



We Are Juvenile Services

Making a difference in our community: creating opportunities for positive change through hope, empowerment, prevention and accountability



Photo taken by Mr. Wes Odell

2010 ANNUAL REPORT



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JUVENILE BOARD OF JUDGES

Michael Jergins
395th Judicial
District Court

Burt Carnes
368th Judicial
District Court

Billy Ray
Stubblefield
26th J.D.C.

Ken Anderson
277th Judicial
District Court

Mark Silverstone
425th Judicial
District Court

Dan Gattis Sr.
County
Judge



EXECUTIVE LEADERSHIP



DIVISION DIRECTORS



MESSAGE FROM THE EXECUTIVE DIRECTOR: 2010 A YEAR OF PROGRESS



On behalf of all Williamson County Juvenile Services employees, interns, volunteers, and mentors; it is my honor and privilege to present to you our 2010 annual report.

A special thanks to Dave Murray for producing this report and to all of the staff members who contributed by collecting and processing data throughout the year. Last year in my annual letter to stakeholders, the focus was on transitional change. The year 2009 was only a precursor for the momentous transitional change that was to come in 2010. Progress was the focus for 2010.

We entered 2010 with strong momentum and organizational focus on our vision statement, "Making a difference in our community by creating opportunities for positive change through hope, empowerment, prevention, and accountability." That momentum and focus carried us through one of the most significant changes our organization had seen in over 21 years as we celebrated the successful career of Chief Charly Skaggs as he retired in June. As a result of Chief Skaggs retirement, I was blessed with being promoted to Chief, resulting in a restructuring of the organization coupled with program expansion, leading to a number of employee promotions. We celebrated progress as we opened TRIAD, our 12-bed secure post-adjudication residential program in February. We expanded the Preservation Program, Mental Health Unit, and Intensive Community Based Programs in an effort to meet the growing demand for services to youth and families with special needs. Expansion of these programs and services also helped to decrease our commitment of youth to the Texas Youth Commission and other costly out-of-county placements. We hosted our annual county-wide Thanksgiving Fellowship Feast and shared our blessings with those who supported us all year long.

Our county's juvenile age population has doubled over the past 8 years, having grown at a rate as great as anywhere in the nation to near 50,000 in the 2010 census. As a result, we were recognized for the first time as one of the large Texas counties by the Texas Juvenile Probation Commission.

On the state level, the Texas Juvenile Probation Commission rewrote all of the Compliance Resource Manuals providing standards governing Probation, JJAEP, Secure Detention, and Secure Post-Adjudication facilities. Our organization proudly and

courageously volunteered to be the host site for the first monitoring visits, and as with all previous state audits, we set the standard for other departments.

On a national level, the economy was beginning to decline. In Texas, social service and criminal justice agencies were being asked to conserve resources and prepare for the ensuing economic slump that would inevitably filter down to local levels. There was talk on the state level of the Sunset Commission making a recommendation to the legislature in the coming legislative session to abolish the Texas Youth Commission and the Texas Juvenile Probation Commission and develop one new governing state agency. Despite all the instability going on around us, we remained focused on our vision, quietly excelling.

Nelson Mandela said the following about progress, “After climbing a great hill, one only finds that there are many more hills to climb. We have taken a moment here to rest, to steal a view of the glorious vista that surrounds us, to look back on the distance we have come. But we can rest only for a moment, for with freedom comes responsibilities, and we dare not linger, for our long walk is not yet ended.”

As the Chief of this organization, I am proud to confidently assure our community that at-risk youth of this county are in compassionate, competent, and creative hands. Through progressive programming, we will continue to protect the public and produce young adults who will make a positive difference in this community.

In closing, I would like to thank all of our dedicated staff who care so much. Thank you to Commissioner’s Court for your continued support. Thanks to the other county departments and community agencies who through great internal and external customer service, support us and help keep us operating efficiently. Finally, thank you to the Juvenile Board for your continued support and guidance in leading this great organization.

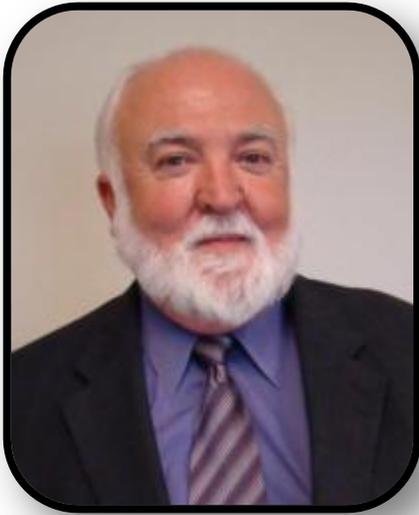
We hope you enjoy the report.

Respectfully,

A handwritten signature in cursive script that reads "Scott Matthew".

Scott Matthew
Executive Director

CHIEF SKAGGS RETIRES IN 2010 AFTER 24 YEARS OF SERVICE



May all who pass through these portals recognize the invaluable contributions to Williamson County Juvenile Services made by Charly Skaggs, Chief Executive Director from April 21, 1986 to May 31, 2010. Over the span of 24 years, Charly brought to Williamson County his innovative and creative vision for not only the youth but also the families we serve.

Starting with seven employees and a still under construction 10-bed detention facility, Charly's insightful and resourceful leadership over the years resulted in a full continuum of care. Charly practiced a cutting edge philosophy that not only held juveniles accountable but also provided atmosphere that fostered rehabilitation and offered an avenue for growth. His visionary leadership enhanced not only stone and mortar, but also the heart and soul of this organization. He also pioneered many new ideas and programs that are now in practice across the state and nation.

Charly dedicated his career to building bridges that connect people to opportunities. The final lines of the poem entitled, "The Bridge Builder" aptly describe Charly's impact in this organization:

*"There followeth after me today
A youth, whose feet must pass this way.
This chasm, that has been naught to me,
To that fair haired youth may a pitfall be.
He, too, must cross in the twilight dim;
Good friend, I am building that bridge for him."*

– Will Allen Dromgoole



At the start of 2009, a core group of Juvenile Services administrative staff and directors met to establish a Vision, Mission and Values statement for Juvenile Services. This leadership team recognized the value of each staff person's individual contribution of character and how this impacts the organization and all its stakeholders.

A VISION statement can be seen as a broad, long range goal always present on the horizon of an organization wherein the departments and employees are ever moving in its direction. A MISSION statement is defined as a more concise description of how individual departments within an organization contribute to and play a role in achieving the organization's Vision. A VALUES statement is a precise description of what each employee must bring with them on a daily basis as they individually contribute to fulfillment of the organization's Mission and Vision.

VISION Statement

Making a difference in our community: creating opportunities for positive change through hope, empowerment, prevention and accountability.

MISSION Statements

Academy & J.J.A.E.P.: *The Academy's mission is to change behaviors and to develop resilience to adversity while fostering healthy connections with family and community.*

Administrative Department: *The Administrative Department aspires to assist individuals both internal and external by collecting, disseminating and recording accurate juvenile and fiscal data.*

Court and Probation Services: *Court and Probation's mission is to provide resources, support, and accountability through the court and probation process by redirecting youth toward positive growth while increasing community safety.*

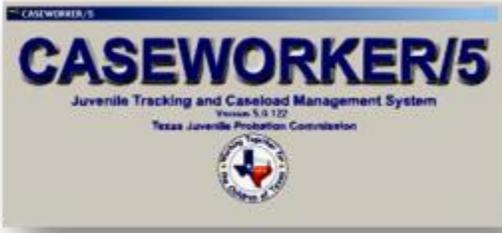
Detention: *Detention's mission is to supervise and promote a change in a child's attitude and behavior in a safe and secure environment through mentoring, leading, redirecting and supporting the children in our care.*

Health Services Team: *The Health Services Team's mission is to provide competent and compassionate health care for the identification, assessment and treatment of the holistic needs of the juveniles and families we serve in order to promote greater health and wellness.*

TRIAD: *Triad's mission represents a coming together of community, corrections, and treatment stakeholders for the joined purpose of enhancing community safety and protection through the provision of best practice assessment and treatment services provided in a secure and therapeutic setting.*

VALUES statement

To encourage growth in each other and the families we serve by identifying, acknowledging and building positive character qualities.



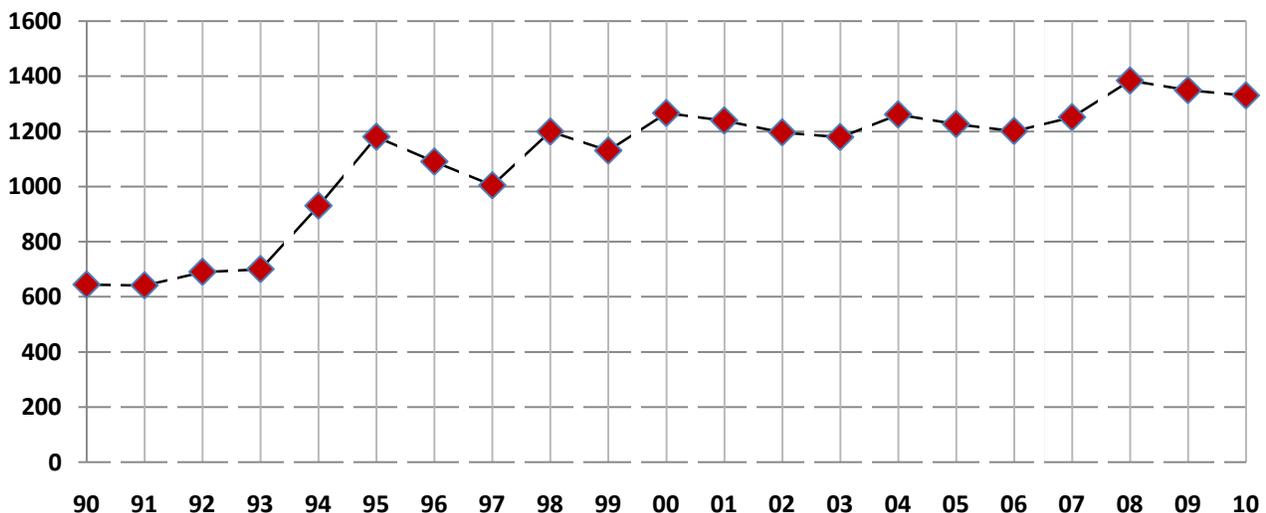
CASEWORKER 5 is the database used by Williamson County Juvenile Services to track juvenile information on youth referred to our agency. Information contained in the system includes, but not limited to, referrals, Community Service hours, fees assessed and collected, drug tests, mental health information, programs attended, case management chronological entries and placement information.

A “**FORMAL REFERRAL**” occurs and is counted statistically when **all three** of the following conditions take place:

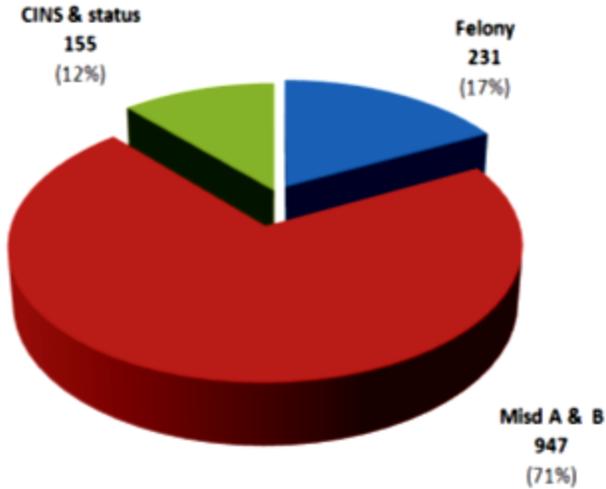
- (1) delinquent conduct, conduct indicating a need for supervision or violation of probation was allegedly committed; **and**
- (2) the juvenile probation department has jurisdiction; **and**
- (3) either a face-to-face contact occurs with department personnel to deal with the alleged offense or authorization to detain the juvenile is established.

