviews were completed, LCRA staff consolidated the raw notes into the following categories:

- ∅ Technology
- ∅ Planning
- ∅ Human Resources
- ∅ Policy and Development

These categories covered the range of issues identified in the interview process. Objectives were identified within these topics based on common issues identified by officials. Each County Commissioner took one or more of the topics for more specific review and discussion. Based on this review and discussion a final list of objectives was identified for the plan.

Plan Adoption and Implementation

Once the final list of objectives was identified, LCRA staff created the Implementation Guide for the plan that lays out the detailed actions required to make the plan a success. The Implementation Guide provides a clear process for achieving the goals of the County. Commissioners Court is responsible for using the plan in its budgeting process and to encourage other elected officials to do so as well. Because the plan includes input from across County leadership it provides a clear direction that should be supported across the board. The plan will allow Williamson County to continue providing the best services to and facilities for its citizens while maintaining the fiscal conservatism the residents of the County value.

Implementation Guide

1. Technology

Vision: To provide superior and low-cost County services through the use of information technology systems.

From every level of Williamson County government the call to modernize internal and external services was echoed. Modernization typically meant integrating and/or upgrading information technology systems into departmental processes to increase staff efficiency, provide greater user (citizen) access to records or documents, speed payment of fines, eliminate redundant data entry and develop a consistent platform for sharing data and documents between departments. Concerns regarding upgrading or purchasing new technologies include proprietary issues, potential expansion, and a sound business case for the expense of the technology and training.

Goal 1.1: Incorporate a County-wide program to continually implement and upgrade public safety technology.

A public safety technology program is comprehensive approach to updating and upgrading many of the county’s public safety functions to state-of-the-art information technologies, thereby increasing efficiency and function. This project includes a Computer Aided Dispatch, law enforcement records management, and others public safety services. Once Phase I is implemented, the County should continue to upgrade and update all public safety technology.

Goal 1.2: Ensure that all Information Technology and software is consistent and compatible between County departments.

Any large organization deals with software incompatibility and upgrades and licensing issues. The need to monitor, inventory, and plan the County’s systems to ensure that platforms across the organization are compatible is a constant effort. For the County, one priority is to ensure that all relevant offices have and use Odyssey.

Goal 1.3: Upgrade and develop internet services to provide better access to county functions for citizens.

This is an ambitious goal that covers multiple functions of the county. For law enforcement it means enabling citizens to pay fines, submit documents, sign-up for jury duty, access information and records regarding tickets and other infractions all online. It means a reduction in the amount of data entry required of the courts and clerks and streamlining record management.

Technology

Goal 1.1: Incorporate a County-wide program to continually implement and upgrade public safety technology.

Objective		Action		Priority	FY Start	FY Completion	Person/Committee Responsible	Financing Method
1.11	Increase the efficiency, speed and security of service by public safety departments	1.11.1	Phase I develop: Computer Aided Dispatch, Automatic Vehicle Location, Records Management, and Civil Process.	M	2010	2012	PSTP Committee/ITS	County/C.O.
		1.11.2	Concurrent with Phase 1, construct Emergency Services Operations Center for 911 and other departments.	M	2010	2012	PSTP Committee/ITS/Infras tructure	
		1.11.3	Phase II: Evaluate and upgrade components of next phase.	M	2011	2013	PSTP Committee/ITS	

Goal 1.2: Ensure that all Information Technology and software is consistent and compatible between County departments.

Objective		Action		Priority	FY Start	FY Completion	Person/Committee Responsible	Financing Method
1.21	All Civil and Criminal Courts utilize the same case management software: Odyssey .	1.21.1	Work with J.P. #1-3 to determine issues and needs re: implementation of Odyssey software.	N	2010	2011	Courts/ITS/JP #1-3	County
		1.21.2	Convert J.P. 4 to Odyssey	N	2011	2012	Courts/ ITS/JP#4	
1.22	All courts and Co. departments will scan and digitize documents for records management.	1.22.1	Identify which courts and departments are not scanning and digitizing their documents.	N	2011	2013	Courts/ITS	County
		1.22.2	Ensure all courts and departments have the soft- and hardware to digitize documents at the point of entry (see internet access to public).	N	2011	2013	Courts/ITS	
		1.22.3	Implement Electronic Filing	N	2011	2013	Courts/ITS/Clerks	
1.23	Implement a case management system for Juvenile Services.	1.23.1	Identify, select, and implement a case management system for Juvenile Services	D	2012	2014	Juvenile Services/ITS	County

Goal 1.2: Ensure that all Information Technology and software is consistent and compatible between County departments (continued).

Objective		Action		Priority	FY Start	FY Completion	Person/Committee Responsible	Financing Method
1.24	Utilize software to increase efficiency and transparency of County's financial actions.	1.24.1	Utilize accounting software to post County accounts payable -on the World Wide Web.	N	2012	2014	Treasurer	County
		1.24.2	Upgrade accounting system to newer version	M	2012	2013	ITS	
1.25	Implement Electronic Payment	1.25.1	Work with IT and banks to implement program.	M	2010	2011	County Treasurer/ County Auditor & ITS	County

Goal 1.3: Upgrade and develop internet services to provide better access to county functions for citizens.

Objective		Action		Priority	FY Start	FY Completion	Person/Committee Responsible	Financing Method
1.31	Implement system for citizens to pay fines and fees online in all precincts	1.31.1	Currently, most J.P.s provide this service. Identify J.P.s not doing so and reasons why.	D	2010	2012	Court/ITS/J.P.s	County
		1.31.2	Address issues and work with J.P.s for ubiquitous use of system	D	2010	2013	Court/ITS	
1.32	Upgrade and develop system to enable citizens to sign up for jury duty on-line.	1.32.1	District Clerk to purchase new software package and implement on-line jury portal.	D	2010	2011	District Clerk	County/2011 Budget
1.33	Utilize improved technology to better community with County residents.	1.33.1	Use video streaming to enhance communications	D	2011	On-Going	County Information Officer	County

Notes: M=Mandatory; N=Necessary; and, D=Desirable. "n/a" stands for "not available"; "NC" means "No Cost".; and County refers to the County General Fund

2. Planning

Vision: To develop departmental strategic and work plans to guide departments and work groups in helping to meet the overall goals and objectives of Williamson County.

As Williamson County continues to grow and develop, proactive planning is important to ensure that departments and works groups are working towards similar goals and objectives. The planning process can help County leaders in preparing for the implementation of infrastructure, parks, economic development, medical facilities, and other services. Therefore, County departments working in conjunction with one another will, in general, help leaders maintain and/or improve the overall quality of life in Williamson County.

The County has adopted Master Transportation and Parks plans. In addition, the Emergency Management Services (EMS) and Purchasing departments have also developed strategic plans. These documents are examples of departmental strategic plans which are living documents, utilized to guide the long term growth of the county and ensure that County goals are obtained. Each plan should ideally feed into the overall goals and objects of the County. This type of planning and preparedness will support the County’s efforts in transparency and efficiency.

Goal 2.1: Develop and institute strategic and work plans in County departments and work groups.

Developing strategic and works plans will ensure that all County departments are striving to meet goals and objects in conjunction with the overall mission of the County. In this effort, each department should work to develop an annual work plan outlining the projects that coincide with overarching goals of Williamson County.

Goal 2.2: Create a short- and long-range Facilities Plan to provide detailed guidance for the development and expansion of the County’s facilities.

The Facilities Plan will provide a detailed road map to help guide a current and future county leadership plan, acquire and build facilities to meet the needs of its citizens which include facilities that are 1) accessible and convenient to the general public; 2) safe and efficient for the employees of the county; 3) sustainable, energy efficient; with low O&M costs and 4) as necessary and feasible enhance customer service by aligning departments in each precinct close to one another.

Goal 2.3: Implement and update strategic plans adopted by the County.

The strategic planning process is ongoing and continual. Each department should update any work or strategic plans to ensure that goals are obtainable and in conjunction with overarching County goals. Any plans adopted or accepted by the County should be reviewed and updated to ensure that the work plan falls within the scope of current objectives of Williamson County leaders.

PLANNING IMPLEMENTATION GUIDE

Goal 2.1: Develop and institute strategic and work plans in County departments and work groups.

Objective		Action	Priority	FY Start	FY Completion	Person/Committee Responsible	Financing Method
2.11	Encourage groups to complete a departmental strategic or work plan.	2.11.1	Conduct needs assessment for each department	D	2011	2011	n/a
		2.11.2	Identify departments with the need for a strategic plan.	D	2011	2011	
		2.11.3	Facilitate a planning work session to outline departmental goals and objectives.	D	2011	2012	
2.12	Ensure that plans are consistent with County-wide efforts	2.12.1	Provide departments with County-wide goals and objectives annually.	D	2011	On-Going	
		2.12.2	Update strategic and work plans on an annual basis.	D	2011	On-Going	

Goal 2.2: Create a short- and long-range Facilities Plan to provide detailed guidance for the development and expansion of the County's facilities.

Objective		Action	Priority	FY Start	FY Completion	Person/Committee Responsible	Financing Method
2.21	Facilities Plan: County requires clear, written plan for	2.21.1	Update/fact check existing GIS inventory of facilities	D	2011	2011	n/a
		2.21.2	Update/fact check existing GIS inventory of County land holdings.	D	2011	2011	

developing facilities	2.21.3	Conduct needs assessment for each department	D	2011	2012	Senior Director of Infrastructure
	2.21.4	Determine best combination of departments, which should logically be housed together.	D	2011	2012	Senior Director of Infrastructure
	2.21.5	Develop short- and long-range detailed plan for facilities	D	2011	2012	Senior Director of Infrastructure
	2.21.6	Update on an annual basis.	D	2012	On-going	Senior Director of Infrastructure

Goal 2.3: Implement and update strategic plans adopted by the County.

Objective		Solution/Action		Priority	Start	Completion	Person/Committee Responsible	Financing Method
2.31	Plan, build, maintain and operate a road network with a high LOS.	2.3.1	Implement Thoroughfare Plan	N	In-progress	Long-term	Court/Staff	Infrastructure/ Bonds/ COs
2.32	Plan, build, maintain and operate a parks system with a high LOS.	2.32.1	Implement Parks Plan	N	In-progress	Long-term	Court/Staff	P&R/ Bonds CO
2.33	Develop a Disaster Recovery Plan to guide the resumption of county activities in case of emergency.	2.33.1	Business Resumption and Recovery Plan	N	2011	2013	Court/ Staff/ Consultant	County

Notes:

M=Mandatory; N=Necessary; and, D=Desirable.

"n/a" stands for "not available"; "NC" means "No Cost"; and County refers to the County General Fund

3. Human Resources

Vision: Williamson County provides for cost-effective, efficient, and timely services through a knowledgeable, well-trained, professional staff.

Williamson County employees are the face of the county government. The services they provide to the public translate directly to how the public views county government. The category, Human Resources, incorporates all activities related to the recruitment, hiring, duties, policies, safety, and organization.

There are three primary concerns derived from the interviews 1) Do employee job descriptions correctly match their current duties and, if so, are they being paid a fair or market rate for those duties? 2) Are staffing levels adequate to address population growth and other changes? And, 3) Does the organizational structure of County departments provide for the most efficient, cost effective deployment of labor?

Goal 3.1: Provide exceptional services to the public by retaining well-trained, committed employees.

The County HR Department is currently working on an internal assessment of job descriptions and salary compensation. This project will be complete to guide the 2012 budget process.

Goal 3.2: Develop an efficient, low-cost process for hiring and recruiting talented, skilled employees.

Many counties and large organizations are moving towards web based hiring and recruiting. By doing so, the county reduces paper work, increases access to a broader talent pool and stream lines the hiring process.

Goal 3.3: Ensure County departmental organization structure is cost-effective and efficient.

Ensuring departmental organizational structure is efficient, is a priority for the Commissioners Court. Objectives include reducing the number of direct reports to the judge, ensuring departmental metrics are being met, and developing departments that specialize in specific county functions.

HUMAN RESOURCES

Goal 3.1: Provide exceptional services to the public by retaining well-trained, committed employees.

Objective	Action	Priority	FY Start	FY Completion	Person/Committee Responsible	Financing Method
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3.11	Make necessary compensation adjustments	3.11.1	Provide the court recommendations for compensation adjustments based on variances in the job descriptions in time for consideration in 2012 budget	N	2011	2011	Human Resources	
3.12	Enhance employee access to HR information online through County intranet	3.12.1	Upgrade/redesign the HR space on the county's intranet site to provide employees information on Total Compensation, Wellness Reports, and other information.	D	2010	2011	Human Resources	C.O. / Bond
3.13	Ensure all employees utilize leadership and training opportunities	3.13.1	Implement leadership training for all employees	D	2011	2011	Human Resources	
3.14	Utilize Oracle and other software to create efficiencies in HR	3.14.1	Utilize Oracle Compensation Workbench Module to incorporate merit awards and cost-of-living changes in compensation	D	2012	2015	Human Resources / ITS	County

Goal 3.2: Develop an efficient, low-cost process for hiring and recruiting talented, skilled employees.

Objective	Action	Priority	FY Start	FY Completion	Person/Committee Responsible	Financing Method
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3.21	Implement an on-line hiring application	3.21.1	Utilize on-line hiring tool to provide other counties with information regarding job descriptions	N	2010	on-going	Human Resources	HR Budget
3.22	Identify recruitment opportunities to seek talented and qualified applicants.	3.22.1	Identify pools of talented and qualified applicants for each job description.	N	2010	on-going	Human Resources	HR Budget
		3.22.2	Develop a strategy for recruiting identified talent.	N	2010	on-going	Human Resources	HR Budget

Goal 3.3: Ensure County departmental organization structure is cost-effective and efficient.

Objective		Action	Priority	FY Start	FY Completion	Person/Committee Responsible	Financing Method	
3.31	Establish internal training programs to develop needed expertise within departments.	3.31.1	Train staff in URS for internal GIS project and database management	D	2010	2012	URS	na
		3.31.2	Develop training opportunities to ensure job retention, competency, and professional development	D	2010	2012	URS	na
3.32	Ensure employees understand expectations and requirements of job titles.	3.32.1	Annually update and review policies, procedures, and employee guides/ manuals to ensure staff meets job expectations and requirements.	N	2011	On-Going		
		3.32.2	Based on updated policies and procedures, develop or update departmental metrics (to ensure job performance).	N	2011	2012		

3.33	As needed, adjust the County organizational chart to ensure efficient reporting and work flow.	3.33.1	Reduce the number of direct reports to the judge (as needed).	D	2012	2012	HR and Judge	na
		3.33.2	Develop departments that specialize in specific county functions.	D	2012	2012	HR and Judge	na

Notes:

M=Mandatory; N=Necessary; and, D=Desirable.

“n/a” stands for “not available”; “NC” means “No Cost”.; and County refers to the County General Fund

4. Policy and Development

Vision: Williamson County’s policies and development plans ensure the greatest amount of efficiency, transparency, and accountability within each department of the county.

The category *Policy and Development* contains objectives that aim to meet county goals through changes to or adoption of new policy and development changes. This category captures objectives that do not easily fit in the other four categories, but do forward policy objectives for the County including: 1) Transparency; 2) Fiscal Conservatism; and 3) Customer Service.

The use of the term *transparency* refers to the ability of the public to access information held by the County. One long-term objective that would enhance transparency is posting all county payments on the World Wide Web. This would enable tax payers greater access to county information on expenditures. This is already being done on the state level and very well may be mandated for other levels of government in the near future.

Goal 4.1: Adopt procedures to enhance customer service, transparency, and efficiency of county functions.

An excellent customer service is a goal for the County. Many citizens interact with the County via phones so an easy-to-use, effect phone interface between the county and its citizens is an important objective. A review of how phone calls are currently handled and providing new protocol to improve this important element of customer support should be undertaken. In addition, a review of records management and retention policies should be undertaken in order to ensure that the County to maintain and access records to ensure transparency as well as to ensure all statutory requirements are met.

Goal 4.2: Adopt policies and programs to develop the economic base of the county by developing a County Economic Development Initiative.

A healthy, vigorous economy is a very important part in the quality of life within Williamson County. Local and regional government economic development efforts play an important role in sustaining the economy. Currently, volunteer and elected representatives from Williamson County work with the cities’ professional economic development staffs on economic development efforts. In the future, Williamson County would like to create a paid position to do this work.

Goal 4.3: Lower energy costs through conservation and alternative energy sources.

It is important to the county to be an environmental leader; however, meeting environmental goals should also make financial sense. So programs and policies changes to enhance environmental stewardship must make a business case providing positive cost-benefit before implementation.

Goal 4.4: Plan and expand the capacity of the court system to meet growing workload.

Within the next 5 years the District Attorney’s Office sees the need for a new District Court. This would also mean additional staff and resources. In the long-term, there will be a need for additional civil and district courts as well as staff and resources.

POLICY and DEVELOPMENT

Goal 4.1: Adopt procedures to enhance the transparency and efficiency of county functions.

Objective		Solution/Action		Priority	FY Start	FY Completion	Responsible	Financing Method
4.11	Ensure citizens’ phone access to County departments by using the best use of technology and enhancing internal communications.	4.11.1	Form a committee to develop communications assistance.	N	2011	2012	County Judge, Departments, and IT	NC
		4.11.2	Promote the internal use of voice mail and develop voice mail protocol.	D	2011	2011	HR	NC
		4.11.3	Develop and publish specific voice mail policy in employee handbook.	D	2011	201	HR	
4.12	Review and adopt policy (where appropriate) for the	4.12.1	Form a committee to develop communications assistance.	N	2011	2012	County Judge, Departments, and IT	NC

	best use of technology to enhance internal communications.	4.12.2	Promote the internal use of voice mail and develop voice mail protocol.	D	2011	2011	HR	NC
		4.12.3	Develop and publish specific voice mail policy in employee handbook.	D	2011	201	HR	

4.13	Review policy requiring department heads to acquire commissioners' court approval for line item transfers.	4.13.1	Review policies of other Texas counties.	D	2011	2011	Judge's Office	NC
		4.13.2	Discuss and vote for changes in current policy at commissioner court.	D	2011	2011	Court	NC
4.14	Review and amend records management and retention policies.	4.14.1	Create a task force to provide recommendations for records management county-wide.	D	2011	2012	ITS/All Depts Heads/ Elected Officials/	NC
		4.14.2	Discuss and consider adopting changes.	D	2011	2012	ITS/All Depts Heads/ Elected Officials/	
4.15	Review and discuss policy regarding County Auditor's oversight of payroll and accounts payable.	4.15.1	Discuss the pros and cons of moving oversight of payroll and accounts payable from the auditor to the treasurer. Issues include additional internal audits, efficiency, and staffing.	D	2011	2012	Court/ Treasurer/ Auditor	NC
	Make the budget process easier to manage and understand as well as more effective	4.15.2	Write and implement policies and procedures to aid in the annual budget process.	D	2011	2011	Budget Officer	NC

Goal 4.2: Adopt policies and programs to develop the economic base of the county by developing a County Economic Development Initiative.

Objective		Solution/Action		Priority	Start	Completion	Person/Committee Responsible	Financing Method
4.21	Consider a county-wide Economic Development effort for Williamson County.	4.21.1	Research and identify best-practices for county-wide economic development.	N	2011	2011	County Judge and Staff	County
		4.21.2	Create a work group or committee to guide the economic development effort.	N	2011	2011	County Judge and Staff	County
4.22	Develop and institute Economic Development plan for Williamson County.	4.22.1	Identify goals, objectives, and a mission to be met through the economic development within Williamson County.	D	2011	2012	County Judge and Staff	County
		4.22.2	Hire an economic development professional to carryout the Williamson County Economic Development Plan.	D	2012	On-going	County Judge and Staff	County

Goal 4.3: Lower energy costs through conservation and alternative energy sources.

Objective		Solution/Action		Priority	FY Start	FY Completion	Responsible	Financing Method
4.31	Develop Energy Management program to guide energy policies	4.31.1	The county currently has a energy management program; however, there is potential for greater cost savings through a vigorous application of energy management, which would require dedicated staff to implement. Discuss and develop a business case for the hire.	D	2010	2011	Senior Director of Infrastructure	Facilities Budget

4.32	Implement projects to reduce energy consumption.	4.32.1	Review potential energy conservation options.	D	2011	on-going	Senior Director of Infrastructure	Facilities Budget
4.33	Promote the use of alternative fuels and conservation county fleet	4.33.1	Where appropriate and feasible convert county fleet to run on propane.	D	2010	on-going	Senior Director of Infrastructure	Grants/Fed/County

Goal 4.4: Plan and expand the capacity of the court system to meet growing workload.

Objective		Solution/Action		Priority	Start	Completion	Person/Committee Responsible	Financing Method
4.41	Maintain efficiency of District Court to meet growing work load	4.41.1	Add a new District Court	M	2010	2014	District Attorney	County

Notes:

M=Mandatory; N=Necessary; and, D=Desirable.