FORMAL REFERRALS BY YEAR

YEAR	#	YEAR	#	YEAR	#
1990	644	1998	1199	2006	1201
1991	641	1999	1130	2007	1251
1992	690	2000	1266	2008	1384
1993	700	2001	1239	2009	1349
1994	930	2002	1196	2010	1333
1995	1180	2003	1179		
1996	1090	2004	1261		
1997	1004	2005	1226		



2010 Formal Referrals by Category



In 2010, **1,333 FORMAL REFERRALS** were made to Williamson County Juvenile Services involving **1,003 youth**.

- **MISDEMEANOR A & B** made up 71% of the referrals (947);
- **FELONIES** made up 17% (231);
- **STATUS & CINS** offenses made up 12% (155).

2010 FORMAL REFERRALS BY OFFENSE

FELONY		MISDEMEANOR		STATUS & CINS	
Aggravated Assault	61	Theft > \$50 <\$1,500	221	Runaway	68
Burglary	53	Drug Offenses	205	Disorderly Conduct	29
Drug Offenses	26	Assault	155	Expelled from AEP (*)	27
Sexual Assault	17	Violation of Probation	116	Theft <\$50	3
Robbery	9	Contempt of J.P. Order	61	Alcohol Violations	3
Motor Vehicle Theft	9	Weapons Offenses	3	Truancy(**)	1
Theft >\$1,500	4	Other Misdemeanors	186	Other CINS	24
Weapons Offenses	1	TOTAL: 947		TOTAL: 155	
Other Felonies	51	(*) Does not reflect total expulsions. (**) Does not include Failure To Attend School referrals.			
TOTAL: 231					

TOTAL OF ALL FORMAL REFERRALS = 1,333

COURT & FIELD SERVICES

The Court and Field Services Division consist of one Division Director, Mrs. Samara Henderson, four Field Supervisors, one Intake Supervisor and one Court Supervisor. The division includes twenty-nine Juvenile Probation Officers, two Summons/Transport Officers and four Administrative Support Staff. The staff are identified by primary responsibilities, which include; supervision of cases pending court, supervision of youth on probation in the community, supervision of youth on Intensive Supervision Probation and Electronic Monitoring, and supervision of youth in residential placements outside of Williamson County,

In 2010, **395th Judicial District Judge Michael Jergins** (Designated Juvenile Court Judge and Chairman of the Juvenile Board) dedicated Mondays and Thursdays to managing the juvenile docket. Additionally, Judge Jergins was on call weekends and holidays to determine probable cause within 48 hours of a youth's admittance into detention.



SUPERVISIONS	
DEFERRED PROSECUTION	539
COURT ORDERED PROBATION	393
CONDITIONAL RELEASE FROM DETENTION	264
JP/JPO SUPERVISED (*)	258
SOS DIVERSION (**)	130
JJAEP STUDENT SUPERVISION (***)	123
INTERIM PROBATION	35
INTERIM INTER-COUNTY TRANSFER	29
INTERIM DEFERRED PROSECUTION	16
INDIRECT SUPERVISION	6
TEMPORARY PRE-COURT MONITORING	5
TOTAL SUPERVISIONS	1798 (*)
(*) Includes cases carried over from previous year	

Despite the continued growth in juvenile-age population in Williamson County combined with state-mandated reductions in TYC Commitments, fewer juveniles are being referred to Williamson County. One of the primary contributing factors to this reduction is the success of the highlighted diversion and prevention programs, that accounted for 511 total supervisions (28%).

(*) In CY 2010, four JP/JPO Officers supervised 258 youth on supervision with the four JP Courts in the county for offenses ranging from Failure to Attend School to Disorderly Conduct. While supervision of youth involved with the JP Courts is not typical in departments around the state, Williamson County Juvenile Services recognizes the value of this early intervention in positively impacting student attendance while reducing subsequent referral to JP and district court.

(**) In CY 2010, the SOS Diversion program, a first-time offender intervention, served 130 youth and families (a full description of the program is listed on page 35).

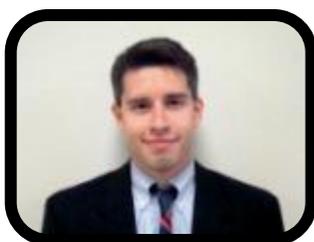
(***) In CY 2010, 123 JJAEP students were supervised by Academy Case Managers. The majority of these students were not on deferred or formal probation with the department.

Aside from the obvious impact these programs have in strengthening youth and families, these programs also substantially reduce the financial burden on families and the department associated with court costs, supervision costs, and detention and placement costs.

The Court Officers carry a caseload and supervise youth pending court on Conditions of Release, youth in Court Ordered Placements, and youth in individual programs. Court Officers are expected to monitor compliance of various conditions and expectations of the youth as well as complete an intake with the youth and family to prepare a Social History for consideration by the Juvenile Court at disposition hearings.

If the Juvenile Prosecutor files a petition in a case, a summons is issued for the youth and parent directing them to appear in court. During 2010, **1,313 summons were served.**

In 2010, the County Attorney's Office dedicated two full-time juvenile prosecutors to manage juvenile cases. Attorneys Michael Cox and Brandon Dakroub worked diligently to ensure cases moved swiftly through the juvenile court.



Juvenile Prosecutor
Michael Cox



Juvenile Prosecutor
Brandon Dakroub

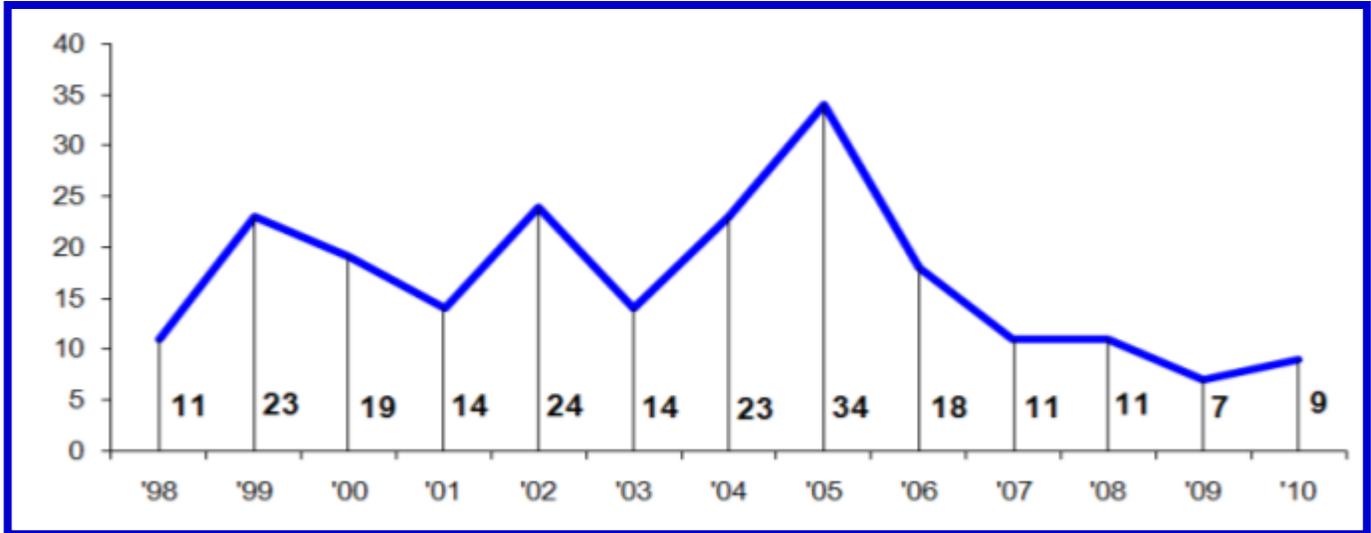
CASE DISPOSITIONS

DEFERRED PROSECUTION BY DEPARTMENT	381
ADJUDICATED – PLACED ON PROBATION	211
SUPERVISORY CAUTION BY DEPARTMENT	189
NON-SUITED BY COURT	160
REFERRED TO SOS DIVERSION PROGRAM	130
DECLINED BY PROSECUTOR	105
CONSOLIDATED IN ANOTHER CASE/REFERRAL	58
PROBATION MODIFIED	57
ADJUDICATED – WITH NO DISPOSITION	33
DEFERRED PROSECUTION BY COURT	32
CONTINUE ON PROBATION/DEFERRED	24
ADJUDICATED – TRANSFERRED WITH NO DISPOSITION	22
DEFERRED PROSECUTION BY PROSECUTOR	22
PROBATION EXTENDED	20
DISMISSED OR WITHDRAWN BY DEPARTMENT	19
TYC INDETERMINATE COMMITMENT	7
CERTIFIED AS AN ADULT	2
DIVERTED TO ANOTHER AGENCY	2
TYC DETERMINATE COMMITMENT	2
SUPERVISORY CAUTION BY COURT	1
SUPERVISORY CAUTION BY PROSECUTOR	1
TRANSFERRED BY COURT	1
TOTAL DISPOSITIONS IN 2010	1479 (*)

() INCLUDES REMNANT CASES CARRIED OVER FROM PREVIOUS YEAR*

TYC Commitments

In CY2010, Williamson County Juvenile Services met the TYC Commitment Reduction target for the biennium, by committing only 9 youth to the Texas Youth Commission. It is noted that despite the rise in juvenile-age population in the county, the department sent fewer youth in 2010, than in all previous years (excluding 2009) since tracking began in 1998. As a result of this effort, the department has been able to maintain state funding for community based programming that allows youth to receive appropriate supervision and services in their homes and communities.



DETENTION REFERRALS

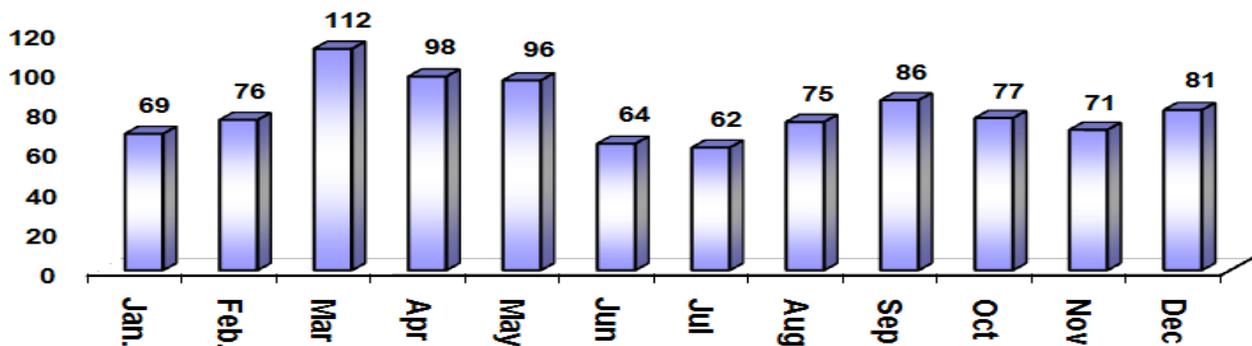
Williamson County Detention Center is a 36 bed facility that in 2010 was staffed to house up to 30 male/females juvenile offenders. Juveniles throughout the county are transported to the detention facility to await a disposition of alleged delinquent offenses. While awaiting the disposition of the pending cases the juveniles participate in Educational Programming, True North Project, Anger Management Classes, Peer Relationship Groups, Life Skills Group along with Individual Counseling.

In May 2010 the Detention Center was audited by the Texas Juvenile Probation Commission with the facility receiving an overall rating score of 94.48%.

In September after serving thirteen years in the probation department, the facility welcomed Kurt R. Hundl as its new Assistant Director.