"n/a" stands for "not available"; "NC" means "No Cost"; and County refers to the County General Fund

Appendix A: Interviews

Action	Page	Priority	2010	2011	2012	2013	2014	Long-Range
TECHNOLOGY								
Public Safety Technology Project	7	M						
Complete RFP for PSTP	36 & 44	M						
Computer Aided Dispatch	3	M						
Develop a web interface for users of the ticket system	19	M						
Paperless ticket citation - palm pilots for police	19 & 23	M						
New emergency operation center (FACILITIES)	36	M						
Develop and implement "On-line jury system".	18							
Convert to all county departments to Odyssey	11, 13 & 16							
Implement ubiquitous scanning & imaging records management	15 & 16							
Provide for citizen payments via the internet.	5							
Implement E-filing of court documents.	32							
Juvenile case management system	36							
Improve county website by making it more interactive	37							
FACILITIES								
Develop a Facilities Plan	26	N						
Move the Veteran Services from Taylor to Round Rock	8							
Construct a new building for the Tax Accessory								
Construct new building for the recreation department	21							
Move the J.P. Precinct #4 into the old recreation department building.	21							
New emergency operation center	36	M						
Justice Center Expansion & Reconfiguration:	8							
Expand Jail facilities with in next 5-years	46	M						
Add office space for County Attorney's Office	11	N						
Add office space for District Attorney	16	N						
Add office space for District Clerk's Office	18	N						
Unified precinct #4 facilities	10							
Acquire additional land at Precinct #4 Rodeo Arena & expand the arena	10							
HUMAN RESOURCES								

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Action	Page	Priority	2010	2011	2012	2013	2014	Long-Range
HR Computerized - On-line recruiting and application tool (requested FY 2010 budget)	3 & 35							
Review and adopt HR policies such as sexual harassment policy.	24							
Compensation analysis to compare salaries	35 & 24							
Restructure and reclassify personnel job descriptions	21							
POLICY								
Review and discuss policy mandating departmental line item transfers requiring commissioners' court approval	23							
Consolidate county's credit card use to one processing company	8							
Review and discuss records management and retention policies for all departments	27							
Treasurer's office should manage all county funds	27							
Develop and implement an Energy Management Program	32							
Develop a phone bank for the Tax Assessor - collector	29							
Initiate spay/neuter program for stray and feral cats	48							
GROWTH								
Hire Economic Developer	3							
Implement park and transportation plans	5							
Freeport exemption	7							
Implement Housing Plan								
Additional District Court of Law	16							
Hire a Forensic Computer Analyst	16							
Establish Mental Health Court	50							
Separate mental health facility for juveniles	50							
Handicap parking violation unit (volunteer)	40							
STAFF REQUESTS:								
Additional staff beyond the court: Probation & Community Supervision	15							
One new staff to cover phones - County Court at Law	15							
Additional county IT support staff - District Attorney	16							
Additional staff - District Clerk	18							
Two additional staff - Justice of the Peace	21							

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Action	Page	Priority	2010	2011	2012	2013	2014	Long-Range
Full time on site deputy	23							
Hire intern to "part-time" permanent employee, eventually full-time	37							
4 additional staff members are needed now	38							
2 additional staff members in 2013-15 to keep up with growth	38							
3-5 Deputies and 1-3 support staff in the next 5 years	40							
an additional 2-3 Deputies and 2 support staff 10 years out	40							
Two staff for mobile outreach	44							
Two additional deputies - to match staffing in other precincts	40							
Additional emergency operations staff in 2-3 years	44							
2-3 additional staff to manage expansion	52							
1 Maintenance Crew, 2 – 4 Engineering staff, 2 – 4 for hauling crew in next 2 – 3 years	53							

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County Leadership

	<p>County Judge Dan Gattis</p>
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Office/Department Overview:

The mission of the Williamson County Judge’s office is to provide the leadership to keep the county growing and improve the efficiency and professionalism of department heads and elected officials. He is also the day-to-day administrator of Williamson County.

Priorities:

- 1. Improve efficiency of Williamson County government (e.g. through technological improvements).
- 2. Improve professionalism of Williamson County government.
- 3. Develop a strategic plan and mission for the county.
- 4. Work with the cities in Williamson County to create a good environment for economic development.

Short-term Objectives

Objective A:

Impact: The impact of all of Judge Gattis’ priorities would be efficiency. It would be measurable by each department’s goals and internal services.

Resource Needs:

- ∄ Equipment-related needs include computer and technology improvements. Some examples include computer-aided dispatch (CAD), which would tie all dispatch, courts, law enforcement together; and Odyssey. Human Resources will be all computerized. Inventory will be tied electronically to each employee.
- ∄ An economic development position to be housed within the County Judge’s Office. He wants to help cities – not get in their way. This position is a short-term need. The Judge will put it in the FY 10-11 budget, if not sooner.

Long Range Goals/Vision:

There is a need to restructure or reorganize the County to increase efficiency and effectiveness. There should be fewer direct reports to the County Judge. He’d like to use training and professional development to increase the professionalism of the staff.

The Judge would like to do some benchmarking with other counties (e.g., Fort Bend, Montgomery, Harris, Dallas, and Bexar) to see what Williamson County can learn from the way those counties do things.

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	<p>Office of County Commissioner, Precinct #1</p> <p>Lisa Birkman</p>
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Office/Department Overview: To deliver services to the citizens of Williamson County in a cost effective, efficient way. To set the tone that Williamson County is friendly to families, businesses and provides for managed growth.

Priorities:

1. Manage the county’s budget and contract oversight so that an increase in the county’s tax rate is not required.
2. Maintain the current low crime rate within the county.
3. Promote economic development to create a diverse economic base so that in perception and reality Williamson County is not a bedroom community.

Short-term Objectives

Objective A: Develop a county-wide comprehensive plan.

Impact: A comprehensive plan provides a policy guide to the commissioners’ court that – through extensive public input – identifies and, prioritizes citizens’ goals for the county.

Objective B: Adopt a county budget that meets the needs of the citizen but keeps the tax rate steady.

Impact: Low taxes will provide an incentive for businesses and families to relocate to Williamson County as well as retain current business and residents.

Objective C: Continue to improve quality of life by improving infrastructure.

Impact: The County has developed strategic plans for the development of the transportation and parks systems to guide efficient development of these assets. In addition, the county needs to add to its own facilities to ensure there is adequate capacity for its departments to provide county services.

Objective D: Work with state on Public and Mental Health Services

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Impact: By working with government agencies and non-profits the County will be able to leverage its resources to meet the growing demand for healthcare services.

Objective E: Continue to improve law enforcement and public safety services within the county.

Impact: Capital improvements for equipment to public safety departments will reduce response time and improved quality-of-service.

Long Range Goals/Vision:

- Á Modernization through computer technologies by making more county functions paperless or on the internet.
- Á Provide for citizen payments via the internet. By doing this the county can increase collections, reduce staff time and improve the quality of service for the county's residents.

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	<p>Office of County Commissioner, Precinct #2 Cynthia Long</p>
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Office/Department Overview:

The Commissioner’s Court is the “policy board” for the County. It also sets the budget. The Court exists to provide public services with honesty, integrity and dynamic leadership for the citizens of Williamson County.

Priorities:

- 1. Implement priority road projects in Master Transportation Plan.
- 2. Implement Public Safety Technology Project (PTSP) and add interfaces to major cities within 4 years.
- 3. Add \$1 billion (in 2 years) to the tax base through economic development, thus creating new jobs in the county.
- 4. Bring the Freeport Exemption to the county.

Short-term Objectives

Objective A: Implement road projects as noted in the Master Transportation Plan

Impact: Reduce congestion and commute time and increase safety on the County roads.

Objective B: Implement the PTSP

Impact: Reduced emergency response time, improve reporting and coordination of first responders responses across the County.

Objective C: Economic Development

Impact: Increased tax base and develop more job opportunities for County residents.

Resource Needs:

- Approval by voters for future bond programs
- Need to identify funds for the PTSP interfaces from county to each city
- An economic development focus in the county

Long Range Goals/Vision:

Improve effectiveness and efficiency through the deployment of technology.

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	<p>Office of County Commissioner, Precinct #3 Valerie Covey</p>
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Office/Department Overview:

The Commissioner’s Court is the executive board for Williamson County. It makes financial decisions, budgets, and lets contracts. In addition to these duties, Commissioner Covey addresses constituent needs, serves on the mental health committee, LANAC state oversight for Health and Human Services,

provides support for and care of Williamson County troops, and deals with habitat issues.

Priorities:

- 1. Get all Precinct 3 offices under one roof (preferably on Inner Loop).
- 2. Move Veteran’s Services from Taylor.
- 3. Restructure the county departments (have fewer at the top; group and organize better)

Short-term Objectives

Objective A: Co-locate Precinct 3 Building.

Impact: The impact would be measured in customer convenience. This would also get downtown land and buildings back on the tax rolls. It would help reach economies of scale (e.g., IT support, cleaning staff, etc.)

Objective B: Move Veteran’s Services from Taylor to Georgetown.

Impact: See above impact.

Objective C: Restructuring County Departments

Impact: Restructuring County Departments would create efficiencies in the application of information technologies; unify services and departments, eliminate pockets in the county’s organization. For example, the county could use just one credit card processing company rather than several different ones.

Resource Needs: While asset tracking is currently in the budget, it might require another allocation to complete. It will take money to build a Precinct 3 Annex (long-term goal), and the desire to work smarter and reduce or not grow staff.

Long Range Goals/Vision: A Precinct 3 Annex building that would house all Precinct 3 functions (on Inner Loop).

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	<p>Office of County Commissioner, Precinct #4 Ron Morrison</p>
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Office/Department Overview: Serve the citizens of Williamson County in a diverse precinct that is very urban in the western area and very rural in the east. Precinct #4 also that contains over ½ the County road miles ~ 800 miles

Priorities:

1. Maintain quality infrastructure – stay ahead of growth through good planning and provision of infrastructure.
2. Economic Development: One goal for economic development is opening up land for business development at the land fill. The County can facilitate this by working towards providing the needed infrastructure in that part of the county.

Short-term Objectives

Objective A: Restore historic farmhouse near landfill.

Impact: Remodel the farmhouse at the landfill to be a showcase and interpretive area for green building, agriculture & Williamson County history as well as house an office for Precinct #4 commissioner.

Objective B: Large pavilion and fairground in Taylor (5 years or so)

Impact: Develop additional meeting space, facilities for tourist and business space through adding approximately 30K sq feet to the rodeo arena/fairgrounds in Taylor.

Long Range Goals/Vision:

- Co-locate County facility in one area within each precinct (e.g. Cedar Park).
- Efficient and low emitting County fleet. Continue the program of converting county fleet vehicles from gas to propane.
- Reduce unfunded mandates from state to county governments.

Staff Needs: None identified at this time.

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Courts

	<p>County Attorney Jana Duty</p>
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Office/Department Overview:

The mission is to provide all legal services to county government and state agencies in Williamson County. They handle all misdemeanor prosecution, traffic, juvenile (both criminal and misdemeanor), civil, child protective services representation, protective orders, hot checks, mental commitments, bond forfeiture,

and handle calls from law enforcement 24/7.

Priorities:

- 1. Keep up with an increasing workload by identifying and implementing strategies to increase efficiencies.
- 2. Go paperless using Odyssey system (this will help increase efficiency). Could repurpose 1 staff to help in other areas.
- 3. Get laptops with docking stations (add incrementally).
- 4. Stay extremely professional in the courtroom and use technology during cases.

Short-term Objectives

Objective A: Keep up with increasing workload.

Impact: The impact would be the increased safety of Williamson County residents. An additional impact would be that adding an additional court could be delayed.

Objective B: Going Paperless & Laptops

Impact: The impact would be that red tape would be cut and wait time would be reduced.

Resource Needs:

The County Attorney’s Office has had a long-standing need for additional building space for personnel (especially if another court is added). The office will also need additional staff proportionate to case load increases. They need equipment such as document scanners and laptops with docking stations.

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Long Range Goals/Vision:

TxDOT is currently not reporting people who aren't paying tolls. When they do start reporting them, the County Attorney's Office will have to handle those cases. It is impossible to predict what the Legislature will do that could impact caseload and administrative support. They appreciate the quality of the Williamson County facilities and don't want to see that diminished.

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	<p>County Clerk</p> <p>Nancy Rister</p>
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Office/Department Overview: The County Clerk’s office records all legal instruments of the county. The Clerk attends all regular and special meetings of the County Commissioners Court to take minutes of those meetings. The County Clerk files criminal, civil and probate cases in the County Courts at Law and collects all judgments from these courts.

Priorities:

1. Convert department to “Odyssey” software to enable all county clerk departments to have modern data management technology.
2. Implement “E-filing” in the county courts.
3. Upgrade to next generation of records recording software.
4. Coordinate with State to implement electronic fingerprinting.

Short-term Objectives:

Objective A: Complete conversion to Odyssey.

Impact: Odyssey will create data management efficiencies (storage, processing, and office supply purchases). Without new technology and upgrades, growth will create inefficiencies and higher costs. With growth there will be more data management and document processing needed, but without new technology, processing will be slower, and backlogs could occur and processing costs will be higher.

Objective B: Replace PCs and equipment on a scheduled basis (SOP)

Impact: Insure that hardware (PCs, printers) meets capacity requirement of software and provide staff with trouble free service.

Objective C: Implement E-Filing (within 3 years)

Impact: E-Filing will build case load efficiencies (storage, processing, and office supply purchases). Without new technology and upgrades, case load growth will create inefficiencies and higher costs. With growth there will be more court cases and document processing needed, but without new technology, processing will be slower, and backlogs could occur and processing costs will be higher. E-Filing will enable restricted access.

Objective D: Continue Archiving of records projects (deed records, vital statistics, etc.).

Long Range Goals/Vision: Coordinate with State on the implementation of electronic fingerprinting technologies.

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	<p>County Court at Law #1</p> <p>Judge Brooks</p>
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Office/Department Overview: The County Court of Law One has jurisdiction over cases that involve criminal misdemeanor charges, family cases involving divorce, child custody and child support and family cases that involve removal of children from parent(s) or guardian(s) because of allegations of abuse or neglect.

Priorities:

1. The Court and staff work with many other departments such as District Clerk, County Clerk, County Attorney’s Office, Magistrate’s Office, Jail, Probation, Attorneys and the public. It is crucial for the court to have the appropriate equipment and staff to carry-out its responsibilities and service to the public.
2. Consider adding one (1) new staff to answer telephone calls from the public and handle administrative responsibilities so current staff can focus time on court dockets, scheduling of cases and other duties. It is very possible the new staff member could answer phone calls and perform general administrative duties for all the county courts at law.

Short-term Objectives

Objective A: Add staff to support department to meet growing workload.

Impact: Adequate staffing will allow for more efficient and effective processing and scheduling of criminal and family cases filed in County Courts.

Objective B: Provide software, hardware and training to enable digital scanning of documents for the court and interface between the current departments through Odyssey.

Impact: Increase productivity with the current staff.

Long Range Goals/Vision: A new County Court may be needed to handle rising caseloads as the Williamson County population grows as anticipated by current predictions.

Staff: Additional staff member for public inquiries and information, perhaps centralized for all County Courts to reduce direct calls to individual courts and handle general questions for all county courts.

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	<p>District Attorney John Bradley and Jana McCown</p>
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Office/Department Overview:

The District Attorney’s Office handles all felony criminal cases for the county (1800/year), while the County Attorney handles the misdemeanor cases.

Priorities:

- 1. Create a new District Court within 5 years (by 2012 or 2014 at the latest).
- 2. Consolidate juvenile prosecution into the District Attorney’s Office.

Short-term Objectives

Objective A: The DA is concerned about Odyssey and its support over time. The office believes that it should be implemented county-wide in all offices and departments.

Impact: County-wide implementation of Odyssey will increase department to department document sharing, reduce data entry redundancy and improve records management.

Objective B: There is a big need for digitized records.

Impact: Imaging will improve efficiency.

Objective C: There is a real need for more information technology (IT) staff/support (Roughly 11 staff for 1100 county employees). The District Attorney’s Office feels more pressure to add staff for IT support internally due to lack of county IT staff.

Impact: Increasing IT staff will ensure that technologies work correctly increase staff efficiency and other goals.

Objective D: There is a need for a forensic computer analyst due to the increase in high tech crimes.

Impact: A computer analyst would reduce cost and result waiting time by eliminating outsourcing services.

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Resource Needs:

5-10 years: Within the next 5 to 10 years, the District Attorney's Office sees the need for 1 new District Court. This would create the need to add 3 new prosecutors, 1 investigator, and 1 support staff. This would help to maintain efficiency by balancing court days and office days. They need additional laptops for personnel to aid/support a digital or paperless system.

~ 10 years +: Within 10+ years, the District Attorney's Office would like to bring in juvenile prosecution and consolidate the County Attorney's and District Attorney's offices.

*** This would happen only if it is needed and if all parties agree.

Long Range Goals/Vision: Office space will be an issue in 10 years, but they are okay until then.

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	<p>District Clerk Lisa David</p>
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Office/Department Overview: The District Clerk provides services such as record keeping to the District Courts as well as for the four County Courts at Law for family cases.

Priorities:

- 1. Secured storage for records and evidence.
- 2. Space expansion – additional office space for new staff coming in to already crowded space.
- 3. Implementation of the on-line jury system.

Short-term Objectives

Objective A: Go live with the on-line jury system.

Impact: The system will streamline process for procuring juries as well as being more customer friendly.

Objective B: Additional storage for case evidence, records, etc.

Impact: The additional storage space will allow the Clerks office to hold evidence for longer periods of time.

Objective C: Need additional office space

Impact: Room for more employees and a new court (if needed).

Long Range Goals/Vision: More space, better public understanding of role of District Clerk.

Staff: 2 staff (scanning clerks) in next 2 – 3 years

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	<p>Justice of the Peace, Precinct #1 Judge Dain Johnson</p>
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Office/Department Overview: The mission of the Justice of the Peace’s office is to uphold the law.

- Priorities:**
1. Modernize public’s interface with the county’s ticketing system (web based).
 2. Modernize officers’ interface with the ticket system (hand held palm pilots that allow for data to be entered directly into database).
 3. Modernize and expand public interface with the court system to provide resources such as rules, directions and education.

Short-term Objectives

Objective A: Develop a centralized database that can be utilized by all the courts and DPS.

Impact: The database can house all the information that must be accessed between county courts and law enforcement departments. Streamlining the input and downloading process will reduce staff time and increase the speed of processing cases.

Objective B: Develop a web – based interface for county citizen to access their cases and other information.

Impact: Providing easy access to citizen with information regarding their cases will increase collections, speed up process of cases, and improve citizens’ knowledge about the court system.

Objective C: Purchase hand held palm pilots for the sheriff’s department to modernize officers’ interface with the ticketing system.

Impact: By providing the equipment so officers can input ticket information directly into the database will greatly increase the speed tickets are processed.

Long Range Goals/Vision:

- In one year tickets given on toll roads will be the responsibility of the county. This is going to greatly increase the load on the J.P.s docket. Therefore, any efficiency that can be gained through the implementation of web based technologies will help the J.P meet this demand.

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- ️ Providing a user-friendly web interface for citizens is a long range goal for the J.P.s office. The interface should easily allow people to access documents, rules, payments, and directions. This will reduce the backlog of cases in the court.
- ️ Bring all the J.P. offices to consensus regarding what type and how to use technology to improve law enforcement in Williamson County.

Staff: The emphasis on modernization is not in order to eliminate staff, but to increase the effectiveness and efficiency of staff. As noted above the workload of the J.P.'s office is going to increase. Modernization may be a cost effective way of meeting the demand compared to increasing staff.

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	<p>Justice of the Peace, Precinct #2 Edna Staudt</p>
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Office/Department Overview:

The Justice of the Peace presides over criminal and civil justice courts and small claims court. Judge Staudt handles cases including criminal and civil, traffic, juvenile, drugs and alcohol, evictions, legal disputes up to \$10,000, acts as coroner and oversees unexpected deaths, truancy, weddings, and

community needs (e.g., lock outs, death threats, warrants, etc.).

Priorities:

1. Acquisition of electronic equipment and software to accommodate paperless ticket citations, paperless files, and the networking of county offices.
2. Provide an informational newsletter to the community.
3. To restructure and reclassify personnel job descriptions.
4. Expansion of facilities (would like to take over the Parks and Recreation Department’s space when they move out).

Short-term Objectives

Objective A: Above priorities.

Impact: The impact of all the above priorities would be that the cost to increase and train personnel will decrease. Trained personnel would be retained. Accuracy would be enhanced. The public will be more informed of their rights, their options, and the laws they are expected to be in compliance with, thereby decreasing the public’s hostility to county offices.

Resource Needs: Software, scanners, computer equipment, and personnel. The need for additional personnel (currently asking for 2) has been consistent for the past 15 years; however, upon the installation of a paperless system and electronic filing, the total amount of personnel will be decreased. The expansion of the office by acquiring the space currently occupied by the Parks and Recreation Office.

Long Range Goals/Vision:

- ∅ The pay and workload are tough. The J.P.’s office can’t keep employees for as long as they’d like because of both.
- ∅ Eventually Williamson County will need a Medical Examiner (within the next 10 years).

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	<p>Justice of the Peace, Precinct #4 Judge Judy Hobbs</p>
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Office/Department Overview: Uphold the Constitution and Serve the people of Texas with equal justice under the law.

Priorities:

1. Increase safety for staff by making improvements to the front waiting area.
2. Enlarged the front waiting area.
3. Assigned a deputy to the Court for security and warrant research.

Short-term Objectives

Objective A: Make improvements to the front waiting area of the JP’s office.

Impact: Safety and health of staff is protected.

Objective B: Enlarge the front waiting area of the JP’s office.

Impact: Better service to citizens, enhanced security.

Objective C: Assigned a deputy to the Court for security and warrant research

Impact: Improve security and faster warrant research will lead to catching more people with warrants.

Long Range Goals/Vision:

- Increase staff as needed to meet growing needs;
- Electronic ticketing for officers;
- Change the policy of budget management regarding Commissioner’s oversight. Specifically, eliminate the requirement for Commissioner’s Court approval for line item transfers.

Staff:

- One (1) full-time on site deputy;
- Additional staff to provide more efficient processing (not just in JP office, but at County Attorney).

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Public Safety

	<p>Constable, Precinct #1 Robert Chody</p>
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Office/Department Overview:

The mission is to serve all civil and criminal processes for the JP courts. Civil is the constable’s primary area.

Priorities:

1. Establish handicap parking violation unit (like the one in Travis County). This is a volunteer-based group that is provided with training and a ticket book, and charged with citing parking violators.
2. Work with the US Marshals to find and arrest federal warrants.
3. Bring staffing level up to match other Constable’s offices in Williamson County.

Short-term Objectives

Objective A: Handicap Parking Violation Unit

Impact: The impact would be a visible deterrence to an overlooked issue.

Objective B: Work with US Marshal’s Office

Impact: Remove dangerous, high-crime people off the streets.

Objective C: Increase Staffing Level

Impact: The impact would be that the Precinct 1 Constable’s Office would be able to handle the same amount of workload and provide the same level of services to Precinct 1 residents as other Williamson County precincts.

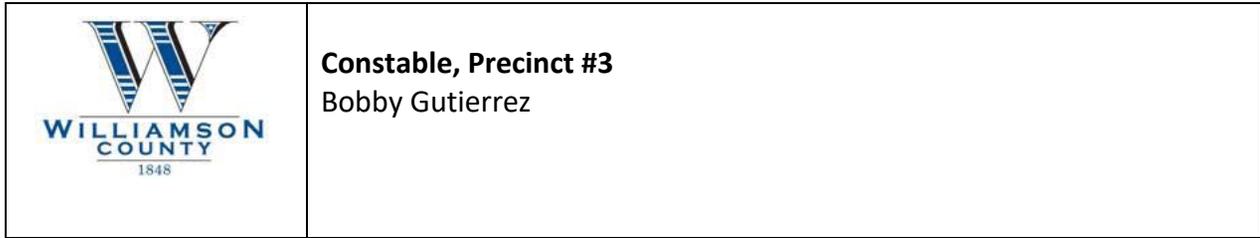
Resource Needs: The Precinct 1 Constable’s Office has requested 2 additional deputies, and believes they are still needed.