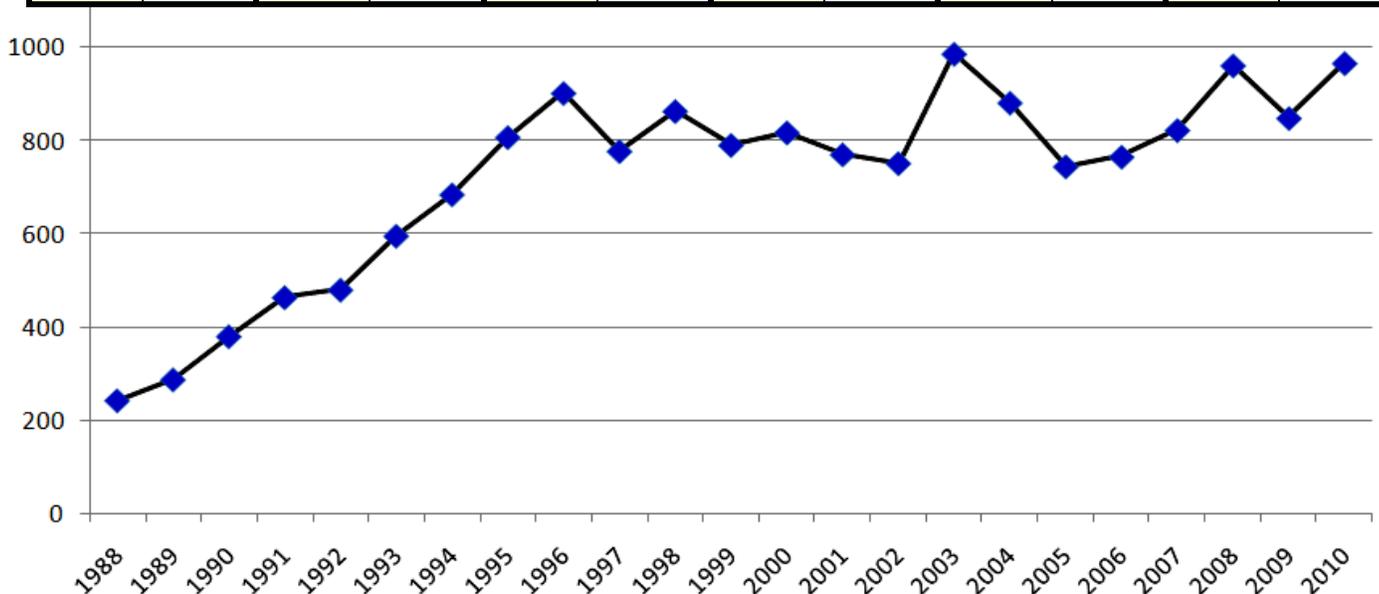
In 2010, **967** juvenile referrals were received at the Williamson County Juvenile Justice Secure Detention Facility from law enforcement.

Number of Juveniles Referred to Detention per Month in 2010



Number of Juveniles Referred to Detention per Year Since 1998

YR	#										
1988	242	1992	480	1996	903	2000	818	2004	882	2008	962
1989	287	1993	596	1997	778	2001	771	2005	745	2009	849
1990	380	1994	685	1998	864	2002	752	2006	766	2010	967
1991	464	1995	808	1999	791	2003	987	2007	823		



Juvenile's Legal Residence at Time of Referral To Detention-2010

Round Rock	35%	Hutto	8%
Austin	15%	Taylor	8%
Georgetown	12%	Pflugerville	2%
Leander	9%	Bartlett/Granger	1%
Cedar Park	9%	Liberty Hill	1%

In 2010, the **LENGTHS OF STAY** for the 967 formal detention referrals was as follows;

- 551 (57 %) were held for **less than 24 hours**
- 174 (18%) were detained **between 1 – 10 days**
- 242 (25%) were detained for **more than 10 days**
- Longest individual length of stay pending 118 days



In 2010, **INSTANT DRUG SCREEN RESULTS** taken for the 967 formal detention referrals was as follows;

- 38 % were negative / clear of all drugs
- 56 % were positive for Marijuana alone
- 2 % were positive for Marijuana & Methamphetamines
- 2 % were positive for Marijuana & Cocaine
- 2 % were positive for Cocaine alone



**ADDITIONAL BREAK DOWN THE 967 FORMAL DETENTION
REFERRALS IN 2010**

Category	Felony	Misd. A & B	Misd. Class C	Status	%
<u>Gender</u>					
Male	209	438	3	2	76 %
Female	41	224	1	4	28 %
<u>Race</u>					
White	96	316	1	4	44 %
Hispanic	98	280	2	1	37 %
Black	55	126	1	1	19 %
Asian	0	4	0	0	0 %
American Indian	1	1	0	0	0 %
<u>Age</u>					
10	2	5	0	0	1 %
11	7	16	0	0	2 %
12	20	38	0	0	6 %
13	40	56	0	0	10 %
14	40	99	0	1	14 %
15	57	220	3	3	29 %
16	80	253	0	2	36 %
17+	4	20	0	0	2 %

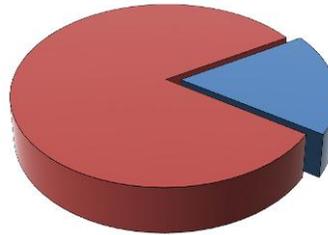
2010 W.C.J.S. BUDGET

2010 Williamson County Juvenile Services Budget

County / Non-county Funds

County Genral Funds

\$ 8,780,770 (82 %)



Non-County Funds

\$ 1,952,854 (18 %)

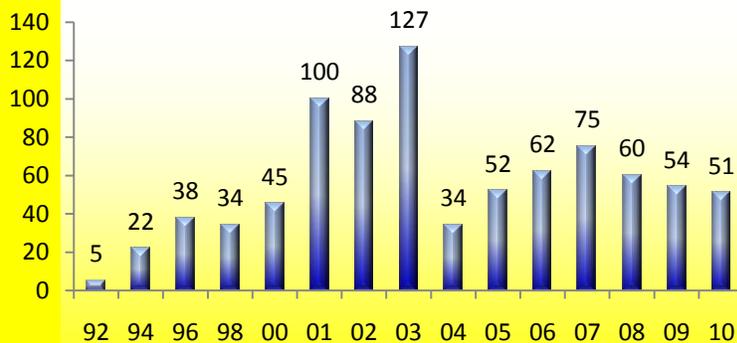
Sources of Non-County Funds

Challenge Ropes Course	\$ 2,265.00
Texas Parks & Wildlife	\$ 22,525.00
Criminal Justice Division - Governors Office	\$ 39,900.00
National School Lunch Program	\$ 92,416.00
Local School Districts	\$ 201,139.00
<u>TJPC Total Funds</u>	<u>\$ 1,594,609.00</u>
Total Non-County Funds FY 2010	\$ 1,952,854.00

TOTAL W.C.J.S. 2010 BUDGET \$10,733,623.70

**ALTERNATIVE
RESIDENTIAL
PLACEMENTS BY THE
JUVENILE COURT
1992 - 2009**

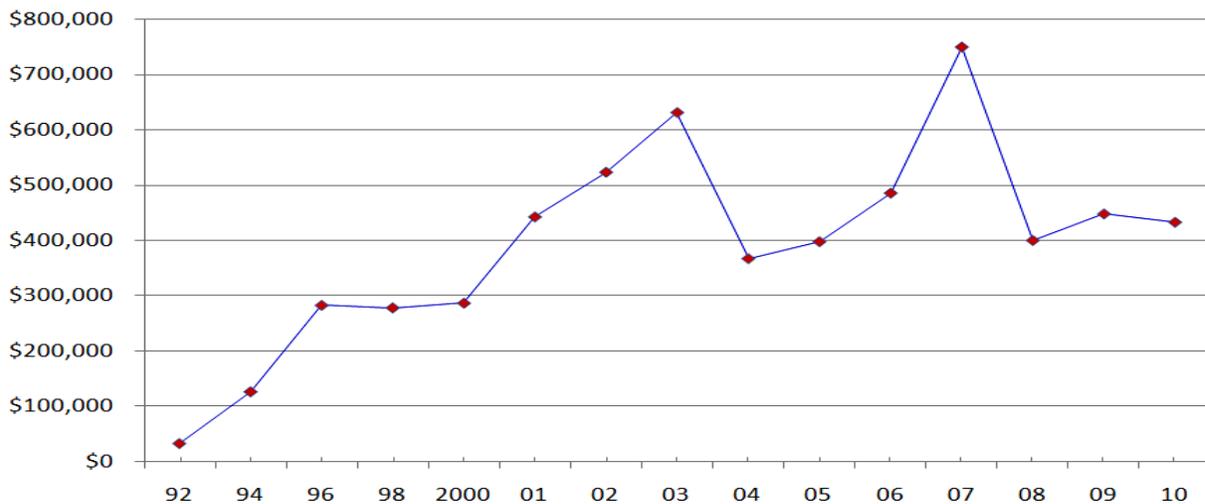
(Placements include contract secure detention beds, secure boot camp, drug treatment, therapeutic foster care, sex offender treatment, and psychiatric care hospital settings.)



The following graph reflects **COUNTY FUNDS** spent for youth placed in **ALTERNATIVE RESIDENTIAL PLACEMENTS** per year since 1992.

(Does not reflect monies associated with W.C. Academy)

1992	\$ 32,695	2002	\$ 523,772	2008	\$ 400,245
1994	\$ 126,347	2003	\$ 631,837	2009	\$ 448,296
1996	\$ 282,826	2004	\$ 367,448	2010	\$ 433,221
1998	\$ 278,306	2005	\$ 398,101		
2000	\$ 286,760	2006	\$ 486,000		
2001	\$ 443,024	2007	\$ 750,403		



2010 State Funds Received From The Texas Juvenile Probation Commission

LINE ITEM	AMOUNT	%
JJAEP	\$ 24,296.00	1
Progressive Sanctions ISP/JPO	\$ 27,240.00	2
Special Needs Diversionary	\$ 46,919.00	3
Progressive Sanctions Level I, II, III	\$ 54,257.00	3
Commitment Reduction program	\$ 102,200.00	6
Intensive Community Based Programs	\$ 125,225.00	8
Progressive Sanctions JPO	\$ 143,850.00	9
Salary Adjustment	\$ 163,875.00	10
TYC Diversionary Placement	\$ 201,816.00	13
State Aid	\$ 249,478.00	16
Community Corrections	\$ 455,453.00	29
Total Funds Received From TJPC in 2010	\$ 1,594,609.00	100

WILLIAMSON COUNTY ACADEMY



In 2010, the Academy supervised and worked with a total of 77 residential cadets. Twenty one (21) cadets were in the program at the start of the year; 56 were ordered into the program during the year; 56 cadets were released during the year; 20 cadets remained in the program on the last day of 2010.

Cadets Successfully Released in 2010: 45 (80%)

Cadets Unsuccessfully Released in 2010: 11 (20%)

-) Excessive Violations: 8

-) Runaway: 3

-) New Offense: 0

➤ **OFFENSE TYPE RESULTING IN COURT PLACEMENT INTO ACADEMY:**

○ **Felony: 11 (20%)**

▪ (*1st Degree – 0, 2nd Degree – 3, 3rd Degree – 2, State Jail – 6*)

○ **Misdemeanor: 45 (80%)**

▪ (*Class A – 30, Class B – 15*)

➤ **GENDER:** Male: 44 (79%) / Female: 12 (21%)

➤ **RACE:** White: 24 (43%); Hispanic: 22 (39%); Black: 10 (18%)

➤ **AGE AT TIME OF ADMISSION:** Age 13 (2); Age 14 (7); Age 15 (19); Age 16 (18) ; Age 17 (10)

➤ **CITY OF RESIDENCE AT TIME OF ADMISSION:**

○ **Round Rock 27 (48%)**

○ **Georgetown 11 (20%)**

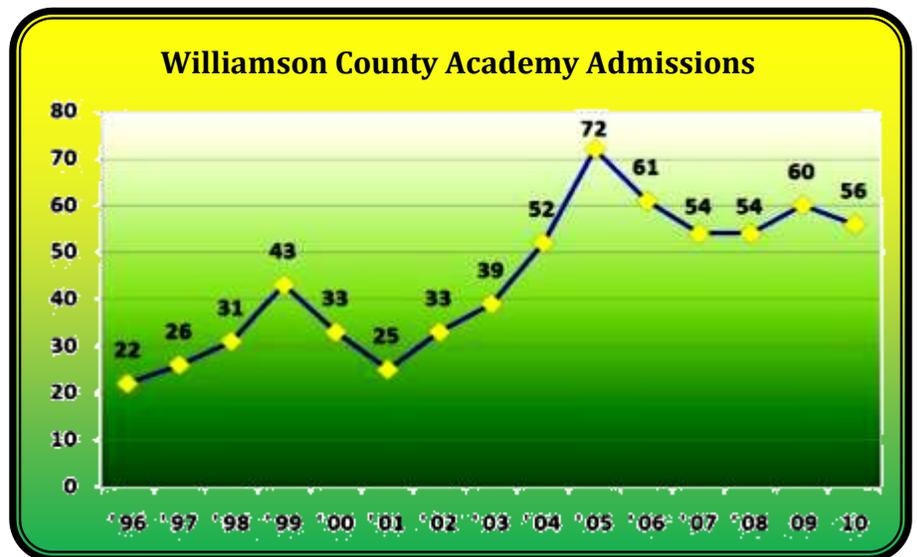
○ **Leander 7 (13%)**

○ **Cedar Park 4 (07%)**

○ **Taylor 4 (07%)**

○ **Hutto 2 (04%)**

○ **Liberty Hill 1 (01%)**



Academy Physical Training Program:

Each resident who is placed into the Academy is medically cleared through a physical examination to conduct PT. If not medically cleared, a resident may be put on medical profile and/or placed on restrictions for their physical activity. Each resident placed into the Academy goes through an initial training checklist (ITC) where they are taught the different exercise skills used in the Academy and given the opportunity to adequately demonstrate the skills.



Each resident will wake up at 5:15 a.m each morning (M-F) and be in the gymnasium by 5:30 a.m. where they will begin with stretching and warm-up. After 15-20 minutes of this, they begin calisthenics which may include: jumping jacks, sit-ups, push-ups, mule kicks, and other exercises presented in their ITC.

Upon completion of calisthenics, the residents begin their 5 mile run. All exercises and running are under the supervision and guidance of a Drill Instructor, assigned Academy officers, and Academy supervisor. Residents are monitored for their individual effort and are held accountable to their own subjective achievement levels.



PT assessments are done for each Resident when they enter the program to properly assess their physical abilities. This allows staff to gauge their performance and efforts to a reasonable standard. PT assessments are conducted each month to monitor each resident for their progress while in the program.

Residents who achieve success in the program and excel in their monthly assessments are eligible for a physical fitness ribbon which is applied to their uniform.

Academy Community Service:

The Academy attempts to involve the residents in weekly projects that will improve the community while allowing residents to develop a sense of accountability. Community service projects are conducted each Sunday morning from 9:00 am-11:00 am during the school year. During the summer, community service is conducted on Monday through Friday from 9:00 am-11:00 am. The duties assigned for the project may vary depending upon the service site.

Community service sites:

Sites where residents do a diligent sweep of the area, picking up trash and debris:

- Williamson County Regional Park, Cedar Park
- Old Settlers Park, Round Rock
- San Gabriel Park, Georgetown
- Georgetown High School Football Stadium

Local Non-Profit Organizations served include:

- The Caring Place: Residents assisted during their annual canned good drive.
- The Georgetown Project: Residents assisted in delivering items that were donated for their annual fund raiser.
- R.O.C.K. (Ride On Center for Kids): Residents assisted in cleaning the horse stables, grooming and caring for the horses, replenishing hay and water, and sweeping areas for debris.
- Williamson County Animal Shelter: Residents keep the grounds clean of trash and debris. They have been involved in general duties within the facility including cleaning out kennels, feeding and grooming animals. Residents have voluntarily trained dogs that are being considered for adoption.
- Texas Parks and Wildlife: Through the funding of a grant, the residents built and installed bird houses at Lost Maples State Park and the Williams Tract for environmental preservation.

2010 ACADEMY ACTIVITIES:

- 03/14/10 – Fishing trip at McKinney Falls State Park
- 03/17/10 – Hiking / fishing trip at Pedernales State Park
- 05/07/10 – Rock climbing trip at Barton Creek Greenbelt
- 07/12/10 – Fishing / Kayaking trip at Inks Lake State Park
- 07/13/10 – Fishing trip at San Gabriel River, Georgetown
- 07/19/10 – Kayaking trip at San Marcos River
- 08/03/10 – Fishing trip at San Gabriel River, Georgetown
- 08/17/10 – Kayaking trip at San Marcos River
- 09/06/10 – Fishing trip at Bastrop State Park
- 12/20/10 – Rock climbing trip at Barton Creek Greenbelt

2010 PARADES:

- 03/06/10 – Texas Independence Day Parade (Austin)
- 04/10/10 – Jarrell Spring Festival Parade (Jarrell)
- 04/24/10 – Red Poppy Festival Parade (Georgetown)
- 07/04/10 – Frontier Days Parade (Round Rock)
- 09/18/10 – Old Town Fest Parade (Bartlett)
- 10/09/10 – Old Town Parade (Hutto)
- 10/16/10 – Friendship Days Parade (Florence)
- 11/11/10 – Veteran's Day Parade (Killeen)
- 12/04/10 – 30th Annual Christmas Stroll (Georgetown)
- 12/11/10 – 24th Annual Christmas Parade (Wier)

2010 Color Guard Presentations:

Throughout 2010, Academy residents were given the opportunity to participate in **40 Color Guard events**. The majority of these Color Guard presentations were conducted for Georgetown High School Lady Eagles Basketball, Liberty Hill Football games, the Williamson County Commissioners Court among other events throughout central Texas.



J.J.A.E.P. 2010 Report Statistics

➤ **Number of Students '09-'10 (includes residents) = 200**

➤ **Number of Students Receiving Special Education Services = 42 (21 %)**

➤ **Reason for Admission Into The J.J.A.E.P. :**

- **Discretionary** **112 (56%)**
- **Mandatory** **21 (11%)**
- **Court Ordered** **67 (33%)** (includes 56 residential Cadets court-ordered into the Academy during '09-'10 school year)



➤ **Students by Grade:**

- | | | |
|-----------------------------|------------------------------|-------------------------------|
| ○ 4 th Grade – 1 | ○ 7 th Grade – 13 | ○ 10 th Grade – 55 |
| ○ 5 th Grade – 1 | ○ 8 th Grade – 31 | ○ 11 th Grade – 26 |
| ○ 6 th Grade – 4 | ○ 9 th Grade – 65 | ○ 12 th Grade – 4 |

➤ **Referrals by School District:**

- | | |
|--------------------|----------------|
| ○ Round Rock – 65 | ○ Jarrell – 2 |
| ○ Georgetown – 60 | ○ Florence – 0 |
| ○ Leander – 43 | ○ Granger – 0 |
| ○ Taylor – 13 | ○ Thrall – 1 |
| ○ Hutto – 10 | ○ Bartlett – 1 |
| ○ Liberty Hill – 5 | |



➤ **Overall Attendance Rate for all students: 92% of days were attended.**

NOTE: Reported state-wide attendance rate for J.J.A.E.P. is 85 %.

➤ **Overall Recidivism Rate: 12%**

➤ **GED students - 22 students prepared for certification GED state test in 2010:**

- **20 students completed program, passed all tests & obtained GED (90 %)**
- **2 students did not complete program:**
 - 1 student was removed from Academy due to Violations;
 - 1 student decided to pursue regular High School Diploma

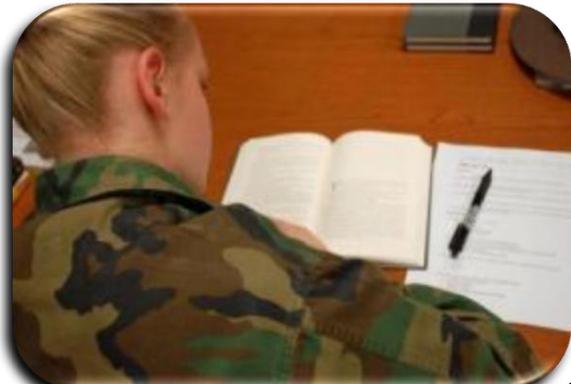
➤ **2010 Entry & Exit Math & Reading Levels:**

- **Entry Math – 7.25 / Exit Math – 7.62 (.37 increase)**
- **Entry Reading – 7.14 / Exit Reading – 7.55 (.41 increase)**



➤ **Williamson County J.J.A.E.P. TAKS Scores Compared To State Averages of Other J.J.A.E.P. :**

- **Williamson County Math TAKS – 40.9% Passed**
 - *Statewide JJAEP Math TAKS – 34.5% passed*
- **Williamson County Reading TAKS – 64% Passed**
 - *Statewide JJAEP Reading TAKS – 67.6% passed*



82% of students exiting the J.J.A.E.P. program in 2010 were passing their core subjects; compared to 40% of students who were passing core subjects at their home campus at time of removal and placements into the J.J.A.E.P.



SPECIALIZED PROBATION SERVICES

Williamson County Juvenile Services recognizes the increased need to provide specialized services to target populations. As indicated in the chart, youth on supervision with the department are offered an array of specialized services and interventions including prevention, education, monitoring, intensive supervision, gang intervention, life skills training, anger management training, experiential learning, substance abuse education and intervention, mental health services, sex education, and sex offender treatment .

Program/Class	# Youth Served	Program/Class	# Youth Served
START class (prevention)	556	TYC Tour	61
OAR Tour (prevention)	283	Peer Pressure Reversal	42
Electronic Monitoring	147	Intensive Supervision	40
Youth Life Skills	201	Sex Offender Treatment	41
Victim Impact Panel	86	Gang Intervention	8
Substance Abuse Education/Treatment	296	Experiential (True North/GO/ROCK/K9)	151
Anger Management	192	HIV/Sex Education	177
Drug Screens – Positive	1,246	Youth Mentoring	68
Drug Screens - Negative	3,199		
<i>NOTE: Mental Health services data are reflected in the Mental Health Services section of the report on page 30.</i>			

PROBATION COMMUNITY SERVICE PROJECTS

In 2010, juveniles on supervision with the department completed a total of **13,157 clock hours of Community Service Restitution**. These hours were performed at local churches, schools, parks, various non-profit agencies and community events including Ride On Center for Kids, the Williamson County Animal Shelter, The Caring Place, Berry Springs Park, Goodwill, Deepwood Recycling Center, and Habitat for Humanity among others. The department's community service restitution program provides opportunities for juveniles to restore the harm they've caused the community while building skills and assets that help them grow into responsible young adults.