Long Range Goals/Vision: Constable Chody said that the precinct boundaries will likely be changing after the updated census count since the boundaries are determined by population. He feels this will reinforce his needs to have a staffing level that matches those of the other Constables.

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Office/Department Overview:

Enforce the laws of the State of Texas and improve the safety and quality of life in Williamson County by:

- ☛ Serving and executing the civil and criminal process issued by all courts
- ☛ Aggressively pursuing and apprehending fugitives from justice in our region

- ☛ Providing proactive courtroom security for the justice court, and
- ☛ Protecting our environment by the proactive enforcement of environmental statutes.

Priorities:

1. Improve and expand warrant fine and fee collection services.
2. Increase fugitive apprehension of dangerous offenders.
3. Improve proactive enforcement of environmental crime cases.
4. Maintain our current prompt and high level civil process cases service and execution.
5. Expand our community outreach through child ID programs.

Short-term Objectives

Objective A: Warrant fine and fee collection

Impact: Improve collection of fine and fee amounts by 10% - 20%.

Objective B: Fugitive apprehension

Impact: Increase dangerous fugitive apprehension by 20%.

Objective C: Environmental enforcement

Impact: Increase on-site officer initiated environmental cases by 20%.

Objective D: Community outreach/Child ID programs

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Impact: To ID of a minimum of 2,000 children annually.

** The Precinct 3 Constable's workload is growing by about 10%. The 20% goal will take care of current growth and make a dent in future workload increases.

Resource Needs:

- ☞ Precinct 3 Constable would need to remain current with, and have access to new technology (software and hardware) to locate fugitives, assets, and provide collections of fines, fees, and services through the Internet.
- ☞ Would need additional staff (3-5 Deputies and 1-3 support staff in the next 5 years; and an additional 2-3 Deputies and 2 support staff 10 years out) to maintain projected growth and workload increases in all areas mentioned above.
- ☞ Purchase of 2,000 child ID kits annually.

Long Range Goals/Vision:

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	<p>Sheriff Sheriff, James Wilson Tony Marshall, Chief Deputy Robert Chapman, Asst. Chief for Law Enforcement</p>
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Office/Department Overview: To protect and serve the public, preserve life and property in Williamson County. And, to provide a safe environment for inmates in Williamson County jail facilities.

Priorities:

1. Need new training facilities. Current training facility (Lott Center) does not meet current needs and will not meet the needs of the department over the next 5-10 years.
2. Need additional office space for the department. Current office space for department is at maximum utilization-will not meet the needs of the department over the next 5-10 years.
3. Jail facility will need to be expanded within the next 5 years. Williamson County jail facility is a booking facility serving several municipal and state agency (State Hwy patrol, TPWD) jurisdictions. Facility is currently sufficient for the short-term.

Short-term Objectives

Objective A: Expand/find additional office space. Office space is currently at maximum occupancy. Different programs/departments within the Sheriff's dept can not expand as may be required.

Impact: Sheriff Dept is largest agency of Williamson County. As growth puts additional demands on department, additional human resources may be needed (e.g. CIT has 10 officers, case load per office is 25/month). Lack of space can impede needed hiring, create organizational inefficiencies and service gaps to respond to calls and public demands.

Objective B: Need new training facility(s). Current facility is outdated and inadequate for training needs [shooting range is located at different facility, not part of training facility, and dept. needs a "driving pad" to train officers how to drive and respond to emergency situations.

Impact: Williamson County Sheriff's Dept has a 13 week training academy for all newly hired officers. Current facility can not accommodate current training curriculum (e.g. "driving pad") and facility is in poor condition.

Long Range Goals/Vision: Jail facility will need to be expanded within the next 5 years. There is space at the current jail facility to accommodate expansion.

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	<p>Emergency Services John Sneed</p>
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Office/Department Overview: Manages EMS, 911, Wireless Comm (Radios), Haz Mat response, Emergency Management, Mobile Outreach (Emer. Mental Health).

Priorities:

1. Maintain current response time of 7 minutes (incl. 1 minute dispatch) (nat'l standard 8 minutes) for EMS (new stations added in growing areas to maintain 1 – 20,000 ratio give or take).
2. RFP out for public safety tech (incl. CAD, vehicle location, records mgmt, mobile data).
3. Emergency Ops and Dispatch Center RFP out right now.

Short-term Objectives

Objective A: Compensation issues (retention, morale). The county needs to conduct a comparative compensation study.

Impact: Attract and retain staff through comparable salaries

Objective B: Establish *Radio Shop* to repair and service radios

Impact: Better service for County, also revenue generator by servicing city radios.

Objective C: Internal Training for Emergency Services

Impact: More cost effective service

Long Range Goals/Vision: Stable funding source for Mobile Outreach Team; Fire Marshal; full time HazMat team; Decision between adding staff or continue paying overtime in dispatch

Staff:

- Assume addition of 1 new EMS station / year
- 2 staff short in Mobile Outreach, can't fill possibly due to salaries
- Add'l Emergency Operations staff in 2 – 3 year.

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Public Services

	<p>Animal Services Cheryl Schneider, Director</p>
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Office/Department Overview:

The Office of County Animal Services manages animal sheltering throughout Williamson County. Animal Services strives to decrease the number of animals euthanized and provide the most humane care possible to unwanted and abandoned pets through adoption, reclaim, foster home, rescue services, and

public and community awareness.

Priorities:

1. Decrease the euthanization rate of treatable and rehabilitable animals, and decrease the intake rate.
2. Provide free, or low cost spay/neuter services.
3. Provide veterinary services for up to 2 weeks, post adoption.
4. Increase the number of adoptions (increase # of off-site adoptions).

Short-term Objectives

Objective A: Operate shelter with sufficient staff and resources.

Impact: Increasing staff to properly care for the mental well being of the shelter animals as well as providing more avenues for off-site adoptions will decrease the euthanasia rate.

Objective B: Initiate spay/neuter program to and reduce the intake rate and need for sheltering services.

Impact: Reduce stray, unwanted animals

Objective C: Need Community Programs Coordinator to provide effective public awareness and education, recruit and manage the volunteer program, and plan special events and fundraisers.

Impact: Increase in public awareness and education, special events and fundraisers can decrease intake rate and over-all services cost; can help lessen the need for additional kennel space

Long Range Goals/Vision: [Within 3-5 years] 1) Need additional kennel space to keep up with growth in the County and resulting need for shelter services. 2) On-staff veterinarian and technical staff.

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	<p>Juvenile Services Charlie Skaggs, Director Scott Matthew, Asst. Executive Director</p>
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Office/Department Overview: Williamson County’s Juvenile Services (WCJS) overall purpose and goal is to provide the best intervention service that can help kids “get back on-track” to become productive members of society before they reach a point of chronic, adult criminal behavior.

Priorities:

1. Develop comprehensive mental health continuum of care.
2. Reduce “out-of-county” placement/commitment to Texas Youth Center.
3. Plan for projected juvenile population growth.
4. Develop local specialized programming to meet the needs of juveniles and families.
5. Maintain confidence in the competence of our organization by outside stakeholders.

Short-term Objectives

Objective A: Develop comprehensive mental health continuum of care; Establish Mental Health Court.

Impact: 1) Proper assessment and treatments applied, thereby directly addressing issues that may cause negative behavior and thus reduce inaccurate treatments and recidivism, 2) reduce out-of-county placements, increase family cohesion, 3) increase public safety, 4) increase public confidence, 5) increase ability to impact juvenile and adult crime, 6) keep budgeted tax dollars spent in the county.

Objective B: Expand existing facilities to accommodate projected growth in juvenile population and to address demands of increasing mental health cases.

Impact: Expanding existing facilities will result in: 1) Proper assessment and treatments applied, thereby directly addressing issues that may cause negative behavior and thus reduce inaccurate treatments and recidivism, 2) reduce out-of-county placements, increase family cohesion, 3) increase public safety, 4) increase public confidence, 5) increase ability to impact juvenile and adult crime, 6) keep budgeted tax dollars spent in the county.

Objective C: Recruit, develop, and retain competent, professional, “character driven staff”

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Impact: Having proper staffing (trained, fair compensation, adequate staffing) will result in the following: 1) Proper assessment and treatments applied, thereby directly addressing issues that may cause negative behavior and thus reduce inaccurate treatments and recidivism, 2) reduce out-of-county placements, increase family cohesion, 3) increase public safety, 4) increase public confidence, 5) increase ability to impact juvenile and adult crime, 6) keep budgeted tax dollars spent in the county.

Long Range Goals/Vision:

- 1)Á Separate mental health facility; Mental Health Court
 - a)ÁAdditional funding for pharmaceuticals/psychiatry
 - b)Ádata collection system
 - c)Áaddress gaps in services
- 2)Á Expand facilities
- 3)Á Additional administrative staff
- 4)Á Grant Writer to help secure funds to meet the needs as delineated
- 5)Á Volunteer Program and Coordinator
- 6)Á Vocational component to teach skills
- 7)Á Transitional living program
- 8)Á Competitive salary and benefits, for similar size department

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	<p>Parks and Recreation Jim Rogers</p>
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Office/Department Overview: Williamson County’s Parks and Recreation department works to provide outdoor recreational experiences for the citizens of Williamson County. The department focuses on large, passive parks and allowing for cities to focus on sports complexes. The department has developed a Master plan which was adopted in November, 2008.

Priorities:

1. Expand recreational programming and offer more outdoor focused activities (currently runs softball program).
2. Find agricultural lands / prairie to preserve and use as park / learning center.
3. Create ‘wish list’ to begin gathering donations.

Short-term Objectives

Objective A: Foster a ‘Friends of the Park’ type group, but needs to happen ‘organically’.

Impact: A “Friends” group would be able to raise funds and awareness for parks.

Objective B: Develop additional recreational programming.

Impact: Additional programming would generate park visits and revenue.

Objective C: Wish list for donations.

Impact: Allow proved an organized and targeting approach to fundraising.

Long Range Goals/Vision: Develop a park focused on agricultural / prairie ecosystem; creating a Williamson County Habitat Conservation Plan; work with Fish and Wildlife Service to allow access to habitat.

Staff Needs: The department will require 2 – 3 additional staff in next few years to manage expansion of park system.

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	<p>Unified County Road Administrator Greg Bergeron</p>
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Office/Department Overview: The Unified County Road Administrator provides maintenance, project management, and engineering of County road projects; subdivision management; manages storm water program; and, assist health department with floodplain mgmt. As well the County engineer works with Inspectors for subdivision projects.

Priorities:

- 1. Develop comprehensive GIS to better manage data with internal GIS staff (not rely on IT GIS staff).
- 2. Unified system to manage and plan projects.

Short-term Objectives

Objective A: Internal GIS and project mgmt system development

Impact: More effective and efficient service

Objective B: Add'l staff to meet growing demands

Impact: Better service, needed to meet growing demands

Objective C: Rapid urbanization is changing demands and expectations on the department. The URS will need to update procedures, methods, etc. to meet changes.

Impact: New training, equipment, etc. will help provide better service

Long Range Goals/Vision: New barns for equipment and crews, one east, one west; belly dump trucks for paving crews; move to more specialized crews.

Staff: 1 Maintenance Crew, 2 – 4 Engineering staff, 2 – 4 for hauling crew in next 2 – 3 years
1 Maintenance Crew in 5 years

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Department Overview & Mission:

Our mission, as tasked by the Department of Veterans Affairs and the State of Texas, is to provide fair and competent representation to the veterans of Williamson County, their dependents and survivors. This department also exists to provide empathy and excellence of service to

these individuals, providing them with the necessary tools and representation to support their claim with the Department of Veterans Affairs, or any other Federal or State agency. To ensure that an attitude of support toward the veterans and their families is created in Williamson County, and ensuring comprehensive cooperation between County, State and Federal agencies.

Priorities:

1. Establish excellence in service to veterans, dependents and survivors through continued training, emphasis on customer service and creation of outreach programs to further the exposure of the department, to our clients, within the county.
2. To provide better accessibility of services to a wider range of veteran population by relocation of facilities to a more central location in the county.
3. Create a database system for better access to information.
4. To establish intradepartmental education and cooperation to ensure that those who are eligible for services receive services, avoiding duplication of effort between departments. This may include presentations to other County agencies and employees of the assistance provided by this department. This was already begun in late 2009 with the inclusion of the Veteran Services department in the implementation of the new property tax exclusion for those veterans with 100% disability.

Short-term Objectives

Objective A: Establish a peer-to-peer counseling program to serve veterans of the Iraq and Afghanistan conflicts. This program, which trains other veterans to act as peer counselors, will provide an initial point of contact for these veterans to seek advice on the availability of counseling programs and to provide an outlet and help for those not willing to take the steps to traditional counseling programs.

Impact: Funding for this program has been sought from grant programs available to cover the initial startup and training costs for the program, using the *Being In the Zone* peer counseling program developed by Dr. Wayne Gregory with the Department of Veterans Affairs. A neutral location outside a recognized counseling center is sought to diminish the stigma associated with psychological counseling. This is provided by using the veteran service offices during off-hours, in the evenings, so that employment conflicts do not interfere. This would entail participation by the department employees to provide access to the facilities, and also provide a resource for additional benefits counseling, should it be desired.

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Objective B: Relocation of the County Veteran Service Office from Taylor to Georgetown to create a central location for services to clients from all areas of the county. Current location prevents access by many clients due to transportation issues. A large section of the veteran population has disability issues which make accessibility to services a key issue. A satellite office would be maintained one day per week in the Williamson County East Annex in Taylor to provide continued service to those clients in east Williamson County that have come to depend on having access to services in that area.

Impact: There would be a cost for renovation of existing space to provide secure offices, reception area conference room and secure filing room with area for expansion. The counselors deal with sensitive issues that need to have the ability to operate behind closed doors to ensure the privacy of the individual and information, in accordance with HIPPA and ADA regulations. Additional personnel would need to be hired within the next 1-2 years following relocation, due to the increase in client numbers from both the new location, but also from increased veteran population ensuing from the combat situations in Iraq and Afghanistan.

Objective C: Long range goals include the establishment of a digital data system. If this proves cost-prohibitive, an interim resolution could be a change in the filing system used for storage and retrieval of veteran claim information from the current file cabinet system to a vertical system of storage. The storage system currently in use is becoming inadequate to the needs of the burgeoning capacity. The current area of storage can only house one or two more file cabinets adequately. Clients' files must be in a secure area due to HIPPA rules and regulations relating to personal medical information.

Impact: The alternate system currently being considered would allow for a greater number of files to be housed in the area allocated for storage, with better accessibility for filing and retrieval. The initial cost of the new system and infrastructure would be offset by allowing the transfer and usage of existing lockable file cabinets by another county department, and by reduction in the amount of time spent by the administrative staff for filing and retrieval of files.

Long Range Goals/Vision:

- Establish a database system compatible with the Texas Veterans Commission and Department of Veterans Affairs Systems. This will increase accessibility to data and information without having to leave the office during phone calls, and will provide better customer service by enabling the counselors to provide quicker answers to questions from phone, email or in-person inquiries.
- Establish a system to digitize existing files. This would cut the need for file storage area and increase the speed of access for data retrieval, especially during outreach and out of office visits. A work study program temporary employee could be utilized to do the initial scanning of file documents, providing a cost savings by eliminating the need to hire an additional employee for that task. This would also enable us to transfer information between departments or with other county veteran service offices, statewide and cut postage costs by using data transfer devices instead of paper file transfers.
- Establish other satellite offices or outreach programs county-wide to increase the accessibility of the veteran service office to the veterans of the county. Currently, an outreach program is set up to provide service to Round Rock one day per month, utilizing space at the American Legion in Round Rock. This program could be expanded to other areas of the county, providing for greater coverage of service.

Staff Needs 5-Years

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Currently this department maintains a staff of four: a Director, who handles all administrative duties and also serves as the County Veteran Service Officer, seeing clients and making presentations to the community; two Assistant County Veteran Service Officers and an Administrative Assistant. With the current rate of growth in the county, and the number of veterans being created by the current conflict in Iraq and Afghanistan, the current veteran population of almost 40,000 may expand by at least 50%. This will necessitate the hiring of at least two additional Counselors or Assistant County Veteran Service Officers, and possibly a second Administrative Assistant, or Receptionist.

Finance

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	<p>Auditor David Flores</p>
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Office/Department Overview: The Williamson County Auditor sustains financial stability within the County government by providing financial reports, anticipating claims and risks, protecting County assets; monitoring County budget to ensure it tracks; countersigning expenditures with Treasurer; keeping separate account management; developing daily and

quarterly audits.

Priorities:

- 10. **A** sustain reserve operational cash balance.
- 11. **A** financial reporting analysis.
- 12. **A** clean 'outside audit' reports.

Short-term Objectives

Objective A: Adequate cash, positive outside audit reports.

Impact: Good County bond rating, solid fiscal position.

Objective B: Stability to tax rate.

Impact: Minimize financial tax impact on citizens.

Objective C: Maintain citizen confidence.

Impact: Citizens happy and supportive of County government and spending.

Long Range Goals/Vision:

- **A** High turnover due to salary constraints, need salary review.
- **A** HR policies need to be reviewed as they have not changed with changing work environment.
- **A** Increase coordination efforts across various elected official departments.
- **A** Court requests for audits of Emer. Svcs. Districts and other special districts will drive increased demand for additional staff

Staff: 1 part time to full time requested; automation has minimized staffing needs; 2 – 3 years should be okay

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Budget Officer
Budget Director, Ashley Koenig

Office/Department Overview: The County Budget Officer is the steward of public funds and a priority of the office is to protect taxpayers. The Budget Officer sets budget recommendations for Court.

Priorities:

1. Draft procedures to implement budget policy adopted by Court.
2. Cut costs and improve efficiency across County.
3. Have Gov't Finance Officers Association review policy and budgets, apply for recognition / award from this group.

Short-term Objectives

Objective A: Build relationships and understanding across departments. One method is to conduct budget workshops.

Impact: Make budget process easier and more effective, allow for better coordination across departments of requests and projects.

Objective B: Establish procedures to implement budget policy.

Impact: Process in place and working to manage budget process more effectively.

Objective C: Submit budget to GFOA.

Impact: State recognition.

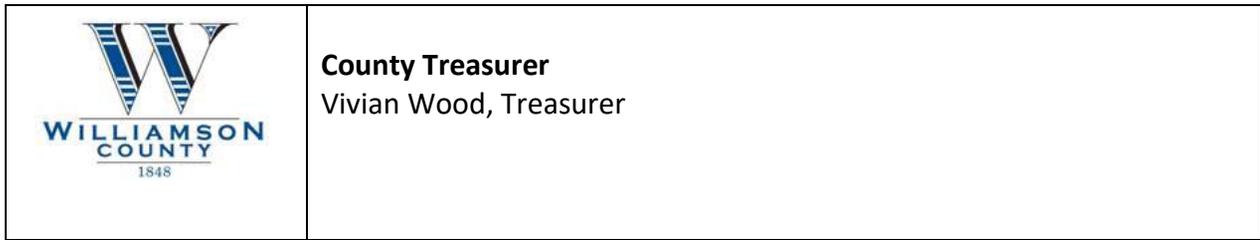
Long Range Goals/Vision:

- Reduce silos across County,
- Make budget process more user friendly and effective,
- Increase transparency across County,
- Succession planning is issue, lots of aging department heads,

Staff: None needed at this time barring additional responsibilities being added

Other Issues: Rising healthcare costs; personnel is 77% of budget, retention, competitive salaries, training are all issues; Space is huge issue, need facilities plan.

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Office/Department Overview: Office is charged with collecting all revenues and funds from fee offices, and any other county office. County Treasurer’s office is the “banker” and investment arm for any and all county funds.

Priorities:

1. IT/Software Technology – implement IT/Software program that is consistent and compatible between each county department and the Treasurer’s office. Eliminate duplicative data entry reporting process-implement same or compatible software systems in each county department.
2. Improve communication and reporting between departments and county commissioners’ court. Eliminate duplicative data entry process-implement same or compatible software systems in each county department.
3. Continue and expand/update/improve current training programs to insure optimum productivity and service.

Short-term Objectives (Less than 5 years)

Objective A: Commence discussion between all departments to have compatible software technology for financial reporting and communication. 2) Review records management and retention policies of all departments and develop recommendations for enhancement and communication policy between departments.

Impact: Improved communication and reporting between departments and county commissioners’ court will result in more efficient operations internally and will enhance external communications with customers and the public. Duplicative data entry will be eliminated and errors reduced. Data management and reporting will create important efficiencies and is very important as growth in the County increases.

Objective B: Continue and expand/update/improve current training programs to insure optimum productivity and service. Increase “Cross-Training”.

Impact: Continued and improved training programs will build efficiencies in the work force to prevent service gaps and maintain a high level of productivity.

Long Range Goals/Vision: Implement IT/Software program that is consistent and compatible between each department/county agency.

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	<p>Tax Assessor-Collector Deborah Hunt</p>
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Office/Department Overview:

Tax Assessor-Collector (TAC) is responsible for collecting and disbursing property taxes on all Williamson County properties. Additionally, Williamson County TAC is an agent for Texas DMV and responsible for titling and registration of all motor vehicles in the county. The TAC collects for more than

70 taxing jurisdictions as well as the State of Texas Department of Motor Vehicle and the Comptroller.

Priorities:

1. Customer Service – Provide excellent customer service by having adequate staff, prompt actions, and accurate information, using understandable language, while striving to meet the customer’s needs.
2. Internal and External Communications – Communicate clearly with staff and encourage two-way communications between staff and management/administration. To communicate clearly with the customers (Williamson County residents) in a manner and language they understand and stimulate customer feedback for assessment and improvement. Utilize a communications strategy and policy.
3. Utilize High Technology as tool to efficiently manage TAC functions – Upgrade present communications, ITS, and security systems to provide a level of technology to support an efficient operation.
4. Training and Hiring – Recruit and maintain qualified employees, implement a training program for new employees as well as cross training of existing employees, continue employee evaluations, maintain job descriptions and competitive salaries.
5. Facilities – Upgrade and maintain offices that accommodate the needs of our customers and provide comfortable efficient facilities for staff.

Short-term Objectives

Objective A: 1) Provide customer service workshops, 2) maintain all procedure manuals, 3) hire additional bilingual staff, cross-train for motor vehicle/propr tax personnel with assistance from TxDMV and TDLR 4) Implement electronic queuing system to expedite customer wait time.