DEEPWOOD RECYCLING CENTER
 Open Daily 9:30 am - 6 pm
 310 Deepwood Drive

PLASTICS #1 & #2 Natural (W/ & W/OUT) #3 Clear (Soda/Bottle/Burial) #5 High Density (Orange Juice)	PAPER Newspaper/W/Residual/Phone Books Corrugated Cardboard Fiberboard (Sinks, Carrot Boxes etc.)	METALS Aluminum Tin/Steel
LIGHT BULBS Fluorescent Light Bulbs and CFL's	BATTERIES Automotive and Household	OFFICE Single Corrugated and Toner
AUTOMOTIVE MATERIALS Oil + Antifreeze + Oil Filters + Brake Power Steering + Transmission Fluid Coolant/Brake or an Approved Container	OTHER MATERIALS Cell Phones + Packing Materials + Fragile Tapes	NON-FRESH APPLIANCES Stoves + Washers + Dryers Dishwashers + Water Heaters <small>(No A/C Units, A/C Units or A/C Units)</small>

Main Office 218-5559 or Center 218-7047
 Brush/Mulch Center Open 9-6 Daily Closed Sundays 341-3358 or 218-9540



TRUE NORTH PROJECT



Real change, lasting change, often begins with an insight, an awareness of a need for that change. The activities associated with both the **TRUE NORTH PROJECT** and the **GO! Program** provide an ideal setting where these insights become possible. The activities often bring relevant issues to the forefront, and the hands-on aspect of these programs helps increase the willingness to self-disclose. In learning by doing, the resistance of the client is lessened and the motivation to invest in one's own personal change is increased.

In 2010, a total of 1785 participant experiences occurred through the **TRUE NORTH PROJECT** Challenge Course activities. Several groups worked on these concepts on a weekly basis, while others were introduced to experiential learning on a one-time basis:

- Academy Cadets
- Academy teachers
- Austin YMCA groups
- Detention Residents
- Family Preservation/PROMPT
- Field Probation
- Florence Ag leadership class
- Human Resource Department
- Pflugerville HS teams
- Sex Offender groups

Challenge Course activities consist of Portables and Low Elements as well as High Elements. Portables and Low Elements take place on or near the ground and require the group to work as a unit, utilizing the strengths, abilities and ideas of each group member. Groups are presented with a significant challenge that requires them to assess their resources and devise a plan to successfully conquer the challenge. By working in collaboration with others, the group learns the value of developing a support network and the importance of encouragement from others.

High Elements bring individuals face-to-face with some of their own personal fears. Persevering through several physically difficult challenges and choosing to move forward with courage in the face of fear are recurring concepts as team members move through the variety of challenges that take place 30 – 35 feet off of the ground.



This program was funded by a grant from Texas Parks and Wildlife, which provided 18 outdoor learning experiences for 276 participants from January - October. These Adventure-Based Counseling activities were coupled with processing and debriefing to examine skills needed for success in life. Participants developed a skill set based upon the focus activity, which included camping, hiking, fishing, rock-climbing, biking, horse

program. Many of the guiding principles necessary for success in the outdoors correspond to principles needed for success in everyday life situations.

By teaching a concept or principle through tangible hands-on experiences, participants were more likely to take ownership of the concepts – learning by doing, which is known as “the transfer of learning”. This “learning by doing” provided concrete examples that parallel daily life experiences and offered opportunities to develop these needed social skills and life skills.



The overall concept of the **GO! Program** focused on four primary goals and objectives during this grant-funded period:



1. To provide outdoor experiences for an at-risk population and introduce them to a life-long appreciation of the outdoors.
2. To encourage an awareness of the impact humans have on wilderness areas and educate participants on the importance of Leave No Trace principles.
3. To educate participants regarding the resources for outdoor recreation in the Central Texas area, especially in Texas State Parks and area rivers.
4. To encourage confidence, a positive self-image and a sense of success through the mastery of various outdoor skills.



Get Outdoors!



Kids-N-K9s

Kids-N-K9s is an exciting program designed to pair youth under supervision with Williamson County Juvenile Services with homeless dogs housed at the Williamson County Regional Animal Shelter. The youth learn important life skills while helping the dogs gain training and socialization to increase their adoptability. The youth learn patience, motivation, how to cope with frustration, understanding how their mood and energy influences those around them, perseverance, relationship-building, confidence, and how to have fun doing something positive.

Youth completed an application and interview before they were considered for the program. The classes were comprised of 6-8 youth who worked with their dogs four days a week for six weeks for a total of 48 program hours.



Each youth was assigned to one dog for the duration of the program. The program was split between hands-on dog training skills teaching the dogs to sit, lay down, stay, and many tricks;



discussion of how to apply the behavior principles what they learned to their lives; and improving academic skills with dog-related topics. They worked on reading and writing by researching their dogs' breed and writing a profile for it, used math to bake dog treats and graph their dogs' weight, and practiced public speaking by researching and presenting a speech to the other cadets at the Academy.

Youth learned to train their dogs using positive reinforcement and problem-solving. Discussion centered around topics that came up during the sessions, such as understanding and utilizing motivation, understanding that using positive reinforcement almost always works better than punishment to change behavior, working through distractions, breaking tasks into small steps for success, and changing your situation by changing your attitude.



The program culminated in a graduation ceremony showcasing what the dogs and cadets learned during the program. The youths' families and the dogs' adopters were invited to celebrate the achievements as the youth gave speeches about their experience

in the program and showed off tricks they taught their dogs.

2010 Kids N K9 Summary

- 25 participants
- 25 successful completions
- 27 dogs adopted
- 47 applications submitted

RIDE ON CENTER FOR KIDS



Ride on Center for Kids (ROCK) provided contracted services for a unique opportunity for youth to participate in Equine-Facilitated Learning (EFL), an approach that utilizes equine/human activities to encourage personal explorations of feelings and behaviors to help promote human growth and development. ROCK provides an EFL-trained Instructor, an Equine Specialist, a licensed counselor, and specialized volunteers.

The goal of this program is to provide the youth with the necessary tools (respect, empathy, honesty, communication skills, coping skills, etc.) to become positive contributors to their families, schools, and communities. These tools are the foundation for improved relationships at home and school and can result in reduced involvement in the criminal justice system. Participants are selected from referrals submitted by probation officers and case managers.

Youth are selected for the program following a referral from their probation officer or case manager. They attend a 2 hour session once a week for 12 weeks. Individual goals are set for each youth after consultation with the youth, family members, and probation officers. Session goals typically focus on improving relationships at home, school, and in the community through improving communication skills, empathy, and anger management. Sessions also frequently focus on coping and problem-solving skills. The program is designed to reengage the youth in the learning process through experiential learning. Youth are also encouraged to continue at ROCK as a volunteer upon program completion.



2010 SUMMARY OF ROCK PROGRAM

- 19 participants
- 12 successful completions
 - 3 still in program at year end who subsequently successfully completed
- 4 unsuccessful
 - Due to placement, poor attendance, etc.
- 17 referrals to program

YOUTH MENTORING PROGRAM

Youth Advocate Programs, Inc. provided a contracted youth mentoring program (YMP) to ensure the success of the youth in the community to reduce recidivism and avoid the need for commitment to residential placement. Mentoring provided community-based alternatives designed to provide positive recreational and vocational activities, assist with school performance, increase self-esteem, reduce gang involvement, improve family involvement and relationships, and help the youth achieve personal goals tailored to their specific needs/issues such as gaining employment.



The program utilized paid mentors recruited from the community who were carefully screened and thoroughly trained to work with youth referred by probation officers and case managers. Before meeting with a mentor, an intake session was conducted with the family to gain background information and set goals.

Youth received 6 hours of contact with their mentors each week for a period of four months. Mentors helped educate the youth on resources in their community including the library, community parks, and the YMCA. Mentors also concentrated on activities that

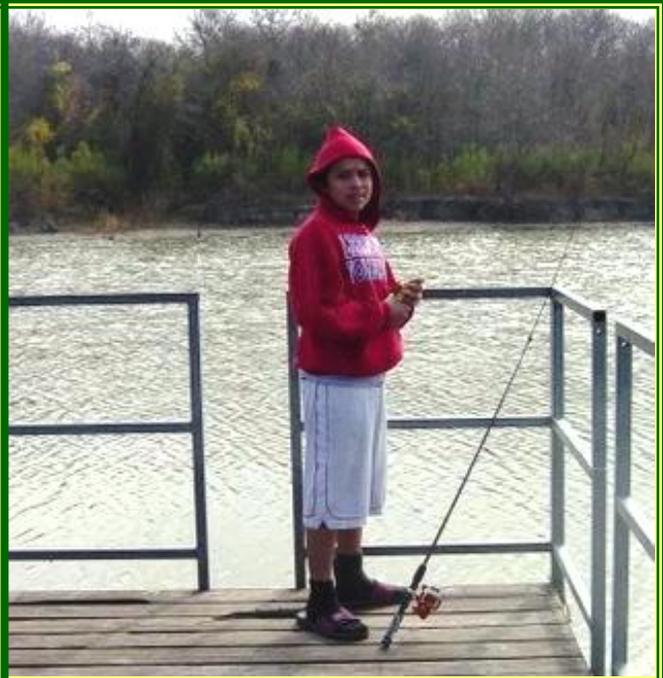
would help the youth accomplish their individualized goals such as picking up job applications, assisting with homework or preparation for a GED, removing gang tattoos, and finding positive outlets for energy or anger with activities such as weight lifting, carving pumpkins, running, and fishing. They also helped them accomplish their probation goals such as completing their community service, attending required programs, etc.

YAP provided several activities including monthly life skills training for the youth and their mentors on topics including employment, sex education, and identifying their own values. They sponsored a back to school event for the youth and their families and provided school supplies to all the youth. YAP also coordinated an overnight bowling lock-in for all the mentors and their youth in addition to all the residents of the Academy. Olive Garden in LaFronterra donated a holiday party for youth, mentors, and their families and provided free dinner for everyone and gifts for all the youth.



2010 Summary of YMP Program

- 66 participants
- 35 successful completions
 - 13 still in program at end of year that subsequently successfully completed
- 13 unsuccessful due to placement, failure to participate, etc.
 - 5 were still in program at end of year that subsequently unsuccessfully completed.
 - Most left program in less than 5 weeks



MENTAL HEALTH/MEDICAL/DIVERSION SERVICES

Following the re-organization of the Mental Health Services Division in calendar year (CY) 2009, the department increased and improved mental health, medical, and diversion program service delivery in CY 2010:

MENTAL HEALTH / COUNSELING SERVICES:

The Mental Health Services Division of Williamson County Juvenile Services (WCJS) has provided experience and supervision for over 15 years to graduate students working toward their counseling degrees and to post-graduates interns working toward licensure. Director of Counseling Michael Potter, LPC-Supervisor, has been an approved counselor supervisor since 1995 and has provided supervision for direct and indirect counseling related hours to numerous interns. In 2009, Department Counselors Matt Smith, Carmela Stearns, Marla Burns, and Jay Paul Roy were also licensed as approved LPC-Supervisors. The WCJS Internship/Practicum Program is a mutually beneficial relationship whereby the intern/student gains skills and experience for their counseling aspirations and WCJS is able to utilize bright and ambitious burgeoning counselors to the benefit of our youthful clients, their families and the community as a whole. Interns assist the department through administering, scoring, and writing psychometric assessments in addition to providing individual, family, and group counseling services

WCJS has provided experience and supervision to more than 100 Interns/Students over the years in counseling programs from quality universities such as St. Edwards University,

Texas State University, the University of Texas, Walden University, Liberty University, University of Louisiana in Lafayette, and Sul Ross State University among others. Through their experience and connections from their internship, past interns have been hired as counselors and case managers in programs and agencies around the state including WCJS, Bluebonnet Trails MHMR, and the Texas Youth Commission to mention a few.

In 2010, the WCJS Counseling Intern Program continued expansion as nine graduate students and post-graduate LPC-Interns provided services to youth and families totaling **3,200** clock hours of service (up from 2,100 hours in 2009).

Spanish-language mental health services increased through contract services with two Spanish-language professionals, Jessica Hernandez, ABD and Martha Pasiminio, LPC. These services allowed for more family involvement in the counseling process including a better understanding of the medication management services offered to youth of Spanish-speaking parents/guardians.