Impact: Enable the department to provide the highest level of customer service internally and externally. Provide for a well trained and up-to-date staff with a professional and dedicated attitude.

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Objective B: 1) Provide Office Communications workshop, 2) individual communication seminar, 3) Performance Review and corrective action, 4) more frequent communication with management, 5) forms assistance for property tax and motor vehicle customers, 6) review strategic plan annually.

Impact: Enable the department to provide the highest level of customer service internally and externally. Provide for a well trained and up-to-date staff with a professional and dedicated attitude. Eliminate inefficiencies and facilitate timely collections.

Objective C: 1) Expand the phone bank for customer inquiries, 2) training for equipment users, 3) emergency fire and evacuation drills, 4) maintain TAC website for public use, 5) daily and monthly email reports to the different taxing units, 6) Provide adequate security systems, 7) export property tax disbursements/deposits to QuickBooks to reflect daily disbursements.

Impact: Enable the department to provide the highest level of customer service internally and externally. Provide for a well trained and up-to-date staff with a professional and dedicated attitude. Utilize technology to eliminate inefficiencies and facilitate timely collections and reporting.

Objective D: 1) Establish and maintain competitive salaries for staff, 2) train qualified temp and part-time pool employees, 3) continue staff development days, 4) Continue to encourage exit interview for departing employees, 5) cross-train Georgetown staff.

Impact: Provide for a well trained and up-to-date staff with a professional and dedicated attitude. Enable the department to provide the highest level of customer service internally and externally. Eliminate inefficiencies and facilitate timely collections.

Objective E: 1) Remodel/expand/Relocate offices in Round Rock , Cedar Park and Georgetown, 2) Provide parking availability at Round Rock office, 3) Provide adequate security systems at all offices, 4) maintain adequate staffing levels.

Impact: Provide necessary office space and staffing so the Department can provide efficient collection/payment access and service and to meet the continuously growing demands on the department due to growth in Williamson County. Enable the department to provide the highest level of customer service internally and externally.

Long Range Goals/Vision:

- 1) Institute Flex-time for employees.
- 2) Expand the phone bank for customer inquiries to cover all offices.
- 3) Complete new office in Round Rock; renovate office space in Cedar Park and renovate office space in Georgetown.
- 4) Provide day care facilities at a low cost for county employees in each Precinct.

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Internal

	<p>Facilities Maintenance Joe Latteo</p>
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Office/Department Overview:

Maintain and service county facilities in a professional manner with quality and integrity, and to oversee and manage county construction projects to ensure the tax payers receive the best value for their investment. Facilities oversees 63 buildings (1,600,000 ft. ² with 30 staff), service contracts (e.g., HVAC, janitorial,

landscaping, etc.), oversees maintenance on the jail, county construction projects, oversees 4 24 hour facilities (e.g., animal shelter, jail, juvenile detention, and drug treatment).

Priorities:

- 1.Á Improve in energy efficiency to reduce utility costs to the tax payer.
- 2.Á Keep quality of service in the face of growth.
- 3.Á Keep costs low.
- 4.Á Upgrade and improve technology to create efficiencies.
- 5.Á Implement *Inventory Control* technology program.

Short-term Objectives

Objective A: Meet the above priorities.

Impact: The impacts of the above priorities would be to keep services at a high standard while reducing energy consumption through cost-effective changes.

Resource Needs:

- ∅Á Money and people: Need to keep the number of employees consistent with percentage of properties maintained in order to retain a high quality of service both internally and externally.
- ∅Á The Commissioner’s Court’s continued support with funding and having enough people to do the job.

Long Range Goals/Vision:

Facilities is looking at the following:

- ∅Á an energy management program to be more efficient and reduce costs to the tax payers.
- ∅Á solar heating of the showers at the juvenile center (will save \$6000/month in gas usage).

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	<p>Fleet Services Mike Fox</p>
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Office/Department Overview: Provide service to County vehicles (750 vehicles from cars to 18 wheelers) and trucking services (hauling goods and material).

Priorities:

- 1. Automated fueling stations at more spots across County (with 10,000 gallon tanks to reduce costs and ease deliveries).
- 2. Expand shop (current location has space to do so) because current shop is inadequate (3 – 5 years).
- 3. Increase Fleet budget to provide training for staff to ensure they are up-to-date on technologies and attain a high skill level.

Short-term Objectives

Objective A: Install new automated system to track fueling, etc.

Impact: Better control of County fuel dispensing, more accurate recording

Objective B: Reduce overall vehicle inventory through consolidation of ‘low use’ vehicles into pool for common use in departments with limited driving needs

Impact: Reduce overall costs of maintenance and number of vehicles

Objective C: Brushless Car wash (Judge’s wish list)

Impact: Keep County vehicles clean

Long Range Goals/Vision: Fleet Services will need a new shop with additional wider bays to better handle vehicles, continued ‘greening’ of fleet (15 hybrids in service currently)

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	<p>Human Resources Lisa Zirkle</p>
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Office/Department Overview: The Williamson County Human Resources Department manages personnel for the County as well oversees the hiring process and some screening.

Priorities:

- 1. On line recruiting and application tool requested in FY 2010 budget.
- 2. Compensation Analysis to compare salaries and ensure competitiveness.
- 3. Leadership Development and training program will kick off Phase II Supervisory Training within the next 60 days. Phase III Employee Training is still scheduled for FY 2011.

Short-term Objectives

Objective A: On line recruiting and application tool

Impact: More efficient and cost effective hiring process

Objective B: Compensation Analysis

Impact: Ensure County salaries are competitive, reduce turnover, and make Williamson County a more attractive employer

Objective C: Leadership development and training program.

Impact: Succession planning, advancement opportunities for internal staff

Long Range Goals/Vision:

The Human Resources department will continue to seek service options that incorporate technology and streamline processes thus reducing the need for additional staff to address the growth in services provided by Williamson County. This will allow us to provide greater service while still maintaining staff full time equivalents (FTE's) at the current levels. However, we do have a temporary part-time staff assignment for FY 2010 and would like to continue to have a .50 part-time staff assignment that is no longer temporary.

Staff: 2 training positions (1 in next 2 years) 1 Compensation Specialist; 1 Employee Relations

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	<p>Information Technology Jay Schade</p>
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Office/Department Overview: Technology Systems (TS), formally Information Technology Services serves the County IT needs including hardware, software, website and GIS. Three new departments recently were added to the TS department: Records Mgmt, Mail, and Switchboard.

Priorities:

- 1.ÁPublic safety – new dispatch, mobile data, and records management system for 911 Communications, Sheriff’s Dept & EMS that will track improve public safety.
- 2.ÁComplete the implementation of the Courts System.
- 3.ÁImplementing a Juvenile Case Management system that is in development and will be adopted by the State.
- 4.ÁConstruct an Emergency Services Operations Center.

Short-term Objectives

Objective A: Consolidate the County’s Phone System.

Impact: This effort will help coordinate dispersed offices with operations in Taylor, Round Rock, Cedar Park and Georgetown.

Objective B: Complete the *Fiber Loop*.

Impact: This will provide more reliable network communications for the County network in general and the public safety operations specifically.

Objective C: Ensure the County has sufficient storage capacity as well as increase departments’ ability to scan and store documents and video.

Impact: Increase and improve records management to reduce the dependence on paper.

Long Range Goals/Vision:

- Á Space for IT, current location full, no opportunity to add staff due to lack of space;
- Á Continued improvement of coordination with other department heads and elected officials

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	<p>Public Affairs Manager Connie Watson</p>
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Office/Department Overview: Provide County information to media and citizens.

Priorities:

1. Better utilization of social media.
2. Better use of videos and visuals to communicate.

Short-term Objectives

Objective A: Make part time intern into part time permanent employee, eventually full time.

Impact: Ability to focus on web and social media.

Objective B: More interactive website with more access.

Impact: Citizens can watch meetings, search for agenda items, etc. Better transparency and accessibility for citizens.

Objective C: Better internal communication and recognition of employees.

Impact: Get info to employees quicker and with less rumors and false info.

Long Range Goals/Vision:

- County leadership program, formalize,
- County Days with local schools,
- Develop more outreach and communication with citizens, and
- Think differently and creatively adapting to new mediums.
- Web casting commissioners court meetings.

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	<p>Purchasing Bob Space</p>
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Office/Department Overview:

To procure the goods and services required by Williamson County following state regulations and policies established to assure the use of wise and prudent business priorities. To be an effective force in encouraging change: efficiency, customer service, and thought processes for achieving higher levels of

serving tax payer needs.

Priorities:

1. Continue to provide a trained and courteous staff that are creative and instrumental in helping and supporting others in the pursuit of efficiency, effectiveness, and service in their work.
2. Continue striving to reach higher levels of effective communications and to be an example for others in this pursuit.
3. Work toward improving on the standardization of processes /functions that are currently grouped in various areas of the County.
4. Revolutionize how public procurement is done through the implementation of a "Responsible Purchasing" strategy:

"Responsible purchasing" strategy seeks to procure products and services based on the concept of lowering costs, improving quality, minimizing the environmental footprint, and improving the economic bottom line of the entity.

The strategy supports sustainable practices that:

- Encourage departments to consider the "Total Cost of Ownership" prior to purchase;
- Assure consideration for "Trade-In" values vs. "Residual" values (given to surplus items);
- Reduce waste by increasing product efficiency and effectiveness;
- Procure products that minimize environmental impacts;
- Provide a strategic plan for purchasing items that enable the entity to achieve reductions in resource consumption (ie. Buying items that promote paperless environments) strengthen and support strong local recycling markets reduce materials that are land filled; and,
- Provide a mechanism for measuring and reporting on the fiscal benefits received by the entity.

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There are model programs that can be used as a source for implementing a responsible purchasing strategy. These programs are usually multi- year programs. Generally, the purchasing staff that are assigned the responsibility of focusing their work on the program goals will communicate the entities expectations to users, and monitor and report on program progress.

The recommendation for proceeding would be for the County to formally approve implementing a responsible purchasing program. The approval should include a multiyear plan for implementation. If the plan is approved, the program would begin in Budget Year 2013.

Responsibility would be placed in the Purchasing Department.

Costs involved would be staff time to research, train users, monitor, and report on the progress based on the strategic plan outlined.

Short-term Objectives

Objective A: Maximizing effectiveness and productivity of staff

Impact: Approximately 25% of the County's General Fund dollars will pass thru the Purchasing Department as the county's departments spend the money appropriated to them by the Commissioner's Court. As this occurs, the purchasing department will be providing assurance that the spending is legal and provides the best value to the taxpayers. Additional dollars will be spent from various funds such as Capital Projects, Grants, and these too will pass thru the purchasing department. Based on historical data, additional staff will be required to support the anticipated growth in the spending thru these various funds.

Objective B: Effective communications.

Impact: The ultimate impact would be improved services to citizens and county departments. It will additionally enable the department to continue to provide efficiency in our work.

Objective C: Reduction of Overlapping

Impact: Reduction of overlap or clustering that occurs on work assignments and responsibilities. Impact would be a cost savings to the county, as well as a more streamlined or efficient approach to doing business. Standardizing or grouping like functions together within the County structure, economies of scale could be achieved. For example, insurance and risk management could be centralized under one person (e.g. a risk

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assessment coordinator) rather than spread across multiple areas. Currently, Human Resources handles vehicle insurance, Purchasing handles property insurance, etc.

Long Range Goals/Vision:

- Á Continue to maximize efficiency in public procurement by encouraging creativity, efficient use of current technologies, and promoting the use of wise and prudent business practices.
- Á Promote awareness of Green Purchasing possibilities among our user departments.
- Á Development of a Williamson County Area Purchasing Cooperative that will maximize potential to reduce costs of products and services.

Continue to maintain a high level of excellence in public purchasing as recognized by the National Institute of Governmental Purchasing (NIGP) and the National Purchasing Institute (NPI).

Editor's note on Strategic Plan: This finalized plan can be found in full at the link listed below. The Strategic plan has been edited for this document by removing some items that were already listed elsewhere in the budget document. The currently adopted plan is in place from 2010-2014. The plan will continue to be reworked and updated every four years with the goal of having all County offices participate.

- Á <http://www.wilco.org/Portals/0/Williamson%20County%20Strategic%20Plan%202010-2014.pdf>

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LONG RANGE TRANSPORTATION PLAN



October 13, 2009

OVERVIEW

The Williamson County Long-Range Transportation Plan focuses on what road and transit improvements should be built or improved over the next 25 years to help address expected growth in the county; it is this plan that guides future capital improvements.

The county has worked in close collaboration with its member cities to develop the plan, which analyzes current population and employment data in order to make projections about how and where the county will grow in the future. It also contemplates land-use patterns and the role of transit moving forward.

A draft of the plan was presented at public open houses in each precinct and at a county-wide open house held at the county courthouse. The purpose of these meetings was to share information about the plan with the public and to provide opportunities for citizen input. The comments received were reviewed and evaluated to determine if they related to current operational concerns or to the newly proposed group of projects.

Adjustments were made based on comments received; the resulting plan includes proposed projects and their estimated costs; however it does not define specific funding sources. The proposed 2035 Long-Range Transportation Plan would result in:

- Approximately 100 miles of new roadways; and
- Approximately 250 miles of roads receiving additional lanes.

The cost of the plan (in today's dollars) is estimated to be approximately \$2.20 billion; this cost would be shared by the county, cities within the county and the Texas Department of Transportation (TxDOT), depending on which jurisdiction a project falls. Developers could also be asked to share in the costs where appropriate.

It will serve as a blueprint for future bond programs and will provide opportunities to continue partnering with cities in making decisions about infrastructure improvements throughout the county. The plan also will help guide the relationship with developers and landowners with regard to land-

- planning and preservation for future projects. This was developed as a fluid document to be updated as necessary moving forward.



Public meetings were held in each of the four precincts.



Opportunities were provided for public input.



A county-wide open house was held at the Courthouse.

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BACKGROUND

Williamson County adopted its first Long-Range Transportation Plan in 1999 to identify transportation needs for the anticipated population growth that would occur by 2025. This plan identified roadway projects as short-range improvements (by 2010) and long-range improvements (by 2025). The transit component of the plan was based on the transit network identified for Williamson County in the Capital Area Metropolitan Planning Organization's (CAMPO) 2020 Metropolitan Transportation Plan (MTP).

In late 2007, Williamson County decided to update the transportation plan to identify improvements that would be considered in CAMPO's 2035 MTP. The update of the Williamson County Long-Range Plan used the travel-demand model from CAMPO's 2030 MTP as the foundation for the study. Modifications to the CAMPO 2030 model were limited to:

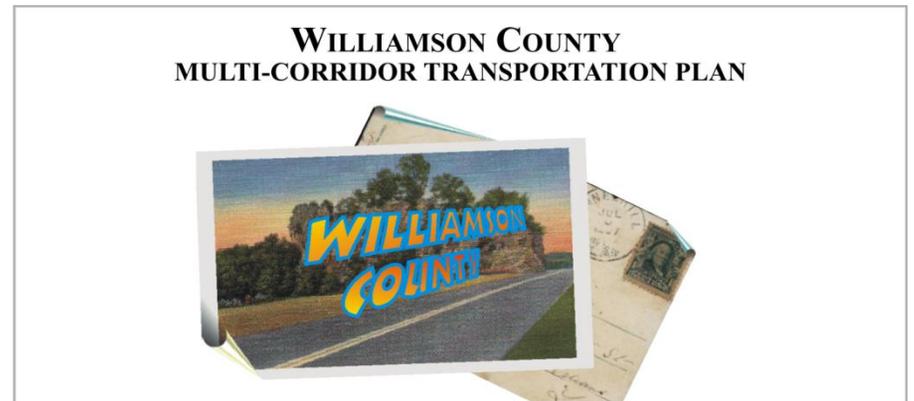
- ☞ Update base-year demographics to 2008 and develop forecasts for 2015 and 2035;
- ☞ Update base-year roadway network with roads open to traffic in 2008;
- ☞ Identify committed improvements that will be open to traffic by 2015; and
- ☞ Update the transit component with the new rail system proposed by Round Rock.

The overall modeling methodology was taken directly from the CAMPO 2030 model, which includes the traditional four-step process of trip generation, trip distribution, mode choice and trip assignment. This consistency of methodology assures the acceptance of model results.

The proposed future roadway network was determined through an iterative process of determining roadways needing additional capacity based on travel demands and collaboration with the jurisdictions that would finance and build the projects. This group of projects was then presented for public comment at four precinct-based open houses and one county-wide open house.



Williamson County Courthouse



1999 Transportation Plan Executive Summary



The CAMPO service area includes Williamson, Travis and Hays counties.

DEMOGRAPHIC DATA

An essential component to the travel-demand modeling effort is forecasting population and employment for the various planning horizons. The study included a review of historical information for Williamson County, as well as collaboration with the cities within the county regarding development patterns, platted developments, previous demographic forecasts and regional economic trends.

In addition to estimates of the base year 2008, forecasts were developed for 2015, 2025 and 2035. Due to the economic conditions prevalent in the fall of 2008, the projected population for Williamson County is slightly below the county's population control total adopted by CAMPO's Transportation Policy Board in April 2007.

Population and employment data was developed for each of the 45 census tracts in Williamson County. This information was then distributed to the Traffic Analysis Zones (TAZ) using the disaggregation

ratios in the approved CAMPO model subject to reasonableness checks of population and employment density.

The model has 304 TAZs in Williamson County. The population and employment estimates were input into the standard CAMPO model trip-generation step to allocate person trips per TAZ.

The Williamson County Population and Employment Comparison Table below summarizes the comparison of population and employment forecasts between the last CAMPO plan for 2030 and the Williamson County information developed for this project.

The timing of the demographic work for this project was after the impacts of the national recession were being felt in Central Texas. The forecasted values for population are very close for 2015, but are less than CAMPO's population control total for 2035.

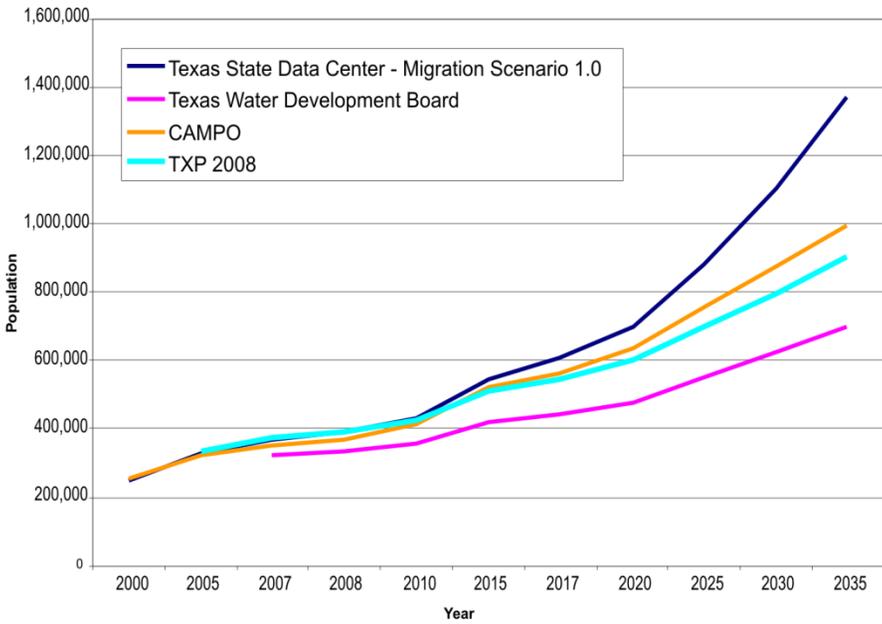
Williamson County Population and Employment Comparison				
Williamson County	Population		Employment	
	CAMPO Forecast*	Adjusted Forecast	CAMPO Forecast*	Adjusted Forecast
2008	364,298	389,777	121,427	120,789
2015	511,534	513,603	173,692	147,882
2035	1,039,958	914,269	402,839	263,876

* Interpolated for 2008 and 2015 based on CAMPO 2007-2017 estimated compounded annual growth rate.
Extrapolated for 2035 based on CAMPO 2017-2030 estimated compounded annual growth rate.



Eastbound US 79 at Red Bud Lane

Williamson County Population Projections

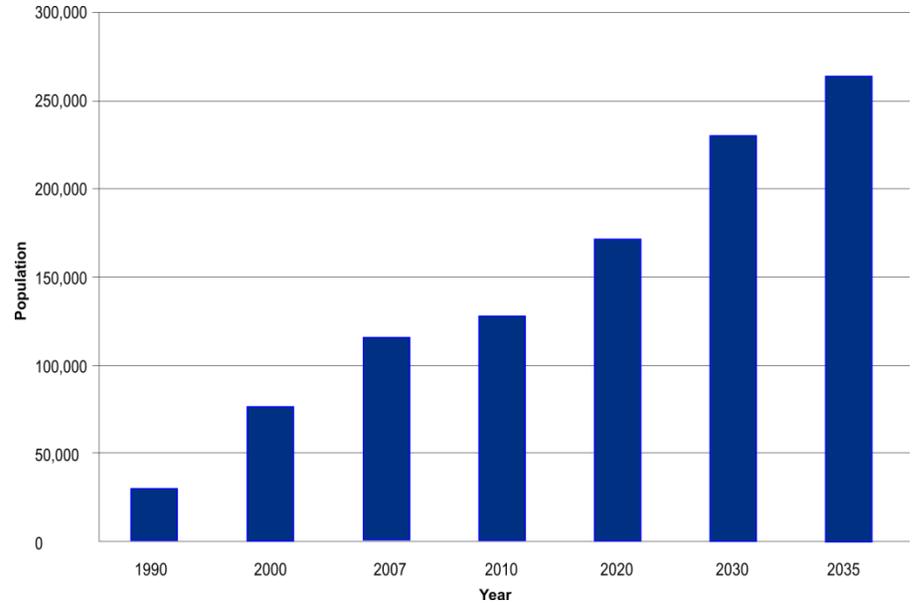


For the purposes of this plan, Williamson County took a very conservative approach in making population projections through the year 2035. The county is using lower estimates compared to several other organizations, including CAMPO.



Apartment complex located near Texas State University and Seton Medical Center.

Williamson County Employment



Despite the current recession, Williamson County employment is still expected to double by 2035.



Major employment centers continue to expand in Williamson County.