Overall counseling services expanded dramatically in 2010 as indicated below with a particular focus on providing more group and family contacts:

Service Provided	CY 2009 Total Contacts	CY 2010 Total Contacts	% Increase
Individual Counseling	2565	3271	13%
Family Counseling	186	542	291%
Group Counseling	1781	5392	303%
MAYSI Follow-Up	N/A	1264	N/A
Crisis Intervention	N/A	106	N/A

MENTAL HEALTH ASSESSMENT/EVALUATION

Upon referral to the department, all youth are administered the **Massachusetts Youth Screening Instrument *Second Version* (MAYSI-2)** in order to screen for alcohol/drug use, anger/irritability, depression/anxiety, somatic complaints, suicidal ideation, thought disturbance and traumatic experience. When youth are identified as at-risk in these categories, they are referred to a counselor for a follow-up assessment and appropriate referral.

In 2010, the Mental Health Services Department conducted **1264 follow-up assessments** resulting in referral to departmental programs and outside providers.

In addition to the MAYSI, the department also utilizes the following assessments / evaluations:

The following assessment/evaluation tools are available to the department and may be used for assessment evaluation purposes:

- **MACI** – The Millon Adolescent Clinical Interview is designed to assess personality patterns as well as self-reported concerns and clinical symptoms. The MACI test is useful in constructing treatment plans customized to individual needs. This assessment is typically used in Detention and Academy.
- **M-PACI** – The Millon Pre-Adolescent Clinical Inventory is utilized with pre-adolescents, ages 9-12, and provides an integrated view that combines the child's emerging personality styles and clinical syndromes. This instrument helps detect early signs of Axis I and Axis II disorders and is used most often in Detention and Academy.
- **Kazdin Hopelessness Scale** (Thoughts about the Future) – This is a self-report assessment instrument which assesses the degree to which an individual holds negative expectations towards their future. This assessment is primarily used in Detention and Academy.
- **ISO-30** (Inventory of Suicidal Orientation) – This assessment provides an overall suicide risk classification based on measurements of hopelessness and suicide ideation and is used to identify adolescents at risk for attempting suicide and is used primarily in Detention and Academy.
- **SASSI-A2** (Substance Abuse Subtle Screening Inventory – Adolescent 2) – as requested. The SASSI-A2 assessment is an instrument which provides for:
 - (1) screening and sorting of a cadet's drug and alcohol history;
 - (2) clinical assessment and reassessment if needed;
 - (3) assessment for appropriate drug and alcohol program assignment based on the needs of the juvenile; and
 - (4) a mechanism to make referrals to other programs if needed.
- **MMPI II A** – The Minnesota Multiphasic Personality Inventory, Second Edition, Adolescent Form is the most frequently used personality test in the field of mental health. It helps identify personal, social, and behavioral problems in adolescents through a series of 567 true/false items and provides relevant information to aid in problem identification, diagnosis, and treatment planning.
- **PAI-A** – The Personality Assessment Inventory – Adolescent is an objective self-report test of youth personality designed to provide information on critical areas in professional clinical settings.

- **MSI II A** – The Multiphasic Sex Inventory II (Adolescent) is a psychosexual inventory for youth ages 12 and older.
- **Psychological/Psychosexual Evaluation** – A formal evaluation ordered by the Juvenile Court to assist in determining diagnostic information, risk factors, recommended interventions, and appropriate levels of supervision. These evaluations are conducted through contract with a psychologist and a licensed sex offender treatment provider.
- **Clinical Polygraph Examination** -- A diagnostic instrument and procedure which includes a report designed to assist in the treatment and supervision of offenders by detecting deception or verifying the truth of their statements. The polygraph exams that juveniles will be administered include, but are not limited to:
 - (1) **Sexual History Disclosure Test:** Examines an offenders lifetime sexual history
 - (2) **Instant Offense/Specific-Issue Disclosure Test:** Examines a specific behavior, allegation, or event.

Polygraphs are primarily used for youth in the TRIAD program and are conducted through contract with a licensed polygrapher.

Psychiatric Services expanded through contract with Bluebonnet Trails MHMR. The department conducted a total of 447 psychiatric appointments (an increase of 173 appointments from CY 2009) for youth in the Academy, JJAEP, TRIAD, detention, and field probation. Youth in the field accounted for 14% of the appointments. This expansion allowed youth transitioning to outside providers to maintain medication management services increasing the stability in their lives and reducing the need for mental health crisis services as well as return to detention.



MEDICAL HEALTH SERVICES – 2010

Williamson County Juvenile Services Health Services Department provides health services to the Detention, TRIAD, Academy, Field Probation, and JJAEP programs. The Health Services team consists of one full time Registered

Nurse, one full time Licensed Vocational Nurse, a physician, a psychiatric nurse practitioner, and a psychiatrist who work in conjunction with the mental health care team and local facilities to provide comprehensive holistic quality health care.



The Health Services department provides a considerable range of health care services to juveniles which include, but are not limited to:

- Coordinate Off-Site appointments for Dental and/or Specialty Care
- Coordinate Prenatal Care for Pregnant Females
- Discharge Planning
- Gynecological Care
- Hearing and Vision Screening
- History and Physical upon admission
- HIV/STD & Communicable Disease Education and Testing
- Immunization Monitoring
- Medication Management and Administration
- Nurse Sick Call Evaluation and Treatments
- On Call Nurse Triage Service available 24 hours a day, 7 days a week
- Phlebotomy & Laboratory Services
- Physical Examinations
- Physician Appointments
- Psychiatric Services
- Serve as liaison between parent/guardian and juvenile
- TB Testing
- Urgent and Emergent Care

In 2010 the Health Services department had approximately 2400 patient contacts broken down as follows:

* <u>Nursing Services</u>	1400	<i>(Medication Administration / Sick Call / Health Appraisals / Lab work)</i>
* <u>Physician Appointments</u>	320	<i>(Dr. Benold)</i>
* <u>Psychiatry appointments</u>	447	<i>(Dr. Moczygemba / Dr. O'Connor / Courtney Bearden, PMHNP)</i>
* <u>Field probation psych referrals</u>	62	
* <u>Off-site appointments</u>	132	<i>(Dental / Optometry / ER)</i>
Total	2361	

Upon admission to Juvenile Services each juvenile is educated regarding health services and how to obtain health services in each respected division; Detention, TRIAD, Academy, and JJAEP. Juveniles may submit a request to be seen in our clinic by use of a sick call. Nursing staff addresses sick call on a daily basis and walk in appointments are available for urgent needs. After hours and holiday nurse triage is also available.

Medication administration is done 4 times daily consisting of scheduled prescription medications and non-prescription medication for various non-urgent ailments. Non-prescription medication standing orders are written and approved by our medical director.

Nursing staff provide training to all Juvenile Services employees relating to Medication Administration, HIV & Communicable Disease, and other health service related topics.

DIVERSION PROGRAMS – 2010

S.O.S. Program

Williamson County Juvenile Services established the S.O.S. Diversion Program to offer youth an opportunity to make amends for conduct which contributed to the commission of a crime resulting in contact with a local law enforcement agency. The intent of the S.O.S. Diversion Program is to provide youth a chance under his/her parent's or guardian's supervision to resolve the alleged offense without a formal referral to Juvenile Field Probation Services and/or the Juvenile Court.

Youth ages 10 – 16 that have been referred to Williamson County Juvenile Services for the first time for a variety of misdemeanor offenses are considered eligible for the S.O.S. Diversion Program.

In 2010, **130** first time misdemeanor cases were served.

O.A.R. Tours:

The O.A.R. program is a diversionary prevention program aimed at youth who are at risk of either entering the juvenile justice system for the first time, or who are at risk of moving deeper into the system. The program provides an educational opportunity through a guided tour of the Williamson County Juvenile Justice Center (*Orientation*), key information about the juvenile justice system (*Awareness*), and activities aimed at challenging youth to focus their time and energy into behaviors that will move them away from or out of the system (*Redirection*).

In 2010, **283** juveniles participated in O.A.R. tours.

S.T.A.R.T Class

The S.T.A.R.T. class is a one time, 3 1/2 hour program held on Saturday morning and is open to all youth ages 10 – 16 in the community. The class is held on the first and third Saturday of each month.

Most students in attendance have been referred to Williamson County Juvenile Services Department due to having recent contact with the police or problems at school.

The class is facilitated by an experienced Juvenile Probation Officer and is held at the Williamson County Juvenile Justice Center.

The class is designed to accomplish the following goals:

- Provide information about the Williamson County Juvenile Justice Center and some of the things that take place in the facility.
- Provide information about the Williamson County Academy (residential military program).
- Provide information about Williamson County Juvenile Services and how referrals to the department are served.
- Provide an opportunity to ask questions about the Texas Juvenile Justice System and Williamson County Juvenile Services.

In 2010, **556 juveniles** with a parent or guardian attended the S.T.A.R.T. program

TRIAD POST-ADJUDICATION SECURE TREATMENT PROGRAM

Although most youth served by Williamson County Juvenile Services are able to be maintained in their home communities, some youth require more intensive supervision and treatment. Out of home placements involve varying treatment stays ranging from a few months, to multiple years in residential treatment facilities or Texas Youth Commission facilities. In the past, many youth were placed in facilities located outside Williamson County; some involving considerable distance from the resident's home community. This distance inhibited family involvement in the treatment process, and made departmental oversight a costly and time consuming process.

The department developed a residential treatment program located within the Williamson County Juvenile Justice Center. Due to foresight and planning, extra bed space was already available in an empty pod located within the Williamson County Juvenile Detention facility. Funding for the Triad vision materialized when the State of Texas provided grant funding aimed at reducing the numbers of county commitments to Texas Youth Commission facilities.

A program development team was created in late 2009 and was charged with the task of creating a residential treatment program based on excellence and cost-effectiveness. The Triad Program received Juvenile Board approval in January, 2010.

On February 2, 2010, the Triad Post-Adjudication Secure Treatment Program opened its doors and began providing services to youth with sexual offense and/or general offense histories. Triad is a 12-bed residential post-secure treatment program that utilizes a multi-disciplinary team approach to understanding and treating resident needs. Triad endeavors to eliminate resident involvement in victimizing behaviors, while supporting youth in establishing a healthy developmental pathway toward adulthood and success.

Triad represents a coming together of **Community, Corrections, and Treatment** stakeholders for the joined purpose of enhancing community safety through the provision of best practice treatment services. Triad works with the resident as a whole person; rather than only focusing on their offense behaviors. Goals include the improvement of resident’s emotional/behavior problems; the development of pro-social attitudes; repair work around victim impacts, and the strengthening of parental and family system health and competence.

Triad residents benefit from an intensive treatment program that utilizes individual, group, milieu, and family therapies. In addition, because Triad is housed within the Williamson County Juvenile Justice Center, residents are engaged in extensive therapeutic and educational services that include, Kids-N-K9s, True North Project, Austin LifeGuard HIV Prevention, and the Phoenix House Substance Abuse Prevention Program.

Triad strives to work closely with the resident’s parents and guardians in an effort to better understand the needs of the youth, and to support and provide services to parents and other family members. Parent education and skills are enhanced through family therapy sessions and monthly parent groups.

As the Triad Post-Adjudication Secure Residential Treatment Program enters into its second year of service, we’re able to reflect back on both successes and disappointments. Altering human behavior continues to be both art and science. An ongoing challenge continues to be developing strategies for preparing youth to practice and maintain their new skills once they return to their families and communities. During the coming year, we will continue to monitor treatment outcomes and make program modifications designed to protect communities and achieve our ultimate goal of “**No More Victims.**”

The Triad program served **18 youth in 2010**. These youth and their families were better served as they were able to remain in the county, rather than being placed in programs across the state. In addition, the program (paid for through TJPC grant funds) created a significant cost-savings for the county. Data from the Caseworker Activity Summary for CY2010 indicated that the 18 youth enrolled in TRIAD over the year accounted for **2,694 days**. Without TRIAD, the cost to Williamson County for these 18 youth with the same number of days in out-of-county placement at an average daily cost of **\$138.25** would have totaled **\$372,445.50**.