ROADWAY AND TRANSIT NETWORK UPDATE

The assumptions of the transportation network are important aspects of the model. In order to gain a current understanding of existing and future road and transit service, proposed projects included in the 2030 MTP were evaluated against the current trends and commitments of the various jurisdictions to see if projects were still viable. In several instances, projects were removed from the plan due to recent agreements between the Texas Department of Transportation (TxDOT) and local jurisdictions or due to anticipated financial limitations for participating costs, such as right-of-way and utility adjustments. Austin Avenue, between Williams Drive and RM 2243, in Georgetown is a recent example of TxDOT turning over a portion of a state-maintained roadway to a city.

The public transportation element of the new plan reflects the Capital Metropolitan Transit Authority's (CMTA) All Systems Go Plan that was included in CAMPO's 2030 MTP. Additionally, the Round Rock Rail Link project was added to the transit network to reflect current understanding of future transit elements.

The cities within Williamson County were contacted to obtain the latest information on capital improvements for streets within each jurisdiction. To establish the existing-plus-committed (E+C) network, the year 2015 was established as the year in which all projects currently under development and funded through local bonds would be completed and open to traffic. The future year of 2035 was selected as the planning horizon to be compatible with the current CAMPO MTP effort. Figure ES-1 indicates projects currently in development that will be open to traffic by 2015.



Gattis School Road under construction



Intersection at Austin Avenue and Williams Drive



Public transportation is part of the new plan



BUS 79/2nd Street and SH 95, Downtown Taylor, Texas

OVERALL APPROACH

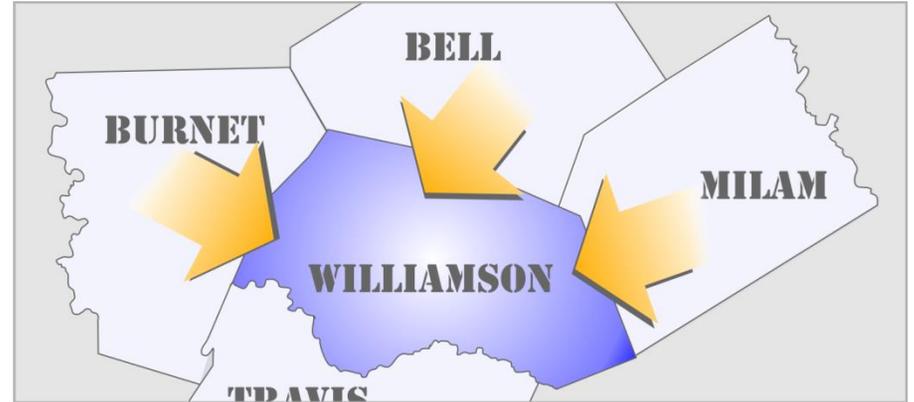
The CAMPO 2030 model and its methodologies were used as the foundation for the analysis. Updates of demographics (population and employment), as well as roadway and transit networks, were conducted to provide the most current regional data. Traffic volumes coming into Williamson County from Milam, Bell and Burnet counties were also reviewed to confirm reasonableness of the trips compared to projected growth in these adjacent counties not included in the CAMPO 2030 model. A validation test was conducted to assure that the updated model achieved the same or better results than the approved CAMPO model. Inputs used in the CAMPO model were not adjusted to further improve model-calibration results.

To compare the CAMPO model to the updated model for Williamson County (WILCO model), vehicle miles traveled (VMT) were determined for each by facility type and area type and then compared to actual 2007 VMTs, which include the most current published TxDOT traffic counts at the time of this study. The WILCO model was then run for the following scenarios to develop the proposed transportation plan:

1. Current Condition – 2008
2. Existing + Committed* (E+C) Network — 2015
3. No Build – 2035 demand on 2015 Network (E+C)
4. Phase 1 Build – 2035 demand on 2035 Estimated Network
5. Proposed 2035 Network

* "Committed" indicates that money has already been approved for a project – County, City or TxDOT funds.

With the information from the Phase 1 Build scenario, additional capacity needs were assessed and additional coordination with the cities was done to finalize the recommended roadway projects. The final model was run with the 2035 demand on the recommended network.



Traffic volumes coming into the county and projected growth were reviewed.



Vehicle Miles Traveled (VMT) were developed for each model by facility type.



Pond Springs Road is a current road bond project under construction.

RECOMMENDATIONS

Transit:

Several cities in Williamson County, including Round Rock, Cedar Park and Georgetown, are currently exploring transit options with entities such as Capital Metro and the Austin-San Antonio Commuter Rail District. As the county continues to grow and explore multimodal transit opportunities in the future, it may consider contributing funds to these efforts. Figure ES-8 illustrates the current transit network in Williamson County, as well as possible future opportunities as funding becomes available.

Bicycle/Pedestrian/Trails:

The county adopted a comprehensive park master plan in November 2008. The goal is to complete the master plan and continue implementation of the Brushy Creek Regional Trail and the Heritage Trail System. With regard to bicycle and pedestrian possible improvements, as future roads are built, cities within the county will have opportunities to install sidewalks and bike lanes.

Roadway Projects:

Figure ES-1 shows the location of the proposed projects in the 2015 Network. Figure E-2 lists the proposed projects in the 2015 Network. Figure ES-3 shows the location of the proposed projects in the 2035 Plan. Figures ES-4 through ES-7 provide the list of projects in each precinct. Figure ES-8 shows the transit possibilities.

Bottleneck Projects:

In addition to these long-range improvement projects, the county also wants to be responsive in addressing short-term needs. With that in mind, a list of potential bottleneck/construction-relief projects has been identified for consideration in Figure ES-9. These projects are designed to improve safety and mobility at highly congested intersections both today and in the future. These projects can range from low-intensity operational improvements to full construction of grade-separated intersections and direct connectors at major state highways. These bottleneck projects are intended to complement the long-term arterial/capacity projects in the long-range plan.

For this version please see the appendix for all exhibits.



Capital Metro Rail Station - Leander, Texas



Brushy Creek Regional Trail



Intersection at US 79 and A.W. Grimes Blvd.

SYSTEM PERFORMANCE

To evaluate the effectiveness of the proposed improvements to the transportation network, performance measures were selected to compare the performance of each scenario. The following table provides a summary that shows how the Williamson County transportation system performs for each analysis year. It illustrates the tremendous demand that will be placed on the transportation system due to the anticipated growth in population and employment forecasted for 2035.

It is important to note that even if all the proposed projects in the 2035 Plan are built, congestion will still increase as compared to today's levels due to population and employment growth. However, it will not increase to the same level that would result if none of the projects were built.

Williamson County Transportation System Performance Summary				
Performance Measures	2008	2015	Proposed 2035	2035 No Build
Total Miles	1,378	1,453	1,604	1,453
Total Lane Miles	3,345	3,637	4,549	3,635
Total Daily Vehicle-Miles Traveled (VMT)	10,102,292	12,457,601	20,368,220	20,431,825
Total Daily Vehicle-Hours Traveled (VHT)	274,140	348,215	597,901	725,514
Daily Average Network Speed	36.3	39.2	33.7	30.2

Note: Mileage only reflects roadways included in the model and does not include all of the roads in Williamson County. It Does not include roads added to the plan after the public hearing.

Parmer Lane/FM 734/Ronald W. Reagan Blvd. is a major north-south roadway.



Intersection of Shell Rd./D.B. Wood Rd./RM 23



CHAPTER 1 TRAVEL DEMAND

1.1 STUDY APPROACH

The Capital Area Metropolitan Planning Organization (CAMPO) planning model developed for the 2030 Metropolitan Transportation Plan (MTP) served as the basis for the Williamson County Long-Range Plan study. CAMPO's four-step travel-demand model for the 2030 MTP encompasses Travis, Williamson and Hays counties. It accounts for roadway and transit (both bus and rail) networks for the system that was in place for the base planning year of 2000, as well as proposed projects that would be developed by 2030. The 2030 MTP was adopted by CAMPO's Transportation Policy Board on June 5, 2005.

The Williamson County portion of the 2030 model was updated to provide a base year of 2008 for this study. Improvements to the transportation network in Williamson County, as well as to corridors in the adjacent counties were also included in the model. Demographic data sets used as input for the trip-generation component were also updated using a combination of historical data, previous studies and forecasts and independent research. Coordination with cities in and adjacent to Williamson County established the transportation projects currently in development and funded for construction, as well as long-range projects that were included in transportation plans of the various cities.

Based on the anticipated completion dates of the Williamson County projects funded by the 2006 Road Bond Program, the roadway network in 2015 was determined to be the year in which all currently funded projects would be open to traffic. This 2015 network represents the current (2008) network, plus all funded or committed projects and represents what the transportation system would look like if no further investment is made in additional road construction. Referred to as the existing-plus-committed (E+C) network, it serves as the benchmark against which proposed improvements will be compared.



FM 3406/BUS 35, Round Rock, Texas



US 183, Cedar Park, Texas



Leander, Texas

1.2 DEMOGRAPHICS

Because Williamson County is growing faster than the overall Austin–Round Rock Metropolitan Statistical Area (MSA), the approach for demographic forecasting considered both regional and county-specific supply-and-demand forces. A number of major regional infrastructure projects (including SH 130, SH 45 and 183A) and large-scale commercial and residential development plans influence the magnitude, location and land-use patterns in Williamson County.

Assuming no significant changes in land-use planning policies and development guidelines, future growth is expected to be similar to past expansion. A number of communities in Williamson County, however, are implementing new-urbanist policies (typically defined as mixed-use with greater density than traditional development) to encourage greater density in limited geographic areas. The two Capital Metro rail stops in Williamson County will also result in transit-oriented development (TOD) land-use patterns.

Considerable interest exists from elected leaders, residents and other stakeholders to explore a more extensive public transit system that could include additional commuter rail service to supplement Capital Metro's Red Line and the proposed regional rail between Georgetown and San Antonio. The exact location of future rail systems and potential funding sources remain to be determined.

The demographic forecast for both population and employment assumes no additional transit service will be implemented beyond Capital Metro's current plans as identified in the CAMPO 2030 MTP.

The procedures incorporated in the demographic analysis are outlined on the next page.



Under the overpass of 183A.



Mixed-use has greater density than traditional development.

Step 1 – Conduct Williamson County Economic and Demographic Baseline Assessment

As a starting point, county and city-specific data were collected and analyzed. The collected data sets included population, employment, labor force, personal income, wages, tax base (sales and property), building permits and new home unit values. Because Williamson County is part of the Austin MSA, similar data sets were collected for the MSA. Williamson County's growth has been, and will continue to be, influenced by economic forces in Austin and Travis County.

Step 2 – Perform Williamson County Real Estate Analysis

The primary activity of Step 2 was to collect historical residential real estate data by year and by city within Williamson County. This information was needed to assess annual absorption trends and the character of new housing units. Current and future large-scale developments such as master-planned communities were identified, as well as any other factors (such as existing or planned infrastructure) that could influence the location of future populations. Land-use and zoning data were collected directly from Williamson County communities and the Williamson Central Appraisal District.

Texas State University campus with Nursing School under construction



The Cottages at Lake Creek

Step 3 – Create Williamson County Population and Employment Forecast

Building upon Step 1, third-party forecasts of relevant economic and demographic variables (e.g., population, economic activity and employment by major sector, and personal income) were reviewed at the aggregate county level. Examples of this information include forecasts provided by the Texas State Data Center and Texas Water Development Board. In addition, population forecasts from individual cities from sources such as comprehensive plans, economic development documents and other planning resources were incorporated. The result was a 30-year population and employment forecast using the most recent population and employment data, as well as overall regional economic trends, including a slowing housing sector and potential for a national recession.

Step 4 – Update Williamson County Special Generators

Attention was given to new special generators in Williamson County that did not exist the last time the County's transportation plan was updated. These generators include hospitals and universities, for example, which have impacts on traffic patterns, population and land-use.

The City of Round Rock's Rail Link project was included in the planning process after the development of the demographic data.

Demographic Results

Population

The Austin-Round Rock Metropolitan Statistical Area (MSA) includes Travis, Hays, Williamson, Bastrop and Caldwell counties in Central Texas. The population in this MSA is projected to double between 2000 and 2030. Williamson County will continue to grow at a faster rate than the region as a whole. Its population will reach 900,000 by the year 2035; that is the equivalent of adding five new cities equal to the current size of Round Rock.



Figure 1.2.1. Austin - Round Rock MSA Population Projection

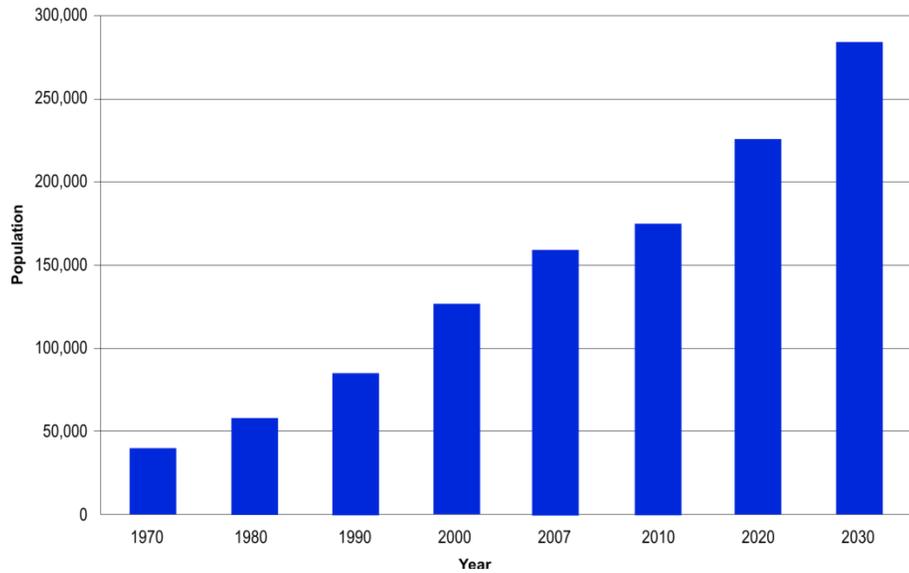
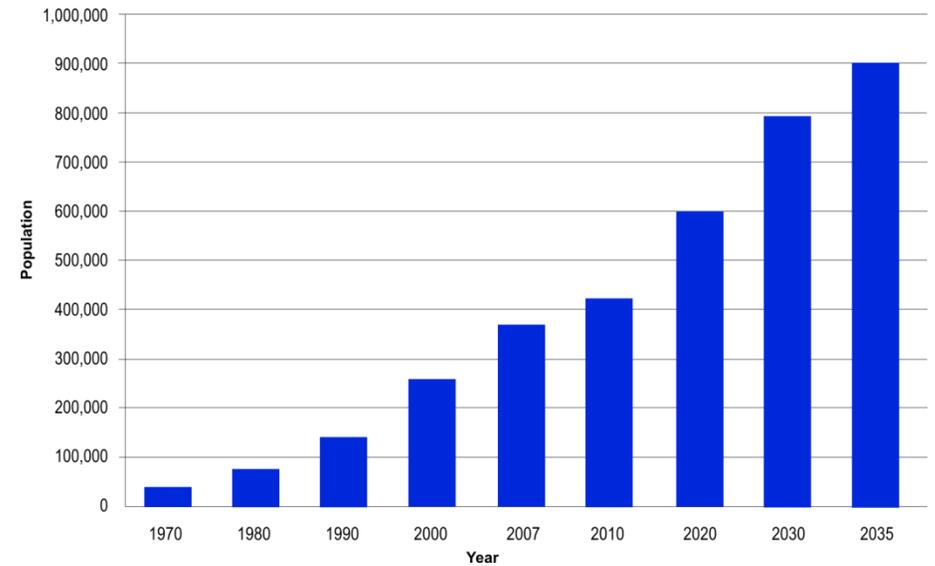


Figure 1.2.2. Williamson County Population Projection



Employment

The Austin – Round Rock MSA experienced steady job growth between 1990 and 2000 fueled by the emerging technology market. Employment within the region slipped slightly during the economic downturn between 2001 and 2003, but recovered and grew significantly by 2007. By comparison, Williamson County's employment held steady during that same period.

Figures 1.2.3 and 1.2.4 present the employment history of the Austin – Round Rock MSA and Williamson County, respectively.



1890 Ranch provides employment and is a destination site

Figure 1.2.3. Austin – Round Rock MSA Annual Employment

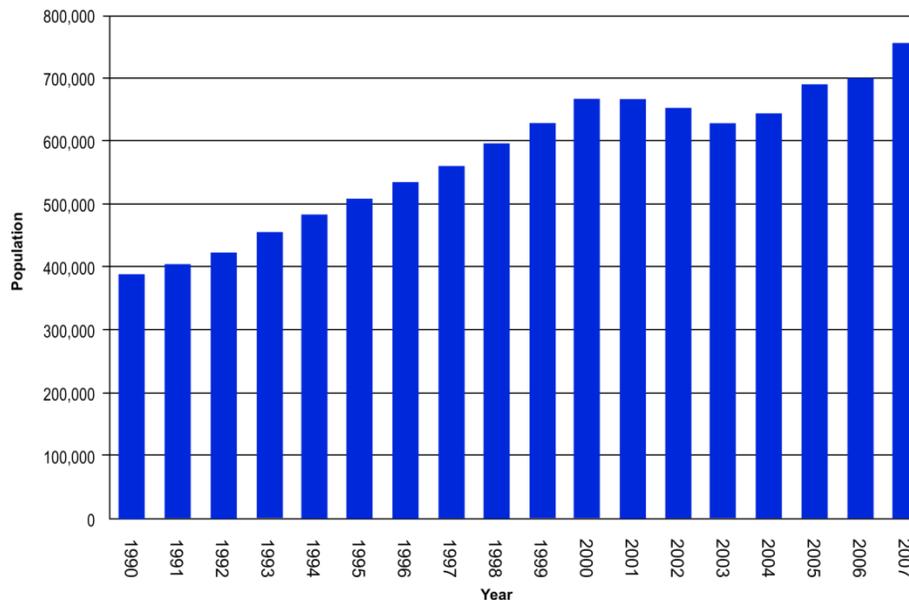
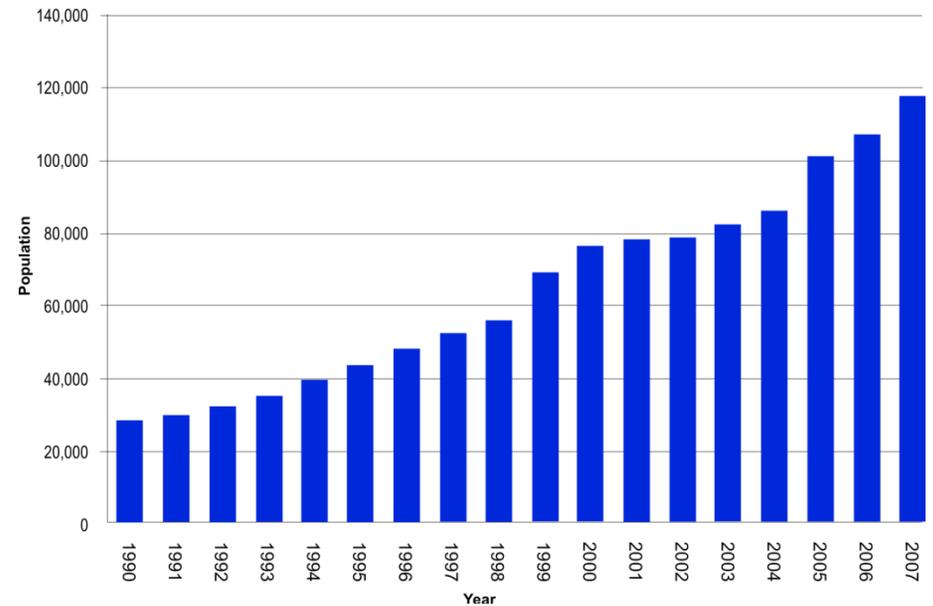
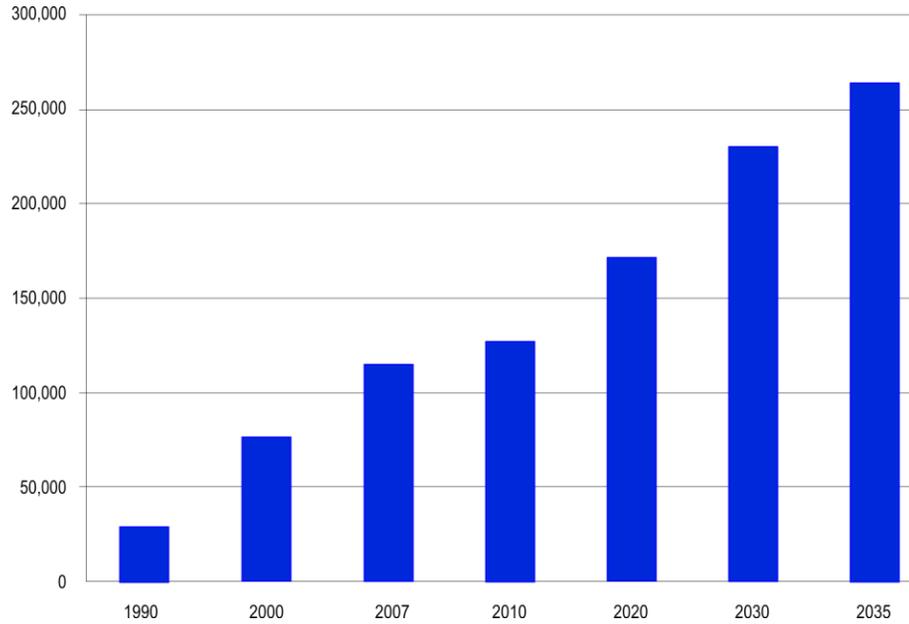


Figure 1.2.4. Williamson County Annual Employment



The demographic work was completed in late 2008 and includes the employment data for the first quarter of 2008. The employment forecast shown in Figure 1.2.5 predicts the impacts of the current national economic downturn will last throughout 2009.

Figure 1.2.5. Williamson County Employment Outlook



In April 2007, the Transportation Policy Board adopted population and employment projections for each county to be used in the development of the 2035 MTP. The following table summarizes the comparison of CAMPO demographic control with the demographic data developed by Texas Perspectives, Inc. (TXP) for Williamson County. The adjustments for demographic data accounted for the current economic downturn caused by the housing and credit crisis (2008-2009) and resulted in a more conservative growth rate, particularly for employment.



Intersection of RM 1431 and 183A



Businesses respond to growing population demands.