<u>Total Residents 2010</u>	18 (<i>10 Sex Offenders, 8 General Offenders</i>)
Program Releases	9 (<i>5 successful, 4 unsuccessful</i>)
Average Length of Stay	148.5 days
Family Therapy	avg 7.10 sessions per resident
Group Therapy	avg 153.10 sessions per resident
Individual Therapy	avg 48 sessions per resident

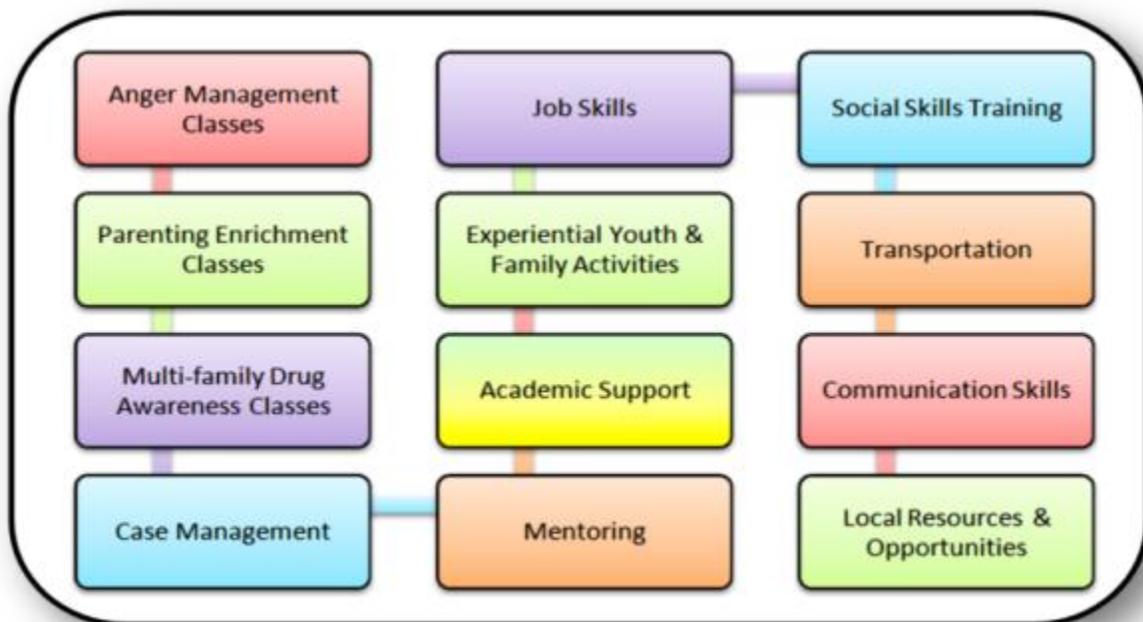
The Preservation Program (*formerly “Family Preservation”*)

The Mission of the Preservation Program is to provide intensive services in the home, community, & school settings; as well as, connections to community-based services to adjudicated juveniles who are between the ages of 10 to 17 years of age; who are at risk of removal from their home; and, who have engaged in substance use.

Youth referred to the Preservation Program undergo a thorough mental health assessment which is conducted by a professional mental health provider through the Juvenile Services Department. Based on this assessment and exhibited needs the appropriate services & programs are assigned to the youth &/or family.

With the last day of the JJDP Act Grant for the Family Preservation Program being on August 31st, 2010; Williamson County Juvenile Services became the sole funding source for the program starting on September 1st, 2010. With this change, an opportunity was created to expand upon the services & support that juvenile services offers the Youth & Families that the department serves. Therefore, the Family Preservation Program’s name was shortened to The Preservation Program beginning on October 1st, 2010.

Through reorganization of the program and addition of a contract counselor mid-year, the Preservation Program increased service delivery, supporting a total of **32 youth/families in 2010**. With these changes, the program is expected to continue to grow with a service target of 45 youth/families served in CY 2011.



PRESERVATION SUCCESS STORY

"Jane" (not her real name) was fourteen-years-old when she was referred to the juvenile justice system for a Third Degree Felony arising from gang related activities. Jane's lifestyle revolved around her surrogate gang "family" as her participation in the gang was more important to her – at that time – than her nuclear family.

Jane was removed from her home and put into placement. Staff that worked with her in the placement expressed concern as it appeared she was unwilling to give up the gang lifestyle as she persisted to talk, walk, and think like gang member.

During the initial intake with the Family Preservation Program (FPP), Jane expressed a desire to make amends and become a part of her nuclear family in front of her mother. Jane's desire fit perfectly with the values and mission statement of FPP. Under the FPP, Jane was confronted in a supportive manner whenever her street wise demeanor came to the forefront, as the FPP team would attempt to point out the incongruity between her expressed desire for change (become a part of her real family) and her behavior (reflective of holding onto the gang lifestyle).

Through the standard FPP programs of Parent Enrichment for mom, Anger Management for Jane, Multi-Family Drug Awareness for mom and Jane together, family counseling, individual counseling, and intensive probation supervision, a foundation was established wherein Jane was able to build upon her goal of being a member of her "real" family.

Jane was able to obtain A-B Honor Roll status in school, a foreign concept to her previous lifestyle. She remained drug free which strengthened her foundation for change. When Jane successfully completed FPP, the probation officer/case manager for FPP kept her on his caseload until she successfully completed probation, reinforcing the self-esteem and strengthening the foundation needed for positive change and consistency.

The FPP was a catalyst that assisted Jane in realizing her dream of being a true family member. Certainly, in the end, it was up to Jane but the support of FPP in the interim of returning to her family when coming out of placement very well may have made the critical difference between Jane being a productive member of society vs. being a threat to society.

The PROMPT Program

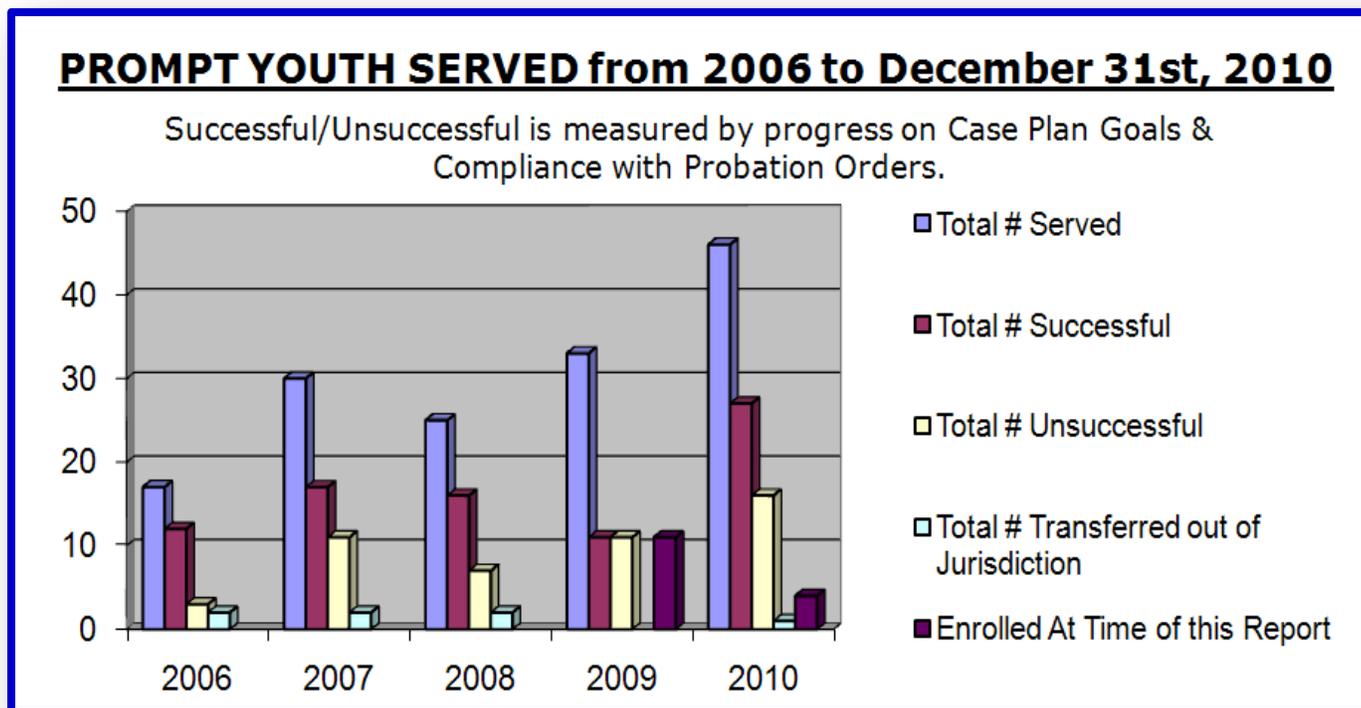
The Probation Resource Officer & Mental Health Professional Team (PROMPT) Program is a joint effort utilized and supported by Williamson County Juvenile Services in collaboration with Bluebonnet Trails MHMR in order to assist, educate, and support youth diagnosed with mental health disorders who are on deferred prosecution probation, formal court-ordered probation, or under conditions of release from detention.

2010 Calendar Year

Received services **48**

- Successfully completed 27
- Unsuccessfully discharged 16
- Transferred out of county 1
- Carried over & still enrolled at time of report: 4

NOTE: 2 youth of the 48 are duplicates & were enrolled in the program on two separate occasions – 46 individual youth received services)



VOLUNTEERS / INTERNS / MENTORS

Juvenile Services utilizes volunteers, interns, and mentors to enhance and expand services provided to juveniles in our programs and facilities. Prior to any interaction with juveniles, volunteers, interns, and mentors must be approved and be in compliance with department policies and Texas Juvenile Probation Commission standards. At a minimum, the compliance process includes completion of a volunteer application, mandatory volunteer training including Reporting of Abuse, Neglect & Exploitation, and a fingerprint based criminal history search.

On average, Juvenile Services has an active pool of approximately 75 volunteers, interns, and mentors each year.

Volunteers provide religious programming to the juveniles in detention, TRIAD, and the Academy / J.J.A.E.P. Volunteers also assist the Kids-N-K9 program where selected youth help in therapeutic training of rescued dogs. Volunteers with the GO Program assist with outdoor/wilderness based therapeutic activities such as hiking, camping, kayaking, and rock climbing. Volunteers with the art program provide weekly art instruction in the secure and non-secure facilities at the Juvenile Justice Center.

Interns provide services at various levels depending on their educational or licensing credentials. Interns generally have 1) completed their Master's Degree and need hours providing counseling as they work towards their Licensed Professional Counseling (LPC) licensure; or 2) need the hours providing counseling to complete their Master's Degree in counseling; or 3) need the hours working in a Juvenile Justice Facility to apply towards their undergraduate degree. Interns are required to provide additional documentation relating to their licensure, level of education, and practicum insurance.

Williamson County Juvenile Services is also associated with other unpaid mentoring and volunteer agencies whose members interact with juveniles who may not currently be involved in the Juvenile Justice system. With parental approval, the mentors provide a positive role model to juveniles who have completed their time at the Academy by actively encouraging wiser choices once that they have returned home.

Volunteers working in prevention programs through the justice of the peace courts, provide consequences and options to juveniles and their families in an effort to intervene and prevent future referral to Juvenile Services or Law Enforcement. The growing number of individuals filling leadership roles in these groups receives training specific to their volunteer /mentoring duties from the agency they are working with. Juvenile Services coordinates fingerprint criminal history checks and maintains a file on each volunteer / mentor. Currently, there are approximately 40 individuals filling leadership roles in these two programs.



O & A's for 2010

In 2009, Williamson County Juvenile Services began formally recognizing employees for exhibiting positive character qualities in the workplace.