Comparison to CAMPO 2035 Control Totals				
Year	Williamson County Population		Williamson County Employment	
	CAMPO Forecast*	TXP Adjusted Forecast	CAMPO Forecast*	TXP Adjusted Forecast
2008	364,298	389,777	121,427	120,789
2015	511,593	513,603	173,692	147,882
2035	1,039,958	914,269	402,839	263,876

* 2008 and 2015 forecasts estimated by interpolating between CAMPO 2007 and 2017 forecasts using the compounded annual growth rate between 2007-2017. 2035 forecast estimated by extrapolating from CAMPO 2030 forecast using the compounded annual growth rate between 2017 and 2030.

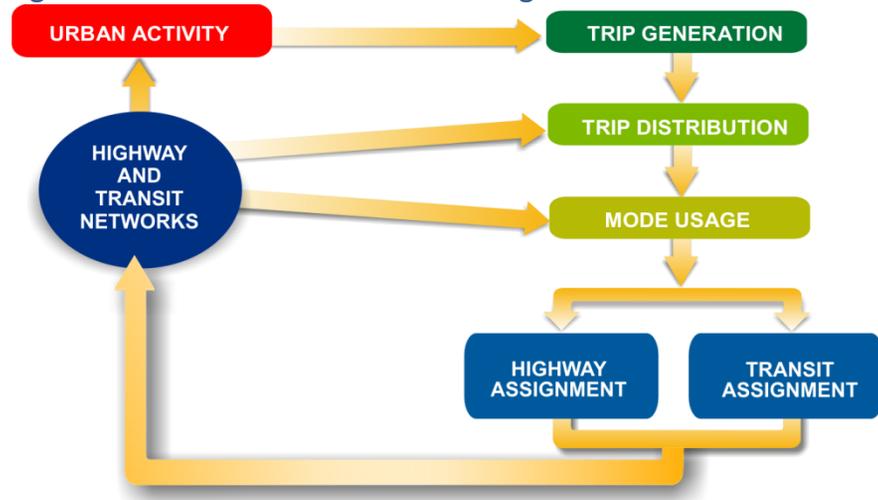
1.3 TRAVEL-DEMAND MODEL

A travel-demand model is divided into four distinct components; this section describes in general terms how demographic data and information about the transportation network are used to calculate trips within an urban area.

The four components of a travel-demand model are trip generation, trip distribution, mode choice and trip assignment. Each is described below and shown in a travel-demand modeling process flow chart in Figure 1.3.1

- Trip Generation
 - Forecasts the number of trips made
- Trip Distribution
 - Determines where the trips will go
- Mode Choice
 - Divides the trips among the available modes of travel (roadway, bus transit, rail transit and toll roads)
- Trip Assignment
 - Predicts the routes that trips will take, providing traffic forecasts for the highway system and ridership forecasts for the transit system

Figure 1.3.1 Travel-Demand Modeling Flow Chart



Trip Generation

The data set used to analyze trip generation is the demographic information. Population and employment were distributed across the county into 304 traffic analysis zones (TAZ). Census data sets were also studied to determine median household income levels for each TAZ.

Trip Distribution

Information about the roadway and transit network, as well as the location and density of trip destinations, factors into the distribution of the trips to serve the various trip types, including work-related, recreational and schools.

Mode Choice

Trips are allocated to the different modes based on availability and location of transportation options in the study area to serve the travel demand. Transit information includes route locations, operating schedules and fares.



Trip Assignment

This step predicts the routes by which various trips will occur based on a combination of travel time and cost.

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Model Validation

The model incorporated current Williamson County demographic data, updated the roadway network to 2008 and added the proposed City of Round Rock rail project to the transit network in order to provide an accurate representation of the current conditions for the prediction of trip-making activities. Traffic volumes coming into Williamson County from Milam, Bell and Burnet counties were also reviewed to confirm reasonableness of the trips compared to projected growth in these adjacent counties not included in the CAMPO 2030 model.

To compare the CAMPO model to the updated model for Williamson County (WILCO model), vehicle miles traveled (VMT) were developed for each model by facility type and area type and then compared to 2007 observed VMTs. The year 2007 was most current information for TxDOT traffic counts. TAZs and area type are assigned to provide an indication of the type of land development within the zone, as well as the density of development. In Williamson County, the area types include:

- ☒ Rural
- ☒ Suburban
- ☒ Urban
- ☒ Central Business District (CBD) Fringe

The updates included in the WILCO model improved the correlation between the 2007 observed VMTs and the forecasted 2008 VMTs from the mathematical model.



SH 29



Brushy Creek Trail next to Cedar Park Subdivision



Urban mixed-use development



Central Business District - Georgetown, Texas

CHAPTER 2 RECOMMENDATIONS

The proposed Williamson County Long-Range Transportation Plan includes a variety of projects anticipated to be developed during the 20-year period from 2016 to 2035. Extensive coordination with the cities took place to confirm the compatibility of the identified projects with transportation plans developed by each city and submitted for CAMPO's 2035 MTP.

Transit:

Several cities in Williamson County, including Round Rock, Cedar Park and Georgetown, are currently exploring transit options with entities such as Capital Metro and the Austin-San Antonio Commuter Rail District. As the county continues to grow and explore multimodal transit opportunities in the future, it may consider contributing funds to these efforts. Figure ES-7 (see appendix) illustrates the current transit network in Williamson County, as well as possible future opportunities as funding becomes available.

Bicycle/Pedestrian/Trails:

The county adopted a comprehensive park master plan in November 2008. The goal is to complete the master plan and continue implementation of the Brushy Creek Regional Trail and the Heritage Trail System. With regard to bicycle and pedestrian possible improvements, as future roads are built, cities within the county will have opportunities to install sidewalks and bike lanes.

Bottleneck Projects:

In addition to these long-range improvement projects, the county also wants to be responsive in addressing localized operational issues. With that in mind, a list of potential bottleneck/construction-relief projects has been identified for consideration. These projects are designed to improve safety and mobility at highly congested intersections both today and in the future. These projects can range from low-intensity operational improvements to full construction of grade-separated intersections and direct connectors at major state highways. These bottleneck projects are intended to complement the long-term arterial/capacity projects in the long-range plan.



RM 620 and O'Connor Blvd.



SH 45 East, SH 45 West, Toll 45 East, Toll 45 West, RM 620, FM 734



Intersection of University Boulevard and FM 1431

A wide range of projects are subject for consideration and have been classified into three categories.

Those are:

☞ Operational Improvements

- Access control
- Signal timing
- Turn lanes

☞ Major Operational Improvements/Minor Construction Improvements

- Reversible flow
- Super Streets
- Roundabouts

☞ Major Construction Improvements

- Direct connectors
- Overpasses
- Interchanges



Reversing the flow of heavy traffic at peak travel times shortens travel delays.



Super Streets are designed to ease congestion.



New left turn lanes at the entrance to the Regional Park at CR 175.



Roundabouts keep traffic moving with elimination of stop signs.



Traffic may be eased with adjustments to signal timing..



Direct Connectors at local major state highways

APPENDIX

Figure ES-1 Williamson County 2015 E+C Network

Figure ES-2 Williamson County Projects Open to Traffic by 2015

Figure ES-3 Williamson County 2035 Network

Figure ES-4 Precinct 1 Long Range Plan Projects

Figure ES-5 Precinct 2 Long Range Plan Projects

Figure ES-6 Precinct 3 Long Range Plan Projects

Figure ES-7 Precinct 4 Long Range Plan Projects

Figure ES-8 Williamson County Transit Possibilities

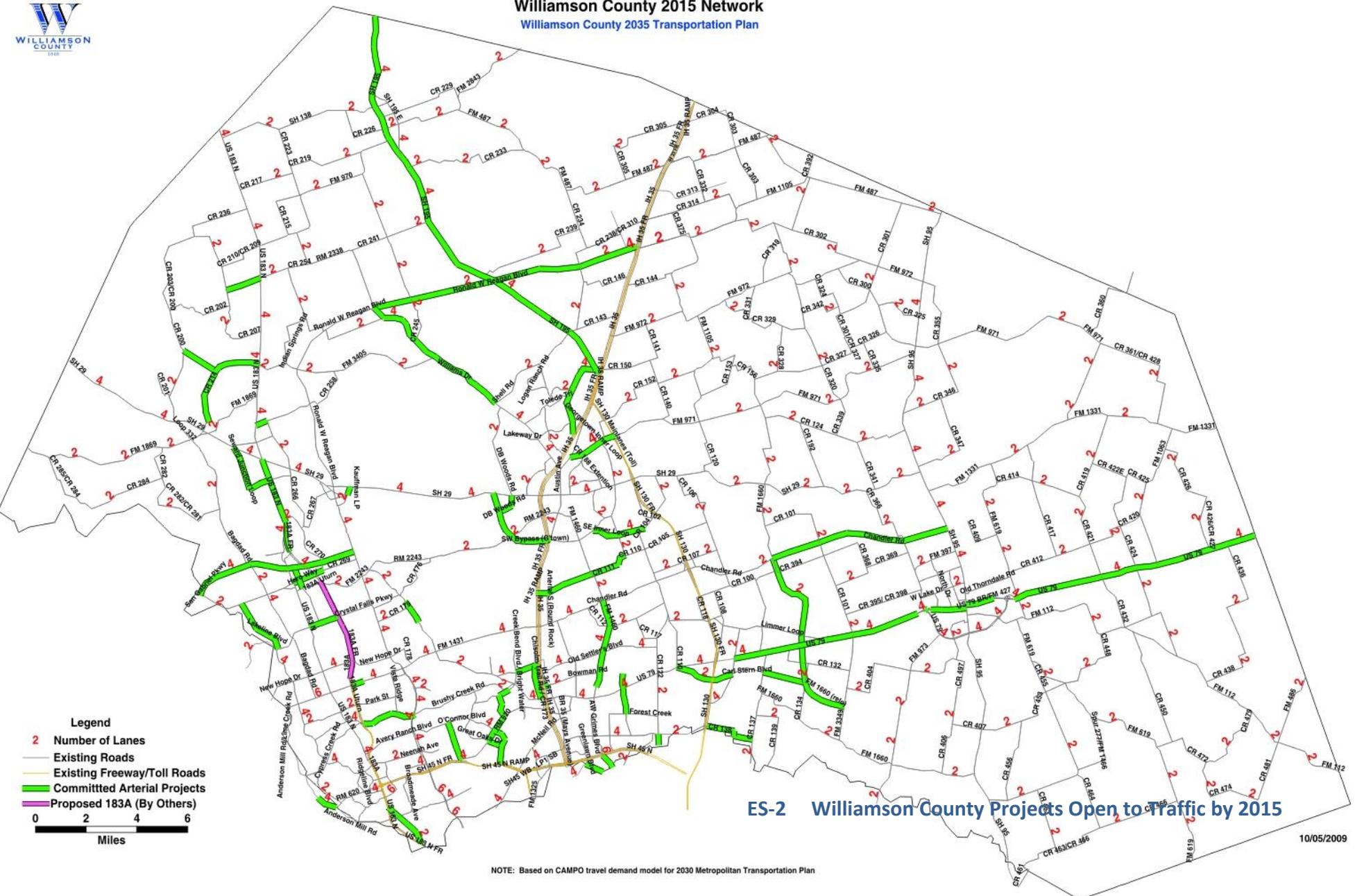
Figure ES-9 Williamson County Proposed Bottleneck Projects



ES-1 Williamson County 2015 E+C Network



Williamson County 2015 Network
Williamson County 2035 Transportation Plan



ES-2 Williamson County Projects Open to Traffic by 2015

NOTE: Based on CAMPO travel demand model for 2030 Metropolitan Transportation Plan

Precinct 1

Roadway Name	Project Limit	Description	Jurisdiction	Precinct (c)	First Expansion Year
Bowman Rd.	IH 35 - N. Mays St./BR IH 35	Widen 2 lane road to add median	ROUND ROCK	1	2015
Chisholm Trail Rd.	FM 3406 - Sam Bass Rd.	Widen 2 lane road to 4 lane divided	ROUND ROCK	1	2010
CR 111/Westinghouse Rd.	IH 35 - FM 1460	Widen 2 lane road to 4 lane divided	GEORGETOWN / WILLIAMSON	1	2010
Creek Bend Blvd.	Creek Bend Circle - Wyoming Springs Dr.	Construct 4 lane road with median on a new location	ROUND ROCK	1	2010
Great Oaks Dr.	RM 620 - O'Connor Blvd.	Construct 4 lane road with median on a new location	WILLIAMSON	1	2012
Howard Ln.	O'Connor Blvd. - SH 45	Construct 4 lane road with median on new location	WILLIAMSON	1	2015
O'Connor Blvd.	RM 620 - SH 45	Construct 4 lane road with median on a new location	WILLIAMSON/TXDOT	1	2011
RM 620	Great Oaks Dr. - Wyoming Springs Dr.	Construct 4 lane road with median	WILLIAMSON/TXDOT	1	2012
Old Settlers Blvd./FM 3406	Creek Bend Blvd. - IH 35	Widen 4 lane road to add a median	ROUND ROCK / TXDOT	1	2015
W. Pflugerville Pkwy.	Greenlawn Blvd. - Round Rock ETJ	Construct 4 lane road with median on a new location	ROUND ROCK	1	2010
Pond Springs Rd.	McNeil Rd. - US 183	Widen 2 lane road to add center turn lane	WILLIAMSON/AUSTIN	1	2010
Wyoming Springs Dr.	Brightwater Blvd./Creek Bend Blvd. - RM 620	Widen 2 lane road to 4 lane divided	ROUND ROCK / WILLIAMSON	1	2011

Precinct 2

Roadway Name	Project Limit	Description	Jurisdiction	Precinct (c)	First Expansion Year
Anderson Mill Rd. (RM 2769)	FM 2769 - RM 620	Widen 2 lane road to 4 lane divided	TXDOT	2	2010
Brushy Creek Rd.	183A - Parmer Ln.	Widen 2 lane road to 4 lane divided	CEDAR PARK / WILLIAMSON	2	2010
CR 202	CR 207 - US 183	Construct 2 lane road on a new location	WILLIAMSON	2	2015
CR 214	Rolling Hills Rd. - US 183	Construct 2 lane road on a new location	WILLIAMSON	2	2015
CR 273/Mel Mathis Ave.	FM 2243 - CR 274/San Gabriel Pkwy.	Construct 4 lane road on a new location	LEANDER	2	2010
Crystal Falls Pkwy.	US 183 (N) - 183A	Widen 2 lane road to 4 lane divided	WILLIAMSON	2	2015
Lakeline Blvd.	FM 2243 - Crystal Falls Pkwy.	Construct 4 lane road with median on a new location	LEANDER / WILLIAMSON	2	2015
Proposed Collector	CR 200 - CR 214	Construct 2 lane road on a new location	WILLIAMSON	2	2015
Hero Way	US 183 N - CR 270	Construct 4 lane road with median on a new location	LEANDER / WILLIAMSON	2	2010
RM 1431 (Whitestone Blvd.)	183A - Cottonwood Creek Trail	Widen 4 lane road to 6-lane divided	TXDOT / CEDAR PARK	2	2010
San Gabriel Pkwy.	1000' W. of Bagdad Rd. to Nameless Rd.	Construct 4 lane road with median on a new location	LEANDER	2	2015
San Gabriel Pkwy.	Halsey Dr. - 1000' W. of Bagdad Rd.	Construct 2 lane road on a new location	LEANDER	2	2009
San Gabriel Pkwy.	Lakeline Blvd. - Nameless Rd.	Construct 4 lane road with median on a new location	LEANDER	2	2015
San Gabriel Pkwy.	Ronald Reagan Blvd. - US 183 N	Construct 2 lane road on a new location	LEANDER	2	2015
San Gabriel Pkwy.	US 183 N - Halsey Dr.	Construct 2 lane road on a new location	LEANDER	2	2015
Seward Junction Loop	Seward Junction Loop - SH 29	Construct 2 lane road on a new location	WILLIAMSON	2	2015
US 183 N	SH 29 - 183A	Widen 4 lane road to 6 lane divided	WILLIAMSON/TXDOT	2	2011

ES-2 Williamson County Projects Open to Traffic by 2015

Precinct 3					
Roadway Name	Project Limit	Description	Jurisdiction	Precinct (c)	First Expansion Year
CR 175/Sam Bass Rd.	Parkside Pkwy. -N.of Perry Mayfield Dr.	Widen 2 lane road to 4 lane divided	WILLIAMSON	3	2010
CR 190/Airport Rd.	IH 35 - SH 195	Widen 2 lanes to 4 lanes	GEORGETOWN	3	2015
FM 971	Austin Ave. - GEORGETOWN Inner Loop	Widen 2 lane road to add median	TXDOT	3	2015
FM 971	GEORGETOWN Inner Loop - SH 130	Widen 2 lane road to add median	TXDOT	3	2015
DB Wood Rd.	SH 29 - Southwest GTN Bypass	Construct 2 lanes on a new location	GEORGETOWN	3	2015
Georgetown Inner Loop/Southwest GTN Bypass	SH 29 W - RM 2243	Construct 2 lane road with median on a new location	GEORGETOWN	3	2015
Georgetown Inner Loop/Southwest GTN Bypass	RM 2243 - IH 35	Construct 2 lane road with median on a new location	GEORGETOWN / WILLIAMSON	3	2015
Kauffman Loop	SH 29 - CR 268 (East side)	Construct 2 lane road on a new location	WILLIAMSON	3	2012
RM 2338	Ronald W. Reagan Blvd. - FM 3405	Widen 2 lane road to 4 lane divided	TxDOT/WILLIAMSON	3	2012
Ronald W. Reagan Blvd.	IH 35 - SH 195	Construct 2 lane road on a new location	WILLIAMSON	3	2013
Ronald W. Reagan Blvd.	SH 195 - FM 2338	Construct 2 lane road on a new location	WILLIAMSON	3	2012
SE Inner Loop (SE 1)	Georgetown Inner Loop - SH 130	Construct 4 lane road with median on a new location	GEORGETOWN / WILLIAMSON	3	2015
SH 195	Bell County Line - SH 138	Widen 2 lane road to 4 lane divided	TXDOT	3	2011
SH 195	Curry St. - FM 970	Widen 2 lane road to 4 lane divided	TXDOT	3	2011
SH 195	FM 970 - GEORGETOWN Loop/Shell Rd.	Widen 2 lane road to 4 lane divided	TXDOT	3	2011
SH 195	GEORGETOWN Loop/Shell Rd. - IH 35	Widen 2 lane road to 4 lane divided	TXDOT	3	2011
SH 195	SH 138 - Curry St.	Widen 2 lane road to 4 lane divided	TXDOT	3	2011
Williams Dr.	Shell Rd. to FM 3405	Widen 2 lane road to 4 lane divided	WILLIAMSON / GEORGETOWN	3	2010

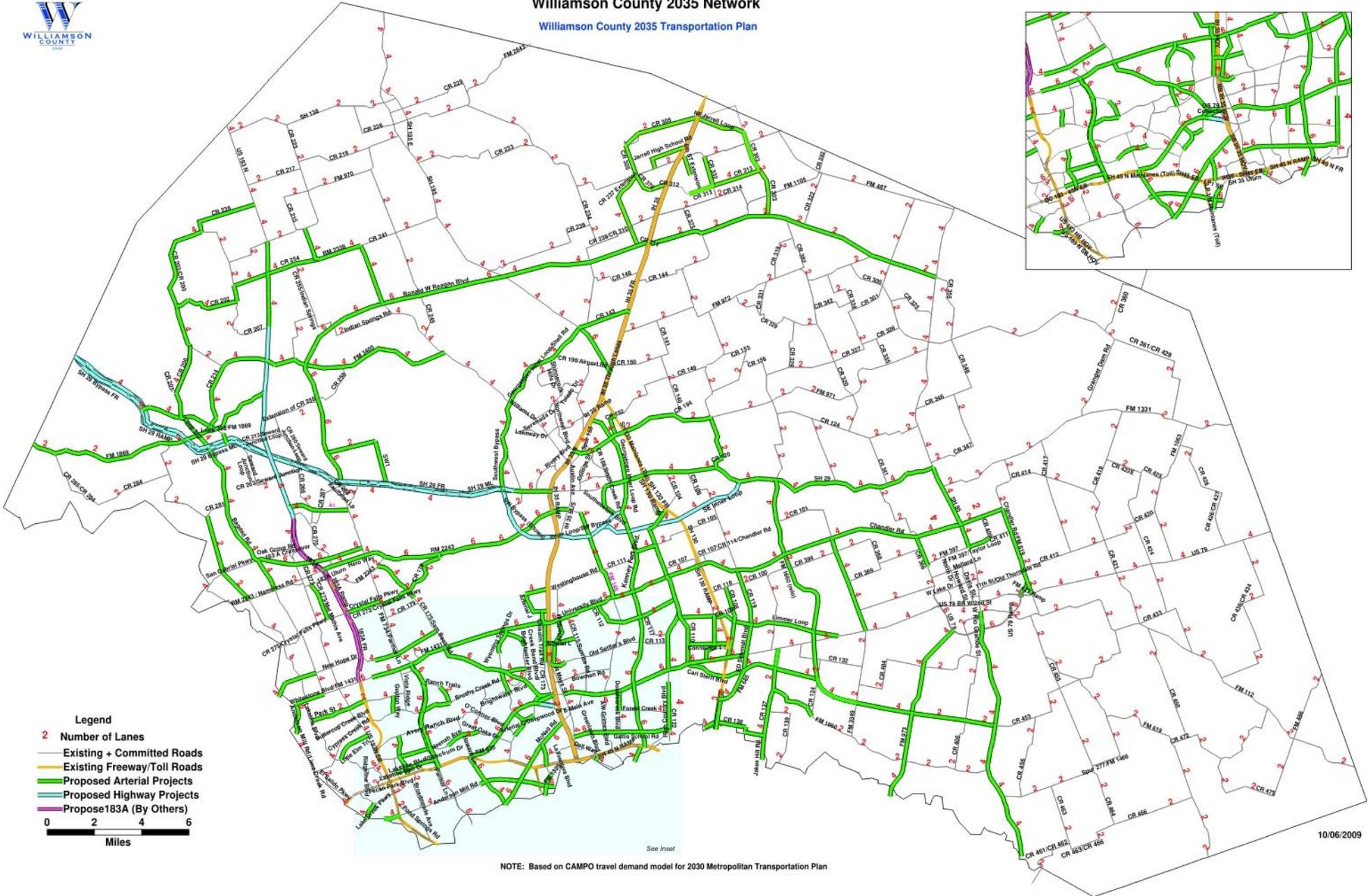
ES-2 Williamson County Projects Open to Traffic by 2015

Precinct 4					
Roadway Name	Project Limit	Description	Jurisdiction	Precinct (c)	First Expansion Year
Arterial A (Kenny Fort Blvd.)	1000' S. of US 79 - Forest Creek Dr.	Construct 2 lane divided road on a new location	ROUND ROCK / WILLIAMSON	4	2010
Arterial A (Kenny Fort Blvd.)	Joe DiMaggio to 1000' S. of US 79	Construct 2 lane divided road on a new location	ROUND ROCK	4	2010
A.W. Grimes Blvd./CR 170	Louis Henna Blvd./SH 45 (N) - ETJ	Widen 2 lane road to 4 lane divided	WILLIAMSON	4	2015
Carl Stern Blvd.	FM 1660 - CR 134	Construct 2 lane divided road on a new location	HUTTO	4	2010
Carl Stern Blvd.	US 79 - FM 685	Construct 2 lane divided road on a new location	HUTTO	4	2010
Chandler Rd.	FM 1660 - SH 95	Construct 2 lane divided road on a new location	WILLIAMSON	4	2015
CR 111/Westinghouse Rd.	FM 1460 - CR 110	Widen 2 lane road to add a median	GEORGETOWN / WILLIAMSON	4	2015
CR 138	CR 137 - SH 130	Reconstruct 2 lane road	WILLIAMSON	4	2010

ES-3 Williamson County 2035 Network



Williamson County 2035 Network Williamson County 2035 Transportation Plan



ES-4 Williamson County Long Range Projects by Precinct

Precinct 1 Long Range Plan Projects				
Roadway Name	Project Limits	Project Description	Jurisdiction	Length (mile)
Anderson Mill Rd.	West of Howard Ln. - Loop 1	Construct 6 lane roadway with median on new location	AUSTIN / WILLIAMSON / TRAVIS	2.7
Arterial C/Deepwood Dr.	RM 620 to Sam Bass Rd.	Construct 4 lane roadway - Currently under study by City	ROUND ROCK	0.3
Arterial C/Deepwood Dr.	1/2 mile S. of RM 620 - Wyoming Springs Dr.	Construct 4 lane roadway with median on new location	ROUND ROCK	0.5
Arterial C/Deepwood Dr.	Wyoming Springs Dr. - O'Connor Blvd.	Construct 4 lane roadway with median on new location	ROUND ROCK	0.7
Arterial L	IH 35 Frontage Rd. - Sunrise Rd.	Construct 4 lane roadway with median on new location	ROUND ROCK	1.1
Arterial M	Arterial L - Old Settlers Blvd.	Construct 4 lane roadway with median on new location	ROUND ROCK	0.8
FM 1460 ⁺	Quail Valley Dr. - SE Inner Loop	Widen from 2 lanes to 4 lanes with median	TXDOT / GEORGETOWN	1.0
FM 1460 ⁺	SE Inner Loop - CR 111	Widen from 2 lanes to 4 lanes with median	TXDOT / GEORGETOWN	1.4
Georgetown Inner Loop (SE)	IH 35 - CR 110	Convert from 2 lanes to 4 lane expressway	TXDOT / GEORGETOWN	3.0
Howard Ln.	RM 620 - Anderson Mill Rd.	Construct 6 lane roadway with median on new location	WILLIAMSON	1.1
Howard Ln.	Anderson Mill Rd. - McNeil Rd.	Construct 4 lane roadway with median on new location	WILLIAMSON	1.2
Lakeline Blvd.	East of Lake Creek Parkway - Parmer Ln.	Construct 2 additional travel lanes	AUSTIN	1.4
Lakeline Mall Dr. (Spectrum Dr.)	4000' W of Parmer Ln. - Parmer Ln.	Widen 4 lane roadway to add median	AUSTIN	0.8
McNeil Rd.	Travis County Line – 0.2 mi. N. of SH 45	Widen from 4 lanes to 6 lanes	WILLIAMSON	1.9
McNeil Rd.	0.2 mi. N. of SH 45 – IH 35	Widen from 4 lanes to 6 lanes	ROUND ROCK	2.0
Old Settlers Blvd./FM 3406	Sam Bass Rd. - Creek Bend Blvd.	Convert from 4 lanes to 4 lanes with median	TXDOT/ ROUND ROCK	0.8
Old Settlers Blvd.	IH 35 – Greenhill Dr. East	Widen from 4 lanes with a median to 6 lanes with a median	ROUND ROCK	0.6
Palm Valley Blvd. / US 79	N. Mays St./BR IH 35 - FM 1460	Widen from 4 lanes with a median to 6 lanes with a median	TXDOT / ROUND ROCK	1.6
Parmer Ln./FM 734	Brushy Creek – Spectrum Dr.	Widen from 4 lanes with a median to 6 lanes with a median	TXDOT	0.9
Parmer Ln./FM 734	Spectrum Dr. – Amberglen Blvd.	Construct 3-level diamond interchange	TXDOT/AUSTIN	0.8
RM 620	SH 45 (N) - O'Connor Dr.	Reconstruct from 4 lanes with turn lane to 6 lanes with median	TXDOT/WILLIAMSON	2.0
RM 620	O'Connor Dr. - Wyoming Springs Dr.	Reconstruct from 4 lanes with turn lane to 6 lanes with median	TXDOT/WILLIAMSON	0.7
RM 620	Wyoming Springs Dr. - Deepwood Dr.	Reconstruct from 4 lanes with turn lane to 6 lanes with median	TXDOT/WILLIAMSON	0.9
Round Rock Ave. / RM 620	Deerwood Dr. - Deepwood Dr.	Convert from 4 lanes with turn lane to 4-lane expressway	TXDOT/ ROUND ROCK	0.2
Round Rock Ave. / RM 620	IH 35 (N) - Deerwood Dr.	Convert from 4 lanes with turn lane to 4-lane expressway	TXDOT/ ROUND ROCK	0.8
Sam Bass Rd.	FM 3406 – Meadows Drive East	Widen from 2 lanes to 6 lanes with median	ROUND ROCK	1.6
University Blvd.	IH 35 (N) - Sunrise Rd.	Widen from 4 lanes with median to 6 lanes with median	ROUND ROCK	0.9
US 79 Connector	RM 620 at Deepwood Dr. to IH 35 at US 79	Construct 4 lane roadway with median on new location	TXDOT	0.8
Wyoming Springs Dr.	RM 620 - Arterial C/Deepwood Dr.	Construct 4 lane roadway with median on new location	ROUND ROCK	0.5
			Precinct Total - Centerline Miles	32.8

*Pass-through finance agreement with TxDOT is in progress by City of Georgetown for FM 1460

ES-5 Williamson County Long Range Projects by Precinct

Precinct 2 Long Range Plan Projects				
Roadway Name	Project Limits	Project Description	Jurisdiction	Length (mile)
Anderson Mill Rd.	Spicewood Pkwy. – US 183	Widen from 4 lanes to 4 lanes with median	AUSTIN	1.0
Anderson Mill Rd. (Lime Creek Rd.)	RM 1431 - Lime Creek Rd.	Widen from 2 lanes to 6 lanes with median	CEDAR PARK	1.3
Anderson Mill Rd. (RM 2769)	Volente Rd. - RM 620	Widen from 4 lanes (by 2015) to 6 lanes with median	TXDOT	0.9
Arterial A1	US 183 - Ronald W. Reagan Blvd.	Construct 4 lane roadway on new location	LEANDER	2.4
Bagdad Rd.	Old 2243 W - San Gabriel Pkwy.	Widen from 2 lanes to 4 lanes with median	LEANDER	4.0
Bagdad Rd.	San Gabriel Pkwy. - RM 1869	Widen from 2 lanes to 4 lanes with median	LEANDER/ WILLIAMSON	3.1
Brown Bridge Rd.	SH 29 - RM 1869	Widen from 2 lanes to 4 lanes	WILLIAMSON	0.2
Brushy Creek Rd.	Parmer Ln. - Ranch Trails	Widen from 2 lanes to 4 lanes with median	CEDAR PARK	1.1
CR 177	Ronald W. Reagan Blvd. - CR 175	Widen from 2 lanes to 4 lanes	WILLIAMSON	1.2
CR 200	CR 202 - SH 29	Widen from 2 lanes to 4 lanes	WILLIAMSON	4.6
CR 202	CR 200 - CR 207	Widen from 2 lanes to 4 lanes	WILLIAMSON	2.7
CR 202	CR 207 - US 183	Widen from 2 lanes to 4 lanes	WILLIAMSON	1.4
CR 214	Rolling Hills Rd. - US 183	Widen from 2 lanes to 4 lanes	WILLIAMSON	1.8
CR 214	SH 29 - Rolling Hills Rd.	Widen from 2 lanes to 4 lanes	WILLIAMSON	2.6
CR 236	US 183 - CR 207	Widen from 2 lanes to 4 lanes	WILLIAMSON	6.5
CR 273/Mel Mathis Ave.	CR 272 - RM 2243	Widen from 2 lanes to 4 lanes	LEANDER	1.5
Cross Creek Ln.	SW1 - Ronald W. Reagan Blvd.	Construct 2 lanes at a new location	WILLIAMSON	1.9
Crystal Falls Pkwy.	US 183 A - Ronald W. Reagan Blvd.	Widen from 2 lanes to 4 lanes with median	LEANDER	1.5
Gupton Way	Park St. - Brushy Creek Rd.	Construct 4 lane roadway with median on new location	CEDAR PARK	0.7
Lakeline Blvd.	CR 281 - San Gabriel Pkwy.	Extend Lakeline Blvd. on new location (2 lanes)	LEANDER	2.3
Lakeline Blvd.	San Gabriel Pkwy. - RM 2243	Extend Lakeline Blvd. on new location (2 lanes)	LEANDER/ WILLIAMSON	1.5
Lakeline Mall Dr.	Lake Creek Parkway - 4000' W of Parmer Ln.	Construct 4 lane roadway with median on new location	AUSTIN	0.8
Little Elm Trail.	Lakeline Blvd. - Bell Blvd.	Construct 4 lane roadway with median on new location	CEDAR PARK	1.5
Loop 332	RM 1869 - SH 29	Widen from 2 lanes to 4 lanes with median	TXDOT	1.0
Lyndhurst St.	0.2 mi S of Avery Ranch Blvd. (Staked Plain Dr.) - Lakeline Blvd.	Construct 4 lane roadway with median on new location	AUSTIN	0.7
Lyndhurst St.	0.2 mi S of Lakeline Blvd. - SH 45	Construct 4 lane roadway with median on new location	AUSTIN	0.5
New Hope Dr.	RM 1431 - Lakeline Blvd.	Widen from 2 lanes with median to 4 lanes with median	CEDAR PARK	1.3
New Hope Dr.	Lakeline Blvd. - Bagdad Rd.	Widen from 2 lanes with median to 4 lanes with median	CEDAR PARK	0.6
New Hope Dr.	183 A - Cottonwood Creek Trail	Widen from 4 lanes with median to 6 lanes with median	CEDAR PARK	0.6
New Hope Dr.	Cottonwood Creek Trail - Ronald W. Reagan Blvd.	Widen from 2 lanes to 4 lanes with median	CEDAR PARK	1.0
New Hope Dr.	Ronald W. Reagan Blvd. - CR 175 (Sam Bass Rd.)	Extend New Hope Dr. as 4 lanes with median	CEDAR PARK	1.7
Park St.	Lakeline Blvd. - Bell Blvd.	Widen from 2 lanes to 2 lanes with a median	CEDAR PARK	1.5
Park St.	Bell Blvd. - 183A	Widen from 2 lanes to 2 lanes with a median	CEDAR PARK	0.7
Parmer Ln./FM 734	RM 1431 - Brushy Creek	Widen from 4 lanes with median to 6 lanes with median	TXDOT	2.0
Pecan Creek Pkwy.	Lake Creek Pkwy. - Anderson Mill Rd.	Widen from 4 lanes to 4 lanes with median	WILLIAMSON/AUSTIN	0.7

ES-5 Williamson County Long Range Projects by Precinct

Precinct 2 Long-Range Plan Projects				
Roadway Name	Project Limits	Project Description	Jurisdiction	Length (mile)
Ranch Trails.	Riley Trail - Brushy Creek Rd.	Extend 2 lanes with a median to Brushy Creek Rd.	CEDAR PARK	0.8
Reveille Blvd. / CR 269	183A - Ronald W. Reagan Blvd.	Widen 2 lanes to 4 lanes with median	LEANDER	1.8
RM 1431	Anderson Mill Rd. - Bagdad Rd.	Widen from 4 lanes to 6 lanes with median	TXDOT / CEDAR PARK	1.1
RM 1431	Cottonwood Creek Trail - Parmer Ln./ Ronald W. Reagan Blvd.	Widen from four lanes with median to 6 lanes with median	TXDOT / CEDAR PARK	1.6
RM 1869	Burnet County Line - Loop 332	Widen from 2 lanes to 2 lanes with median	TXDOT	6.8
RM 1869	Loop 332 - US 183 N	Widen from 2 lanes to 4 lanes	TXDOT	3.3
Ronald W. Reagan Blvd.	FM 3405 - SH 29	Convert from 2 lanes to 6 lane divided highway	WILLIAMSON	7.9
San Gabriel Pkwy.	Ronald W. Reagan Blvd. - US 183 N	Widen from 2 lanes to 6 lanes with median	LEANDER	2.7
San Gabriel Pkwy.	US 183 N - Halsey Dr.	Widen from 2 lanes to 6 lanes with median	LEANDER	0.8
San Gabriel Pkwy.	Halsey Dr. - 1000' W. of Bagdad Rd.	Widen from 2 lanes to 6 lanes with median	LEANDER	0.7
SH 29	Burnet County Line- SH 29 LH Bypass, west of Liberty Hill	Build frontage roads	TXDOT	3.4
SH 29	Burnet County Line - SH 29 LH Bypass, west of Liberty Hill	Construct mainlanes	TXDOT	3.4
SH 29	LH Bypass intersection with SH 29, east of Liberty Hill - US 183	Build frontage roads	TXDOT	1.0
SH 29	LH Bypass Intersection with SH 29, east of Liberty Hill - US 183	Construct mainlanes	TXDOT	1.0
SH 29	US 183 - Ronald W. Reagan Blvd.	Build frontage roads	TXDOT	3.0
SH 29	US 183 - Ronald W. Reagan Blvd.	Construct mainlanes	TXDOT	3.0
SH 29 Business	SH 29 LH Bypass, west of Liberty Hill - E of Loop 332W	Widen from 4 lanes to 4 lanes with median	TXDOT	3.1
SH 29 LH Bypass	SH 29 W of Liberty Hill to SH 29, 1 mi. W of US 183	Build frontage roads	TXDOT	4.2
SH 29 LH Bypass	SH 29 W of Liberty Hill to SH 29, 1 mi. W of US 183	Construct mainlanes	TXDOT	4.2
SW 1 (Cross Creek Rd.)	Cross Creek Ln. - SH 29	Reconstruct to 4 lanes with a median	WILLIAMSON	1.7
US 183	FM 3405 - SH 29	Widen from 4 lanes to 4 lanes with a median (future frontage roads)	TXDOT	3.7
			Precinct Total - Centerline Miles*	99.7

* Does not include length of SH 29 frontage roads.

ES-6 Williamson County Long Range Projects by Precinct

Precinct 3 Long Range Plan Projects				
Roadway Name	Project Limits	Project Description	Jurisdiction	Length (mile)
Arterial A (Kenny Fort Blvd.)	Round Rock ETJ - University Blvd.	Construct 4 lanes with a median on a new location	ROUND ROCK	1.6
Arterial A (Kenny Fort Blvd.)	University Blvd. - CR 112/CR 117	Construct 4 lanes with a median on a new location	ROUND ROCK	1.0
Arterial H	Arterial J - IH 35	Construct 4 lanes with a median on a new location	ROUND ROCK	0.8
Arterial J	Arterial H - Arterial L	Construct 4 lanes with a median on a new location	ROUND ROCK	1.3
Chisholm Trail Rd. Extension	Arterial J - Existing Chisholm Trail Rd.	Construct 4 lanes with a median on new location	ROUND ROCK	1.3
Chisholm Trail Rd.	Existing Chisholm Trail Rd. - FM 3406	Widen 2 lanes to 4 lanes with a median	ROUND ROCK	0.7
CR 104	SH 130 - CR 105	Widen from 2 lanes to 2 lanes with a median	WILLIAMSON	1.7
CR 120	FM 971 - SH 29	Reconstruct road to upgrade to 2 lane minor roadway standards	WILLIAMSON	2.3
CR 143	SH 195 - IH 35	Reconstruct to 2 lane undivided arterial	GEORGETOWN	2.1
CR 152	FM 971 - SH 130	Widen from 2 lanes to 4 lanes	WILLIAMSON	1.0
CR 175/Sam Bass Rd.	RM 2243 - Parkside Pkwy.	Widen from 2 lanes to 4 lanes with a median	WILLIAMSON	2.3
CR 176	Sam Bass Rd. - RM 2243	Widen from 2 lanes to 2 lanes with a median	WILLIAMSON	1.9
CR 237	Ronald W. Reagan Blvd. - CR 216	Reconstruct 2 lanes to 4 lanes with a median	JARRELL/WILLIAMSON	1.6
CR 237 Extension	CR 216 - FM 487 at CR 305	Construct 4 lanes with a median on a new location	JARRELL/WILLIAMSON	1.3
CR 254	US 183 - RM 2338	Widen from 2 lanes to 4 lanes	WILLIAMSON	2.1
CR 303 Extension	FM 1100 - Ronald W. Reagan Blvd.	Construct 2 lanes with a median on a new location	JARRELL/WILLIAMSON	0.6
CR 303	FM 1100 - 0.75 mi. N. of FM487 (East Loop)	Widen from 2 lanes to 2 lanes with a median	JARRELL/WILLIAMSON	3.1
CR 304	CR 305 at IH 35 - 0.8 mi. E. of IH 35	Reconstruct from 2 lanes to 4 lanes with a median	JARRELL/WILLIAMSON	1.0
CR 305	FM 487 - CR 313	Reconstruct from 2 lanes to 4 lanes with a median	JARRELL/WILLIAMSON	2.7
CR 313	Geode Ln. - CR 332	Reconstruct from 2 lanes to 4 lanes with a median	JARRELL/WILLIAMSON	1.0
CR 332	FM 487 - CR 313	Reconstruct from 2 lanes to 4 lanes with a median	JARRELL/WILLIAMSON	1.1
CR 332	CR 313 - CR 3001	Reconstruct from 2 lanes to 4 lanes with a median	JARRELL/WILLIAMSON	0.5
CR 332 Extension	CR 3001 - CR 303	Construct 2 lanes with a median on a new location	JARRELL/WILLIAMSON	1.1
CR 370 Extension	IH 35 - FM 487	Reconstruct to 4 lanes and extend CR 370 to FM 487 at CR 305	JARRELL/WILLIAMSON	1.5
Creek Bend Blvd.	Wyoming Springs Dr. - Hidden Glen Dr.	Construct 2 lanes with a median on a new location	ROUND ROCK	0.6
DB Wood Rd.	Williams Dr. - Cedar Breaks Rd.	Widen from 2 lanes to 4 lanes with a median	GEORGETOWN	2.0
FM 971	Austin Ave. - Georgetown Inner Loop	Widen from 2 lanes with a median to 4 lanes with a median	TXDOT/GEORGETOWN	1.4
FM 971	Georgetown Inner Loop - SH 130	Widen from 2 lanes with a median (by 2015) to 4 lanes with a median	TXDOT/GEORGETOWN	0.6
FM 971	SH 130 - FM 1105	Widen from 2 lanes to 2 lanes with a median	TXDOT	3.6
FM 3405	US 183 - RM 2338	Widen from 2 lanes to 4 lanes	TXDOT	7.5
Georgetown Inner Loop (NE)	SH 29 to FM 971	Widen from 2 lanes to 4 lanes with a median	GEORGETOWN	1.8
Georgetown Inner Loop (NE)	FM 971 to IH 35	Widen from 2 lanes to 4 lanes with a median	GEORGETOWN	1.0
Georgetown Inner Loop (SE)	CR 110 - SH 29	Widen from 2 lanes to 4 lanes with a median	GEORGETOWN	1.3
Georgetown Inner Loop/Southwest GTN Bypass	SH 29 W - RM 2243	Widen from 4 lanes with a median (future frontage roads) to 4 lane expressway with frontage roads	GEORGETOWN/ WILLIAMSON/ TXDOT	1.9