In 2010, the department continued to train employees in “Character First!” encouraging supervisors and co-workers to recognize one another through the use of the electronic “Over and Above” system. In doing so, the employee’s contribution is tied to the character quality they exhibited in achieving the recognition.

In 2010, over **500 “Over and Above”** electronic recognitions were submitted through the system for character qualities such as Attentiveness, Flexibility, Benevolence, etc.

Through this system of recognition, the department continues to reinforce character-based performance with a focus on noticing the positive in others. Recognizing and strengthening character in others, both youth and adults, is a cornerstone of the departmental values statement of “Encouraging growth in each other and the families we serve by identifying, acknowledging, and building positive character qualities.”

WILLIAMSON COUNTY JUVENILE SERVICES

STAFF PICTORIAL DIRECTORY

We are proud to present the staff of Williamson County Juvenile Services in the following directory. Staff names are arranged in alphabetical order per last name.



Derick Abernathy
Juvenile Probation
Officer



Urbano Acosta
Juvenile Supervision
Officer



William Alexander
Juvenile Supervision
Officer



John Alvarez
Juvenile Supervision
Drill Instructor



Anita Anderson
Academy Case
Manager



David Ash
Juvenile Supervision
Drill Instructor



Jose Bado
Juvenile Supervision
Officer



Carrie Beckwith
Juvenile Probation
Officer



Rodney Bell
Juvenile Supervision
Officer



Dr. Stephen Benold
Medical Director



Crispin Betak
Probation Support



Allen Bijou
Academy / J.J.A.E.P.
Director



Linda Bloomquist
Juvenile Probation
Supervisor



Jerell Blount
Juvenile Supervision
Officer



Nate Bonner
Juvenile Supervision
Officer



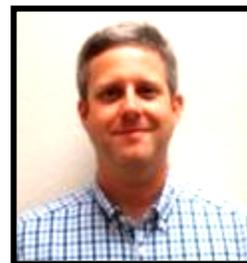
Ellen Bourn
Education



Eugene Bourn Jr.
Juvenile Supervision
Officer



Freddie Braxton
Juvenile Supervision
Officer



James Brush
Education



Garry Brown
Juvenile Probation
Officer



Jerretta Brown
Juvenile Supervision
Officer



Marla Burns
Adventure Based
Counselor



Julie Calhoun-Bijou
Preservation Case
Manager



Esmeralda Carnales
Juvenile Supervision
Officer



Nelson Carrathus
Juvenile Supervision
Officer



Terry Carrillo
Education



Lisa Carson
Counselor



Bob Carswell
Counselor



Bucky Carter
Education



Jerry Castillo
Juvenile Supervision
Supervisor



Rebekah Castillo
Juvenile Probation
Officer



Jaime Cerda
Education



Paul Chandler
Juvenile Supervision
Supervisor



Nancy Chisum
Administration



Bryan Coleman
Juvenile Supervision
Officer



Michael Cox
Juvenile Prosecutor



Rhonda Cox
Juvenile Probation
Supervisor



Matthew Daghita
Juvenile Supervision
Drill Instructor



Brandon Dakroub
Juvenile Prosecutor



Kerri Davis
Juvenile Supervision
Officer



Amy DeLeon
Juvenile Probation
Officer



Vikki Dixon
Juvenile Supervision
Officer



Charles Edwards
Juvenile Supervision
Drill Instructor



Lisa Everett
Nurse Supervisor



Stephen Fedor
Juvenile Supervision
Supervisor



Amanda Fierro
Juvenile Probation
Officer



Bob Fischer
Education Principal



Brenda Flores
Nurse



Tina Gamez
Juvenile Probation
Officer



Matthew Garcia
Juvenile Supervision
Officer



Willie Garcia
Juvenile Supervision
Officer



Inez Garvin
Juvenile Supervision
Officer



Kirk Garvin
Juvenile Supervision
Officer



Fernando Gomez
Juvenile Supervision
Drill Instructor



Chrystal Gonzalez
Juvenile Probation
Officer



John Gordon
Juvenile Supervision
Supervisor



Sherry Graves
Administration



Quincy Griffin
Juvenile Supervision
Officer



Natasha Grimes
Juvenile Supervision
Officer



Robert Guill
Juvenile Supervision
Officer



Brooke Hall
Juvenile Probation
Officer



Teresa Hardison
Juvenile Probation
Officer



Steven Hehman
Juvenile Supervision
Supervisor



Samara Henderson
Court & Field Services
Director



Leanne Hengst
Education



Greg Hillhouse
Education



Angie Hoard
Education



John Holbert
TRIAD Treatment
Coordinator



Mende Holcomb
Juvenile Probation
Supervisor



Dominique Howard
Probation Support



Doug Hundemer
Juvenile Probation
Officer



Kurt Hundl
Asst. Detention /
TRIAD Director



Lee Janecka
Administration



Frances Jansen
Administration
Supervisor



Rebecca Jaramillo
Juvenile Supervision
Officer



David Jenkins
Juvenile Supervision
Drill Instructor



Britney Johnson
Juvenile Supervision
Officer



Gerold Johnson
Juvenile Supervision
Officer – Summons



John Johnson
Education



Michelle Kelley
Academy Case
Manager



Lynn Kessel
Counselor



Robert Keszler
Administration



Michael Kling
Juvenile Probation
Officer



Cedric Kocian
Juvenile Supervision
Supervisor



Lou Ann Kornblum
Probation Support



Luisa Lerma
Juvenile Probation
Supervisor



Jarred Lewis
Juvenile Supervision
Officer



Kassie Lindsey
Juvenile Supervision
Officer



Sharon Liner
Administration



Michael Loney
School Resource
Officer



Roberto Lopez
Juvenile Supervision
Supervisor



Sal Lopez
Detention / TRIAD
Director



Kristen Luna
Juvenile Probation
Officer



Kimberly Mach
Juvenile Probation
Officer



Kendra Mallory
Juvenile Supervision
Officer



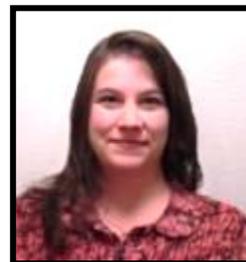
Steven Marquez
Juvenile Probation
Officer



Lonnie Mathis
Juvenile Supervision
Officer



Scott Matthew
Executive Director



Carrie Mays
Administration



Elza McDonald Jr.
Juvenile Supervision
Officer



Troy McPeak
Juvenile Supervision
Officer



Kevin Miller
Juvenile Probation
Supervisor



Judy Mills
Academy Support



Michelle Miner
Juvenile Probation
Officer



Kenyatta Mitchell
Juvenile Supervision
Officer



Jim Mohon
Education



Sabine Monsees
Education



Shannon Morning
Juvenile Supervision
Officer



Shawn Morris
Juvenile Supervision
Officer



Forrest Mullins
Juvenile Supervision
Officer



David Murray
Training & Diversion
Program Director



Robyn Murray
Financial Director



James Newkirk
Juvenile Supervision
Officer



Bernard Nious
Juvenile Supervision
Officer



Chris O'Brien
Juvenile Supervision
Officer



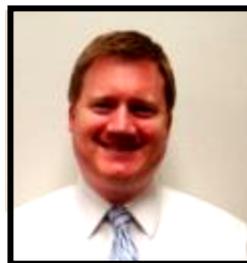
Daniel Oberwegner
Juvenile Supervision
Drill Instructor



John Paige
Juvenile Supervision
Supervisor



Martha Pasiminio
Counselor



John Pelczar
Assistant Financial
Director



Michael Peña
Juvenile Supervision
Officer



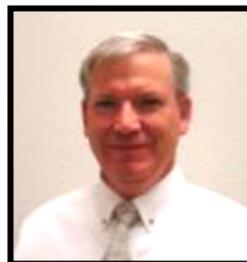
Charisa Perez
Juvenile Supervision
Officer



Shawn Perez
Juvenile Supervision
Drill Instructor



Karen Perrin
Juvenile Probation
Officer



Rick Pitts
Education



Yolanda Polk
Juvenile Supervision
Officer



Patricia Pope
Juvenile Supervision
Officer



Michael Potter
Counseling Supervisor



Patti Prince
Education



Chandra Pugh
Juvenile Supervision
Officer



Deron Reinders
Juvenile Probation
Officer



Carlos Rivera
Education



Christina Roberts
Detention Support



Deborah Roeglin
Administration



Jesus Romero
Juvenile Supervision
Officer



Jay Paul Roy
Asst. Academy /
J.J.A.E.P. Director



Marc Ruiz
Juvenile Probation
Officer



Johanna Sanchez
Juvenile Supervision
Officer



Dara Santifer
Juvenile Probation
Officer



Micahel Sawyer
Juvenile Supervision
Officer



Rebecca Schaefer
Probation Support



LeAundrea Shepherd
Juvenile Supervision
Officer



Dominique Simmons
Juvenile Probation
Officer



Sabrina Simpson
Academy Case
Manager



Matt Smith
Assistant Executive
Director



Rodney Smithson
Juvenile Supervision
Officer



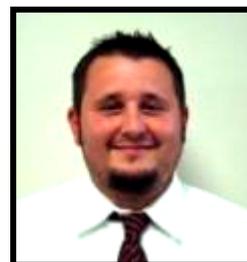
Brandi Stanfield
Juvenile Supervision
Officer



Carmela Stearns
Preservation Program
Supervisor



Linda Straley
Academy Support



Jeremy Thomison
Juvenile Probation
Officer



Jason Thompson
Juvenile Supervision
Officer



Stella Tietz
Juvenile Probation
Officer



Keith Tubbs
Juvenile Supervision
Officer



Rocky Tubbs
Juvenile Supervision
Officer



David Valdez
Juvenile Probation
Officer



Val Valdez
Juvenile Supervision
Supervisor



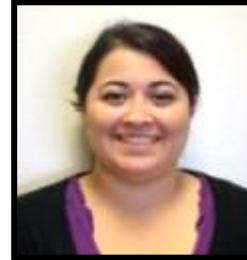
John Valentine
Juvenile Supervision
Drill Instructor



Louis Vickers
Juvenile Supervision
Officer



Miranda Villarreal
Juvenile Probation
Officer



Daphne Walker
Juvenile Probation
Officer



Brian Walters
Juvenile Probation
Officer



Donna Wasielewski
Juvenile Probation
Officer



Cory Webb
Juvenile Supervision
Officer



**Catherine Weber-
Silbiger**
Counselor



Capricia West
Juvenile Supervision
Officer



Shannon West
Juvenile Supervision
Officer



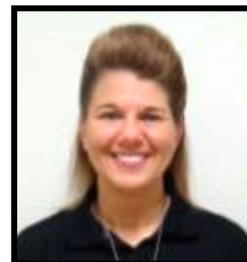
Janice White
Education



Khary Williams
Juvenile Supervision
Officer



Latrice Williams
Juvenile Supervision
Officer



Michelle Williams
Juvenile Supervision
Supervisor



Rudy Williams
Juvenile Probation
Officer – Summons



Cheryl Wright
Detention Support



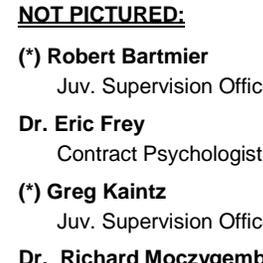
Alicia Young
Education



Christi Young
Juvenile Probation
Supervisor



Roxan Young
Administration



- NOT PICTURED:**
- (*) **Robert Bartmier**
Juv. Supervision Officer
 - Dr. Eric Frey**
Contract Psychologist
 - (*) **Greg Kaintz**
Juv. Supervision Officer
 - Dr. Richard Moczygemba**
Contract Psychiatrist
 - (*) **Crii Spears-De Leo**
Juv. Probation Officer
 - (*) **Staff on military leave**