ES-6 Williamson County Long Range Projects by Precinct

Precinct 3 Long Range Plan Projects				
Roadway Name	Project Limits	Project Description	Jurisdiction	Length (mile)
Georgetown Inner Loop/Southwest GTN Bypass	RM 2243 - IH 35	Widen from 4 lanes with a median (future frontage roads) to 4 lane expressway with frontage roads	GEORGETOWN/ WILLIAMSON/ TXDOT	1.4
Jarrell Northeast Loop	CR 303, 0.75 mi. N. of FM 487- Yankee Rd. Overpass	Construct 2 lanes with a median on a new location	JARRELL/WILLIAMSON	1.7
Jarrell: S. 6 th St. Extension	FM 487 – Sonterra Blvd.	Construct 2 lanes with a median on a new location	JARRELL/WILLIAMSON	0.8
Jarrell High School Rd.	N. 1 st St. – FM 487	Construct 4 lanes with a median on a new location	JARRELL/WILLIAMSON	1.4
Neenah Ave.	4000' E. of Parmer Ln. - approx. 1500' W. of Great Oaks Dr.	Completion of Neenah Ave.	AUSTIN/WILLIAMSON	1.4
Northwest Blvd.	IH 35 - Austin Ave. at FM 971	Construct new overpass at IH 35	GEORGETOWN	0.3
Reveille Blvd.	Ronald W. Reagan Blvd. - RM 2243	Widen from 2 lanes to 4 lanes with a median	LEANDER	0.9
RM 1431	Parmer Ln./Ronald W. Reagan Blvd. - Wyoming Springs Dr.	Widen from 4 lanes with a median to 6 lanes with a median	TXDOT	4.0
RM 1431	Wyoming Springs Dr. - IH 35	Widen from 4 lanes with a median to 6 lanes with a median	TXDOT	1.6
RM 2243	Hero Way - Norwood Dr.	Widen from 2 lanes to 6 lanes with a median	TXDOT	6.5
RM 2243	Norwood Dr. - Spur 26/Austin Ave.	Widen from 4 lanes with a median to 6 lanes with a median	TXDOT	1.1
RM 2338	FM 970 - Ronald W. Reagan Blvd.	Widen from 2 lanes to 4 lanes with a median	TXDOT	5.5
Ronald W. Reagan Blvd.	CR 302 - IH 35	Construct 2 lane undivided extension of Ronald W. Reagan Blvd. on new location	WILLIAMSON	4.0
Ronald W. Reagan Blvd.	IH 35 - SH 195	Widen from 2 lanes to 4 lanes with a median	WILLIAMSON	5.8
Ronald W. Reagan Blvd.	SH 195 - RM 2338	Widen from 2/4 lanes to 6 lanes with a median	WILLIAMSON	4.9
Ronald W. Reagan Blvd.	RM 2338 - FM 3405	Widen from 2/4 lanes to 6 lanes with a median	WILLIAMSON	4.1
Sam Bass Rd.	RM 1431 - FM 3406	Widen from 2 lanes to 6 lanes with a median	ROUND ROCK	2.8
SE 1	SE Georgetown Inner Loop - CR 104	Widen from 4 lanes with a median (future frontage roads) to 4 lane expressway with frontage roads	GEORGETOWN/ WILLIAMSON/ TXDOT	2.2
SE 1	CR 104 - CR 100	Construct 4 lane expressway with frontage roads on a new location	GEORGETOWN/ WILLIAMSON/ TXDOT	2.6
SH 195	Shell Rd. - IH 35	Widen from 4 lanes with a median to 6 lanes with a median	TXDOT	2.2
SH 29	Ronald W. Reagan Blvd. - DB Wood Rd.	Build frontage roads	TXDOT	6.7
SH 29	Ronald W. Reagan Blvd. - DB Wood Rd.	Construct mainlanes	TXDOT	6.7
SH 29	DB Wood Rd. - IH 35	Widen from 4 lanes with a median to 6 lanes with a median	TXDOT	1.2
SH 29	Haven Ln. - FM 1660	Widen from 2 lanes to 4 lanes with a median	TXDOT	7.4
Shell Rd.	SH 195 - Williams Dr.	Widen from 2 lanes to 4 lanes with a median	WILLIAMSON/ GEORGETOWN	4.2
Southwestern Blvd.	SH 29 - Raintree Dr.	Widen from 2 lanes to 4 lanes with a median	GEORGETOWN	0.4
Southwestern Blvd.	Raintree Dr. - Inner Loop/Carlson Cove	Widen from 2 lanes to 4 lanes with a median	GEORGETOWN	0.9
Southwestern Blvd.	Inner Loop/Carlson Cove - CR 111/Westinghouse	Widen from 2 lanes to 4 lanes with a median	GEORGETOWN	1.6

ES-6 Williamson County Long Range Projects by Precinct

Precinct 3 Long Range Plan Projects				
Roadway Name	Project Limits	Project Description	Jurisdiction	Length (mile)
Southwest GTN Bypass	DB Wood Rd. – SH 29 W	Construct 4 lane divided road on a new location	GEORGETOWN	1.6
US 183	FM 970 - FM 3405	Widen from 4 lanes to 4 lanes with a median (future frontage roads)	TXDOT	4.7
Wyoming Springs Dr. Extension	RM 1431 - FM 3406	Construct 4 lanes with a median on new location	ROUND ROCK/ WILLIAMSON	1.7
Wyoming Springs Dr. Extension	FM 3406 - Brightwater Blvd./Creek Bend Blvd.	Construct 4 lanes with a median on a new location	ROUND ROCK/ WILLIAMSON	0.9
			Precinct Total - Centerline Miles	150.2

ES-7 Williamson County Long Range Projects by Precinct

Precinct 4 Long Range Plan Projects				
Roadway Name	Project Limits	Project Description	Jurisdiction	Length (mile)
Arterial A (Kenney Fort Blvd.)	CR 112/CR 117 - Joe DiMaggio Blvd.	Construct new 4 lanes with median roadway	ROUND ROCK	2.1
Arterial A (Kenney Fort Blvd.)	Joe DiMaggio Blvd. - 1000' S. of US 79	Widen from 2 lanes with a median to 6 lanes with a median	ROUND ROCK	0.6
Arterial A (Kenney Fort Blvd.)	1000' South of US 79 - Gattis School Rd.	Widen from 2 lanes with a median to 6 lanes with a median	ROUND ROCK/ WILLIAMSON	1.9
Arterial A (Kenney Fort Blvd.)	Gattis School Rd. - Louis Henna Blvd. (SH 45 N)	Construct new 6 lanes with median roadway	ROUND ROCK/ WILLIAMSON	0.6
Carl Stern Blvd.	US 79 - FM 685	Widen from 2 lanes to 4 lanes with a median	HUTTO	2.4
Carl Stern Blvd.	FM 685 - FM 1660	Widen from 2 lanes to 4 lanes with a median	HUTTO	1.3
Carl Stern Blvd.	FM 1660 - CR 134	Widen from 2 lanes to 4 lanes with a median	HUTTO	1.7
Chandler Rd.	FM 1460 - CR 110	Widen from 2 lanes to 4 lanes with a median	ROUND ROCK	2.3
Chandler Rd.	CR 110 - SH 130	Widen from 2 lanes to 4 lanes with a median	ROUND ROCK	1.4
Chandler Rd.	SH 130 - FM 1660	Widen from 2 lanes to 4 lanes with a median	WILLIAMSON	3.5
Chandler Rd.	FM 1660 - SH 95	Widen from 2 lanes to 4 lanes with a median	WILLIAMSON	7.1
Chandler Rd. Ext.	SH 95 - FM 619	Construct new 2 lane roadway	WILLIAMSON	1.8
Chandler Rd. Ext./ FM 619	On FM 619, at Chandler Rd. Ext. – US 79	Reconstruct 2 lane roadway	WILLIAMSON	3.5
Collector 4-1	SH 130 - CR 110	Construct 4 lane undivided roadway on new location	WILLIAMSON	1.5
Collector 4-2	Limmer Loop - US 79	Construct 4 lane undivided roadway along Haybarn Ln. and Tradesman Park Dr.	WILLIAMSON	2.0
CR 100 Intersection	CR 119 Ext. - Chandler Rd.	Widen from 2 lanes to 4 lanes with a median	WILLIAMSON	0.5
CR 101	US 79 - Chandler Rd.	Reconstruct 2 lane road to 4 lanes with a median	WILLIAMSON	3.9
CR 108	US 79 - CR 118	Widen from 2 lanes to 4 lanes with a median	HUTTO	2.8
CR 110/Southwestern Blvd.	CR 111/Westinghouse Rd. - US 79	Widen from 2 lanes to 4 lanes with a median	WILLIAMSON	5.7
CR 112	University Blvd. - FM 1460	Widen from 2 lanes to 4 lanes with a median	WILLIAMSON	2.1
CR 112	FM 1460 - CR 110/Southwestern Blvd.	Widen from 2 lanes to 4 lanes with a median	WILLIAMSON	1.6
CR 119/Ed Schmidt Rd.	US 79 – Limmer Loop	Widen from 2 lanes with a median to 4 lanes with a median	HUTTO/WILLIAMSON	1.2
CR 119 Ext.	Limmer Loop – CR 100	Construct 4 lanes with a median on new location	WILLIAMSON	1.8
CR 137	FM 1660 - Rowe Ln.	Widen from 2 lanes to 4 lanes with a median	PFLUGERVILLE	2.8
CR 138	SH 130 - CR 137	Widen from 2 lanes to 4 lanes with a median	WILLIAMSON	2.2
CR 366/Old Georgetown Rd.	FM 397 - Chandler Rd	Reconstruct and widen to 4 lanes	TAYLOR	2.0
Double Creek Dr.	US 79 - Forest Creek Dr.	Construct new 4 lanes with median roadway	ROUND ROCK	0.7
FM 1460 ¹	CR 111/Westinghouse Rd. - Chandler Rd.	Widen from 2 lanes to 4 lanes with a median	TXDOT / WILLIAMSON	1.2
FM 1660 (Existing Alignment)	US 79 - CR 134	Widen from 2 lanes to 2 lanes with a median at a new location	TXDOT	3.3
FM 1660 (New Alignment)	SH 29 to Chandler Rd.	Widen from 2 lanes to 4 lanes with a median	TXDOT	3.0
FM 1660 (New Alignment)	Chandler Rd. - FM 3349	Widen from 2 lanes to 4 lanes with a median	TXDOT/WILLIAMSON	7.4
FM 1660 (New Alignment)	FM 3349 to FM 973	Extend 4 lane roadway with median on new location	TXDOT	2.2
FM 1660 (New Alignment)	FM 973 to SH 95	Extend 2 lane roadway on a new location	TXDOT	2.1
FM 397/Taylor Loop	SH 95 - CR 411	Construct new 4 lanes with median roadway	TXDOT	0.9

ES-7 Williamson County Long Range Projects by Precinct

Precinct 4 Long Range Plan Projects				
Roadway Name	Project Limits	Project Description	Jurisdiction	Length (mile)
FM 685	US 79 - SH 130	Widen from 4 lanes to 4 lanes with a median	HUTTO	2.2
FM 973	FM 1660 - Travis County Line	Widen from 2 lanes to 4 lanes with a median	TXDOT	1.7
FM 973	US 79 - FM 1660	Widen from 2 lanes to 4 lanes with a median	TXDOT	5.7
Gattis School Rd.	BR IH 35/Mays St. - Greenlawn Blvd.	Widen from 4 lanes to 6 lanes with a median	ROUND ROCK	0.7
Gattis School Rd.	Greenlawn Blvd. – A.W. Grimes Blvd.	Widen from 4 lanes with a median to 6 lanes with a median	ROUND ROCK	0.5
Gattis School Rd.	A.W. Grimes Blvd.- Red Bud Ln.	Widen from 4 lanes to 6 lanes with a median	ROUND ROCK	2.6
Gattis School Rd.	Red Bud Ln. - Priem Ln.	Widen from 2-4 lanes to 4 lanes with a median	WILLIAMSON	1.2
Gattis School Rd.	Priem Ln. - SH 130	Widen from 2-4 lanes to 4 lanes with a median	WILLIAMSON	0.7
Greenlawn Blvd.	SH 45 – W. Pflugerville Pkwy.	Widen from 4 lanes with a median to 6 lanes with a median	ROUND ROCK	0.2
Greenlawn Blvd.	W. Pflugerville Pkwy. - IH 35	Widen from 4 lanes with a median to 6 lanes with a median	ROUND ROCK	0.8
Limmer Loop	CR 108- US 79	Widen from 2 lanes with a median to 4 lanes with a median	WILLIAMSON	4.6
Limmer Loop	CR 110 - CR 108	Widen from 2 lanes with a median to 4 lanes with a median	WILLIAMSON	1.8
W. Pflugerville Pkwy.	Greenlawn Blvd. - Round Rock ETJ	Convert 2 lanes to 2 lanes with a median	ROUND ROCK	0.7
Red Bud Ln.	CR 110 - Old Settlers Blvd.	Widen from 2 lanes to 4 lanes with a median	ROUND ROCK	1.4
Red Bud Ln.	Old Settlers Blvd. - US 79	Widen from 2 lanes with a median to 4 lanes with a median	ROUND ROCK	1.0
Red Bud Ln.	US 79 – Forest Creek Dr.	Widen from 2 lanes with a median to 4 lanes with a median	ROUND ROCK	1.6
Red Bud Ln.	Forest Creek Dr. - Gattis School Rd.	Widen from 2 lanes with a median to 4 lanes with a median	ROUND ROCK	0.7
Ronald W. Reagan Blvd.	CR 302 - SH 95	Construct 2 lane undivided extension of Ronald W. Reagan Blvd. along CR 311 and CR 302	WILLIAMSON	7.8
SE Inner Loop	CR 100 - SH 29	Convert 4 lane divided to 4 lane expressway with frontage roads	WILLIAMSON	1.3
SH 29	FM 1660 - SH 95	Widen from 2 lanes to 4 lanes with a median	TXDOT	6.7
SH 95	SH 29 - FM 397	Widen from 4 lanes to 4 lanes with a median	TXDOT	3.4
SH 95	Walnut Ave. - US 79	Widen from 4 lanes to 4 lanes with a median	TXDOT	0.7
SH 95	US 79 - FM 1660	Widen from 2 lanes to 4 lanes with a median	TXDOT	5.7
SH 95	FM 1660 - Bastrop County Line	Widen from 2 lanes to 4 lanes with a median	TXDOT	4.9
University Blvd.	Sunrise Rd. – A.W. Grimes	Widen from 4 lanes to 6 lanes with a median	ROUND ROCK	2.0
US 79	FM 1460 - Red Bud Ln.	Widen from 4 lanes with a median to 6 lanes with a median (urban design)	TXDOT / ROUND ROCK	2.7
US 79	Red Bud Ln. - FM 685	Widen from 4 lanes with a median to 6 lanes with a median (suburban design)	TXDOT / ROUND ROCK	3.1
			Precinct Total - Centerline Miles	139.9
* Pass-through finance application in progress by City of Georgetown for FM 1460.				

Figure ES-8 Williamson County Transit Possibilities

Several cities in Williamson County, including Round Rock, Cedar Park and Georgetown, are currently exploring transit options with entities such as Capital Metro and the Austin San Antonio Commuter Rail District.

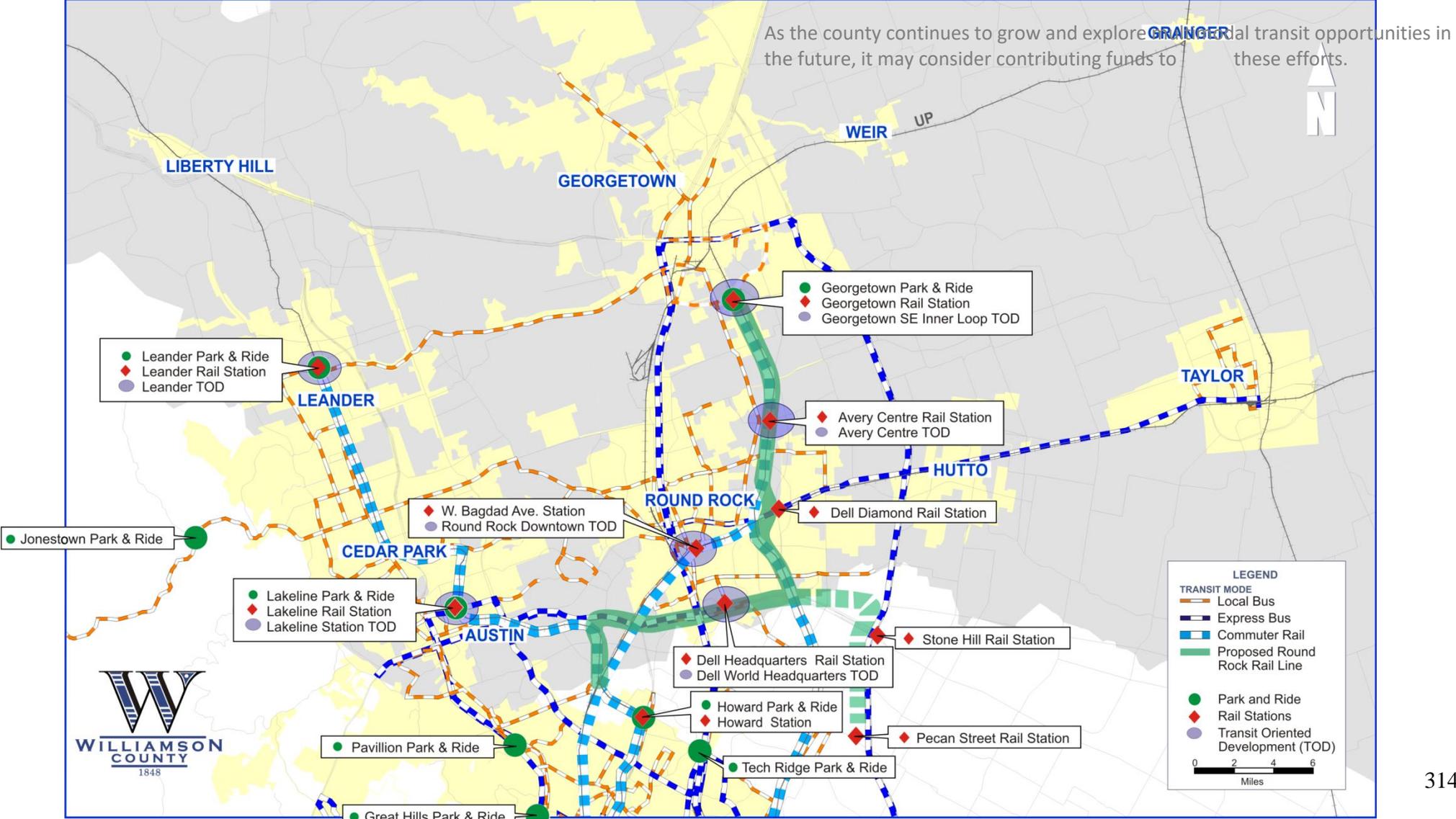
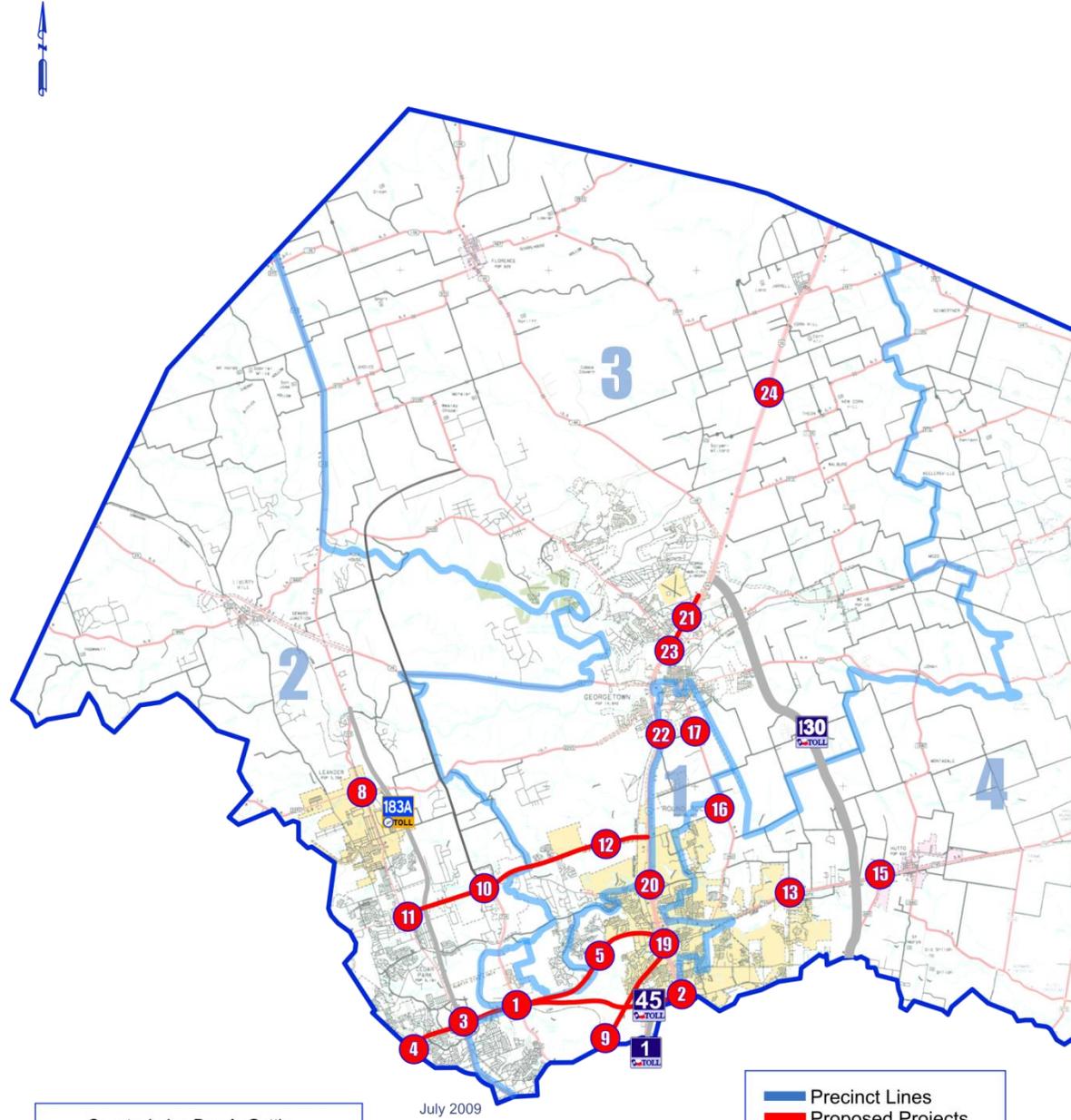


Figure ES-9 Williamson County Proposed Bottleneck Projects



1. Parmer Ln. at RM 620/SH 45 (3-level diamond)
2. SH 45 at IH 35 (complete direct connectors)
3. RM 620 – US 183 to Anderson Mill Rd. (operational improvements)
4. RM 620 at Anderson Mill Rd. (underpass)
5. RM 620 – SH 45 to IH 35 (operational improvements)
6. RM 620 at O'Connor Dr. (grade separation)
7. RM 620 at Howard Ln. (grade separation)
8. US 183 at RM 2243 (operational improvements)
9. McNeil Rd. – IH 35 to Williamson County Line (operational improvements)
10. Parmer Ln. – SH 45 to Anderson Mill Rd.
11. RM 1431 at US 183 and CapMetro RR
12. RM 1431 – US 183 to IH 35
13. US 79 at Redbud Ln.
14. US 79 at Mays St.
15. US 79 at FM 685
16. FM 1460 at University Blvd.
17. FM 1460 at Georgetown Inner Loop
IH 35 Corridor
18. IH 35 at RM 620
19. IH 35 at US 79
20. IH 35 at FM 3406
21. IH 35 NBFR – Williams Dr. to Lakeway Dr.
22. IH 35 at Georgetown Inner Loop
23. IH 35 at Williams Dr.
24. IH 35 at CR 237/CR 311

County Judge Dan A. Gattis
Precinct 1 - Commissioner Lisa Birkman
Precinct 2 - Commissioner Cynthia Long
Precinct 3 - Commissioner Valerie Covey
Precinct 4 - Commissioner Ron Morrison

July 2009

— Precinct Lines
 — Proposed Projects

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